

Greater Hume Shire Council  
10 Year Financial Plan for the Years ending 30 June 2028

INCOME STATEMENT - CONSOLIDATED

Scenario: Base Case

	Actuals	Current Year	Projected Years									
	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000
<b>Income from Continuing Operations</b>												
<b>Revenue:</b>												
Rates & Annual Charges	9,959	10,828	11,122	11,374	11,633	11,897	12,167	12,443	12,726	13,015	13,310	13,612
User Charges & Fees	7,568	6,774	7,133	5,673	5,742	5,814	5,886	5,960	6,036	6,113	6,192	6,273
Interest & Investment Revenue	651	640	625	625	630	630	640	640	640	640	640	640
Other Revenues	460	394	387	390	393	396	399	402	406	409	412	416
Grants & Contributions provided for Operating Purposes	13,881	9,615	8,430	9,207	9,360	9,516	9,675	9,588	9,754	9,824	10,048	9,858
Grants & Contributions provided for Capital Purposes	5,877	3,363	2,006	1,706	5,076	1,586	897	907	918	928	939	950
<b>Other Income:</b>												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>38,396</b>	<b>31,614</b>	<b>29,702</b>	<b>28,975</b>	<b>32,834</b>	<b>29,838</b>	<b>29,664</b>	<b>29,941</b>	<b>30,479</b>	<b>30,930</b>	<b>31,542</b>	<b>31,749</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	8,951	8,871	8,945	8,897	9,054	9,213	9,375	9,541	9,711	9,886	10,064	10,247
Borrowing Costs	244	242	235	209	181	152	127	101	77	57	45	32
Materials & Contracts	8,554	7,162	6,960	6,899	6,996	7,215	7,174	7,294	7,573	7,564	7,723	7,835
Depreciation & Amortisation	7,620	7,785	7,886	7,909	7,932	7,956	7,981	8,006	8,031	8,057	8,084	8,111
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	2,926	3,242	3,120	3,213	3,306	3,403	3,502	3,605	3,712	3,822	3,937	4,055
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	2,418	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>30,713</b>	<b>27,302</b>	<b>27,146</b>	<b>27,126</b>	<b>27,470</b>	<b>27,939</b>	<b>28,159</b>	<b>28,548</b>	<b>29,104</b>	<b>29,386</b>	<b>29,853</b>	<b>30,281</b>
<b>Operating Result from Continuing Operations</b>	<b>7,683</b>	<b>4,312</b>	<b>2,556</b>	<b>1,849</b>	<b>5,364</b>	<b>1,900</b>	<b>1,505</b>	<b>1,393</b>	<b>1,375</b>	<b>1,544</b>	<b>1,689</b>	<b>1,468</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>7,683</b>	<b>4,312</b>	<b>2,556</b>	<b>1,849</b>	<b>5,364</b>	<b>1,900</b>	<b>1,505</b>	<b>1,393</b>	<b>1,375</b>	<b>1,544</b>	<b>1,689</b>	<b>1,468</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>1,806</b>	<b>948</b>	<b>550</b>	<b>143</b>	<b>288</b>	<b>313</b>	<b>608</b>	<b>486</b>	<b>458</b>	<b>615</b>	<b>750</b>	<b>518</b>

Greater Hume Shire Council  
10 Year Financial Plan for the Years ending 30 June 2028

**INCOME STATEMENT - GENERAL FUND**

Scenario: Base Case

	Actuals	Current Year	Projected Years									
	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000
<b>Income from Continuing Operations</b>												
<b>Revenue:</b>												
Rates & Annual Charges	8,082	8,933	9,179	9,393	9,611	9,835	10,064	10,298	10,538	10,783	11,034	11,291
User Charges & Fees	6,284	5,393	5,758	4,271	4,314	4,356	4,400	4,445	4,491	4,538	4,586	4,635
Interest & Investment Revenue	513	520	552	497	549	592	580	558	532	506	479	447
Other Revenues	410	349	344	346	348	350	352	355	357	359	362	364
Grants & Contributions provided for Operating Purposes	13,829	9,560	8,374	9,150	9,301	9,456	9,614	9,526	9,691	9,760	9,983	9,791
Grants & Contributions provided for Capital Purposes	4,374	3,193	2,006	1,706	5,076	1,586	897	907	918	928	939	950
<b>Other Income:</b>												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>33,492</b>	<b>27,949</b>	<b>26,213</b>	<b>25,364</b>	<b>29,199</b>	<b>26,176</b>	<b>25,907</b>	<b>26,090</b>	<b>26,527</b>	<b>26,875</b>	<b>27,383</b>	<b>27,478</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	7,879	7,766	8,085	8,020	8,154	8,292	8,432	8,577	8,724	8,875	9,030	9,188
Borrowing Costs	244	257	235	209	181	152	127	101	77	57	45	32
Materials & Contracts	8,150	5,819	5,343	5,297	5,432	5,615	5,583	5,661	5,892	5,865	5,991	6,078
Depreciation & Amortisation	6,580	6,738	6,803	6,805	6,806	6,807	6,809	6,811	6,812	6,814	6,816	6,817
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	2,060	2,891	2,886	2,971	3,059	3,150	3,244	3,342	3,443	3,548	3,657	3,770
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	2,418	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>27,331</b>	<b>23,472</b>	<b>23,352</b>	<b>23,302</b>	<b>23,632</b>	<b>24,016</b>	<b>24,196</b>	<b>24,492</b>	<b>24,949</b>	<b>25,160</b>	<b>25,538</b>	<b>25,886</b>
<b>Operating Result from Continuing Operations</b>	<b>6,161</b>	<b>4,476</b>	<b>2,861</b>	<b>2,062</b>	<b>5,567</b>	<b>2,160</b>	<b>1,712</b>	<b>1,598</b>	<b>1,579</b>	<b>1,715</b>	<b>1,844</b>	<b>1,592</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>6,161</b>	<b>4,476</b>	<b>2,861</b>	<b>2,062</b>	<b>5,567</b>	<b>2,160</b>	<b>1,712</b>	<b>1,598</b>	<b>1,579</b>	<b>1,715</b>	<b>1,844</b>	<b>1,592</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>1,787</b>	<b>1,284</b>	<b>855</b>	<b>356</b>	<b>491</b>	<b>574</b>	<b>815</b>	<b>691</b>	<b>661</b>	<b>787</b>	<b>905</b>	<b>641</b>

Greater Hume Shire Council  
10 Year Financial Plan for the Years ending 30 June 2028  
**INCOME STATEMENT - WATER FUND**  
Scenario: Base Case

	Actuals	Current Year	Projected Years									
	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Income from Continuing Operations</b>												
<b>Revenue:</b>												
Rates & Annual Charges	612	628	644	657	670	683	697	711	725	740	754	769
User Charges & Fees	1,026	1,125	1,116	1,138	1,160	1,183	1,206	1,229	1,254	1,278	1,303	1,329
Interest & Investment Revenue	52	27	18	40	31	32	39	44	53	61	69	79
Other Revenues	33	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	17	17	17	18	18	18	19	19	20	20	20	21
Grants & Contributions provided for Capital Purposes	653	110	-	-	-	-	-	-	-	-	-	-
<b>Other Income:</b>												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>2,393</b>	<b>1,907</b>	<b>1,795</b>	<b>1,852</b>	<b>1,879</b>	<b>1,917</b>	<b>1,961</b>	<b>2,004</b>	<b>2,051</b>	<b>2,099</b>	<b>2,147</b>	<b>2,198</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	411	460	429	434	444	454	465	475	486	498	509	521
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	124	1,028	991	960	994	1,009	1,019	1,039	1,075	1,081	1,103	1,125
Depreciation & Amortisation	447	454	465	475	484	494	504	514	524	535	545	556
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	763	128	103	105	107	109	111	114	116	118	121	123
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>1,745</b>	<b>2,069</b>	<b>1,988</b>	<b>1,974</b>	<b>2,030</b>	<b>2,067</b>	<b>2,099</b>	<b>2,142</b>	<b>2,202</b>	<b>2,232</b>	<b>2,278</b>	<b>2,325</b>
<b>Operating Result from Continuing Operations</b>	<b>648</b>	<b>(163)</b>	<b>(193)</b>	<b>(122)</b>	<b>(151)</b>	<b>(150)</b>	<b>(138)</b>	<b>(138)</b>	<b>(150)</b>	<b>(133)</b>	<b>(131)</b>	<b>(127)</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>648</b>	<b>(163)</b>	<b>(193)</b>	<b>(122)</b>	<b>(151)</b>	<b>(150)</b>	<b>(138)</b>	<b>(138)</b>	<b>(150)</b>	<b>(133)</b>	<b>(131)</b>	<b>(127)</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>(5)</b>	<b>(273)</b>	<b>(193)</b>	<b>(122)</b>	<b>(151)</b>	<b>(150)</b>	<b>(138)</b>	<b>(138)</b>	<b>(150)</b>	<b>(133)</b>	<b>(131)</b>	<b>(127)</b>

Greater Hume Shire Council  
10 Year Financial Plan for the Years ending 30 June 2028

INCOME STATEMENT - SEWER FUND

Scenario: Base Case

	Actuals	Current Year	Projected Years									
	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Income from Continuing Operations</b>												
<b>Revenue:</b>												
Rates & Annual Charges	1,265	1,267	1,299	1,325	1,351	1,378	1,406	1,434	1,463	1,492	1,522	1,552
User Charges & Fees	258	256	258	264	269	274	280	285	291	297	303	309
Interest & Investment Revenue	86	94	55	88	50	6	21	38	55	73	92	114
Other Revenues	17	45	43	44	45	46	47	48	49	50	51	52
Grants & Contributions provided for Operating Purposes	35	38	39	39	40	41	42	43	43	44	45	46
Grants & Contributions provided for Capital Purposes	850	60	-	-	-	-	-	-	-	-	-	-
<b>Other Income:</b>												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>2,511</b>	<b>1,759</b>	<b>1,694</b>	<b>1,760</b>	<b>1,755</b>	<b>1,745</b>	<b>1,796</b>	<b>1,847</b>	<b>1,901</b>	<b>1,956</b>	<b>2,013</b>	<b>2,072</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	661	660	432	443	456	467	478	489	501	513	525	538
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	280	369	626	641	570	591	572	594	605	617	630	632
Depreciation & Amortisation	593	602	617	629	642	655	668	681	695	709	723	737
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	103	129	131	137	140	144	146	149	152	155	159	162
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>1,637</b>	<b>1,760</b>	<b>1,806</b>	<b>1,850</b>	<b>1,808</b>	<b>1,856</b>	<b>1,864</b>	<b>1,914</b>	<b>1,954</b>	<b>1,995</b>	<b>2,037</b>	<b>2,069</b>
<b>Operating Result from Continuing Operations</b>	<b>874</b>	<b>(2)</b>	<b>(112)</b>	<b>(90)</b>	<b>(52)</b>	<b>(111)</b>	<b>(69)</b>	<b>(66)</b>	<b>(53)</b>	<b>(39)</b>	<b>(24)</b>	<b>3</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>874</b>	<b>(2)</b>	<b>(112)</b>	<b>(90)</b>	<b>(52)</b>	<b>(111)</b>	<b>(69)</b>	<b>(66)</b>	<b>(53)</b>	<b>(39)</b>	<b>(24)</b>	<b>3</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>24</b>	<b>(62)</b>	<b>(112)</b>	<b>(90)</b>	<b>(52)</b>	<b>(111)</b>	<b>(69)</b>	<b>(66)</b>	<b>(53)</b>	<b>(39)</b>	<b>(24)</b>	<b>3</b>

**Greater Hume Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2028**

**BALANCE SHEET - CONSOLIDATED**

Scenario: Base Case

	Actuals	Current Year	Projected Years									
	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash & Cash Equivalents	5,914	1,134	5,655	5,210	1,845	2,176	2,963	4,213	5,234	6,462	7,533	8,769
Investments	19,590	15,200	10,933	10,533	10,133	10,133	9,133	8,333	7,833	7,333	7,333	7,333
Receivables	4,773	5,277	5,488	5,485	5,495	5,487	5,487	5,488	5,490	5,491	5,489	5,484
Inventories	2,278	1,863	2,244	2,243	2,245	2,248	2,248	2,249	2,253	2,252	2,254	2,256
Other	-	22	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>32,555</b>	<b>23,496</b>	<b>24,320</b>	<b>23,470</b>	<b>19,719</b>	<b>20,044</b>	<b>19,831</b>	<b>20,283</b>	<b>20,810</b>	<b>21,539</b>	<b>22,610</b>	<b>23,843</b>
<b>Non-Current Assets</b>												
Investments	450	-	-	-	-	-	-	-	-	-	-	-
Receivables	9	3	74	64	55	46	36	26	17	7	1	1
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	471,007	481,554	482,751	484,875	493,754	494,614	495,883	496,314	496,681	497,254	497,610	497,551
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	280	254	202	163	124	86	47	8	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>471,746</b>	<b>481,811</b>	<b>483,027</b>	<b>485,103</b>	<b>493,933</b>	<b>494,746</b>	<b>495,966</b>	<b>496,349</b>	<b>496,698</b>	<b>497,261</b>	<b>497,612</b>	<b>497,553</b>
<b>TOTAL ASSETS</b>	<b>504,301</b>	<b>505,307</b>	<b>507,347</b>	<b>508,573</b>	<b>513,652</b>	<b>514,790</b>	<b>515,796</b>	<b>516,632</b>	<b>517,507</b>	<b>518,800</b>	<b>520,222</b>	<b>521,395</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	4,065	3,140	3,878	3,866	4,109	3,861	3,870	3,821	3,823	3,825	3,818	3,793
Income received in advance	270	-	209	151	152	153	155	156	158	160	161	163
Borrowings	568	524	553	530	515	510	510	504	254	262	329	167
Provisions	3,026	3,126	3,006	3,006	3,006	3,006	3,006	3,006	3,006	3,006	3,006	3,006
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>7,929</b>	<b>6,790</b>	<b>7,645</b>	<b>7,552</b>	<b>7,781</b>	<b>7,530</b>	<b>7,541</b>	<b>7,487</b>	<b>7,241</b>	<b>7,253</b>	<b>7,314</b>	<b>7,129</b>
<b>Non-Current Liabilities</b>												
Payables	1,106	858	953	953	953	953	953	953	953	953	953	953
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	4,915	4,640	4,017	3,487	2,972	2,462	1,953	1,449	1,195	932	603	493
Provisions	511	511	531	531	531	531	531	531	531	531	531	531
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>6,532</b>	<b>6,009</b>	<b>5,501</b>	<b>4,971</b>	<b>4,456</b>	<b>3,946</b>	<b>3,437</b>	<b>2,933</b>	<b>2,679</b>	<b>2,416</b>	<b>2,087</b>	<b>1,977</b>
<b>TOTAL LIABILITIES</b>	<b>14,461</b>	<b>12,799</b>	<b>13,146</b>	<b>12,523</b>	<b>12,238</b>	<b>11,476</b>	<b>10,977</b>	<b>10,420</b>	<b>9,920</b>	<b>9,669</b>	<b>9,401</b>	<b>9,107</b>
<b>Net Assets</b>	<b>489,840</b>	<b>492,508</b>	<b>494,201</b>	<b>496,050</b>	<b>501,414</b>	<b>503,314</b>	<b>504,819</b>	<b>506,212</b>	<b>507,588</b>	<b>509,131</b>	<b>510,821</b>	<b>512,289</b>
<b>EQUITY</b>												
Retained Earnings	249,030	250,835	253,391	255,240	260,604	262,504	264,009	265,402	266,778	268,321	270,011	271,479
Revaluation Reserves	240,810	241,673	240,810	240,810	240,810	240,810	240,810	240,810	240,810	240,810	240,810	240,810
Council Equity Interest	489,840	492,508	494,201	496,050	501,414	503,314	504,819	506,212	507,588	509,131	510,821	512,289
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>489,840</b>	<b>492,508</b>	<b>494,201</b>	<b>496,050</b>	<b>501,414</b>	<b>503,314</b>	<b>504,819</b>	<b>506,212</b>	<b>507,588</b>	<b>509,131</b>	<b>510,821</b>	<b>512,289</b>

**Greater Hume Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2028**  
**BALANCE SHEET - GENERAL FUND**

Scenario: Base Case

	Actuals	Current Year	Projected Years									
	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash & Cash Equivalents	1,106	800	249	334	793	475	624	1,059	1,142	1,527	1,606	1,709
Investments	19,590	10,700	10,933	10,533	10,133	10,133	9,133	8,333	7,833	7,333	7,333	7,333
Receivables	4,230	4,667	4,878	4,875	4,885	4,877	4,877	4,878	4,880	4,881	4,879	4,874
Inventories	2,278	1,863	2,244	2,243	2,245	2,248	2,248	2,249	2,253	2,252	2,254	2,256
Other	-	22	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>27,204</b>	<b>18,052</b>	<b>18,304</b>	<b>17,984</b>	<b>18,057</b>	<b>17,734</b>	<b>16,882</b>	<b>16,519</b>	<b>16,108</b>	<b>15,994</b>	<b>16,073</b>	<b>16,173</b>
<b>Non-Current Assets</b>												
Investments	450	-	-	-	-	-	-	-	-	-	-	-
Receivables	9	3	74	64	55	46	36	26	17	7	1	1
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	417,483	428,320	430,394	432,201	437,458	439,227	441,342	442,793	444,301	445,889	447,392	448,590
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	280	254	202	163	124	86	47	8	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>418,222</b>	<b>428,577</b>	<b>430,670</b>	<b>432,428</b>	<b>437,638</b>	<b>439,359</b>	<b>441,425</b>	<b>442,828</b>	<b>444,318</b>	<b>445,896</b>	<b>447,394</b>	<b>448,591</b>
<b>TOTAL ASSETS</b>	<b>445,426</b>	<b>446,629</b>	<b>448,974</b>	<b>450,413</b>	<b>455,694</b>	<b>457,093</b>	<b>458,306</b>	<b>459,347</b>	<b>460,425</b>	<b>461,890</b>	<b>463,467</b>	<b>464,764</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	3,866	2,973	3,710	3,699	3,943	3,694	3,703	3,654	3,656	3,658	3,651	3,626
Income received in advance	270	-	209	151	152	153	155	156	158	160	161	163
Borrowings	568	524	553	530	515	510	510	504	254	262	329	167
Provisions	3,026	3,126	3,006	3,006	3,006	3,006	3,006	3,006	3,006	3,006	3,006	3,006
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>7,730</b>	<b>6,623</b>	<b>7,477</b>	<b>7,385</b>	<b>7,615</b>	<b>7,363</b>	<b>7,374</b>	<b>7,320</b>	<b>7,074</b>	<b>7,086</b>	<b>7,147</b>	<b>6,962</b>
<b>Non-Current Liabilities</b>												
Payables	1,106	858	953	953	953	953	953	953	953	953	953	953
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	4,915	4,640	4,017	3,487	2,972	2,462	1,953	1,449	1,195	932	603	493
Provisions	511	511	531	531	531	531	531	531	531	531	531	531
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>6,532</b>	<b>6,009</b>	<b>5,501</b>	<b>4,971</b>	<b>4,456</b>	<b>3,946</b>	<b>3,437</b>	<b>2,933</b>	<b>2,679</b>	<b>2,416</b>	<b>2,087</b>	<b>1,977</b>
<b>TOTAL LIABILITIES</b>	<b>14,262</b>	<b>12,632</b>	<b>12,978</b>	<b>12,356</b>	<b>12,072</b>	<b>11,309</b>	<b>10,810</b>	<b>10,253</b>	<b>9,753</b>	<b>9,502</b>	<b>9,234</b>	<b>8,940</b>
<b>Net Assets</b>	<b>431,164</b>	<b>433,997</b>	<b>435,996</b>	<b>438,057</b>	<b>443,623</b>	<b>445,784</b>	<b>447,496</b>	<b>449,094</b>	<b>450,673</b>	<b>452,388</b>	<b>454,232</b>	<b>455,824</b>
<b>EQUITY</b>												
Retained Earnings	223,568	225,538	228,400	230,461	236,027	238,188	239,900	241,498	243,077	244,792	246,636	248,228
Revaluation Reserves	207,596	208,459	207,596	207,596	207,596	207,596	207,596	207,596	207,596	207,596	207,596	207,596
Council Equity Interest	431,164	433,997	435,996	438,057	443,623	445,784	447,496	449,094	450,673	452,388	454,232	455,824
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>431,164</b>	<b>433,997</b>	<b>435,996</b>	<b>438,057</b>	<b>443,623</b>	<b>445,784</b>	<b>447,496</b>	<b>449,094</b>	<b>450,673</b>	<b>452,388</b>	<b>454,232</b>	<b>455,824</b>

Greater Hume Shire Council  
10 Year Financial Plan for the Years ending 30 June 2028

BALANCE SHEET - WATER FUND

Scenario: Base Case

	Actuals	Current Year	Projected Years									
	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash & Cash Equivalents	1,804	212	1,914	1,047	998	1,153	1,248	1,508	1,821	2,063	2,362	2,754
Investments	-	1,500	-	-	-	-	-	-	-	-	-	-
Receivables	364	412	412	412	412	412	412	412	412	412	412	412
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>2,168</b>	<b>2,124</b>	<b>2,326</b>	<b>1,459</b>	<b>1,410</b>	<b>1,565</b>	<b>1,660</b>	<b>1,920</b>	<b>2,233</b>	<b>2,475</b>	<b>2,774</b>	<b>3,166</b>
<b>Non-Current Assets</b>												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	20,807	20,715	20,320	21,065	20,963	20,659	20,425	20,027	19,563	19,189	18,758	18,239
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>20,807</b>	<b>20,715</b>	<b>20,320</b>	<b>21,065</b>	<b>20,963</b>	<b>20,659</b>	<b>20,425</b>	<b>20,027</b>	<b>19,563</b>	<b>19,189</b>	<b>18,758</b>	<b>18,239</b>
<b>TOTAL ASSETS</b>	<b>22,975</b>	<b>22,839</b>	<b>22,646</b>	<b>22,524</b>	<b>22,373</b>	<b>22,224</b>	<b>22,085</b>	<b>21,947</b>	<b>21,796</b>	<b>21,663</b>	<b>21,532</b>	<b>21,406</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	132	159	159	159	159	159	159	159	159	159	159	159
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>132</b>	<b>159</b>	<b>159</b>	<b>159</b>	<b>159</b>	<b>159</b>	<b>159</b>	<b>159</b>	<b>159</b>	<b>159</b>	<b>159</b>	<b>159</b>
<b>Non-Current Liabilities</b>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL LIABILITIES</b>	<b>132</b>	<b>159</b>	<b>159</b>	<b>159</b>	<b>159</b>	<b>159</b>	<b>159</b>	<b>159</b>	<b>159</b>	<b>159</b>	<b>159</b>	<b>159</b>
<b>Net Assets</b>	<b>22,843</b>	<b>22,680</b>	<b>22,487</b>	<b>22,365</b>	<b>22,214</b>	<b>22,065</b>	<b>21,926</b>	<b>21,788</b>	<b>21,637</b>	<b>21,504</b>	<b>21,373</b>	<b>21,247</b>
<b>EQUITY</b>												
Retained Earnings	10,846	10,683	10,490	10,368	10,217	10,068	9,929	9,791	9,640	9,507	9,376	9,250
Revaluation Reserves	11,997	11,997	11,997	11,997	11,997	11,997	11,997	11,997	11,997	11,997	11,997	11,997
Council Equity Interest	22,843	22,680	22,487	22,365	22,214	22,065	21,926	21,788	21,637	21,504	21,373	21,247
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>22,843</b>	<b>22,680</b>	<b>22,487</b>	<b>22,365</b>	<b>22,214</b>	<b>22,065</b>	<b>21,926</b>	<b>21,788</b>	<b>21,637</b>	<b>21,504</b>	<b>21,373</b>	<b>21,247</b>

Greater Hume Shire Council  
10 Year Financial Plan for the Years ending 30 June 2028

BALANCE SHEET - SEWER FUND

Scenario: Base Case

	Actuals	Current Year	Projected Years									
	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash & Cash Equivalents	3,004	122	3,492	3,829	54	548	1,091	1,647	2,271	2,872	3,565	4,306
Investments	-	3,000	-	-	-	-	-	-	-	-	-	-
Receivables	179	198	198	198	198	198	198	198	198	198	198	198
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>3,183</b>	<b>3,320</b>	<b>3,690</b>	<b>4,027</b>	<b>252</b>	<b>746</b>	<b>1,289</b>	<b>1,845</b>	<b>2,469</b>	<b>3,070</b>	<b>3,763</b>	<b>4,504</b>
<b>Non-Current Assets</b>												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	32,717	32,519	32,037	31,610	35,333	34,728	34,116	33,494	32,817	32,177	31,460	30,722
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>32,717</b>	<b>32,519</b>	<b>32,037</b>	<b>31,610</b>	<b>35,333</b>	<b>34,728</b>	<b>34,116</b>	<b>33,494</b>	<b>32,817</b>	<b>32,177</b>	<b>31,460</b>	<b>30,722</b>
<b>TOTAL ASSETS</b>	<b>35,900</b>	<b>35,839</b>	<b>35,727</b>	<b>35,637</b>	<b>35,584</b>	<b>35,473</b>	<b>35,405</b>	<b>35,338</b>	<b>35,285</b>	<b>35,247</b>	<b>35,223</b>	<b>35,226</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	67	8	8	8	8	8	8	8	8	8	8	8
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>67</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>
<b>Non-Current Liabilities</b>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL LIABILITIES</b>	<b>67</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>
<b>Net Assets</b>	<b>35,833</b>	<b>35,831</b>	<b>35,719</b>	<b>35,629</b>	<b>35,576</b>	<b>35,465</b>	<b>35,397</b>	<b>35,330</b>	<b>35,277</b>	<b>35,239</b>	<b>35,215</b>	<b>35,218</b>
<b>EQUITY</b>												
Retained Earnings	14,616	14,614	14,502	14,412	14,359	14,248	14,180	14,113	14,060	14,022	13,998	14,001
Revaluation Reserves	21,217	21,217	21,217	21,217	21,217	21,217	21,217	21,217	21,217	21,217	21,217	21,217
Council Equity Interest	35,833	35,831	35,719	35,629	35,576	35,465	35,397	35,330	35,277	35,239	35,215	35,218
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>35,833</b>	<b>35,831</b>	<b>35,719</b>	<b>35,629</b>	<b>35,576</b>	<b>35,465</b>	<b>35,397</b>	<b>35,330</b>	<b>35,277</b>	<b>35,239</b>	<b>35,215</b>	<b>35,218</b>



Greater Hume Shire Council  
10 Year Financial Plan for the Years ending 30 June 2028

CASH FLOW STATEMENT - CONSOLIDATED

Scenario: Base Case

	Actuals	Current Year	Projected Years									
	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000
<b>Cash Flows from Operating Activities</b>												
<b>Receipts:</b>												
Rates & Annual Charges	9,947	10,832	11,122	11,374	11,633	11,897	12,167	12,443	12,726	13,015	13,310	13,612
User Charges & Fees	7,937	6,756	7,133	5,673	5,742	5,814	5,886	5,960	6,036	6,113	6,192	6,273
Interest & Investment Revenue Received	500	662	625	625	630	630	640	640	640	640	640	640
Grants & Contributions	21,079	10,471	10,396	10,873	14,396	11,062	10,532	10,455	10,632	10,713	10,948	10,768
Bonds & Deposits Received	1,492	-	-	-	-	-	-	-	-	-	-	-
Other	1,802	258	373	334	384	406	401	403	406	409	412	417
<b>Payments:</b>												
Employee Benefits & On-Costs	(9,137)	(8,871)	(8,945)	(8,897)	(9,054)	(9,213)	(9,375)	(9,541)	(9,711)	(9,886)	(10,064)	(10,247)
Materials & Contracts	(9,055)	(7,080)	(6,911)	(6,858)	(6,958)	(7,178)	(7,134)	(7,255)	(7,537)	(7,523)	(7,685)	(7,797)
Borrowing Costs	(251)	(264)	(242)	(215)	(187)	(157)	(132)	(107)	(82)	(60)	(48)	(35)
Bonds & Deposits Refunded	(1,339)	-	-	-	-	-	-	-	-	-	-	-
Other	(3,566)	(3,165)	(3,121)	(3,213)	(3,306)	(3,402)	(3,502)	(3,605)	(3,711)	(3,822)	(3,936)	(4,055)
<b>Net Cash provided (or used in) Operating Activities</b>	<b>19,409</b>	<b>9,599</b>	<b>10,428</b>	<b>9,696</b>	<b>13,279</b>	<b>9,857</b>	<b>9,483</b>	<b>9,393</b>	<b>9,398</b>	<b>9,599</b>	<b>9,769</b>	<b>9,576</b>
<b>Cash Flows from Investing Activities</b>												
<b>Receipts:</b>												
Sale of Investment Securities	3,200	4,285	4,300	400	400	-	1,000	800	500	500	-	-
Sale of Infrastructure, Property, Plant & Equipment	299	327	180	331	459	435	293	320	331	298	312	296
Deferred Debtors Receipts	21	-	9	11	9	9	9	10	10	9	10	6
<b>Payments:</b>												
Purchase of Investment Securities	(8,820)	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(14,239)	(18,610)	(9,801)	(10,330)	(16,982)	(9,457)	(9,489)	(8,763)	(8,714)	(8,925)	(8,757)	(8,370)
Purchase of Real Estate Assets	(230)	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	(29)	(63)	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	<b>(19,798)</b>	<b>(14,061)</b>	<b>(5,312)</b>	<b>(9,588)</b>	<b>(16,114)</b>	<b>(9,013)</b>	<b>(8,187)</b>	<b>(7,633)</b>	<b>(7,873)</b>	<b>(8,117)</b>	<b>(8,435)</b>	<b>(8,068)</b>
<b>Cash Flows from Financing Activities</b>												
<b>Receipts:</b>												
Proceeds from Borrowings & Advances	1,400	250	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Repayment of Borrowings & Advances	(675)	(568)	(595)	(553)	(530)	(515)	(510)	(510)	(504)	(254)	(262)	(271)
<b>Net Cash Flow provided (used in) Financing Activities</b>	<b>725</b>	<b>(318)</b>	<b>(595)</b>	<b>(553)</b>	<b>(530)</b>	<b>(515)</b>	<b>(510)</b>	<b>(510)</b>	<b>(504)</b>	<b>(254)</b>	<b>(262)</b>	<b>(271)</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>336</b>	<b>(4,780)</b>	<b>4,521</b>	<b>(445)</b>	<b>(3,364)</b>	<b>330</b>	<b>786</b>	<b>1,250</b>	<b>1,021</b>	<b>1,228</b>	<b>1,071</b>	<b>1,236</b>
<b>plus: Cash, Cash Equivalents &amp; Investments - beginning of year</b>	<b>5,578</b>	<b>5,914</b>	<b>1,134</b>	<b>5,655</b>	<b>5,210</b>	<b>1,846</b>	<b>2,175</b>	<b>2,961</b>	<b>4,212</b>	<b>5,233</b>	<b>6,461</b>	<b>7,532</b>
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>5,914</b>	<b>1,134</b>	<b>5,655</b>	<b>5,210</b>	<b>1,846</b>	<b>2,175</b>	<b>2,961</b>	<b>4,212</b>	<b>5,233</b>	<b>6,461</b>	<b>7,532</b>	<b>8,768</b>
Cash & Cash Equivalents - end of the year	5,914	1,134	5,655	5,210	1,846	2,175	2,961	4,212	5,233	6,461	7,532	8,768
Investments - end of the year	20,040	15,200	10,933	10,533	10,133	10,133	9,133	8,333	7,833	7,333	7,333	7,333
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>25,954</b>	<b>16,334</b>	<b>16,588</b>	<b>15,743</b>	<b>11,979</b>	<b>12,309</b>	<b>12,095</b>	<b>12,545</b>	<b>13,066</b>	<b>13,794</b>	<b>14,865</b>	<b>16,101</b>
<b>Representing:</b>												
- External Restrictions	5,880	5,551	6,120	5,590	1,766	2,414	3,053	3,868	4,806	5,649	6,641	7,774
- Internal Restrictions	16,055	7,759	9,988	9,781	9,594	9,384	8,468	8,113	7,800	7,473	7,214	6,963
- Unrestricted	4,019	3,024	479	372	619	510	573	563	459	672	1,010	1,364
	<b>25,954</b>	<b>16,334</b>	<b>16,588</b>	<b>15,743</b>	<b>11,979</b>	<b>12,309</b>	<b>12,095</b>	<b>12,545</b>	<b>13,066</b>	<b>13,794</b>	<b>14,865</b>	<b>16,101</b>

Greater Hume Shire Council  
10 Year Financial Plan for the Years ending 30 June 2028

CASH FLOW STATEMENT - GENERAL FUND

Scenario: Base Case

	Actuals	Current Year	Projected Years									
	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000
<b>Cash Flows from Operating Activities</b>												
<b>Receipts:</b>												
Rates & Annual Charges	-	8,808	9,179	9,393	9,611	9,835	10,064	10,298	10,538	10,783	11,034	11,291
User Charges & Fees	-	5,572	5,758	4,271	4,314	4,356	4,400	4,445	4,491	4,538	4,586	4,635
Interest & Investment Revenue Received	-	542	552	497	549	592	580	558	532	506	479	447
Grants & Contributions	-	10,246	10,340	10,816	14,337	11,002	10,471	10,393	10,569	10,649	10,882	10,701
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	213	329	289	339	360	354	355	357	359	361	365
<b>Payments:</b>												
Employee Benefits & On-Costs	-	(7,751)	(8,085)	(8,020)	(8,154)	(8,293)	(8,432)	(8,577)	(8,724)	(8,875)	(9,030)	(9,188)
Materials & Contracts	-	(5,651)	(5,294)	(5,257)	(5,394)	(5,576)	(5,543)	(5,622)	(5,856)	(5,825)	(5,953)	(6,040)
Borrowing Costs	-	(264)	(242)	(215)	(187)	(157)	(132)	(107)	(82)	(60)	(48)	(35)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(2,908)	(2,887)	(2,971)	(3,058)	(3,149)	(3,244)	(3,342)	(3,443)	(3,548)	(3,657)	(3,770)
<b>Net Cash provided (or used in) Operating Activities</b>	-	8,807	9,651	8,804	12,356	8,970	8,518	8,403	8,382	8,528	8,655	8,406
<b>Cash Flows from Investing Activities</b>												
<b>Receipts:</b>												
Sale of Investment Securities	-	4,285	4,300	400	400	-	1,000	800	500	500	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	327	180	331	459	435	293	320	331	298	312	296
Deferred Debtors Receipts	-	-	9	11	9	9	9	10	10	9	10	6
<b>Payments:</b>												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(17,844)	(9,596)	(8,908)	(12,235)	(9,217)	(9,163)	(8,588)	(8,636)	(8,696)	(8,636)	(8,333)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	(63)	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	-	(13,295)	(5,107)	(8,166)	(11,366)	(8,773)	(7,861)	(7,458)	(7,795)	(7,888)	(8,314)	(8,031)
<b>Cash Flows from Financing Activities</b>												
<b>Receipts:</b>												
Proceeds from Borrowings & Advances	-	250	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Repayment of Borrowings & Advances	-	(568)	(595)	(553)	(530)	(515)	(510)	(510)	(504)	(254)	(262)	(271)
<b>Net Cash Flow provided (used in) Financing Activities</b>	-	(318)	(595)	(553)	(530)	(515)	(510)	(510)	(504)	(254)	(262)	(271)
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	-	(4,806)	3,948	84	460	(318)	147	435	83	385	79	103
<b>plus: Cash, Cash Equivalents &amp; Investments - beginning of year</b>	-	1,106	(3,700)	248	333	793	475	622	1,057	1,141	1,526	1,605
<b>Cash &amp; Cash Equivalents - end of the year</b>	-	(3,700)	248	333	793	475	622	1,057	1,141	1,526	1,605	1,708
Cash & Cash Equivalents - end of the year	1,106	800	248	334	793	475	624	1,059	1,142	1,527	1,606	1,709
Investments - end of the year	20,040	10,700	10,933	10,533	10,133	10,133	9,133	8,333	7,833	7,333	7,333	7,333
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>21,146</b>	<b>11,500</b>	<b>11,182</b>	<b>10,867</b>	<b>10,927</b>	<b>10,608</b>	<b>9,757</b>	<b>9,392</b>	<b>8,975</b>	<b>8,860</b>	<b>8,939</b>	<b>9,042</b>
<b>Representing:</b>												
- External Restrictions	1,072	4,574	714	714	714	714	714	714	714	714	714	714
- Internal Restrictions	16,055	7,759	9,988	9,781	9,594	9,384	8,468	8,113	7,800	7,473	7,214	6,963
- Unrestricted	4,019	(834)	479	372	619	510	575	565	461	674	1,011	1,365
	<b>21,146</b>	<b>11,500</b>	<b>11,182</b>	<b>10,867</b>	<b>10,927</b>	<b>10,608</b>	<b>9,757</b>	<b>9,392</b>	<b>8,975</b>	<b>8,860</b>	<b>8,939</b>	<b>9,042</b>

Greater Hume Shire Council  
10 Year Financial Plan for the Years ending 30 June 2028

CASH FLOW STATEMENT - WATER FUND

Scenario: Base Case

	Actuals	Current Year	Projected Years									
	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000
<b>Cash Flows from Operating Activities</b>												
<b>Receipts:</b>												
Rates & Annual Charges	-	601	644	657	670	683	697	711	725	740	754	769
User Charges & Fees	-	1,104	1,116	1,138	1,160	1,183	1,206	1,229	1,254	1,278	1,303	1,329
Interest & Investment Revenue Received	-	27	18	40	31	32	39	44	53	61	69	79
Grants & Contributions	-	127	17	18	18	18	19	19	20	20	20	21
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Employee Benefits & On-Costs	-	(460)	(429)	(434)	(444)	(454)	(465)	(475)	(486)	(498)	(509)	(521)
Materials & Contracts	-	(1,001)	(991)	(960)	(994)	(1,009)	(1,019)	(1,039)	(1,075)	(1,081)	(1,103)	(1,125)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(128)	(103)	(105)	(107)	(109)	(111)	(114)	(116)	(118)	(121)	(123)
<b>Net Cash provided (or used in) Operating Activities</b>	-	270	272	353	333	344	366	375	374	402	414	429
<b>Cash Flows from Investing Activities</b>												
<b>Receipts:</b>												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(362)	(70)	(1,220)	(383)	(190)	(270)	(116)	(60)	(160)	(115)	(37)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	-	(362)	(70)	(1,220)	(383)	(190)	(270)	(116)	(60)	(160)	(115)	(37)
<b>Cash Flows from Financing Activities</b>												
<b>Receipts:</b>												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	-	(92)	202	(867)	(49)	155	96	259	314	242	299	392
<b>plus: Cash, Cash Equivalents &amp; Investments - beginning of year</b>	-	1,804	1,712	1,914	1,047	998	1,153	1,248	1,508	1,821	2,063	2,362
<b>Cash &amp; Cash Equivalents - end of the year</b>	-	1,712	1,914	1,047	998	1,153	1,248	1,508	1,821	2,063	2,362	2,754
Cash & Cash Equivalents - end of the year	1,804	212	1,914	1,047	998	1,153	1,248	1,508	1,821	2,063	2,362	2,754
Investments - end of the year	-	1,500	-	-	-	-	-	-	-	-	-	-
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	1,804	1,712	1,914	1,047	998	1,153	1,248	1,508	1,821	2,063	2,362	2,754
<b>Representing:</b>												
- External Restrictions	524	574	529	437	369	369	369	369	369	369	369	369
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	1,280	1,138	1,385	610	629	783	879	1,138	1,452	1,694	1,993	2,385
	1,804	1,712	1,914	1,047	998	1,153	1,248	1,508	1,821	2,063	2,362	2,754

Greater Hume Shire Council  
10 Year Financial Plan for the Years ending 30 June 2028

CASH FLOW STATEMENT - SEWER FUND

Scenario: Base Case

	Actuals	Current Year	Projected Years									
	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000
<b>Cash Flows from Operating Activities</b>												
<b>Receipts:</b>												
Rates & Annual Charges	-	1,423	1,299	1,325	1,351	1,378	1,406	1,434	1,463	1,492	1,522	1,552
User Charges & Fees	-	81	258	264	269	274	280	285	291	297	303	309
Interest & Investment Revenue Received	-	94	55	88	50	6	21	38	55	73	92	114
Grants & Contributions	-	98	39	39	40	41	42	43	43	44	45	46
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	45	43	44	45	46	47	48	49	50	51	52
<b>Payments:</b>												
Employee Benefits & On-Costs	-	(660)	(432)	(443)	(456)	(467)	(478)	(489)	(501)	(513)	(525)	(538)
Materials & Contracts	-	(428)	(626)	(641)	(570)	(591)	(572)	(594)	(605)	(617)	(630)	(632)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(129)	(131)	(137)	(140)	(144)	(146)	(149)	(152)	(155)	(159)	(162)
<b>Net Cash provided (or used in) Operating Activities</b>	-	522	505	539	590	544	599	615	642	670	699	741
<b>Cash Flows from Investing Activities</b>												
<b>Receipts:</b>												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(404)	(135)	(202)	(4,365)	(50)	(56)	(59)	(18)	(69)	(6)	-
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	-	(404)	(135)	(202)	(4,365)	(50)	(56)	(59)	(18)	(69)	(6)	-
<b>Cash Flows from Financing Activities</b>												
<b>Receipts:</b>												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	-	118	370	337	(3,775)	494	543	556	624	601	693	741
<b>plus: Cash, Cash Equivalents &amp; Investments - beginning of year</b>	-	3,004	3,122	3,492	3,829	54	548	1,091	1,647	2,271	2,872	3,565
<b>Cash &amp; Cash Equivalents - end of the year</b>	-	<b>3,122</b>	<b>3,492</b>	<b>3,829</b>	<b>54</b>	<b>548</b>	<b>1,091</b>	<b>1,647</b>	<b>2,271</b>	<b>2,872</b>	<b>3,565</b>	<b>4,306</b>
Cash & Cash Equivalents - end of the year	3,004	122	3,492	3,829	54	548	1,091	1,647	2,271	2,872	3,565	4,306
Investments - end of the year	-	3,000	-	-	-	-	-	-	-	-	-	-
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>3,004</b>	<b>3,122</b>	<b>3,492</b>	<b>3,829</b>	<b>54</b>	<b>548</b>	<b>1,091</b>	<b>1,647</b>	<b>2,271</b>	<b>2,872</b>	<b>3,565</b>	<b>4,306</b>
<b>Representing:</b>												
- External Restrictions	342	402	402	402	-	-	-	-	-	-	-	-
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	2,662	2,720	3,090	3,427	54	548	1,091	1,647	2,271	2,872	3,565	4,306
	<b>3,004</b>	<b>3,122</b>	<b>3,492</b>	<b>3,829</b>	<b>54</b>	<b>548</b>	<b>1,091</b>	<b>1,647</b>	<b>2,271</b>	<b>2,872</b>	<b>3,565</b>	<b>4,306</b>

Greater Hume Shire Council  
 10 Year Financial Plan for the Years ending 30 June 2028  
 EQUITY STATEMENT - CONSOLIDATED  
 Scenario: Base Case

	Actuals	Current Year	Projected Years									
	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000
<b>Opening Balance</b>	482,169	489,840	492,508	494,201	496,050	501,414	503,315	504,819	506,212	507,588	509,131	510,821
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	(12)	863	(863)	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Income Recognised Directly in Equity</b>	(12)	863	(863)	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	7,683	1,805	2,556	1,849	5,364	1,901	1,505	1,393	1,375	1,544	1,689	1,468
<b>Total Recognised Income &amp; Expenses (c&amp;d)</b>	7,671	1,805	2,556	1,849	5,364	1,900	1,505	1,393	1,375	1,544	1,689	1,468
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
<b>Equity - Balance at end of the reporting period</b>	<b>489,840</b>	<b>492,508</b>	<b>494,201</b>	<b>496,050</b>	<b>501,414</b>	<b>503,314</b>	<b>504,819</b>	<b>506,212</b>	<b>507,588</b>	<b>509,131</b>	<b>510,821</b>	<b>512,289</b>

Greater Hume Shire Council  
10 Year Financial Plan for the Years ending 30 June 2028

EQUITY STATEMENT - GENERAL FUND

Scenario: Base Case

	Actuals	Current Year	Projected Years									
	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000
<b>Opening Balance</b>	424,771	431,164	433,996	435,994	438,056	443,623	445,783	447,495	449,092	450,671	452,387	454,231
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	232	863	(863)	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Income Recognised Directly in Equity</b>	232	863	863	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	6,161	1,969	2,861	2,062	5,567	2,160	1,712	1,598	1,579	1,715	1,844	1,592
<b>Total Recognised Income &amp; Expenses (c&amp;d)</b>	6,393	1,969	2,861	2,062	5,567	2,160	1,712	1,598	1,579	1,715	1,844	1,592
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
<b>Equity - Balance at end of the reporting period</b>	<b>431,164</b>	<b>433,996</b>	<b>435,994</b>	<b>438,056</b>	<b>443,623</b>	<b>445,783</b>	<b>447,495</b>	<b>449,092</b>	<b>450,671</b>	<b>452,387</b>	<b>454,231</b>	<b>455,823</b>

Greater Hume Shire Council

10 Year Financial Plan for the Years ending 30 June 2028

EQUITY STATEMENT - WATER FUND

Scenario: Base Case

	Actuals	Current Year	Projected Years									
	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000
<b>Opening Balance</b>	23,188	22,843	22,680	22,487	22,365	22,214	22,064	21,926	21,788	21,637	21,504	21,373
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	(993)	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Income Recognised Directly in Equity</b>	<b>(993)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
b. Net Operating Result for the Year	648	(163)	(193)	(122)	(151)	(150)	(138)	(138)	(150)	(133)	(131)	(127)
<b>Total Recognised Income &amp; Expenses (c&amp;d)</b>	<b>(345)</b>	<b>(163)</b>	<b>(193)</b>	<b>(122)</b>	<b>(151)</b>	<b>(150)</b>	<b>(138)</b>	<b>(138)</b>	<b>(150)</b>	<b>(133)</b>	<b>(131)</b>	<b>(127)</b>
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
<b>Equity - Balance at end of the reporting period</b>	<b>22,843</b>	<b>22,680</b>	<b>22,487</b>	<b>22,365</b>	<b>22,214</b>	<b>22,064</b>	<b>21,926</b>	<b>21,788</b>	<b>21,637</b>	<b>21,504</b>	<b>21,373</b>	<b>21,246</b>

Greater Hume Shire Council  
 10 Year Financial Plan for the Years ending 30 June 2028  
 EQUITY STATEMENT - SEWER FUND  
 Scenario: Base Case

	Actuals	Current Year	Projected Years									
	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000
<b>Opening Balance</b>	34,210	35,833	35,832	35,720	35,630	35,577	35,466	35,398	35,331	35,278	35,240	35,216
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	749	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Income Recognised Directly in Equity</b>	749	-	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	874	(1)	(112)	(90)	(52)	(111)	(69)	(66)	(53)	(39)	(24)	3
<b>Total Recognised Income &amp; Expenses (c&amp;d)</b>	1,623	(1)	(112)	(90)	(52)	(111)	(69)	(66)	(53)	(39)	(24)	3
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
<b>Equity - Balance at end of the reporting period</b>	<b>35,833</b>	<b>35,832</b>	<b>35,720</b>	<b>35,630</b>	<b>35,577</b>	<b>35,466</b>	<b>35,398</b>	<b>35,331</b>	<b>35,278</b>	<b>35,240</b>	<b>35,216</b>	<b>35,219</b>