

Greater Hume Shire Council

2017/18 to 2020/21 Delivery Plan

Delivery Plan Budget

Year Ended 30 June, 2018

Budget Summary 2017 / 18						
Function	Original Budget 2016/17	Revised Budget as at 31 Dec 2016	Budget 2017/18	Budget 2018/19	Budget 2019/20	Budget 2020/21
Operating Revenue						
Governance	8,000	8,030	8,000	8,000	8,000	8,000
Administration	278,808	314,829	277,965	280,780	283,631	286,528
Public Order & Safety	458,459	458,459	378,002	383,583	391,866	400,171
Health	112,586	120,841	142,752	146,810	150,985	155,283
Environment	1,196,235	1,239,379	1,345,085	1,372,618	1,306,164	1,330,839
Community Services & Education	872,506	913,965	826,863	838,814	850,949	863,269
Housing & Community Activities	249,412	249,567	263,015	266,702	270,447	274,243
Water Supplies	1,780,934	1,713,606	1,758,634	1,804,657	1,850,786	1,897,230
Sewerage Services	1,702,462	1,642,865	1,685,711	1,726,174	1,792,813	1,779,220
Recreation & Culture	205,490	190,700	196,726	199,681	202,675	205,713
Mining, Manufacturing & Construction	101,670	101,670	108,058	111,227	114,487	117,844
Transport & Communication	9,155,552	10,669,086	6,902,086	6,419,369	7,338,248	7,508,460
Economic Affairs	403,133	389,744	424,700	427,436	430,214	434,531
General Purpose Revenues (Not attributed to Functions)	11,024,437	11,014,833	11,645,118	11,863,190	12,055,986	12,390,323
Total Operating Revenue	27,549,684	29,027,574	25,962,715	25,849,041	27,047,251	27,651,654
Operating Expenditure						
Governance	1,057,699	1,131,681	1,115,632	1,156,401	1,168,262	1,288,750
Administration	2,290,147	2,480,143	2,444,997	2,513,614	2,635,937	2,686,313
Public Order & Safety	1,235,661	1,280,273	1,296,269	1,313,633	1,332,390	1,351,364
Health	242,345	263,989	270,512	276,940	283,541	290,320
Environment	1,631,347	1,717,225	1,713,675	1,764,287	1,718,110	1,750,781
Community Services & Education	916,532	1,058,178	908,034	906,581	925,577	945,049
Housing & Community Activities	657,366	737,049	661,199	677,749	694,846	712,544
Water Supplies	1,894,811	1,959,150	2,042,047	1,946,822	1,996,267	2,051,914
Sewerage Services	1,641,463	1,722,953	1,761,579	1,733,345	1,797,301	1,832,341
Recreation & Culture	2,577,938	2,773,612	2,699,864	2,750,097	2,802,060	2,855,448
Mining, Manufacturing & Construction	234,813	237,352	266,570	273,715	281,056	288,599
Transport & Communication	9,767,324	11,884,730	10,424,044	10,555,404	10,682,548	10,810,404
Economic Affairs	692,530	777,748	744,351	760,760	771,385	782,308
Total Operating Expenditure	24,839,976	28,024,084	26,348,773	26,629,348	27,089,280	27,646,135
Net Operating Surplus / (Deficit)	2,709,708	1,003,490	(386,058)	(780,307)	(42,029)	5,519

Greater Hume Shire Council

2017/18 to 2020/21 Delivery Plan

Delivery Plan Budget

Year Ended 30 June, 2018

Budget Summary 2017 / 18						
Function	Original Budget 2016/17	Revised Budget as at 31 Dec 2016	Budget 2017/18	Budget 2018/19	Budget 2019/20	Budget 2020/21
Capital Revenue						
Governance	0	0	0	0	0	0
Administration	0	0	0	0	0	0
Public Order & Safety	377,843	395,106	409,000	274,000	460,000	460,000
Health	0	0	0	0	0	0
Environment	52,380	52,380	314,280	0	0	0
Community Services & Education	0	0	0	0	0	0
Housing & Community Activities	0	59,820	0	100,000	100,000	100,000
Water Supplies	0	49,718	0	0	0	0
Sewerage Services	0	45,000	0	0	0	0
Recreation & Culture	1,025,700	1,137,930	275,700	125,700	125,700	125,700
Mining, Manufacturing & Construction	0	0	0	0	0	0
Transport & Communication	817,000	3,870,329	832,000	846,000	860,244	874,738
Economic Affairs	0	0	0	0	0	0
Total Capital Revenue	2,272,923	5,610,282	1,830,980	1,345,700	1,545,944	1,560,438
Net Surplus / (Deficit) after Capital Revenue	4,982,631	6,613,772	1,444,922	565,393	1,503,915	1,565,957
Capital Expenditure						
Governance	0	0	0	44,000	0	0
Administration	1,762,000	2,226,488	1,418,000	1,413,000	1,162,000	1,455,000
Public Order & Safety	377,843	395,106	409,000	274,000	460,000	460,000
Health	75,000	110,000	33,000	0	0	75,000
Environment	158,000	458,060	859,660	210,000	210,000	210,000
Community Services & Education	7,500	7,500	22,550	7,803	35,959	8,118
Housing & Community Activities	55,000	131,119	111,879	42,000	42,000	42,000
Water Supplies	232,000	911,688	145,000	145,000	290,000	70,000
Sewerage Services	190,000	600,997	207,000	257,500	4,395,000	161,000
Recreation & Culture	2,791,000	3,651,806	835,966	595,000	345,000	345,000
Mining, Manufacturing & Construction	0	0	0	0	0	0
Transport & Communication	7,327,747	12,529,655	5,997,337	5,173,725	6,136,013	6,272,816
Economic Affairs	10,000	1,642,553	0	0	0	0
Total Capital Expenditure	12,986,090	22,664,972	10,039,392	8,162,028	13,075,972	9,098,934
Net Capital Expenditure	(10,713,167)	(17,054,690)	(8,208,412)	(6,816,328)	(11,530,028)	(7,538,496)
Net Surplus / (Deficit) after Capital Expenditure	(8,003,459)	(16,051,200)	(8,594,470)	(7,596,635)	(11,572,057)	(7,532,977)
Add Back: Non-Cash items included in operating result	6,811,782	7,570,640	7,794,201	7,888,411	7,984,298	7,986,025
Net Cash Surplus / (Deficit) after Capital Expenditure	(1,191,677)	(8,480,560)	(800,269)	291,776	(3,587,759)	453,048
Repayments from Deferred Debtors	11,644	11,644	7,583	7,970	0	0
Loan Funds Raised	1,100,000	1,100,000	250,000	0	0	0
Proceeds on Sale of Assets	341,000	341,000	272,000	368,000	199,000	436,000
Loan Repayments	(710,379)	(710,379)	(569,100)	(572,449)	(523,574)	(499,364)
Net Transfers (to) / from Reserves	451,752	7,684,669	860,717	(114,452)	3,870,580	(513,725)
Budgeted Net Increase / (Decrease) in Cash	2,340	(53,626)	20,931	(19,155)	(41,753)	(124,041)

Greater Hume Shire Council

2017/18 to 2020/21 Delivery Plan

Delivery Plan Budget

Year Ended 30 June, 2018

Budget Summary 2017 / 18						
Function: Governance	Original Budget 2016/17	Revised Budget as at 31 Dec 2016	Budget 2017/18	Budget 2018/19	Budget 2019/20	Budget 2020/21
Operating Revenue						
Elected Members Expenses	0	0	0	0	0	0
Governance Expenses	8,000	8,030	8,000	8,000	8,000	8,000
Risk Management	0	0	0	0	0	0
Total Operating Revenue	8,000	8,030	8,000	8,000	8,000	8,000
Operating Expenditure						
Elected Members Expenses	242,292	258,561	191,113	195,054	199,106	278,278
Governance Expenses	525,857	536,537	581,319	603,959	596,932	622,733
Risk Management	289,550	336,583	343,200	357,388	372,224	387,739
Total Operating Expenditure	1,057,699	1,131,681	1,115,632	1,156,401	1,168,262	1,288,750
Net Operating Surplus / (Deficit)	(1,049,699)	(1,123,651)	(1,107,632)	(1,148,401)	(1,160,262)	(1,280,750)

Greater Hume Shire Council

2017/18 to 2020/21 Delivery Plan

Delivery Plan Budget

Year Ended 30 June, 2018

Budget Summary 2017 / 18						
Function: Governance	Original Budget 2016/17	Revised Budget as at 31 Dec 2016	Budget 2017/18	Budget 2018/19	Budget 2019/20	Budget 2020/21
Capital Revenue						
Elected Members Expenses	0	0	0	0	0	0
Governance Expenses	0	0	0	0	0	0
Risk Management	0	0	0	0	0	0
Total Capital Revenue	0	0	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	(1,049,699)	(1,123,651)	(1,107,632)	(1,148,401)	(1,160,262)	(1,280,750)
Capital Expenditure						
Elected Members Expenses	0	0	0	0	0	0
Governance Expenses	0	0	0	44,000	0	0
Risk Management	0	0	0	0	0	0
Total Capital Expenditure	0	0	0	44,000	0	0
Net Capital Expenditure	0	0	0	(44,000)	0	0
Net Surplus / (Deficit) after Capital Expenditure	(1,049,699)	(1,123,651)	(1,107,632)	(1,192,401)	(1,160,262)	(1,280,750)
Add Back: Non-Cash items included in operating result	0	0	0	0	0	0
Net Cash Surplus / (Deficit) after Capital Expenditure	(1,049,699)	(1,123,651)	(1,107,632)	(1,192,401)	(1,160,262)	(1,280,750)
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	18,000	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfers (to) / from Reserves	27,500	83,195	69,810	37,500	37,500	30,000
Budgeted Net Increase / (Decrease) in Cash	(1,022,199)	(1,040,456)	(1,037,822)	(1,136,901)	(1,122,762)	(1,250,750)

Greater Hume Shire Council

2017/18 to 2020/21 Delivery Plan

Delivery Plan Budget

Year Ended 30 June, 2018

Budget Summary 2017 / 18						
Function: Administration	Original Budget 2016/17	Revised Budget as at 31 Dec 2016	Budget 2017/18	Budget 2018/19	Budget 2019/20	Budget 2020/21
Operating Revenue						
Corporate Services Administration	163,315	163,415	160,762	162,269	163,793	165,342
Information Technology Services	0	0	0	0	0	0
Employment On-Costs	30,000	59,881	30,000	30,000	30,000	30,000
Engineering Administration	28,093	34,133	28,654	29,084	29,520	29,963
Depot Administration & Maintenance	0	0	0	0	0	0
Vehicle Hire	0	0	0	0	0	0
Plant Operations	57,401	57,401	58,549	59,427	60,318	61,223
Total Operating Revenue	278,808	314,829	277,965	280,780	283,631	286,528
Operating Expenditure						
Corporate Services Administration	1,941,901	1,940,273	1,860,329	1,900,674	2,019,213	2,050,095
Information Technology Services	477,562	507,201	524,022	564,938	546,103	568,035
Employment On-Costs	11,500	11,500	30,000	30,000	30,000	30,000
Engineering Administration	(40,520)	(31,881)	(20,400)	(23,626)	(1,974)	(5,443)
Depot Administration & Maintenance	130,859	176,257	175,152	167,592	170,449	173,398
Vehicle Hire	(5,494)	(5,494)	(5,604)	(5,688)	(5,773)	(5,860)
Plant Operations	(225,661)	(117,713)	(118,502)	(120,276)	(122,081)	(123,912)
Total Operating Expenditure	2,290,147	2,480,143	2,444,997	2,513,614	2,635,937	2,686,313
Net Operating Surplus / (Deficit)	(2,011,339)	(2,165,314)	(2,167,032)	(2,232,834)	(2,352,306)	(2,399,785)

Greater Hume Shire Council

2017/18 to 2020/21 Delivery Plan

Delivery Plan Budget

Year Ended 30 June, 2018

Budget Summary 2017 / 18						
Function: Administration	Original Budget 2016/17	Revised Budget as at 31 Dec 2016	Budget 2017/18	Budget 2018/19	Budget 2019/20	Budget 2020/21
Capital Revenue						
Corporate Services Administration	0	0	0	0	0	0
Information Technology Services	0	0	0	0	0	0
Employment On-Costs	0	0	0	0	0	0
Engineering Administration	0	0	0	0	0	0
Depot Administration & Maintenance	0	0	0	0	0	0
Vehicle Hire	0	0	0	0	0	0
Plant Operations	0	0	0	0	0	0
Total Capital Revenue	0	0	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	(2,011,339)	(2,165,314)	(2,167,032)	(2,232,834)	(2,352,306)	(2,399,785)
Capital Expenditure						
Corporate Services Administration	40,000	49,488	85,000	82,000	5,000	40,000
Information Technology Services	25,000	25,000	35,000	25,000	25,000	25,000
Employment On-Costs	0	0	0	0	0	0
Engineering Administration	80,000	80,000	5,000	38,000	5,000	80,000
Depot Administration & Maintenance	645,000	1,100,000	60,000	10,000	10,000	10,000
Vehicle Hire	0	0	0	0	0	0
Plant Operations	972,000	972,000	1,233,000	1,258,000	1,117,000	1,300,000
Total Capital Expenditure	1,762,000	2,226,488	1,418,000	1,413,000	1,162,000	1,455,000
Net Capital Expenditure	(1,762,000)	(2,226,488)	(1,418,000)	(1,413,000)	(1,162,000)	(1,455,000)
Net Surplus / (Deficit) after Capital Expenditure	(3,773,339)	(4,391,802)	(3,585,032)	(3,645,834)	(3,514,306)	(3,854,785)
Add Back: Non-Cash items included in operating result	667,071	828,535	838,536	848,687	858,990	869,448
Net Cash Surplus / (Deficit) after Capital Expenditure	(3,106,268)	(3,563,267)	(2,746,496)	(2,797,147)	(2,655,316)	(2,985,337)
Repayments from Deferred Debtors	11,644	11,644	7,583	7,970	0	0
Loan Funds Raised	400,000	400,000	0	0	0	0
Proceeds on Sale of Assets	307,000	307,000	255,000	350,000	190,000	403,000
Loan Repayments	(207,375)	(207,375)	(230,279)	(243,575)	(181,801)	(143,549)
Net Transfers (to) / from Reserves	136,270	570,877	439,874	265,440	235,832	231,053
Budgeted Net Increase / (Decrease) in Cash	(2,458,729)	(2,481,121)	(2,274,318)	(2,417,312)	(2,411,285)	(2,494,833)

Greater Hume Shire Council

2017/18 to 2020/21 Delivery Plan

Delivery Plan Budget

Year Ended 30 June, 2018

Budget Summary 2017 / 18						
Function: Public Order & Safety	Original Budget 2016/17	Revised Budget as at 31 Dec 2016	Budget 2017/18	Budget 2018/19	Budget 2019/20	Budget 2020/21
Operating Revenue						
Animal Control	49,958	49,958	39,400	39,037	40,208	41,414
Fire Services	408,301	408,301	338,402	344,346	351,458	358,557
Emergency Services	200	200	200	200	200	200
Total Operating Revenue	458,459	458,459	378,002	383,583	391,866	400,171
Operating Expenditure						
Animal Control	199,101	198,504	190,892	195,614	200,460	205,434
Fire Services	1,012,666	1,039,644	1,062,854	1,075,101	1,088,610	1,102,202
Emergency Services	23,894	42,125	42,523	42,918	43,320	43,728
Total Operating Expenditure	1,235,661	1,280,273	1,296,269	1,313,633	1,332,390	1,351,364
Net Operating Surplus / (Deficit)	(777,202)	(821,814)	(918,267)	(930,050)	(940,524)	(951,193)

Greater Hume Shire Council

2017/18 to 2020/21 Delivery Plan

Delivery Plan Budget

Year Ended 30 June, 2018

Budget Summary 2017 / 18						
Function: Public Order & Safety	Original Budget 2016/17	Revised Budget as at 31 Dec 2016	Budget 2017/18	Budget 2018/19	Budget 2019/20	Budget 2020/21
Capital Revenue						
Animal Control	0	0	0	0	0	0
Fire Services	377,843	395,106	409,000	274,000	460,000	460,000
Emergency Services	0	0	0	0	0	0
Total Capital Revenue	377,843	395,106	409,000	274,000	460,000	460,000
Net Surplus / (Deficit) after Capital Revenue	(399,359)	(426,708)	(509,267)	(656,050)	(480,524)	(491,193)
Capital Expenditure						
Animal Control	0	0	0	0	0	0
Fire Services	377,843	395,106	409,000	274,000	460,000	460,000
Emergency Services	0	0	0	0	0	0
Total Capital Expenditure	377,843	395,106	409,000	274,000	460,000	460,000
Net Capital Expenditure	0	0	0	0	0	0
Net Surplus / (Deficit) after Capital Expenditure	(777,202)	(821,814)	(918,267)	(930,050)	(940,524)	(951,193)
Add Back: Non-Cash items included in operating result	297,389	291,721	291,721	291,721	291,721	291,721
Net Cash Surplus / (Deficit) after Capital Expenditure	(479,813)	(530,093)	(626,546)	(638,329)	(648,803)	(659,472)
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfers (to) / from Reserves	0	18,359	0	0	0	0
Budgeted Net Increase / (Decrease) in Cash	(479,813)	(511,734)	(626,546)	(638,329)	(648,803)	(659,472)

Greater Hume Shire Council

2017/18 to 2020/21 Delivery Plan

Delivery Plan Budget

Year Ended 30 June, 2018

Budget Summary 2017 / 18						
Function: Health	Original Budget 2016/17	Revised Budget as at 31 Dec 2016	Budget 2017/18	Budget 2018/19	Budget 2019/20	Budget 2020/21
Operating Revenue						
Health Administration	112,586	120,841	142,752	146,810	150,985	155,283
Total Operating Revenue	112,586	120,841	142,752	146,810	150,985	155,283
Operating Expenditure						
Health Administration	242,345	263,989	270,512	276,940	283,541	290,320
Total Operating Expenditure	242,345	263,989	270,512	276,940	283,541	290,320
Net Operating Surplus / (Deficit)	(129,759)	(143,148)	(127,760)	(130,130)	(132,556)	(135,037)

Greater Hume Shire Council

2017/18 to 2020/21 Delivery Plan

Delivery Plan Budget

Year Ended 30 June, 2018

Budget Summary 2017 / 18						
Function: Health	Original Budget 2016/17	Revised Budget as at 31 Dec 2016	Budget 2017/18	Budget 2018/19	Budget 2019/20	Budget 2020/21
Capital Revenue						
Health Administration	0	0	0	0	0	0
Total Capital Revenue	0	0	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	(129,759)	(143,148)	(127,760)	(130,130)	(132,556)	(135,037)
Capital Expenditure						
Health Administration	75,000	110,000	33,000	0	0	75,000
Total Capital Expenditure	75,000	110,000	33,000	0	0	75,000
Net Capital Expenditure	(75,000)	(110,000)	(33,000)	0	0	(75,000)
Net Surplus / (Deficit) after Capital Expenditure	(204,759)	(253,148)	(160,760)	(130,130)	(132,556)	(210,037)
Add Back: Non-Cash items included in operating result	0	13,594	13,594	13,594	13,594	13,594
Net Cash Surplus / (Deficit) after Capital Expenditure	(204,759)	(239,554)	(147,166)	(116,536)	(118,962)	(196,443)
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	25,000	25,000	9,000	0	0	25,000
Loan Repayments	0	0	0	0	0	0
Net Transfers (to) / from Reserves	0	35,000	0	0	0	0
Budgeted Net Increase / (Decrease) in Cash	(179,759)	(179,554)	(138,166)	(116,536)	(118,962)	(171,443)

Greater Hume Shire Council

2017/18 to 2020/21 Delivery Plan

Delivery Plan Budget

Year Ended 30 June, 2018

Budget Summary 2017 / 18						
Function: Environment	Original Budget 2016/17	Revised Budget as at 31 Dec 2016	Budget 2017/18	Budget 2018/19	Budget 2019/20	Budget 2020/21
Operating Revenue						
Waste Management	968,930	999,478	1,116,027	1,144,053	1,082,893	1,112,574
Noxious Animals & Insects	0	0	0	0	0	0
Noxious Plants	87,016	96,377	85,874	82,981	75,458	68,078
ERNWAG Committee	0	0	0	0	0	0
Riverina Noxious Weeds	108,753	111,988	110,928	112,592	114,281	115,995
Street Cleaning	31,536	31,536	32,256	32,992	33,532	34,192
Storm Water Management & Drainage	0	0	0	0	0	0
Total Operating Revenue	1,196,235	1,239,379	1,345,085	1,372,618	1,306,164	1,330,839
Operating Expenditure						
Waste Management	920,373	969,905	991,028	1,034,104	991,871	1,035,000
Noxious Animals & Insects	10,224	10,224	10,310	10,388	10,468	10,549
Noxious Plants	313,517	343,336	311,177	308,217	293,084	278,232
ERNWAG Committee	0	0	0	0	0	0
Riverina Noxious Weeds	112,341	115,152	116,460	121,304	126,723	125,218
Street Cleaning	142,633	142,633	146,335	149,653	153,050	156,534
Storm Water Management & Drainage	132,259	135,975	138,365	140,621	142,914	145,248
Total Operating Expenditure	1,631,347	1,717,225	1,713,675	1,764,287	1,718,110	1,750,781
Net Operating Surplus / (Deficit)	(435,112)	(477,846)	(368,590)	(391,669)	(411,946)	(419,942)

Greater Hume Shire Council

2017/18 to 2020/21 Delivery Plan

Delivery Plan Budget

Year Ended 30 June, 2018

Budget Summary 2017 / 18						
Function: Environment	Original Budget 2016/17	Revised Budget as at 31 Dec 2016	Budget 2017/18	Budget 2018/19	Budget 2019/20	Budget 2020/21
Capital Revenue						
Waste Management	0	0	0	0	0	0
Noxious Animals & Insects	0	0	0	0	0	0
Noxious Plants	0	0	0	0	0	0
ERNWAG Committee	0	0	0	0	0	0
Riverina Noxious Weeds	0	0	0	0	0	0
Street Cleaning	0	0	0	0	0	0
Storm Water Management & Drainage	52,380	52,380	314,280	0	0	0
Total Capital Revenue	52,380	52,380	314,280	0	0	0
Net Surplus / (Deficit) after Capital Revenue	(382,732)	(425,466)	(54,310)	(391,669)	(411,946)	(419,942)
Capital Expenditure						
Waste Management	0	63,360	165,000	10,000	10,000	10,000
Noxious Animals & Insects	0	0	0	0	0	0
Noxious Plants	0	0	0	0	0	0
ERNWAG Committee	0	0	0	0	0	0
Riverina Noxious Weeds	0	0	28,000	0	0	0
Street Cleaning	0	0	0	0	0	0
Storm Water Management & Drainage	158,000	394,700	666,660	200,000	200,000	200,000
Total Capital Expenditure	158,000	458,060	859,660	210,000	210,000	210,000
Net Capital Expenditure	(105,620)	(405,680)	(545,380)	(210,000)	(210,000)	(210,000)
Net Surplus / (Deficit) after Capital Expenditure	(540,732)	(883,526)	(913,970)	(601,669)	(621,946)	(629,942)
Add Back: Non-Cash items included in operating result	86,202	101,379	102,654	103,948	105,262	106,595
Net Cash Surplus / (Deficit) after Capital Expenditure	(454,530)	(782,147)	(811,316)	(497,721)	(516,684)	(523,347)
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	8,000	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfers (to) / from Reserves	3,588	360,871	137,721	5,901	9,631	6,412
Budgeted Net Increase / (Decrease) in Cash	(450,942)	(421,276)	(665,595)	(491,820)	(507,053)	(516,935)

Greater Hume Shire Council

2017/18 to 2020/21 Delivery Plan

Delivery Plan Budget

Year Ended 30 June, 2018

Budget Summary 2017 / 18						
Function: Community Services & Education	Original Budget 2016/17	Revised Budget as at 31 Dec 2016	Budget 2017/18	Budget 2018/19	Budget 2019/20	Budget 2020/21
Operating Revenue						
Family Day Care	538,605	540,405	529,590	537,534	545,597	553,781
In Home Care	42,686	8,686	0	0	0	0
Pre-Schools	0	0	0	0	0	0
Youth Services	26,962	26,962	21,267	21,806	22,360	22,924
Community Housing	35,865	35,865	36,582	37,131	37,688	38,253
Frampton Court Rental Units	78,007	78,007	79,567	80,761	81,972	83,202
Kala Court Rental Units	24,480	24,480	30,000	30,450	30,907	31,371
Kala Court Self Funded Units	77,841	77,841	79,398	80,589	81,798	83,025
Aged Care Rental Units - Culcairn	8,710	8,710	11,000	11,000	11,000	11,000
Aged Care Rental Units - Howlong	15,630	15,630	15,630	15,630	15,630	15,630
Aged Care Rental Units - Jindera	18,276	18,276	18,276	18,276	18,276	18,276
Compacts	0	73,659	0	0	0	0
Community Services - Discontinued Programs	0	0	0	0	0	0
Other Community Services	5,444	5,444	5,553	5,637	5,721	5,807
Total Operating Revenue	872,506	913,965	826,863	838,814	850,949	863,269
Operating Expenditure						
Family Day Care	495,816	495,816	517,285	509,852	522,751	535,995
In Home Care	35,071	35,071	0	0	0	0
Pre-Schools	6,646	6,262	6,778	6,906	7,038	7,171
Youth Services	128,276	156,756	104,499	107,057	109,681	112,371
Community Housing	23,564	42,550	43,619	44,349	45,093	45,849
Frampton Court Rental Units	123,332	56,258	55,866	56,791	57,735	58,694
Kala Court Rental Units	20,312	70,546	71,020	71,353	71,691	72,036
Kala Court Self Funded Units	38,219	56,066	59,799	60,429	61,072	61,725
Aged Care Rental Units - Culcairn	9,633	16,260	16,321	16,503	16,670	16,851
Aged Care Rental Units - Howlong	10,280	13,852	11,058	11,216	11,376	11,538
Aged Care Rental Units - Jindera	10,082	15,094	15,055	15,247	15,445	15,645
Compacts	0	55,411	0	0	0	0
Community Services - Discontinued Programs	0	31,651	0	0	0	0
Other Community Services	15,301	6,584	6,734	6,878	7,025	7,174
Total Operating Expenditure	916,532	1,058,178	908,034	906,581	925,577	945,049
Net Operating Surplus / (Deficit)	(44,026)	(144,213)	(81,171)	(67,767)	(74,628)	(81,780)

Greater Hume Shire Council

2017/18 to 2020/21 Delivery Plan

Delivery Plan Budget

Year Ended 30 June, 2018

Budget Summary 2017 / 18						
Function: Community Services & Education	Original Budget 2016/17	Revised Budget as at 31 Dec 2016	Budget 2017/18	Budget 2018/19	Budget 2019/20	Budget 2020/21
Capital Revenue						
Family Day Care	0	0	0	0	0	0
In Home Care	0	0	0	0	0	0
Pre-Schools	0	0	0	0	0	0
Youth Services	0	0	0	0	0	0
Community Housing	0	0	0	0	0	0
Frampton Court Rental Units	0	0	0	0	0	0
Kala Court Rental Units	0	0	0	0	0	0
Kala Court Self Funded Units	0	0	0	0	0	0
Aged Care Rental Units - Culcairn	0	0	0	0	0	0
Aged Care Rental Units - Howlong	0	0	0	0	0	0
Aged Care Rental Units - Jindera	0	0	0	0	0	0
Compacts	0	0	0	0	0	0
Community Services - Discontinued Programs	0	0	0	0	0	0
Other Community Services	0	0	0	0	0	0
Total Capital Revenue	0	0	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	(44,026)	(144,213)	(81,171)	(67,767)	(74,628)	(81,780)
Capital Expenditure						
Family Day Care	0	0	0	0	0	0
In Home Care	0	0	0	0	0	0
Pre-Schools	0	0	0	0	0	0
Youth Services	0	0	0	0	28,000	0
Community Housing	2,500	2,500	2,550	2,601	2,653	2,706
Frampton Court Rental Units	5,000	5,000	20,000	5,202	5,306	5,412
Kala Court Rental Units	0	0	0	0	0	0
Kala Court Self Funded Units	0	0	0	0	0	0
Aged Care Rental Units - Culcairn	0	0	0	0	0	0
Aged Care Rental Units - Howlong	0	0	0	0	0	0
Aged Care Rental Units - Jindera	0	0	0	0	0	0
Compacts	0	0	0	0	0	0
Community Services - Discontinued Programs	0	0	0	0	0	0
Other Community Services	0	0	0	0	0	0
Total Capital Expenditure	7,500	7,500	22,550	7,803	35,959	8,118
Net Capital Expenditure	(7,500)	(7,500)	(22,550)	(7,803)	(35,959)	(8,118)
Net Surplus / (Deficit) after Capital Expenditure	(51,526)	(151,713)	(103,721)	(75,570)	(110,587)	(89,898)
Add Back: Non-Cash items included in operating result	84,483	110,662	110,662	110,969	111,281	111,597
Net Cash Surplus / (Deficit) after Capital Expenditure	32,957	(41,051)	6,941	35,399	694	21,699
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	8,000
Loan Repayments	0	0	0	0	0	0
Net Transfers (to) / from Reserves	(142,050)	(67,665)	(97,218)	(127,869)	(123,415)	(118,728)
Budgeted Net Increase / (Decrease) in Cash	(109,093)	(108,716)	(90,277)	(92,470)	(122,721)	(89,029)

Greater Hume Shire Council

2017/18 to 2020/21 Delivery Plan

Delivery Plan Budget

Year Ended 30 June, 2018

Budget Summary 2017 / 18						
Function: Housing & Community Amenities	Original Budget 2016/17	Revised Budget as at 31 Dec 2016	Budget 2017/18	Budget 2018/19	Budget 2019/20	Budget 2020/21
Operating Revenue						
Street Lighting	14,350	14,350	14,637	14,857	15,080	15,306
Public Cemeteries	46,200	46,200	47,124	47,830	48,549	49,274
Town Planning	154,202	154,857	166,754	169,255	171,794	174,371
Public Conveniences	0	0	0	0	0	0
Council Owned Housing	34,160	34,160	34,500	34,760	35,024	35,292
Wirraminna Environmental Education Centre	500	0	0	0	0	0
Other Community Amenities	0	0	0	0	0	0
Total Operating Revenue	249,412	249,567	263,015	266,702	270,447	274,243
Operating Expenditure						
Street Lighting	120,000	181,831	135,294	141,373	147,754	154,451
Public Cemeteries	83,069	83,955	87,238	88,891	90,579	92,325
Town Planning	178,114	178,769	161,722	165,667	169,721	173,882
Public Conveniences	206,335	216,872	204,493	208,805	213,212	217,721
Council Owned Housing	61,348	61,260	61,868	62,390	62,918	63,463
Wirraminna Environmental Education Centre	8,500	14,362	10,584	10,623	10,662	10,702
Other Community Amenities	0	0	0	0	0	0
Total Operating Expenditure	657,366	737,049	661,199	677,749	694,846	712,544
Net Operating Surplus / (Deficit)	(407,954)	(487,482)	(398,184)	(411,047)	(424,399)	(438,301)

Greater Hume Shire Council

2017/18 to 2020/21 Delivery Plan

Delivery Plan Budget

Year Ended 30 June, 2018

Budget Summary 2017 / 18						
Function: Housing & Community Amenities	Original Budget 2016/17	Revised Budget as at 31 Dec 2016	Budget 2017/18	Budget 2018/19	Budget 2019/20	Budget 2020/21
Capital Revenue						
Street Lighting	0	0	0	0	0	0
Public Cemeteries	0	0	0	0	0	0
Town Planning	0	59,820	0	100,000	100,000	100,000
Public Conveniences	0	0	0	0	0	0
Council Owned Housing	0	0	0	0	0	0
Wirraminna Environmental Education Centre	0	0	0	0	0	0
Other Community Amenities	0	0	0	0	0	0
Total Capital Revenue	0	59,820	0	100,000	100,000	100,000
Net Surplus / (Deficit) after Capital Revenue	(407,954)	(427,662)	(398,184)	(311,047)	(324,399)	(338,301)
Capital Expenditure						
Street Lighting	0	0	0	0	0	0
Public Cemeteries	5,000	18,500	2,000	2,000	2,000	2,000
Town Planning	0	0	0	0	0	0
Public Conveniences	50,000	102,619	69,879	40,000	40,000	40,000
Council Owned Housing	0	0	40,000	0	0	0
Wirraminna Environmental Education Centre	0	0	0	0	0	0
Other Community Amenities	0	10,000	0	0	0	0
Total Capital Expenditure	55,000	131,119	111,879	42,000	42,000	42,000
Net Capital Expenditure	(55,000)	(71,299)	(111,879)	58,000	58,000	58,000
Net Surplus / (Deficit) after Capital Expenditure	(462,954)	(558,781)	(510,063)	(353,047)	(366,399)	(380,301)
Add Back: Non-Cash items included in operating result	55,081	75,579	76,089	76,687	77,296	77,915
Net Cash Surplus / (Deficit) after Capital Expenditure	(407,873)	(483,202)	(433,974)	(276,360)	(289,103)	(302,386)
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfers (to) / from Reserves	(11,380)	65,625	29,201	(110,537)	(110,273)	(109,996)
Budgeted Net Increase / (Decrease) in Cash	(419,253)	(417,577)	(404,773)	(386,897)	(399,376)	(412,382)

Greater Hume Shire Council

2017/18 to 2020/21 Delivery Plan

Delivery Plan Budget

Year Ended 30 June, 2018

Budget Summary 2017 / 18						
Function: Water Supplies	Original Budget 2016/17	Revised Budget as at 31 Dec 2016	Budget 2017/18	Budget 2018/19	Budget 2019/20	Budget 2020/21
Operating Revenue						
Water Supplies	1,780,934	1,713,606	1,758,634	1,804,657	1,850,786	1,897,230
Total Operating Revenue	1,780,934	1,713,606	1,758,634	1,804,657	1,850,786	1,897,230
Operating Expenditure						
Water Supplies	1,894,811	1,959,150	2,042,047	1,946,822	1,996,267	2,051,914
Total Operating Expenditure	1,894,811	1,959,150	2,042,047	1,946,822	1,996,267	2,051,914
Net Operating Surplus / (Deficit)	(113,877)	(245,545)	(283,413)	(142,165)	(145,481)	(154,684)

Greater Hume Shire Council

2017/18 to 2020/21 Delivery Plan

Delivery Plan Budget

Year Ended 30 June, 2018

Budget Summary 2017 / 18						
Function: Water Supplies	Original Budget 2016/17	Revised Budget as at 31 Dec 2016	Budget 2017/18	Budget 2018/19	Budget 2019/20	Budget 2020/21
Capital Revenue						
Water Supplies	0	49,718	0	0	0	0
Total Capital Revenue	0	49,718	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	(113,877)	(195,827)	(283,413)	(142,165)	(145,481)	(154,684)
Capital Expenditure						
Water Supplies	232,000	911,688	145,000	145,000	290,000	70,000
Total Capital Expenditure	232,000	911,688	145,000	145,000	290,000	70,000
Net Capital Expenditure	(232,000)	(861,970)	(145,000)	(145,000)	(290,000)	(70,000)
Net Surplus / (Deficit) after Capital Expenditure	(345,877)	(1,107,515)	(428,413)	(287,165)	(435,481)	(224,684)
Add Back: Non-Cash items included in operating result	387,069	447,318	454,030	465,381	477,016	488,941
Net Cash Surplus / (Deficit) after Capital Expenditure	41,192	(660,197)	25,617	178,216	41,535	264,257
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfers (to) / from Reserves	(41,192)	660,197	(25,617)	(178,216)	(41,535)	(264,257)
Budgeted Net Increase / (Decrease) in Cash	0	0	0	0	0	0

Greater Hume Shire Council

2017/18 to 2020/21 Delivery Plan

Delivery Plan Budget

Year Ended 30 June, 2018

Budget Summary 2017 / 18						
Function: Sewerage Services	Original Budget 2016/17	Revised Budget as at 31 Dec 2016	Budget 2017/18	Budget 2018/19	Budget 2019/20	Budget 2020/21
Operating Revenue						
Sewerage Services	1,702,462	1,642,865	1,685,711	1,726,174	1,792,813	1,779,220
Total Operating Revenue	1,702,462	1,642,865	1,685,711	1,726,174	1,792,813	1,779,220
Operating Expenditure						
Sewerage Services	1,641,463	1,722,953	1,761,579	1,733,345	1,797,301	1,832,341
Total Operating Expenditure	1,641,463	1,722,953	1,761,579	1,733,345	1,797,301	1,832,341
Net Operating Surplus / (Deficit)	60,999	(80,089)	(75,868)	(7,171)	(4,488)	(53,121)

Greater Hume Shire Council

2017/18 to 2020/21 Delivery Plan

Delivery Plan Budget

Year Ended 30 June, 2018

Budget Summary 2017 / 18						
Function: Sewerage Services	Original Budget 2016/17	Revised Budget as at 31 Dec 2016	Budget 2017/18	Budget 2018/19	Budget 2019/20	Budget 2020/21
Capital Revenue						
Sewerage Services	0	45,000	0	0	0	0
Total Capital Revenue	0	45,000	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	60,999	(35,089)	(75,868)	(7,171)	(4,488)	(53,121)
Capital Expenditure						
Sewerage Services	190,000	600,997	207,000	257,500	4,395,000	161,000
Total Capital Expenditure	190,000	600,997	207,000	257,500	4,395,000	161,000
Net Capital Expenditure	(190,000)	(555,997)	(207,000)	(257,500)	(4,395,000)	(161,000)
Net Surplus / (Deficit) after Capital Expenditure	(129,001)	(636,086)	(282,868)	(264,671)	(4,399,488)	(214,121)
Add Back: Non-Cash items included in operating result	545,471	593,134	602,030	617,081	632,508	648,321
Net Cash Surplus / (Deficit) after Capital Expenditure	416,470	(42,952)	319,162	352,410	(3,766,980)	434,200
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfers (to) / from Reserves	(416,470)	42,952	(319,162)	(352,410)	3,766,980	(434,200)
Budgeted Net Increase / (Decrease) in Cash	0	0	0	0	0	0

Greater Hume Shire Council

2017/18 to 2020/21 Delivery Plan

Delivery Plan Budget

Year Ended 30 June, 2018

Budget Summary 2017 / 18						
Function: Recreation & Culture	Original Budget 2016/17	Revised Budget as at 31 Dec 2016	Budget 2017/18	Budget 2018/19	Budget 2019/20	Budget 2020/21
Operating Revenue						
Public Halls	1,538	2,791	1,300	1,320	1,340	1,360
Libraries	35,218	36,198	35,923	36,463	37,009	37,564
Riverina Regional Library	0	0	0	0	0	0
Community Technology Centre	97,270	78,270	86,610	87,912	89,231	90,569
Meeting Room	13,940	13,940	14,219	14,432	14,648	14,868
Museums	0	1,977	0	0	0	0
Swimming Pools	32,750	32,750	33,405	33,906	34,414	34,929
Sporting Grounds & Recreation Reserves	24,774	24,774	25,269	25,648	26,033	26,423
Parks & Gardens	0	0	0	0	0	0
Other Cultural Services	0	0	0	0	0	0
Total Operating Revenue	205,490	190,700	196,726	199,681	202,675	205,713
Operating Expenditure						
Public Halls	271,995	261,895	252,374	252,354	254,385	256,467
Libraries	534,766	593,196	592,988	603,781	614,831	626,148
Riverina Regional Library	0	0	0	0	0	0
Community Technology Centre	144,628	146,822	136,185	139,374	142,648	146,008
Meeting Room	13,940	13,743	14,160	14,452	14,751	15,056
Museums	28,631	84,835	32,652	33,313	33,994	34,699
Swimming Pools	592,568	592,487	607,751	620,130	631,467	643,184
Sporting Grounds & Recreation Reserves	670,382	662,985	705,918	719,561	733,500	747,769
Parks & Gardens	321,028	367,844	357,836	367,132	376,484	386,117
Other Cultural Services	0	49,805	0	0	0	0
Total Operating Expenditure	2,577,938	2,773,612	2,699,864	2,750,097	2,802,060	2,855,448
Net Operating Surplus / (Deficit)	(2,372,448)	(2,582,912)	(2,503,138)	(2,550,416)	(2,599,385)	(2,649,735)

Greater Hume Shire Council

2017/18 to 2020/21 Delivery Plan

Delivery Plan Budget

Year Ended 30 June, 2018

Budget Summary 2017 / 18						
Function: Recreation & Culture	Original Budget 2016/17	Revised Budget as at 31 Dec 2016	Budget 2017/18	Budget 2018/19	Budget 2019/20	Budget 2020/21
Capital Revenue						
Public Halls	0	37,695	250,000	0	0	0
Libraries	25,700	25,700	25,700	25,700	25,700	25,700
Riverina Regional Library	0	0	0	0	0	0
Community Technology Centre	0	0	0	0	0	0
Meeting Room	0	0	0	0	0	0
Museums	0	0	0	0	0	0
Swimming Pools	1,000,000	1,000,000	0	0	0	0
Sporting Grounds & Recreation Reserves	0	74,535	0	100,000	100,000	100,000
Parks & Gardens	0	0	0	0	0	0
Other Cultural Services	0	0	0	0	0	0
Total Capital Revenue	1,025,700	1,137,930	275,700	125,700	125,700	125,700
Net Surplus / (Deficit) after Capital Revenue	(1,346,748)	(1,444,982)	(2,227,438)	(2,424,716)	(2,473,685)	(2,524,035)
Capital Expenditure						
Public Halls	25,000	121,368	583,094	25,000	25,000	25,000
Libraries	0	0	0	0	0	0
Riverina Regional Library	0	0	0	0	0	0
Community Technology Centre	0	3,500	0	0	0	0
Meeting Room	0	0	0	0	0	0
Museums	0	0	0	0	0	0
Swimming Pools	2,616,000	3,291,615	92,872	20,000	20,000	20,000
Sporting Grounds & Recreation Reserves	50,000	124,535	75,000	200,000	200,000	200,000
Parks & Gardens	100,000	110,788	85,000	350,000	100,000	100,000
Other Cultural Services	0	0	0	0	0	0
Total Capital Expenditure	2,791,000	3,651,806	835,966	595,000	345,000	345,000
Net Capital Expenditure	(1,765,300)	(2,513,876)	(560,266)	(469,300)	(219,300)	(219,300)
Net Surplus / (Deficit) after Capital Expenditure	(4,137,748)	(5,096,788)	(3,063,404)	(3,019,716)	(2,818,685)	(2,869,035)
Add Back: Non-Cash items included in operating result	718,948	817,892	824,511	831,230	838,049	844,971
Net Cash Surplus / (Deficit) after Capital Expenditure	(3,418,800)	(4,278,896)	(2,238,893)	(2,188,486)	(1,980,636)	(2,024,064)
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	700,000	700,000	250,000	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	(34,802)	(34,802)	(36,215)	(37,686)	(39,216)	(40,808)
Net Transfers (to) / from Reserves	900,000	1,770,773	231,680	350,000	100,000	100,000
Budgeted Net Increase / (Decrease) in Cash	(1,853,602)	(1,842,925)	(1,793,428)	(1,876,172)	(1,919,852)	(1,964,872)

Greater Hume Shire Council

2017/18 to 2020/21 Delivery Plan

Delivery Plan Budget

Year Ended 30 June, 2018

Budget Summary 2017 / 18						
Function: Mining, Manufacturing & Construction	Original Budget 2016/17	Revised Budget as at 31 Dec 2016	Budget 2017/18	Budget 2018/19	Budget 2019/20	Budget 2020/21
Operating Revenue						
Building Control	99,620	99,620	106,058	109,197	112,427	115,753
Quarries & Pits	2,050	2,050	2,000	2,030	2,060	2,091
Total Operating Revenue	101,670	101,670	108,058	111,227	114,487	117,844
Operating Expenditure						
Building Control	229,138	231,677	260,891	267,951	275,206	282,661
Quarries & Pits	5,675	5,675	5,679	5,764	5,850	5,938
Total Operating Expenditure	234,813	237,352	266,570	273,715	281,056	288,599
Net Operating Surplus / (Deficit)	(133,143)	(135,682)	(158,512)	(162,488)	(166,569)	(170,755)

Greater Hume Shire Council

2017/18 to 2020/21 Delivery Plan

Delivery Plan Budget

Year Ended 30 June, 2018

Budget Summary 2017 / 18						
Function: Mining, Manufacturing & Construction	Original Budget 2016/17	Revised Budget as at 31 Dec 2016	Budget 2017/18	Budget 2018/19	Budget 2019/20	Budget 2020/21
Capital Revenue						
Building Control	0	0	0	0	0	0
Quarries & Pits	0	0	0	0	0	0
Total Capital Revenue	0	0	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	(133,143)	(135,682)	(158,512)	(162,488)	(166,569)	(170,755)
Capital Expenditure						
Building Control	0	0	0	0	0	0
Quarries & Pits	0	0	0	0	0	0
Total Capital Expenditure	0	0	0	0	0	0
Net Capital Expenditure	0	0	0	0	0	0
Net Surplus / (Deficit) after Capital Expenditure	(133,143)	(135,682)	(158,512)	(162,488)	(166,569)	(170,755)
Add Back: Non-Cash items included in operating result	3,625	6,164	6,218	6,273	6,329	6,386
Net Cash Surplus / (Deficit) after Capital Expenditure	(129,518)	(129,518)	(152,294)	(156,215)	(160,240)	(164,369)
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	9,000	9,000	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfers (to) / from Reserves	0	0	0	0	0	0
Budgeted Net Increase / (Decrease) in Cash	(120,518)	(120,518)	(152,294)	(156,215)	(160,240)	(164,369)

Greater Hume Shire Council

2017/18 to 2020/21 Delivery Plan

Delivery Plan Budget

Year Ended 30 June, 2018

Budget Summary 2017 / 18						
Function: Transport & Communications	Original Budget 2016/17	Revised Budget as at 31 Dec 2016	Budget 2017/18	Budget 2018/19	Budget 2019/20	Budget 2020/21
Operating Revenue						
FAG Grant - Roads Component	1,902,306	1,905,120	1,943,222	1,982,086	2,021,728	2,062,163
Urban Local Roads	1,369,000	1,369,000	450,000	0	500,000	450,000
Sealed Rural Roads Local	2,070,652	2,070,652	585,078	480,866	826,905	972,905
Sealed Regional Roads Block Grant & Repair	1,759,472	1,756,594	1,791,635	1,822,989	1,854,891	1,887,352
Unsealed Rural Roads Local	0	0	0	0	0	0
Bridges	0	0	0	0	0	0
Kerb & Gutter	0	0	0	0	0	0
Footpaths	0	0	0	0	0	0
Aerodromes	0	0	0	0	0	0
Bus Shelters	0	0	0	0	0	0
Ancillary Road Works	0	0	0	0	0	0
PAMPS & Cycleways	40,000	40,000	40,000	40,000	40,000	40,000
State Roads RMCC Works	1,916,000	2,940,000	2,000,000	2,000,000	2,000,000	2,000,000
Natural Disaster Recovery	0	500,000	0	0	0	0
Road Safety Officer	98,122	87,720	92,151	93,428	94,724	96,040
Total Operating Revenue	9,155,552	10,669,086	6,902,086	6,419,369	7,338,248	7,508,460
Operating Expenditure						
FAG Grant - Roads Component	0	0	0	0	0	0
Urban Local Roads	1,166,894	1,356,149	1,221,746	1,231,428	1,235,403	1,239,157
Sealed Rural Roads Local	2,029,365	1,882,084	1,936,132	1,995,186	2,054,729	2,114,178
Sealed Regional Roads Block Grant & Repair	2,043,558	1,956,056	2,114,331	2,130,899	2,147,755	2,164,908
Unsealed Rural Roads Local	1,636,321	1,981,449	2,016,424	2,046,671	2,077,371	2,108,531
Bridges	545,863	586,458	694,505	704,923	715,497	726,229
Kerb & Gutter	144,931	149,388	150,729	152,090	153,471	154,873
Footpaths	64,404	68,904	70,065	71,116	72,182	73,265
Aerodromes	19,341	19,842	20,684	21,013	21,347	21,686
Bus Shelters	500	500	500	500	500	500
Ancillary Road Works	0	0	0	0	0	0
PAMPS & Cycleways	80,000	80,000	80,000	80,000	80,000	80,000
State Roads RMCC Works	1,916,000	2,940,000	2,000,000	2,000,000	2,000,000	2,000,000
Natural Disaster Recovery	0	750,000	0	0	0	0
Road Safety Officer	120,147	113,900	118,928	121,578	124,293	127,077
Total Operating Expenditure	9,767,324	11,884,730	10,424,044	10,555,404	10,682,548	10,810,404
Net Operating Surplus / (Deficit)	(611,772)	(1,215,644)	(3,521,958)	(4,136,035)	(3,344,300)	(3,301,944)

Greater Hume Shire Council

2017/18 to 2020/21 Delivery Plan

Delivery Plan Budget

Year Ended 30 June, 2018

Budget Summary 2017 / 18						
Function: Transport & Communications	Original Budget 2016/17	Revised Budget as at 31 Dec 2016	Budget 2017/18	Budget 2018/19	Budget 2019/20	Budget 2020/21
Capital Revenue						
FAG Grant - Roads Component	0	0	0	0	0	0
Urban Local Roads	0	835,475	0	0	0	0
Sealed Rural Roads Local	0	540,117	0	0	0	0
Sealed Regional Roads Block Grant & Repair	785,000	2,462,737	800,000	814,000	828,244	842,738
Unsealed Rural Roads Local	0	0	0	0	0	0
Bridges	0	0	0	0	0	0
Kerb & Gutter	16,000	16,000	16,000	16,000	16,000	16,000
Footpaths	16,000	16,000	16,000	16,000	16,000	16,000
Aerodromes	0	0	0	0	0	0
Bus Shelters	0	0	0	0	0	0
Ancillary Road Works	0	0	0	0	0	0
PAMPS & Cycleways	0	0	0	0	0	0
State Roads RMCC Works	0	0	0	0	0	0
Natural Disaster Recovery	0	0	0	0	0	0
Road Safety Officer	0	0	0	0	0	0
Total Capital Revenue	817,000	3,870,329	832,000	846,000	860,244	874,738
Net Surplus / (Deficit) after Capital Revenue	205,228	2,654,685	(2,689,958)	(3,290,035)	(2,484,056)	(2,427,206)
Capital Expenditure						
FAG Grant - Roads Component	0	0	0	0	0	0
Urban Local Roads	1,619,000	3,072,410	1,175,000	330,000	835,000	790,000
Sealed Rural Roads Local	2,905,318	4,555,217	1,781,524	1,700,000	2,070,000	2,230,000
Sealed Regional Roads Block Grant & Repair	1,611,179	3,288,916	1,644,937	1,673,723	1,703,013	1,732,815
Unsealed Rural Roads Local	992,250	992,250	1,175,876	1,200,002	1,225,000	1,250,001
Bridges	0	205,945	50,000	100,000	100,000	100,000
Kerb & Gutter	80,000	153,632	80,000	80,000	80,000	80,000
Footpaths	40,000	136,285	40,000	40,000	40,000	40,000
Aerodromes	20,000	20,000	0	0	0	0
Bus Shelters	0	5,000	0	0	0	0
Ancillary Road Works	60,000	100,000	50,000	50,000	50,000	50,000
PAMPS & Cycleways	0	0	0	0	0	0
State Roads RMCC Works	0	0	0	0	0	0
Natural Disaster Recovery	0	0	0	0	0	0
Road Safety Officer	0	0	0	0	33,000	0
Total Capital Expenditure	7,327,747	12,529,655	5,997,337	5,173,725	6,136,013	6,272,816
Net Capital Expenditure	(6,510,747)	(8,659,326)	(5,165,337)	(4,327,725)	(5,275,769)	(5,398,078)
Net Surplus / (Deficit) after Capital Expenditure	(7,122,519)	(9,874,970)	(8,687,295)	(8,463,760)	(8,620,069)	(8,700,022)
Add Back: Non-Cash items included in operating result	3,885,338	4,192,405	4,381,899	4,430,114	4,479,050	4,528,720
Net Cash Surplus / (Deficit) after Capital Expenditure	(3,237,181)	(5,682,565)	(4,305,396)	(4,033,646)	(4,141,019)	(4,171,302)
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	9,000	0
Loan Repayments	(445,961)	(445,961)	(279,861)	(291,188)	(302,557)	(315,007)
Net Transfers (to) / from Reserves	0	2,448,198	400,000	0	0	0
Budgeted Net Increase / (Decrease) in Cash	(3,683,142)	(3,680,328)	(4,185,257)	(4,324,834)	(4,434,576)	(4,486,309)

Greater Hume Shire Council

2017/18 to 2020/21 Delivery Plan

Delivery Plan Budget

Year Ended 30 June, 2018

Budget Summary 2017 / 18						
Function: Economic Affairs	Original Budget 2016/17	Revised Budget as at 31 Dec 2016	Budget 2017/18	Budget 2018/19	Budget 2019/20	Budget 2020/21
Operating Revenue						
Jindera Health Centre	0	0	0	0	0	0
Jindera Medical Centre	19,687	19,687	20,081	20,382	20,688	20,998
Jindera Admin Centre	15,000	0	41,249	41,868	42,496	43,133
Caravan Parks	61,450	61,450	62,140	62,668	63,204	65,248
Tourism Operations	500	2,111	0	0	0	0
Visitor Information Centre	1,267	1,267	1,200	1,218	1,236	1,255
Submarine Museum	46,944	46,944	40,600	40,993	41,392	41,797
Economic Development	0	0	0	0	0	0
Community Development Grants	0	0	0	0	0	0
Community Development Projects	0	0	0	0	0	0
Real Estate Development	58,285	58,285	59,430	60,307	61,198	62,100
Real Estate Sales	0	0	0	0	0	0
Private Works	200,000	200,000	200,000	200,000	200,000	200,000
Total Operating Revenue	403,133	389,744	424,700	427,436	430,214	434,531
Operating Expenditure						
Jindera Health Centre	0	7,726	7,726	7,726	7,726	7,726
Jindera Medical Centre	15,173	37,700	38,746	39,158	39,585	40,026
Jindera Admin Centre	0	0	22,565	22,565	22,565	22,565
Caravan Parks	136,443	87,726	69,404	72,882	74,446	76,066
Tourism Operations	68,536	98,222	36,995	37,920	38,868	39,839
Visitor Information Centre	132,304	146,307	178,400	182,940	187,611	192,418
Submarine Museum	15,625	34,935	35,860	36,243	36,632	37,029
Economic Development	70,912	84,412	71,870	78,073	79,310	80,580
Community Development Grants	40,000	52,217	40,000	40,000	40,000	40,000
Community Development Projects	10,411	11,411	10,423	10,435	10,447	10,460
Real Estate Development	32,641	53,718	68,737	69,120	70,423	71,752
Real Estate Sales	10,485	3,374	3,625	3,698	3,772	3,847
Private Works	160,000	160,000	160,000	160,000	160,000	160,000
Total Operating Expenditure	692,530	777,748	744,351	760,760	771,385	782,308
Net Operating Surplus / (Deficit)	(289,397)	(388,003)	(319,651)	(333,324)	(341,171)	(347,777)

Greater Hume Shire Council

2017/18 to 2020/21 Delivery Plan

Delivery Plan Budget

Year Ended 30 June, 2018

Budget Summary 2017 / 18						
Function: Economic Affairs	Original Budget 2016/17	Revised Budget as at 31 Dec 2016	Budget 2017/18	Budget 2018/19	Budget 2019/20	Budget 2020/21
Capital Revenue						
Jindera Health Centre	0	0	0	0	0	0
Jindera Medical Centre	0	0	0	0	0	0
Jindera Admin Centre	0	0	0	0	0	0
Caravan Parks	0	0	0	0	0	0
Tourism Operations	0	0	0	0	0	0
Visitor Information Centre	0	0	0	0	0	0
Submarine Museum	0	0	0	0	0	0
Economic Development	0	0	0	0	0	0
Community Development Grants	0	0	0	0	0	0
Community Development Projects	0	0	0	0	0	0
Real Estate Development	0	0	0	0	0	0
Real Estate Sales	0	0	0	0	0	0
Private Works	0	0	0	0	0	0
Total Capital Revenue	0	0	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	(289,397)	(388,003)	(319,651)	(333,324)	(341,171)	(347,777)
Capital Expenditure						
Jindera Health Centre	0	0	0	0	0	0
Jindera Medical Centre	0	0	0	0	0	0
Jindera Admin Centre	0	1,569,268	0	0	0	0
Caravan Parks	10,000	41,598	0	0	0	0
Tourism Operations	0	0	0	0	0	0
Visitor Information Centre	0	0	0	0	0	0
Submarine Museum	0	3,809	0	0	0	0
Economic Development	0	0	0	0	0	0
Community Development Grants	0	0	0	0	0	0
Community Development Projects	0	0	0	0	0	0
Real Estate Development	0	27,878	0	0	0	0
Real Estate Sales	0	0	0	0	0	0
Private Works	0	0	0	0	0	0
Total Capital Expenditure	10,000	1,642,553	0	0	0	0
Net Capital Expenditure	(10,000)	(1,642,553)	0	0	0	0
Net Surplus / (Deficit) after Capital Expenditure	(299,397)	(2,030,556)	(319,651)	(333,324)	(341,171)	(347,777)
Add Back: Non-Cash items included in operating result	81,105	92,257	92,257	92,726	93,202	(2,184)
Net Cash Surplus / (Deficit) after Capital Expenditure	(218,292)	(1,938,299)	(227,394)	(240,598)	(247,969)	(349,961)
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	(22,241)	(22,241)	(22,745)	0	0	0
Net Transfers (to) / from Reserves	(4,514)	1,696,286	(5,572)	(4,261)	(4,140)	45,991
Budgeted Net Increase / (Decrease) in Cash	(245,047)	(264,254)	(255,711)	(244,859)	(252,109)	(303,970)

Greater Hume Shire Council

2017/18 to 2020/21 Delivery Plan

Delivery Plan Budget

Year Ended 30 June, 2018

Budget Summary 2017 / 18						
Function: General Purpose Revenue	Original Budget 2016/17	Revised Budget as at 31 Dec 2016	Budget 2017/18	Budget 2018/19	Budget 2019/20	Budget 2020/21
Operating Revenue						
FAG Grant - General Component	2,902,809	2,858,518	2,915,688	2,974,002	3,033,482	3,094,152
Interest on Investments	498,157	498,157	493,804	490,505	457,510	561,547
General Rates - Residential	2,585,087	2,609,448	2,928,386	2,986,954	3,046,693	3,107,627
General Rates - Farmland	4,694,875	4,692,924	4,918,117	5,016,479	5,116,809	5,219,145
General Rates - Business	369,040	346,346	403,737	411,812	420,048	428,449
General Rates - Pensioner Concessions	(168,292)	(162,557)	(165,808)	(169,124)	(172,506)	(175,956)
General Rates - Pensioner Rates Subsidy	92,561	107,619	91,194	92,562	93,950	95,359
Ex Gratia Rates	200	0	0	0	0	0
Extra Charges on Overdue Rates	50,000	50,000	50,000	50,000	50,000	50,000
Emergency Services Levy	0	14,378	10,000	10,000	10,000	10,000
Total Operating Revenue	11,024,437	11,014,833	11,645,118	11,863,190	12,055,986	12,390,323
Operating Expenditure						
FAG Grant - General Component	0	0				
Interest on Investments	0	0				
General Rates - Residential	0	0				
General Rates - Farmland	0	0				
General Rates - Business	0	0				
General Rates - Pensioner Concessions	0	0				
General Rates - Pensioner Rates Subsidy	0	0				
Ex Gratia Rates	0	0				
Extra Charges on Overdue Rates	0	0				
Total Operating Expenditure	0	0	0	0	0	0
Net Operating Surplus / (Deficit)	11,024,437	11,014,833	11,645,118	11,863,190	12,055,986	12,390,323

Greater Hume Shire Council

2017/18 to 2020/21 Delivery Plan

Delivery Plan Budget

Year Ended 30 June, 2018

Budget Summary 2017 / 18						
Function: General Purpose Revenue	Original Budget 2016/17	Revised Budget as at 31 Dec 2016	Budget 2017/18	Budget 2018/19	Budget 2019/20	Budget 2020/21
Capital Revenue						
FAG Grant - General Component	0	0				
Interest on Investments	0	0				
General Rates - Residential	0	0				
General Rates - Farmland	0	0				
General Rates - Business	0	0				
General Rates - Pensioner Concessions	0	0				
General Rates - Pensioner Rates Subsidy	0	0				
Ex Gratia Rates	0	0				
Extra Charges on Overdue Rates	0	0				
Total Capital Revenue	0	0	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	11,024,437	11,014,833	11,645,118	11,863,190	12,055,986	12,390,323
Capital Expenditure						
FAG Grant - General Component	0	0				
Interest on Investments	0	0				
General Rates - Residential	0	0				
General Rates - Farmland	0	0				
General Rates - Business	0	0				
General Rates - Pensioner Concessions	0	0				
General Rates - Pensioner Rates Subsidy	0	0				
Ex Gratia Rates	0	0				
Extra Charges on Overdue Rates	0	0				
Total Capital Expenditure	0	0	0	0	0	0
Net Capital Expenditure	0	0	0	0	0	0
Net Surplus / (Deficit) after Capital Expenditure	11,024,437	11,014,833	11,645,118	11,863,190	12,055,986	12,390,323
Add Back: Non-Cash items included in operating result	0	0	0	0	0	0
Net Cash Surplus / (Deficit) after Capital Expenditure	11,024,437	11,014,833	11,645,118	11,863,190	12,055,986	12,390,323
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfers (to) / from Reserves	0	0	0	0	0	0
Budgeted Net Increase / (Decrease) in Cash	11,024,437	11,014,833	11,645,118	11,863,190	12,055,986	12,390,323