



Greater
Hume
Council

Draft
Delivery Program 2017 to 2022
Operational Plan 2021-2022

Delivery Plan Budget
2021/22 to 2024/25

Greater Hume Council
Delivery Plan Budget
2021/22 to 2024/25

INCOME STATEMENT - CONSOLIDATED	Original Budget	Revised Budget as at 31 Dec 2020	Projected Years			
	2020/21 \$ 000's	2020/21 \$ 000's	Budget 2021/22 \$ 000's	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's
Income from Continuing Operations						
Revenue:						
Rates & Annual Charges	11,402	11,438	12,560	12,813	13,067	13,326
User Charges & Fees	6,695	6,626	7,761	7,866	7,978	8,077
Interest & Investment Revenue	575	897	166	166	260	313
Other Revenues	487	505	389	391	379	381
Grants & Contributions provided for Operating Purposes	9,800	9,949	10,495	10,542	10,047	9,963
Grants & Contributions provided for Capital Purposes	6,230	8,481	10,238	846	1,634	832
Other Income:		0				
Net gains from the disposal of assets	0	0	-	-	-	-
Joint Ventures & Associated Entities	0	0	-	-	-	-
Total Income from Continuing Operations	35,189	37,896	41,609	32,624	33,365	32,892
Expenses from Continuing Operations						
Employee Benefits & On-Costs	9,670	9,969	10,422	10,577	10,695	10,896
Borrowing Costs	226	214	145	120	95	71
Materials & Contracts	8,088	8,547	7,759	7,784	8,146	8,438
Depreciation & Amortisation	7,860	8,830	9,680	10,064	10,465	10,881
Other Expenses	3,171	3,369	3,899	3,959	4,027	4,103
Net Losses from the Disposal of Assets	0	-	-	-	-	-
Total Expenses from Continuing Operations	29,015	30,929	31,905	32,504	33,428	34,389
Operating Result from Continuing Operations	6,174	6,967	9,704	120	-63	-1,497
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0
Net Operating Result for the Year	6,174	6,967	9,704	120	-63	-1,497
Net Operating Result before Grants and Contributions provided for Capital Purposes	-56	-1,514	-534	-726	-1,697	-2,329

Greater Hume Council

Delivery Plan Budget

2021/22 to 2024/25

BALANCE SHEET - CONSOLIDATED

	Original	Revised	Projected Years			
	Budget	Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
	2020/21 \$ 000's	2020/21 \$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's
ASSETS						
Current Assets						
Cash & Cash Equivalents	6,423	1,475	1,621	1,300	2,034	1,845
Investments	11,091	16,000	14,000	10,000	10,000	11,000
Receivables	5,675	5,675	5,675	5,675	5,675	5,675
Inventories	2,279	2,269	2,269	2,269	2,269	2,269
Other	20	20	0	0	0	0
Total Current Assets	25,488	25,439	23,565	19,244	19,978	20,789
Non-Current Assets						
Receivables	56	12	0	0	0	0
Inventories	0	0	-	-	-	-
Infrastructure, Property, Plant & Equipment	501,823	637,535	651,043	658,023	657,685	655,859
Investments Accounted for using the equity method	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-
Intangible Assets	202	202	163	125	86	47
Non-current assets classified as "held for sale"	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total Non-Current Assets	502,081	637,749	651,206	658,148	657,771	655,906
TOTAL ASSETS	527,569	663,188	674,771	677,392	677,749	676,695
LIABILITIES						
Current Liabilities						
Bank Overdraft	-	-	-	-	-	-
Payables	3,269	3,261	3,261	3,261	3,261	3,261
Other Liabilities	200	200	200	200	200	200
Borrowings	563	563	495	495	488	238
Provisions	3,016	3,016	3,016	3,016	3,016	3,016
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-
Total Current Liabilities	7,048	7,040	6,972	6,972	6,965	6,715
Non-Current Liabilities						
Payables	725	725	725	725	725	725
Borrowings	3,822	3,205	4,274	5,879	5,392	5,153
Provisions	559	559	559	559	559	559
Investments Accounted for using the equity method	-	0	0	0	0	0
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-
Total Non-Current Liabilities	5,106	4,489	5,558	7,163	6,676	6,437
TOTAL LIABILITIES	12,154	11,529	12,530	14,135	13,641	13,152
Net Assets	515,415	651,659	662,241	663,257	664,108	663,543
EQUITY						
Retained Earnings	271,707	273,629	283,333	283,453	283,390	281,893
Revaluation Reserves	243,708	378,030	378,908	379,804	380,718	381,650
Council Equity Interest	515,415	651,659	662,241	663,257	664,108	663,543
Minority Equity Interest	-	-	-	-	-	-
Total Equity	515,415	651,659	662,241	663,257	664,108	663,543

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CASH FLOW STATEMENT - CONSOLIDATED	Original Budget	Revised Budget as at 31 Dec 2020	Projected Years			
	2020/21 \$ 000's	2020/21 \$ 000's	Budget 2021/22 \$ 000's	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's
Cash Flows from Operating Activities						
Receipts:						
Rates & Annual Charges	11,403	11,444	12,560	12,813	13,067	13,326
User Charges & Fees	6,695	6,695	7,761	7,866	7,978	8,077
Interest & Investment Revenue Received	575	575	166	166	260	313
Grants & Contributions	16,030	18,430	20,733	11,388	11,681	10,795
Bonds & Deposits Received	-	-	-	-	-	-
Other	1,678	504	428	430	417	419
Payments:						
Employee Benefits & On-Costs	-9,670	-9,969	-10,422	-10,577	-10,695	-10,896
Materials & Contracts	-8,092	-8,251	-7,759	-7,784	-8,146	-8,438
Borrowing Costs	-229	-229	-145	-120	-95	-71
Bonds & Deposits Refunded	-	-	-	-	-	-
Other	-3,181	-3,369	-3,977	-4,038	-4,108	-4,185
Net Cash provided (or used in) Operating Activities	15,209	15,830	19,345	10,144	10,359	9,340
Cash Flows from Investing Activities						
Receipts:						
Sale of Investment Securities	1,000	1,122	2,101	4,070	74	44
Sale of Real Estate Assets	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	211	196	179	243	358	233
Deferred Debtors Receipts	14	13	11	11	11	11
Other Investing Activity Receipts	-	-	-	-	-	-
Payments:						
Purchase of Investment Securities	-	0	-	-	-	-970
Purchase of Infrastructure, Property, Plant & Equipment	-16,098	-21,483	-22,491	-16,394	-9,573	-8,359
Purchase of Real Estate Assets	-	0	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-14,873	-20,152	-20,200	-12,070	-9,130	-9,041
Cash Flows from Financing Activities						
Receipts:						
Proceeds from Borrowings & Advances	320	0	1500	2100	-	-
Other Financing Activity Receipts	-	-	-	-	-	-
Payments:						
Repayment of Borrowings & Advances	-585	-555	-499	-495	-495	-488
Other Financing Activity Payments	-	-	-	-	-	-
		0				
Net Cash Flow provided (used in) Financing Activities	-265	-555	1,001	1,605	-495	-488
Net Increase/(Decrease) in Cash & Cash Equivalents	71	-4,877	146	-321	734	-189
plus: Cash, Cash Equivalents & Investments - beginning of year	6,352	6352	1,475	1,621	1,300	2,034
Cash & Cash Equivalents - end of the year	6,423	1,475	1,621	1,300	2,034	1,845
Cash & Cash Equivalents - end of the year	6,423	1,475	1,621	1,300	2,034	1,845
Investments - end of the year	11,091	16,000	14,000	10,000	10,000	11,000
Cash, Cash Equivalents & Investments - end of the year	17,514	17,475	15,621	11,300	12,034	12,845
Representing:						
- External Restrictions	5,917	6,810	7,687	3,977	4,760	5,722
- Internal Restrictions	7,603	7,217	5,468	4,938	4,856	4,646
- Unrestricted	3,994	3,448	2,466	2,385	2,418	2,477
	17,514	17,475	15,621	11,300	12,034	12,845

Greater Hume Shire Council

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Restricted Cash & Investments	Original Budget	Revised Budget as at 31 Dec 2020	Projected Years			
	2020/21 \$ 000's	2020/21 \$ 000's	Budget 2021/22 \$ 000's	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's
Cash & Investments						
Cash on Hand and at Bank	6423	1475	1621	1300	2034	1845
Term Deposits	11091	16000	14000	10000	10000	11000
Total Cash & Investments	17,514	17,475	15,621	11,300	12,034	12,845
External Restrictions						
Trust Fund	169	230	207	207	207	207
Unexpended Grants	201	0	0	0	0	0
Developer Contributions - General Fund	176	0	343	343	343	343
Developer Contributions - Water Fund	626	820	820	820	106	106
Developer Contributions - Sewer Fund	513	697	697	697	697	697
Water Funds	603	1303	1635	445	1570	2013
Sewerage Funds	3550	3543	3906	1386	1758	2277
Town Improvement Funds & Other	79	79	79	79	79	79
TOTAL - EXTERNAL RESTRICTIONS	5,917	6,672	7,687	3,977	4,760	5,722
Internal Restrictions						
Uncompleted works	0	0	0	0	0	0
Bypass Handover Works Contribution	0					
Community & Aged Care Housing Reserves	832	708	779	786	763	769
Employee Leave Entitlements	767	823	566	626	686	746
Family Day Care & Children Services Reserves	557	536	613	745	736	627
Holbrook Hostel Sale Proceeds Reserve	217	217	0	0	0	0
Holbrook Caravan Park Sale Reserve	393	393	393	0	0	393
Jindera Hostel Sale Proceeds Reserve	0	28	0	0	0	0
Land Sales Reserve	0	0	275	0	0	0
Plant & Vehicles Replacement Reserve	2186	1191	980	483	292	84
Waste Management Reserve	1704	1672	1341	1356	1371	1336
Works Warranty Reserve	519	134	134	134	134	134
Other Reserves	428	1447	387	808	874	557
TOTAL - INTERNAL RESTRICTIONS	7,603	7,149	5,468	4,938	4,856	4,646
TOTAL INTERNALLY & EXTERNALLY RESTRICTED CASH	13,520	13,821	13,155	8,915	9,616	10,368
TOTAL UNRESTRICTED CASH	3,994	3,654	2,466	2,385	2,418	2,477



Greater
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Delivery Program 2017 to 2022 Operational Plan 2021-2022

**Delivery Plan Budget
2021/22 to 2024/25**

Budget Summary

Greater Hume Shire Council

Delivery Program 2017 to 2022

Delivery Plan Budget

2021/22 to 2024/25

Budget Summary

Function	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Operating Revenue						
Governance	78,000	387,190	77,273	77,273	77,273	77,273
Administration	462,545	480,277	329,113	332,847	336,640	340,494
Public Order & Safety	380,136	394,892	391,928	397,949	410,016	416,801
Health	152,577	152,577	158,258	161,374	164,551	167,792
Environment	1,312,933	1,610,910	1,346,821	1,387,185	1,395,998	1,410,099
Community Services & Education	2,919,377	2,979,962	3,431,056	3,483,911	3,336,710	3,395,436
Housing & Community Activities	287,994	326,594	343,581	348,213	352,910	357,678
Water Supplies	2,176,993	2,204,093	2,307,065	2,352,292	2,403,280	2,459,656
Sewerage Services	1,727,183	1,746,396	1,742,644	1,762,595	1,787,254	1,817,539
Recreation & Culture	240,322	241,646	231,625	236,865	240,400	243,987
Mining, Manufacturing & Construction	130,033	130,033	132,633	135,226	137,869	140,565
Transport & Communication	8,002,005	8,535,755	7,743,281	7,697,596	7,327,235	7,158,253
Economic Affairs	385,895	387,341	385,236	387,997	390,690	393,423
General Purpose Revenues (Not attributed to Functions)	12,587,578	12,493,194	12,749,826	13,015,486	13,369,915	13,680,272
Total Operating Revenue	30,843,571	32,070,860	31,370,340	31,776,809	31,730,741	32,059,268
Operating Expenditure						
Governance	1,247,532	1,632,930	1,316,992	1,279,068	1,304,178	1,437,361
Administration	2,841,228	3,091,914	2,871,294	2,855,597	2,952,337	3,160,459
Public Order & Safety	1,126,422	1,125,485	1,466,094	1,490,651	1,516,236	1,542,329
Health	176,772	176,772	186,378	189,967	193,635	197,382
Environment	1,674,645	1,716,876	1,699,200	1,750,657	1,796,701	1,821,619
Community Services & Education	3,390,376	3,096,423	3,384,847	3,447,696	3,511,886	3,583,794
Housing & Community Activities	1,135,085	1,244,085	764,359	780,512	796,937	813,769
Water Supplies	2,293,428	2,313,789	2,244,906	2,242,657	2,296,762	2,351,901
Sewerage Services	1,973,838	1,995,090	1,891,077	1,893,779	1,944,625	1,986,328
Recreation & Culture	3,827,763	3,984,851	4,093,328	4,214,642	4,239,171	4,359,064
Mining, Manufacturing & Construction	374,749	465,024	332,854	379,906	388,487	397,241
Transport & Communication	10,366,198	11,130,555	10,890,055	11,196,261	11,694,854	11,933,516
Economic Affairs	719,207	1,000,416	763,037	781,204	791,458	803,814
Total Operating Expenditure	31,147,243	32,974,210	31,904,421	32,502,597	33,427,267	34,388,577
Net Operating Surplus / (Deficit)	(303,672)	(903,350)	(534,081)	(725,788)	(1,696,526)	(2,329,309)

Greater Hume Shire Council

Delivery Program 2017 to 2022

Delivery Plan Budget

2021/22 to 2024/25

Budget Summary

Function	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Capital Revenue						
Governance	0	0	0	0	0	0
Administration	0	0	0	0	0	0
Public Order & Safety	0	26,442	0	0	0	0
Health	0	0	0	0	0	0
Environment	0	9,480	0	0	0	0
Community Services & Education	0	96,151	0	0	0	0
Housing & Community Activities	0	730,680	0	0	0	0
Water Supplies	0	117,520	0	0	0	0
Sewerage Services	0	248,938	4,500,000	0	0	0
Recreation & Culture	3,500,000	6,554,270	0	10,000	810,000	0
Mining, Manufacturing & Construction	0	0	0	0	0	0
Transport & Communication	12,826,000	16,067,869	5,738,000	836,000	824,000	832,000
Economic Affairs	0	0	0	0	0	0
Total Capital Revenue	16,326,000	23,851,350	10,238,000	846,000	1,634,000	832,000
Net Surplus / (Deficit) after Capital Revenue	16,022,328	22,948,000	9,703,919	120,212	(62,526)	(1,497,309)
Capital Expenditure						
Governance	0	0	0	60,000	30,000	0
Administration	1,439,000	1,479,226	1,373,000	1,380,000	1,448,000	1,425,000
Public Order & Safety	0	26,442	0	0	0	0
Health	40,000	85,000	0	0	90,000	0
Environment	450,000	960,693	503,000	170,000	80,000	50,000
Community Services & Education	131,000	311,000	134,000	151,000	134,000	186,000
Housing & Community Activities	20,000	628,924	55,000	115,000	5,000	45,000
Water Supplies	447,000	626,465	1,268,000	1,770,000	186,000	173,000
Sewerage Services	774,000	782,500	4,725,000	3,041,000	149,000	18,000
Recreation & Culture	4,008,000	8,140,681	242,700	352,000	1,125,000	312,000
Mining, Manufacturing & Construction	80,000	80,000	0	40,000	40,000	0
Transport & Communication	19,001,380	23,448,002	11,690,000	6,615,000	6,286,000	6,150,000
Economic Affairs	50,000	63,877	2,500,000	2,700,000	0	0
Total Capital Expenditure	26,440,380	36,632,810	22,490,700	16,394,000	9,573,000	8,359,000
Net Capital Expenditure	(10,114,380)	(12,781,460)	(12,252,700)	(15,548,000)	(7,939,000)	(7,527,000)
Net Surplus / (Deficit) after Capital Expenditure	(10,418,052)	(13,684,810)	(12,786,781)	(16,273,788)	(9,635,526)	(9,856,309)
Add Back: Non-Cash items included in operating result	8,667,038	9,155,010	9,682,039	10,066,932	10,467,218	10,883,514
Net Cash Surplus / (Deficit) after Capital Expenditure	(1,751,014)	(4,529,800)	(3,104,742)	(6,206,856)	831,692	1,027,205
Repayments from Deferred Debtors	11,671	11,671	10,939	10,975	11,012	10,747
Loan Funds Raised	0	0	1,500,000	2,100,000	0	0
Proceeds on Sale of Assets	332,000	347,000	179,000	243,000	358,000	233,000
Loan Repayments	(515,910)	(515,910)	(499,416)	(495,067)	(494,726)	(488,145)
Net Transfers (to) / from Reserves	1,955,689	4,695,293	1,924,437	4,362,603	(695,952)	(763,496)
Budgeted Net Increase / (Decrease) in Cash	32,436	8,254	10,218	14,655	10,026	19,311

Greater Hume Shire Council

Delivery Program 2017 to 2022

Delivery Plan Budget

2021/22 to 2024/25

Budget Summary

Function: Governance	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Operating Revenue						
Elected Members Expenses	0	0	0	0	0	0
Governance Expenses	8,000	317,190	7,273	7,273	7,273	7,273
Risk Management	70,000	70,000	70,000	70,000	70,000	70,000
Total Operating Revenue	78,000	387,190	77,273	77,273	77,273	77,273
Operating Expenditure						
Elected Members Expenses	224,244	255,083	297,402	235,166	265,560	318,606
Governance Expenses	686,355	1,061,687	667,080	683,281	669,689	741,316
Risk Management	336,933	316,160	352,510	360,621	368,929	377,439
Total Operating Expenditure	1,247,532	1,632,930	1,316,992	1,279,068	1,304,178	1,437,361
Net Operating Surplus / (Deficit)	(1,169,532)	(1,245,740)	(1,239,719)	(1,201,795)	(1,226,905)	(1,360,088)

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Budget Summary						
Function: Governance	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Capital Revenue						
Elected Members Expenses	0	0	0	0	0	0
Governance Expenses	0	0	0	0	0	0
Risk Management	0	0	0	0	0	0
Total Capital Revenue	0	0	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	(1,169,532)	(1,245,740)	(1,239,719)	(1,201,795)	(1,226,905)	(1,360,088)
Capital Expenditure						
Elected Members Expenses	0	0	0	0	0	0
Governance Expenses	0	0	0	60,000	30,000	0
Risk Management	0	0	0	0	0	0
Total Capital Expenditure	0	0	0	60,000	30,000	0
Net Capital Expenditure	0	0	0	(60,000)	(30,000)	0
Net Surplus / (Deficit) after Capital Expenditure	(1,169,532)	(1,245,740)	(1,239,719)	(1,261,795)	(1,256,905)	(1,360,088)
Add Back: Non-Cash items included in operating result	0	2,595	0	0	0	0
Net Cash Surplus / (Deficit) after Capital Expenditure	(1,169,532)	(1,243,145)	(1,239,719)	(1,261,795)	(1,256,905)	(1,360,088)
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	10,000	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfers (to) / from Reserves	9,900	129,947	0	0	0	0
Budgeted Net Increase / (Decrease) in Cash	(1,159,632)	(1,113,198)	(1,239,719)	(1,251,795)	(1,256,905)	(1,360,088)

Greater Hume Shire Council

Delivery Program 2017 to 2022

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2021/22 to 2024/25

Budget Summary

Function: Administration	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Operating Revenue						
Corporate Services Administration	202,818	205,217	207,592	209,953	212,352	214,792
Information Technology Services	0	0	0	0	0	0
Employment On-Costs	30,000	30,000	30,000	30,000	30,000	30,000
Engineering Administration	169,727	184,177	30,321	30,776	31,238	31,706
Depot Administration & Maintenance	0	683	0	0	0	0
Plant Operations	60,000	60,200	61,200	62,118	63,050	63,996
Total Operating Revenue	462,545	480,277	329,113	332,847	336,640	340,494
Operating Expenditure						
Corporate Services Administration	1,801,570	1,919,041	1,880,123	1,903,528	1,940,663	1,920,869
Information Technology Services	676,517	700,653	777,392	789,775	802,408	815,301
Employment On-Costs	30,000	(95,376)	(40,000)	(40,000)	(40,000)	(40,000)
Engineering Administration	161,860	177,446	(147,192)	(185,753)	(171,397)	9,469
Depot Administration & Maintenance	235,544	248,498	242,587	203,782	209,206	214,804
Plant Operations	(64,263)	141,652	158,384	184,265	211,457	240,016
Total Operating Expenditure	2,841,228	3,091,914	2,871,294	2,855,597	2,952,337	3,160,459
Net Operating Surplus / (Deficit)	(2,378,683)	(2,611,637)	(2,542,181)	(2,522,750)	(2,615,697)	(2,819,965)

Greater Hume Shire Council

Delivery Program 2017 to 2022

Delivery Plan Budget

2021/22 to 2024/25

Budget Summary						
Function: Administration	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Capital Revenue						
Corporate Services Administration	0	0	0	0	0	0
Information Technology Services	0	0	0	0	0	0
Employment On-Costs	0	0	0	0	0	0
Engineering Administration	0	0	0	0	0	0
Depot Administration & Maintenance	0	0	0	0	0	0
Plant Operations	0	0	0	0	0	0
Total Capital Revenue	0	0	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	(2,378,683)	(2,611,637)	(2,542,181)	(2,522,750)	(2,615,697)	(2,819,965)
Capital Expenditure						
Corporate Services Administration	15,000	17,000	45,000	95,000	0	55,000
Information Technology Services	40,000	78,226	55,000	40,000	40,000	40,000
Employment On-Costs	0	0	0	0	0	0
Engineering Administration	75,000	75,000	5,000	5,000	50,000	50,000
Depot Administration & Maintenance	50,000	50,000	50,000	450,000	50,000	300,000
Plant Operations	1,259,000	1,259,000	1,218,000	790,000	1,308,000	980,000
Total Capital Expenditure	1,439,000	1,479,226	1,373,000	1,380,000	1,448,000	1,425,000
Net Capital Expenditure	(1,439,000)	(1,479,226)	(1,373,000)	(1,380,000)	(1,448,000)	(1,425,000)
Net Surplus / (Deficit) after Capital Expenditure	(3,817,683)	(4,090,863)	(3,915,181)	(3,902,750)	(4,063,697)	(4,244,965)
Add Back: Non-Cash items included in operating result	971,533	1,179,023	1,214,296	1,260,476	1,308,502	1,358,449
Net Cash Surplus / (Deficit) after Capital Expenditure	(2,846,150)	(2,911,840)	(2,700,885)	(2,642,274)	(2,755,195)	(2,886,516)
Repayments from Deferred Debtors	11,671	11,671	10,939	10,975	11,012	10,747
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	287,000	287,000	179,000	208,000	313,000	223,000
Loan Repayments	(143,618)	(143,618)	(111,869)	(91,692)	(74,464)	(53,540)
Net Transfers (to) / from Reserves	209,312	355,715	288,405	190,527	182,516	188,744
Budgeted Net Increase / (Decrease) in Cash	(2,481,785)	(2,401,072)	(2,334,410)	(2,324,464)	(2,323,131)	(2,517,565)

Greater Hume Shire Council

Delivery Program 2017 to 2022

Delivery Plan Budget

2021/22 to 2024/25

Budget Summary

Function: Public Order & Safety	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Operating Revenue						
Animal Control	40,788	47,692	45,901	46,813	47,744	48,693
Fire Services	339,348	347,200	346,027	351,136	362,272	368,108
Emergency Services	0	0	0	0	0	0
Total Operating Revenue	380,136	394,892	391,928	397,949	410,016	416,801
Operating Expenditure						
Animal Control	223,480	223,981	222,583	226,696	230,889	235,161
Fire Services	863,114	863,452	1,200,070	1,219,395	1,239,633	1,260,264
Emergency Services	39,828	38,052	43,441	44,560	45,714	46,904
Total Operating Expenditure	1,126,422	1,125,485	1,466,094	1,490,651	1,516,236	1,542,329
Net Operating Surplus / (Deficit)	(746,286)	(730,593)	(1,074,166)	(1,092,702)	(1,106,220)	(1,125,528)

Greater Hume Shire Council

Delivery Program 2017 to 2022

Delivery Plan Budget

2021/22 to 2024/25

Budget Summary

Function: Public Order & Safety	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Capital Revenue						
Animal Control	0	0	0	0	0	0
Fire Services	0	26,442	0	0	0	0
Emergency Services	0	0	0	0	0	0
Total Capital Revenue	0	26,442	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	(746,286)	(704,151)	(1,074,166)	(1,092,702)	(1,106,220)	(1,125,528)
Capital Expenditure						
Animal Control	0	0	0	0	0	0
Fire Services	0	26,442	0	0	0	0
Emergency Services	0	0	0	0	0	0
Total Capital Expenditure	0	26,442	0	0	0	0
Net Capital Expenditure	0	0	0	0	0	0
Net Surplus / (Deficit) after Capital Expenditure	(746,286)	(730,593)	(1,074,166)	(1,092,702)	(1,106,220)	(1,125,528)
Add Back: Non-Cash items included in operating result	82,832	87,940	89,336	92,909	96,625	100,491
Net Cash Surplus / (Deficit) after Capital Expenditure	(663,454)	(642,653)	(984,830)	(999,793)	(1,009,595)	(1,025,037)
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfers (to) / from Reserves	0	(14,400)	0	0	0	0
Budgeted Net Increase / (Decrease) in Cash	(663,454)	(657,053)	(984,830)	(999,793)	(1,009,595)	(1,025,037)

Greater Hume Shire Council

Delivery Program 2017 to 2022

Delivery Plan Budget

2021/22 to 2024/25

Budget Summary						
Function: Health	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Operating Revenue						
Health Administration	152,577	152,577	158,258	161,374	164,551	167,792
Total Operating Revenue	152,577	152,577	158,258	161,374	164,551	167,792
Operating Expenditure						
Health Administration	176,772	176,772	186,378	189,967	193,635	197,382
Total Operating Expenditure	176,772	176,772	186,378	189,967	193,635	197,382
Net Operating Surplus / (Deficit)	(24,195)	(24,195)	(28,120)	(28,593)	(29,084)	(29,590)

Greater Hume Shire Council

Delivery Program 2017 to 2022

Delivery Plan Budget

2021/22 to 2024/25

Budget Summary						
Function: Health	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Capital Revenue						
Health Administration	0	0	0	0	0	0
Total Capital Revenue	0	0	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	(24,195)	(24,195)	(28,120)	(28,593)	(29,084)	(29,590)
Capital Expenditure						
Health Administration	40,000	85,000	0	0	90,000	0
Total Capital Expenditure	40,000	85,000	0	0	90,000	0
Net Capital Expenditure	(40,000)	(85,000)	0	0	(90,000)	0
Net Surplus / (Deficit) after Capital Expenditure	(64,195)	(109,195)	(28,120)	(28,593)	(119,084)	(29,590)
Add Back: Non-Cash items included in operating result	10,950	10,950	10,950	11,388	11,844	12,318
Net Cash Surplus / (Deficit) after Capital Expenditure	(53,245)	(98,245)	(17,170)	(17,205)	(107,240)	(17,272)
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	10,000	25,000	0	0	25,000	0
Loan Repayments	0	0	0	0	0	0
Net Transfers (to) / from Reserves	0	30,000	0	0	0	0
Budgeted Net Increase / (Decrease) in Cash	(43,245)	(43,245)	(17,170)	(17,205)	(82,240)	(17,272)

Greater Hume Shire Council

Delivery Program 2017 to 2022

Delivery Plan Budget

2021/22 to 2024/25

Budget Summary						
Function: Environment	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Operating Revenue						
Waste Management	1,182,614	1,485,506	1,220,623	1,243,169	1,251,152	1,274,583
Noxious Animals & Insects	0	0	0	0	0	0
Noxious Plants	92,909	87,994	87,994	105,000	105,000	105,000
Street Cleaning	37,410	37,410	38,204	39,016	39,846	30,516
Storm Water Management & Drainage	0	0	0	0	0	0
Total Operating Revenue	1,312,933	1,610,910	1,346,821	1,387,185	1,395,998	1,410,099
Operating Expenditure						
Waste Management	1,066,140	1,089,592	1,085,865	1,106,436	1,136,332	1,146,828
Noxious Animals & Insects	10,000	15,000	10,075	10,135	10,195	10,256
Noxious Plants	255,579	267,407	250,994	273,000	280,000	285,000
Street Cleaning	168,537	168,537	172,247	175,175	178,155	181,187
Storm Water Management & Drainage	174,389	176,340	180,019	185,911	192,019	198,348
Total Operating Expenditure	1,674,645	1,716,876	1,699,200	1,750,657	1,796,701	1,821,619
Net Operating Surplus / (Deficit)	(361,712)	(105,966)	(352,379)	(363,472)	(400,703)	(411,520)

Greater Hume Shire Council

Delivery Program 2017 to 2022

Delivery Plan Budget

2021/22 to 2024/25

Budget Summary						
Function: Environment	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Capital Revenue						
Waste Management	0	9,480	0	0	0	0
Noxious Animals & Insects	0	0	0	0	0	0
Noxious Plants	0	0	0	0	0	0
Street Cleaning	0	0	0	0	0	0
Storm Water Management & Drainage	0	0	0	0	0	0
Total Capital Revenue	0	9,480	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	(361,712)	(96,486)	(352,379)	(363,472)	(400,703)	(411,520)
Capital Expenditure						
Waste Management	0	339,809	0	0	0	50,000
Noxious Animals & Insects	0	0	0	0	0	0
Noxious Plants	0	0	0	0	0	0
Street Cleaning	0	0	0	0	0	0
Storm Water Management & Drainage	450,000	620,884	503,000	170,000	80,000	0
Total Capital Expenditure	450,000	960,693	503,000	170,000	80,000	50,000
Net Capital Expenditure	(450,000)	(951,213)	(503,000)	(170,000)	(80,000)	(50,000)
Net Surplus / (Deficit) after Capital Expenditure	(811,712)	(1,057,179)	(855,379)	(533,472)	(480,703)	(461,520)
Add Back: Non-Cash items included in operating result	167,413	184,006	186,470	193,929	201,686	209,754
Net Cash Surplus / (Deficit) after Capital Expenditure	(644,299)	(873,173)	(668,909)	(339,543)	(279,017)	(251,766)
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfers (to) / from Reserves	135,000	326,156	303,000	55,000	(15,000)	35,000
Budgeted Net Increase / (Decrease) in Cash	(509,299)	(547,017)	(365,909)	(284,543)	(294,017)	(216,766)

Greater Hume Shire Council

Delivery Program 2017 to 2022

Delivery Plan Budget

2021/22 to 2024/25

Budget Summary						
Function: Community Services & Education	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Operating Revenue						
Family Day Care	550,525	561,525	597,000	605,663	614,455	623,379
Henty Children Services	664,076	706,977	959,647	988,903	832,403	845,961
Walla Children Services	409,675	520,831	478,349	492,975	487,826	496,787
Holbrook Children Services	923,041	818,584	1,038,056	1,042,067	1,046,217	1,068,094
Pre-Schools	0	0	0	0	0	0
Youth Services	23,134	23,134	23,560	23,914	24,273	24,638
Community Housing	45,548	45,548	43,163	44,026	44,907	45,805
Frampton Court Rental Units	91,007	91,007	88,080	89,842	91,639	93,472
Kala Court Rental Units	36,582	36,582	35,388	36,096	36,818	37,554
Kala Court Self Funded Units	77,508	77,508	85,076	76,701	73,447	74,004
Aged Care Rental Units - Culcairn	18,201	18,201	16,938	16,938	16,938	16,938
Aged Care Rental Units - Jindera	21,280	21,280	19,799	20,096	20,397	20,703
Other Community Services	58,800	58,785	46,000	46,690	47,390	48,101
Total Operating Revenue	2,919,377	2,979,962	3,431,056	3,483,911	3,336,710	3,395,436
Operating Expenditure						
Family Day Care	594,304	587,671	414,895	426,315	438,046	450,114
Henty Children Services	760,680	744,015	940,438	956,234	972,344	995,115
Walla Children Services	538,655	491,341	631,129	641,141	651,320	661,668
Holbrook Children Services	1,037,665	800,033	968,180	983,643	999,368	1,015,356
Pre-Schools	4,607	10,723	2,549	2,601	2,653	2,707
Youth Services	126,470	128,357	120,411	122,714	125,064	127,459
Community Housing	57,231	60,011	62,764	64,474	66,240	68,061
Frampton Court Rental Units	87,678	90,327	82,558	84,691	86,889	89,155
Kala Court Rental Units	38,152	35,136	34,381	35,253	36,151	37,077
Kala Court Self Funded Units	73,028	74,410	65,472	67,259	69,106	71,012
Aged Care Rental Units - Culcairn	15,513	16,800	16,638	17,062	17,499	17,948
Aged Care Rental Units - Jindera	16,071	17,292	17,738	18,195	18,665	19,149
Other Community Services	40,322	40,307	27,694	28,114	28,541	28,973
Total Operating Expenditure	3,390,376	3,096,423	3,384,847	3,447,696	3,511,886	3,583,794
Net Operating Surplus / (Deficit)	(470,999)	(116,461)	46,209	36,215	(175,176)	(188,358)

Greater Hume Shire Council

Delivery Program 2017 to 2022

Delivery Plan Budget

2021/22 to 2024/25

Budget Summary						
Function: Community Services & Education	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Capital Revenue						
Family Day Care	0	0	0	0	0	0
Henty Children Services	0	95,727	0	0	0	0
Walla Children Services	0	0	0	0	0	0
Holbrook Children Services	0	0	0	0	0	0
Pre-Schools	0	0	0	0	0	0
Youth Services	0	0	0	0	0	0
Community Housing	0	0	0	0	0	0
Frampton Court Rental Units	0	0	0	0	0	0
Kala Court Rental Units	0	0	0	0	0	0
Kala Court Self Funded Units	0	0	0	0	0	0
Aged Care Rental Units - Culcairn	0	0	0	0	0	0
Aged Care Rental Units - Jindera	0	424	0	0	0	0
Other Community Services	0	0	0	0	0	0
Total Capital Revenue	0	96,151	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	(470,999)	(20,310)	46,209	36,215	(175,176)	(188,358)
Capital Expenditure						
Family Day Care	0	0	0	45,000	0	80,000
Henty Children Services	0	180,000	0	0	0	0
Walla Children Services	0	0	0	0	0	0
Walla Children Services	0	0	0	0	0	0
Pre-Schools	0	0	0	0	0	0
Youth Services	25,000	25,000	0	0	0	0
Community Housing	24,000	24,000	24,000	24,000	24,000	24,000
Frampton Court Rental Units	24,000	24,000	24,000	24,000	24,000	24,000
Kala Court Rental Units	0	0	28,000	0	28,000	0
Kala Court Self Funded Units	28,000	28,000	28,000	28,000	28,000	28,000
Aged Care Rental Units - Culcairn	15,000	15,000	15,000	15,000	15,000	15,000
Aged Care Rental Units - Jindera	15,000	15,000	15,000	15,000	15,000	15,000
Other Community Services	0	0	0	0	0	0
Total Capital Expenditure	131,000	311,000	134,000	151,000	134,000	186,000
Net Capital Expenditure	(131,000)	(214,849)	(134,000)	(151,000)	(134,000)	(186,000)
Net Surplus / (Deficit) after Capital Expenditure	(601,999)	(331,310)	(87,791)	(114,785)	(309,176)	(374,358)
Add Back: Non-Cash items included in operating result	130,893	155,315	156,557	162,819	169,332	176,104
Net Cash Surplus / (Deficit) after Capital Expenditure	(471,106)	(175,995)	68,766	48,034	(139,844)	(198,254)
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	15,000	15,000	0	15,000	10,000	10,000
Loan Repayments	0	0	0	0	0	0
Net Transfers (to) / from Reserves	389,893	94,782	(149,850)	(145,799)	45,363	102,024
Budgeted Net Increase / (Decrease) in Cash	(66,213)	(66,213)	(81,084)	(82,765)	(84,481)	(86,230)

Greater Hume Shire Council

Delivery Program 2017 to 2022

Delivery Plan Budget

2021/22 to 2024/25

Budget Summary						
Function: Housing & Community Amenities	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Operating Revenue						
Street Lighting	24,000	24,000	24,000	24,000	24,000	24,000
Public Cemeteries	49,760	61,760	63,000	63,947	64,904	65,876
Town Planning	170,334	170,334	174,621	177,240	179,898	182,597
Public Conveniences	0	0	0	0	0	0
Council Owned Housing	28,600	22,500	32,760	33,088	33,420	33,758
Wirraminna Environmental Education Centre	0	0	0	0	0	0
Other Community Amenities	15,300	48,000	49,200	49,938	50,688	51,447
Total Operating Revenue	287,994	326,594	343,581	348,213	352,910	357,678
Operating Expenditure						
Street Lighting	559,615	577,615	117,395	120,693	124,093	127,598
Public Cemeteries	96,711	128,368	121,983	124,188	126,436	128,729
Town Planning	223,417	266,417	259,310	263,722	268,219	272,803
Public Conveniences	208,026	214,103	217,206	222,223	227,243	232,397
Council Owned Housing	32,958	42,463	33,965	34,847	35,758	36,694
Wirraminna Environmental Education Centre	14,358	15,119	14,500	14,839	15,188	15,548
Other Community Amenities	0	0	0	0	0	0
Total Operating Expenditure	1,135,085	1,244,085	764,359	780,512	796,937	813,769
Net Operating Surplus / (Deficit)	(847,091)	(917,491)	(420,778)	(432,299)	(444,027)	(456,091)

Greater Hume Shire Council

Delivery Program 2017 to 2022

Delivery Plan Budget

2021/22 to 2024/25

Budget Summary						
Function: Housing & Community Amenities	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Capital Revenue						
Street Lighting	0	0	0	0	0	0
Public Cemeteries	0	9,939	0	0	0	0
Town Planning	0	183,546	0	0	0	0
Public Conveniences	0	537,195	0	0	0	0
Council Owned Housing	0	0	0	0	0	0
Wirraminna Environmental Education Centre	0	0	0	0	0	0
Other Community Amenities	0	0	0	0	0	0
Total Capital Revenue	0	730,680	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	(847,091)	(186,811)	(420,778)	(432,299)	(444,027)	(456,091)
Capital Expenditure						
Street Lighting	0	0	0	0	0	0
Public Cemeteries	10,000	19,939	5,000	25,000	5,000	5,000
Town Planning	0	0	0	0	0	0
Public Conveniences	0	606,285	40,000	80,000	0	40,000
Council Owned Housing	10,000	2,700	10,000	10,000	0	0
Wirraminna Environmental Education Centre	0	0	0	0	0	0
Other Community Amenities	0	0	0	0	0	0
Total Capital Expenditure	20,000	628,924	55,000	115,000	5,000	45,000
Net Capital Expenditure	(20,000)	101,756	(55,000)	(115,000)	(5,000)	(45,000)
Net Surplus / (Deficit) after Capital Expenditure	(867,091)	(815,735)	(475,778)	(547,299)	(449,027)	(501,091)
Add Back: Non-Cash items included in operating result	64,595	68,221	71,580	74,444	77,423	80,519
Net Cash Surplus / (Deficit) after Capital Expenditure	(802,496)	(747,514)	(404,198)	(472,855)	(371,604)	(420,572)
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfers (to) / from Reserves	389,128	348,431	(60,525)	(60,440)	(70,349)	(70,258)
Budgeted Net Increase / (Decrease) in Cash	(413,368)	(399,083)	(464,723)	(533,295)	(441,953)	(490,830)

Greater Hume Shire Council

Delivery Program 2017 to 2022

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2021/22 to 2024/25

Budget Summary						
Function: Water Supplies	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Operating Revenue						
Water Supplies	2,176,993	2,204,093	2,307,065	2,352,292	2,403,280	2,459,656
Total Operating Revenue	2,176,993	2,204,093	2,307,065	2,352,292	2,403,280	2,459,656
Operating Expenditure						
Water Supplies	2,293,428	2,313,789	2,244,906	2,242,657	2,296,762	2,351,901
Total Operating Expenditure	2,293,428	2,313,789	2,244,906	2,242,657	2,296,762	2,351,901
Net Operating Surplus / (Deficit)	(116,435)	(109,696)	62,159	109,635	106,518	107,755

Greater Hume Shire Council

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2021/22 to 2024/25

Budget Summary						
Function: Water Supplies	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Capital Revenue						
Water Supplies	0	117,520	0	0	0	0
Total Capital Revenue	0	117,520	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	(116,435)	7,824	62,159	109,635	106,518	107,755
Capital Expenditure						
Water Supplies	447,000	626,465	1,268,000	1,770,000	186,000	173,000
Total Capital Expenditure	447,000	626,465	1,268,000	1,770,000	186,000	173,000
Net Capital Expenditure	(447,000)	(508,945)	(1,268,000)	(1,770,000)	(186,000)	(173,000)
Net Surplus / (Deficit) after Capital Expenditure	(563,435)	(618,641)	(1,205,841)	(1,660,365)	(79,482)	(65,245)
Add Back: Non-Cash items included in operating result	420,015	435,269	452,680	470,787	489,618	509,203
Net Cash Surplus / (Deficit) after Capital Expenditure	(143,420)	(183,372)	(753,161)	(1,189,578)	410,136	443,958
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfers (to) / from Reserves	143,420	183,372	753,161	1,189,578	(410,136)	(443,958)
Budgeted Net Increase / (Decrease) in Cash	0	0	0	0	0	0

Greater Hume Shire Council

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2021/22 to 2024/25

Budget Summary						
Function: Sewerage Services	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Operating Revenue						
Sewerage Services	1,727,183	1,746,396	1,742,644	1,762,595	1,787,254	1,817,539
Total Operating Revenue	1,727,183	1,746,396	1,742,644	1,762,595	1,787,254	1,817,539
Operating Expenditure						
Sewerage Services	1,973,838	1,995,090	1,891,077	1,893,779	1,944,625	1,986,328
Total Operating Expenditure	1,973,838	1,995,090	1,891,077	1,893,779	1,944,625	1,986,328
Net Operating Surplus / (Deficit)	(246,655)	(248,694)	(148,433)	(131,184)	(157,371)	(168,789)

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Delivery Plan Budget

2021/22 to 2024/25

Budget Summary						
Function: Sewerage Services	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Capital Revenue						
Sewerage Services	0	248,938	4,500,000	0	0	0
Total Capital Revenue	0	248,938	4,500,000	0	0	0
Net Surplus / (Deficit) after Capital Revenue	(246,655)	245	4,351,567	(131,184)	(157,371)	(168,789)
Capital Expenditure						
Sewerage Services	774,000	782,500	4,725,000	3,041,000	149,000	18,000
Total Capital Expenditure	774,000	782,500	4,725,000	3,041,000	149,000	18,000
Net Capital Expenditure	(774,000)	(533,562)	(225,000)	(3,041,000)	(149,000)	(18,000)
Net Surplus / (Deficit) after Capital Expenditure	(1,020,655)	(782,256)	(373,433)	(3,172,184)	(306,371)	(186,789)
Add Back: Non-Cash items included in operating result	581,032	603,215	627,340	652,434	678,531	705,672
Net Cash Surplus / (Deficit) after Capital Expenditure	(439,623)	(179,041)	253,907	(2,519,750)	372,160	518,883
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfers (to) / from Reserves	439,623	179,041	(253,907)	2,519,750	(372,160)	(518,883)
Budgeted Net Increase / (Decrease) in Cash	0	0	0	0	0	0

Greater Hume Shire Council

Delivery Program 2017 to 2022

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2021/22 to 2024/25

Budget Summary						
Function: Recreation & Culture	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Operating Revenue						
Public Halls	5,750	15,114	2,200	4,200	4,284	4,370
Libraries	141,160	141,160	128,206	130,308	132,603	134,931
Museums	0	0	0	0	0	0
Swimming Pools	74,460	74,460	75,950	77,088	78,244	79,417
Sporting Grounds & Recreation Reserves	18,952	10,912	25,269	25,269	25,269	25,269
Parks & Gardens	0	0	0	0	0	0
Other Cultural Services	0	0	0	0	0	0
Total Operating Revenue	240,322	241,646	231,625	236,865	240,400	243,987
Operating Expenditure						
Public Halls	310,884	336,653	342,617	355,779	367,485	379,617
Libraries	793,353	837,059	769,276	791,284	808,423	825,968
Museums	28,201	38,259	35,288	36,190	37,120	38,074
Swimming Pools	918,902	921,242	940,701	964,698	989,440	1,014,980
Sporting Grounds & Recreation Reserves	1,265,723	1,339,472	1,432,996	1,480,532	1,488,450	1,538,709
Parks & Gardens	510,700	512,166	572,450	586,159	548,253	561,716
Other Cultural Services	0	0	0	0	0	0
Total Operating Expenditure	3,827,763	3,984,851	4,093,328	4,214,642	4,239,171	4,359,064
Net Operating Surplus / (Deficit)	(3,587,441)	(3,743,205)	(3,861,703)	(3,977,777)	(3,998,771)	(4,115,077)

Greater Hume Shire Council

Delivery Program 2017 to 2022

Delivery Plan Budget

2021/22 to 2024/25

Budget Summary						
Function: Recreation & Culture	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Capital Revenue						
Public Halls	3,500,000	3,513,364	0	0	0	0
Libraries	0	0	0	0	0	0
Museums	0	0	0	0	0	0
Swimming Pools	0	1,632	0	10,000	810,000	0
Sporting Grounds & Recreation Reserves	0	2,839,274	0	0	0	0
Parks & Gardens	0	200,000	0	0	0	0
Other Cultural Services	0	0	0	0	0	0
Total Capital Revenue	3,500,000	6,554,270	0	10,000	810,000	0
Net Surplus / (Deficit) after Capital Revenue	(87,441)	2,811,065	(3,861,703)	(3,967,777)	(3,188,771)	(4,115,077)
Capital Expenditure						
Public Halls	3,520,000	3,533,114	7,500	5,000	5,000	5,000
Libraries	10,000	45,000	0	0	0	0
Museums	0	0	0	0	0	0
Swimming Pools	78,000	122,467	85,200	52,000	850,000	7,000
Sporting Grounds & Recreation Reserves	0	3,782,351	125,000	120,000	130,000	120,000
Parks & Gardens	400,000	657,749	25,000	175,000	140,000	180,000
Other Cultural Services	0	0	0	0	0	0
Total Capital Expenditure	4,008,000	8,140,681	242,700	352,000	1,125,000	312,000
Net Capital Expenditure	(508,000)	(1,586,411)	(242,700)	(342,000)	(315,000)	(312,000)
Net Surplus / (Deficit) after Capital Expenditure	(4,095,441)	(5,329,616)	(4,104,403)	(4,319,777)	(4,313,771)	(4,427,077)
Add Back: Non-Cash items included in operating result	1,613,984	1,705,735	1,770,348	1,841,163	1,914,810	1,991,403
Net Cash Surplus / (Deficit) after Capital Expenditure	(2,481,457)	(3,623,881)	(2,334,055)	(2,478,614)	(2,398,961)	(2,435,674)
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	(57,285)	(57,285)	(59,223)	(61,225)	(63,296)	(65,437)
Net Transfers (to) / from Reserves	275,000	1,359,323	0	70,000	0	0
Budgeted Net Increase / (Decrease) in Cash	(2,263,742)	(2,321,843)	(2,393,278)	(2,469,839)	(2,462,257)	(2,501,111)

Greater Hume Shire Council

Delivery Program 2017 to 2022

Delivery Plan Budget

2021/22 to 2024/25

Budget Summary						
Function: Mining, Manufacturing & Construction	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Operating Revenue						
Building Control	130,033	130,033	132,633	135,226	137,869	140,565
Quarries & Pits	0	0	0	0	0	0
Total Operating Revenue	130,033	130,033	132,633	135,226	137,869	140,565
Operating Expenditure						
Building Control	401,609	416,789	379,714	426,640	435,090	443,708
Quarries & Pits	(26,860)	48,235	(46,860)	(46,734)	(46,603)	(46,467)
Total Operating Expenditure	374,749	465,024	332,854	379,906	388,487	397,241
Net Operating Surplus / (Deficit)	(244,716)	(334,991)	(200,221)	(244,680)	(250,618)	(256,676)

Greater Hume Shire Council

Delivery Program 2017 to 2022

Delivery Plan Budget

2021/22 to 2024/25

Budget Summary						
Function: Mining, Manufacturing & Construction	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Capital Revenue						
Building Control	0	0	0	0	0	0
Quarries & Pits	0	0	0	0	0	0
Total Capital Revenue	0	0	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	(244,716)	(334,991)	(200,221)	(244,680)	(250,618)	(256,676)
Capital Expenditure						
Building Control	80,000	80,000	0	40,000	40,000	0
Quarries & Pits	0	0	0	0	0	0
Total Capital Expenditure	80,000	80,000	0	40,000	40,000	0
Net Capital Expenditure	(80,000)	(80,000)	0	(40,000)	(40,000)	0
Net Surplus / (Deficit) after Capital Expenditure	(324,716)	(414,991)	(200,221)	(284,680)	(290,618)	(256,676)
Add Back: Non-Cash items included in operating result	5,640	11,820	5,640	5,866	6,101	6,345
Net Cash Surplus / (Deficit) after Capital Expenditure	(319,076)	(403,171)	(194,581)	(278,814)	(284,517)	(250,331)
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	20,000	20,000	0	10,000	10,000	0
Loan Repayments	0	0	0	0	0	0
Net Transfers (to) / from Reserves	(30,000)	54,095	(50,000)	(50,000)	(50,000)	(50,000)
Budgeted Net Increase / (Decrease) in Cash	(329,076)	(329,076)	(244,581)	(318,814)	(324,517)	(300,331)

Greater Hume Shire Council

Delivery Program 2017 to 2022

Delivery Plan Budget

2021/22 to 2024/25

Budget Summary

Function: Transport & Communications	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Operating Revenue						
FAG Grant - Roads Component	2,172,479	2,153,881	2,186,189	2,229,913	2,274,511	2,320,001
Urban Local Roads	1,060,000	1,060,000	550,000	650,000	500,000	250,000
Sealed Rural Roads Local	920,866	1,064,448	1,030,866	676,905	372,905	368,905
Sealed Regional Roads Block Grant & Repair	1,911,600	1,911,600	2,026,239	2,189,141	2,226,507	2,264,335
Unsealed Rural Roads Local	0	0	0	0	0	0
Bridges	0	0	0	0	0	0
Kerb & Gutter	0	0	0	0	0	0
Footpaths	0	0	0	0	0	0
Aerodromes	0	0	0	0	0	0
Bus Shelters	0	0	0	0	0	0
Ancillary Road Works	0	500	0	0	0	0
PAMPS & Cycleways	40,000	40,000	40,000	40,000	40,000	40,000
State Roads RMCC Works	1,800,000	2,187,300	1,800,000	1,800,000	1,800,000	1,800,000
Natural Disaster Recovery	0	0	0	0	0	0
Road Safety Officer	97,060	118,026	109,987	111,637	113,312	115,012
Total Operating Revenue	8,002,005	8,535,755	7,743,281	7,697,596	7,327,235	7,158,253
Operating Expenditure						
FAG Grant - Roads Component	0	0	0	0	0	0
Urban Local Roads	1,073,609	1,156,525	1,167,900	1,187,241	1,286,848	1,307,807
Sealed Rural Roads Local	2,214,936	2,214,936	2,221,080	2,281,292	2,343,607	2,408,412
Sealed Regional Roads Block Grant & Repair	1,721,388	1,739,791	2,009,819	2,130,064	2,356,667	2,395,701
Unsealed Rural Roads Local	2,357,285	2,457,285	2,404,430	2,471,750	2,541,330	2,613,254
Bridges	687,367	682,083	749,114	776,079	804,062	833,103
Kerb & Gutter	173,606	173,303	177,080	182,888	188,909	195,152
Footpaths	98,600	98,600	100,572	103,320	106,158	109,091
Aerodromes	28,825	28,825	29,289	29,926	30,580	31,250
Bus Shelters	4,700	5,660	6,550	6,792	7,044	7,306
Ancillary Road Works	0	500	0	0	0	0
PAMPS & Cycleways	80,000	240,000	80,000	80,000	80,000	80,000
State Roads RMCC Works	1,800,000	2,187,300	1,800,000	1,800,000	1,800,000	1,800,000
Natural Disaster Recovery	0	0	0	0	0	0
Road Safety Officer	125,882	145,747	144,221	146,909	149,649	152,440
Total Operating Expenditure	10,366,198	11,130,555	10,890,055	11,196,261	11,694,854	11,933,516
Net Operating Surplus / (Deficit)	(2,364,193)	(2,594,800)	(3,146,774)	(3,498,665)	(4,367,619)	(4,775,263)

Greater Hume Shire Council

Delivery Program 2017 to 2022

Delivery Plan Budget

2021/22 to 2024/25

Budget Summary						
Function: Transport & Communications	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Capital Revenue						
FAG Grant - Roads Component	0	0	0	0	0	0
Urban Local Roads	0	2,048	0	0	0	0
Sealed Rural Roads Local	12,000,000	13,602,586	3,190,000	0	0	0
Sealed Regional Roads Block Grant & Repair	810,000	1,612,235	2,532,000	800,000	800,000	800,000
Unsealed Rural Roads Local	0	0	0	0	0	0
Bridges	0	680,000	0	0	0	0
Kerb & Gutter	0	0	0	20,000	8,000	8,000
Footpaths	16,000	46,000	16,000	16,000	16,000	24,000
Aerodromes	0	0	0	0	0	0
Bus Shelters	0	0	0	0	0	0
Ancillary Road Works	0	125,000	0	0	0	0
PAMPS & Cycleways	0	0	0	0	0	0
State Roads RMCC Works	0	0	0	0	0	0
Natural Disaster Recovery	0	0	0	0	0	0
Road Safety Officer	0	0	0	0	0	0
Total Capital Revenue	12,826,000	16,067,869	5,738,000	836,000	824,000	832,000
Net Surplus / (Deficit) after Capital Revenue	10,461,807	13,473,069	2,591,226	(2,662,665)	(3,543,619)	(3,943,263)
Capital Expenditure						
FAG Grant - Roads Component	0	0	0	0	0	0
Urban Local Roads	1,570,000	1,936,213	830,000	1,130,000	980,000	730,000
Sealed Rural Roads Local	14,160,000	16,165,795	5,490,000	1,650,000	1,350,000	1,350,000
Sealed Regional Roads Block Grant & Repair	1,926,380	2,893,103	3,732,000	2,090,000	1,950,000	2,000,000
Unsealed Rural Roads Local	1,250,000	1,200,312	1,383,000	1,450,000	1,771,000	1,775,000
Bridges	0	771,620	130,000	100,000	100,000	140,000
Kerb & Gutter	0	57,071	0	100,000	40,000	40,000
Footpaths	40,000	167,288	40,000	40,000	40,000	60,000
Aerodromes	0	0	30,000	0	0	0
Bus Shelters	5,000	15,000	5,000	5,000	5,000	5,000
Ancillary Road Works	50,000	241,600	50,000	50,000	50,000	50,000
PAMPS & Cycleways	0	0	0	0	0	0
State Roads RMCC Works	0	0	0	0	0	0
Natural Disaster Recovery	0	0	0	0	0	0
Road Safety Officer	0	0	0	0	0	0
Total Capital Expenditure	19,001,380	23,448,002	11,690,000	6,615,000	6,286,000	6,150,000
Net Capital Expenditure	(6,175,380)	(7,380,133)	(5,952,000)	(5,779,000)	(5,462,000)	(5,318,000)
Net Surplus / (Deficit) after Capital Expenditure	(8,539,573)	(9,974,933)	(9,098,774)	(9,277,665)	(9,829,619)	(10,093,263)
Add Back: Non-Cash items included in operating result	4,528,207	4,630,486	5,009,399	5,209,776	5,418,168	5,634,895
Net Cash Surplus / (Deficit) after Capital Expenditure	(4,011,366)	(5,344,447)	(4,089,375)	(4,067,889)	(4,411,451)	(4,458,368)
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	(315,007)	(315,007)	(328,324)	(342,150)	(356,966)	(369,168)
Net Transfers (to) / from Reserves	0	1,365,584	100,000	0	0	0
Budgeted Net Increase / (Decrease) in Cash	(4,326,373)	(4,293,870)	(4,317,699)	(4,410,039)	(4,768,417)	(4,827,536)

Greater Hume Shire Council

Delivery Program 2017 to 2022

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2021/22 to 2024/25

Budget Summary						
Function: Economic Affairs	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Operating Revenue						
Jindera Medical Centre	26,138	19,613	26,661	27,061	27,467	27,879
Holbrook Dental Clinic	0	0	0	0	0	0
Caravan Parks	48,500	48,500	56,970	57,825	58,692	59,572
Tourism Operations	0	114	0	0	0	0
Visitor Information Centre	1,293	1,293	1,319	1,339	1,359	1,379
Submarine Museum	29,200	29,250	29,224	29,682	30,038	30,399
Economic Development	11,000	11,000	0	0	0	0
Community Development Grants	0	0	0	0	0	0
Community Development Projects	0	5,000	0	0	0	0
Real Estate Development	69,764	72,571	71,062	72,090	73,134	74,194
Real Estate Sales	0	0	0	0	0	0
Private Works	200,000	200,000	200,000	200,000	200,000	200,000
Total Operating Revenue	385,895	387,341	385,236	387,997	390,690	393,423
Operating Expenditure						
Jindera Medical Centre	35,052	37,918	36,318	37,135	37,973	39,035
Holbrook Dental Clinic	0	0	0	0	0	0
Caravan Parks	82,657	81,660	83,986	86,178	88,436	90,763
Tourism Operations	43,651	243,765	44,960	45,634	46,319	47,014
Visitor Information Centre	172,810	174,688	179,211	184,938	187,570	191,912
Submarine Museum	23,743	20,043	14,374	19,539	19,707	19,878
Economic Development	91,130	116,430	132,490	134,483	136,514	138,584
Community Development Grants	0	24,679	0	0	0	0
Community Development Projects	15,000	37,285	15,000	15,000	15,000	15,000
Real Estate Development	65,164	73,948	66,698	68,297	69,939	71,628
Real Estate Sales	0	0	0	0	0	0
Private Works	190,000	190,000	190,000	190,000	190,000	190,000
Total Operating Expenditure	719,207	1,000,416	763,037	781,204	791,458	803,814
Net Operating Surplus / (Deficit)	(333,312)	(613,075)	(377,801)	(393,207)	(400,768)	(410,391)

Greater Hume Shire Council

Delivery Program 2017 to 2022

Delivery Plan Budget

2021/22 to 2024/25

Budget Summary						
Function: Economic Affairs	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Capital Revenue						
Jindera Medical Centre	0	0	0	0	0	0
Holbrook Dental Clinic	0	0	0	0	0	0
Caravan Parks	0	0	0	0	0	0
Tourism Operations	0	0	0	0	0	0
Visitor Information Centre	0	0	0	0	0	0
Submarine Museum	0	0	0	0	0	0
Economic Development	0	0	0	0	0	0
Community Development Grants	0	0	0	0	0	0
Community Development Projects	0	0	0	0	0	0
Real Estate Development	0	0	0	0	0	0
Real Estate Sales	0	0	0	0	0	0
Private Works	0	0	0	0	0	0
Total Capital Revenue	0	0	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	(333,312)	(613,075)	(377,801)	(393,207)	(400,768)	(410,391)
Capital Expenditure						
Jindera Medical Centre	0	0	0	0	0	0
Holbrook Dental Clinic	0	0	0	0	0	0
Caravan Parks	50,000	50,000	0	0	0	0
Tourism Operations	0	0	0	0	0	0
Visitor Information Centre	0	0	0	0	0	0
Submarine Museum	0	0	0	0	0	0
Economic Development	0	0	0	0	0	0
Community Development Grants	0	0	0	0	0	0
Community Development Projects	0	0	0	0	0	0
Real Estate Development	0	13,877	2,500,000	2,700,000	0	0
Real Estate Sales	0	0	0	0	0	0
Private Works	0	0	0	0	0	0
Total Capital Expenditure	50,000	63,877	2,500,000	2,700,000	0	0
Net Capital Expenditure	(50,000)	(63,877)	(2,500,000)	(2,700,000)	0	0
Net Surplus / (Deficit) after Capital Expenditure	(383,312)	(676,952)	(2,877,801)	(3,093,207)	(400,768)	(410,391)
Add Back: Non-Cash items included in operating result	89,944	80,435	87,443	90,941	94,578	98,361
Net Cash Surplus / (Deficit) after Capital Expenditure	(293,368)	(596,517)	(2,790,358)	(3,002,266)	(306,190)	(312,030)
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	1,500,000	2,100,000	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfers (to) / from Reserves	(5,587)	283,247	994,153	593,987	(6,186)	(6,165)
Budgeted Net Increase / (Decrease) in Cash	(298,955)	(313,270)	(296,205)	(308,279)	(312,376)	(318,195)

Delivery Program 2017 to 2022

Delivery Plan Budget

2021/22 to 2024/25

Budget Summary						
Function: General Purpose Revenue	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Operating Revenue						
FAG Grant - General Component	3,452,998	3,389,477	3,433,718	3,502,392	3,572,440	3,643,889
Interest on Investments	175,685	130,685	75,846	87,382	182,604	228,570
General Rates - Residential	3,296,988	3,284,404	3,353,571	3,420,642	3,489,055	3,558,836
General Rates - Farmland	5,305,714	5,341,369	5,461,435	5,570,664	5,682,077	5,795,719
General Rates - Business	436,801	427,867	457,476	466,626	475,959	485,478
General Rates - Pensioner Concessions	(179,129)	(179,129)	(182,712)	(182,712)	(182,712)	(182,712)
General Rates - Pensioner Rates Subsidy	98,521	98,521	100,492	100,492	100,492	100,492
Ex Gratia Rates	0	0	0	0	0	0
Extra Charges on Overdue Rates	0	0	50,000	50,000	50,000	50,000
Emergency Services Property Levy	0	0	0	0	0	0
	12,587,578	12,493,194	12,749,826	13,015,486	13,369,915	13,680,272
Operating Expenditure						
FAG Grant - General Component	0	0				
Interest on Investments	0	0				
General Rates - Residential	0	0				
General Rates - Farmland	0	0				
General Rates - Business	0	0				
General Rates - Pensioner Concessions	0	0				
General Rates - Pensioner Rates Subsidy	0	0				
Ex Gratia Rates	0	0				
Extra Charges on Overdue Rates	0	0				
	0	0	0	0	0	0
Total Operating Expenditure	0	0	0	0	0	0
Net Operating Surplus / (Deficit)	12,587,578	12,493,194	12,749,826	13,015,486	13,369,915	13,680,272

Delivery Program 2017 to 2022

Delivery Plan Budget

2021/22 to 2024/25

Budget Summary						
Function: General Purpose Revenue	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Capital Revenue						
FAG Grant - General Component	0	0				
Interest on Investments	0	0				
General Rates - Residential	0	0				
General Rates - Farmland	0	0				
General Rates - Business	0	0				
General Rates - Pensioner Concessions	0	0				
General Rates - Pensioner Rates Subsidy	0	0				
Ex Gratia Rates	0	0				
Extra Charges on Overdue Rates	0	0				
Total Capital Revenue	0	0	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	12,587,578	12,493,194	12,749,826	13,015,486	13,369,915	13,680,272
Capital Expenditure						
FAG Grant - General Component	0	0				
Interest on Investments	0	0				
General Rates - Residential	0	0				
General Rates - Farmland	0	0				
General Rates - Business	0	0				
General Rates - Pensioner Concessions	0	0				
General Rates - Pensioner Rates Subsidy	0	0				
Ex Gratia Rates	0	0				
Extra Charges on Overdue Rates	0	0				
Total Capital Expenditure	0	0	0	0	0	0
Net Capital Expenditure	0	0	0	0	0	0
Net Surplus / (Deficit) after Capital Expenditure	12,587,578	12,493,194	12,749,826	13,015,486	13,369,915	13,680,272
Add Back: Non-Cash items included in operating result	0	0	0	0	0	0
Net Cash Surplus / (Deficit) after Capital Expenditure	12,587,578	12,493,194	12,749,826	13,015,486	13,369,915	13,680,272
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfers (to) / from Reserves	0	0	0	0	0	0
Budgeted Net Increase / (Decrease) in Cash	12,587,578	12,493,194	12,749,826	13,015,486	13,369,915	13,680,272



Greater
Hume
Council

Delivery Program 2017 to 2022

**Delivery Plan Budget
2021/22 to 2024/25**

Detailed Budget

Function: Governance	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Elected Members Expenses						
Operating Revenue						
Other Revenue	0	0	0	0	0	0
Total Operating Revenue	0	0	0	0	0	0
Capital Revenue						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	0	0	0	0	0
Total Capital Revenue	0	0	0	0	0	0
Operating Expenses						
Mayor & Elected Members Expenditure						
Mayoral Fee	22,871	22,294	23,466	24,076	24,702	25,344
Deputy Mayoral Fee	4,346	4,236	4,459	4,575	4,694	4,816
Councillors Fees	112,254	99,960	115,173	118,167	121,239	124,391
Provision of Facilities	6,120	6,120	6,242	6,336	6,431	6,527
Travelling Costs	19,895	19,895	20,293	20,597	20,906	21,220
Subsistence	5,708	5,708	5,822	5,909	5,998	6,088
Telephone Charges	2,208	2,208	2,232	2,250	2,269	2,308
Sundry Expenses	0	0	0	0	0	0
Training Non Salary Costs	9,000	15,000	15,000	7,500	7,500	15,000
Conferences & Seminars	7,560	7,560	7,711	7,827	7,944	8,063
Mayor & Elected Members Expenditure	189,962	182,981	200,398	197,237	201,683	213,757
Election Expenses	0	36,000	60,000	0	25,000	65,000
Councillors & Officers Liability Insurance	34,282	36,102	37,004	37,929	38,877	39,849
Total Operating Expenses	224,244	255,083	297,402	235,166	265,560	318,606
Capital Expenditure	0	0	0	0	0	0
Transfers (to) / From Reserves						
Uncompleted Works	0	42,000	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Risk Management Reserve	0	0	0	0	0	0
Transfers (to) / From Reserves	0	42,000	0	0	0	0
Summary : Elected Members						
Total Operating Revenue	0	0	0	0	0	0
Total Operating Expenditure	224,244	255,083	297,402	235,166	265,560	318,606
Net Surplus/ (Deficit) from Operating	(224,244)	(255,083)	(297,402)	(235,166)	(265,560)	(318,606)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	0
Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	42,000	0	0	0	0
Net Result : Elected Members	(224,244)	(213,083)	(297,402)	(235,166)	(265,560)	(318,606)

Function: Governance	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Governance						
Operating Revenue						
User Fees & Charges	8,000	317,190	7,273	7,273	7,273	7,273
Other Revenue	0	0	0	0	0	0
Total Operating Revenue	8,000	317,190	7,273	7,273	7,273	7,273
Capital Revenue						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	0	0	0	0	0
Total Capital Revenue	0	0	0	0	0	0
Operating Expenses						
Staff Training	9,085	9,085	7,000	7,106	7,212	7,320
Recruitment	0	0	25,000	0	0	0
Civic Functions						
Australia Day Function	14,277	14,277	14,000	14,226	14,454	14,687
Vietnam Veterans Day Memorial	73	73	75	76	77	78
Anzac Day	1,485	1,485	1,500	1,527	1,554	1,581
Citizenship Ceremony	1,088	1,088	1,000	1,015	1,030	1,045
Henty Streetscape Opening	1,000	3,065	1,000	1,000	1,000	1,000
Miscellaneous Civic Functions	0	0	0	0	0	0
Civic Functions Total	17,923	19,988	17,575	17,844	18,115	18,391
Administration Expenditure	412,791	412,791	397,860	405,756	413,809	422,023
Professional Services						
Miscellaneous Professional Services	10,000	20,000	10,000	10,000	10,000	10,000
Customer Satisfaction Surveys	0	0	0	25,000	0	25,000
Audit Services Financial Reports	61,967	61,967	64,500	65,468	66,450	67,447
Internal Audit	38,000	38,000	32,000	32,481	32,968	33,462
Other Audit Services	0	0	0	0	0	0
Professional Services Total	109,967	119,967	106,500	132,949	109,418	135,909
Subscriptions	76,919	76,354	78,360	79,830	81,327	82,853
Council Contributions to Other Organisations	24,020	25,370	24,020	24,020	24,020	24,020
Project Expenses						
Service Reviews	25,000	34,000	10,000	15,000	15,000	50,000
LG Professionals Self Assessment Program	9,900	9,900	0	0	0	0
Loose Fill Asbestos Meetings	0	0	0	0	0	0
Loose Fill Asbestos - Council Contributions	0	26,697	0	0	0	0
Bluet Memorial Award	0	0	0	0	0	0
Council Rebrand	0	0	0	0	0	0
Softwoods Working Group Committee Meetings	750	750	765	776	788	800
LG Vendor Panel	0	309,190	0	0	0	0
Miscellaneous Projects	0	15,000	0	0	0	0
Project Expenses Total	35,650	395,537	10,765	15,776	15,788	50,800
Total Operating Expenses	686,355	1,059,092	667,080	683,281	669,689	741,316

Function: Governance	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Capital Expenditure	0	0	0	60,000	30,000	0
Proceeds on Sale of Assets	0	0	0	10,000	0	0
Transfers (to) / From Reserves						
Uncompleted Works	0	78,047	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Risk Management Reserve	9,900	9,900	0	0	0	0
Waste Management Reserve	0	0	0	0	0	0
Transfers (to) / From Reserves	9,900	87,947	0	0	0	0
Summary : Governance						
Total Operating Revenue	8,000	317,190	7,273	7,273	7,273	7,273
Total Operating Expenditure	686,355	1,059,092	667,080	683,281	669,689	741,316
Net Surplus/ (Deficit) from Operating	(678,355)	(741,902)	(659,807)	(676,008)	(662,416)	(734,043)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	60,000	30,000	0
Net Surplus/ (Deficit) from Capital	0	0	0	(60,000)	(30,000)	0
Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	10,000	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	9,900	87,947	0	0	0	0
Net Result : Governance	(668,455)	(653,955)	(659,807)	(726,008)	(692,416)	(734,043)

Function: Governance	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Risk Management						
Operating Revenue						
Other Revenue	70,000	70,000	70,000	70,000	70,000	70,000
Grants & Subsidies Recurrent	0	0	0	0	0	0
Total Operating Revenue	70,000	70,000	70,000	70,000	70,000	70,000
Capital Revenue						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	0	0	0	0	0
Total Capital Revenue	0	0	0	0	0	0
Operating Expenses						
Staff Training	3,200	3,200	3,264	3,313	3,363	3,414
Work Health & Safety Expenses	0	0	0	0	0	0
Administration Expenditure Salaries & Wages	48,980	49,087	52,620	53,672	54,745	55,840
Subscriptions	533	533	544	552	560	568
Insurance						
Property Insurance	6,936	7,017	7,894	8,091	8,293	8,500
Public Liability Insurance	245,972	224,261	254,520	260,883	267,405	274,090
Fidelity Guarantee & Professional Indemnity	9,004	9,754	10,729	10,998	11,273	11,555
Other	6,308	6,308	6,939	7,112	7,290	7,472
Excess Payable on Insurance Claims	15,000	15,000	15,000	15,000	15,000	15,000
Non-Recoverable Deed of Release Payments	1,000	1,000	1,000	1,000	1,000	1,000
Insurance Total	284,220	263,340	296,082	303,084	310,261	317,617
Project Expenses						
Risk Management Signs	0	0	0	0	0	0
Project Expenses Total	0	0	0	0	0	0
Total Operating Expenses	336,933	316,160	352,510	360,621	368,929	377,439
Capital Expenditure	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Transfers (to) / From Reserves						
Uncompleted Works	0	0	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Reserves	0	0	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0	0	0
Summary : Risk Management						
Total Operating Revenue	70,000	70,000	70,000	70,000	70,000	70,000
Total Operating Expenditure	336,933	316,160	352,510	360,621	368,929	377,439
Net Surplus/ (Deficit) from Operating	(266,933)	(246,160)	(282,510)	(290,621)	(298,929)	(307,439)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	0
Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0	0	0
Net Result : Risk Management	(266,933)	(246,160)	(282,510)	(290,621)	(298,929)	(307,439)

Function: Governance	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Summary : Governance						
Total Operating Revenue	78,000	387,190	77,273	77,273	77,273	77,273
Total Operating Expenditure	1,247,532	1,630,335	1,316,992	1,279,068	1,304,178	1,437,361
Net Surplus/ (Deficit) from Operating	(1,169,532)	(1,243,145)	(1,239,719)	(1,201,795)	(1,226,905)	(1,360,088)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	60,000	30,000	0
Net Surplus/ (Deficit) from Capital	0	0	0	(60,000)	(30,000)	0
Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	10,000	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	9,900	129,947	0	0	0	0
Net Result	(1,159,632)	(1,113,198)	(1,239,719)	(1,251,795)	(1,256,905)	(1,360,088)

Function: Administration	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Corporate Services Management						
Operating Revenue						
Statutory Fees & Charges	31,225	31,225	31,850	32,487	33,137	33,800
User Fees & Charges	76,163	76,963	79,603	80,785	81,984	83,202
Other Revenue	95,430	97,029	96,139	96,681	97,231	97,790
Grants & Subsidies Recurrent	0	0	0	0	0	0
Total Operating Revenue	202,818	205,217	207,592	209,953	212,352	214,792
Capital Revenue						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	0	0	0	0	0
Total Capital Revenue	0	0	0	0	0	0
Operating Expenditure						
Administration Salaries & Wages	1,458,670	1,458,670	1,549,989	1,522,650	1,553,103	1,584,165
Administration Expenses - Other	211,776	204,312	215,098	218,324	231,599	224,923
Council Contributions	3,000	33,000	3,500	3,553	3,606	3,660
Council Offices - Cleaning	53,381	56,381	57,653	58,665	49,846	50,746
Council Offices - Maintenance	35,000	35,500	35,700	36,236	36,781	37,334
Crown Lands Management Act Expenditure	0	72,191	0	0	0	0
Debt Recovery Costs	60,000	60,000	65,000	65,000	65,000	65,000
Depreciation	124,594	118,860	124,594	129,578	134,761	140,151
Insurance	14,802	14,868	15,127	15,382	15,642	15,907
Legal Expenses	5,177	14,123	5,281	5,387	5,468	5,550
Loan Interest	19,654	19,654	10,233	6,247	2,504	613
Other Office Expenses	47,980	47,980	48,938	49,673	50,419	51,176
Publications - Quarterly Newsletter	10,000	10,000	10,000	10,150	10,302	10,457
Staff Training	38,000	50,000	38,760	39,342	39,932	40,531
Subscriptions	15,512	15,968	17,924	18,279	18,641	19,010
Utilities	54,400	54,217	55,983	57,579	49,207	50,581
Valuation Expenses	52,697	57,791	55,135	90,962	105,801	61,653
Total Operating Expenses	2,204,643	2,323,515	2,308,915	2,327,007	2,372,612	2,361,457
Less: Overhead and Oncost Recoveries	(403,073)	(404,474)	(428,792)	(423,479)	(431,949)	(440,588)
Net Operating Expenses	1,801,570	1,919,041	1,880,123	1,903,528	1,940,663	1,920,869
Capital Expenditure						
Proceeds on Sale of Assets	15,000	17,000	45,000	95,000	0	55,000
Deferred Debtor Payments	0	0	15,000	25,000	0	15,000
Loan Principal Repayments	11,671	11,671	10,939	10,975	11,012	10,747
Transfers (to) / From Reserves						
Uncompleted Works	120,704	120,704	88,180	67,202	49,146	27,365
Unexpended Grants	0	23,000	0	0	0	0
Risk Management Reserve	0	0	0	0	0	0
Crown Lands Act Reserve	8,720	8,720	9,072	9,253	9,438	0
Jindera Community Huib Reserve	0	72,191	0	0	0	0
Plant Replacement Reserve	0	(16,622)	(18,071)	(18,342)	(18,617)	(18,896)
Transfers (to) / From Reserves	8,720	87,289	(8,999)	(9,089)	(9,179)	(18,896)
Summary : Corporate Services Management						
Total Operating Revenue	202,818	205,217	207,592	209,953	212,352	214,792
Total Operating Expenditure	1,801,570	1,919,041	1,880,123	1,903,528	1,940,663	1,920,869
Net Surplus/ (Deficit) from Operating	(1,598,752)	(1,713,824)	(1,672,531)	(1,693,575)	(1,728,311)	(1,706,077)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	15,000	17,000	45,000	95,000	0	55,000
Net Surplus/ (Deficit) from Capital	(15,000)	(17,000)	(45,000)	(95,000)	0	(55,000)
Depreciation Contra	124,594	118,860	124,594	129,578	134,761	140,151
Loan Funds Raised	0	0	0	0	0	0
Deferred Debtor Repayments	11,671	11,671	10,939	10,975	11,012	10,747
Proceeds on Sale of Assets	0	0	15,000	25,000	0	15,000
Loan Repayments	120,704	120,704	88,180	67,202	49,146	27,365
Net Transfer (to) / from Reserves	8,720	87,289	(8,999)	(9,089)	(9,179)	(18,896)
Net Result : Corporate Services Management	(1,589,471)	(1,633,708)	(1,664,177)	(1,699,313)	(1,640,863)	(1,641,440)

Function: Administration	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Information Technology Services						
Capital Revenue						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	0	0	0	0	0
Total Capital Revenue	0	0	0	0	0	0
Operating Expenditure						
Administration Salaries & Wages	150,710	150,710	197,910	201,868	205,905	210,023
Computer Hardware <\$2000	22,000	22,000	22,440	22,777	23,119	23,466
Depreciation	67,227	73,363	85,322	87,183	89,118	91,131
Equipment Leases	21,600	21,600	21,600	21,600	21,600	21,600
Internet Charges	57,600	57,600	58,752	59,633	60,527	61,435
IT Consultants	20,500	20,500	20,910	21,224	21,542	21,865
Software Licences & Upgrades	328,880	346,880	335,458	340,490	345,597	350,781
Software Maintenance & Support Calls	5,000	5,000	5,000	5,000	5,000	5,000
Website	3,000	3,000	30,000	30,000	30,000	30,000
Total Operating Expenditure	676,517	700,653	777,392	789,775	802,408	815,301
Capital Expenditure	40,000	78,226	55,000	40,000	40,000	40,000
Transfers (to) / From Reserves						
Uncompleted Works	0	56,226	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Risk Management Reserve	0	0	0	0	0	0
Transfers (to) / From Reserves	0	56,226	0	0	0	0
Summary : Information Technology Services						
Total Operating Revenue	0	0	0	0	0	0
Total Operating Expenditure	676,517	700,653	777,392	789,775	802,408	815,301
Net Surplus/ (Deficit) from Operating	(676,517)	(700,653)	(777,392)	(789,775)	(802,408)	(815,301)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	40,000	78,226	55,000	40,000	40,000	40,000
Net Surplus/ (Deficit) from Capital	(40,000)	(78,226)	(55,000)	(40,000)	(40,000)	(40,000)
Depreciation Contra	67,227	73,363	85,322	87,183	89,118	91,131
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	56,226	0	0	0	0
Net Result : Information Technology Services	(649,290)	(649,290)	(747,070)	(742,592)	(753,290)	(764,170)

Function: Administration	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Employment On-Costs						
Operating Revenue						
Sundry Income	0	0	0	0	0	0
Insurance Rebates	0	0	0	0	0	0
Workers Comp Accident Pays Recovered	30,000	30,000	30,000	30,000	30,000	30,000
Total Operating Revenue	30,000	30,000	30,000	30,000	30,000	30,000
Operating Expenditure						
Accident Pay	40,000	40,000	41,000	41,820	42,656	43,509
Annual Leave	781,630	781,630	801,171	817,194	833,538	850,209
Employee Assistance Program	8,665	8,665	8,882	9,060	9,241	9,426
Long Service Leave	352,510	352,510	361,323	368,549	375,920	383,438
Medicals	35,000	35,000	35,875	36,593	37,325	38,072
Non Compensable Injury Management	30,000	30,000	30,750	31,365	31,992	32,632
Other Leave Expenses	28,907	28,907	29,630	30,223	30,827	31,444
Protective Clothing & Accessories	42,000	42,000	43,050	43,911	44,789	45,685
Public Holidays	429,900	429,900	440,648	449,461	458,450	467,619
RDO/TIL Adjustments	0	0	0	0	0	0
Redundancy Pay	0	0	0	0	0	0
Sick Leave	312,650	312,650	320,466	326,875	333,413	340,081
Staff Recruitment Costs	20,200	20,200	20,404	20,560	20,718	20,879
Staff Training	144,604	144,604	147,955	150,645	153,385	156,175
Superannuation - Accumulation Scheme	940,210	940,210	963,715	982,989	1,002,649	1,022,702
Superannuation - Defined Benefit Plan	133,204	133,204	129,491	132,081	134,723	137,417
Uniform/Clothing Purchased	5,500	5,500	5,638	5,751	5,866	5,983
Unused Leave paid to Estate	0	0	0	0	0	0
Work Health & Safety Expenses	0	0	0	0	0	0
Work Inspiration Day	1,600	1,600	1,632	1,656	1,681	1,707
Work Related Injury Management	30,000	30,000	30,000	30,000	30,000	30,000
Workers Comp Management Salaries & Wages	95,580	95,580	61,845	63,082	64,343	65,630
Workers Compensation Insurance	364,644	239,268	303,760	309,835	316,032	322,353
Total Operating Expenditure	3,796,804	3,671,428	3,777,235	3,851,650	3,927,548	4,004,961
Less: Payroll Oncost Recoveries	(3,766,804)	(3,766,804)	(3,817,235)	(3,891,650)	(3,967,548)	(4,044,961)
Net Operating Expenditure	30,000	(95,376)	(40,000)	(40,000)	(40,000)	(40,000)
Transfers (to) / From Reserves						
Uncompleted Works	0	0	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Risk Management Reserve	0	0	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0	0	0
Summary : Employment On-Costs						
Total Operating Revenue	30,000	30,000	30,000	30,000	30,000	30,000
Total Operating Expenditure	30,000	(95,376)	(40,000)	(40,000)	(40,000)	(40,000)
Net Surplus/ (Deficit) from Operating	0	125,376	70,000	70,000	70,000	70,000
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	0
Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0	0	0
Net Result : Employment On-Costs	0	125,376	70,000	70,000	70,000	70,000

Function: Administration	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Engineering Operations Management						
Operating Revenue						
User Fees & Charges	29,727	30,833	30,321	30,776	31,238	31,706
Other Revenue	0	3,055	0	0	0	0
Grants & Subsidies Recurrent	140,000	150,289	0	0	0	0
Total Operating Revenue	169,727	184,177	30,321	30,776	31,238	31,706
Capital Revenue						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	0	0	0	0	0
Total Capital Revenue	0	0	0	0	0	0
Operating Expenditure						
Administration Salaries & Wages	951,290	951,290	1,032,980	1,048,475	1,064,202	1,080,165
Administration Expenses - Other	66,990	80,190	62,383	63,320	64,270	65,233
Depreciation	18,867	20,948	21,000	21,000	21,000	21,000
Flood Studies	175,000	175,000	0	0	0	0
Professional Consultancy	0	0	0	0	0	0
Programs & Events	3,060	3,060	28,121	3,168	3,216	3,264
Traffic Control	5,610	5,610	5,722	5,808	5,896	5,985
Trainees employed through Agency	26,500	26,500	0	0	0	0
Staff Training	12,336	12,641	0	0	0	0
Subscriptions	3,940	3,940	3,940	4,039	4,140	4,243
Total Operating Expenditure	1,263,593	1,279,179	1,154,146	1,145,810	1,162,724	1,179,890
Less: Recoveries	(1,101,733)	(1,101,733)	(1,301,338)	(1,331,563)	(1,334,121)	(1,170,421)
Net Operating Expenditure	161,860	177,446	(147,192)	(185,753)	(171,397)	9,469
Capital Expenditure						
Proceeds on Sale of Assets	15,000	15,000	0	0	15,000	15,000
Transfers (to) / From Reserves						
Uncompleted Works	0	0	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0	0	0
Summary : Engineering Administration						
Total Operating Revenue	169,727	184,177	30,321	30,776	31,238	31,706
Total Operating Expenditure	161,860	177,446	(147,192)	(185,753)	(171,397)	9,469
Net Surplus/ (Deficit) from Operating	7,867	6,731	177,513	216,529	202,635	22,237
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	75,000	75,000	5,000	5,000	50,000	50,000
Net Surplus/ (Deficit) from Capital	(75,000)	(75,000)	(5,000)	(5,000)	(50,000)	(50,000)
Depreciation Contra	18,867	20,948	21,000	21,000	21,000	21,000
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	15,000	15,000	0	0	15,000	15,000
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0	0	0
Net Result : Engineering Administration	(33,266)	(32,321)	193,513	232,529	188,635	8,237

Function: Administration	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Depot						
Operating Revenue						
Other Revenue	0	683	0	0	0	0
Total Operating Revenue	0	683	0	0	0	0
Capital Revenue						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	0	0	0	0	0
Total Capital Revenue	0	0	0	0	0	0
Operating Expenditure						
Stores & Purchasing Administration	161,610	161,660	158,900	161,283	163,703	166,158
Depot Maintenance	77,556	77,556	58,707	59,588	60,482	61,389
Depot Operating Expenses	68,191	70,195	69,900	71,489	73,120	74,792
Depreciation	78,700	89,600	89,600	93,184	96,911	100,787
Interest on Loans	11,097	11,097	10,322	9,521	8,693	7,836
Total Operating Expenditure	397,154	410,108	387,429	395,065	402,909	410,962
Less: Recoveries	(161,610)	(161,610)	(144,842)	(191,283)	(193,703)	(196,158)
Net Operating Expenditure	235,544	248,498	242,587	203,782	209,206	214,804
Capital Expenditure	50,000	50,000	50,000	450,000	50,000	300,000
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Principal Repayments	22,914	22,914	23,689	24,490	25,318	26,175
Transfers (to) / From Reserves						
Uncompleted Works	0	0	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Plant Reserve	20,000	20,000	40,000	400,000	0	250,000
Transfers (to) / From Reserves	20,000	20,000	40,000	400,000	0	250,000
Summary : Depot Administration & Management						
Total Operating Revenue	0	683	0	0	0	0
Total Operating Expenditure	235,544	248,498	242,587	203,782	209,206	214,804
Net Surplus/ (Deficit) from Operating	(235,544)	(247,815)	(242,587)	(203,782)	(209,206)	(214,804)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	50,000	50,000	50,000	450,000	50,000	300,000
Net Surplus/ (Deficit) from Capital	(50,000)	(50,000)	(50,000)	(450,000)	(50,000)	(300,000)
Depreciation Contra	78,700	89,600	89,600	93,184	96,911	100,787
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	22,914	22,914	23,689	24,490	25,318	26,175
Net Transfer (to) / from Reserves	20,000	20,000	40,000	400,000	0	250,000
Net Result : Depot Administration & Management	(209,758)	(211,129)	(186,676)	(185,088)	(187,613)	(190,192)

Function: Administration	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Plant Operating						
Operating Revenue						
Diesel Fuel Rebate & Other Revenue	60,000	60,200	61,200	62,118	63,050	63,996
Total Operating Revenue	60,000	60,200	61,200	62,118	63,050	63,996
Capital Revenue						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	0	0	0	0	0
Total Capital Revenue	0	0	0	0	0	0
Operating Expenses						
Depreciation	682,145	876,252	893,780	929,531	966,712	1,005,380
Fuel & Oil	571,200	571,200	582,624	591,363	600,233	609,236
Insurance	102,000	107,700	116,080	118,982	121,957	125,006
Insurance Claims Excess	0	0	0	0	0	0
Minor Plant Expenses	75,000	75,108	81,200	82,418	83,655	84,910
Tyres	42,000	48,000	50,840	51,603	52,377	53,163
Registration	158,000	158,000	161,160	163,577	166,031	168,521
Repairs and Maintenance	742,284	742,284	758,330	769,705	781,250	792,969
Total Plant Operating Expenses	2,372,629	2,578,544	2,644,014	2,707,179	2,772,215	2,839,185
Less: Plant Recoveries	(2,436,892)	(2,436,892)	(2,485,630)	(2,522,914)	(2,560,758)	(2,599,169)
Net Plant Operating Expenses	(64,263)	141,652	158,384	184,265	211,457	240,016
Capital Expenditure	1,259,000	1,259,000	1,218,000	790,000	1,308,000	980,000
Proceeds on Sale of Assets	272,000	272,000	164,000	183,000	298,000	193,000
Total Transfers (to) / from Plant Reserve	180,592	192,200	257,404	(200,384)	191,695	(42,360)
Summary : Plant						
Total Operating Revenue	60,000	60,200	61,200	62,118	63,050	63,996
Total Operating Expenditure	(64,263)	141,652	158,384	184,265	211,457	240,016
Net Surplus/ (Deficit) from Operating	124,263	(81,452)	(97,184)	(122,147)	(148,407)	(176,020)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	1,259,000	1,259,000	1,218,000	790,000	1,308,000	980,000
Net Surplus/ (Deficit) from Capital	(1,259,000)	(1,259,000)	(1,218,000)	(790,000)	(1,308,000)	(980,000)
Depreciation Contra	682,145	876,252	893,780	929,531	966,712	1,005,380
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	272,000	272,000	164,000	183,000	298,000	193,000
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	180,592	192,200	257,404	(200,384)	191,695	(42,360)
Net Result : Plant	0	0	0	0	0	0
Summary : Administration						
Total Operating Revenue	462,545	480,277	329,113	332,847	336,640	340,494
Total Operating Expenditure	2,841,228	3,091,914	2,871,294	2,855,597	2,952,337	3,160,459
Net Surplus/ (Deficit) from Operating	(2,378,683)	(2,611,637)	(2,542,181)	(2,522,750)	(2,615,697)	(2,819,965)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	1,439,000	1,479,226	1,373,000	1,380,000	1,448,000	1,425,000
Net Surplus/ (Deficit) from Capital	(1,439,000)	(1,479,226)	(1,373,000)	(1,380,000)	(1,448,000)	(1,425,000)
Depreciation Contra	971,533	1,179,023	1,214,296	1,260,476	1,308,502	1,358,449
Loan Funds Raised	0	0	0	0	0	0
Deferred Debtor Repayments	11,671	11,671	10,939	10,975	11,012	10,747
Proceeds on Sale of Assets	287,000	287,000	179,000	208,000	313,000	223,000
Loan Repayments	143,618	143,618	111,869	91,692	74,464	53,540
Net Transfer (to) / from Reserves	209,312	355,715	288,405	190,527	182,516	188,744
Net Result : Administration	(2,481,785)	(2,401,072)	(2,334,410)	(2,324,464)	(2,323,131)	(2,517,565)

Function: Public Order & Safety	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Animal Control						
Operating Revenue						
Statutory Fees & Charges	39,971	46,875	44,901	45,798	46,714	47,648
User Fees & Charges	612	612	1,000	1,015	1,030	1,045
Other Revenue	205	205	0	0	0	0
Total Operating Revenue	40,788	47,692	45,901	46,813	47,744	48,693
Capital Revenue						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	0	0	0	0	0
Total Capital Revenue	0	0	0	0	0	0
Operating Expenditure						
Administration Expenditure	2,040	2,040	1,040	1,056	1,073	1,090
Computer / IT Costs	0	501	0	0	0	0
Debt Recovery Costs	816	816	500	508	516	524
Depreciation	474	474	474	493	513	534
Dog Impounding	176,396	176,396	175,834	179,084	182,396	185,770
Livestock Impounding	38,856	38,856	39,778	40,522	41,281	42,054
Professional Services - Legal	2,040	2,040	2,040	2,071	2,102	2,134
Staff Training	2,550	2,550	2,601	2,640	2,680	2,720
Utilities	308	308	316	322	328	335
Total Operating Expenditure	223,480	223,981	222,583	226,696	230,889	235,161
Capital Expenditure	0	0	0	0	0	0
Transfers (to) / From Reserves						
Uncompleted Works	0	0	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Reserves	0	0	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0	0	0
Summary : Animal Control						
Total Operating Revenue	40,788	47,692	45,901	46,813	47,744	48,693
Total Operating Expenditure	223,480	223,981	222,583	226,696	230,889	235,161
Net Surplus/ (Deficit) from Operating	(182,692)	(176,289)	(176,682)	(179,883)	(183,145)	(186,468)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	0
Depreciation Contra	474	474	474	493	513	534
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0	0	0
Net Result : Animal Control	(182,218)	(175,815)	(176,208)	(179,390)	(182,632)	(185,934)

Function: Public Order & Safety	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Fire Services						
Operating Revenue						
Annual Maintenance & Repair Grant	333,948	327,400	340,627	345,736	356,872	362,708
Other Revenue	5,400	5,400	5,400	5,400	5,400	5,400
Bushfire Donations	0	14,400	0	0	0	0
Total Operating Revenue	339,348	347,200	346,027	351,136	362,272	368,108
Capital Revenue						
Capital Grants	0	0	0	0	0	0
Bushfire Equipment - Capital Non Cash	0	0	0	0	0	0
Capital Contributions	0	26,442	0	0	0	0
Total Capital Revenue	0	26,442	0	0	0	0
Operating Expenses						
Annual Maint & Repairs Grant Expenditure - GHSC	250,461	245,550	259,035	263,177	267,388	271,670
Annual Maint & Repairs Grant Expenditure - Albury City	83,487	81,850	86,992	87,959	89,484	91,038
Greater Hume Shire Council Expenditure	41,493	41,495	44,792	45,088	45,390	45,697
Bushfire Equipment - Non Cash	0	0	0	0	0	0
Contributions to Fire Services						
Contribution to Rural Fire Service : Emergency Services Levy	374,617	374,617	679,680	689,875	700,223	710,726
Contribution to NSW Fire Brigade : Emergency Services Levy	50,056	50,056	58,291	59,165	60,052	60,953
Contributions to Fire Services Total	424,673	424,673	737,971	749,040	760,275	771,679
Other Operating Expenses						
Bushfire Equipment - Non Cash	0	0	0	0	0	0
Depreciation	63,000	69,884	71,280	74,131	77,096	80,180
Total Other Operating Expenses	63,000	69,884	71,280	74,131	77,096	80,180
Total Operating Expenditure	863,114	863,452	1,200,070	1,219,395	1,239,633	1,260,264
Capital Expenditure	0	26,442	0	0	0	0
Transfers (to) / From Reserves						
Section 94 Contributions	0	0	0	0	0	0
Uncompleted Works	0	0	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Reserves	0	(14,400)	0	0	0	0
Transfers (to) / From Reserves	0	(14,400)	0	0	0	0
Summary : Fire Services						
Total Operating Revenue	339,348	347,200	346,027	351,136	362,272	368,108
Total Operating Expenditure	863,114	863,452	1,200,070	1,219,395	1,239,633	1,260,264
Net Surplus/ (Deficit) from Operating	(523,766)	(516,252)	(854,043)	(868,259)	(877,361)	(892,156)
Capital Revenue	0	26,442	0	0	0	0
Capital Expenditure	0	26,442	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	0
Depreciation Contra	63,000	69,884	71,280	74,131	77,096	80,180
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	(14,400)	0	0	0	0
Net Result : Fire Services	(460,766)	(460,768)	(782,763)	(794,128)	(800,265)	(811,976)

Function: Public Order & Safety	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
State Emergency Services						
Operating Revenue						
User Fees & Charges	0	0	0	0	0	0
Recurrent Grants	0	0	0	0	0	0
Total Operating Revenue	0	0	0	0	0	0
Operating Expenditure						
Administration Expenditure	0	0	0	0	0	0
Depreciation	19,358	17,582	17,582	18,285	19,016	19,777
Emergency Services Levy	16,823	16,823	22,105	22,437	22,774	23,116
Insurance	1,699	1,699	1,767	1,811	1,856	1,902
Utilities	1,948	1,948	1,987	2,027	2,068	2,109
Total Operating Expenditure	39,828	38,052	43,441	44,560	45,714	46,904
Capital Expenditure	0	0	0	0	0	0
Transfers (to) / From Reserves						
Uncompleted Works	0	0	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Reserves	0	0	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0	0	0
Summary : State Emergency Services						
Total Operating Revenue	0	0	0	0	0	0
Total Operating Expenditure	39,828	38,052	43,441	44,560	45,714	46,904
Net Surplus/ (Deficit) from Operating	(39,828)	(38,052)	(43,441)	(44,560)	(45,714)	(46,904)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	0
Depreciation Contra	19,358	17,582	17,582	18,285	19,016	19,777
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0	0	0
Net Result : State Emergency Services	(20,470)	(20,470)	(25,859)	(26,275)	(26,698)	(27,127)
Summary : Public Order & Safety						
Total Operating Revenue	380,136	394,892	391,928	397,949	410,016	416,801
Total Operating Expenditure	1,126,422	1,125,485	1,466,094	1,490,651	1,516,236	1,542,329
Net Surplus/ (Deficit) from Operating	(746,286)	(730,593)	(1,074,166)	(1,092,702)	(1,106,220)	(1,125,528)
Capital Revenue	0	26,442	0	0	0	0
Capital Expenditure	0	26,442	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	0
Depreciation Contra	82,832	87,940	89,336	92,909	96,625	100,491
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	(14,400)	0	0	0	0
Net Result : Public Order & Safety	(663,454)	(657,053)	(984,830)	(999,793)	(1,009,595)	(1,025,037)

Function: Health	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Health Administration						
Operating Revenue						
User Fees & Charges	152,577	152,577	158,258	161,374	164,551	167,792
Other Revenue	0	0	0	0	0	0
Total Operating Revenue	152,577	152,577	158,258	161,374	164,551	167,792
Capital Revenue						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	0	0	0	0	0
Total Capital Revenue	0	0	0	0	0	0
Operating Expenditure						
Administration Expenditure	102,784	102,784	110,374	112,320	114,303	116,325
On-Site Sewerage	59,988	59,988	61,953	63,119	64,308	65,519
Staff Training	3,050	3,050	3,101	3,140	3,180	3,220
Total Operating Expenditure	165,822	165,822	175,428	178,579	181,791	185,064
Capital Expenditure	40,000	85,000	0	0	90,000	0
Proceeds on Sale of Assets	10,000	25,000	0	0	25,000	0
Transfers (to) / From Reserves						
Uncompleted Works	0	30,000	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Reserves	0	0	0	0	0	0
Transfers (to) / From Reserves	0	30,000	0	0	0	0
Summary : Health Administration						
Total Operating Revenue	152,577	152,577	158,258	161,374	164,551	167,792
Total Operating Expenditure	165,822	165,822	175,428	178,579	181,791	185,064
Net Surplus/ (Deficit) from Operating	(13,245)	(13,245)	(17,170)	(17,205)	(17,240)	(17,272)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	40,000	85,000	0	0	90,000	0
Net Surplus/ (Deficit) from Capital	(40,000)	(85,000)	0	0	(90,000)	0
Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	10,000	25,000	0	0	25,000	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	30,000	0	0	0	0
Net Result : Health Administration	(43,245)	(43,245)	(17,170)	(17,205)	(82,240)	(17,272)

Function: Environment	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Waste Management						
Operating Revenue						
Rates & Annual Charges						
Std Combo Waste Residential	801,069	812,340	831,326	847,953	864,912	882,210
Std Combo Waste Business	123,488	123,000	125,481	127,991	130,551	133,162
Vacant Waste	12,520	13,620	13,920	13,920	13,920	13,920
Recycle Only Waste	8,320	8,320	8,580	8,752	8,927	9,106
Garbage Only Waste	40,970	41,640	42,630	43,483	44,353	45,240
Pensioner Concessions	(57,925)	(57,925)	(59,431)	(59,431)	(59,431)	(59,431)
Total Rates & Annual Charges	928,442	940,995	962,506	982,668	1,003,232	1,024,207
User Fees & Charges						
Asbestos Disposal	0	210,000	0	0	0	0
Tipping Fees	155,814	155,814	158,930	161,314	163,733	166,189
Total User Fees & Charges	155,814	365,814	158,930	161,314	163,733	166,189
Grants & Subsidies Recurrent						
Pensioner Rates Subsidy	31,858	31,858	32,687	32,687	32,687	32,687
State Grants & Subsidies	0	0	0	0	0	0
Grants & Subsidies Recurrent	31,858	31,858	32,687	32,687	32,687	32,687
Other Revenue	66,500	146,839	66,500	66,500	51,500	51,500
Total Operating Revenue	1,182,614	1,485,506	1,220,623	1,243,169	1,251,152	1,274,583
Capital Revenue						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	8,200	0	0	0	0
S94 Capital Contributions	0	1,280	0	0	0	0
Total Capital Revenue	0	9,480	0	0	0	0
Operating Expenditure						
Administration Expenses						
Administration : Salaries & Wages	81,729	81,779	85,379	87,087	88,829	90,606
Administration Overhead Allocation	45,545	45,545	49,405	50,146	50,898	51,661
Administration Expenses - Other	1,500	2,077	1,530	1,553	1,576	1,600
Depreciation	48,428	63,070	63,070	65,593	68,217	70,946
Environmental Management Plan	0	0	0	0	0	0
Insurance	13,640	13,190	14,185	14,540	14,903	15,276
Staff Training	0	0	0	0	0	0
Utilities	6,935	6,860	7,115	7,257	7,402	7,550
Administration Expenses	197,777	212,521	220,684	226,176	231,825	237,639
Other Operations Expenses						
Abandoned Vehicle Disposal	8,431	8,431	8,636	8,802	8,972	9,145
Drum Muster	4,053	4,053	5,100	5,137	5,174	5,212
Goods for Resale	4,800	5,308	4,896	4,969	5,044	5,120
Kerbside Collection	308,020	308,020	315,500	320,233	325,036	329,912
Recycling Services	180,000	180,000	188,400	191,226	194,094	197,005
Other Operations Expenses	505,304	505,812	522,532	530,367	538,320	546,394
Waste Site Operations						
Brocklesby Transfer Station	5,895	5,895	7,060	7,186	7,315	7,445
Burrumbuttock Transfer Station	11,983	11,983	8,574	8,720	8,869	9,020
Culcairn Landfill	85,992	94,192	82,866	84,416	85,995	87,606
Gerogery Transfer Station	25,675	25,675	10,260	10,450	10,644	10,841
Henty Transfer Station	11,600	11,600	11,100	11,297	11,497	11,701
Holbrook Landfill	74,782	74,782	72,329	74,494	75,900	77,333
Jindera Transfer Station	57,113	57,113	58,400	59,425	60,468	61,530
Mullengandera Transfer Station	12,816	12,816	12,300	12,529	12,762	12,999
Total Waste Site Operations	285,856	294,056	262,889	268,517	273,450	278,475

Function: Environment	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Waste Site Maintenance						
Brocklesby Transfer Station	1,538	1,538	2,300	2,335	2,370	2,406
Burrumbuttock Transfer Station	1,538	1,538	2,300	2,335	2,370	2,406
Culcairn Landfill	24,930	24,930	24,710	25,103	25,502	25,907
Gerogery Transfer Station	2,463	2,463	3,220	3,272	3,325	3,378
Henty Transfer Station	4,691	4,691	4,340	4,406	4,473	4,541
Holbrook Landfill	30,004	30,004	30,630	31,466	42,035	32,814
Jindera Transfer Station	8,000	8,000	8,160	8,282	8,406	8,532
Mullengandera Transfer Station	1,539	1,539	1,560	1,586	1,613	1,640
Walla Walla Landfill	1,500	1,500	1,500	1,530	1,561	1,592
Woomargama	1,000	1,000	1,040	1,061	1,082	1,104
Total Waste Site Maintenance	77,203	77,203	79,760	81,376	92,737	84,320
Total Operating Expenditure	1,066,140	1,089,592	1,085,865	1,106,436	1,136,332	1,146,828
Capital Expenditure	0	339,809	0	0	0	50,000
Loan Funds Raised	0	0	0	0	0	0
Loan Principal Repayments	0	0	0	0	0	0
Transfers (to) / From Reserves						
Section 94 Contributions	0	(1,280)	0	0	0	0
Uncompleted Works	0	150,000	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Waste Management Reserve	(15,000)	(115,191)	0	(15,000)	(15,000)	35,000
Domestic Waste Management Reserve	0	0	0	0	0	0
Transfers (to) / From Reserves	(15,000)	33,529	0	(15,000)	(15,000)	35,000
Summary : Waste Management						
Total Operating Revenue	1,182,614	1,485,506	1,220,623	1,243,169	1,251,152	1,274,583
Total Operating Expenditure	1,066,140	1,089,592	1,085,865	1,106,436	1,136,332	1,146,828
Net Surplus/ (Deficit) from Operating	116,474	395,914	134,758	136,733	114,820	127,755
Capital Revenue	0	9,480	0	0	0	0
Capital Expenditure	0	339,809	0	0	0	50,000
Net Surplus/ (Deficit) from Capital	0	(330,329)	0	0	0	(50,000)
Add Back: Depreciation Contra	48,428	63,070	63,070	65,593	68,217	70,946
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	(15,000)	33,529	0	(15,000)	(15,000)	35,000
Net Result : Waste Management	149,902	162,184	197,828	187,326	168,037	183,701

Function: Environment	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Noxious Animals & Insects						
Operating Revenue						
Other Revenue	0	0	0	0	0	0
Total Operating Revenue	0	0	0	0	0	0
Operating Expenditure						
Elm Leaf Beetle	5,000	10,000	5,000	5,000	5,000	5,000
Feral Animals	5,000	5,000	5,075	5,135	5,195	5,256
Total Operating Expenditure	10,000	15,000	10,075	10,135	10,195	10,256
Transfers (to) / From Reserves						
Uncompleted Works	0	5,000	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Reserves	0	0	0	0	0	0
Transfers (to) / From Reserves	0	5,000	0	0	0	0
Summary : Noxious Animals & Insects						
Total Operating Revenue	0	0	0	0	0	0
Total Operating Expenditure	10,000	15,000	10,075	10,135	10,195	10,256
Net Surplus/ (Deficit) from Operating	(10,000)	(15,000)	(10,075)	(10,135)	(10,195)	(10,256)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	0
Add Back: Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	5,000	0	0	0	0
Net Result : Noxious Animals & Insects	(10,000)	(10,000)	(10,075)	(10,135)	(10,195)	(10,256)

Function: Environment	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Noxious Plants						
Operating Revenue						
WAP Program	92,909	87,994	87,994	105,000	105,000	105,000
Fees & Charges	0	0	0	0	0	0
Other Grants	0	0	0	0	0	0
Total Operating Revenue	92,909	87,994	87,994	105,000	105,000	105,000
Capital Revenue						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	0	0	0	0	0
Total Capital Revenue	0	0	0	0	0	0
Operating Expenditure						
Regional Inspection Program	255,579	250,664	250,994	273,000	280,000	285,000
Competency Based Qualifications	0	7,000	0	0	0	0
Balldale Walbundrie Connected Corridors	0	9,743	0	0	0	0
Total Operating Expenditure	255,579	267,407	250,994	273,000	280,000	285,000
Capital Expenditure	0	0	0	0	0	0
Transfers (to) / From Reserves						
Uncompleted Works	0	7,000	0	0	0	0
Balldale Walbundrie Connected Corridors Grant	0	9,743	0	0	0	0
Reserves	0	0	0	0	0	0
Transfers (to) / From Reserves	0	16,743	0	0	0	0
Summary : Noxious Plants						
Total Operating Revenue	92,909	87,994	87,994	105,000	105,000	105,000
Total Operating Expenditure	255,579	267,407	250,994	273,000	280,000	285,000
Net Surplus/ (Deficit) from Operating	(162,670)	(179,413)	(163,000)	(168,000)	(175,000)	(180,000)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	0
Add Back: Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	16,743	0	0	0	0
Net Result : Noxious Plants	(162,670)	(162,670)	(163,000)	(168,000)	(175,000)	(180,000)

Function: Environment	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Street Cleaning						
Operating Revenue						
User Fees & Charges						
Lockhart Sweeping	23,310	23,310	23,822	24,346	24,882	15,258
The Rock Sweeping	14,100	14,100	14,382	14,670	14,964	15,258
Total Operating Revenue	37,410	37,410	38,204	39,016	39,846	30,516
Capital Revenue						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	0	0	0	0	0
Total Capital Revenue	0	0	0	0	0	0
Operating Expenses						
Maintenance - Street Sweeping	0	0	0	0	0	0
Brocklesby	1,634	1,634	1,669	1,696	1,724	1,752
Burrumbuttock	2,350	2,350	2,402	2,442	2,483	2,525
Culcairn	33,521	33,521	34,258	34,840	35,433	36,035
Gerogery	2,094	2,094	2,139	2,174	2,210	2,246
Henty	22,995	22,995	23,501	23,901	24,308	24,722
Holbrook	38,840	38,840	39,699	40,378	41,069	41,773
Jindera	27,080	27,080	27,673	28,141	28,616	29,100
Walbundrie	2,504	2,504	2,559	2,602	2,646	2,691
Walla Walla	13,494	13,494	13,795	14,033	14,276	14,523
Woomargama	715	715	730	742	754	766
Total Maintenance - Street Sweeping	145,227	145,227	148,425	150,949	153,519	156,133
Private Works						
Lockhart Sweeping	11,655	11,655	11,911	12,113	12,318	12,527
The Rock Sweeping	11,655	11,655	11,911	12,113	12,318	12,527
Total Private Works	23,310	23,310	23,822	24,226	24,636	25,054
Total Operating Expenses	168,537	168,537	172,247	175,175	178,155	181,187
Capital Expenditure	0	0	0	0	0	0
Transfers (to) / From Reserves						
Street Cleaning Reserve	0	0	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0	0	0
Summary : Street Cleaning Reserve						
Total Operating Revenue	37,410	37,410	38,204	39,016	39,846	30,516
Total Operating Expenditure	168,537	168,537	172,247	175,175	178,155	181,187
Net Surplus/ (Deficit) from Operating	(131,127)	(131,127)	(134,043)	(136,159)	(138,309)	(150,671)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	0
Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0	0	0
Net Result : Street Cleaning Reserve	(131,127)	(131,127)	(134,043)	(136,159)	(138,309)	(150,671)

Function: Environment	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Stormwater Drainage						
Capital Revenue						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	0	0	0	0	0
Total Capital Revenue	0	0	0	0	0	0
Operating Expenses						
Stormwater Drainage Maintenance						
Clearing Drains	6,109	6,109	6,248	6,359	6,472	6,586
Minor Repairs	15,389	15,389	15,703	15,944	16,190	16,439
Mowing	2,798	2,798	2,861	2,909	2,959	3,009
Spraying	2,264	2,264	2,318	2,361	2,406	2,452
Other Maintenance	28,844	28,844	29,489	30,002	30,523	31,054
Stormwater Drainage Maintenance	55,404	55,404	56,619	57,575	58,550	59,540
Depreciation	118,985	120,936	123,400	128,336	133,469	138,808
Total Operating Expenditure	174,389	176,340	180,019	185,911	192,019	198,348
Capital Expenditure	450,000	620,884	503,000	170,000	80,000	0
Transfers (to) / From Reserves						
Uncompleted Works	0	120,884	0	0	0	0
Section 7.12 Contributions	150,000	150,000	303,000	70,000	0	0
Transfers (to) / From Reserves	150,000	270,884	303,000	70,000	0	0
Summary : Storm Water Drainage						
Total Operating Revenue	0	0	0	0	0	0
Total Operating Expenditure	174,389	176,340	180,019	185,911	192,019	198,348
Net Surplus/ (Deficit) from Operating	(174,389)	(176,340)	(180,019)	(185,911)	(192,019)	(198,348)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	450,000	620,884	503,000	170,000	80,000	0
Net Surplus/ (Deficit) from Capital	(450,000)	(620,884)	(503,000)	(170,000)	(80,000)	0
Depreciation Contra	118,985	120,936	123,400	128,336	133,469	138,808
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	150,000	270,884	303,000	70,000	0	0
Net Result : Storm Water Drainage	(355,404)	(405,404)	(256,619)	(157,575)	(138,550)	(59,540)
Summary : Environment						
Total Operating Revenue	1,312,933	1,610,910	1,346,821	1,387,185	1,395,998	1,410,099
Total Operating Expenditure	1,674,645	1,716,876	1,699,200	1,750,657	1,796,701	1,821,619
Net Surplus/ (Deficit) from Operating	(361,712)	(105,966)	(352,379)	(363,472)	(400,703)	(411,520)
Capital Revenue	0	9,480	0	0	0	0
Capital Expenditure	450,000	960,693	503,000	170,000	80,000	50,000
Net Surplus/ (Deficit) from Capital	(450,000)	(951,213)	(503,000)	(170,000)	(80,000)	(50,000)
Depreciation Contra	167,413	184,006	186,470	193,929	201,686	209,754
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	135,000	326,156	303,000	55,000	(15,000)	35,000
Net Result : Environment	(509,299)	(547,017)	(365,909)	(284,543)	(294,017)	(216,766)

Function: Community Services & Education	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Family Day Care						
Operating Revenue						
Admin Levy	538,125	538,125	577,500	586,163	594,955	603,879
Educator Levy	12,400	12,400	19,500	19,500	19,500	19,500
Grants & Contributions	0	10,000	0	0	0	0
Other Revenue	0	1,000	0	0	0	0
Total Operating Revenue	550,525	561,525	597,000	605,663	614,455	623,379
Operating Expenses						
Administration Expenditure						
Administration Salaries & Wages	449,890	411,000	605,280	620,412	635,922	651,820
Administration - Other	27,784	24,784	22,534	22,873	23,216	23,565
Overhead Allocation	27,578	27,578	34,000	34,510	35,028	35,553
Computer / IT Expenditure	30,618	34,618	(328,100)	(334,825)	(341,688)	(348,690)
Programs & Events	2,761	12,761	2,816	2,866	2,909	2,953
Rent	27,591	27,591	28,005	28,425	28,851	29,284
Subscriptions	3,000	3,000	3,060	3,106	3,152	3,200
Staff Training	8,000	8,000	8,160	8,283	8,407	8,534
Utilities	4,000	4,000	4,120	4,244	4,371	4,502
Total Operating Expenditure	581,222	553,332	379,875	389,894	400,168	410,721
Capital Expenditure	0	0	0	45,000	0	80,000
Proceeds on Sale of Assets	10,000	10,000	0	15,000	10,000	10,000
Transfers (to) / From Reserves						
Family Day Care Reserve	33,779	(7,917)	(217,125)	(185,769)	(224,287)	(142,658)
Transfers (to) / From Reserves	33,779	(7,917)	(217,125)	(185,769)	(224,287)	(142,658)
Summary : Family Day Care						
Total Operating Revenue	550,525	561,525	597,000	605,663	614,455	623,379
Total Operating Expenditure	581,222	553,332	379,875	389,894	400,168	410,721
Net Surplus/ (Deficit) from Operating	(30,697)	8,193	217,125	215,769	214,287	212,658
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	45,000	0	80,000
Net Surplus/ (Deficit) from Capital	0	0	0	(45,000)	0	(80,000)
Add Back: Depreciation Contra	(13,082)	(10,276)	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	10,000	10,000	0	15,000	10,000	10,000
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	33,779	(7,917)	(217,125)	(185,769)	(224,287)	(142,658)
Net Result : Family Day Care	0	0	0	0	0	0

Function: Community Services & Education	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Children Services - Holbrook , Henty & Walla Walla						
Operating Revenue						
Family Levy	210,980	384,791	973,713	1,006,906	1,042,148	1,063,944
CCCS Subsidies	865,230	1,049,407	960,880	975,580	990,514	1,008,108
Grants & Subsidies Recurrent	920,582	612,194	541,459	541,459	333,784	338,790
Total Operating Revenue	1,996,792	2,046,392	2,476,052	2,523,945	2,366,446	2,410,842
Operating Expenditure						
Salaries & Wages - Non Child Facing	210,680	148,219	745,464	758,450	771,668	785,120
Salaries & Wages - Child Facing	1,672,020	1,514,682	1,425,640	1,447,024	1,468,729	1,490,759
Advertising	500	0	0	0	0	0
Electricity	12,200	6,449	9,584	10,116	10,692	12,490
Equipment Purchases	3,000	24,500	35,000	35,525	36,059	36,600
Food	4,500	2,000	0	0	0	0
Insurance	1,800	4,836	3,995	4,095	4,198	4,302
Maintenance	20,900	21,000	21,296	21,642	21,994	22,350
Other Expenses	285,600	79,000	62,500	64,034	65,602	67,211
Overheads Allocation	72,600	101,452	101,452	102,974	104,518	106,085
Rates	8,700	2,616	4,481	4,670	4,874	10,255
Rent	15,000	48,000	48,000	48,000	48,000	48,000
Subscriptions	12,500	21,135	21,135	21,663	22,205	22,760
Training	4,500	47,500	50,000	51,251	52,532	53,845
Water	7,500	6,500	3,700	3,774	3,849	3,926
Total Operating Expenditure	2,332,000	2,027,889	2,532,247	2,573,218	2,614,920	2,663,703
Capital Expenditure						
Proceeds on Sale of Assets						
Transfers (to) / From Reserves						
Uncompleted Works	0	0	0	0	0	0
Henty Children Services Reserve	94,104	118,811	(21,709)	(35,269)	137,237	146,342
Walla Walla Children Services Reserve	128,980	(29,490)	152,780	148,166	163,494	164,881
Holbrook Children Services Reserve	109,624	(23,551)	(74,876)	(63,624)	(52,257)	(58,362)
Transfers (to) / From Reserves	332,708	65,770	56,195	49,273	248,474	252,861
Summary : Children Services - Henty & Walla Walla						
Total Operating Revenue	1,996,792	2,046,392	2,476,052	2,523,945	2,366,446	2,410,842
Total Operating Expenditure	2,332,000	2,027,889	2,532,247	2,573,218	2,614,920	2,663,703
Net Surplus/ (Deficit) from Operating	(335,208)	18,503	(56,195)	(49,273)	(248,474)	(252,861)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	0
Add Back: Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	332,708	65,770	56,195	49,273	248,474	252,861
Net Result : Children Services - Henty & Walla Walla	(2,500)	84,273	0	0	0	0

Function: Community Services & Education	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Pre-School						
Operating Expenditure						
Holbrook Pre-School	0	0	0	0	0	0
Culcairn Pre-School	2,077	2,106	0	0	0	0
Henty Pre-School	1,050	1,021	1,041	1,062	1,083	1,105
Jindera Pre-School	1,480	1,480	1,508	1,539	1,570	1,602
Burrumbuttock Pre-School	0	6,116	0	0	0	0
Total Operating Expenditure	4,607	10,723	2,549	2,601	2,653	2,707
Summary : Pre-School						
Total Operating Revenue	0	0	0	0	0	0
Total Operating Expenditure	4,607	10,723	2,549	2,601	2,653	2,707
Net Surplus/ (Deficit) from Operating	(4,607)	(10,723)	(2,549)	(2,601)	(2,653)	(2,707)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	0
Add Back: Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	6,116	0	0	0	0
Net Result : Pre-School	(4,607)	(4,607)	(2,549)	(2,601)	(2,653)	(2,707)
Youth Services						
Operating Revenue						
User Fees & Charges	360	360	367	373	379	385
Grants & Subsidies Recurrent	1,800	1,800	1,800	1,827	1,854	1,882
Other Revenue	0	0	0	0	0	0
Operating Contributions	20,974	20,974	21,393	21,714	22,040	22,371
Total Operating Revenue	23,134	23,134	23,560	23,914	24,273	24,638
Operating Expenditure						
Administration - Salaries & Wages	81,120	81,120	89,600	91,392	93,220	95,084
Administration - Other	6,520	6,520	6,650	6,749	6,850	6,952
Depreciation	1,971	1,971	2,010	2,090	2,174	2,261
Programs & Events	36,859	38,746	22,151	22,483	22,820	23,162
Total Operating Expenditure	126,470	128,357	120,411	122,714	125,064	127,459
Capital Expenditure						
Proceeds on Sale of Assets	5,000	5,000	0	0	0	0
Transfers (to) / From Reserves						
Uncompleted Works	0	0	0	0	0	0
Youth Reserves	34,699	36,586	0	0	0	0
Youth Advisory Council Expenses	0	0	0	0	0	0
Transfers (to) / From Reserves	34,699	36,586	0	0	0	0
Summary : Youth Services						
Total Operating Revenue	23,134	23,134	23,560	23,914	24,273	24,638
Total Operating Expenditure	126,470	128,357	120,411	122,714	125,064	127,459
Net Surplus/ (Deficit) from Operating	(103,336)	(105,223)	(96,851)	(98,800)	(100,791)	(102,821)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	25,000	25,000	0	0	0	0
Net Surplus/ (Deficit) from Capital	(25,000)	(25,000)	0	0	0	0
Add Back: Depreciation Contra	1,971	1,971	2,010	2,090	2,174	2,261
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	5,000	5,000	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	34,699	36,586	0	0	0	0
Net Result : Youth Services	(86,666)	(86,666)	(94,841)	(96,710)	(98,617)	(100,560)

Function: Community Services & Education	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Aged Care Rental and Community Housing						
Operating Income						
Rent						
Community Housing	45,548	45,548	43,163	44,026	44,907	45,805
Frampton Court Rental Units	91,007	91,007	88,080	89,842	91,639	93,472
Kala Court Rental Units	36,582	36,582	35,388	36,096	36,818	37,554
Kala Court Self Funded Rental Units	26,208	26,208	26,766	27,301	27,847	28,404
Aged Care Rental Units Culcairn	18,201	18,201	16,938	16,938	16,938	16,938
Aged Care Rental Units Howlong	0	0	0	0	0	0
Aged Care Rental Units Jindera	21,280	21,704	19,799	20,096	20,397	20,703
Total Rent	238,826	239,250	230,134	234,299	238,546	242,876
Other Income						
Kala Court Self Funded Rental Units Entry Contributions	51,300	51,300	58,310	49,400	45,600	45,600
Total Other Income	51,300	51,300	58,310	49,400	45,600	45,600
Total Operating Income	290,126	290,550	288,444	283,699	284,146	288,476
Operating Expenditure						
Maintenance						
Community Housing	19,850	19,850	20,278	20,613	20,955	21,301
Frampton Court Rental Units	34,550	34,550	26,296	26,702	27,114	27,533
Kala Court Rental Units	13,100	13,100	11,327	11,502	11,680	11,861
Kala Court Self Funded Rental Units Entry Contributions	28,300	28,300	20,725	21,054	21,390	21,730
Aged Care Rental Units Culcairn	4,800	4,800	4,906	4,990	5,076	5,163
Aged Care Rental Units Howlong	0	0	0	0	0	0
Aged Care Rental Units Jindera	5,100	5,100	4,680	4,759	4,838	4,919
Total Maintenance	105,700	105,700	88,212	89,620	91,053	92,507
Operating Expenses						
Community Housing	11,293	14,073	15,876	16,187	16,504	16,828
Frampton Court Rental Units	21,973	24,362	24,847	25,317	25,796	26,284
Kala Court Rental Units	12,876	9,495	10,513	10,708	10,906	11,108
Kala Court Self Funded Rental Units Entry Contributions	14,651	16,033	14,670	14,925	15,185	15,450
Aged Care Rental Units Culcairn	5,389	6,676	6,408	6,535	6,665	6,797
Aged Care Rental Units Jindera	4,951	6,132	6,998	7,134	7,273	7,414
Total Operating Expenses	71,133	76,771	79,312	80,806	82,329	83,881
Depreciation	110,840	111,505	112,027	116,508	121,168	126,014
Total Operating Expenditure	287,673	293,976	279,551	286,934	294,550	302,402
Capital Expenditure	106,000	106,000	134,000	106,000	134,000	106,000
Transfers (to) / From Reserves						
Community Housing	9,595	12,375	16,991	16,774	16,552	16,324
Frampton Court Rental Units	(10,484)	(8,095)	(12,937)	(13,823)	(14,729)	(15,655)
Kala Court Rental Units	(10,606)	(13,987)	14,452	(13,886)	13,768	(14,585)
Kala Court Self Funded Rental Units Entry Contributions	(6,557)	(5,293)	(21,681)	(12,722)	(8,872)	(8,824)
Aged Care Rental Units Culcairn	6,988	8,275	9,376	9,587	9,803	10,022
Aged Care Rental Units Jindera	3,771	4,952	6,879	6,797	6,714	6,630
Transfers (to) / From Reserves	(7,293)	(1,773)	13,080	(7,273)	23,236	(6,088)
Summary : Aged Care Rental and Community Housing						
Total Operating Revenue	290,126	290,550	288,444	283,699	284,146	288,476
Total Operating Expenditure	287,673	293,976	279,551	286,934	294,550	302,402
Net Surplus/ (Deficit) from Operating	2,453	(3,426)	8,893	(3,235)	(10,404)	(13,926)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	106,000	106,000	134,000	106,000	134,000	106,000
Net Surplus/ (Deficit) from Capital	(106,000)	(106,000)	(134,000)	(106,000)	(134,000)	(106,000)
Add Back: Depreciation Contra	110,840	111,505	112,027	116,508	121,168	126,014
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	(7,293)	(1,773)	13,080	(7,273)	23,236	(6,088)
Net Result : Aged Care Rental and Community Housing	(0)	306	0	0	0	0

Function: Community Services & Education	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Other Community Services						
Operating Revenue						
Culcairn Newsletter	8,000	8,000	6,000	6,090	6,181	6,274
Henty Newsletter	5,000	5,000	5,000	5,075	5,151	5,228
Holbrook Newsletter	45,800	45,785	35,000	35,525	36,058	36,599
Other	0	0	0	0	0	0
Total Operating Revenue	58,800	58,785	46,000	46,690	47,390	48,101
Operating Expenditure						
Culcairn Newsletter	5,000	5,000	5,000	5,075	5,151	5,228
Henty Newsletter	4,000	4,000	4,000	4,060	4,121	4,183
Holbrook Newsletter	30,500	30,500	17,850	18,118	18,390	18,665
Other	0	0	0	0	0	0
Culcairn Men's Shed	822	807	844	861	879	897
Depreciation	0	0	0	0	0	0
Total Operating Expenditure	40,322	40,307	27,694	28,114	28,541	28,973
Transfers (to) / From Reserves						
Other Community Services	(4,000)	(4,000)	(2,000)	(2,030)	(2,060)	(2,091)
Transfers (to) / From Reserves	(4,000)	(4,000)	(2,000)	(2,030)	(2,060)	(2,091)
Summary : Other Community Services						
Total Operating Revenue	58,800	58,785	46,000	46,690	47,390	48,101
Total Operating Expenditure	40,322	40,307	27,694	28,114	28,541	28,973
Net Surplus/ (Deficit) from Operating	18,478	18,478	18,306	18,576	18,849	19,128
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	0
Add Back: Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	(4,000)	(4,000)	(2,000)	(2,030)	(2,060)	(2,091)
Net result : Other Community Services	14,478	14,478	16,306	16,546	16,789	17,037
Summary : Community Services & Education						
Total Operating Revenue	922,585	933,994	955,004	959,966	970,264	984,594
Total Operating Expenditure	1,040,294	1,026,695	810,080	830,257	850,976	872,262
Net Surplus/ (Deficit) from Operating	(117,709)	(92,701)	144,924	129,709	119,288	112,332
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	131,000	131,000	134,000	151,000	134,000	186,000
Net Surplus/ (Deficit) from Capital	(131,000)	(131,000)	(134,000)	(151,000)	(134,000)	(186,000)
Add Back: Depreciation Contra	99,729	103,200	114,037	118,598	123,342	128,275
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	15,000	15,000	0	15,000	10,000	10,000
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	57,185	29,012	(206,045)	(195,072)	(203,111)	(150,837)
Net result : Community Services & Education	(76,795)	(76,489)	(81,084)	(82,765)	(84,481)	(86,230)

Function: Housing & Community Amenities	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Street Lighting						
Operating Revenue						
User Charges & Fees	24,000	24,000	24,000	24,000	24,000	24,000
Total Operating Revenue	24,000	24,000	24,000	24,000	24,000	24,000
Operating Expenditure						
Electricity	126,000	126,000	99,780	102,773	105,856	109,032
Street Light Installations	426,000	444,000	10,000	10,000	10,000	10,000
Total Operating Expenditure	552,000	570,000	109,780	112,773	115,856	119,032
Capital Expenditure	0	0	0	0	0	0
Transfers (to) / From Reserves						
Uncompleted Works	0	18,000	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Street Lighting Reserve	386,000	386,000	(60,000)	(60,000)	(60,000)	(60,000)
Transfers (to) / From Reserves	386,000	404,000	(60,000)	(60,000)	(60,000)	(60,000)
Summary : Street Lighting						
Total Operating Revenue	24,000	24,000	24,000	24,000	24,000	24,000
Total Operating Expenditure	552,000	570,000	109,780	112,773	115,856	119,032
Net Surplus/ (Deficit) from Operating	(528,000)	(546,000)	(85,780)	(88,773)	(91,856)	(95,032)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	0
Add Back: Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	386,000	404,000	(60,000)	(60,000)	(60,000)	(60,000)
Net Result : Street Lighting	(142,000)	(142,000)	(145,780)	(148,773)	(151,856)	(155,032)

Function: Housing & Community Amenities	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Cemeteries						
Operating Revenue						
Cemetery Fees						
Cookardinia Cemetery	2,207	2,207	1,000	1,015	1,030	1,045
Culcairn Cemetery	13,249	13,249	15,000	15,225	15,453	15,685
Henty Cemetery	12,226	16,226	12,500	12,688	12,878	13,071
Holbrook Cemetery	15,457	17,457	16,500	16,748	16,999	17,254
Jindera Cemetery	2,207	5,207	8,500	8,628	8,757	8,888
Walla Walla Cemetery	2,207	5,207	8,500	8,628	8,757	8,888
Woomargama Cemetery	2,207	2,207	1,000	1,015	1,030	1,045
Total Operating Revenue	49,760	61,760	63,000	63,947	64,904	65,876
Operating Expenses						
Cemetery Maintenance						
Burrumbuttock Cemetery	2,561	3,561	4,900	4,974	5,048	5,124
Cookardinia Cemetery	2,081	2,081	3,000	3,045	3,091	3,137
Culcairn Cemetery	8,329	27,329	11,500	11,688	11,879	12,073
Gerogery Cemetery	750	1,750	1,500	1,530	1,560	1,591
Gerogery West Cemetery	1,800	1,800	2,500	2,538	2,576	2,615
Goombargana Cemetery	1,112	1,112	1,735	1,764	1,793	1,822
Henty Cemetery	6,026	7,026	6,157	6,260	6,365	6,472
Holbrook Cemetery	8,448	13,448	13,919	14,146	14,376	14,611
Jindera Cemetery	3,684	4,184	4,673	4,751	4,830	4,912
Mullengandra Cemetery	547	1,547	1,750	1,777	1,804	1,831
Walbundrie Cemetery	1,540	2,040	4,000	4,060	4,121	4,183
Walla Walla Cemetery	6,437	6,437	7,180	7,292	7,408	7,526
Woomargama Cemetery	3,121	4,121	3,683	3,738	3,794	3,851
Total Cemetery Maintenance	46,436	76,436	66,497	67,563	68,645	69,748
Cemetery Other Operating Expenses						
General Cemetery	25,097	25,097	26,221	26,745	27,280	27,826
Brocklesby Cemetery	0	0	0	0	0	0
Bungowannah Cemetery	280	530	280	280	280	280
Burrumbuttock Cemetery	576	576	800	811	822	833
Cookardinia Cemetery	250	250	250	250	250	250
Culcairn Cemetery	4,921	4,921	5,020	5,096	5,173	5,250
Gerogery Cemetery	0	0	0	0	0	0
Gerogery West Cemetery	0	0	0	0	0	0
Goombargana Cemetery	250	250	250	250	250	250
Henty Cemetery	4,329	4,499	5,385	5,467	5,550	5,633
Holbrook Cemetery	4,627	4,621	5,692	5,781	5,871	5,961
Jindera Cemetery	278	1,271	585	597	609	621
Moorwatha Cemetery	250	250	250	250	250	250
Mullengandra Cemetery	250	500	250	250	250	250
Walbundrie Cemetery	0	0	0	0	0	0
Walla Walla Cemetery	3,039	3,039	3,103	3,152	3,202	3,253
Woomargama Cemetery	0	0	0	0	0	0
Total Cemetery Other Operating Expenses	44,147	45,804	48,086	48,929	49,787	50,657
Total Cemeteries Operating Expenditure	90,583	122,240	114,583	116,492	118,432	120,405
Capital Expenditure	10,000	19,939	5,000	25,000	5,000	5,000
Transfers (to) / From Reserves						
Uncompleted Works	0	19,500	0	0	0	0
Transfers (to) / From Reserves	0	19,500	0	0	0	0
Summary : Cemeteries						
Total Operating Revenue	49,760	61,760	63,000	63,947	64,904	65,876
Total Operating Expenditure	90,583	122,240	114,583	116,492	118,432	120,405
Net Surplus/ (Deficit) from Operating	(40,823)	(60,480)	(51,583)	(52,545)	(53,528)	(54,529)
Capital Revenue	0	9,939	0	0	0	0
Capital Expenditure	10,000	19,939	5,000	25,000	5,000	5,000
Net Surplus/ (Deficit) from Capital	(10,000)	(10,000)	(5,000)	(25,000)	(5,000)	(5,000)
Add Back: Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	19,500	0	0	0	0
Net Result : Cemeteries	(50,823)	(50,980)	(56,583)	(77,545)	(58,528)	(59,529)

Function: Housing & Community Amenities	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Town Planning						
Operating Revenue						
User Fees & Charges	170,334	168,834	174,621	177,240	179,898	182,597
Grants & Subsidies	0	0	0	0	0	0
Other Revenue	0	1,500	0	0	0	0
Total Operating Revenue	170,334	170,334	174,621	177,240	179,898	182,597
Capital Revenue						
Section 7.12 (94A) Development Consent Levies	0	183,546	0	0	0	0
Total Capital Revenue	0	183,546	0	0	0	0
Total Capital Revenue	0	183,546	0	0	0	0
Operating Expenditure						
Administration - Salaries & Wages	178,208	178,208	191,277	195,103	199,005	202,985
Administration - Other Expenses	12,209	14,709	15,433	15,604	15,778	15,955
Legal Expenses	18,000	25,500	25,000	25,000	25,000	25,000
Professional Services - Planning Consultant	10,000	15,000	22,500	22,838	23,181	23,529
Subscriptions	0	0	0	0	0	0
Staff Training	5,000	5,000	5,100	5,177	5,255	5,334
Town Planning LEP	0	28,000	0	0	0	0
Total Operating Expenses	223,417	266,417	259,310	263,722	268,219	272,803
Capital Expenditure	0	0	0	0	0	0
Transfers (to) / From Reserves						
Uncompleted Works	0	28,000	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Reserves	0	0	0	0	0	0
Section 94A Contributions	0	(183,546)	0	0	0	0
Transfers (to) / From Reserves	0	(155,546)	0	0	0	0
Summary : Town Planning						
Total Operating Revenue	170,334	170,334	174,621	177,240	179,898	182,597
Total Operating Expenditure	223,417	266,417	259,310	263,722	268,219	272,803
Net Surplus/ (Deficit) from Operating	(53,083)	(96,083)	(84,689)	(86,482)	(88,321)	(90,206)
Capital Revenue	0	183,546	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	183,546	0	0	0	0
Add Back: Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	(155,546)	0	0	0	0
Net Result : Town Planning	(53,083)	(68,083)	(84,689)	(86,482)	(88,321)	(90,206)

Function: Housing & Community Amenities	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Public Conveniences						
Capital Revenue						
Capital Grants	0	537,195	0	0	0	0
Capital Contributions	0	0	0	0	0	0
Total Capital Revenue	0	537,195	0	0	0	0
Operating Expenses						
Public Toilets Maintenance						
Brocklesby Public Toilets	512	512	524	533	542	552
Burrumbuttock Public Toilets	512	512	524	533	542	552
Culcairn Public Toilets	4,090	4,090	4,181	4,255	4,330	4,406
Gerogery Public Toilets	1,536	1,536	1,573	1,603	1,633	1,664
Henty Public Toilets	3,580	3,580	3,661	3,727	3,794	3,862
Holbrook Public Toilets	4,605	4,605	4,712	4,799	4,887	4,977
10 Mile Creek Public Toilets	562	562	574	584	594	604
Submarine Area Public Toilets	511	511	522	531	540	549
Jindera Public Toilets	3,580	3,580	3,661	3,727	3,794	3,862
Walbundrie Public Toilets	511	511	522	531	540	549
Walla Walla Public Toilets	511	511	522	531	540	549
Woomargama Public Toilets	511	511	522	531	540	549
Total Public Toilets Maintenance	21,021	21,021	21,498	21,885	22,276	22,675
Public Toilets Other Operating Expenses						
Brocklesby Public Toilets	4,527	4,527	4,633	4,718	4,804	4,892
Burrumbuttock Public Toilets	4,330	4,330	4,416	4,481	4,547	4,616
Culcairn Public Toilets	14,695	14,673	15,061	15,362	15,669	15,984
Gerogery Public Toilets	4,094	4,094	4,191	4,270	4,351	4,433
Henty Public Toilets	16,049	18,515	16,431	16,739	17,052	17,370
Holbrook Public Toilets	37,978	37,925	38,847	39,639	40,356	41,088
10 Mile Creek Public Toilets	13,977	13,911	14,314	14,616	14,895	15,180
Submarine Area Public Toilets	21,161	21,161	21,674	22,093	22,518	22,951
Jindera Public Toilets	13,090	13,262	13,382	13,614	13,850	14,089
Walbundrie Public Toilets	8,530	8,530	8,734	8,900	9,068	9,240
Walla Walla Public Toilets	6,783	6,783	6,943	7,073	7,205	7,340
Woomargama Public Toilets	6,919	6,919	7,092	7,243	7,398	7,555
Total Public Toilets Other Operating Expenses	152,133	154,630	155,718	158,748	161,713	164,738
Depreciation	34,872	38,452	39,990	41,590	43,254	44,984
Total Public Toilets Expenditure	208,026	214,103	217,206	222,223	227,243	232,397
Capital Expenditure	0	606,285	40,000	80,000	0	40,000
Transfers (to) / From Reserves						
Uncompleted Works	0	69,090	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Holbrook Sportsground Toilets Grant	0	0	0	0	0	0
Transfers (to) / From Reserves	0	69,090	0	0	0	0
Summary : Public Conveniences						
Total Operating Revenue	0	0	0	0	0	0
Total Operating Expenditure	208,026	214,103	217,206	222,223	227,243	232,397
Net Surplus/ (Deficit) from Operating	(208,026)	(214,103)	(217,206)	(222,223)	(227,243)	(232,397)
Capital Revenue	0	537,195	0	0	0	0
Capital Expenditure	0	606,285	40,000	80,000	0	40,000
Net Surplus/ (Deficit) from Capital	0	(69,090)	(40,000)	(80,000)	0	(40,000)
Add Back: Depreciation Contra	34,872	38,452	39,990	41,590	43,254	44,984
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	69,090	0	0	0	0
Net Result : Public Conveniences	(173,154)	(175,651)	(217,216)	(260,633)	(183,989)	(227,413)

Function: Housing & Community Amenities	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Council Owned Housing						
Operating Revenue						
Rent						
46 Young Street, Holbrook	10,400	10,400	10,920	11,084	11,250	11,419
45 Lyne Street, Henty	7,800	6,500	10,920	10,920	10,920	10,920
65 Peel Street, Holbrook	10,400	5,600	10,920	11,084	11,250	11,419
Total Operating Revenue	28,600	22,500	32,760	33,088	33,420	33,758
Expenditure						
Maintenance						
46 Young Street, Holbrook	3,900	3,900	3,978	4,037	4,098	4,159
45 Lyne Street, Henty	3,900	11,200	3,978	4,037	4,098	4,159
65 Peel Street, Holbrook	2,900	5,400	2,971	3,028	3,086	3,145
Total Maintenance	10,700	20,500	10,927	11,102	11,282	11,463
Operating Expenses						
46 Young Street, Holbrook	3,112	3,028	3,187	3,245	3,304	3,364
45 Lyne Street, Henty	3,250	3,217	3,329	3,391	3,453	3,516
65 Peel Street, Holbrook	4,666	4,442	4,792	4,910	5,032	5,157
Total Operating Expenses	11,028	10,687	11,308	11,546	11,789	12,037
Depreciation	11,230	11,276	11,730	12,199	12,687	13,194
Total Operating Expenditure	32,958	42,463	33,965	34,847	35,758	36,694
Capital Expenditure	10,000	2,700	10,000	10,000	0	0
Transfers (to) / From Reserves						
Uncompleted Works	0	0	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Staff Housing Reserve Culcairn	0	0	0	0	0	0
Staff Housing Reserve Holbrook	3,128	11,387	(525)	(440)	(10,349)	(10,258)
Transfers (to) / From Reserves	3,128	11,387	(525)	(440)	(10,349)	(10,258)
Summary : Council Owned Housing						
Total Operating Revenue	28,600	22,500	32,760	33,088	33,420	33,758
Total Operating Expenditure	32,958	42,463	33,965	34,847	35,758	36,694
Net Surplus/ (Deficit) from Operating	(4,358)	(19,963)	(1,205)	(1,759)	(2,338)	(2,936)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	10,000	2,700	10,000	10,000	0	0
Net Surplus/ (Deficit) from Capital	(10,000)	(2,700)	(10,000)	(10,000)	0	0
Add Back: Depreciation Contra	11,230	11,276	11,730	12,199	12,687	13,194
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	3,128	11,387	(525)	(440)	(10,349)	(10,258)
Net Result : Council Owned Housing	0	0	0	0	0	0

Function: Housing & Community Amenities	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Other Community Amenities						
Operating Revenue						
Wirraminna	0	0	0	0	0	0
Other	15,300	48,000	49,200	49,938	50,688	51,447
Total Operating Revenue	15,300	48,000	49,200	49,938	50,688	51,447
Capital Revenue						
Wirraminna	0	0	0	0	0	0
Other	0	0	0	0	0	0
Total Capital Revenue	0	0	0	0	0	0
Operating Expenses						
Wirraminna (Including Depreciation)	14,358	15,119	14,500	14,839	15,188	15,548
Other	0	0	0	0	0	0
Total Operating Expenditure	14,358	15,119	14,500	14,839	15,188	15,548
Capital Expenditure	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Loan Principal Repayments	0	0	0	0	0	0
Transfers (to) / From Reserves						
Wirraminna	0	0	0	0	0	0
Other	0	0	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0	0	0
Summary : Other Community Amenities						
Total Operating Revenue	15,300	48,000	49,200	49,938	50,688	51,447
Total Operating Expenditure	14,358	15,119	14,500	14,839	15,188	15,548
Net Surplus/ (Deficit) from Operating	942	32,881	34,700	35,099	35,500	35,899
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	0
Add Back: Depreciation Contra	(4,750)	(4,750)	(4,845)	(5,039)	(5,241)	(5,451)
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0	0	0
Net Result : Other Community Amenities	5,692	37,631	39,545	40,138	40,741	41,350
Summary : Housing & Community Amenities						
Total Operating Revenue	287,994	326,594	343,581	348,213	352,910	357,678
Total Operating Expenditure	1,121,342	1,230,342	749,344	764,896	780,696	796,879
Net Surplus/ (Deficit) from Operating	(833,348)	(903,748)	(405,763)	(416,683)	(427,786)	(439,201)
Capital Revenue	0	730,680	0	0	0	0
Capital Expenditure	20,000	628,924	55,000	115,000	5,000	45,000
Net Surplus/ (Deficit) from Capital	(20,000)	101,756	(55,000)	(115,000)	(5,000)	(45,000)
Add Back: Depreciation Contra	41,352	44,978	46,875	48,750	50,700	52,727
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	389,128	348,431	(60,525)	(60,440)	(70,349)	(70,258)
Net Result : Housing & Community Amenities	(413,368)	(399,083)	(464,723)	(533,295)	(441,953)	(490,830)

Function: Water Supplies		Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Water Supplies							
Operating Revenue							
Rates & Annual Charges		862,251	859,251	977,691	1,003,111	1,025,754	1,048,916
Pensioner Concessions		(32,313)	(29,313)	(28,460)	(28,460)	(28,460)	(28,460)
Statutory Fees & Charges		0	0	0	0	0	0
User Fees & Charges		1,291,061	1,316,061	1,325,649	1,350,778	1,377,947	1,407,956
Pensioner Rates Subsidy		17,772	19,772	15,653	15,653	15,653	15,653
Interest & Investment Income		38,222	38,222	16,532	11,210	12,386	15,591
Other Revenue		0	100	0	0	0	0
Total Operating Revenue		2,176,993	2,204,093	2,307,065	2,352,292	2,403,280	2,459,656
Capital Revenue							
Capital Grants		0	0	0	0	0	0
Capital Contributions		0	117,520	0	0	0	0
Total Capital Revenue		0	117,520	0	0	0	0
Operating Expenditure							
Villages Water Scheme							
Water Purchases - Albury City		888,000	888,000	911,088	929,310	947,896	966,854
Treatment Works	Maintenance	1,020	1,020	1,040	1,060	1,080	1,100
Treatment Works	Operating Expenses	3,130	3,130	3,190	3,250	3,310	3,370
Mains	Maintenance	91,800	91,800	93,640	95,510	97,420	99,370
Mains	Operating Expenses	56,300	56,300	57,420	58,570	59,730	60,920
Pumping Stations	Maintenance	3,060	3,060	3,120	3,180	3,240	3,300
Pumping Stations	Operating Expenses	75,400	75,400	76,910	78,450	80,010	81,160
Reservoirs	Maintenance	3,060	3,060	3,120	3,190	3,240	3,300
Reservoirs	Operating Expenses	44,680	44,680	45,370	36,070	36,790	37,520
Standpipes	Maintenance	3,020	3,020	3,080	3,140	3,200	3,260
Standpipes	Operating Expenses	3,640	8,640	3,710	3,780	3,850	3,920
Villages Water Total		1,173,110	1,178,110	1,201,688	1,215,510	1,239,766	1,264,074
Culcairn Water Scheme							
Treatment Works	Maintenance	5,100	5,100	5,200	5,310	5,410	5,520
Treatment Works	Operating Expenses	39,640	39,640	40,430	41,230	42,050	42,890
Mains	Maintenance	22,440	22,440	22,890	23,350	23,820	24,300
Mains	Operating Expenses	33,360	33,360	34,030	34,710	35,400	36,110
Pumping Stations	Maintenance	10,200	10,200	10,400	10,610	10,820	11,040
Pumping Stations	Operating Expenses	25,060	25,060	25,560	26,070	26,590	27,120
Reservoirs	Maintenance	2,040	2,040	2,080	2,120	2,160	2,200
Reservoirs	Operating Expenses	8,540	8,540	8,610	3,680	3,750	3,820
Standpipes	Maintenance	730	730	740	750	770	790
Standpipes	Operating Expenses	1,200	1,200	1,220	1,240	1,260	1,280
Culcairn Water Total		148,310	148,310	151,160	149,070	152,030	155,070
Other Expenses							
Depreciation		420,015	435,269	452,680	470,787	489,618	509,203
Administration		389,710	389,817	399,378	407,290	415,348	423,554
Professional Services		162,283	162,283	40,000	0	0	0
Other Expenses Total		972,008	987,369	892,058	878,077	904,966	932,757
Total Operating Expenditure		2,293,428	2,313,789	2,244,906	2,242,657	2,296,762	2,351,901

Function: Water Supplies	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Capital Expenditure	447,000	626,465	1,268,000	1,770,000	186,000	173,000
Proceeds on Sale of Assets	0	0	0	0	0	0
Transfers (to) / From Reserves						
S64 Contributions	0	(117,520)	0	0	0	0
Water Fund Reserve	143,420	300,892	753,161	1,189,578	(410,136)	(443,958)
Transfers (to) / From Reserves	143,420	183,372	753,161	1,189,578	(410,136)	(443,958)
Summary : Water Supplies						
Total Operating Revenue	2,176,993	2,204,093	2,307,065	2,352,292	2,403,280	2,459,656
Total Operating Expenditure	2,293,428	2,313,789	2,244,906	2,242,657	2,296,762	2,351,901
Net Surplus/ (Deficit) from Operating	(116,435)	(109,696)	62,159	109,635	106,518	107,755
Capital Revenue	0	117,520	0	0	0	0
Capital Expenditure	447,000	626,465	1,268,000	1,770,000	186,000	173,000
Net Surplus/ (Deficit) from Capital	(447,000)	(508,945)	(1,268,000)	(1,770,000)	(186,000)	(173,000)
Depreciation Contra	420,015	435,269	452,680	470,787	489,618	509,203
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	143,420	183,372	753,161	1,189,578	(410,136)	(443,958)
Net Result : Water Supplies	0	0	0	0	0	0

Function: Sewerage Services	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Sewerage Services						
Operating Revenue						
Rates & Annual Charges	1,406,350	1,404,350	1,434,477	1,455,994	1,477,834	1,500,001
Pensioner Concessions	(70,053)	(55,053)	(55,100)	(55,100)	(55,100)	(55,100)
Statutory Fees & Charges	0	0	0	0	0	0
User Fees & Charges	303,764	309,977	309,840	314,488	319,205	323,994
Pensioner Rates Subsidy	38,529	38,529	30,305	30,305	30,305	30,305
Interest & Investment Income	48,593	48,593	23,122	16,908	15,010	18,339
Other Revenue	0	0	0	0	0	0
Total Operating Revenue	1,727,183	1,746,396	1,742,644	1,762,595	1,787,254	1,817,539
Capital Revenue						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	248,938	4,500,000	0	0	0
Total Capital Revenue	0	248,938	4,500,000	0	0	0
Operating Expenditure						
Burrumbuttock Sewer						
Mains Maintenance	1,150	1,150	1,170	1,190	1,210	1,230
Mains Operations Expenses	7,680	7,680	7,830	7,990	8,150	8,320
Pumping Stations Maintenance	420	420	430	440	450	460
Pumping Stations Operations Expenses	0	0	0	0	0	0
Reuse Water Operations Expenses	1,060	1,060	1,080	1,110	1,120	1,140
Treatment Sewer Maintenance	950	950	970	990	1,010	1,030
Treatment Sewer Operations Expenses	0	0	0	0	0	0
Total Operating Expenses - Burrumbuttock Sewer	11,260	11,260	11,480	11,720	11,940	12,180
Culcairn Sewer						
Mains Maintenance	8,050	8,050	8,210	8,370	8,540	8,710
Mains Operations Expenses	5,740	5,740	5,850	5,970	6,090	6,210
Pumping Stations Maintenance	9,820	9,820	10,020	10,220	10,420	10,630
Pumping Stations Operations Expenses	27,270	27,270	27,810	28,370	28,930	29,510
Reuse Water Maintenance	4,820	4,820	4,920	5,020	5,120	5,220
Reuse Water Operations Expenses	23,280	23,280	23,740	24,210	24,700	25,200
Treatment Sewer Maintenance	8,560	8,560	8,730	8,900	9,080	9,260
Treatment Sewer Operations Expenses	67,440	67,440	68,790	70,170	71,570	73,000
Total Operating Expenses - Culcairn Sewer	154,980	154,980	158,070	161,230	164,450	177,740
Henty Sewer						
Mains Maintenance	10,600	10,600	10,810	11,020	11,250	11,480
Mains Operations Expenses	5,740	5,740	12,850	5,970	16,090	6,210
Pumping Stations Maintenance	3,650	3,650	3,720	3,790	3,870	3,950
Pumping Stations Operations Expenses	1,390	1,390	1,420	1,450	1,480	1,510
Reuse Water Maintenance	4,820	4,820	4,920	5,020	5,120	5,220
Reuse Water Operations Expenses	16,180	16,180	16,510	16,850	17,190	17,530
Treatment Sewer Maintenance	8,560	8,560	8,730	8,900	9,080	9,260
Treatment Sewer Operations Expenses	66,760	66,760	68,090	69,450	70,830	72,240
Total Operating Expenses - Henty Sewer	117,700	117,700	127,050	122,450	134,910	127,400
Holbrook Sewer						
Mains Maintenance	10,370	10,370	10,580	10,790	11,000	11,220
Mains Operations Expenses	15,430	15,430	15,540	15,650	15,760	5,880
Pumping Stations Maintenance	4,500	4,500	4,590	4,680	4,770	4,870
Pumping Stations Operations Expenses	34,270	34,270	34,960	35,660	36,370	37,090
Reuse Water Maintenance	0	0	0	0	0	0
Reuse Water Operations Expenses	0	0	0	0	0	0
Treatment Sewer Maintenance	12,330	12,330	12,580	12,830	13,090	13,350
Treatment Sewer Operations Expenses	160,830	160,830	164,040	167,320	170,660	174,060
Total Operating Expenses - Holbrook Sewer	237,730	237,730	242,290	246,930	251,650	246,470
Jindera Sewer						
Mains Maintenance	7,840	7,840	7,990	8,150	8,320	8,490
Mains Operations Expenses	15,100	15,100	15,200	15,300	5,410	5,520
Pumping Stations Maintenance	9,840	9,840	10,040	10,240	10,440	10,650
Pumping Stations Operations Expenses	53,610	53,610	54,680	55,770	56,890	58,020
Reuse Water Maintenance	0	0	0	0	0	0
Reuse Water Operations Expenses	0	0	0	0	0	0
Treatment Works Maintenance	3,060	3,060	3,120	3,180	3,240	3,300
Treatment Works Operations Expenses	18,440	18,440	18,810	19,190	19,580	19,980
Total Operating Expenses - Jindera Sewer	107,890	107,890	109,840	111,830	103,880	105,960

Function: Sewerage Services	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Walla Walla Sewer						
Mains Maintenance	5,350	5,350	5,460	5,570	5,680	5,790
Mains Operations Expenses	3,460	3,460	3,530	3,600	3,670	3,740
Pumping Stations Maintenance	4,280	4,280	4,370	4,460	4,550	4,640
Pumping Stations Operations Expenses	15,830	15,830	16,150	16,480	16,810	17,150
Reuse Water Maintenance	0	0	0	0	0	0
Reuse Water Operations Expenses	1,370	1,370	1,400	1,430	1,460	1,490
Treatment Works Maintenance	5,100	5,100	5,200	5,300	5,410	5,520
Treatment Works Operations Expenses	38,740	38,740	39,520	40,310	41,120	41,940
Total Operating Expenses - Walla Walla Sewer	74,130	74,130	75,630	77,150	78,700	80,270
Other Expenses						
Depreciation	581,032	603,215	627,340	652,434	678,531	705,672
Administration	526,833	525,902	499,377	510,035	520,564	530,636
Professional Services	162,283	162,283	40,000	0	0	0
Other Expenses Total	1,270,148	1,291,400	1,166,717	1,162,469	1,199,095	1,236,308
Total Operating Expenditure	1,973,838	1,995,090	1,891,077	1,893,779	1,944,625	1,986,328
Capital Expenditure	774,000	782,500	4,725,000	3,041,000	149,000	18,000
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Principal Repayments	0	0	0	0	0	0
Transfers (to) / From Reserves						
S64 Contributions	0	(32,716)	0	0	0	0
Sewerage Services Reserve	439,623	211,757	(253,907)	2,519,750	(372,160)	(518,883)
Transfers (to) / From Reserves	439,623	179,041	(253,907)	2,519,750	(372,160)	(518,883)
Summary : Sewerage Services						
Total Operating Revenue	1,727,183	1,746,396	1,742,644	1,762,595	1,787,254	1,817,539
Total Operating Expenditure	1,973,838	1,995,090	1,891,077	1,893,779	1,944,625	1,986,328
Net Surplus/ (Deficit) from Operating	(246,655)	(248,694)	(148,433)	(131,184)	(157,371)	(168,789)
Capital Revenue	0	248,938	4,500,000	0	0	0
Capital Expenditure	774,000	782,500	4,725,000	3,041,000	149,000	18,000
Net Surplus/ (Deficit) from Capital	(774,000)	(533,562)	(225,000)	(3,041,000)	(149,000)	(18,000)
Depreciation Contra	581,032	603,215	627,340	652,434	678,531	705,672
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	439,623	179,041	(253,907)	2,519,750	(372,160)	(518,883)
Net Result : Sewerage Services	0	0	0	0	0	0

Function: Recreation & Culture	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Halls & Community Centres						
Operating Revenue						
User Fees & Charges	5,750	15,114	2,200	4,200	4,284	4,370
Total Operating Revenue	5,750	15,114	2,200	4,200	4,284	4,370
Capital Revenue						
Capital Grants	3,500,000	3,505,909	0	0	0	0
Capital Contributions	0	7,455	0	0	0	0
Total Capital Revenue	3,500,000	3,513,364	0	0	0	0
Operating Expenditure						
Hall Maintenance						
Brocklesby Public Hall	500	850	1,000	1,015	1,030	1,045
Brocklesby PO Public Hall	1,000	2,130	1,500	1,528	1,556	1,585
Bungowannah Public Hall	0	150	0	0	0	0
Burrumbuttock Public Hall	2,500	3,500	2,500	2,538	2,576	2,615
Carabost Public Hall	1,000	1,000	2,400	2,436	2,473	2,510
Cookardinia Public Hall	1,000	3,800	1,000	1,015	1,030	1,045
Culcairn Public Hall	3,500	3,500	3,480	3,532	3,585	3,639
Gerogery Public Hall	2,500	4,000	1,500	1,523	1,546	1,569
Holbrook Public Hall	5,000	4,000	5,200	5,278	5,357	5,437
Jindera Public Hall	1,000	1,200	2,000	2,030	2,060	2,091
Lankeys Creek Public Hall	500	1,500	1,000	1,020	1,040	1,061
Little Billabong Public Hall	500	3,000	1,000	1,015	1,030	1,045
Mullengandra Public Hall	500	500	520	528	536	544
Walbundrie Public Hall	2,347	2,347	3,000	3,045	3,091	3,137
Walla Walla Public Hall	4,500	4,500	1,500	1,523	1,546	1,569
Woomargama Public Hall	500	3,870	1,000	1,020	1,040	1,061
Wymah Public Hall	500	500	6,400	6,528	6,659	6,792
Total Hall Maintenance	27,347	40,347	35,000	35,574	36,155	36,745
Hall Other Operating Expenditure by Location						
Brocklesby Public Hall	5,869	6,033	6,216	6,345	6,477	6,612
Brocklesby PO Public Hall	2,460	2,470	2,558	2,622	2,688	2,755
Bungowannah Public Hall	0	241	0	0	0	0
Burrumbuttock Public Hall	3,771	3,753	3,911	3,991	4,073	4,157
Carabost Public Hall	2,090	2,392	1,372	2,811	2,877	2,946
Cookardinia Public Hall	3,171	2,939	3,291	3,357	3,424	3,493
Culcairn Public Hall	21,470	15,996	22,111	22,636	23,175	23,727
Gerogery Public Hall	4,176	4,174	3,432	3,517	3,604	3,694
Henty Public Hall	6,122	6,122	6,200	6,293	6,387	6,483
Holbrook Public Hall	12,515	12,349	12,092	12,847	13,124	13,407
Jindera Public Hall	5,568	4,873	5,750	5,865	5,982	6,102
Lankeys Creek Public Hall	2,118	2,121	2,202	2,243	2,285	2,328
Little Billabong Public Hall	2,371	2,375	2,465	2,513	2,561	2,611
Mullengandra Public Hall	2,400	2,406	2,485	2,553	2,623	2,695
Walbundrie Public Hall	2,733	3,390	4,329	4,417	4,508	4,600
Walla Walla Public Hall	4,889	4,883	5,057	5,159	5,263	5,370
Woomargama Public Hall	3,788	3,774	3,916	3,997	4,079	4,164
Wymah Public Hall	609	723	633	658	684	711
Total Hall Other Operating Expenditure by Location	86,120	81,014	88,020	91,824	93,814	95,855
Depreciation	197,417	215,292	219,597	228,381	237,516	247,017
Interest on Loans	0	0	0	0	0	0
Total Hall Expenditure	310,884	336,653	342,617	355,779	367,485	379,617

Function: Recreation & Culture	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Capital Expenditure	3,520,000	3,533,114	7,500	5,000	5,000	5,000
Transfers (to) / From Reserves						
Uncompleted Works	0	13,600	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
S94 Reserves	0	0	0	0	0	0
Reserves	0	(14,891)	0	0	0	0
Transfers (to) / From Reserves	0	(1,291)	0	0	0	0
Summary : Halls & Community Centres						
Total Operating Revenue	5,750	15,114	2,200	4,200	4,284	4,370
Total Operating Expenditure	310,884	336,653	342,617	355,779	367,485	379,617
Net Surplus/ (Deficit) from Operating	(305,134)	(321,539)	(340,417)	(351,579)	(363,201)	(375,247)
Capital Revenue	3,500,000	3,513,364	0	0	0	0
Capital Expenditure	3,520,000	3,533,114	7,500	5,000	5,000	5,000
Net Surplus/ (Deficit) from Capital	(20,000)	(19,750)	(7,500)	(5,000)	(5,000)	(5,000)
Add Back: Depreciation Contra	197,417	215,292	219,597	228,381	237,516	247,017
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	(1,291)	0	0	0	0
Net Result : Halls & Community Centres	(127,717)	(127,288)	(128,320)	(128,198)	(130,685)	(133,230)

Function: Recreation & Culture		Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Public Libraries							
Operating Revenue							
User Charges & Fees	15,000	15,000	9,650	9,795	9,942	10,091	
Grants & Subsidies Recurrent	126,160	126,160	118,556	120,513	122,661	124,840	
Other Revenue	0	0	0	0	0	0	
Total Operating Revenue	141,160	141,160	128,206	130,308	132,603	134,931	
Capital Revenue							
Capital Grants	0	0	0	0	0	0	
Capital Contributions	0	0	0	0	0	0	
Total Capital Revenue	0	0	0	0	0	0	
Expenditure							
Library Maintenance	5,300	5,300	5,000	5,076	5,152	5,230	
Library Operating Expenditure							
Administration	324,245	324,245	298,834	304,729	310,741	316,873	
Cleaning	33,063	34,563	26,382	26,838	27,302	27,774	
Computer / IT	4,900	4,900	7,500	7,613	7,727	7,843	
Insurance	11,226	12,647	10,726	10,995	11,269	11,550	
Overhead Distribution	35,619	35,619	36,331	36,876	37,429	37,990	
Program&Events	6,030	6,030	6,000	6,000	6,000	6,000	
Security	1,000	1,000	1,020	1,035	1,051	1,067	
Subscriptions	3,030	3,030	2,530	2,568	2,606	2,645	
Training	3,041	3,041	3,102	3,149	3,196	3,244	
Utilities	24,593	24,337	25,307	26,003	26,718	27,455	
Total Library Operating Expenditure	446,747	449,412	417,732	425,806	434,039	442,441	
Library Donations & Contributions Expenditure	0	0	0	0	0	0	
Contribution to Riverina Regional Library	268,927	268,927	275,147	287,362	293,971	300,732	
Library Programs & Events							
Local Priority Grant Funding Expenditure	17,310	33,863	18,156	18,009	18,369	18,737	
Seniors Week	6,000	29,993	8,500	8,500	8,500	8,500	
Other Funded Programs	5,700	5,700	0	0	0	0	
Total Library Programs & Events	29,010	69,556	26,656	26,509	26,869	27,237	
Depreciation	43,369	43,864	44,741	46,531	48,392	50,328	
Total Library Expenditure	793,353	837,059	769,276	791,284	808,423	825,968	
Capital Expenditure	10,000	45,000	0	0	0	0	
Summary : Public Libraries							
Total Operating Revenue	141,160	141,160	128,206	130,308	132,603	134,931	
Total Operating Expenditure	793,353	837,059	769,276	791,284	808,423	825,968	
Net Surplus/ (Deficit) from Operating	(652,193)	(695,899)	(641,070)	(660,976)	(675,820)	(691,037)	
Capital Revenue	0	0	0	0	0	0	
Capital Expenditure	10,000	45,000	0	0	0	0	
Net Surplus/ (Deficit) from Capital	(10,000)	(45,000)	0	0	0	0	
Add Back: Depreciation Contra	43,369	43,864	44,741	46,531	48,392	50,328	
Loan Funds Raised	0	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	0	
Loan Repayments	0	0	0	0	0	0	
Net Transfer (to) / from Reserves	0	40,546	0	0	0	0	
Net Result : Public Libraries	(618,824)	(656,489)	(596,329)	(614,445)	(627,428)	(640,709)	

Function: Recreation & Culture	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Museums						
Operating Revenue						
Grants & Subsidies Recurrent	0	0	0	0	0	0
Total Operating Revenue	0	0	0	0	0	0
Operating Expenditure						
Maintenance						
Woolpack Inn Museum	1,530	1,530	1,561	1,584	1,608	1,632
Culcairn Station House	1,530	1,530	1,561	1,584	1,608	1,632
Headlie Taylor Museum	1,530	1,530	1,500	1,523	1,546	1,569
Total Museum Maintenance	4,590	4,590	4,622	4,691	4,762	4,833
Operating Expenses						
Woolpack Inn Museum	2,135	2,315	2,361	2,407	2,454	2,501
Culcairn Station House	6,826	6,789	6,979	7,134	7,293	7,455
Headlie Taylor Museum	618	621	643	659	675	692
Jindera Pioneer Museum	8,566	11,757	8,245	8,410	8,579	8,750
Jindera Craft Shop	2,414	2,296	2,348	2,395	2,443	2,492
Total Museum Operating Expenses	20,559	23,778	20,576	21,005	21,444	21,890
Total Museum Expenses	25,149	28,368	25,198	25,696	26,206	26,723
Programs and Events						
Museum Diversity Grant Project	0	0	0	0	0	0
This Land Exhibition Grant	0	0	0	0	0	0
Jindera Craft Shop	0	0	0	0	0	0
Total Operating Expenditure	25,149	28,368	25,198	25,696	26,206	26,723
Capital Expenditure	0	0	0	0	0	0
Transfers (to) / From Reserves						
Uncompleted Works	0	0	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Reserves	0	0	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0	0	0
Summary : Museums						
Total Operating Revenue	0	0	0	0	0	0
Total Operating Expenditure	25,149	28,368	25,198	25,696	26,206	26,723
Net Surplus/ (Deficit) from Operating	(25,149)	(28,368)	(25,198)	(25,696)	(26,206)	(26,723)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	0
Add Back: Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0	0	0
Net Result : Museums	(25,149)	(28,368)	(25,198)	(25,696)	(26,206)	(26,723)

Function: Recreation & Culture	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Swimming Pools						
Operating Revenue						
User Charges & Fees						
Culcairn	8,670	8,670	8,843	8,976	9,111	9,247
Henty	15,810	15,810	16,126	16,368	16,613	16,862
Holbrook	15,810	15,810	16,127	16,368	16,613	16,862
Jindera	24,990	24,990	25,490	25,872	26,260	26,654
Walla Walla	9,180	9,180	9,364	9,504	9,647	9,792
Total Operating Revenue	74,460	74,460	75,950	77,088	78,244	79,417
Capital Revenue						
Capital Grants	0	0	0	10,000	810,000	0
Capital Contributions	0	1,632	0	0	0	0
Total Capital Revenue	0	1,632	0	10,000	810,000	0
Operating Expenditure						
Culcairn Swimming Pool						
Culcairn Swimming Pool - Maintenance	34,435	33,935	35,123	35,650	36,184	36,727
Culcairn Swimming Pool - Operating Expenses	80,567	81,237	82,987	84,824	86,703	88,625
Total Expenses - Culcairn Swimming Pool	115,002	115,172	118,110	120,474	122,887	125,352
Henty Swimming Pool						
Henty Swimming Pool - Maintenance	23,828	23,828	24,304	24,669	25,038	25,415
Henty Swimming Pool - Operating Expenses	79,599	79,709	81,989	83,793	85,636	87,519
Total Expenses - Henty Swimming Pool	103,427	103,537	106,293	108,462	110,674	112,934
Holbrook Swimming Pool						
Holbrook Swimming Pool - Maintenance	26,934	26,934	27,498	27,935	28,378	28,829
Holbrook Swimming Pool - Operating Expenses	86,132	86,228	88,685	90,615	92,588	94,605
Total Expenses - Holbrook Swimming Pool	113,066	113,162	116,183	118,550	120,966	123,434
Jindera Swimming Pool						
Jindera Swimming Pool - Maintenance	21,787	21,787	22,223	22,557	22,894	23,237
Jindera Swimming Pool - Operating Expenses	77,168	77,177	79,453	81,119	82,822	84,561
Total Expenses - Jindera Swimming Pool	98,955	98,964	101,676	103,676	105,716	107,798
Walla Walla Swimming Pool						
Walla Walla Swimming Pool - Maintenance	18,726	18,726	19,100	19,403	19,693	19,987
Walla Walla Swimming Pool - Operating Expenses	69,604	69,601	71,709	73,233	74,791	76,383
Total Expenses - Walla Walla Swimming Pool	88,330	88,327	90,809	92,636	94,484	96,370
Interest on Loans	27,742	27,742	25,805	23,802	21,731	19,591
Depreciation	372,380	374,338	381,825	397,098	412,982	429,501
Total Operating expenditure	918,902	921,242	940,701	964,698	989,440	1,014,980

Function: Recreation & Culture	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Capital Expenditure	78,000	122,467	85,200	52,000	850,000	7,000
Loan Funds Raised	0	0	0	0	0	0
Loan Principal Repayments	57,285	57,285	59,223	61,225	63,296	65,437
Transfers (to) / From Reserves						
Uncompleted Works	0	40,000	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Jindera Hostel Sale Proceeds Reserve	0	0	0	0	0	0
Waste Management Reserve	0	4,467	0	0	0	0
Former Hume Shire Reserve	0	0	0	0	0	0
Section 94 Contributions	0	(1,632)	0	0	0	0
Section 7.12 (94A) Contributions	0	0	0	0	0	0
Transfers (to) / From Reserves	0	42,835	0	0	0	0
Summary : Swimming Pools						
Total Operating Revenue	74,460	74,460	75,950	77,088	78,244	79,417
Total Operating Expenditure	918,902	921,242	940,701	964,698	989,440	1,014,980
Net Surplus/ (Deficit) from Operating	(844,442)	(846,782)	(864,751)	(887,610)	(911,196)	(935,563)
Capital Revenue	0	1,632	0	10,000	810,000	0
Capital Expenditure	78,000	122,467	85,200	52,000	850,000	7,000
Net Surplus/ (Deficit) from Capital	(78,000)	(120,835)	(85,200)	(42,000)	(40,000)	(7,000)
Add Back: Depreciation Contra	372,380	374,338	381,825	397,098	412,982	429,501
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	57,285	57,285	59,223	61,225	63,296	65,437
Net Transfer (to) / from Reserves	0	42,835	0	0	0	0
Net Result : Swimming Pools	(607,347)	(607,729)	(627,349)	(593,737)	(601,510)	(578,499)

Function: Recreation & Culture	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Sporting Grounds & Recreation Facilities						
Operating Revenue						
User Fees & Charges						
Holbrook Complex Rental	18,952	10,912	25,269	25,269	25,269	25,269
Total Operating Revenue	18,952	10,912	25,269	25,269	25,269	25,269
Capital Revenue						
Capital Grants	0	2,684,274	0	0	0	0
Capital Contributions	0	155,000	0	0	0	0
Total Capital Revenue	0	2,839,274	0	0	0	0
Operating Expenditure						
Maintenance Expenditure	0	0	0	0	0	0
Brocklesby Rec Reserve	2,311	2,311	2,869	2,926	2,984	3,043
Bungowannah Rec Reserve	210	210	465	474	483	493
Burrumbuttock Rec Reserve	1,809	1,809	2,853	2,909	2,966	3,024
Cookardinia Rec Reserve	210	210	465	474	483	493
Culcairn Rec Reserve	28,871	28,871	35,048	35,703	28,566	29,090
Gerogery Rec Reserve	8,143	8,143	10,311	10,472	10,634	10,799
Gerogery West Rec Reserve	2,627	2,627	2,693	2,747	2,802	2,858
Henty Rec Reserve	18,405	18,405	15,840	16,144	8,651	8,810
Holbrook Sporting Complex	59,237	59,237	62,922	63,903	57,097	57,953
Holbrook Rec Reserves	0	0	0	0	0	0
Jindera Rec Reserve	28,901	28,901	32,119	32,720	25,604	26,111
Mullengandra Rec Reserve	210	210	465	474	483	493
Walbundrie Rec Reserve	9,354	9,354	9,557	9,717	9,880	10,044
Walla Walla Rec Reserve	5,223	5,223	7,338	7,470	7,603	7,738
Wymah Rec Reserve	539	539	9,055	9,236	9,421	9,609
Total Maintenance Expenditure	166,050	166,050	192,000	195,369	167,657	170,558
Operations Expenditure						
Brocklesby Rec Reserve	19,522	19,991	20,416	20,755	21,099	21,450
Bungowannah Rec Reserve	4,185	4,192	4,274	4,355	4,438	4,522
Burrumbuttock Rec Reserve	20,944	21,081	21,531	21,894	22,264	22,640
Cookardinia Rec Reserve	627	628	670	681	692	703
Culcairn Rec Reserve	31,665	33,220	51,376	52,463	48,574	49,610
Gerogery Rec Reserve	1,899	1,930	1,983	2,038	2,094	2,152
Gerogery West Rec Reserve	4,017	4,022	4,119	4,194	4,270	4,347
Henty Rec Reserve	28,000	28,882	30,557	31,126	26,504	26,992
Holbrook Sporting Complex	48,346	50,134	51,249	52,510	53,803	55,128
Holbrook Rec Reserves	1,685	1,606	1,638	1,671	1,704	1,738
Jindera Rec Reserve	28,338	29,467	30,010	30,569	31,139	31,721
Mullengandra Rec Reserve	2,559	4,909	2,600	2,639	2,679	2,719
Walbundrie Rec Reserve	22,943	23,119	23,623	24,044	24,473	24,910
Walla Walla Rec Reserve	19,963	20,257	20,689	21,036	21,390	21,750
Woomargama Rec Reserve	205	205	100	102	104	106
Wymah Rec Reserve	3,862	4,282	4,366	4,449	4,534	4,620
Other Committees Rec Reserve	1,120	1,120	1,200	1,218	1,236	1,255
Total Operations Expenditure	239,880	249,045	270,401	275,744	270,997	276,363
Depreciation	859,793	924,377	970,595	1,009,419	1,049,796	1,091,788
Total Sporting Grounds and Rec Facilities Expenses	1,265,723	1,339,472	1,432,996	1,480,532	1,488,450	1,538,709

Function: Recreation & Culture		Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Capital Expenditure		0	3,782,351	125,000	120,000	130,000	120,000
Transfers (to) / From Reserves							
Uncompleted Works		0	15,558	0	0	0	0
Holbrook Hostel Reserve		0	185,223	0	0	0	0
RLCIP Walking Track Reserve		0	9,860	0	0	0	0
Developer Contribution 7.12 (S94A)		0	0	0	70,000	0	0
Land Sales Reserve		0	233,843	0	0	0	0
Risk Management Reserve		0	500,000	0	0	0	0
Transfers (to) / From Reserves		0	944,484	0	70,000	0	0
Summary : Sporting Grounds & Recreation Facilities							
Total Operating Revenue		18,952	10,912	25,269	25,269	25,269	25,269
Total Operating Expenditure		1,265,723	1,339,472	1,432,996	1,480,532	1,488,450	1,538,709
Net Surplus/ (Deficit) from Operating		(1,246,771)	(1,328,560)	(1,407,727)	(1,455,263)	(1,463,181)	(1,513,440)
Capital Revenue		0	2,839,274	0	0	0	0
Capital Expenditure		0	3,782,351	125,000	120,000	130,000	120,000
Net Surplus/ (Deficit) from Capital		0	(943,077)	(125,000)	(120,000)	(130,000)	(120,000)
Add Back: Depreciation Contra		859,793	924,377	970,595	1,009,419	1,049,796	1,091,788
Loan Funds Raised		0	0	0	0	0	0
Proceeds on Sale of Assets		0	0	0	0	0	0
Loan Repayments		0	0	0	0	0	0
Net Transfer (to) / from Reserves		0	944,484	0	70,000	0	0
Net Result : Sporting Grounds & Recreation Facilities		(386,978)	(402,776)	(562,132)	(495,844)	(543,385)	(541,652)

Function: Recreation & Culture		Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Parks & Gardens							
Operating Revenue							
Operating Contributions		0	0	0	0	0	0
Total Operating Revenue		0	0	0	0	0	0
Capital Revenue							
Capital Contributions		0	200,000	0	0	0	0
Total Capital Revenue		0	200,000	0	0	0	0
Operating Expenditure							
Parks Maintenance Expenditure							
Brocklesby Parks		6,242	6,242	6,367	6,463	6,560	6,658
Burrumbuttock Parks		4,162	4,162	6,245	6,339	6,434	6,531
Culcairn Parks		41,872	41,872	57,340	58,407	46,489	47,337
Gerogery Parks		7,302	7,302	6,459	6,567	6,676	6,787
Henty Parks		27,235	27,235	40,375	41,141	28,916	29,451
Holbrook Parks		50,245	50,245	51,408	52,342	53,293	54,260
Holbrook-10 Mile Creek Parks		39,921	39,921	38,789	39,432	40,086	40,751
Holbrook-Ian Geddes Bush Walk		6,830	6,830	7,001	7,141	7,284	7,430
Holbrook-Submarine Area Parks		36,516	36,516	49,799	50,662	38,536	39,170
Jindera Parks		33,214	33,214	46,466	47,315	35,175	35,797
Morven Parks		1,051	1,051	1,077	1,099	1,121	1,143
Walbundrie Parks		2,616	2,616	2,176	2,214	2,253	2,292
Walla Walla Parks		25,990	25,990	26,563	27,015	27,476	27,944
Woomargama Parks		7,445	7,445	7,115	7,241	7,369	7,499
Maintenance Expenditure		290,641	290,641	347,180	353,378	307,668	313,050
Parks Other Operating Expenditure							
Burrumbuttock Parks		3,440	3,440	3,529	3,600	3,672	3,745
Burrumbuttock Parks		4,076	4,056	4,157	4,241	4,326	4,413
Culcairn Parks		12,812	12,988	15,317	15,623	15,937	16,257
Gerogery Parks		2,681	2,681	2,100	2,148	2,198	2,248
Henty Parks		9,984	11,537	11,841	12,133	12,431	12,737
Holbrook Parks		11,925	12,274	12,589	12,883	13,183	13,491
Holbrook-10 Mile Creek Parks		2,607	2,613	2,168	2,190	2,236	2,283
Holbrook-Submarine Area Parks		9,487	6,298	9,529	9,742	9,960	10,183
Jindera Parks		6,461	6,454	5,868	6,006	6,147	6,291
Jindera JVG Parks		8,505	10,919	8,100	8,265	8,433	8,604
Morven Parks		1,283	1,442	1,222	1,247	1,273	1,299
Walbundrie Parks		31	30	32	33	34	35
Walla Walla Parks		5,572	5,551	4,968	5,073	5,181	5,291
Woomargama Parks		3,222	3,269	350	357	364	371
Total Parks Other Operating Expenditure		82,086	83,552	81,770	83,541	85,375	87,248
Depreciation		137,973	137,973	143,500	149,240	155,210	161,418
Total Parks Expenditure		510,700	512,166	572,450	586,159	548,253	561,716

Function: Recreation & Culture		Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Capital Expenditure		400,000	657,749	25,000	175,000	140,000	180,000
Transfers (to) / From Reserves							
Uncompleted Works		0	57,749	0	0	0	0
Unexpended Grants		0	0	0	0	0	0
Reserves		275,000	275,000	0	0	0	0
Section 94 Contributions		0	0	0	0	0	0
Transfers (to) / From Reserves		275,000	332,749	0	0	0	0
Summary : Parks & Gardens							
Total Operating Revenue		0	0	0	0	0	0
Total Operating Expenditure		510,700	512,166	572,450	586,159	548,253	561,716
Net Surplus/ (Deficit) from Operating		(510,700)	(512,166)	(572,450)	(586,159)	(548,253)	(561,716)
Capital Revenue		0	200,000	0	0	0	0
Capital Expenditure		400,000	657,749	25,000	175,000	140,000	180,000
Net Surplus/ (Deficit) from Capital		(400,000)	(457,749)	(25,000)	(175,000)	(140,000)	(180,000)
Add Back: Depreciation Contra		137,973	137,973	143,500	149,240	155,210	161,418
Loan Funds Raised		0	0	0	0	0	0
Proceeds on Sale of Assets		0	0	0	0	0	0
Loan Repayments		0	0	0	0	0	0
Net Transfer (to) / from Reserves		275,000	332,749	0	0	0	0
Net Result : Parks & Gardens		(497,727)	(499,193)	(453,950)	(611,919)	(533,043)	(580,298)

Function: Recreation & Culture	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Other Cultural Services						
Operating Revenue						
Heritage Grants	0	0	0	0	0	0
Total Operating Revenue	0	0	0	0	0	0
Operating Expenditure						
Heritage Grant Expenditure	0	0	0	0	0	0
Total Operating Expenditure	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
Transfers (to) / From Reserves						
Uncompleted Works	0	0	0	0	0	0
Unexpended Grant - RLCIP	0	0	0	0	0	0
Unexpended Grant - Morven Fishing Club	0	0	0	0	0	0
Reserves	0	0	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0	0	0
Summary : Other Cultural Services						
Total Operating Revenue	0	0	0	0	0	0
Total Operating Expenditure	0	0	0	0	0	0
Net Surplus/ (Deficit) from Operating	0	0	0	0	0	0
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	0
Add Back: Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0	0	0
Net Result : Other Cultural Services	0	0	0	0	0	0
Summary : Recreation & Culture						
Total Operating Revenue	240,322	241,646	231,625	236,865	240,400	243,987
Total Operating Expenditure	3,824,711	3,974,960	4,083,238	4,204,148	4,228,257	4,347,713
Net Surplus/ (Deficit) from Operating	(3,584,389)	(3,733,314)	(3,851,613)	(3,967,283)	(3,987,857)	(4,103,726)
Capital Revenue	3,500,000	6,554,270	0	10,000	810,000	0
Capital Expenditure	4,008,000	8,140,681	242,700	352,000	1,125,000	312,000
Net Surplus/ (Deficit) from Capital	(508,000)	(1,586,411)	(242,700)	(342,000)	(315,000)	(312,000)
Add Back: Depreciation Contra	1,610,932	1,695,844	1,760,258	1,830,669	1,903,896	1,980,052
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	57,285	57,285	59,223	61,225	63,296	65,437
Net Transfer (to) / from Reserves	275,000	1,359,323	0	70,000	0	0
Net Result : Recreation & Culture	(2,263,742)	(2,321,843)	(2,393,278)	(2,469,839)	(2,462,257)	(2,501,111)

Function: Manufacturing, Mining & Construction	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Building Control						
Operating Revenue						
User Fees & Charges	130,033	130,033	132,633	135,226	137,869	140,565
Other Revenue						
Total Operating Revenue	130,033	130,033	132,633	135,226	137,869	140,565
Capital Revenue						
Capital Grants						
Capital Contributions						
Total Capital Revenue						
Operating Expenses						
Administration Expenditure	389,109	389,109	367,114	413,764	421,955	430,309
Staff Training	5,000	8,000	5,000	5,100	5,177	5,255
Subscriptions	5,000	11,000	5,100	5,176	5,254	5,332
Total Operating Expenses	399,109	408,109	377,214	424,040	432,386	440,896
Capital Expenditure	80,000	80,000		40,000	40,000	
Proceeds on Sale of Assets	20,000	20,000		10,000	10,000	
Transfers (to) / From Reserves						
Uncompleted Works		9,000				
Unexpended Grants						
Reserves						
Transfers (to) / From Reserves		9,000				
Summary : Building Control						
Total Operating Revenue	130,033	130,033	132,633	135,226	137,869	140,565
Total Operating Expenditure	399,109	408,109	377,214	424,040	432,386	440,896
Net Surplus/ (Deficit) from Operating	(269,076)	(278,076)	(244,581)	(288,814)	(294,517)	(300,331)
Capital Revenue						
Capital Expenditure	80,000	80,000		40,000	40,000	
Net Surplus/ (Deficit) from Capital	(80,000)	(80,000)		(40,000)	(40,000)	
Depreciation Contra						
Loan Funds Raised						
Proceeds on Sale of Assets	20,000	20,000		10,000	10,000	
Loan Repayments						
Net Transfer (to) / from Reserves		9,000				
Net Result : Building Control	(329,076)	(329,076)	(244,581)	(318,814)	(324,517)	(300,331)

Function: Manufacturing, Mining & Construction	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Quarries & Pits						
Operating Revenue						
User Fees & Charges						
Total Operating Revenue						
Capital Revenue						
Capital Grants & Contributions						
Capital Grants						
Capital Contributions						
Capital Grants & Contributions Total						
Total Capital Revenue						
Operating Expenses						
Quarry Remediation Expenses	20,000	95,095				
Depreciation	3,140	3,140	3,140	3,266	3,397	3,533
Oncost Recoveries	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
Depreciation Total	(26,860)	48,235	(46,860)	(46,734)	(46,603)	(46,467)
Total Operating Expenses	(26,860)	48,235	(46,860)	(46,734)	(46,603)	(46,467)
Capital Expenditure						
Refer: Capital Expenditure Page						
Total Capital Expenditure						
Transfers (to) / From Reserves						
Uncompleted Works						
Unexpended Grants						
Quarry Rehabilitation Reserve	(30,000)	45,095	(50,000)	(50,000)	(50,000)	(50,000)
Transfers (to) / From Reserves	(30,000)	45,095	(50,000)	(50,000)	(50,000)	(50,000)
Summary : Quarries & Pits						
Total Operating Revenue						
Total Operating Expenditure	(26,860)	48,235	(46,860)	(46,734)	(46,603)	(46,467)
Net Surplus/ (Deficit) from Operating	26,860	(48,235)	46,860	46,734	46,603	46,467
Capital Revenue						
Capital Expenditure						
Net Surplus/ (Deficit) from Capital						
Depreciation Contra	3,140	3,140	3,140	3,266	3,397	3,533
Loan Funds Raised						
Proceeds on Sale of Assets						
Loan Repayments						
Net Transfer (to) / from Reserves	(30,000)	45,095	(50,000)	(50,000)	(50,000)	(50,000)
Net Result : Quarries & Pits						
Summary : Manufacturing, Mining & Building						
Total Operating Revenue	130,033	130,033	132,633	135,226	137,869	140,565
Total Operating Expenditure	372,249	456,344	330,354	377,306	385,783	394,429
Net Surplus/ (Deficit) from Operating	(242,216)	(326,311)	(197,721)	(242,080)	(247,914)	(253,864)
Capital Revenue						
Capital Expenditure	80,000	80,000		40,000	40,000	
Net Surplus/ (Deficit) from Capital	(80,000)	(80,000)		(40,000)	(40,000)	
Depreciation Contra	3,140	3,140	3,140	3,266	3,397	3,533
Loan Funds Raised						
Proceeds on Sale of Assets	20,000	20,000		10,000	10,000	
Loan Repayments						
Net Transfer (to) / from Reserves	(30,000)	54,095	(50,000)	(50,000)	(50,000)	(50,000)
Net Result : Manufacturing, Mining & Building	(329,076)	(329,076)	(244,581)	(318,814)	(324,517)	(300,331)

Function: Transport & Communication	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Operating Revenue						
FAG Grant - Roads Component	2,172,479	2,153,881	2,186,189	2,229,913	2,274,511	2,320,001
Urban Roads - Roads to Recovery	1,060,000	1,060,000	550,000	650,000	500,000	250,000
Sealed Rural Roads - Roads to Recovery	890,000	1,033,582	1,000,000	650,000	350,000	350,000
Sealed Rural Roads - State Government Interest Subsidy	30,866	30,866	30,866	26,905	22,905	18,905
Sealed Regional Roads - Block Grant	1,911,600	1,911,600	2,026,239	2,189,141	2,226,507	2,264,335
Natural Disaster Recovery Grants	0	0	0	0	0	0
Ancillary Roadworks - Rural Addressing	0	500	0	0	0	0
PAMPS Funding	40,000	40,000	40,000	40,000	40,000	40,000
Aerodromes	0	0	0	0	0	0
State Roads RMCC Works - Maintenance	600,000	680,000	600,000	600,000	600,000	600,000
State Roads RMCC Works - Ordered Works	1,200,000	1,507,300	1,200,000	1,200,000	1,200,000	1,200,000
Roads Safety Officer - Operating Grants	7,140	7,140	7,283	7,392	7,503	7,616
Roads Safety Officer - Contributions by Councils	89,920	110,886	102,704	104,245	105,809	107,396
Total Operating Revenue	8,002,005	8,535,755	7,743,281	7,697,596	7,327,235	7,158,253
Capital Revenue						
Urban Roads - Contribution to Works	0	0	0	0	0	0
Sealed Rural Roads - Grants	0	0	0	0	0	0
Sealed Rural Roads - Contribution to Works	12,000,000	13,584,571	3,190,000	0	0	0
Sealed Rural Roads - Contribution to Works (Boral)	0	18,015	0	0	0	0
Sealed Regional Roads - Block Grant	405,000	430,000	410,063	400,000	400,000	400,000
Sealed Regional Roads - Regional Repair Contribution	405,000	430,000	515,937	400,000	400,000	400,000
Sealed Regional Roads - Black Spot Funding	0	752,235	1,606,000	0	0	0
Kerb & Gutter Contributions	0	0	0	20,000	8,000	8,000
Footpath Contributions	16,000	46,000	16,000	16,000	16,000	24,000
Ancillary Road Works	0	125,000	0	0	0	0
Bridges	0	680,000	0	0	0	0
Bus Shelters	0	0	0	0	0	0
Section 94 Contributions	0	2,048	0	0	0	0
Total Capital Revenue	12,826,000	16,067,869	5,738,000	836,000	824,000	832,000
Operating Expenditure						
Urban Roads - Roads Maintenance	520,200	520,200	450,604	457,364	544,224	552,387
Urban Roads - Tree Maintenance	247,387	247,387	252,335	256,120	259,962	263,861
Sealed Rural Roads - Road Maintenance	800,000	800,000	800,000	814,975	830,224	845,752
Unsealed Rural Roads - Road Maintenance	1,131,656	1,231,656	1,154,289	1,171,603	1,189,177	1,207,015
Sealed Regional Roads - Road Maintenance	795,220	795,220	826,239	899,141	1,076,507	1,064,335
Natural Disaster Recovery Expenditure	0	0	0	0	0	0
State Roads RMCC Works - Maintenance	600,000	680,000	600,000	600,000	600,000	600,000
State Roads RMCC Works - Ordered Works	1,200,000	1,507,300	1,200,000	1,200,000	1,200,000	1,200,000
Kerb & Gutter Maintenance	50,000	49,697	51,000	51,765	52,541	53,329
Footpath Maintenance	50,000	50,000	51,000	51,765	52,541	53,329
Bus Shelters Maintenance	500	500	500	500	500	500
Bridges & Culverts Maintenance	100,000	94,716	150,000	153,000	156,060	159,181
Aerodromes Maintenance	17,425	16,653	17,774	18,041	18,312	18,587
Aerodromes - Other Expenditure	4,410	5,182	4,525	4,615	4,707	4,800
Ancillary Roadworks - Rural Addressing	0	500	0	0	0	0
Ancillary Roadworks - Other	0	0	0	0	0	0
PAMPS Project Expenditure	80,000	240,000	80,000	80,000	80,000	80,000
Road Safety Officer - Administration	95,386	110,886	113,115	115,337	117,603	119,913
Road Safety Officer - Council Contribution	23,356	27,721	23,823	24,180	24,543	24,911
Road Safety Officer - Programs	7,140	7,140	7,283	7,392	7,503	7,616
Loan Interest	115,311	115,311	98,169	80,687	62,282	43,105
Depreciation	4,528,207	4,630,486	5,009,399	5,209,776	5,418,168	5,634,895
Total Operating Expenditure	10,366,198	11,130,555	10,890,055	11,196,261	11,694,854	11,933,516

Function: Transport & Communication	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Capital Expenditure						
Urban Roads	1,570,000	1,936,213	830,000	1,130,000	980,000	730,000
Sealed Rural Roads	14,160,000	16,165,795	5,490,000	1,650,000	1,350,000	1,350,000
Unsealed Rural Roads	1,250,000	1,200,312	1,383,000	1,450,000	1,771,000	1,775,000
Regional Roads	1,926,380	2,893,103	3,732,000	2,090,000	1,950,000	2,000,000
Kerb & Gutter	0	57,071	0	100,000	40,000	40,000
Footpaths	40,000	167,288	40,000	40,000	40,000	60,000
Bridges & Culverts	0	771,620	130,000	100,000	100,000	140,000
Bus Shelters	5,000	15,000	5,000	5,000	5,000	5,000
Aerodromes	0	0	30,000	0	0	0
Ancillary Roadworks	50,000	241,600	50,000	50,000	50,000	50,000
PAMPS	0	0	0	0	0	0
Road Safety Officer	0	0	0	0	0	0
Total Capital Expenditure	19,001,380	23,448,002	11,690,000	6,615,000	6,286,000	6,150,000
Loan Funds Raised	0	0	0	0	0	0
Loan Repayments	315,007	315,007	328,324	342,150	356,966	369,168
Transfers (to) / From Reserves						
Uncompleted Works	0	1,235,242	0	0	0	0
Unexpended Grants	0	150,405	0	0	0	0
Reserves	0	(18,015)	0	0	0	0
S94 Contributions	0	(2,048)	100,000	0	0	0
Transfers (to) / From Reserves	0	1,365,584	100,000	0	0	0
Summary : Transport & Communications						
Total Operating Revenue	8,002,005	8,535,755	7,743,281	7,697,596	7,327,235	7,158,253
Total Operating Expenditure	10,366,198	11,130,555	10,890,055	11,196,261	11,694,854	11,933,516
Net Surplus/ (Deficit) from Operating	(2,364,193)	(2,594,800)	(3,146,774)	(3,498,665)	(4,367,619)	(4,775,263)
Capital Revenue	12,826,000	16,067,869	5,738,000	836,000	824,000	832,000
Capital Expenditure	19,001,380	23,448,002	11,690,000	6,615,000	6,286,000	6,150,000
Net Surplus/ (Deficit) from Capital	(6,175,380)	(7,380,133)	(5,952,000)	(5,779,000)	(5,462,000)	(5,318,000)
Add Back: Depreciation Contra	4,528,207	4,630,486	5,009,399	5,209,776	5,418,168	5,634,895
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	315,007	315,007	328,324	342,150	356,966	369,168
Net Transfer (to) / from Reserves	0	1,365,584	100,000	0	0	0
Net Result : Transport & Communications	(4,326,373)	(4,293,870)	(4,317,699)	(4,410,039)	(4,768,417)	(4,827,536)

Function: Economic Affairs	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Jindera Medical Centre						
Operating Revenue						
User Fees & Charges	26,138	19,613	26,661	27,061	27,467	27,879
Total Operating Revenue	26,138	19,613	26,661	27,061	27,467	27,879
Expenditure						
Maintenance	4,118	4,118	4,023	3,919	3,806	3,882
Operating Expenditure	17,908	20,774	18,295	18,656	19,025	19,405
Depreciation	13,026	13,026	14,000	14,560	15,142	15,748
Total Operating Expenditure	35,052	37,918	36,318	37,135	37,973	39,035
Capital Expenditure	0	0	0	0	0	0
Transfers (to) / From Reserves						
Uncompleted Works	0	0	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Jindera Medical Centre Reserves	(4,112)	5,279	(4,343)	(4,486)	(4,636)	(4,592)
Transfers (to) / From Reserves	(4,112)	5,279	(4,343)	(4,486)	(4,636)	(4,592)
Summary : Jindera Medical Centre						
Total Operating Revenue	26,138	19,613	26,661	27,061	27,467	27,879
Total Operating Expenditure	35,052	37,918	36,318	37,135	37,973	39,035
Net Surplus/ (Deficit) from Operating	(8,914)	(18,305)	(9,657)	(10,074)	(10,506)	(11,156)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	0
Depreciation Contra	13,026	13,026	14,000	14,560	15,142	15,748
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	(4,112)	5,279	(4,343)	(4,486)	(4,636)	(4,592)
Net Result : Jindera Medical Centre	0	0	0	0	0	0

Function: Economic Affairs	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Caravan Parks						
Operating Revenue						
Culcairn Caravan Park Fees	48,500	48,500	56,970	57,825	58,692	59,572
Holbrook Caravan Park Fees	0	0	0	0	0	0
Total Operating Revenue	48,500	48,500	56,970	57,825	58,692	59,572
Operating Expenditure						
Culcairn Caravan Park - Maintenance	15,000	12,000	15,313	15,556	15,804	16,055
Culcairn Caravan Park - Operations	41,740	48,845	42,756	43,668	44,600	45,555
Depreciation	25,917	20,815	25,917	26,954	28,032	29,153
Total Caravan Park Expenditure	82,657	81,660	83,986	86,178	88,436	90,763
Capital Expenditure	50,000	50,000	0	0	0	0
Transfers (to) / From Reserves						
Uncompleted Works	0	0	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Holbrook Caravan Park Reserve	0	0	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0	0	0
Summary : Caravan Parks						
Total Operating Revenue	48,500	48,500	56,970	57,825	58,692	59,572
Total Operating Expenditure	82,657	81,660	83,986	86,178	88,436	90,763
Net Surplus/ (Deficit) from Operating	(34,157)	(33,160)	(27,016)	(28,353)	(29,744)	(31,191)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	50,000	50,000	0	0	0	0
Net Surplus/ (Deficit) from Capital	(50,000)	(50,000)	0	0	0	0
Depreciation Contra	25,917	20,815	25,917	26,954	28,032	29,153
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0	0	0
Net Result : Caravan Parks	(58,240)	(62,345)	(1,099)	(1,399)	(1,712)	(2,038)

Function: Economic Affairs	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Tourism Operations						
Operating Revenue						
Grants & Subsidies Recurrent	0	0	0	0	0	0
Operating Contributions	0	0	0	0	0	0
Other Revenue	0	114	0	0	0	0
Total Operating Revenue	0	114	0	0	0	0
Operating Expenditure						
Tourism Initiatives	30,651	230,765	31,960	32,439	32,926	33,420
Programs & Events	13,000	13,000	13,000	13,195	13,393	13,594
Total Operating Expenditure	43,651	243,765	44,960	45,634	46,319	47,014
Capital Expenditure	0	0	0	0	0	0
Transfers (to) / From Reserves						
Uncompleted Works	0	200,000	0	0	0	0
Unexpended Grants - Local Land Services - Morgans Lookout Walk	0	0	0	0	0	0
Unexpended Grants - Destination NSW Grant - Jindera 150th Celebration	0	0	0	0	0	0
Unexpended Grants - Destination NSW Grant - Walla Walla 150th Celebration	0	0	0	0	0	0
Waste Management Reserves	0	0	0	0	0	0
Transfers (to) / From Reserves	0	200,000	0	0	0	0
Summary : Tourism Operations						
Total Operating Revenue	0	114	0	0	0	0
Total Operating Expenditure	43,651	243,765	44,960	45,634	46,319	47,014
Net Surplus/ (Deficit) from Operating	(43,651)	(243,651)	(44,960)	(45,634)	(46,319)	(47,014)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	0
Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0.00	200,000.00	0	0	0	0
Net Result : Tourism Operations	(43,651)	(43,651)	(44,960)	(45,634)	(46,319)	(47,014)

Function: Economic Affairs	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Visitor Information Centre and Submarine Museum						
Operating Revenue						
Admission Fees	16,000	16,000	22,000	22,440	22,777	23,119
Tourism Sales and Other Revenue	14,493	14,543	8,543	8,581	8,620	8,659
Grants & Subsidies Recurrent	0	0	0	0	0	0
Total Operating Revenue	30,493	30,543	30,543	31,021	31,397	31,778
Operating Expenditure						
Administration Salaries & Wages	125,390	125,390	128,525	131,096	133,718	136,392
Goods for Resale	10,000	10,000	5,000	10,000	10,000	10,000
Maintenance Expenditure	2,050	3,700	2,097	2,134	2,171	2,209
Operating Expenditure	18,765	19,700	20,903	22,842	21,586	21,937
Submarine Museum Committee Expenditure	5,000	5,000	5,500	5,583	5,667	5,752
Depreciation	35,348	30,941	31,560	32,822	34,135	35,500
Total Operating Expenditure	196,553	194,731	193,585	204,477	207,277	211,790
Capital Expenditure						
	0	0	0	0	0	0
Transfers (to) / From Reserves						
Uncompleted Works	0	0	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Reserves	0	(1,200)	0	0	0	0
Transfers (to) / From Reserves	0	(1,200)	0	0	0	0
Summary : Visitor Information Centre and Submarine Museum						
Total Operating Revenue	30,493	30,543	30,543	31,021	31,397	31,778
Total Operating Expenditure	196,553	194,731	193,585	204,477	207,277	211,790
Net Surplus/ (Deficit) from Operating	(166,060)	(164,188)	(163,042)	(173,456)	(175,880)	(180,012)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	0
Depreciation Contra	35,348	30,941	31,560	32,822	34,135	35,500
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	(1,200)	0	0	0	0
Net Result : Visitor Information Centre and Submarine Museum	(130,712)	(134,447)	(131,482)	(140,634)	(141,745)	(144,512)

Function: Economic Affairs	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Economic Development						
Operating Revenue						
User Fees & Charges	0	0	0	0	0	0
Grants & Subsidies	11,000	11,000	0	0	0	0
Other Revenue	0	0	0	0	0	0
Total Operating Revenue	11,000	11,000	0	0	0	0
Operating Expenditure						
Administration Expenditure - Salaries & Wages	44,130	44,130	85,110	86,812	88,548	90,319
Administration Expenditure - Other	3,000	3,000	3,000	3,000	3,000	3,000
Subscriptions	19,000	19,000	19,380	19,671	19,966	20,265
Programs & Events	25,000	50,300	25,000	25,000	25,000	25,000
Total Operating Expenditure	91,130	116,430	132,490	134,483	136,514	138,584
Capital Expenditure	0	0	0	0	0	0
Transfers (to) / From Reserves						
Uncompleted Works	0	25,300	0	0	0	0
Growing Local Economies Grant	0	0	0	0	0	0
Small Business Promotion Grant	0	0	0	0	0	0
Holbrook Festival Reserve	0	0	0	0	0	0
	0	25,300	0	0	0	0
Summary : Economic Development						
Total Operating Revenue	11,000	11,000	0	0	0	0
Total Operating Expenditure	91,130	116,430	132,490	134,483	136,514	138,584
Net Surplus/ (Deficit) from Operating	(80,130)	(105,430)	(132,490)	(134,483)	(136,514)	(138,584)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	0
Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	25,300	0	0	0	0
Net Result : Economic Development	(80,130)	(80,130)	(132,490)	(134,483)	(136,514)	(138,584)

Function: Economic Affairs	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Community Development Grants and Projects						
Operating Revenue						
Mental Health Drug & Alcohol Program	0	5,000	0	0	0	0
Total Operating Revenue	0	5,000	0	0	0	0
Operating Expenditure						
Community Development Grants	0	24,679	0	0	0	0
Community Development Meetings	0	22,285	0	0	0	0
Community Development Projects - Other	15,000	15,000	15,000	15,000	15,000	15,000
Mental Health Drug & Alcohol Program	0	0	0	0	0	0
Health & Wellbeing Forum	0	0	0	0	0	0
Total Operating Expenditure	15,000	61,964	15,000	15,000	15,000	15,000
Transfers (to) / From Reserves						
Uncompleted Works	0	24,679	0	0	0	0
Unexpended Grants	0	17,285	0	0	0	0
Reserves	0	0	0	0	0	0
Transfers (to) / From Reserves	0	41,964	0	0	0	0
Summary : Community Development Grants and Projects						
Total Operating Revenue	0	5,000	0	0	0	0
Total Operating Expenditure	15,000	61,964	15,000	15,000	15,000	15,000
Net Surplus/ (Deficit) from Operating	(15,000)	(56,964)	(15,000)	(15,000)	(15,000)	(15,000)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	0
Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	41,964	0	0	0	0
Net Result : Community Development Grants and Projects	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)

Function: Economic Affairs	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Real Estate Rental and Leasing						
Operating Revenue						
Property Leases	69,764	72,571	71,062	72,090	73,134	74,194
Total Operating Revenue	69,764	72,571	71,062	72,090	73,134	74,194
Expenditure						
Property Expenses	49,511	58,295	50,732	51,692	52,670	53,668
Depreciation	15,653	15,653	15,966	16,605	17,269	17,960
Interest on Loans	0	0	0	0	0	0
Total Operating Expenditure	65,164	73,948	66,698	68,297	69,939	71,628
Capital Expenditure	0	13,877	2,500,000	2,700,000	0	0
Loan Funds Raised	0	0	1,900,000	2,100,000	0	0
Loan Principal Repayments	0	0	0	0	0	0
Transfers (to) / From Reserves						
Uncompleted Works	0	0	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Land Development Reserve	0	13,877	600,000	600,000	0	0
Crown Lands Reserve	(1,475)	(1,973)	(1,504)	(1,527)	(1,550)	(1,573)
Transfers (to) / From Reserves	(1,475)	11,904	598,496	598,473	(1,550)	(1,573)
Summary : Real Estate Development						
Total Operating Revenue	69,764	72,571	71,062	72,090	73,134	74,194
Total Operating Expenditure	65,164	73,948	66,698	68,297	69,939	71,628
Net Surplus/ (Deficit) from Operating	4,600	(1,377)	4,364	3,793	3,195	2,566
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	13,877	2,500,000	2,700,000	0	0
Net Surplus/ (Deficit) from Capital	0	(13,877)	(2,500,000)	(2,700,000)	0	0
Add Back: Depreciation Contra	15,653	15,653	15,966	16,605	17,269	17,960
Loan Funds Raised	0	0	1,900,000	2,100,000	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	(1,475)	11,904	598,496	598,473	(1,550)	(1,573)
Net Result : Real Estate Development	18,778	12,303	18,826	18,871	18,914	18,953

Function: Economic Affairs	Original Budget 2020/21	Revised Budget as at 31 Dec 2020	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Private Works						
Operating Revenue						
Private Works Income	200,000	200,000	200,000	200,000	200,000	200,000
Total Operating Revenue	200,000	200,000	200,000	200,000	200,000	200,000
Operating Expenditure						
Private Works Expenditure	190,000	190,000	190,000	190,000	190,000	190,000
Total Operating Expenditure	190,000	190,000	190,000	190,000	190,000	190,000
Summary : Private Works						
Total Operating Revenue	200,000	200,000	200,000	200,000	200,000	200,000
Total Operating Expenditure	190,000	190,000	190,000	190,000	190,000	190,000
Net Surplus/ (Deficit) from Operating	10,000	10,000	10,000	10,000	10,000	10,000
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	0
Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0	0	0
Net Result : Private Works	10,000	10,000	10,000	10,000	10,000	10,000
Summary : Economic Affairs						
Total Operating Revenue	385,895	387,341	385,236	387,997	390,690	393,423
Total Operating Expenditure	719,207	1,000,416	763,037	781,204	791,458	803,814
Net Surplus/ (Deficit) from Operating	(333,312)	(613,075)	(377,801)	(393,207)	(400,768)	(410,391)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	50,000	63,877	2,500,000	2,700,000	0	0
Net Surplus/ (Deficit) from Capital	(50,000)	(63,877)	(2,500,000)	(2,700,000)	0	0
Depreciation Contra	89,944	80,435	87,443	90,941	94,578	98,361
Loan Funds Raised	0	0	1,900,000	2,100,000	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	(5,587)	283,247	594,153	593,987	(6,186)	(6,165)
Net Result : Economic Affairs	(298,955)	(313,270)	(296,205)	(308,279)	(312,376)	(318,195)