



Greater
Hume
Council

Draft 2023 - 2027 Budget



Greater
Hume
Council

**Delivery Program 2022 to 2026
Operational Plan 2023-2024**

**Delivery Plan Budget
2023/24 to 2026/27**

**Income Statement, Balance Sheet,
Cashflow and Restricted Cash**

Greater Hume Council
Delivery Plan Budget
2023/24 to 2026/27

INCOME STATEMENT - CONSOLIDATED

	Actuals		Original Budget	Revised Budget as at 31 Mar 2023	Projected Years			
	2021/22 \$ 000's	2022/23 \$ 000's	2022/23 \$ 000's	2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's
Income from Continuing Operations								
Revenue:								
Rates & Annual Charges	12,228	12,722	12,894	12,894	13,351	13,848	14,260	14,659
User Charges & Fees	6,554	7,038	7,837	7,837	7,676	7,924	8,223	8,487
Interest & Investment Revenue	297	183	312	312	950	950	950	1,025
Other Revenues	643	761	1,000	1,000	969	988	1,020	1,017
Grants & Contributions provided for Operating Purposes	15,403	12,527	13,751	13,751	12,788	13,719	14,273	14,706
Grants & Contributions provided for Capital Purposes	10,506	3,269	9,607	9,607	13,206	6,698	1,124	10,749
Other Income:			0	0				
Net gains from the disposal of assets	1215	0	0	0	0	0	0	0
Joint Ventures & Associated Entities	0	0	0	0	0	0	0	0
Total Income from Continuing Operations	46,846	36,500	45,400	45,400	48,940	44,127	39,850	50,643
Expenses from Continuing Operations								
Employee Benefits & On-Costs	12,675	12,090	12,132	12,132	13,031	13,535	13,990	14,469
Borrowing Costs	203	151	151	151	123	96	74	59
Materials & Services	11,379	11,059	12,717	12,717	13,169	13,260	13,265	13,545
Depreciation & Amortisation	10,009	9,872	9,872	9,872	10,249	10,533	10,796	11,092
Other Expenses	1,078	547	549	549	641	534	541	554
Net Losses from the Disposal of Assets	0	0	-	-	0	0	0	0
Total Expenses from Continuing Operations	35,344	33,719	35,422	35,422	37,213	37,958	38,666	39,719
Operating Result from Continuing Operations	11,502	2,781	9,978	9,978	11,727	6,169	1,184	10,924
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0	0
Net Operating Result for the Year	11,502	2,781	9,978	9,978	11,727	6,169	1,184	10,924
Net Operating Result before Grants and Contributions provided for Capital Purposes	996	-488	371	371	-1,479	-529	60	175

Greater Hume Council
Delivery Plan Budget
2023/24 to 2026/27

INCOME STATEMENT - GENERAL FUND

	Actuals	Original Budget	Revised Budget as at 31 Mar 2023	Projected Years			
	2021/22 \$ 000's	2022/23 \$ 000's	2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's
Income from Continuing Operations							
Revenue:							
Rates & Annual Charges	10,128	10,562	10,703	11,075	11,378	11,692	12,014
User Charges & Fees	5,353	5,442	6,208	6,035	6,059	6,303	6,486
Interest & Investment Revenue	158	132	246	765	772	768	824
Other Revenues	563	748	974	957	975	1,007	1,004
Grants & Contributions provided for Operating Purposes	15,344	12,475	13,604	12,788	13,719	14,273	14,706
Grants & Contributions provided for Capital Purposes	9,980	2,144	8,405	13,206	3,152	1,124	5,124
Other Income:	0	0	0	0	0	0	0
Net gains from the disposal of assets	1215	0	0	0	0	0	0
Joint Ventures & Associated Entities	0	0	0	0	0	0	0
Total Income from Continuing Operations	42,741	31,503	40,139	44,826	36,055	35,167	40,158
Expenses from Continuing Operations							
Employee Benefits & On-Costs	11,333	11,132	11,174	12,052	12,528	12,952	13,400
Borrowing Costs	203	151	151	123	96	74	59
Materials & Services	9,827	9,181	10,759	11,248	11,324	11,298	11,506
Depreciation & Amortisation	8,953	8,815	8,815	9,010	9,233	9,432	9,659
Other Expenses	1,078	547	549	641	534	541	554
Net Losses from the Disposal of Assets	0	0	0	0	0	0	0
Total Expenses from Continuing Operations	31,394	29,826	31,449	33,074	33,715	34,297	35,178
Operating Result from Continuing Operations	11,347	1,677	8,691	11,752	2,340	870	4,980
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0
Net Operating Result for the Year	11,347	1,677	8,691	11,752	2,340	870	4,980
Net Operating Result before Grants and Contributions provided for Capital Purposes	1,367	-467	285	-1,454	-812	-254	-144

Greater Hume Council
Delivery Plan Budget
2023/24 to 2026/27

INCOME STATEMENT - WATER FUND

	Actuals	Original Budget	Revised Budget as at 31 Mar 2023	Projected Years			
	2021/22 \$ 000's	2022/23 \$ 000's	2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's
Income from Continuing Operations							
Revenue:							
Rates & Annual Charges	700	714	745	779	853	878	904
User Charges & Fees	959	1,361	1,394	1,401	1,542	1,588	1,634
Interest & Investment Revenue	60	21	31	129	123	116	146
Other Revenues	59	0	0	0	0	0	0
Grants & Contributions provided for Operating Purposes	16	30	125	0	0	0	0
Grants & Contributions provided for Capital Purposes	235	1,125	1,154	0	3,546	0	0
Other Income:			0				
Net gains from the disposal of assets	0	0	0	0	0	0	0
Joint Ventures & Associated Entities	0	0	0	0	0	0	0
Total Income from Continuing Operations	2,029	3,251	3,449	2,309	6,064	2,582	2,684
Expenses from Continuing Operations							
Employee Benefits & On-Costs	530	498	498	509	523	539	555
Borrowing Costs	0	0	0	0	0	0	0
Materials & Services	999	1,083	1,109	1,099	1,126	1,142	1,177
Depreciation & Amortisation	446	446	446	491	533	578	627
Other Expenses	0	0	0	0	0	0	0
Net Losses from the Disposal of Assets	0	0	0	0	0	0	0
Total Expenses from Continuing Operations	1,975	2,027	2,053	2,099	2,182	2,259	2,359
Operating Result from Continuing Operations	54	1,224	1,396	210	3,882	323	325
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0
Net Operating Result for the Year	54	1,224	1,396	210	3,882	323	325
Net Operating Result before Grants and Contributions provided for Capital Purposes	-181	99	242	210	336	323	325

Greater Hume Council
Delivery Plan Budget
2023/24 to 2026/27

INCOME STATEMENT - SEWER FUND

	Actuals	Original Budget	Revised Budget as at 31 Mar 2023	Projected Years			
	2021/22 \$ 000's	2022/23 \$ 000's	2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's
Income from Continuing Operations							
Revenue:							
Rates & Annual Charges	1,400	1,446	1,446	1,497	1,617	1,690	1,741
User Charges & Fees	242	235	235	240	323	332	367
Interest & Investment Revenue	79	30	35	56	55	66	55
Other Revenues	21	13	26	12	13	13	13
Grants & Contributions provided for Operating Purposes	43	22	22	0	0	0	0
Grants & Contributions provided for Capital Purposes	291	0	48	0	0	0	5,625
Other Income:			0				
Net gains from the disposal of assets	0	0	0	0	0	0	0
Joint Ventures & Associated Entities	0	0	0	0	0	0	0
Total Income from Continuing Operations	2,076	1,746	1,812	1,805	2,008	2,101	7,801
Expenses from Continuing Operations							
Employee Benefits & On-Costs	812	460	460	470	484	499	514
Borrowing Costs	0	0	0	0	0	0	0
Materials & Services	553	795	849	822	810	825	862
Depreciation & Amortisation	610	611	611	748	767	786	806
Other Expenses	0	0	0	0	0	0	0
Net Losses from the Disposal of Assets	0	0	0	0	0	0	0
Total Expenses from Continuing Operations	1,975	1,866	1,920	2,040	2,061	2,110	2,182
Operating Result from Continuing Operations	101	-120	-108	-235	-53	-9	5,619
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0
Net Operating Result for the Year	101	-120	-108	-235	-53	-9	5,619
Net Operating Result before Grants and Contributions provided for Capital Purposes	-190	-120	-156	-235	-53	-9	-6

Greater Hume Council

Delivery Plan Budget

2023/24 to 2026/27

BALANCE SHEET - CONSOLIDATED

	Original Budget		Revised Budget as at 31 Mar 2023	Projected Years			
	Actuals	2022/23	2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
	2021/22	2022/23	2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's
ASSETS							
Current Assets							
Cash & Cash Equivalents	8621	2032	1,878	3,050	1,569	2,058	1,967
Investments	15177	13600	17,300	15,000	16,000	17,000	17,000
Receivables	7994	5500	7,472	7,500	7,500	7,500	7,500
Inventories	2510	2269	2,269	4,780	4,610	4,440	4,270
Other	0	20	0	20	20	20	21
Total Current Assets	34,302	23,421	28,919	30,350	29,699	31,018	30,758
Non-Current Assets							
Non Current Investments	7000	0	0	0	0	0	0
Receivables	12	0	0	0	0	0	0
Inventories	0	0	0	0	0	0	0
Infrastructure, Property, Plant & Equipment	720495	676496	738,321	750,824	758,742	780,068	792,723
Investments Accounted for using the equity method	0	0	0	0	0	0	0
Investment Property	0	0	0	0	0	0	0
Intangible Assets	86	46	46	46	8	0	0
Right of Use Asset	33	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
Total Non-Current Assets	727,626	676,542	738,367	750,870	758,750	780,068	792,723
TOTAL ASSETS	761,928	699,963	767,286	781,220	788,449	811,086	823,481
LIABILITIES							
Current Liabilities							
Bank Overdraft	0	0	0	0	0	0	0
Payables	2886	3261	3,261	3,261	3,261	3,261	3,261
Contract Liabilities	4433	200	200	0	0	0	0
Lease Liabilities	21	200	0	0	0	0	0
Borrowings	657	680	680	628	384	395	453
Provisions	3724	3016	3,016	3,716	3,716	3,716	3,716
Liabilities associated with assets classified as "held for sale"	0	0	0	0	0	0	0
Total Current Liabilities	11,721	7,357	7,157	7,605	7,361	7,372	7,430
Non-Current Liabilities							
Payables	1378	725	725	1400	1400	1400	1400
Borrowings	4026	3329	3,329	3,125	2,741	2,346	1,893
Lease Liabilities	16	200	0	0	0	0	0
Employee Benefit Provisions	194	559	559	200	200	200	200
Provisions	5277	5152	5152	5152	5152	5152	5152
Liabilities associated with assets classified as "held for sale"	0	0	0	0	0	0	0
Total Non-Current Liabilities	10,891	9,965	9,765	9,877	9,493	9,098	8,645
TOTAL LIABILITIES	22,612	17,322	16,922	17,482	16,854	16,470	16,075
Net Assets	739,316	682,641	750,364	763,738	771,595	794,616	807,406
EQUITY							
Retained Earnings	292,965	302,204	302,943	314,670	320,839	322,023	332,947
Revaluation Reserves	446,351	380,437	447,421	449,068	450,756	472,593	474,459
Council Equity Interest	739,316	682,641	750,364	763,738	771,595	794,616	807,406
Minority Equity Interest	-	-	-	-	-	-	-
Total Equity	739,316	682,641	750,364	763,738	771,595	794,616	807,406

Greater Hume Council

Delivery Plan Budget

2023/24 to 2026/27

BALANCE SHEET - GENERAL FUND

	Original Budget		Revised Budget as at 31 Mar 2023	Projected Years			
	Actuals	2022/23 \$ 000's	2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's
ASSETS							
Current Assets							
Cash & Cash Equivalents	2219	57	274	2,170	850	1,586	890
Investments	20073	8600	14,300	11,000	12,000	12,000	13,000
Receivables	8268	4625	6,597	6,945	7,145	6,945	6,945
Inventories	2007	2269	2,269	4,780	4,610	4,440	4,270
Other	0	20	0	20	20	20	21
Total Current Assets	32,567	15,571	23,440	24,915	24,625	24,991	25,126
Non-Current Assets							
Non Current Investments	4000	0	0	0	0	0	0
Receivables	74	0	0	0	0	0	0
Inventories	-	0	0	0	0	0	0
Infrastructure, Property, Plant & Equipment	643106	613589	672,456	683,293	685,233	705,461	709,911
Investments Accounted for using the equity method	0	0	0	0	0	0	0
Investment Property	-	0	0	0	0	0	0
Intangible Assets	124	46	46	46	8	0	0
Right of Use Asset	86	0	0	0	0	0	0
Other	-	0	0	0	0	0	0
Total Non-Current Assets	647,390	613,635	672,502	683,339	685,241	705,461	709,911
TOTAL ASSETS	679,957	629,206	695,942	708,254	709,866	730,452	735,037
LIABILITIES							
Current Liabilities							
Bank Overdraft	-	0	0	0	0	0	0
Payables	3474	3061	3061	3,061	2,961	3,061	3,061
Contract Liabilities	2706	200	200	0	0	0	0
Lease Liabilities	57	200	0	0	0	0	0
Borrowings	491	680	680	628	384	395	453
Provisions	3695	3016	3016	3,716	3,716	3,716	3,716
Liabilities associated with assets classified as "held for sale"	-	-	0	-	-	-	-
Total Current Liabilities	10,423	7,157	6,957	7,405	7,061	7,172	7,230
Non-Current Liabilities							
Payables	1432	725	725	1400	1400	1400	1400
Borrowings	2753	3329	3329	3,125	2,741	2,346	1,893
Lease Liabilities	37	200	0	0	0	0	0
Employee Benefit Provisions	208	559	559	200	200	200	200
Provisions	5152	5152	5152	5152	5152	5152	5152
Liabilities associated with assets classified as "held for sale"	-	0	0	0	0	0	0
Total Non-Current Liabilities	9,582	9,965	9,765	9,877	9,493	9,098	8,645
TOTAL LIABILITIES	20,005	17,122	16,722	17,282	16,554	16,270	15,875
Net Assets	659,952	612,084	679,220	690,972	693,312	714,182	719,162
EQUITY							
Retained Earnings	281,463	269,551	274,645	286,397	288,737	289,607	294,587
Revaluation Reserves	378,489	342,533	404,575	404,575	404,575	424,575	424,575
Council Equity Interest	659,952	612,084	679,220	690,972	693,312	714,182	719,162
Minority Equity Interest	-	-	-	-	-	-	-
Total Equity	659,952	612,084	679,220	690,972	693,312	714,182	719,162

Greater Hume Council

Delivery Plan Budget

2023/24 to 2026/27

BALANCE SHEET - WATER FUND

	Original Budget		Revised Budget as at 31 Mar 2023	Projected Years			
	Actuals	2022/23	2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
	2021/22	2022/23	2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's
ASSETS							
Current Assets							
Cash & Cash Equivalents	3409	990	965	469	184	390	212
Investments	0	1000	2,000	3,000	3,000	3,000	4,000
Receivables	511	520	520	200	0	200	200
Inventories	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
Total Current Assets	3,920	2,510	3,485	3,669	3,184	3,590	4,412
Non-Current Assets							
Non Current Investments	0	0	0	0	0	0	0
Receivables	0	0	0	0	0	0	0
Inventories	0	0	0	0	0	0	0
Infrastructure, Property, Plant & Equipment	23497	24353	26,038	26,715	31,850	32,463	32,778
Investments Accounted for using the equity method	0	0	0	0	0	0	0
Investment Property	0	0	0	0	0	0	0
Intangible Assets	0	0	0	0	0	0	0
Right of Use Asset	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
Total Non-Current Assets	23,497	24,353	26,038	26,715	31,850	32,463	32,778
TOTAL ASSETS	27,417	26,863	29,523	30,384	35,034	36,053	37,190
LIABILITIES							
Current Liabilities							
Bank Overdraft	0	0	0	0	0	0	0
Payables	408	200	200	200	300	200	200
Contract Liabilities	0	0	0	0	0	0	0
Lease Liabilities	0	0	0	0	0	0	0
Borrowings	0	0	0	0	0	0	0
Provisions	0	0	0	0	0	0	0
Liabilities associated with assets classified as "held for sale"	0	0	0	0	0	0	0
Total Current Liabilities	408	200	200	200	300	200	200
Non-Current Liabilities							
Payables	0	0	0	0	0	0	0
Borrowings	0	0	0	0	0	0	0
Lease Liabilities	0	0	0	0	0	0	0
Employee Benefit Provisions	0	0	0	0	0	0	0
Provisions	0	0	0	0	0	0	0
Liabilities associated with assets classified as "held for sale"	0	0	0	0	0	0	0
Total Non-Current Liabilities	0	0	0	0	0	0	0
TOTAL LIABILITIES	408	200	200	200	300	200	200
Net Assets	27,009	26,663	29,323	30,184	34,734	35,853	36,990
EQUITY							
Retained Earnings	11,527	12,846	12,784	12,994	16,876	17,199	17,524
Revaluation Reserves	15,482	13,817	16,539	17,190	17,858	18,654	19,466
Council Equity Interest	27,009	26,663	29,323	30,184	34,734	35,853	36,990
Minority Equity Interest	-	-	-	-	-	-	-
Total Equity	27,009	26,663	29,323	30,184	34,734	35,853	36,990

Greater Hume Council

Delivery Plan Budget

2023/24 to 2026/27

BALANCE SHEET - SEWER FUND

	Actuals		Original Budget	Revised Budget as at 31 Mar 2023	Projected Years			
	2021/22 \$ 000's	2022/23 \$ 000's	2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	
ASSETS								
Current Assets								
Cash & Cash Equivalents	4750	985	639	411	535	82	865	
Investments	0	4000	1,000	1,000	1,000	2,000	0	
Receivables	332	355	355	355	355	355	355	
Inventories	0	0	0	0	0	0	0	
Other	0	0	0	0	0	0	0	
Total Current Assets	5,082	5,340	1,994	1,766	1,890	2,437	1,220	
Non-Current Assets								
Non Current Investments	0	0	0	0	0	0	0	
Receivables	0	0	0	0	0	0	0	
Inventories	0	0	0	0	0	0	0	
Infrastructure, Property, Plant & Equipment	35316	38554	39,827	40,816	41,659	42,144	50,034	
Investments Accounted for using the equity method	0	0	0	0	0	0	0	
Investment Property	0	0	0	0	0	0	0	
Intangible Assets	0	0	0	0	0	0	0	
Right of Use Asset	0	0	0	0	0	0	0	
Other	0	0	0	0	0	0	0	
Total Non-Current Assets	35,316	38,554	39,827	40,816	41,659	42,144	50,034	
TOTAL ASSETS	40,398	43,894	41,821	42,582	43,549	44,581	51,254	
LIABILITIES								
Current Liabilities								
Bank Overdraft	0	0	0	0	0	0	0	
Payables	58	0	0	0	0	0	0	
Contract Liabilities	0	0	0	0	0	0	0	
Lease Liabilities	0	0	0	0	0	0	0	
Borrowings	0	0	0	0	0	0	0	
Provisions	0	0	0	0	0	0	0	
Liabilities associated with assets classified as "held for sale"	0	0	0	0	0	0	0	
Total Current Liabilities	58	0	0	0	0	0	0	
Non-Current Liabilities								
Payables	0	0	0	0	0	0	0	
Borrowings	0	0	0	0	0	0	0	
Lease Liabilities	0	0	0	0	0	0	0	
Employee Benefit Provisions	0	0	0	0	0	0	0	
Provisions	0	0	0	0	0	0	0	
Liabilities associated with assets classified as "held for sale"	0	0	0	0	0	0	0	
Total Non-Current Liabilities	0	0	0	0	0	0	0	
TOTAL LIABILITIES	58	0	0	0	0	0	0	
Net Assets	40,340	43,894	41,821	42,582	43,549	44,581	51,254	
EQUITY								
Retained Earnings	15,622	19,807	15,514	15,279	15,226	15,217	20,836	
Revaluation Reserves	24,718	24,087	26,307	27,303	28,323	29,364	30,418	
Council Equity Interest	40,340	43,894	41,821	42,582	43,549	44,581	51,254	
Minority Equity Interest	-	-	-	-	-	-	-	
Total Equity	40,340	43,894	41,821	42,582	43,549	44,581	51,254	

Greater Hume Shire Council

Delivery Plan Budget

2023/24 to 2026/27

CASH FLOW STATEMENT - CONSOLIDATED

	Actuals	Original Budget	Revised Budget as at 31 Mar 2023	Projected Years			
	2021/22 \$ 000's	2022/23 \$ 000's	2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's
Cash Flows from Operating Activities							
Receipts:							
Rates & Annual Charges	12,216	12,722	12,783	13,351	13,848	14,274	14,659
User Charges & Fees	7,746	7,038	7,887	7,676	7,924	8,223	8,487
Interest & Investment Revenue Received	220	183	294	950	950	950	1,025
Grants & Contributions	24,911	15,796	23,346	25,994	20,417	15,397	25,455
Bonds & Deposits Received	0	0	0	0	0	0	0
Other	3,460	761	788	969	988	1,020	1,017
Payments:							
Employee Benefits & On-Costs	-12,648	-12,090	-12,130	-13,031	-13,535	-13,990	-14,469
Materials & Services	-14,690	-11,075	-12,637	-13,169	-13,260	-13,265	-13,545
Borrowing Costs	-162	-151	-151	-123	-96	-74	-59
Bonds & Deposits Refunded	-271	0	0	0	0	0	0
Other	-835	-547	-550	-641	-534	-541	-554
	0	0	0	0	0	0	0
Net Cash provided (or used in) Operating Activities	19,947	12,637	19,630	21,976	16,702	11,994	22,016
Cash Flows from Investing Activities							
Receipts:							
Sale of Investment Securities	15,409	1,484	849	1,495	0	0	0
Sale of Real Estate Assets	180	0	0	170	170	170	170
Sale of Infrastructure, Property, Plant & Equipment	1,906	218	243	176	148	339	340
Deferred Debtors Receipts	32	11	11	10	10	10	10
Other Investing Activity Receipts	0	0	0	0	0	0	0
Payments:							
Purchase of Investment Securities	-13,513	0	0	0	-972	-1016	-11
Purchase of Infrastructure, Property, Plant & Equipment	-18,453	-12,590	-26,799	-22,021	-16,911	-10,624	-22,221
Purchase of Real Estate Assets	-487	0	0	0	0	0	0
Purchase of Intangible Assets	0	0	0	0	0	0	0
Deferred Debtors & Advances Made	0	0	0	0	0	0	0
Other Investing Activity Payments	0	0	0	0	0	0	0
Net Cash provided (or used in) Investing Activities	-14,926	-10,877	-25,696	-20,170	-17,555	-11,121	-21,712
Cash Flows from Financing Activities							
Receipts:							
Proceeds from Borrowings & Advances	2000	0	0	0	0	0	0
Other Financing Activity Receipts	0	0	0	0	0	0	0
Payments:							
Repayment of Borrowings & Advances	-561	-677	-677	-634	-628	-384	-395
Other Financing Activity Payments	-58	0	0	0	0	0	0
	0	0	0	0	0	0	0
Net Cash Flow provided (used in) Financing Activities	1,381	-677	-677	-634	-628	-384	-395
Net Increase/(Decrease) in Cash & Cash Equivalents	6,402	1,083	-6,743	1,172	-1,481	489	-91
plus: Cash, Cash Equivalents & Investments - beginning of year	2,219	949	8,621	1,878	3,050	1,569	2,058
Cash & Cash Equivalents - end of the year	8,621	2,032	1,878	3,050	1,569	2,058	1,967
<hr/>							
Cash & Cash Equivalents - end of the year	8,621	2,032	1,878	3,050	1,569	2,058	1,967
Investments - end of the year	22,177	13,600	17,300	15,000	16,000	17,000	17,000
Cash, Cash Equivalents & Investments - end of the year	30,798	15,632	19,178	18,050	17,569	19,058	18,967
<hr/>							
Representing:							
- External Restrictions	12,822	7,892	8,131	8,286	8,025	9,281	9,088
- Internal Restrictions	13,389	6,575	7,180	6,641	6,215	6,214	6,145
- Unrestricted	4,587	1,165	3,867	3,123	3,329	3,563	3,734
	30,798	15,632	19,178	18,050	17,569	19,058	18,967

Greater Hume Shire Council

Delivery Plan Budget

2023/24 to 2026/27

CASH FLOW STATEMENT - GENERAL FUND

	Original Budget	Revised Budget as at 31 Mar 2023	Projected Years			
	2022/23 \$ 000's	2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's
Cash Flows from Operating Activities						
Receipts:						
Rates & Annual Charges	10,509	10,592	11,075	11,378	11,707	12,016
User Charges & Fees	5,378	6,258	5,972	6,059	6,303	6,486
Interest & Investment Revenue Received	133	228	765	772	768	824
Grants & Contributions	14,671	21,997	25,994	16,871	15,397	19,830
Bonds & Deposits Received	0	0	0	0	0	0
Other	749	762	957	975	1,007	1,004
Payments:						
Employee Benefits & On-Costs	-11,132	-11,172	-12,052	-12,528	-12,952	-13,400
Materials & Services	-9,197	-10,679	-11,247	-11,326	-11,301	-11,507
Borrowing Costs	-151	-151	-123	-96	-74	-59
Bonds & Deposits Refunded	0	0	0	0	0	0
Other	-547	-550	-641	-534	-541	-554
Net Cash provided (or used in) Operating Activities	10,413	17,285	20,700	11,571	10,314	14,640
Cash Flows from Investing Activities						
Receipts:						
Sale of Investment Securities	984	849	1,495	-299	0	-2,000
Sale of Real Estate Assets	0	0	170	170	170	170
Sale of Infrastructure, Property, Plant & Equipment	218	243	176	148	339	340
Deferred Debtors Receipts	11	11	10	10	10	10
Other Investing Activity Receipts	0	0	0	0	0	0
Payments:						
Purchase of Investment Securities	0	3,310	742	-971	286	988
Purchase of Infrastructure, Property, Plant & Equipment	-10,329	-21,209	-20,763	-11,321	-9,999	-14,449
Purchase of Real Estate Assets	0	0	0	0	0	0
Purchase of Intangible Assets	0	0	0	0	0	0
Deferred Debtors & Advances Made	0	0	0	0	0	0
Other Investing Activity Payments	0	0	0	0	0	0
Net Cash provided (or used in) Investing Activities	-9,116	-16,796	-18,170	-12,263	-9,194	-14,941
Cash Flows from Financing Activities						
Receipts:						
Proceeds from Borrowings & Advances	0	0	0	0	0	0
Other Financing Activity Receipts	0	0	0	0	0	0
Payments:						
Repayment of Borrowings & Advances	-677	-677	-634	-628	-384	-395
Other Financing Activity Payments	0	0	0	0	0	0
Net Cash Flow provided (used in) Financing Activities	-677	-677	-634	-628	-384	-395
Net Increase/(Decrease) in Cash & Cash Equivalents	620	-188	1,896	-1,320	736	-696
plus: Cash, Cash Equivalents & Investments - beginning of year	-563	462	274	2,170	850	1,586
Cash & Cash Equivalents - end of the year	57	274	2,170	850	1,586	890
Cash & Cash Equivalents - end of the year	57	274,000	2,170	850	1,586	890
Investments - end of the year	8,600	14,300,000	11,000	12,000	12,000	13,000
Cash, Cash Equivalents & Investments - end of the year	8,657	14,574,000	13,170	12,850	13,586	13,890
Representing:						
- External Restrictions	917	3,527	3,406	3,306	3,809	4,010
- Internal Restrictions	6,575	7,180	6,641	6,215	6,214	6,145
- Unrestricted	1,165	3,867	3,123	3,329	3,563	3,734
	8,657	14,574	13,170	12,850	13,586	13,889

Greater Hume Shire Council

Delivery Plan Budget

2023/24 to 2026/27

CASH FLOW STATEMENT - WATER FUND

	Original Budget	Revised Budget as at 31 Mar 2023	Projected Years			
	2022/23 \$ 000's	2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's
Cash Flows from Operating Activities						
Receipts:						
Rates & Annual Charges	745	745	779	853	878	904
User Charges & Fees	1,361	1,394	1,401	1,542	1,588	1,634
Interest & Investment Revenue Received	20	31	129	123	116	146
Grants & Contributions	1,125	1,279	0	3,546	0	0
Bonds & Deposits Received	0	0	0	0	0	0
Other	0	0	0	0	0	0
Payments:						
Employee Benefits & On-Costs	-498	-498	-509	-523	-539	-555
Materials & Services	-1,083	-1,109	-1,100	-1,125	-1,140	-1,178
Borrowing Costs	0	0	0	0	0	0
Bonds & Deposits Refunded	0	0	0	0	0	0
Other	0	0	0	0	0	0
Net Cash provided (or used in) Operating Activities	1,670	1,842	700	4,416	903	951
Cash Flows from Investing Activities						
Receipts:						
Sale of Investment Securities	0	0	0	299	0	0
Sale of Real Estate Assets	0	0	0	0	0	0
Sale of Infrastructure, Property, Plant & Equipment	0	0	0	0	0	0
Deferred Debtors Receipts	0	0	0	0	0	0
Other Investing Activity Receipts	0	0	0	0	0	0
Payments:						
Purchase of Investment Securities	0	-2,356	-679	0	-302	-999
Purchase of Infrastructure, Property, Plant & Equipment	-1,930	-1,930	-517	-5,000	-395	-130
Purchase of Real Estate Assets	0	0	0	0	0	0
Purchase of Intangible Assets	0	0	0	0	0	0
Deferred Debtors & Advances Made	0	0	0	0	0	0
Other Investing Activity Payments	0	0	0	0	0	0
Net Cash provided (or used in) Investing Activities	-1,930	-4,286	-1,196	-4,701	-697	-1,129
Cash Flows from Financing Activities						
Receipts:						
Proceeds from Borrowings & Advances	0	0	0	0	0	0
Other Financing Activity Receipts	0	0	0	0	0	0
Payments:						
Repayment of Borrowings & Advances	0	0	0	0	0	0
Other Financing Activity Payments	0	0	0	0	0	0
Net Cash Flow provided (used in) Financing Activities	0	0	0	0	0	0
Net Increase/(Decrease) in Cash & Cash Equivalents	-260	-2,444	-496	-285	206	-178
plus: Cash, Cash Equivalents & Investments - beginning of year	1,250	3,409	965	469	184	390
Cash & Cash Equivalents - end of the year	990	965	469	184	390	212
Cash & Cash Equivalents - end of the year	990	965	469	184	390	212
Investments - end of the year	1,000	2,000	3,000	3,000	3,000	4,000
Cash, Cash Equivalents & Investments - end of the year	1,990	2,965	3,469	3,184	3,390	4,212
Representing:						
- External Restrictions	1,990	2,965	3,469	3,184	3,390	4,212
- Internal Restrictions	0	0	0	0	0	0
- Unrestricted	0	0	0	0	0	0
	1,990	2,965	3,469	3,184	3,390	4,212

Greater Hume Shire Council

Delivery Plan Budget

2023/24 to 2026/27

CASH FLOW STATEMENT - SEWER FUND	Original Budget	Revised Budget as at 31 Mar 2023	Projected Years			
	2022/23 \$ 000's	2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's
Cash Flows from Operating Activities						
Receipts:						
Rates & Annual Charges	1,468	1,446	1,497	1,617	1,690	1,741
User Charges & Fees	299	235	303	323	332	367
Interest & Investment Revenue Received	30	35	56	55	66	55
Grants & Contributions	0	70	0	0	0	5,625
Bonds & Deposits Received	0	0	0	0	0	0
Other	12	26	12	13	13	13
Payments:						
Employee Benefits & On-Costs	-460	-460	-470	-484	-499	-514
Materials & Services	-795	-849	-822	-809	-825	-862
Borrowing Costs	0	0	0	0	0	0
Bonds & Deposits Refunded	0	0	0	0	0	0
Other	0	0	0	0	0	0
	0	0	0	0	0	0
Net Cash provided (or used in) Operating Activities	554	503	576	715	777	6,425
Cash Flows from Investing Activities						
Receipts:						
Sale of Investment Securities	500	0	0	0	0	2,000
Sale of Real Estate Assets	0	0	0	0	0	0
Sale of Infrastructure, Property, Plant & Equipment	0	0	0	0	0	0
Deferred Debtors Receipts	0	0	0	0	0	0
Other Investing Activity Receipts	0	0	0	0	0	0
Payments:						
Purchase of Investment Securities	0	-954	-63	-1	-1,000	0
Purchase of Infrastructure, Property, Plant & Equipment	-331	-3,660	-741	-590	-230	-7,642
Purchase of Real Estate Assets	0	0	0	0	0	0
Purchase of Intangible Assets	0	0	0	0	0	0
Deferred Debtors & Advances Made	0	0	0	0	0	0
Other Investing Activity Payments	0	0	0	0	0	0
	0	0	0	0	0	0
Net Cash provided (or used in) Investing Activities	169	-4,614	-804	-591	-1,230	-5,642
Cash Flows from Financing Activities						
Receipts:						
Proceeds from Borrowings & Advances	0	0	0	0	0	0
Other Financing Activity Receipts	0	0	0	0	0	0
Payments:						
Repayment of Borrowings & Advances	0	0	0	0	0	0
Other Financing Activity Payments	0	0	0	0	0	0
	0	0	0	0	0	0
Net Cash Flow provided (used in) Financing Activities	0	0	0	0	0	0
Net Increase/(Decrease) in Cash & Cash Equivalents	723	-4,111	-228	124	-453	783
plus: Cash, Cash Equivalents & Investments - beginning of year	262	4,750	639	411	535	82
Cash & Cash Equivalents - end of the year	985	639	411	535	82	865
Cash & Cash Equivalents - end of the year	985	639	411	535	82	865
Investments - end of the year	4,000	1,000	1,000	1,000	2,000	0
Cash, Cash Equivalents & Investments - end of the year	4,985	1,639	1,411	1,535	2,082	865
Representing:						
- External Restrictions	4,985	1,639	1,411	1,535	2,082	865
- Internal Restrictions	0	0	0	0	0	0
- Unrestricted	0	0	0	0	0	0
	4,985	1,639	1,411	1,535	2,082	865

Greater Hume Shire Council

Delivery Plan Budget

2023/24 to 2026/27

Restricted Cash & Investments - Consolidated	Original Budget		Revised Budget as at 31 Mar 2023	Projected Years			
	Actuals			Budget	Budget	Budget	Budget
	2021/22 \$ 000's	2022/23 \$ 000's	2022/23 \$ 000's	2023/24 \$ 000's	2024/25 \$ 000's	2025/26 \$ 000's	2026/27 \$ 000's
Cash & Investments							
Cash on Hand and at Bank	8621	2032	1878	3050	1569	2058	1967
Term Deposits	22177	13600	17300	15000	16000	17000	17000
Total Cash & Investments	30,798	15,632	19,178	18,050	17,569	19,058	18,967
External Restrictions							
Trust Fund	208	205	187	186	186	186	186
Unexpended Grants	3,973	0	0	0	0	0	0
Developer Contributions - General Fund	460	687	611	811	1011	1211	1411
Developer Contributions - Water Fund	0	1,029	0	0	0	0	0
Developer Contributions - Sewer Fund	0	982	0	0	0	0	0
Water Funds	3,409	961	5301	5485	4900	5408	6230
Sewerage Funds	4,750	4,003	2010	1782	1906	2454	1239
Town Improvement Funds & Other	22	25	22	22	22	22	22
TOTAL - EXTERNAL RESTRICTIONS	12,822	7,892	8,131	8,286	8,025	9,281	9,088
Internal Restrictions							
Uncompleted works	4,108	0	0	0	0	0	0
Emergency Services Levy Reserve	419	230	375	311	311	311	311
Riverina Noxious Weeds Program	66	66	66	0	0	0	0
Risk Management Reserve	137	79	68	17	0	0	0
Employee Entitlements	698	823	823	823	823	823	1003
Crown Lands Reserve	32	26	33	34	35	36	38
Jindera Hostel Sale Proceeds Reserve		9	9	9	9	9	9
Submarine Museum Committee Reserve	27	27	27	27	27	27	27
Jindera Admin Centre Reserve	80	82	83	70	72	69	72
Children Services Reserve	625	599	191	217	40	124	232
Children Services Capital Improvements Reserve	320	0	120	292	292	292	292
Youth Reserves	0	4	0	0	0	0	0
Low Income Housing Reserve	252	167	207	167	146	125	103
Frampton Court Reserve	295	285	285	271	257	243	228
Kala Court Rental Units Reserve	58	31	66	45	51	34	40
Kala Court Self Funded Units Reserve	221	221	211	199	186	172	156
Aged Care Rental Units Reserve Jindera	60	60	47	40	33	25	17
Culcairn Oasis Community Newsletter Reserve	9	7	7	8	9	10	11
Henty Headerlines Newsletter Reserve	14	14	14	15	16	17	19
Library Donations Reserve	0	1	0	0	0	0	0
Gum Swamp Reserve	15	20	20	15	15	15	15
Carabost Hall Reserve	0	7	7	7	7	7	7
Walbundrie Hall Reserve	0	7	7	7	7	7	7
Council Owned Housing	66	63	63	57	50	42	34
Plant Reserve	996	1,182	1219	864	568	488	749
Works Warranty Reserve	134	134	134	0	0	0	0
State Roads RMCC Works Reserve	143	144	144	278	278	278	278
FAG Grant Roads Component	0	55	0	0	0	0	0
Holbrook Woomargama Bypass Reserve	451	451	451	451	451	451	451
Holbrook Caravan Park Reserve	0	122	0	0	0	0	0
Morven Community Fund Reserve	19	19	19	19	19	19	19
Moorwatha Cemetery	0	1	1	1	1	1	1
Regional & Community Local Infrastructure RLCIP Walking Track	0	10	10	10	10	10	10
Waste Management Reserve	1,189	1,222	1174	1124	1139	1104	404
Land Development Reserve	2,559	44	701	515	527	538	547
Quarry Rehabilitation Reserve	325	363	533	663	793	923	1053
Jindera Hostel Sale Proceeds Reserve	9	0	0	0	0	0	0
Other Reserves	62	0	65	85	43	14	12
TOTAL - INTERNAL RESTRICTIONS	13,389	6,575	7,180	6,641	6,215	6,214	6,145
TOTAL INTERNALLY & EXTERNALLY RESTRICTED CASH	26,211	14,467	15,311	14,927	14,240	15,495	15,233
TOTAL UNRESTRICTED CASH	4,587	1,165	3,867	3,123	3,329	3,563	3,734



Greater
Hume
Council

**Delivery Program 2022 to 2026
Operational Plan 2023-2024**

**Delivery Plan Budget
2023/24 to 2026/27**

Budget Summary

Greater Hume Shire Council

Delivery Program 2022 to 2026

Delivery Plan Budget

2023/24 to 2026/27

Budget Summary				
Function	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Operating Revenue				
Governance	77,636	77,636	97,636	97,636
Administration	344,107	349,927	354,862	359,914
Public Order & Safety	467,958	481,519	495,478	509,845
Health	181,240	184,652	188,132	191,682
Environment	1,444,613	1,480,848	1,518,063	1,541,282
Community Services & Education	4,619,022	4,603,639	4,999,512	5,179,316
Housing & Community Activities	428,490	440,388	452,646	465,270
Water Supplies	2,308,726	2,517,913	2,582,040	2,684,409
Sewerage Services	1,805,512	2,007,378	2,101,536	2,176,832
Recreation & Culture	207,163	212,187	218,563	225,109
Mining, Manufacturing & Construction	179,491	183,183	186,952	190,798
Transport & Communication	8,439,034	9,266,524	9,522,186	9,806,226
Economic Affairs	573,358	587,638	594,724	601,973
General Purpose Revenues (Not attributed to Functions)	14,656,889	15,035,191	15,413,917	15,863,171
Total Operating Revenue	35,733,239	37,428,623	38,726,247	39,893,463
Operating Expenditure				
Governance	1,576,816	1,642,866	1,651,139	1,672,239
Administration	3,987,178	4,060,294	3,915,583	3,706,176
Public Order & Safety	1,542,540	1,599,703	1,659,149	1,720,970
Health	205,767	212,315	219,080	226,071
Environment	1,920,912	1,930,776	2,000,041	2,050,882
Community Services & Education	4,646,276	4,781,595	4,943,341	5,110,760
Housing & Community Activities	1,239,263	1,050,441	1,082,687	1,366,041
Water Supplies	2,098,692	2,181,630	2,257,066	2,359,637
Sewerage Services	2,040,045	2,060,105	2,109,666	2,180,970
Recreation & Culture	4,465,685	4,422,327	4,547,655	4,676,788
Mining, Manufacturing & Construction	343,187	363,352	380,403	398,044
Transport & Communication	12,304,885	12,790,408	13,016,481	13,344,327
Economic Affairs	841,029	861,681	884,624	905,079
Total Operating Expenditure	37,212,275	37,957,493	38,666,915	39,717,984
Net Operating Surplus / (Deficit)	(1,479,036)	(528,870)	59,332	175,479

Greater Hume Shire Council

Delivery Program 2022 to 2026

Delivery Plan Budget

2023/24 to 2026/27

Budget Summary				
Function	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Capital Revenue				
Governance	0	0	0	0
Administration	0	0	0	0
Public Order & Safety	0	0	0	0
Health	0	0	0	0
Environment	2,235,107	2,000,000	0	0
Community Services & Education	0	0	0	0
Housing & Community Activities	200,000	200,000	200,000	200,000
Water Supplies	0	3,546,000	0	0
Sewerage Services	0	0	0	5,625,000
Recreation & Culture	165,000	0	0	4,000,000
Mining, Manufacturing & Construction	0	0	0	0
Transport & Communication	10,605,826	952,000	924,000	924,000
Economic Affairs	0	0	0	0
Total Capital Revenue	13,205,933	6,698,000	1,124,000	10,749,000
Net Surplus / (Deficit) after Capital Revenue	11,726,897	6,169,130	1,183,332	10,924,479
Capital Expenditure				
Governance	30,000	0	55,000	0
Administration	1,340,000	1,283,000	1,462,000	1,458,000
Public Order & Safety	0	0	0	0
Health	45,000	45,000	0	45,000
Environment	2,455,107	2,050,000	520,000	800,000
Community Services & Education	153,000	163,000	187,000	151,000
Housing & Community Activities	10,000	45,000	45,000	90,000
Water Supplies	517,000	5,000,000	395,000	130,000
Sewerage Services	741,000	590,000	230,000	7,642,000
Recreation & Culture	440,000	280,000	255,000	4,290,000
Mining, Manufacturing & Construction	0	40,000	0	0
Transport & Communication	16,289,921	7,405,000	7,475,000	7,605,000
Economic Affairs	0	10,000	0	10,000
Total Capital Expenditure	22,021,028	16,911,000	10,624,000	22,221,000
Net Capital Expenditure	(8,815,095)	(10,213,000)	(9,500,000)	(11,472,000)
Net Surplus / (Deficit) after Capital Expenditure	(10,294,131)	(10,741,870)	(9,440,668)	(11,296,521)
Add Back: Non-Cash items included in operating result	10,248,565	10,532,884	10,796,046	11,092,011
Net Cash Surplus / (Deficit) after Capital Expenditure	(45,566)	(208,986)	1,355,378	(204,510)
Repayments from Deferred Debtors	10,129	10,129	10,129	10,129
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	176,000	148,000	339,000	340,000
Loan Repayments	(633,519)	(627,519)	(384,143)	(395,422)
Net Transfers (to) / from Reserves	507,152	686,154	(1,255,125)	269,010
Budgeted Net Increase / (Decrease) in Cash	14,196	7,778	65,239	19,207

Greater Hume Shire Council

Delivery Program 2022 to 2026

Delivery Plan Budget

2023/24 to 2026/27

Budget Summary				
Function: Governance	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Operating Revenue				
Elected Members Expenses	0	0	0	0
Governance Expenses	27,636	27,636	27,636	27,636
Risk Management	50,000	50,000	70,000	70,000
Total Operating Revenue	77,636	77,636	97,636	97,636
Operating Expenditure				
Elected Members Expenses	296,218	349,842	282,256	290,679
Governance Expenses	864,168	857,717	913,796	905,746
Risk Management	416,430	435,307	455,087	475,814
Total Operating Expenditure	1,576,816	1,642,866	1,651,139	1,672,239
Net Operating Surplus / (Deficit)	(1,499,180)	(1,565,230)	(1,553,503)	(1,574,603)

Greater Hume Shire Council

Delivery Program 2022 to 2026

Delivery Plan Budget

2023/24 to 2026/27

Budget Summary				
Function: Governance	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Capital Revenue				
Elected Members Expenses	0	0	0	0
Governance Expenses	0	0	0	0
Risk Management	0	0	0	0
Total Capital Revenue	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	(1,499,180)	(1,565,230)	(1,553,503)	(1,574,603)
Capital Expenditure				
Elected Members Expenses	0	0	0	0
Governance Expenses	30,000	0	55,000	0
Risk Management	0	0	0	0
Total Capital Expenditure	30,000	0	55,000	0
Net Capital Expenditure	(30,000)	0	(55,000)	0
Net Surplus / (Deficit) after Capital Expenditure	(1,529,180)	(1,565,230)	(1,608,503)	(1,574,603)
Add Back: Non-Cash items included in operating result	0	0	0	0
Net Cash Surplus / (Deficit) after Capital Expenditure	(1,529,180)	(1,565,230)	(1,608,503)	(1,574,603)
Repayments from Deferred Debtors	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	25,000	0
Loan Repayments	0	0	0	0
Net Transfers (to) / from Reserves	38,148	38,148	20,930	0
Budgeted Net Increase / (Decrease) in Cash	(1,491,032)	(1,527,082)	(1,562,573)	(1,574,603)

Greater Hume Shire Council

Delivery Program 2022 to 2026

Delivery Plan Budget

2023/24 to 2026/27

Budget Summary				
Function: Administration	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Operating Revenue				
Corporate Services Administration	217,151	220,815	223,533	226,304
Information Technology Services	0	0	0	0
Employment On-Costs	30,000	30,000	30,000	30,000
Engineering Administration	35,756	36,076	36,402	36,735
Depot Administration & Maintenance	0	0	0	0
Plant Operations	61,200	63,036	64,927	66,875
Total Operating Revenue	344,107	349,927	354,862	359,914
Operating Expenditure				
Corporate Services Administration	2,302,394	2,373,389	2,402,740	2,460,022
Information Technology Services	1,025,500	1,072,363	1,067,810	1,080,718
Employment On-Costs	30,000	30,000	30,000	30,000
Engineering Administration	(73,242)	(18,801)	(7,555)	4,301
Depot Administration & Maintenance	235,428	241,958	248,712	255,700
Plant Operations	467,098	361,385	173,876	(124,565)
Total Operating Expenditure	3,987,178	4,060,294	3,915,583	3,706,176
Net Operating Surplus / (Deficit)	(3,643,071)	(3,710,367)	(3,560,721)	(3,346,262)

Greater Hume Shire Council

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Delivery Plan Budget

2023/24 to 2026/27

Budget Summary				
Function: Administration	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Capital Revenue				
Corporate Services Administration	0	0	0	0
Information Technology Services	0	0	0	0
Employment On-Costs	0	0	0	0
Engineering Administration	0	0	0	0
Depot Administration & Maintenance	0	0	0	0
Plant Operations	0	0	0	0
Total Capital Revenue	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	(3,643,071)	(3,710,367)	(3,560,721)	(3,346,262)
Capital Expenditure				
Corporate Services Administration	20,000	85,000	120,000	30,000
Information Technology Services	40,000	40,000	40,000	40,000
Employment On-Costs	0	0	0	0
Engineering Administration	65,000	0	0	95,000
Depot Administration & Maintenance	70,000	50,000	50,000	50,000
Plant Operations	1,145,000	1,108,000	1,252,000	1,243,000
Total Capital Expenditure	1,340,000	1,283,000	1,462,000	1,458,000
Net Capital Expenditure	(1,340,000)	(1,283,000)	(1,462,000)	(1,458,000)
Net Surplus / (Deficit) after Capital Expenditure	(4,983,071)	(4,993,367)	(5,022,721)	(4,804,262)
Add Back: Non-Cash items included in operating result	1,323,809	1,355,933	1,358,091	1,383,811
Net Cash Surplus / (Deficit) after Capital Expenditure	(3,659,262)	(3,637,434)	(3,664,630)	(3,420,451)
Repayments from Deferred Debtors	10,129	10,129	10,129	10,129
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	161,000	123,000	294,000	295,000
Loan Repayments	(73,152)	(53,813)	(27,060)	(27,975)
Net Transfers (to) / from Reserves	454,267	309,779	93,714	(261,099)
Budgeted Net Increase / (Decrease) in Cash	(3,107,018)	(3,248,339)	(3,293,847)	(3,404,396)

Greater Hume Shire Council

Delivery Program 2022 to 2026

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2023/24 to 2026/27

Budget Summary				
Function: Public Order & Safety	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Operating Revenue				
Animal Control	47,749	48,704	49,679	50,672
Fire Services	420,209	432,815	445,799	459,173
Emergency Services	0	0	0	0
Total Operating Revenue	467,958	481,519	495,478	509,845
Operating Expenditure				
Animal Control	242,396	250,542	258,965	267,674
Fire Services	1,229,961	1,276,467	1,324,864	1,375,230
Emergency Services	70,183	72,694	75,320	78,066
Total Operating Expenditure	1,542,540	1,599,703	1,659,149	1,720,970
Net Operating Surplus / (Deficit)	(1,074,582)	(1,118,184)	(1,163,671)	(1,211,125)

Greater Hume Shire Council

Delivery Program 2022 to 2026

Delivery Plan Budget

2023/24 to 2026/27

Budget Summary				
Function: Public Order & Safety	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Capital Revenue				
Animal Control	0	0	0	0
Fire Services	0	0	0	0
Emergency Services	0	0	0	0
Total Capital Revenue	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	(1,074,582)	(1,118,184)	(1,163,671)	(1,211,125)
Capital Expenditure				
Animal Control	0	0	0	0
Fire Services	0	0	0	0
Emergency Services	0	0	0	0
Total Capital Expenditure	0	0	0	0
Net Capital Expenditure	0	0	0	0
Net Surplus / (Deficit) after Capital Expenditure	(1,074,582)	(1,118,184)	(1,163,671)	(1,211,125)
Add Back: Non-Cash items included in operating result	93,798	95,758	97,767	99,826
Net Cash Surplus / (Deficit) after Capital Expenditure	(980,784)	(1,022,426)	(1,065,904)	(1,111,299)
Repayments from Deferred Debtors	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfers (to) / from Reserves	63,623	0	0	0
Budgeted Net Increase / (Decrease) in Cash	(917,161)	(1,022,426)	(1,065,904)	(1,111,299)

Greater Hume Shire Council

Delivery Program 2022 to 2026

Delivery Plan Budget

2023/24 to 2026/27

Budget Summary				
Function: Health	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Operating Revenue				
Health Administration	181,240	184,652	188,132	191,682
Total Operating Revenue	181,240	184,652	188,132	191,682
Operating Expenditure				
Health Administration	205,767	212,315	219,080	226,071
Total Operating Expenditure	205,767	212,315	219,080	226,071
Net Operating Surplus / (Deficit)	(24,527)	(27,663)	(30,948)	(34,389)

Greater Hume Shire Council

Delivery Program 2022 to 2026

Delivery Plan Budget

2023/24 to 2026/27

Budget Summary				
Function: Health	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Capital Revenue				
Health Administration	0	0	0	0
Total Capital Revenue	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	(24,527)	(27,663)	(30,948)	(34,389)
Capital Expenditure				
Health Administration	45,000	45,000	0	45,000
Total Capital Expenditure	45,000	45,000	0	45,000
Net Capital Expenditure	(45,000)	(45,000)	0	(45,000)
Net Surplus / (Deficit) after Capital Expenditure	(69,527)	(72,663)	(30,948)	(79,389)
Add Back: Non-Cash items included in operating result	16,468	16,880	17,302	17,735
Net Cash Surplus / (Deficit) after Capital Expenditure	(53,059)	(55,783)	(13,646)	(61,654)
Repayments from Deferred Debtors	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	15,000	15,000	0	15,000
Loan Repayments	0	0	0	0
Net Transfers (to) / from Reserves	0	0	0	0
Budgeted Net Increase / (Decrease) in Cash	(38,059)	(40,783)	(13,646)	(46,654)

Greater Hume Shire Council

Delivery Program 2022 to 2026

Delivery Plan Budget

2023/24 to 2026/27

Budget Summary				
Function: Environment	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Operating Revenue				
Waste Management	1,354,859	1,388,401	1,422,843	1,443,205
Noxious Animals & Insects	0	0	0	0
Noxious Plants	89,754	92,447	95,220	98,077
Street Cleaning	0	0	0	0
Storm Water Management & Drainage	0	0	0	0
Total Operating Revenue	1,444,613	1,480,848	1,518,063	1,541,282
Operating Expenditure				
Waste Management	1,332,228	1,324,081	1,374,766	1,406,440
Noxious Animals & Insects	10,000	10,000	10,000	10,000
Noxious Plants	266,670	275,697	285,030	294,681
Street Cleaning	74,580	76,946	79,389	81,907
Storm Water Management & Drainage	237,434	244,052	250,856	257,854
Total Operating Expenditure	1,920,912	1,930,776	2,000,041	2,050,882
Net Operating Surplus / (Deficit)	(476,299)	(449,928)	(481,978)	(509,600)

Greater Hume Shire Council

Delivery Program 2022 to 2026

Delivery Plan Budget

2023/24 to 2026/27

Budget Summary				
	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Function: Environment				
Capital Revenue				
Waste Management	0	0	0	0
Noxious Animals & Insects	0	0	0	0
Noxious Plants	0	0	0	0
Street Cleaning	0	0	0	0
Storm Water Management & Drainage	2,235,107	2,000,000	0	0
Total Capital Revenue	2,235,107	2,000,000	0	0
Net Surplus / (Deficit) after Capital Revenue	1,758,808	1,550,072	(481,978)	(509,600)
Capital Expenditure				
Waste Management	20,000	50,000	50,000	700,000
Noxious Animals & Insects	0	0	0	0
Noxious Plants	0	0	0	0
Street Cleaning	0	0	0	0
Storm Water Management & Drainage	2,435,107	2,000,000	470,000	100,000
Total Capital Expenditure	2,455,107	2,050,000	520,000	800,000
Net Capital Expenditure	(220,000)	(50,000)	(520,000)	(800,000)
Net Surplus / (Deficit) after Capital Expenditure	(696,299)	(499,928)	(1,001,978)	(1,309,600)
Add Back: Non-Cash items included in operating result	217,844	223,290	228,872	234,594
Net Cash Surplus / (Deficit) after Capital Expenditure	(478,455)	(276,638)	(773,106)	(1,075,006)
Repayments from Deferred Debtors	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfers (to) / from Reserves	185,000	(15,000)	35,000	700,000
Budgeted Net Increase / (Decrease) in Cash	(293,455)	(291,638)	(738,106)	(375,006)

Greater Hume Shire Council

Delivery Program 2022 to 2026

Delivery Plan Budget

2023/24 to 2026/27

Budget Summary				
Function: Community Services & Education	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Operating Revenue				
Family Day Care	818,500	707,586	727,863	748,747
Henty Children Services	846,277	869,864	894,126	919,080
Walla Children Services	727,007	746,444	766,417	786,943
Holbrook Children Services	1,357,552	1,393,016	1,429,442	1,466,852
Culcairn Children Services	526,801	537,337	825,594	894,771
Pre-Schools	0	0	0	0
Youth Services	0	0	0	0
Community Housing	45,528	46,666	47,833	49,029
Frampton Court Rental Units	93,280	95,612	98,002	100,452
Kala Court Rental Units	37,497	38,434	39,395	40,380
Kala Court Self Funded Units	78,163	78,835	79,523	80,229
Aged Care Rental Units - Culcairn	19,512	19,512	19,512	19,512
Aged Care Rental Units - Jindera	21,280	21,280	21,280	21,280
Other Community Services	47,625	49,053	50,525	52,041
Total Operating Revenue	4,619,022	4,603,639	4,999,512	5,179,316
Operating Expenditure				
Family Day Care	1,057,413	1,094,122	1,132,076	1,171,319
Henty Children Services	642,458	664,291	686,870	710,219
Walla Children Services	715,753	740,296	765,684	791,944
Holbrook Children Services	1,152,272	1,191,905	1,232,904	1,275,318
Culcairn Children Services	682,336	683,024	705,561	729,045
Pre-Schools	2,620	2,682	2,746	2,811
Youth Services	13,490	13,895	14,312	14,741
Community Housing	58,112	59,808	61,554	63,351
Frampton Court Rental Units	114,941	118,415	121,997	125,693
Kala Court Rental Units	43,393	44,703	46,057	47,454
Kala Court Self Funded Units	92,757	95,555	98,441	101,420
Aged Care Rental Units - Culcairn	20,700	21,342	22,006	22,688
Aged Care Rental Units - Jindera	19,282	19,877	20,493	21,128
Other Community Services	30,749	31,680	32,640	33,629
Total Operating Expenditure	4,646,276	4,781,595	4,943,341	5,110,760
Net Operating Surplus / (Deficit)	(27,254)	(177,956)	56,171	68,556

Greater Hume Shire Council

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2023/24 to 2026/27

Budget Summary				
Function: Community Services & Education	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Capital Revenue				
Family Day Care	0	0	0	0
Henty Children Services	0	0	0	0
Walla Children Services	0	0	0	0
Holbrook Children Services	0	0	0	0
Culcairn Children Services	0	0	0	0
Pre-Schools	0	0	0	0
Youth Services	0	0	0	0
Community Housing	0	0	0	0
Frampton Court Rental Units	0	0	0	0
Kala Court Rental Units	0	0	0	0
Kala Court Self Funded Units	0	0	0	0
Aged Care Rental Units - Culcairn	0	0	0	0
Aged Care Rental Units - Jindera	0	0	0	0
Other Community Services	0	0	0	0
Total Capital Revenue	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	(27,254)	(177,956)	56,171	68,556
Capital Expenditure				
Family Day Care	0	57,000	57,000	45,000
Henty Children Services	0	0	0	0
Walla Children Services	0	0	0	0
Holbrook Children Services	0	0	0	0
Culcairn Children Services	0	0	0	0
Pre-Schools	0	0	0	0
Youth Services	0	0	0	0
Community Housing	43,000	24,000	24,000	24,000
Frampton Court Rental Units	24,000	24,000	24,000	24,000
Kala Court Rental Units	28,000	0	24,000	0
Kala Court Self Funded Units	28,000	28,000	28,000	28,000
Aged Care Rental Units - Culcairn	15,000	15,000	15,000	15,000
Aged Care Rental Units - Jindera	15,000	15,000	15,000	15,000
Other Community Services	0	0	0	0
Total Capital Expenditure	153,000	163,000	187,000	151,000
Net Capital Expenditure	(153,000)	(163,000)	(187,000)	(151,000)
Net Surplus / (Deficit) after Capital Expenditure	(180,254)	(340,956)	(130,829)	(82,444)
Add Back: Non-Cash items included in operating result	113,611	116,451	119,362	122,346
Net Cash Surplus / (Deficit) after Capital Expenditure	(66,643)	(224,505)	(11,467)	39,902
Repayments from Deferred Debtors	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	20,000	15,000
Loan Repayments	0	0	0	0
Net Transfers (to) / from Reserves	65,338	223,168	(9,903)	(56,305)
Budgeted Net Increase / (Decrease) in Cash	(1,305)	(1,337)	(1,370)	(1,403)

Greater Hume Shire Council

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2023/24 to 2026/27

Budget Summary				
Function: Housing & Community Amenities	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Operating Revenue				
Street Lighting	24,000	24,000	24,000	24,000
Public Cemeteries	65,227	67,183	69,199	71,275
Town Planning	254,605	262,243	270,111	278,214
Public Conveniences	0	0	0	0
Council Owned Housing	18,408	18,726	19,054	19,392
Wirraminna Environmental Education Centre	0	0	0	0
Other Community Amenities	66,250	68,236	70,282	72,389
Total Operating Revenue	428,490	440,388	452,646	465,270
Operating Expenditure				
Street Lighting	121,606	125,953	130,471	135,167
Public Cemeteries	141,646	146,111	150,720	155,480
Town Planning	651,842	444,181	456,948	720,160
Public Conveniences	271,210	279,965	289,006	298,349
Council Owned Housing	36,504	37,585	38,700	39,842
Wirraminna Environmental Education Centre	16,455	16,646	16,842	17,043
Other Community Amenities	0	0	0	0
Total Operating Expenditure	1,239,263	1,050,441	1,082,687	1,366,041
Net Operating Surplus / (Deficit)	(810,773)	(610,053)	(630,041)	(900,771)

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2023/24 to 2026/27

Budget Summary				
Function: Housing & Community Amenities	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Capital Revenue				
Street Lighting	0	0	0	0
Public Cemeteries	0	0	0	0
Town Planning	200,000	200,000	200,000	200,000
Public Conveniences	0	0	0	0
Council Owned Housing	0	0	0	0
Wirraminna Environmental Education Centre	0	0	0	0
Other Community Amenities	0	0	0	0
Total Capital Revenue	200,000	200,000	200,000	200,000
Net Surplus / (Deficit) after Capital Revenue	(610,773)	(410,053)	(430,041)	(700,771)
Capital Expenditure				
Street Lighting	0	0	0	0
Public Cemeteries	10,000	5,000	5,000	5,000
Town Planning	0	0	0	45,000
Public Conveniences	0	40,000	40,000	40,000
Council Owned Housing	0	0	0	0
Wirraminna Environmental Education Centre	0	0	0	0
Other Community Amenities	0	0	0	0
Total Capital Expenditure	10,000	45,000	45,000	90,000
Net Capital Expenditure	190,000	155,000	155,000	110,000
Net Surplus / (Deficit) after Capital Expenditure	(620,773)	(455,053)	(475,041)	(790,771)
Add Back: Non-Cash items included in operating result	66,210	67,866	69,563	71,302
Net Cash Surplus / (Deficit) after Capital Expenditure	(554,563)	(387,187)	(405,478)	(719,469)
Repayments from Deferred Debtors	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	15,000
Loan Repayments	0	0	0	0
Net Transfers (to) / from Reserves	(193,415)	(192,940)	(192,448)	(371,946)
Budgeted Net Increase / (Decrease) in Cash	(747,978)	(580,127)	(597,926)	(1,076,415)

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2023/24 to 2026/27

Budget Summary				
Function: Water Supplies	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Operating Revenue				
Water Supplies	2,308,726	2,517,913	2,582,040	2,684,409
Total Operating Revenue	2,308,726	2,517,913	2,582,040	2,684,409
Operating Expenditure				
Water Supplies	2,098,692	2,181,630	2,257,066	2,359,637
Total Operating Expenditure	2,098,692	2,181,630	2,257,066	2,359,637
Net Operating Surplus / (Deficit)	210,034	336,283	324,974	324,772

Greater Hume Shire Council

Delivery Program 2022 to 2026

Delivery Plan Budget

2023/24 to 2026/27

Budget Summary				
Function: Water Supplies	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Capital Revenue				
Water Supplies	0	3,546,000	0	0
Total Capital Revenue	0	3,546,000	0	0
Net Surplus / (Deficit) after Capital Revenue	210,034	3,882,283	324,974	324,772
Capital Expenditure				
Water Supplies	517,000	5,000,000	395,000	130,000
Total Capital Expenditure	517,000	5,000,000	395,000	130,000
Net Capital Expenditure	(517,000)	(1,454,000)	(395,000)	(130,000)
Net Surplus / (Deficit) after Capital Expenditure	(306,966)	(1,117,717)	(70,026)	194,772
Add Back: Non-Cash items included in operating result	491,000	532,735	578,017	627,148
Net Cash Surplus / (Deficit) after Capital Expenditure	184,034	(584,982)	507,991	821,920
Repayments from Deferred Debtors	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfers (to) / from Reserves	(184,034)	584,982	(507,991)	(821,920)
Budgeted Net Increase / (Decrease) in Cash	0	0	0	0

Greater Hume Shire Council

Delivery Program 2022 to 2026

Delivery Plan Budget

2023/24 to 2026/27

Budget Summary				
Function: Sewerage Services	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Operating Revenue				
Sewerage Services	1,805,512	2,007,378	2,101,536	2,176,832
Total Operating Revenue	1,805,512	2,007,378	2,101,536	2,176,832
Operating Expenditure				
Sewerage Services	2,040,045	2,060,105	2,109,666	2,180,970
Total Operating Expenditure	2,040,045	2,060,105	2,109,666	2,180,970
Net Operating Surplus / (Deficit)	(234,533)	(52,727)	(8,130)	(4,138)

Greater Hume Shire Council

Delivery Program 2022 to 2026

Delivery Plan Budget

2023/24 to 2026/27

Budget Summary				
Function: Sewerage Services	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Capital Revenue				
Sewerage Services	0	0	0	5,625,000
Total Capital Revenue	0	0	0	5,625,000
Net Surplus / (Deficit) after Capital Revenue	(234,533)	(52,727)	(8,130)	5,620,862
Capital Expenditure				
Sewerage Services	741,000	590,000	230,000	7,642,000
Total Capital Expenditure	741,000	590,000	230,000	7,642,000
Net Capital Expenditure	(741,000)	(590,000)	(230,000)	(2,017,000)
Net Surplus / (Deficit) after Capital Expenditure	(975,533)	(642,727)	(238,130)	(2,021,138)
Add Back: Non-Cash items included in operating result	748,000	766,700	785,868	805,515
Net Cash Surplus / (Deficit) after Capital Expenditure	(227,533)	123,973	547,738	(1,215,623)
Repayments from Deferred Debtors	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfers (to) / from Reserves	227,533	(123,973)	(547,738)	1,215,623
Budgeted Net Increase / (Decrease) in Cash	0	0	0	0

Greater Hume Shire Council

Delivery Program 2022 to 2026

Delivery Plan Budget

2023/24 to 2026/27

Budget Summary				
Function: Recreation & Culture	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Operating Revenue				
Public Halls	3,350	3,350	3,417	3,486
Libraries	125,182	127,847	131,728	135,702
Museums	0	0	0	0
Swimming Pools	78,631	80,990	83,418	85,921
Sporting Grounds & Recreation Reserves	0	0	0	0
Parks & Gardens	0	0	0	0
Other Cultural Services	0	0	0	0
Total Operating Revenue	207,163	212,187	218,563	225,109
Operating Expenditure				
Public Halls	362,627	373,421	384,420	395,746
Libraries	821,089	793,632	816,200	839,452
Museums	38,413	39,522	40,666	41,843
Swimming Pools	1,020,630	995,421	1,022,733	1,050,890
Sporting Grounds & Recreation Reserves	1,732,129	1,714,980	1,763,290	1,813,057
Parks & Gardens	490,797	505,351	520,346	535,800
Other Cultural Services	0	0	0	0
Total Operating Expenditure	4,465,685	4,422,327	4,547,655	4,676,788
Net Operating Surplus / (Deficit)	(4,258,522)	(4,210,140)	(4,329,092)	(4,451,679)

Greater Hume Shire Council

Delivery Program 2022 to 2026

Delivery Plan Budget

2023/24 to 2026/27

Budget Summary				
Function: Recreation & Culture	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Capital Revenue				
Public Halls	130,000	0	0	4,000,000
Libraries	0	0	0	0
Museums	0	0	0	0
Swimming Pools	0	0	0	0
Sporting Grounds & Recreation Reserves	35,000	0	0	0
Parks & Gardens	0	0	0	0
Other Cultural Services	0	0	0	0
Total Capital Revenue	165,000	0	0	4,000,000
Net Surplus / (Deficit) after Capital Revenue	(4,093,522)	(4,210,140)	(4,329,092)	(451,679)
Capital Expenditure				
Public Halls	170,000	5,000	5,000	4,005,000
Libraries	0	0	0	0
Museums	0	0	0	0
Swimming Pools	55,000	15,000	0	15,000
Sporting Grounds & Recreation Reserves	95,000	90,000	100,000	110,000
Parks & Gardens	120,000	170,000	150,000	160,000
Other Cultural Services	0	0	0	0
Total Capital Expenditure	440,000	280,000	255,000	4,290,000
Net Capital Expenditure	(275,000)	(280,000)	(255,000)	(290,000)
Net Surplus / (Deficit) after Capital Expenditure	(4,533,522)	(4,490,140)	(4,584,092)	(4,741,679)
Add Back: Non-Cash items included in operating result	1,861,647	1,908,189	1,955,894	2,004,791
Net Cash Surplus / (Deficit) after Capital Expenditure	(2,671,875)	(2,581,951)	(2,628,198)	(2,736,888)
Repayments from Deferred Debtors	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	(63,296)	(65,437)	(67,650)	(69,938)
Net Transfers (to) / from Reserves	0	0	0	0
Budgeted Net Increase / (Decrease) in Cash	(2,735,171)	(2,647,388)	(2,695,848)	(2,806,826)

Greater Hume Shire Council

Delivery Program 2022 to 2026

Delivery Plan Budget

2023/24 to 2026/27

Budget Summary				
Function: Mining, Manufacturing & Construction	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Operating Revenue				
Building Control	179,491	183,183	186,952	190,798
Quarries & Pits	0	0	0	0
Total Operating Revenue	179,491	183,183	186,952	190,798
Operating Expenditure				
Building Control	469,889	489,972	506,938	524,492
Quarries & Pits	(126,702)	(126,620)	(126,535)	(126,448)
Total Operating Expenditure	343,187	363,352	380,403	398,044
Net Operating Surplus / (Deficit)	(163,696)	(180,169)	(193,451)	(207,246)

Greater Hume Shire Council

Delivery Program 2022 to 2026

Delivery Plan Budget

2023/24 to 2026/27

Budget Summary				
Function: Mining, Manufacturing & Construction	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Capital Revenue				
Building Control	0	0	0	0
Quarries & Pits	0	0	0	0
Total Capital Revenue	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	(163,696)	(180,169)	(193,451)	(207,246)
Capital Expenditure				
Building Control	0	40,000	0	0
Quarries & Pits	0	0	0	0
Total Capital Expenditure	0	40,000	0	0
Net Capital Expenditure	0	(40,000)	0	0
Net Surplus / (Deficit) after Capital Expenditure	(163,696)	(220,169)	(193,451)	(207,246)
Add Back: Non-Cash items included in operating result	7,164	7,343	7,527	7,716
Net Cash Surplus / (Deficit) after Capital Expenditure	(156,532)	(212,826)	(185,924)	(199,530)
Repayments from Deferred Debtors	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	10,000	0	0
Loan Repayments	0	0	0	0
Net Transfers (to) / from Reserves	(130,000)	(130,000)	(130,000)	(130,000)
Budgeted Net Increase / (Decrease) in Cash	(286,532)	(332,826)	(315,924)	(329,530)

Greater Hume Shire Council

Delivery Program 2022 to 2026

Delivery Plan Budget

2023/24 to 2026/27

Budget Summary				
Function: Transport & Communications	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Operating Revenue				
FAG Grant - Roads Component	2,441,637	2,502,678	2,565,245	2,629,376
Urban Local Roads	0	0	0	0
Sealed Rural Roads Local	8,178	3,195	0	0
Sealed Regional Roads Block Grant & Repair	1,940,000	2,911,000	2,820,000	3,050,000
Unsealed Rural Roads Local	0	0	0	0
Roads to Recovery	1,184,315	900,000	1,100,000	1,000,000
Bridges	0	0	0	0
Kerb & Gutter	0	0	0	0
Footpaths	0	0	0	0
Aerodromes	0	0	0	0
Bus Shelters	0	0	0	0
Ancillary Road Works	0	0	0	0
PAMPS & Cycleways	40,000	40,000	40,000	40,000
State Roads RMCC Works	2,764,200	2,847,126	2,932,540	3,020,517
Natural Disaster Recovery	0	0	0	0
Road Safety Officer	60,704	62,525	64,401	66,333
Total Operating Revenue	8,439,034	9,266,524	9,522,186	9,806,226
Operating Expenditure				
FAG Grant - Roads Component	0	0	0	0
Urban Local Roads	1,185,195	1,210,485	1,238,135	1,269,785
Sealed Rural Roads Local	2,515,091	2,573,145	2,635,343	2,703,806
Sealed Regional Roads Block Grant & Repair	1,854,684	1,943,301	1,910,609	1,939,624
Unsealed Rural Roads Local	2,724,364	2,924,706	2,976,391	3,054,454
Roads to Recovery	0	0	0	0
Bridges	758,083	775,989	795,051	814,592
Kerb & Gutter	184,745	189,897	195,196	200,647
Footpaths	106,073	109,123	112,263	115,495
Aerodromes	31,164	32,063	32,986	33,936
Bus Shelters	5,420	5,556	5,695	5,837
Ancillary Road Works	0	0	0	0
PAMPS & Cycleways	80,000	80,000	80,000	80,000
State Roads RMCC Works	2,764,200	2,847,126	2,932,539	3,020,515
Natural Disaster Recovery	0	0	0	0
Road Safety Officer	95,866	99,017	102,273	105,636
Total Operating Expenditure	12,304,885	12,790,408	13,016,481	13,344,327
Net Operating Surplus / (Deficit)	(3,865,851)	(3,523,884)	(3,494,295)	(3,538,101)

Greater Hume Shire Council

Delivery Program 2022 to 2026

Delivery Plan Budget

2023/24 to 2026/27

Budget Summary				
Function: Transport & Communications	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Capital Revenue				
FAG Grant - Roads Component	0	0	0	0
Urban Local Roads	0	0	0	0
Sealed Rural Roads Local	2,337,262	0	0	0
Sealed Regional Roads Block Grant & Repair	7,252,564	900,000	900,000	900,000
Unsealed Rural Roads Local	0	0	0	0
Roads to Recovery	0	0	0	0
Bridges	1,000,000	0	0	0
Kerb & Gutter	0	20,000	8,000	8,000
Footpaths	16,000	32,000	16,000	16,000
Aerodromes	0	0	0	0
Bus Shelters	0	0	0	0
Ancillary Road Works	0	0	0	0
PAMPS & Cycleways	0	0	0	0
State Roads RMCC Works	0	0	0	0
Natural Disaster Recovery	0	0	0	0
Road Safety Officer	0	0	0	0
Total Capital Revenue	10,605,826	952,000	924,000	924,000
Net Surplus / (Deficit) after Capital Revenue	6,739,975	(2,571,884)	(2,570,295)	(2,614,101)
Capital Expenditure				
FAG Grant - Roads Component	0	0	0	0
Urban Local Roads	180,000	480,000	480,000	480,000
Sealed Rural Roads Local	3,598,042	1,000,000	1,000,000	1,000,000
Sealed Regional Roads Block Grant & Repair	8,442,564	3,000,000	2,970,000	3,200,000
Unsealed Rural Roads Local	1,640,000	1,640,000	1,640,000	1,640,000
Roads to Recovery	1,184,315	900,000	1,100,000	1,000,000
Bridges	1,000,000	150,000	150,000	150,000
Kerb & Gutter	0	100,000	40,000	40,000
Footpaths	40,000	80,000	40,000	40,000
Aerodromes	150,000	0	0	0
Bus Shelters	5,000	5,000	5,000	5,000
Ancillary Road Works	50,000	50,000	50,000	50,000
PAMPS & Cycleways	0	0	0	0
State Roads RMCC Works	0	0	0	0
Natural Disaster Recovery	0	0	0	0
Road Safety Officer	0	0	0	0
Total Capital Expenditure	16,289,921	7,405,000	7,475,000	7,605,000
Net Capital Expenditure	(5,684,095)	(6,453,000)	(6,551,000)	(6,681,000)
Net Surplus / (Deficit) after Capital Expenditure	(9,549,946)	(9,976,884)	(10,045,295)	(10,219,101)
Add Back: Non-Cash items included in operating result	5,230,260	5,361,017	5,495,043	5,632,418
Net Cash Surplus / (Deficit) after Capital Expenditure	(4,319,686)	(4,615,867)	(4,550,252)	(4,586,683)
Repayments from Deferred Debtors	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	(356,966)	(365,036)	(143,003)	(147,810)
Net Transfers (to) / from Reserves	0	0	0	0
Budgeted Net Increase / (Decrease) in Cash	(4,676,652)	(4,980,903)	(4,693,255)	(4,734,493)

Greater Hume Shire Council

Delivery Program 2022 to 2026

Delivery Plan Budget

2023/24 to 2026/27

Budget Summary				
Function: Economic Affairs	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Operating Revenue				
Jindera Medical Centre	20,663	21,283	21,921	22,579
Caravan Parks	55,440	64,049	65,330	66,637
Tourism Operations	0	0	0	0
Visitor Information Centre	1,500	1,545	1,591	1,639
Submarine Museum	48,500	49,200	49,914	50,642
Economic Development	0	0	0	0
Community Development Grants	0	0	0	0
Community Development Projects	0	0	0	0
Real Estate Development	75,162	75,388	75,633	75,896
Real Estate Sales	168,093	168,093	168,093	168,093
Private Works	204,000	208,080	212,242	216,487
Total Operating Revenue	573,358	587,638	594,724	601,973
Operating Expenditure				
Jindera Medical Centre	27,010	27,660	28,326	29,007
Caravan Parks	67,409	69,434	71,524	73,679
Tourism Operations	95,780	98,890	102,101	105,417
Visitor Information Centre	190,992	197,294	205,407	210,542
Submarine Museum	20,952	21,295	21,651	22,020
Economic Development	138,924	142,706	146,617	150,663
Community Development Grants	0	0	0	0
Community Development Projects	15,000	15,000	15,000	15,000
Real Estate Development	91,162	89,788	88,396	86,981
Real Estate Sales	0	0	0	0
Private Works	193,800	199,614	205,602	211,770
Total Operating Expenditure	841,029	861,681	884,624	905,079
Net Operating Surplus / (Deficit)	(267,671)	(274,043)	(289,900)	(303,106)

Greater Hume Shire Council

Delivery Program 2022 to 2026

Delivery Plan Budget

2023/24 to 2026/27

Budget Summary				
Function: Economic Affairs	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Capital Revenue				
Jindera Medical Centre	0	0	0	0
Caravan Parks	0	0	0	0
Tourism Operations	0	0	0	0
Visitor Information Centre	0	0	0	0
Submarine Museum	0	0	0	0
Economic Development	0	0	0	0
Community Development Grants	0	0	0	0
Community Development Projects	0	0	0	0
Real Estate Development	0	0	0	0
Real Estate Sales	0	0	0	0
Private Works	0	0	0	0
Total Capital Revenue	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	(267,671)	(274,043)	(289,900)	(303,106)
Capital Expenditure				
Jindera Medical Centre	0	10,000	0	10,000
Caravan Parks	0	0	0	0
Tourism Operations	0	0	0	0
Visitor Information Centre	0	0	0	0
Submarine Museum	0	0	0	0
Economic Development	0	0	0	0
Community Development Grants	0	0	0	0
Community Development Projects	0	0	0	0
Real Estate Development	0	0	0	0
Real Estate Sales	0	0	0	0
Private Works	0	0	0	0
Total Capital Expenditure	0	10,000	0	10,000
Net Capital Expenditure	0	(10,000)	0	(10,000)
Net Surplus / (Deficit) after Capital Expenditure	(267,671)	(284,043)	(289,900)	(313,106)
Add Back: Non-Cash items included in operating result	78,754	80,722	82,740	84,809
Net Cash Surplus / (Deficit) after Capital Expenditure	(188,917)	(203,321)	(207,160)	(228,297)
Repayments from Deferred Debtors	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	(140,105)	(143,233)	(146,430)	(149,699)
Net Transfers (to) / from Reserves	(19,308)	(8,010)	(16,689)	(5,343)
Budgeted Net Increase / (Decrease) in Cash	(348,330)	(354,564)	(370,279)	(383,339)

Delivery Program 2022 to 2026

Delivery Plan Budget

2023/24 to 2026/27

Budget Summary				
Function: General Purpose Revenue	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Operating Revenue				
FAG Grant - General Component	3,925,977	4,024,126	4,124,729	4,227,847
Interest on Investments	740,516	746,428	742,764	799,359
General Rates - Residential	3,695,461	3,797,086	3,901,506	4,008,797
General Rates - Farmland	5,851,556	6,012,474	6,177,817	6,347,707
General Rates - Business	495,350	508,972	522,969	537,351
General Rates - Pensioner Concessions	(171,047)	(175,323)	(179,706)	(184,199)
General Rates - Pensioner Rates Subsidy	94,076	96,428	98,838	101,309
Ex Gratia Rates	0	0	0	0
Extra Charges on Overdue Rates	25,000	25,000	25,000	25,000
Emergency Services Property Levy	0	0	0	0
	14,656,889	15,035,191	15,413,917	15,863,171
Operating Expenditure				
FAG Grant - General Component				
Interest on Investments				
General Rates - Residential				
General Rates - Farmland				
General Rates - Business				
General Rates - Pensioner Concessions				
General Rates - Pensioner Rates Subsidy				
Ex Gratia Rates				
Extra Charges on Overdue Rates				
Total Operating Expenditure	0	0	0	0
Net Operating Surplus / (Deficit)	14,656,889	15,035,191	15,413,917	15,863,171

Delivery Program 2022 to 2026

Delivery Plan Budget

2023/24 to 2026/27

Budget Summary				
Function: General Purpose Revenue	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Capital Revenue				
FAG Grant - General Component				
Interest on Investments				
General Rates - Residential				
General Rates - Farmland				
General Rates - Business				
General Rates - Pensioner Concessions				
General Rates - Pensioner Rates Subsidy				
Ex Gratia Rates				
Extra Charges on Overdue Rates				
Total Capital Revenue	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	14,656,889	15,035,191	15,413,917	15,863,171
Capital Expenditure				
FAG Grant - General Component				
Interest on Investments				
General Rates - Residential				
General Rates - Farmland				
General Rates - Business				
General Rates - Pensioner Concessions				
General Rates - Pensioner Rates Subsidy				
Ex Gratia Rates				
Extra Charges on Overdue Rates				
Total Capital Expenditure	0	0	0	0
Net Capital Expenditure	0	0	0	0
Net Surplus / (Deficit) after Capital Expenditure	14,656,889	15,035,191	15,413,917	15,863,171
Add Back: Non-Cash items included in operating result	0	0	0	0
Net Cash Surplus / (Deficit) after Capital Expenditure	14,656,889	15,035,191	15,413,917	15,863,171
Repayments from Deferred Debtors	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfers (to) / from Reserves	0	0	0	0
Budgeted Net Increase / (Decrease) in Cash	14,656,889	15,035,191	15,413,917	15,863,171



Greater
Hume
Council

**Delivery Program 2022 to 2026
Operational Plan 2023-2024**

**Delivery Plan Budget
2023/24 to 2026/27**

Detailed Budget

Function: Governance	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Elected Members Expenses				
Operating Revenue				
Other Revenue	0	0	0	0
Total Operating Revenue	0	0	0	0
Capital Revenue				
Capital Grants	0	0	0	0
Capital Contributions	0	0	0	0
Total Capital Revenue	0	0	0	0
Operating Expenses				
Mayor & Elected Members Expenditure				
Mayoral Fee	24,283	24,890	25,512	26,150
Deputy Mayoral Fee	4,614	4,729	4,847	4,968
Councillors Fees	119,205	122,185	125,240	128,371
Provision of Facilities	19,841	20,369	20,912	21,469
Travelling Costs	21,009	21,639	22,288	22,957
Subsistence	6,027	6,208	6,394	6,586
Telephone Charges	2,056	2,118	2,181	2,246
Sundry Expenses	0	0	0	0
Training Non Salary Costs	7,500	15,000	7,500	7,500
Conferences & Seminars	15,000	15,450	15,914	16,391
Mayor & Elected Members Expenditure	219,535	232,588	230,788	236,638
Election Expenses	30,000	68,237	0	0
Councillors & Officers Liability Insurance	46,683	49,017	51,468	54,041
Total Operating Expenses	296,218	349,842	282,256	290,679
Capital Expenditure	0	0	0	0
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Reserves	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : Elected Members				
Total Operating Revenue	0	0	0	0
Total Operating Expenditure	296,218	349,842	282,256	290,679
Net Surplus/ (Deficit) from Operating	(296,218)	(349,842)	(282,256)	(290,679)
Capital Revenue	0	0	0	0
Capital Expenditure	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0
Depreciation Contra	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Elected Members	(296,218)	(349,842)	(282,256)	(290,679)

Function: Governance	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Governance				
Operating Revenue				
User Fees & Charges	13,636	13,636	13,636	13,636
Other Revenue	0	0	0	0
Grants and Contributions for Operating purposes	14,000	14,000	14,000	14,000
Total Operating Revenue	27,636	27,636	27,636	27,636
Capital Revenue				
Capital Grants	0	0	0	0
Capital Contributions	0	0	0	0
Total Capital Revenue	0	0	0	0
Operating Expenses				
Staff Training	7,248	7,466	7,690	7,920
Civic Functions				
Australia Day Function	29,000	29,465	29,944	30,438
Anzac Day	1,564	1,614	1,667	1,721
Citizenship Ceremony	1,035	1,066	1,098	1,131
Miscellaneous Civic Functions	1,000	1,000	1,000	1,000
Civic Functions Total	32,599	33,145	33,709	34,290
Administration Expenditure	535,256	552,057	571,185	590,978
Professional Services				
Miscellaneous Professional Services	10,000	10,000	10,000	10,000
Customer Satisfaction Surveys	30,000	0	0	0
Audit Services Financial Reports	79,063	81,435	83,878	86,394
Internal Audit	36,488	37,583	38,710	39,871
Other Audit Services	0	0	0	0
Professional Services Total	155,551	129,018	132,588	136,265
Subscriptions	83,129	85,623	88,192	90,837
Council Contributions to Other Organisations	24,620	24,620	19,620	19,620
Depreciation	0	0	0	0
Project Expenses				
Service Reviews and Strategic Plans	25,000	25,000	60,000	25,000
Softwoods Working Group Committee Meetings	765	788	812	836
Project Expenses Total	25,765	25,788	60,812	25,836
Total Operating Expenses	864,168	857,717	913,796	905,746

Function: Governance	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Capital Expenditure	30,000	0	55,000	0
Proceeds on Sale of Assets	0	0	25,000	0
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Reserves	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : Governance				
Total Operating Revenue	27,636	27,636	27,636	27,636
Total Operating Expenditure	864,168	857,717	913,796	905,746
Net Surplus/ (Deficit) from Operating	(836,532)	(830,081)	(886,160)	(878,110)
Capital Revenue	0	0	0	0
Capital Expenditure	30,000	0	55,000	0
Net Surplus/ (Deficit) from Capital	(30,000)	0	(55,000)	0
Depreciation Contra	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	25,000	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Governance	(866,532)	(830,081)	(916,160)	(878,110)

Function: Governance	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Risk Management				
Operating Revenue				
Risk Incentive Payments	50,000	50,000	70,000	70,000
Grants & Subsidies Recurrent	0	0	0	0
Total Operating Revenue	50,000	50,000	70,000	70,000
Operating Expenses				
Staff Training	3,379	3,481	3,586	3,694
Administration Expenditure Salaries & Wages	53,880	55,766	57,718	59,738
Subscriptions	723	745	767	790
Insurance				
Property Insurance	9,844	10,336	10,853	11,396
Public Liability Insurance	296,311	311,127	326,683	343,017
Fidelity Guarantee & Professional Indemnity	13,611	14,292	15,007	15,757
Other	8,382	8,801	9,241	9,703
Excess Payable on Insurance Claims	15,000	15,000	15,000	15,000
Non-Recoverable Deed of Release Payments	15,300	15,759	16,232	16,719
Insurance Total	358,448	375,315	393,016	411,592
Project Expenses				
Risk Management Signs	0	0	0	0
Project Expenses Total	0	0	0	0
Total Operating Expenses	416,430	435,307	455,087	475,814
Capital Expenditure	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Risk Management Reserve	38,148	38,148	20,930	0
Transfers (to) / From Reserves	38,148	38,148	20,930	0
Summary : Risk Management				
Total Operating Revenue	50,000	50,000	70,000	70,000
Total Operating Expenditure	416,430	435,307	455,087	475,814
Net Surplus/ (Deficit) from Operating	(366,430)	(385,307)	(385,087)	(405,814)
Capital Revenue	0	0	0	0
Capital Expenditure	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0
Depreciation Contra	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	38,148	38,148	20,930	0
Net Result : Risk Management	(328,282)	(347,159)	(364,157)	(405,814)

Function: Governance	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Summary : Governance				
Total Operating Revenue	77,636	77,636	97,636	97,636
Total Operating Expenditure	1,576,816	1,642,866	1,651,139	1,672,239
Net Surplus/ (Deficit) from Operating	(1,499,180)	(1,565,230)	(1,553,503)	(1,574,603)
Capital Revenue	0	0	0	0
Capital Expenditure	30,000	0	55,000	0
Net Surplus/ (Deficit) from Capital	(30,000)	0	(55,000)	0
Depreciation Contra	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	25,000	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	38,148	38,148	20,930	0
Net Result	(1,491,032)	(1,527,082)	(1,562,573)	(1,574,603)

Function: Administration	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Corporate Services Management				
Operating Revenue				
Statutory Fees & Charges	37,281	38,027	38,788	39,564
User Fees & Charges	66,495	68,345	69,213	70,098
Other Revenue	113,375	114,443	115,532	116,642
Grants & Subsidies Recurrent	0	0	0	0
Total Operating Revenue	217,151	220,815	223,533	226,304
Capital Revenue				
Capital Grants	0	0	0	0
Capital Contributions	0	0	0	0
Total Capital Revenue	0	0	0	0
Operating Expenditure				
Administration Salaries & Wages	1,855,310	1,920,246	1,987,455	2,057,016
Administration Expenses - Other	253,472	261,077	268,911	276,977
Council Contributions	3,570	3,677	3,787	3,901
Council Offices - Cleaning	60,138	62,096	64,119	56,208
Council Offices - Maintenance	48,000	49,439	50,922	52,450
Crown Lands Management Act Expenditure	0	0	0	0
Debt Recovery Costs	65,000	65,000	65,000	65,000
Depreciation	154,847	158,718	162,686	166,753
Insurance	24,688	25,921	27,217	28,579
Legal Expenses	5,304	5,463	5,627	5,796
Loan Interest	2,504	613	613	0
Other Office Expenses	50,660	52,179	53,745	55,357
Staff Training	40,560	41,777	43,031	44,322
Subscriptions	22,511	23,170	23,847	24,543
Utilities	54,207	56,247	58,365	50,568
Valuation Expenses	108,790	110,584	66,432	68,335
Total Operating Expenses	2,749,561	2,836,207	2,881,757	2,955,805
Less: Overhead and Oncost Recoveries	(447,167)	(462,818)	(479,017)	(495,783)
Net Operating Expenses	2,302,394	2,373,389	2,402,740	2,460,022
Capital Expenditure	20,000	85,000	120,000	30,000
Proceeds on Sale of Assets	0	15,000	40,000	0
Deferred Debtor Payments	10,129	10,129	10,129	10,129
Loan Principal Repayments	47,834	27,638	0	0
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Risk Management Reserve	12,994	13,366	13,749	0
Jindera Community Hub Reserve	13,874	0	0	0
Transfers (to) / From Reserves	26,868	13,366	13,749	0
Summary : Corporate Services Management				
Total Operating Revenue	217,151	220,815	223,533	226,304
Total Operating Expenditure	2,302,394	2,373,389	2,402,740	2,460,022
Net Surplus/ (Deficit) from Operating	(2,085,243)	(2,152,574)	(2,179,207)	(2,233,718)
Capital Revenue	0	0	0	0
Capital Expenditure	20,000	85,000	120,000	30,000
Net Surplus/ (Deficit) from Capital	(20,000)	(85,000)	(120,000)	(30,000)
Depreciation Contra	154,847	158,718	162,686	166,753
Loan Funds Raised	0	0	0	0
Deferred Debtor Repayments	10,129	10,129	10,129	10,129
Proceeds on Sale of Assets	0	15,000	40,000	0
Loan Repayments	47,834	27,638	0	0
Net Transfer (to) / from Reserves	26,868	13,366	13,749	0
Net Result : Corporate Services Management	(1,961,233)	(2,067,999)	(2,072,643)	(2,086,836)

Function: Administration	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Information Technology Services				
Capital Revenue				
Capital Grants	0	0	0	0
Capital Contributions	0	0	0	0
Total Capital Revenue	0	0	0	0
Operating Expenditure				
Administration Salaries & Wages	123,880	128,216	132,704	137,349
Depreciation	84,451	85,592	55,992	49,159
Equipment Leases	24,816	24,816	24,816	24,816
Internet Charges	62,400	64,272	66,200	68,186
IT Contractors, Hardware and Projects	300,720	331,742	341,695	351,946
Software Licences & Upgrades	384,753	391,911	399,214	400,658
Software Maintenance & Support Calls	5,100	5,253	5,411	5,573
Website	39,380	40,561	41,778	43,031
Total Operating Expenditure	1,025,500	1,072,363	1,067,810	1,080,718
Capital Expenditure	40,000	40,000	40,000	40,000
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Risk Management Reserve	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : Information Technology Services				
Total Operating Revenue	0	0	0	0
Total Operating Expenditure	1,025,500	1,072,363	1,067,810	1,080,718
Net Surplus/ (Deficit) from Operating	(1,025,500)	(1,072,363)	(1,067,810)	(1,080,718)
Capital Revenue	0	0	0	0
Capital Expenditure	40,000	40,000	40,000	40,000
Net Surplus/ (Deficit) from Capital	(40,000)	(40,000)	(40,000)	(40,000)
Depreciation Contra	84,451	85,592	55,992	49,159
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Information Technology Services	(981,049)	(1,026,771)	(1,051,818)	(1,071,559)

Function: Administration	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Employment On-Costs				
Operating Revenue				
Sundry Income	0	0	0	0
Insurance Rebates	0	0	0	0
Workers Comp Accident Pays Recovered	30,000	30,000	30,000	30,000
Total Operating Revenue	30,000	30,000	30,000	30,000
Operating Expenditure				
Accident Pay	43,075	44,583	46,143	47,758
Annual Leave	876,320	906,991	938,736	971,592
Employee Assistance Program	15,450	15,991	16,551	17,130
Long Service Leave	390,380	404,043	418,185	432,821
Medicals	77,250	79,954	82,752	85,648
Non Compensable Injury Management	32,306	33,437	34,607	35,818
Other Leave Expenses	28,907	29,919	30,966	32,050
Protective Clothing & Accessories	61,800	63,963	66,202	68,519
Public Holidays	478,580	495,330	512,667	530,610
RDO/TIL Adjustments	0	0	0	0
Redundancy Pay	0	0	0	0
Sick Leave	348,050	360,232	372,840	385,889
Special Leave (COVID)	0	0	0	0
Staff Recruitment Costs	28,604	29,012	29,432	29,865
Staff Training	131,557	135,883	140,352	144,969
Superannuation - Accumulation Scheme	1,223,390	1,266,209	1,310,526	1,356,394
Superannuation - Defined Benefit Plan	49,689	40,900	42,332	43,814
Uniform/Clothing Purchased	5,924	6,131	6,346	6,568
Unused Leave paid to Estate	0	0	0	0
Work Health & Safety Expenses	8,160	8,405	8,657	8,917
Work Inspiration Day	2,040	2,101	2,164	2,229
Work Related Injury Management	30,000	30,000	30,000	30,000
Workers Comp Management Salaries & Wages	80,510	83,328	86,244	89,263
Workers Compensation Insurance	223,784	231,616	239,723	248,113
Total Operating Expenditure	4,135,776	4,268,028	4,415,425	4,567,967
Less: Payroll Oncost Recoveries	(4,105,776)	(4,238,028)	(4,385,425)	(4,537,967)
Net Operating Expenditure	30,000	30,000	30,000	30,000
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Risk Management Reserve	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : Employment On-Costs				
Total Operating Revenue	30,000	30,000	30,000	30,000
Total Operating Expenditure	30,000	30,000	30,000	30,000
Net Surplus/ (Deficit) from Operating	0	0	0	0
Capital Revenue	0	0	0	0
Capital Expenditure	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0
Depreciation Contra	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Employment On-Costs	0	0	0	0

Function: Administration	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Engineering Operations Management				
Operating Revenue				
User Fees & Charges	35,756	36,076	36,402	36,735
Other Revenue	0	0	0	0
Grants & Subsidies Recurrent	0	0	0	0
Total Operating Revenue	35,756	36,076	36,402	36,735
Capital Revenue				
Capital Grants	0	0	0	0
Capital Contributions	0	0	0	0
Total Capital Revenue	0	0	0	0
Operating Expenditure				
Administration Salaries & Wages	1,290,490	1,381,775	1,430,137	1,480,192
Administration Expenses - Other	92,782	95,566	98,434	101,387
Depreciation	27,445	28,131	28,834	29,555
Programs & Events	5,150	5,330	5,517	5,710
Traffic Control	5,924	6,102	6,285	6,474
Subscriptions	4,511	3,823	3,919	4,017
Total Operating Expenditure	1,426,302	1,520,727	1,573,126	1,627,335
Less: Recoveries	(1,499,544)	(1,539,528)	(1,580,681)	(1,623,034)
Net Operating Expenditure	(73,242)	(18,801)	(7,555)	4,301
Capital Expenditure	65,000	0	0	95,000
Proceeds on Sale of Assets	15,000	0	0	35,000
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : Engineering Administration				
Total Operating Revenue	35,756	36,076	36,402	36,735
Total Operating Expenditure	(73,242)	(18,801)	(7,555)	4,301
Net Surplus/ (Deficit) from Operating	108,998	54,877	43,957	32,434
Capital Revenue	0	0	0	0
Capital Expenditure	65,000	0	0	95,000
Net Surplus/ (Deficit) from Capital	(65,000)	0	0	(95,000)
Depreciation Contra	27,445	28,131	28,834	29,555
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	15,000	0	0	35,000
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Engineering Administration	86,443	83,008	72,791	1,989

Function: Administration	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Depot				
Operating Revenue				
Other Revenue	0	0	0	0
Total Operating Revenue	0	0	0	0
Capital Revenue				
Capital Grants	0	0	0	0
Capital Contributions	0	0	0	0
Total Capital Revenue	0	0	0	0
Operating Expenditure				
Stores & Purchasing Administration	90,530	93,698	96,977	100,371
Depot Maintenance	60,781	62,605	64,484	66,419
Depot Operating Expenses	76,657	79,487	82,426	85,482
Depreciation	79,567	81,556	83,595	85,685
Interest on Loans	8,693	7,836	6,951	6,036
Total Operating Expenditure	316,228	325,182	334,433	343,993
Less: Recoveries	(80,800)	(83,224)	(85,721)	(88,293)
Net Operating Expenditure	235,428	241,958	248,712	255,700
Capital Expenditure	70,000	50,000	50,000	50,000
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Principal Repayments	25,318	26,175	27,060	27,975
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Plant Reserve	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : Depot Administration & Management				
Total Operating Revenue	0	0	0	0
Total Operating Expenditure	235,428	241,958	248,712	255,700
Net Surplus/ (Deficit) from Operating	(235,428)	(241,958)	(248,712)	(255,700)
Capital Revenue	0	0	0	0
Capital Expenditure	70,000	50,000	50,000	50,000
Net Surplus/ (Deficit) from Capital	(70,000)	(50,000)	(50,000)	(50,000)
Depreciation Contra	79,567	81,556	83,595	85,685
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	25,318	26,175	27,060	27,975
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Depot Administration & Management	(251,179)	(236,577)	(242,177)	(247,990)

Function: Administration	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Plant Operating				
Operating Revenue				
Diesel Fuel Rebate & Other Revenue	61,200	63,036	64,927	66,875
Total Operating Revenue	61,200	63,036	64,927	66,875
Capital Revenue				
Capital Grants	0	0	0	0
Capital Contributions	0	0	0	0
Total Capital Revenue	0	0	0	0
Operating Expenses				
Depreciation	977,499	1,001,936	1,026,984	1,052,659
Fuel & Oil	825,000	849,750	875,243	876,500
Insurance	144,583	151,812	159,403	167,373
Insurance Claims Excess	0	0	0	0
Minor Plant Expenses	84,270	86,903	89,618	92,418
Tyres	52,635	54,214	55,840	57,515
Registration	107,700	110,931	114,259	117,687
Repairs and Maintenance	701,216	723,006	745,478	768,651
Total Plant Operating Expenses	2,892,903	2,978,552	3,066,825	3,132,803
Less: Plant Recoveries	(2,425,805)	(2,617,167)	(2,892,949)	(3,257,368)
Net Plant Operating Expenses	467,098	361,385	173,876	(124,565)
Capital Expenditure	1,145,000	1,108,000	1,252,000	1,243,000
Proceeds on Sale of Assets	146,000	108,000	254,000	260,000
Total Transfers (to) / from Plant Reserve	427,399	296,413	79,965	(261,099)
Summary : Plant				
Total Operating Revenue	61,200	63,036	64,927	66,875
Total Operating Expenditure	467,098	361,385	173,876	(124,565)
Net Surplus/ (Deficit) from Operating	(405,898)	(298,349)	(108,949)	191,440
Capital Revenue	0	0	0	0
Capital Expenditure	1,145,000	1,108,000	1,252,000	1,243,000
Net Surplus/ (Deficit) from Capital	(1,145,000)	(1,108,000)	(1,252,000)	(1,243,000)
Depreciation Contra	977,499	1,001,936	1,026,984	1,052,659
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	146,000	108,000	254,000	260,000
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	427,399	296,413	79,965	(261,099)
Net Result : Plant	0	0	0	0
Summary : Administration				
Total Operating Revenue	344,107	349,927	354,862	359,914
Total Operating Expenditure	3,987,178	4,060,294	3,915,583	3,706,176
Net Surplus/ (Deficit) from Operating	(3,643,071)	(3,710,367)	(3,560,721)	(3,346,262)
Capital Revenue	0	0	0	0
Capital Expenditure	1,340,000	1,283,000	1,462,000	1,458,000
Net Surplus/ (Deficit) from Capital	(1,340,000)	(1,283,000)	(1,462,000)	(1,458,000)
Depreciation Contra	1,323,809	1,355,933	1,358,091	1,383,811
Loan Funds Raised	0	0	0	0
Deferred Debtor Repayments	10,129	10,129	10,129	10,129
Proceeds on Sale of Assets	161,000	123,000	294,000	295,000
Loan Repayments	73,152	53,813	27,060	27,975
Net Transfer (to) / from Reserves	454,267	309,779	93,714	(261,099)
Net Result : Administration	(3,107,018)	(3,248,339)	(3,293,847)	(3,404,396)

Function: Public Order & Safety	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Animal Control				
Operating Revenue				
Statutory Fees & Charges	47,214	48,158	49,122	50,104
User Fees & Charges	535	546	557	568
Other Revenue	0	0	0	0
Total Operating Revenue	47,749	48,704	49,679	50,672
Capital Revenue				
Capital Grants	0	0	0	0
Capital Contributions	0	0	0	0
Total Capital Revenue	0	0	0	0
Operating Expenditure				
Administration Expenditure	1,765	1,818	1,874	1,931
Computer / IT Costs	0	0	0	0
Debt Recovery Costs	518	534	550	567
Depreciation	474	474	474	474
Dog Impounding	199,042	205,763	212,714	219,901
Livestock Impounding	35,464	36,669	37,914	39,202
Professional Services - Legal	2,112	2,175	2,240	2,307
Staff Training	2,693	2,774	2,857	2,943
Utilities	328	335	342	349
Total Operating Expenditure	242,396	250,542	258,965	267,674
Capital Expenditure	0	0	0	0
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Reserves	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : Animal Control				
Total Operating Revenue	47,749	48,704	49,679	50,672
Total Operating Expenditure	242,396	250,542	258,965	267,674
Net Surplus/ (Deficit) from Operating	(194,647)	(201,838)	(209,286)	(217,002)
Capital Revenue	0	0	0	0
Capital Expenditure	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0
Depreciation Contra	474	474	474	474
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Animal Control	(194,173)	(201,364)	(208,812)	(216,528)

Function: Public Order & Safety	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Fire Services				
Operating Revenue				
Annual Maintenance & Repair Grant	414,700	427,141	439,955	453,154
Donations	0	0	0	0
Other Revenue	5,509	5,674	5,844	6,019
Green Valley Fire	0	0	0	0
Total Operating Revenue	420,209	432,815	445,799	459,173
Capital Revenue				
Capital Grants	0	0	0	0
Capital Contributions	0	0	0	0
Total Capital Revenue	0	0	0	0
Operating Expenses				
Annual Maint & Repairs Grant Expenditure - GHSC	319,263	328,840	338,705	348,868
Annual Maint & Repairs Grant Expenditure - Albury City	95,437	98,300	101,250	104,287
Greater Hume Shire Council Expenditure	49,603	50,095	50,600	51,117
Contributions to Fire Services				
Contribution to Rural Fire Service : Emergency Services Levy	619,356	647,846	677,647	708,819
Contribution to NSW Fire Brigade : Emergency Services Levy	67,906	71,030	74,297	77,715
Contributions to Fire Services Total	687,262	718,876	751,944	786,534
Other Operating Expenses				
Depreciation	78,396	80,356	82,365	84,424
Total Other Operating Expenses	78,396	80,356	82,365	84,424
Total Operating Expenditure	1,229,961	1,276,467	1,324,864	1,375,230
Capital Expenditure	0	0	0	0
Transfers (to) / From Reserves				
Section 94 Contributions	0	0	0	0
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Reserves	35,441	0	0	0
Transfers (to) / From Reserves	35,441	0	0	0
Summary : Fire Services				
Total Operating Revenue	420,209	432,815	445,799	459,173
Total Operating Expenditure	1,229,961	1,276,467	1,324,864	1,375,230
Net Surplus/ (Deficit) from Operating	(809,752)	(843,652)	(879,065)	(916,057)
Capital Revenue	0	0	0	0
Capital Expenditure	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0
Depreciation Contra	78,396	80,356	82,365	84,424
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	35,441	0	0	0
Net Result : Fire Services	(695,915)	(763,296)	(796,700)	(831,633)

Function: Public Order & Safety	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
State Emergency Services				
Operating Revenue				
User Fees & Charges	0	0	0	0
Recurrent Grants	0	0	0	0
Total Operating Revenue	0	0	0	0
Operating Expenditure				
Administration Expenditure	0	0	0	0
Depreciation	14,928	14,928	14,928	14,928
Emergency Services Levy	51,068	53,417	55,874	58,444
Insurance	2,078	2,182	2,291	2,406
Utilities	2,109	2,167	2,227	2,288
Total Operating Expenditure	70,183	72,694	75,320	78,066
Capital Expenditure	0	0	0	0
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Reserves	28,182	0	0	0
Transfers (to) / From Reserves	28,182	0	0	0
Summary : State Emergency Services				
Total Operating Revenue	0	0	0	0
Total Operating Expenditure	70,183	72,694	75,320	78,066
Net Surplus/ (Deficit) from Operating	(70,183)	(72,694)	(75,320)	(78,066)
Capital Revenue	0	0	0	0
Capital Expenditure	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0
Depreciation Contra	14,928	14,928	14,928	14,928
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	28,182	0	0	0
Net Result : State Emergency Services	(27,073)	(57,766)	(60,392)	(63,138)
Summary : Public Order & Safety				
Total Operating Revenue	467,958	481,519	495,478	509,845
Total Operating Expenditure	1,542,540	1,599,703	1,659,149	1,720,970
Net Surplus/ (Deficit) from Operating	(1,074,582)	(1,118,184)	(1,163,671)	(1,211,125)
Capital Revenue	0	0	0	0
Capital Expenditure	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0
Depreciation Contra	93,798	95,758	97,767	99,826
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	63,623	0	0	0
Net Result : Public Order & Safety	(917,161)	(1,022,426)	(1,065,904)	(1,111,299)

Function: Health	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Health Administration				
Operating Revenue				
User Fees & Charges	181,240	184,652	188,132	191,682
Other Revenue	0	0	0	0
Total Operating Revenue	181,240	184,652	188,132	191,682
Capital Revenue				
Capital Grants	0	0	0	0
Capital Contributions	0	0	0	0
Total Capital Revenue	0	0	0	0
Operating Expenditure				
Administration : Salaries & Wages	91,286	94,481	97,788	101,211
Administration Overhead Allocation	31,398	32,113	32,849	33,606
On-Site Sewerage	63,422	65,567	67,784	70,076
Staff Training	3,193	3,274	3,357	3,443
Depreciation Contra	16,468	16,880	17,302	17,735
Total Operating Expenditure	205,767	212,315	219,080	226,071
Capital Expenditure	45,000	45,000	0	45,000
Proceeds on Sale of Assets	15,000	15,000	0	15,000
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Reserves	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : Health Administration				
Total Operating Revenue	181,240	184,652	188,132	191,682
Total Operating Expenditure	205,767	212,315	219,080	226,071
Net Surplus/ (Deficit) from Operating	(24,527)	(27,663)	(30,948)	(34,389)
Capital Revenue	0	0	0	0
Capital Expenditure	45,000	45,000	0	45,000
Net Surplus/ (Deficit) from Capital	(45,000)	(45,000)	0	(45,000)
Depreciation Contra	16,468	16,880	17,302	17,735
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	15,000	15,000	0	15,000
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Health Administration	(38,059)	(40,783)	(13,646)	(46,654)

Function: Environment	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Waste Management				
Operating Revenue				
Rates & Annual Charges				
Std Combo Waste Residential	916,845	942,058	967,965	994,584
Std Combo Waste Business	134,956	138,667	142,480	146,398
Vacant Waste	14,281	14,281	14,281	14,281
Recycle Only Waste	8,504	8,738	8,978	9,225
Garbage Only Waste	46,808	48,095	49,418	50,777
Pensioner Concessions	(27,500)	(28,188)	(28,893)	(29,615)
Total Rates & Annual Charges	1,093,894	1,123,651	1,154,229	1,185,650
User Fees & Charges				
Tipping Fees	170,340	173,747	177,223	180,767
Total User Fees & Charges	170,340	173,747	177,223	180,767
Grants & Subsidies Recurrent				
Pensioner Rates Subsidy	15,125	15,503	15,891	16,288
State Grants & Subsidies	0	0	0	0
Grants & Subsidies Recurrent	15,125	15,503	15,891	16,288
Other Revenue	75,500	75,500	75,500	60,500
Total Operating Revenue	1,354,859	1,388,401	1,422,843	1,443,205
Capital Revenue				
S94 Capital Contributions	0	0	0	0
Total Capital Revenue	0	0	0	0
Operating Expenditure				
Administration Expenses				
Administration : Salaries & Wages	74,551	77,160	79,861	82,656
Administration Overhead Allocation	51,650	53,458	55,329	57,266
Administration Expenses - Other	1,530	1,576	1,623	1,672
Depreciation	82,737	84,805	86,925	89,098
Environmental Management Plan	0	0	0	0
Insurance	14,396	15,115	15,871	16,665
Staff Training	0	0	0	0
Utilities	7,390	7,593	7,802	8,017
Administration Expenses	232,254	239,707	247,411	255,374
Other Operations Expenses				
Kerbside Collection	370,800	381,924	393,382	405,183
Recycling Services	247,200	254,616	262,254	270,122
Abandoned Vehicle Disposal	9,052	9,362	9,682	10,014
Drum Muster	5,051	5,118	5,187	5,258
Goods for Resale	12,000	0	0	0
Concrete Crushing	40,000	0	40,000	0
Tyre Disposal	0	20,000	0	20,000
Other Operations Expenses	684,103	671,020	710,505	710,577

Function: Environment	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Waste Site Operations				
Brocklesby Transfer Station	7,370	7,612	7,862	8,121
Burrumbuttock Transfer Station	8,930	9,216	9,511	9,816
Culcairn Landfill	101,732	105,133	108,648	112,280
Gerogery Transfer Station	7,732	7,987	8,250	8,522
Henty Transfer Station	11,584	11,963	12,354	12,759
Holbrook Landfill	86,563	89,508	92,554	95,704
Jindera Transfer Station	58,918	60,832	62,809	64,850
Mullengandera Transfer Station	12,869	13,302	13,749	14,211
Total Waste Site Operations	295,698	305,553	315,737	326,263
Waste Site Maintenance				
Brocklesby Transfer Station	1,569	1,616	1,664	1,714
Burrumbuttock Transfer Station	1,569	1,616	1,664	1,714
Culcairn Landfill	28,319	29,192	30,093	31,020
Gerogery Transfer Station	3,351	3,458	3,569	3,684
Henty Transfer Station	4,496	4,632	4,772	4,915
Holbrook Landfill	68,449	54,480	46,144	57,559
Jindera Transfer Station	8,160	8,405	8,657	8,917
Mullengandera Transfer Station	1,622	1,672	1,724	1,778
Walla Walla Landfill	1,545	1,599	1,655	1,713
Woomargama	1,093	1,131	1,171	1,212
Total Waste Site Maintenance	120,173	107,801	101,113	114,226
Total Operating Expenditure	1,332,228	1,324,081	1,374,766	1,406,440
Capital Expenditure	20,000	50,000	50,000	700,000
Loan Funds Raised	0	0	0	0
Loan Principal Repayments	0	0	0	0
Transfers (to) / From Reserves				
Section 94 Contributions	0	0	0	0
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Waste Management Reserve	(15,000)	(15,000)	35,000	700,000
Domestic Waste Management Reserve	0	0	0	0
Transfers (to) / From Reserves	(15,000)	(15,000)	35,000	700,000
Summary : Waste Management				
Total Operating Revenue	1,354,859	1,388,401	1,422,843	1,443,205
Total Operating Expenditure	1,332,228	1,324,081	1,374,766	1,406,440
Net Surplus/ (Deficit) from Operating	22,631	64,320	48,077	36,765
Capital Revenue	0	0	0	0
Capital Expenditure	20,000	50,000	50,000	700,000
Net Surplus/ (Deficit) from Capital	(20,000)	(50,000)	(50,000)	(700,000)
Add Back: Depreciation Contra	82,737	84,805	86,925	89,098
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	(15,000)	(15,000)	35,000	700,000
Net Result : Waste Management	70,368	84,125	120,002	125,863

Function: Environment	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Noxious Animals & Insects				
Operating Revenue				
Other Revenue	0	0	0	0
Total Operating Revenue	0	0	0	0
Operating Expenditure				
Elm Leaf Beetle	5,000	5,000	5,000	5,000
Feral Animals	5,000	5,000	5,000	5,000
Total Operating Expenditure	10,000	10,000	10,000	10,000
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Reserves	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : Noxious Animals & Insects				
Total Operating Revenue	0	0	0	0
Total Operating Expenditure	10,000	10,000	10,000	10,000
Net Surplus/ (Deficit) from Operating	(10,000)	(10,000)	(10,000)	(10,000)
Capital Revenue	0	0	0	0
Capital Expenditure	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0
Add Back: Depreciation Contra	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Noxious Animals & Insects	(10,000)	(10,000)	(10,000)	(10,000)

Function: Environment	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Noxious Plants				
Operating Revenue				
WAP Program	89,754	92,447	95,220	98,077
Fees & Charges	0	0	0	0
Other Grants	0	0	0	0
Total Operating Revenue	89,754	92,447	95,220	98,077
Capital Revenue				
Capital Grants	0	0	0	0
Capital Contributions	0	0	0	0
Total Capital Revenue	0	0	0	0
Operating Expenditure				
WAP Program	266,670	275,697	285,030	294,681
Total Operating Expenditure	266,670	275,697	285,030	294,681
Capital Expenditure	0	0	0	0
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Murray & Riverina Weeds Action Program	0	0	0	0
Balldale Walbundrie Connected Corridors Grant	0	0	0	0
Murray Local Land Services Grant	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : Noxious Plants				
Total Operating Revenue	89,754	92,447	95,220	98,077
Total Operating Expenditure	266,670	275,697	285,030	294,681
Net Surplus/ (Deficit) from Operating	(176,916)	(183,250)	(189,810)	(196,604)
Capital Revenue	0	0	0	0
Capital Expenditure	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0
Add Back: Depreciation Contra	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Noxious Plants	(176,916)	(183,250)	(189,810)	(196,604)

Function: Environment	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Street Cleaning				
Operating Revenue				
User Fees & Charges				
Total Operating Revenue	0	0	0	0
Capital Revenue				
Capital Grants	0	0	0	0
Capital Contributions	0	0	0	0
Total Capital Revenue	0	0	0	0
Operating Expenses				
Maintenance - Street Sweeping	0	0	0	0
Brocklesby	1,735	1,790	1,846	1,904
Burrumbuttock	2,500	2,579	2,661	2,745
Culcairn	17,676	18,238	18,818	19,417
Gerogery	2,224	2,293	2,365	2,439
Henty	11,475	11,839	12,215	12,603
Holbrook	16,357	16,876	17,412	17,964
Jindera	13,811	14,245	14,693	15,155
Walbundrie	2,665	2,750	2,838	2,928
Walla Walla	5,378	5,553	5,733	5,919
Woomargama	759	783	808	833
Total Maintenance - Street Sweeping	74,580	76,946	79,389	81,907
Total Operating Expenses	74,580	76,946	79,389	81,907
Capital Expenditure	0	0	0	0
Transfers (to) / From Reserves				
Street Cleaning Reserve	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : Street Cleaning Reserve				
Total Operating Revenue	0	0	0	0
Total Operating Expenditure	74,580	76,946	79,389	81,907
Net Surplus/ (Deficit) from Operating	(74,580)	(76,946)	(79,389)	(81,907)
Capital Revenue	0	0	0	0
Capital Expenditure	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0
Depreciation Contra	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Street Cleaning Reserve	(74,580)	(76,946)	(79,389)	(81,907)

Function: Environment	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Stormwater Drainage				
Capital Revenue				
Capital Grants	2,235,107	2,000,000	0	0
Capital Contributions	0	0	0	0
Total Capital Revenue	2,235,107	2,000,000	0	0
Operating Expenses				
Stormwater Drainage Maintenance				
Clearing Drains	4,151	4,285	4,423	4,565
Minor Repairs	58,457	60,281	62,163	64,104
Mowing	2,979	3,075	3,174	3,276
Spraying	5,995	6,184	6,379	6,581
Other Maintenance	30,745	31,742	32,770	33,832
Stormwater Drainage Maintenance	102,327	105,567	108,909	112,358
Depreciation	135,107	138,485	141,947	145,496
Total Operating Expenditure	237,434	244,052	250,856	257,854
Capital Expenditure	2,435,107	2,000,000	470,000	100,000
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Land Development Reserve	200,000	0	0	0
Section 7.12 Contributions	0	0	0	0
Transfers (to) / From Reserves	200,000	0	0	0
Summary : Storm Water Drainage				
Total Operating Revenue	0	0	0	0
Total Operating Expenditure	237,434	244,052	250,856	257,854
Net Surplus/ (Deficit) from Operating	(237,434)	(244,052)	(250,856)	(257,854)
Capital Revenue	2,235,107	2,000,000	0	0
Capital Expenditure	2,435,107	2,000,000	470,000	100,000
Net Surplus/ (Deficit) from Capital	(200,000)	0	(470,000)	(100,000)
Depreciation Contra	135,107	138,485	141,947	145,496
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	200,000	0	0	0
Net Result : Storm Water Drainage	(102,327)	(105,567)	(578,909)	(212,358)

Function: Environment	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Summary : Environment				
Total Operating Revenue	1,444,613	1,480,848	1,518,063	1,541,282
Total Operating Expenditure	1,920,912	1,930,776	2,000,041	2,050,882
Net Surplus/ (Deficit) from Operating	(476,299)	(449,928)	(481,978)	(509,600)
Capital Revenue	2,235,107	2,000,000	0	0
Capital Expenditure	2,455,107	2,050,000	520,000	800,000
Net Surplus/ (Deficit) from Capital	(220,000)	(50,000)	(520,000)	(800,000)
Depreciation Contra	217,844	223,290	228,872	234,594
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	185,000	(15,000)	35,000	700,000
Net Result : Environment	(293,455)	(291,638)	(738,106)	(375,006)

Function: Housing & Community Amenities	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Street Lighting				
Operating Revenue				
User Charges & Fees	24,000	24,000	24,000	24,000
Total Operating Revenue	24,000	24,000	24,000	24,000
Operating Expenditure				
Electricity	103,801	107,953	112,271	116,762
Street Light Installations	10,000	10,000	10,000	10,000
Total Operating Expenditure	113,801	117,953	122,271	126,762
Capital Expenditure	0	0	0	0
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Internal Reserves	0	0	0	(180,000)
Transfers (to) / From Reserves	0	0	0	(180,000)
Summary : Street Lighting				
Total Operating Revenue	24,000	24,000	24,000	24,000
Total Operating Expenditure	113,801	117,953	122,271	126,762
Net Surplus/ (Deficit) from Operating	(89,801)	(93,953)	(98,271)	(102,762)
Capital Revenue	0	0	0	0
Capital Expenditure	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0
Add Back: Depreciation Contra	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	(180,000)
Net Result : Street Lighting	(89,801)	(93,953)	(98,271)	(282,762)

Function: Housing & Community Amenities	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Cemeteries				
Operating Revenue				
Cemetery Fees				
Cookardinia Cemetery	1,035	1,066	1,098	1,131
Culcairn Cemetery	15,530	15,996	16,476	16,970
Gerogery West Cemetery	0	0	0	0
Henty Cemetery	12,942	13,330	13,730	14,142
Holbrook Cemetery	17,083	17,595	18,123	18,667
Jindera Cemetery	8,801	9,065	9,337	9,617
Walla Walla Cemetery	8,801	9,065	9,337	9,617
Woomargama Cemetery	1,035	1,066	1,098	1,131
Total Operating Revenue	65,227	67,183	69,199	71,275
Capital Revenue				
Capital Grants and Contributions	0	0	0	0
Total Capital Revenue	0	0	0	0
Operating Expenses				
Cemetery Maintenance				
Burrumbuttock Cemetery	5,072	5,224	5,380	5,542
Cookardinia Cemetery	3,106	3,199	3,295	3,394
Culcairn Cemetery	14,952	15,416	15,895	16,388
Gerogery Cemetery	1,546	1,600	1,656	1,714
Gerogery West Cemetery	1,836	1,891	1,948	2,006
Goombargana Cemetery	1,139	1,175	1,213	1,252
Henty Cemetery	9,167	9,453	9,747	10,051
Holbrook Cemetery	20,109	20,767	21,448	22,150
Jindera Cemetery	3,773	3,895	4,020	4,150
Mullengandra Cemetery	558	575	592	610
Walbundrie Cemetery	1,571	1,618	1,667	1,717
Walla Walla Cemetery	6,577	6,781	6,989	7,206
Woomargama Cemetery	3,183	3,278	3,377	3,479
Total Cemetery Maintenance	72,589	74,872	77,227	79,659

Function: Housing & Community Amenities	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Cemetery Other Operating Expenses				
General Cemetery	39,408	40,787	42,215	43,693
Brocklesby Cemetery	0	0	0	0
Bungowannah Cemetery	280	280	280	280
Burrumbuttock Cemetery	583	592	601	611
Cookardinia Cemetery	401	406	411	416
Culcairn Cemetery	5,020	5,170	5,325	5,485
Gerogery Cemetery	0	0	0	0
Gerogery West Cemetery	0	0	0	0
Goombargana Cemetery	250	250	250	250
Henty Cemetery	8,188	8,433	8,686	8,946
Holbrook Cemetery	4,756	4,897	5,042	5,192
Jindera Cemetery	290	298	306	314
Moorwatha Cemetery	250	250	250	250
Mullengandra Cemetery	250	250	250	250
Walbundrie Cemetery	0	0	0	0
Walla Walla Cemetery	3,100	3,188	3,278	3,370
Woomargama Cemetery	0	0	0	0
Total Cemetery Other Operating Expenses	62,776	64,801	66,894	69,057
Depreciation				
Total Cemeteries Operating Expenditure	135,365	139,673	144,121	148,716
Capital Expenditure	10,000	5,000	5,000	5,000
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : Cemeteries				
Total Operating Revenue	65,227	67,183	69,199	71,275
Total Operating Expenditure	135,365	139,673	144,121	148,716
Net Surplus/ (Deficit) from Operating	(70,138)	(72,490)	(74,922)	(77,441)
Capital Revenue	0	0	0	0
Capital Expenditure	10,000	5,000	5,000	5,000
Net Surplus/ (Deficit) from Capital	(10,000)	(5,000)	(5,000)	(5,000)
Add Back: Depreciation Contra	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Cemeteries	(80,138)	(77,490)	(79,922)	(82,441)

Function: Housing & Community Amenities	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Town Planning				
Operating Revenue				
User Fees & Charges	254,605	262,243	270,111	278,214
Grants & Subsidies	0	0	0	0
Solar Farm Contribution	0	0	0	0
Other Revenue	0	0	0	0
Total Operating Revenue	254,605	262,243	270,111	278,214
Capital Revenue				
Section 7.12 (94A) Development Consent Levies	200,000	200,000	200,000	200,000
Total Capital Revenue	200,000	200,000	200,000	200,000
Total Capital Revenue	200,000	200,000	200,000	200,000
Operating Expenditure				
Administration - Salaries & Wages	335,712	347,462	359,623	372,210
Administration - Other Expenses	15,130	15,539	15,960	16,394
Legal Expenses	75,000	75,000	75,000	75,000
Professional Services - Planning Consultant	0	0	0	0
Subscriptions	0	0	0	0
Staff Training	6,000	6,180	6,365	6,556
West Jindera Rezoning Studies	200,000	0	0	250,000
Holbrook Structural Plan	20,000	0	0	0
Town Planning LEP	0	0	0	0
Total Operating Expenses	651,842	444,181	456,948	720,160
Capital Expenditure	0	0	0	45,000
Proceeds on Sale of Assets	0	0	0	15,000
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Solar Farm Reserves	0	0	0	0
Section 7.12 Contributions	(200,000)	(200,000)	(200,000)	(200,000)
Transfers (to) / From Reserves	(200,000)	(200,000)	(200,000)	(200,000)
Summary : Town Planning				
Total Operating Revenue	254,605	262,243	270,111	278,214
Total Operating Expenditure	651,842	444,181	456,948	720,160
Net Surplus/ (Deficit) from Operating	(397,237)	(181,938)	(186,837)	(441,946)
Capital Revenue	200,000	200,000	200,000	200,000
Capital Expenditure	0	0	0	45,000
Net Surplus/ (Deficit) from Capital	200,000	200,000	200,000	155,000
Add Back: Depreciation Contra	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	15,000
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	(200,000)	(200,000)	(200,000)	(200,000)
Net Result : Town Planning	(397,237)	(181,938)	(186,837)	(471,946)

Function: Housing & Community Amenities	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Public Conveniences				
Operating Expenses				
Public Toilets Maintenance				
Brocklesby Public Toilets	1,025	1,057	1,089	1,124
Burrumbuttock Public Toilets	1,025	1,057	1,089	1,124
Culcairn Public Toilets	5,232	5,399	5,572	5,750
Gerogery Public Toilets	1,816	1,876	1,937	2,001
Henty Public Toilets	3,672	3,793	3,918	4,047
Holbrook Public Toilets	6,767	6,986	7,212	7,446
10 Mile Creek Public Toilets	576	595	615	636
Submarine Area Public Toilets	577	596	616	637
Jindera Public Toilets	4,192	4,328	4,469	4,614
Walbundrie Public Toilets	1,024	1,056	1,090	1,125
Walla Walla Public Toilets	1,024	1,056	1,089	1,124
Woomargama Public Toilets	1,024	1,057	1,092	1,128
Total Public Toilets Maintenance	27,954	28,856	29,788	30,756
Public Toilets Other Operating Expenses				
Brocklesby Public Toilets	4,722	4,878	5,039	5,205
Burrumbuttock Public Toilets	4,443	4,591	4,743	4,901
Culcairn Public Toilets	17,475	18,087	18,718	19,372
Gerogery Public Toilets	4,201	4,340	4,485	4,634
Henty Public Toilets	20,760	21,431	22,123	22,837
Holbrook Public Toilets	26,846	27,694	28,570	29,473
10 Mile Creek Public Toilets	41,862	43,301	44,790	46,331
Submarine Area Public Toilets	43,766	45,246	46,778	48,362
Jindera Public Toilets	15,649	16,160	16,687	17,233
Walbundrie Public Toilets	10,738	11,105	11,484	11,875
Walla Walla Public Toilets	8,969	9,274	9,590	9,917
Woomargama Public Toilets	8,081	8,364	8,657	8,960
Total Public Toilets Other Operating Expenses	207,512	214,471	221,664	229,100
Depreciation	35,744	36,638	37,554	38,493
Total Public Toilets Expenditure	271,210	279,965	289,006	298,349
Capital Expenditure	0	40,000	40,000	40,000
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : Public Conveniences				
Total Operating Revenue	0	0	0	0
Total Operating Expenditure	271,210	279,965	289,006	298,349
Net Surplus/ (Deficit) from Operating	(271,210)	(279,965)	(289,006)	(298,349)
Capital Revenue	0	0	0	0
Capital Expenditure	0	40,000	40,000	40,000
Net Surplus/ (Deficit) from Capital	0	(40,000)	(40,000)	(40,000)
Add Back: Depreciation Contra	35,744	36,638	37,554	38,493
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Public Conveniences	(235,466)	(283,327)	(291,452)	(299,856)

Function: Housing & Community Amenities	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Council Owned Housing				
Operating Revenue				
Rent				
46 Young Street, Holbrook	10,608	10,926	11,254	11,592
45 Lyne Street, Henty	7,800	7,800	7,800	7,800
65 Peel Street, Holbrook				
Total Operating Revenue	18,408	18,726	19,054	19,392
Expenditure				
Maintenance				
46 Young Street, Holbrook	4,998	5,149	5,304	5,461
45 Lyne Street, Henty	4,386	4,518	4,653	4,790
10 Vine Street, Holbrook	3,000	3,090	3,183	3,278
Total Maintenance	12,384	12,757	13,140	13,529
Operating Expenses				
46 Young Street, Holbrook	4,721	4,873	5,032	5,195
45 Lyne Street, Henty	3,727	3,827	3,930	4,036
10 Vine Street, Holbrook	4,161	4,329	4,504	4,686
Total Operating Expenses	12,609	13,029	13,466	13,917
Depreciation	11,511	11,799	12,094	12,396
Total Operating Expenditure	36,504	37,585	38,700	39,842
Capital Expenditure	0	0	0	0
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Staff Housing Reserve Culcairn	0	0	0	0
Staff Housing Reserve Holbrook	6,585	7,060	7,552	8,054
Transfers (to) / From Reserves	6,585	7,060	7,552	8,054
Summary : Council Owned Housing				
Total Operating Revenue	18,408	18,726	19,054	19,392
Total Operating Expenditure	36,504	37,585	38,700	39,842
Net Surplus/ (Deficit) from Operating	(18,096)	(18,859)	(19,646)	(20,450)
Capital Revenue	0	0	0	0
Capital Expenditure	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0
Add Back: Depreciation Contra	11,511	11,799	12,094	12,396
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	6,585	7,060	7,552	8,054
Net Result : Council Owned Housing	0	0	0	0

Function: Housing & Community Amenities	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Other Community Amenities				
Operating Revenue				
Wirraminna	0	0	0	0
Rent - Children Services Buildings	66,250	68,236	70,282	72,389
Total Operating Revenue	66,250	68,236	70,282	72,389
Capital Revenue				
Wirraminna	0	0	0	0
Other	0	0	0	0
Total Capital Revenue	0	0	0	0
Operating Expenses				
Wirraminna (Including Depreciation)	16,455	16,646	16,842	17,043
Other	0	0	0	0
Total Operating Expenditure	16,455	16,646	16,842	17,043
Capital Expenditure	0	0	0	0
Loan Funds Raised	0	0	0	0
Loan Principal Repayments	0	0	0	0
Transfers (to) / From Reserves				
Wirraminna	0	0	0	0
Other	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : Other Community Amenities				
Total Operating Revenue	66,250	68,236	70,282	72,389
Total Operating Expenditure	16,455	16,646	16,842	17,043
Net Surplus/ (Deficit) from Operating	49,795	51,590	53,440	55,346
Capital Revenue	0	0	0	0
Capital Expenditure	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0
Add Back: Depreciation Contra	(4,869)	(4,991)	(5,116)	(5,244)
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Other Community Amenities	54,664	56,581	58,556	60,590
Summary : Housing & Community Amenities				
Total Operating Revenue	428,490	440,388	452,646	465,270
Total Operating Expenditure	1,225,177	1,036,003	1,067,888	1,350,872
Net Surplus/ (Deficit) from Operating	(796,687)	(595,615)	(615,242)	(885,602)
Capital Revenue	200,000	200,000	200,000	200,000
Capital Expenditure	10,000	45,000	45,000	90,000
Net Surplus/ (Deficit) from Capital	190,000	155,000	155,000	110,000
Add Back: Depreciation Contra	42,386	43,446	44,532	45,645
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	15,000
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	(193,415)	(192,940)	(192,448)	(371,946)
Net Result : Housing & Community Amenities	(747,978)	(580,127)	(597,926)	(1,076,415)

Function: Water Supplies	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Water Supplies				
Operating Revenue				
Rates & Annual Charges	792,545	866,322	892,311	919,080
Pensioner Concessions	(29,756)	(30,649)	(31,568)	(32,515)
Statutory Fees & Charges	0	0	0	0
User Fees & Charges	1,400,789	1,542,032	1,587,513	1,634,358
Pensioner Rates Subsidy	16,366	16,857	17,362	17,883
Interest & Investment Income	128,782	123,351	116,422	145,603
Operating Grants & Subsidies	0	0	0	0
Other Revenue	0	0	0	0
Total Operating Revenue	2,308,726	2,517,913	2,582,040	2,684,409
Capital Revenue				
Capital Grants	0	3,546,000	0	0
Capital Contributions	0	0	0	0
Total Capital Revenue	0	3,546,000	0	0
Operating Expenditure				
Villages Water Scheme				
Water Purchases - Albury City	772,546	787,997	803,757	819,832
Treatment Works Maintenance	1,090	1,120	1,150	1,180
Treatment Works Operating Expenses	3,313	3,413	3,513	3,614
Mains Maintenance	81,852	84,351	86,866	89,496
Mains Operating Expenses	59,740	61,520	63,350	65,230
Pumping Stations Maintenance	3,120	3,120	3,210	3,310
Pumping Stations Operating Expenses	78,988	81,930	84,982	88,145
Reservoirs Maintenance	3,250	3,350	3,460	3,550
Reservoirs Operating Expenses	46,947	48,058	39,199	50,371
Standpipes Maintenance	3,210	3,310	1,200	1,240
Standpipes Operating Expenses	3,860	3,980	4,100	4,220
Villages Water Total	1,057,916	1,082,149	1,094,787	1,130,188
Culcairn Water Scheme				
Treatment Works Maintenance	5,410	5,560	5,730	5,900
Treatment Works Operating Expenses	42,210	43,480	44,780	46,120
Mains Maintenance	23,820	24,530	25,270	26,030
Mains Operating Expenses	35,440	36,510	37,610	38,740
Pumping Stations Maintenance	10,820	11,140	11,470	11,810
Pumping Stations Operating Expenses	26,130	27,150	28,200	29,290
Reservoirs Maintenance	2,160	2,220	2,290	2,360
Reservoirs Operating Expenses	20,290	20,900	21,530	22,190
Standpipes Maintenance	770	790	810	830
Standpipes Operating Expenses	1,260	1,300	1,340	1,380
Culcairn Water Total	168,310	173,580	179,030	184,650
Other Expenses				
Depreciation	491,000	532,735	578,017	627,148
Administration	381,466	393,166	405,232	417,651
Professional Services	0	0	0	0
Other Expenses Total	872,466	925,901	983,249	1,044,799
Total Operating Expenditure	2,098,692	2,181,630	2,257,066	2,359,637

Function: Water Supplies	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Capital Expenditure	517,000	5,000,000	395,000	130,000
Proceeds on Sale of Assets	0	0	0	0
Transfers (to) / From Reserves				
S64 Contributions	0	0	0	0
Water Fund Reserve	(184,034)	584,982	(507,991)	(821,920)
Transfers (to) / From Reserves	(184,034)	584,982	(507,991)	(821,920)
Summary : Water Supplies				
Total Operating Revenue	2,308,726	2,517,913	2,582,040	2,684,409
Total Operating Expenditure	2,098,692	2,181,630	2,257,066	2,359,637
Net Surplus/ (Deficit) from Operating	210,034	336,283	324,974	324,772
Capital Revenue	0	3,546,000	0	0
Capital Expenditure	517,000	5,000,000	395,000	130,000
Net Surplus/ (Deficit) from Capital	(517,000)	(1,454,000)	(395,000)	(130,000)
Depreciation Contra	491,000	532,735	578,017	627,148
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	(184,034)	584,982	(507,991)	(821,920)
Net Result : Water Supplies	0	0	0	0

Function: Sewerage Services	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Sewerage Services				
Operating Revenue				
Rates & Annual Charges	1,515,123	1,635,577	1,709,644	1,760,933
Pensioner Concessions	(40,163)	(41,368)	(42,609)	(43,887)
Statutory Fees & Charges	0	0	0	0
User Fees & Charges	252,617	335,196	345,252	380,610
Pensioner Rates Subsidy	22,090	22,752	23,435	24,138
Interest & Investment Income	55,845	55,221	65,814	55,038
Operating Grants and Subsidies	0	0	0	0
Other Revenue	0	0	0	0
Total Operating Revenue	1,805,512	2,007,378	2,101,536	2,176,832
Capital Revenue				
Capital Grants	0	0	0	0
Capital Contributions	0	0	0	5,625,000
Total Capital Revenue	0	0	0	5,625,000
Operating Expenditure				
Burrumbuttock Sewer				
Mains Maintenance	1,220	1,260	1,300	1,340
Mains Operations Expenses	8,110	8,370	8,640	8,920
Pumping Stations Maintenance	450	460	470	480
Pumping Stations Operations Expenses	0	0	0	0
Reuse Water Operations Expenses	1,130	1,170	1,210	1,250
Treatment Sewer Maintenance	1,010	1,040	1,080	1,120
Treatment Sewer Operations Expenses	0	0	0	0
Total Operating Expenses - Burrumbuttock Sewer	11,920	12,300	12,700	13,110
Culcairn Sewer				
Mains Maintenance	8,540	8,800	9,060	9,340
Mains Operations Expenses	5,630	5,630	5,800	5,970
Pumping Stations Maintenance	10,420	10,730	11,050	11,380
Pumping Stations Operations Expenses	28,690	29,670	30,690	31,740
Reuse Water Maintenance	5,120	5,270	5,430	5,590
Reuse Water Operations Expenses	24,610	25,390	26,200	27,040
Treatment Sewer Maintenance	9,080	9,350	9,630	9,920
Treatment Sewer Operations Expenses	71,220	73,530	75,920	78,390
Total Operating Expenses - Culcairn Sewer	163,310	168,370	173,780	179,370
Henty Sewer				
Mains Maintenance	11,250	11,590	11,940	12,300
Mains Operations Expenses	5,630	5,630	5,800	5,970
Pumping Stations Maintenance	3,870	3,990	4,110	4,230
Pumping Stations Operations Expenses	1,480	1,520	1,570	1,620
Reuse Water Maintenance	5,120	5,270	5,430	5,590
Reuse Water Operations Expenses	17,120	17,660	18,240	18,840
Treatment Sewer Maintenance	9,080	9,350	9,630	9,920
Treatment Sewer Operations Expenses	70,480	72,770	75,140	77,580
Total Operating Expenses - Henty Sewer	124,030	127,780	131,860	146,050
Holbrook Sewer				
Mains Maintenance	11,000	11,330	11,670	12,020
Mains Operations Expenses	18,010	18,010	8,250	8,500
Pumping Stations Maintenance	4,770	4,910	5,060	5,210
Pumping Stations Operations Expenses	36,090	37,300	38,550	39,850
Reuse Water Maintenance	0	0	0	0
Reuse Water Operations Expenses	0	0	0	0
Treatment Sewer Maintenance	13,090	13,480	13,880	14,300
Treatment Sewer Operations Expenses	170,370	175,610	181,020	186,600
Total Operating Expenses - Holbrook Sewer	253,330	260,640	258,430	266,480

Function: Sewerage Services	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Jindera Sewer				
Mains Maintenance	8,320	8,570	8,830	9,090
Mains Operations Expenses	18,240	18,240	18,490	18,740
Pumping Stations Maintenance	10,440	10,750	11,070	11,400
Pumping Stations Operations Expenses	56,570	58,420	60,330	62,300
Reuse Water Maintenance	0	0	0	0
Reuse Water Operations Expenses	0	0	0	0
Treatment Works Maintenance	3,240	3,340	3,440	3,540
Treatment Works Operations Expenses	19,480	20,110	20,770	21,450
Total Operating Expenses - Jindera Sewer	116,290	119,430	122,930	126,520
Walla Walla Sewer				
Mains Maintenance	5,680	5,850	6,020	6,200
Mains Operations Expenses	3,390	3,390	3,490	3,590
Pumping Stations Maintenance	4,550	4,690	4,830	4,970
Pumping Stations Operations Expenses	16,720	17,270	17,830	18,410
Reuse Water Maintenance	0	0	0	0
Reuse Water Operations Expenses	1,460	1,500	1,550	1,600
Treatment Works Maintenance	5,410	5,570	5,740	5,910
Treatment Works Operations Expenses	40,940	42,250	43,610	45,000
Total Operating Expenses - Walla Walla Sewer	78,150	80,520	83,070	85,680
Other Expenses				
Depreciation	748,000	766,700	785,868	805,515
Administration	545,015	524,365	541,028	558,245
Professional Services	0	0	0	0
Other Expenses Total	1,293,015	1,291,065	1,326,896	1,363,760
Total Operating Expenditure	2,040,045	2,060,105	2,109,666	2,180,970
Capital Expenditure	741,000	590,000	230,000	7,642,000
Proceeds on Sale of Assets	0	0	0	0
Loan Principal Repayments	0	0	0	0
Transfers (to) / From Reserves				
S64 Contributions	0	0	0	0
Sewerage Services Reserve	227,533	(123,973)	(547,738)	1,215,623
Transfers (to) / From Reserves	227,533	(123,973)	(547,738)	1,215,623
Summary : Sewerage Services				
Total Operating Revenue	1,805,512	2,007,378	2,101,536	2,176,832
Total Operating Expenditure	2,040,045	2,060,105	2,109,666	2,180,970
Net Surplus/ (Deficit) from Operating	(234,533)	(52,727)	(8,130)	(4,138)
Capital Revenue	0	0	0	5,625,000
Capital Expenditure	741,000	590,000	230,000	7,642,000
Net Surplus/ (Deficit) from Capital	(741,000)	(590,000)	(230,000)	(2,017,000)
Depreciation Contra	748,000	766,700	785,868	805,515
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	227,533	(123,973)	(547,738)	1,215,623
Net Result : Sewerage Services	0	0	0	0

Function: Recreation & Culture	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Halls & Community Centres				
Operating Revenue				
User Fees & Charges	3,350	3,350	3,417	3,486
Total Operating Revenue	3,350	3,350	3,417	3,486
Capital Revenue				
Capital Grants	130,000	0	0	4,000,000
Capital Contributions	0	0	0	0
Total Capital Revenue	130,000	0	0	4,000,000
Operating Expenditure				
Hall Maintenance				
Brocklesby Public Hall	2,050	2,112	2,175	2,240
Brocklesby PO Public Hall	0	0	0	0
Bungowannah Public Hall	0	0	0	0
Burrumbuttock Public Hall	5,100	5,253	5,411	5,573
Carabost Public Hall	2,550	2,627	2,706	2,787
Cookardinia Public Hall	4,080	4,202	4,328	4,458
Culcairn Public Hall	5,100	5,253	5,411	5,573
Gerogery Public Hall	5,100	5,253	5,411	5,573
Holbrook Public Hall	5,100	5,253	5,411	5,573
Jindera Public Hall	1,020	1,051	1,083	1,115
Lankeys Creek Public Hall	3,000	3,105	3,214	3,326
Little Billabong Public Hall	1,020	1,051	1,083	1,115
Mullengandra Public Hall	2,040	2,101	2,164	2,229
Walbundrie Public Hall	2,040	2,101	2,164	2,229
Walla Walla Public Hall	2,330	2,330	2,400	2,472
Woomargama Public Hall	2,060	2,132	2,207	2,284
Wymah Public Hall	1,030	1,066	1,103	1,142
Total Hall Maintenance	43,620	44,890	46,271	47,689
Hall Other Operating Expenditure by Location				
Brocklesby Public Hall	5,809	6,044	6,288	6,540
Brocklesby PO Public Hall	3,282	3,446	3,618	3,799
Bungowannah Public Hall	259	266	273	281
Burrumbuttock Public Hall	4,685	4,896	5,094	5,298
Carabost Public Hall	1,323	1,385	1,451	1,520
Cookardinia Public Hall	3,927	4,105	4,268	4,436
Culcairn Public Hall	15,910	16,580	17,281	18,011
Gerogery Public Hall	5,226	5,420	5,623	5,834
Henty Public Hall	6,430	6,680	6,880	7,090
Holbrook Public Hall	13,905	14,461	15,041	15,644
Jindera Public Hall	6,358	6,596	6,822	7,054
Lankeys Creek Public Hall	2,622	2,747	2,854	2,964
Little Billabong Public Hall	2,947	3,087	3,211	3,338
Mullengandra Public Hall	2,944	3,044	3,147	3,254
Walbundrie Public Hall	5,182	5,392	5,611	5,840
Walla Walla Public Hall	7,861	8,204	8,540	8,889
Woomargama Public Hall	4,120	4,282	4,428	4,577
Wymah Public Hall	966	1,014	1,065	1,118
Total Hall Other Operating Expenditure by Location	93,756	97,649	101,495	105,487
Depreciation	225,251	230,882	236,654	242,570
Interest on Loans	0	0	0	0
Total Hall Expenditure	362,627	373,421	384,420	395,746

Function: Recreation & Culture	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Capital Expenditure	170,000	5,000	5,000	4,005,000
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
S94 Reserves	0	0	0	0
Reserve	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : Halls & Community Centres				
Total Operating Revenue	3,350	3,350	3,417	3,486
Total Operating Expenditure	362,627	373,421	384,420	395,746
Net Surplus/ (Deficit) from Operating	(359,277)	(370,071)	(381,003)	(392,260)
Capital Revenue	130,000	0	0	4,000,000
Capital Expenditure	170,000	5,000	5,000	4,005,000
Net Surplus/ (Deficit) from Capital	(40,000)	(5,000)	(5,000)	(5,000)
Add Back: Depreciation Contra	225,251	230,882	236,654	242,570
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Halls & Community Centres	(174,026)	(144,189)	(149,349)	(154,690)

Function: Recreation & Culture	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Public Libraries				
Operating Revenue				
User Charges & Fees	34,048	35,069	36,122	37,207
Grants & Subsidies Recurrent	91,134	92,778	95,606	98,495
Other Revenue	0	0	0	0
Total Operating Revenue	125,182	127,847	131,728	135,702
Capital Revenue				
Capital Grants	0	0	0	0
Capital Contributions	0	0	0	0
Total Capital Revenue	0	0	0	0
Expenditure				
Library Maintenance	9,000	9,270	9,549	9,834
Library Operating Expenditure				
Administration - Salaries & Wages	282,090	291,963	302,182	312,758
Administration - Other Expenses	12,625	13,004	13,394	13,796
Cleaning	27,496	28,384	29,301	30,248
Insurance	11,104	11,660	12,242	12,854
Overhead Distribution	37,614	38,742	39,904	41,101
Programs & Events	6,120	6,304	6,493	6,688
Security	1,056	1,088	1,121	1,155
Subscriptions	2,619	2,672	2,725	2,780
Training	3,212	3,277	3,343	3,410
Utilities	27,378	28,364	29,385	30,444
Total Library Operating Expenditure	411,314	425,458	440,090	455,234
Library Donations & Contributions Expenditure	0	0	0	0
Contribution to Riverina Regional Library	330,689	287,303	293,049	298,910
Library Programs & Events				
Local Priority Grant Funding Expenditure	17,656	17,829	18,364	18,915
Seniors Week	6,120	6,304	6,493	6,688
Total Library Programs & Events	23,776	24,133	24,857	25,603
Depreciation	46,310	47,468	48,655	49,871
Total Library Expenditure	821,089	793,632	816,200	839,452

Function: Recreation & Culture	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Capital Expenditure	0	0	0	0
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Library Capital Grant	0	0	0	0
Local Priority Grants	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : Public Libraries				
Total Operating Revenue	125,182	127,847	131,728	135,702
Total Operating Expenditure	821,089	793,632	816,200	839,452
Net Surplus/ (Deficit) from Operating	(695,907)	(665,785)	(684,472)	(703,750)
Capital Revenue	0	0	0	0
Capital Expenditure	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0
Add Back: Depreciation Contra	46,310	47,468	48,655	49,871
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Public Libraries	(649,597)	(618,317)	(635,817)	(653,879)

Function: Recreation & Culture	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Museums				
Operating Revenue				
Grants & Subsidies Recurrent	0	0	0	0
Total Operating Revenue	0	0	0	0
Capital Revenue				
Capital Grants	0	0	0	0
Capital Contributions	0	0	0	0
Total Capital Revenue	0	0	0	0
Operating Expenditure				
Maintenance				
Woolpack Inn Museum	1,616	1,664	1,714	1,765
Culcairn Station House	1,616	1,664	1,714	1,765
Headlie Taylor Museum	1,553	1,600	1,648	1,697
Total Museum Maintenance	4,785	4,928	5,076	5,227
Operating Expenses				
Woolpack Inn Museum	2,497	2,566	2,636	2,707
Culcairn Station House	8,432	8,733	9,047	9,372
Headlie Taylor Museum	899	944	991	1,041
Jindera Pioneer Museum	8,685	8,909	9,139	9,375
Jindera Craft Shop	2,469	2,530	2,592	2,656
Total Musuem Operating Expenses	22,982	23,682	24,405	25,151
Total Museum Expenses	27,767	28,610	29,481	30,378
Programs and Events				
Depreciation	10,646	10,912	11,185	11,465
Total Operating Expenditure	27,767	28,610	29,481	30,378
Capital Expenditure	0	0	0	0
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Reserves	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : Museums				
Total Operating Revenue	0	0	0	0
Total Operating Expenditure	27,767	28,610	29,481	30,378
Net Surplus/ (Deficit) from Operating	(27,767)	(28,610)	(29,481)	(30,378)
Capital Revenue	0	0	0	0
Capital Expenditure	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0
Add Back: Depreciation Contra	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Museums	(27,767)	(28,610)	(29,481)	(30,378)

Function: Recreation & Culture	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Swimming Pools				
Operating Revenue				
User Charges & Fees				
Culcairn	9,156	9,431	9,714	10,006
Henty	16,696	17,197	17,712	18,243
Holbrook	16,695	17,196	17,712	18,243
Jindera	26,390	27,181	27,996	28,836
Walla Walla	9,694	9,985	10,284	10,593
Total Operating Revenue	78,631	80,990	83,418	85,921
Capital Revenue				
Capital Grants	0	0	0	0
Capital Contributions	0	0	0	0
Total Capital Revenue	0	0	0	0
Operating Expenditure				
Culcairn Swimming Pool				
Culcairn Swimming Pool - Maintenance	36,363	37,454	38,578	39,735
Culcairn Swimming Pool - Operating Expenses	97,150	90,203	93,369	96,647
Total Expenses - Culcairn Swimming Pool	133,513	127,657	131,947	136,382
Henty Swimming Pool				
Henty Swimming Pool - Maintenance	29,242	30,119	31,023	31,953
Henty Swimming Pool - Operating Expenses	96,051	89,069	92,197	95,436
Total Expenses - Henty Swimming Pool	125,293	119,188	123,220	127,389
Holbrook Swimming Pool				
Holbrook Swimming Pool - Maintenance	33,093	34,108	35,154	36,231
Holbrook Swimming Pool - Operating Expenses	103,234	96,499	99,883	103,389
Total Expenses - Holbrook Swimming Pool	136,327	130,607	135,037	139,620
Jindera Swimming Pool				
Jindera Swimming Pool - Maintenance	23,009	23,699	24,411	25,143
Jindera Swimming Pool - Operating Expenses	93,366	86,250	89,236	92,329
Total Expenses - Jindera Swimming Pool	116,375	109,949	113,647	117,472
Walla Walla Swimming Pool				
Walla Walla Swimming Pool - Maintenance	23,872	24,588	25,326	26,085
Walla Walla Swimming Pool - Operating Expenses	83,856	74,686	77,294	79,996
Total Expenses - Walla Walla Swimming Pool	107,728	99,274	102,620	106,081
Interest on Loans	21,731	19,591	17,378	15,090
Depreciation	379,663	389,155	398,884	408,856
Total Operating expenditure	1,020,630	995,421	1,022,733	1,050,890

Function: Recreation & Culture	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Capital Expenditure	55,000	15,000	0	15,000
Loan Funds Raised	0	0	0	0
Loan Principal Repayments	63,296	65,437	67,650	69,938
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Section 94 Contributions	0	0	0	0
Waste Management Reserve	0	0	0	0
Section 7.12 (94A) Contributions	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : Swimming Pools				
Total Operating Revenue	78,631	80,990	83,418	85,921
Total Operating Expenditure	1,020,630	995,421	1,022,733	1,050,890
Net Surplus/ (Deficit) from Operating	(941,999)	(914,431)	(939,315)	(964,969)
Capital Revenue	0	0	0	0
Capital Expenditure	55,000	15,000	0	15,000
Net Surplus/ (Deficit) from Capital	(55,000)	(15,000)	0	(15,000)
Add Back: Depreciation Contra	379,663	389,155	398,884	408,856
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	63,296	65,437	67,650	69,938
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Swimming Pools	(680,632)	(605,713)	(608,081)	(641,051)

Function: Recreation & Culture	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Sporting Grounds & Recreation Facilities				
Operating Revenue				
User Fees & Charges				
Holbrook Complex Rental	0	0	0	0
Total Operating Revenue	0	0	0	0
Capital Revenue				
Capital Grants	0	0	0	0
Capital Contributions	35,000	0	0	0
Total Capital Revenue	35,000	0	0	0
Operating Expenditure				
Maintenance Expenditure				
Brocklesby Rec Reserve	5,014	5,187	5,365	5,549
Bungowannah Rec Reserve	488	506	524	542
Burrumbuttock Rec Reserve	5,309	5,479	5,654	5,835
Cookardinia Rec Reserve	488	506	524	542
Culcairn Rec Reserve	72,500	80,802	83,299	85,875
Gerogery Rec Reserve	10,692	11,019	11,355	11,701
Gerogery West Rec Reserve	2,500	2,588	2,678	2,772
Henty Rec Reserve	72,500	74,806	77,185	79,639
Holbrook Sporting Complex	72,500	74,675	76,915	79,223
Jindera Rec Reserve	72,500	75,014	77,614	80,304
Morgans Lookout	3,000	3,090	3,183	3,278
Mullengandra Rec Reserve	488	505	523	541
Walbundrie Rec Reserve	11,944	12,329	12,727	13,137
Walla Walla Rec Reserve	11,495	11,881	12,280	12,692
Wymah Rec Reserve	3,000	3,090	3,183	3,278
Total Maintenance Expenditure	344,418	361,477	373,009	384,908
Operations Expenditure				
Brocklesby Rec Reserve	22,663	23,435	24,228	25,054
Bungowannah Rec Reserve	4,951	5,144	5,342	5,556
Burrumbuttock Rec Reserve	95,229	26,049	26,891	27,767
Cookardinia Rec Reserve	720	745	770	795
Culcairn Rec Reserve	34,153	35,465	36,830	38,252
Gerogery Rec Reserve	1,967	2,057	2,152	2,252
Gerogery West Rec Reserve	6,474	6,698	6,928	7,174
Henty Rec Reserve	26,937	27,879	28,857	29,871
Holbrook Sporting Complex	44,047	45,723	47,468	49,284
Jindera Rec Reserve	26,562	27,534	28,543	29,592
Mullengandra Rec Reserve	0	0	0	0
Walbundrie Rec Reserve	26,837	27,827	28,850	29,918
Walla Walla Rec Reserve	24,674	25,556	26,466	27,414
Woomargama Rec Reserve	0	0	0	0
Wymah Rec Reserve	4,935	5,127	5,324	5,537
Other Committees Rec Reserve	1,890	1,950	2,010	2,070
Total Operations Expenditure	322,039	261,189	270,659	280,536
Depreciation	1,065,672	1,092,314	1,119,622	1,147,613
Total Sporting Grounds and Rec Facilities Expenses	1,732,129	1,714,980	1,763,290	1,813,057

Function: Recreation & Culture	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Capital Expenditure	95,000	90,000	100,000	110,000
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Holbrook Hostel Reserve	0	0	0	0
Unrestricted Cash	0	0	0	0
Hobrook Caravan Park Reserve	0	0	0	0
Land Sales Reserve	0	0	0	0
Risk Management Reserve	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : Sporting Grounds & Recreation Facilities				
Total Operating Revenue	0	0	0	0
Total Operating Expenditure	1,732,129	1,714,980	1,763,290	1,813,057
Net Surplus/ (Deficit) from Operating	(1,732,129)	(1,714,980)	(1,763,290)	(1,813,057)
Capital Revenue	35,000	0	0	0
Capital Expenditure	95,000	90,000	100,000	110,000
Net Surplus/ (Deficit) from Capital	(60,000)	(90,000)	(100,000)	(110,000)
Add Back: Depreciation Contra	1,065,672	1,092,314	1,119,622	1,147,613
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Sporting Grounds & Recreation Facilities	(726,457)	(712,666)	(743,668)	(775,444)

Function: Recreation & Culture	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Parks & Gardens				
Operating Revenue				
Sundry Income	0	0	0	0
Total Operating Revenue	0	0	0	0
Capital Revenue				
Capital Grants	0	0	0	0
Capital Contributions	0	0	0	0
Total Capital Revenue	0	0	0	0
Operating Expenditure				
Parks Maintenance Expenditure				
Brocklesby Parks	5,000	5,165	5,336	5,512
Burrumbuttock Parks	4,700	4,855	5,013	5,178
Culcairn Parks	25,000	25,840	26,708	27,605
Gerogery Parks	4,000	4,137	4,276	4,421
Henty Parks	23,618	24,409	25,226	26,070
Holbrook Parks	29,755	30,703	31,680	32,691
Holbrook-10 Mile Creek Parks	40,345	41,620	42,935	44,292
Holbrook-Ian Geddes Bush Walk	7,355	7,612	7,878	8,154
Holbrook-Submarine Area Parks	51,913	53,593	55,327	57,117
Jindera Parks	48,573	50,192	51,865	53,593
Morven Parks	1,132	1,172	1,213	1,255
Walbundrie Parks	2,270	2,344	2,420	2,499
Walla Walla Parks	27,665	28,552	29,468	30,413
Woomargama Parks	7,426	7,669	7,920	8,179
Maintenance Expenditure	278,752	287,863	297,265	306,979
Parks Other Operating Expenditure				
Burrumbuttock Parks	2,856	2,913	2,971	3,030
Burrumbuttock Parks	1,603	1,641	1,680	1,720
Culcairn Parks	15,779	16,115	16,460	16,812
Gerogery Parks	2,510	2,573	2,637	2,703
Henty Parks	10,029	10,351	10,686	11,031
Holbrook Parks	12,951	13,329	13,719	14,123
Holbrook-10 Mile Creek Parks	2,098	2,158	2,221	2,286
Holbrook-Submarine Area Parks	9,353	9,614	9,883	10,159
Jindera Parks	4,400	4,522	4,648	4,777
Jindera JVG Parks	9,293	9,552	9,820	10,096
Morven Parks	1,353	1,393	1,435	1,479
Walbundrie Parks	31	32	33	34
Walla Walla Parks	5,301	5,444	5,591	5,742
Woomargama Parks	383	393	403	413
Total Parks Other Operating Expenditure	77,940	80,030	82,187	84,405
Depreciation	134,105	137,458	140,894	144,416
Total Parks Expenditure	490,797	505,351	520,346	535,800

Function: Recreation & Culture	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Capital Expenditure	120,000	170,000	150,000	160,000
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Reserves	0	0	0	0
Section 94 Contributions	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : Parks & Gardens				
Total Operating Revenue	0	0	0	0
Total Operating Expenditure	490,797	505,351	520,346	535,800
Net Surplus/ (Deficit) from Operating	(490,797)	(505,351)	(520,346)	(535,800)
Capital Revenue	0	0	0	0
Capital Expenditure	120,000	170,000	150,000	160,000
Net Surplus/ (Deficit) from Capital	(120,000)	(170,000)	(150,000)	(160,000)
Add Back: Depreciation Contra	134,105	137,458	140,894	144,416
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Parks & Gardens	(476,692)	(537,893)	(529,452)	(551,384)

Function: Recreation & Culture	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Summary : Recreation & Culture				
Total Operating Revenue	207,163	212,187	218,563	225,109
Total Operating Expenditure	4,455,039	4,411,415	4,536,470	4,665,323
Net Surplus/ (Deficit) from Operating	(4,247,876)	(4,199,228)	(4,317,907)	(4,440,214)
Capital Revenue	165,000	0	0	4,000,000
Capital Expenditure	440,000	280,000	255,000	4,290,000
Net Surplus/ (Deficit) from Capital	(275,000)	(280,000)	(255,000)	(290,000)
Add Back: Depreciation Contra	1,851,001	1,897,277	1,944,709	1,993,326
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	63,296	65,437	67,650	69,938
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Recreation & Culture	(2,735,171)	(2,647,388)	(2,695,848)	(2,806,826)

Function: Manufacturing, Mining & Construction	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Building Control				
Operating Revenue				
User Fees & Charges	179,491	183,183	186,952	190,798
Other Revenue				
Total Operating Revenue	179,491	183,183	186,952	190,798
Capital Revenue				
Capital Grants				
Capital Contributions				
Total Capital Revenue				
Operating Expenses				
Administration - Salaries & Wages	437,024	457,320	473,326	489,892
Administration - Other Expenses	17,719	18,251	18,798	19,361
Building Consultants Fees	0	0	0	0
Staff Training	6,000	5,000	5,150	5,305
Subscriptions	5,280	5,438	5,602	5,770
Total Operating Expenses	466,023	486,009	502,876	520,328
Capital Expenditure		40,000		
Proceeds on Sale of Assets		10,000		
Transfers (to) / From Reserves				
Uncompleted Works				
Unexpended Grants				
Reserves				
Transfers (to) / From Reserves				
Summary : Building Control				
Total Operating Revenue	179,491	183,183	186,952	190,798
Total Operating Expenditure	466,023	486,009	502,876	520,328
Net Surplus/ (Deficit) from Operating	(286,532)	(302,826)	(315,924)	(329,530)
Capital Revenue				
Capital Expenditure		40,000		
Net Surplus/ (Deficit) from Capital		(40,000)		
Depreciation Contra				
Loan Funds Raised				
Proceeds on Sale of Assets		10,000		
Loan Repayments				
Net Transfer (to) / from Reserves				
Net Result : Building Control	(286,532)	(332,826)	(315,924)	(329,530)

Function: Manufacturing, Mining & Construction	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Quarries & Pits				
Operating Revenue				
User Fees & Charges				
Total Operating Revenue				
Operating Expenses				
Remediation Expenses				
Depreciation	3,298	3,380	3,465	3,552
Oncost Recoveries	(130,000)	(130,000)	(130,000)	(130,000)
Operating Expenses Total	(126,702)	(126,620)	(126,535)	(126,448)
Total Operating Expenses	(126,702)	(126,620)	(126,535)	(126,448)
Capital Expenditure				
Refer: Capital Expenditure Page				
Total Capital Expenditure				
Transfers (to) / From Reserves				
Uncompleted Works				
Unexpended Grants				
Quarry Rehabilitation Reserve	(130,000)	(130,000)	(130,000)	(130,000)
Transfers (to) / From Reserves	(130,000)	(130,000)	(130,000)	(130,000)
Summary : Quarries & Pits				
Total Operating Revenue				
Total Operating Expenditure	(126,702)	(126,620)	(126,535)	(126,448)
Net Surplus/ (Deficit) from Operating	126,702	126,620	126,535	126,448
Capital Revenue				
Capital Expenditure				
Net Surplus/ (Deficit) from Capital				
Depreciation Contra	3,298	3,380	3,465	3,552
Loan Funds Raised				
Proceeds on Sale of Assets				
Loan Repayments				
Net Transfer (to) / from Reserves	(130,000)	(130,000)	(130,000)	(130,000)
Net Result : Quarries & Pits				
Summary : Manufacturing, Mining & Building				
Total Operating Revenue	179,491	183,183	186,952	190,798
Total Operating Expenditure	339,321	359,389	376,341	393,880
Net Surplus/ (Deficit) from Operating	(159,830)	(176,206)	(189,389)	(203,082)
Capital Revenue				
Capital Expenditure		40,000		
Net Surplus/ (Deficit) from Capital		(40,000)		
Depreciation Contra	3,298	3,380	3,465	3,552
Loan Funds Raised				
Proceeds on Sale of Assets		10,000		
Loan Repayments				
Net Transfer (to) / from Reserves	(130,000)	(130,000)	(130,000)	(130,000)
Net Result : Manufacturing, Mining & Building	(286,532)	(332,826)	(315,924)	(329,530)

Function: Transport & Communication	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Operating Revenue				
FAG Grant - Roads Component	2,441,637	2,502,678	2,565,245	2,629,376
Urban Roads - Roads to Recovery	0	0	0	0
Sealed Rural Roads - Roads to Recovery	1,184,315	900,000	1,100,000	1,000,000
Sealed Rural Roads - State Government Interest Subsidy	8,178	3,195	0	0
Sealed Regional Roads - Block Grant	1,940,000	2,911,000	2,820,000	3,050,000
Unsealed Rural Roads - Roads to Recovery	0	0	0	0
Natural Disaster Recovery Grants	0	0	0	0
Ancillary Roadworks - Rural Addressing	0	0	0	0
PAMPS Funding	40,000	40,000	40,000	40,000
Aerodromes	0	0	0	0
State Roads RMCC Works - Maintenance	765,000	787,950	811,589	835,937
State Roads RMCC Works - Ordered Works	1,999,200	2,059,176	2,120,951	2,184,580
Roads Safety Officer - Operating Grants	7,540	7,766	7,999	8,239
Roads Safety Officer - Contributions by Councils	53,164	54,759	56,402	58,094
Total Operating Revenue	8,439,034	9,266,524	9,522,186	9,806,226
Capital Revenue				
Sealed Rural Roads - Grants & Contributions	2,337,262	0	0	0
Sealed Regional Roads - Block Grant	450,000	450,000	450,000	450,000
Sealed Regional Roads - Regional Repair Contribution	450,000	450,000	450,000	450,000
Sealed Regional Roads - Other Funded Projects	6,352,564	0	0	0
Kerb & Gutter Contributions	0	20,000	8,000	8,000
Footpath Contributions	16,000	32,000	16,000	16,000
Bus Shelters	0	0	0	0
Bridges	1,000,000	0	0	0
Section 94 Contributions	0	0	0	0
Total Capital Revenue	10,605,826	952,000	924,000	924,000
Operating Expenditure				
Urban Roads - Roads Maintenance	240,450	248,307	256,423	264,806
Urban Roads - Tree Maintenance	537,000	554,140	571,831	590,089
Sealed Rural Roads - Road Maintenance	883,366	911,459	940,450	970,369
Unsealed Rural Roads - Road Maintenance	1,381,265	1,548,030	1,565,298	1,608,084
Sealed Regional Roads - Road Maintenance	750,000	811,000	750,000	750,000
Natural Disaster Recovery Expenditure	0	0	0	0
State Roads RMCC Works - Maintenance	765,000	787,950	811,588	835,936
State Roads RMCC Works - Ordered Works	1,999,200	2,059,176	2,120,951	2,184,579
Kerb & Gutter Maintenance	53,318	55,184	57,115	59,114
Footpath Maintenance	53,059	54,784	56,566	58,406
Bus Shelters Maintenance	0	0	0	0
Bridges & Culverts Maintenance	150,000	152,704	156,184	159,753
Aerodromes Maintenance	18,422	18,986	19,566	20,164
Aerodromes - Other Expenditure	5,398	5,549	5,704	5,863
Ancillary Roadworks - Rural Addressing	0	0	0	0
Ancillary Roadworks - Other	0	0	0	0
PAMPS Project Expenditure	80,000	80,000	80,000	80,000
Road Safety Officer - Administration	63,662	65,847	68,108	70,446
Road Safety Officer - Council Contribution	24,664	25,404	26,166	26,951
Road Safety Officer - Programs	7,540	7,766	7,999	8,239
Loan Interest	62,281	43,105	27,489	19,110
Depreciation	5,230,260	5,361,017	5,495,043	5,632,418
Total Operating Expenditure	12,304,885	12,790,408	13,016,481	13,344,327

Function: Transport & Communication	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Capital Expenditure				
Urban Roads	180,000	480,000	480,000	480,000
Sealed Rural Roads	3,598,042	1,000,000	1,000,000	1,000,000
Unsealed Rural Roads	2,824,315	2,540,000	2,740,000	2,640,000
Regional Roads	8,442,564	3,000,000	2,970,000	3,200,000
Kerb & Gutter	0	100,000	40,000	40,000
Footpaths	40,000	80,000	40,000	40,000
Bridges & Culverts	1,000,000	150,000	150,000	150,000
Bus Shelters	5,000	5,000	5,000	5,000
Aerodromes	150,000	0	0	0
Ancillary Roadworks	50,000	50,000	50,000	50,000
PAMPS	0	0	0	0
Road Safety Officer	0	0	0	0
Total Capital Expenditure	16,289,921	7,405,000	7,475,000	7,605,000
Loan Funds Raised	0	0	0	0
Loan Repayments	356,966	365,036	143,003	147,810
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Reserves	0	0	0	0
S94 Contributions	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : Transport & Communications				
Total Operating Revenue	8,439,034	9,266,524	9,522,186	9,806,226
Total Operating Expenditure	12,304,885	12,790,408	13,016,481	13,344,327
Net Surplus/ (Deficit) from Operating	(3,865,851)	(3,523,884)	(3,494,295)	(3,538,101)
Capital Revenue	10,605,826	952,000	924,000	924,000
Capital Expenditure	16,289,921	7,405,000	7,475,000	7,605,000
Net Surplus/ (Deficit) from Capital	(5,684,095)	(6,453,000)	(6,551,000)	(6,681,000)
Add Back: Depreciation Contra	5,230,260	5,361,017	5,495,043	5,632,418
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	356,966	365,036	143,003	147,810
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Transport & Communications	(4,676,652)	(4,980,903)	(4,693,255)	(4,734,493)

Function: Economic Affairs	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Jindera Medical Centre				
Operating Revenue				
User Fees & Charges	20,663	21,283	21,921	22,579
Total Operating Revenue	20,663	21,283	21,921	22,579
Expenditure				
Maintenance	3,820	3,758	3,687	3,607
Operating Expenditure	12,625	13,073	13,539	14,022
Depreciation	10,565	10,829	11,100	11,378
Total Operating Expenditure	27,010	27,660	28,326	29,007
Capital Expenditure	0	10,000	0	10,000
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Jindera Medical Centre Reserves	(4,218)	5,548	(4,695)	5,050
Transfers (to) / From Reserves	(4,218)	5,548	(4,695)	5,050
Summary : Jindera Medical Centre				
Total Operating Revenue	20,663	21,283	21,921	22,579
Total Operating Expenditure	27,010	27,660	28,326	29,007
Net Surplus/ (Deficit) from Operating	(6,347)	(6,377)	(6,405)	(6,428)
Capital Revenue	0	0	0	0
Capital Expenditure	0	10,000	0	10,000
Net Surplus/ (Deficit) from Capital	0	(10,000)	0	(10,000)
Depreciation Contra	10,565	10,829	11,100	11,378
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	(4,218)	5,548	(4,695)	5,050
Net Result : Jindera Medical Centre	0	0	0	0

Function: Economic Affairs	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Caravan Parks				
Operating Revenue				
Culcairn Caravan Park Fees	55,440	64,049	65,330	66,637
Total Operating Revenue	55,440	64,049	65,330	66,637
Operating Expenditure				
Culcairn Caravan Park - Maintenance	8,351	8,615	8,887	9,168
Culcairn Caravan Park - Operations	38,764	40,018	41,316	42,657
Depreciation	20,294	20,801	21,321	21,854
Total Caravan Park Expenditure	67,409	69,434	71,524	73,679
Capital Expenditure	0	0	0	0
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : Caravan Parks				
Total Operating Revenue	55,440	64,049	65,330	66,637
Total Operating Expenditure	67,409	69,434	71,524	73,679
Net Surplus/ (Deficit) from Operating	(11,969)	(5,385)	(6,194)	(7,042)
Capital Revenue	0	0	0	0
Capital Expenditure	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0
Depreciation Contra	20,294	20,801	21,321	21,854
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Caravan Parks	8,325	15,416	15,127	14,812

Function: Economic Affairs	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Tourism Operations				
Operating Revenue				
Grants & Subsidies Recurrent	0	0	0	0
Operating Contributions	0	0	0	0
Other Revenue	0	0	0	0
Total Operating Revenue	0	0	0	0
Operating Expenditure				
Administration Salaries & Wages	47,160	48,811	50,519	52,287
Tourism Initiatives	35,360	36,421	37,514	38,640
Programs & Events	13,260	13,658	14,068	14,490
Total Operating Expenditure	95,780	98,890	102,101	105,417
Capital Expenditure	0	0	0	0
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants - Stream 1121 Marketing Henty Machinery Field Days	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : Tourism Operations				
Total Operating Revenue	0	0	0	0
Total Operating Expenditure	95,780	98,890	102,101	105,417
Net Surplus/ (Deficit) from Operating	(95,780)	(98,890)	(102,101)	(105,417)
Capital Revenue	0	0	0	0
Capital Expenditure	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0
Depreciation Contra	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Tourism Operations	(95,780)	(98,890)	(102,101)	(105,417)

Function: Economic Affairs	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Visitor Information Centre and Submarine Museum				
Operating Revenue				
Admission Fees	35,000	35,700	36,414	37,142
Tourism Sales and Other Revenue	15,000	15,045	15,091	15,139
Grants & Subsidies Recurrent	0	0	0	0
Total Operating Revenue	50,000	50,745	51,505	52,281
Operating Expenditure				
Administration Salaries & Wages	136,000	140,760	145,687	150,786
Goods for Resale	10,800	10,800	10,800	10,800
Maintenance Expenditure	3,687	3,803	3,922	4,045
Operating Expenditure	24,500	25,318	27,765	27,046
Submarine Museum Committee Expenditure	5,500	5,665	5,835	6,010
Depreciation	31,457	32,243	33,049	33,875
Total Operating Expenditure	211,944	218,589	227,058	232,562
Capital Expenditure	0	0	0	0
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Reserves	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : Visitor Information Centre and Submarine Museum				
Total Operating Revenue	50,000	50,745	51,505	52,281
Total Operating Expenditure	211,944	218,589	227,058	232,562
Net Surplus/ (Deficit) from Operating	(161,944)	(167,844)	(175,553)	(180,281)
Capital Revenue	0	0	0	0
Capital Expenditure	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0
Depreciation Contra	31,457	32,243	33,049	33,875
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Visitor Information Centre and Submarine Museum	(130,487)	(135,601)	(142,504)	(146,406)

Function: Economic Affairs	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Economic Development				
Operating Revenue				
User Fees & Charges	0	0	0	0
Grants & Subsidies	0	0	0	0
Other Revenue	0	0	0	0
Total Operating Revenue	0	0	0	0
Operating Expenditure				
Administration Expenditure - Salaries & Wages	90,860	94,040	97,331	100,738
Administration Expenditure - Other	3,000	3,000	3,000	3,000
Subscriptions	20,064	20,666	21,286	21,925
Programs & Events	25,000	25,000	25,000	25,000
Total Operating Expenditure	138,924	142,706	146,617	150,663
Capital Expenditure	0	0	0	0
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Growing Local Economies Grant	0	0	0	0
Small Business Promotion Grant	0	0	0	0
Holbrook Festival Reserve	0	0	0	0
	0	0	0	0
Summary : Economic Development				
Total Operating Revenue	0	0	0	0
Total Operating Expenditure	138,924	142,706	146,617	150,663
Net Surplus/ (Deficit) from Operating	(138,924)	(142,706)	(146,617)	(150,663)
Capital Revenue	0	0	0	0
Capital Expenditure	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0
Depreciation Contra	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Economic Development	(138,924)	(142,706)	(146,617)	(150,663)

Function: Economic Affairs	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Community Development Grants and Projects				
Operating Revenue				
Mental Health Drug & Alcohol Program	0	0	0	0
Total Operating Revenue	0	0	0	0
Operating Expenditure				
Community Development Grants	0	0	0	0
Community Development Meetings	0	0	0	0
Community Development Projects - Other	15,000	15,000	15,000	15,000
Health & Wellbeing Forum	0	0	0	0
Total Operating Expenditure	15,000	15,000	15,000	15,000
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Reserves	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : Community Development Grants and Projects				
Total Operating Revenue	0	0	0	0
Total Operating Expenditure	15,000	15,000	15,000	15,000
Net Surplus/ (Deficit) from Operating	(15,000)	(15,000)	(15,000)	(15,000)
Capital Revenue	0	0	0	0
Capital Expenditure	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0
Depreciation Contra	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Community Development Grants and Projects	(15,000)	(15,000)	(15,000)	(15,000)

Function: Economic Affairs	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Real Estate Rental and Leasing				
Operating Revenue				
Property Leases	75,162	75,388	75,633	75,896
Real Estate Sales	168,093	168,093	168,093	168,093
Total Operating Revenue	243,255	243,481	243,726	243,989
Expenditure				
Property Expenses	46,736	48,079	49,463	50,885
Depreciation	16,438	16,849	17,270	17,702
Interest on Loans	27,988	24,860	21,663	18,394
Total Operating Expenditure	91,162	89,788	88,396	86,981
Capital Expenditure	0	0	0	0
Loan Funds Raised	0	0	0	0
Loan Principal Repayments	140,105	143,233	146,430	149,699
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Land Development Reserve	(13,994)	(12,430)	(10,832)	(9,197)
Crown Lands Reserve	(1,096)	(1,128)	(1,162)	(1,196)
Transfers (to) / From Reserves	(15,090)	(13,558)	(11,994)	(10,393)
Summary : Real Estate Development				
Total Operating Revenue	243,255	243,481	243,726	243,989
Total Operating Expenditure	91,162	89,788	88,396	86,981
Net Surplus/ (Deficit) from Operating	152,093	153,693	155,330	157,008
Capital Revenue	0	0	0	0
Capital Expenditure	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0
Add Back: Depreciation Contra	16,438	16,849	17,270	17,702
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	140,105	143,233	146,430	149,699
Net Transfer (to) / from Reserves	(15,090)	(13,558)	(11,994)	(10,393)
Net Result : Real Estate Development	13,336	13,751	14,176	14,618

Function: Economic Affairs	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
Private Works				
Operating Revenue				
Private Works Income	204,000	208,080	212,242	216,487
Total Operating Revenue	204,000	208,080	212,242	216,487
Operating Expenditure				
Private Works Expenditure	193,800	199,614	205,602	211,770
Total Operating Expenditure	193,800	199,614	205,602	211,770
Summary : Private Works				
Total Operating Revenue	204,000	208,080	212,242	216,487
Total Operating Expenditure	193,800	199,614	205,602	211,770
Net Surplus/ (Deficit) from Operating	10,200	8,466	6,640	4,717
Capital Revenue	0	0	0	0
Capital Expenditure	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0
Depreciation Contra	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Private Works	10,200	8,466	6,640	4,717
Summary : Economic Affairs				
Total Operating Revenue	573,358	587,638	594,724	601,973
Total Operating Expenditure	841,029	861,681	884,624	905,079
Net Surplus/ (Deficit) from Operating	(267,671)	(274,043)	(289,900)	(303,106)
Capital Revenue	0	0	0	0
Capital Expenditure	0	10,000	0	10,000
Net Surplus/ (Deficit) from Capital	0	(10,000)	0	(10,000)
Depreciation Contra	78,754	80,722	82,740	84,809
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	140,105	143,233	146,430	149,699
Net Transfer (to) / from Reserves	(19,308)	(8,010)	(16,689)	(5,343)
Net Result : Economic Affairs	(348,330)	(354,564)	(370,279)	(383,339)