



Greater
Hume
Council



Delivery Program 2017 - 2021 Operational Plan 2018 - 2019 Budget Y E 30 June 2019



Greater
Hume
Council

**Delivery Program 2017 to 2021
Operational Plan 2018-2019**

**Delivery Program Budget
Year Ended 30 June, 2019**

**Income Statement, Balance Sheet,
Cashflow and Restricted Cash**

Greater Hume Council

INCOME STATEMENT - CONSOLIDATED

	Original Budget	Revised Budget as at 31 Dec 2017	Original Budget	Projected Years		
2018/19 Delivery Program Budget	2017/18	2017/18	2018/19	2019/20	2020/21	2021/22
Year Ended 30 June, 2019	\$ 000's	\$ 000's	\$	\$	\$	\$
Income from Continuing Operations						
Revenue:						
Rates & Annual Charges	10,818	10,828	11,122	11,374	11,633	11,897
User Charges & Fees	5,612	6,774	7,133	5,673	5,742	5,814
Interest & Investment Revenue	662	640	625	625	630	630
Other Revenues	287	394	387	390	393	396
Grants & Contributions provided for Operating Purposes	8,585	7,108	8,430	9,207	9,360	9,516
Grants & Contributions provided for Capital Purposes	1,831	3,363	2,005	1,706	5,076	1,586
Other Income:		0				
Net gains from the disposal of assets	0	0	-	-	-	-
Joint Ventures & Associated Entities	0	0	-	-	-	-
Total Income from Continuing Operations	27,794	29,107	29,702	28,975	32,834	29,839
Expenses from Continuing Operations						
Employee Benefits & On-Costs	8,655	8,871	8,945	8,897	9,054	9,213
Borrowing Costs	242	242	235	209	181	152
Materials & Contracts	6,433	7,162	6,959	6,899	6,996	7,215
Depreciation & Amortisation	7,785	7,785	7,886	7,909	7,932	7,956
Impairment	0	0	-	-	-	-
Other Expenses	3,234	3,242	3,121	3,212	3,307	3,403
Interest & Investment Losses	0	0	-	-	-	-
Net Losses from the Disposal of Assets	0	-	-	-	-	-
Joint Ventures & Associated Entities	0	-	-	-	-	-
Total Expenses from Continuing Operations	26,349	27,302	27,146	27,126	27,470	27,939
Operating Result from Continuing Operations	1,445	1,805	2,556	1,849	5,364	1,900
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0
Net Operating Result for the Year	1,445	1,805	2,556	1,849	5,364	1,900
Net Operating Result before Grants and Contributions provided for Capital Purposes	-386	-1,559	551	143	288	314

Greater Hume Council

BALANCE SHEET - CONSOLIDATED

	Original Budget	Revised Budget as at 31 Dec 2017	Original Budget	Projected Years		
2018/19 Delivery Program Budget Year Ended 30 June, 2019	2017/18 \$ 000's	2017/18 \$ 000's	2018/19 \$	2019/20 \$	2020/21 \$	2021/22 \$
ASSETS						
Current Assets						
Cash & Cash Equivalents	4,319	1,134	5,655	5,210	1,846	2,176
Investments	8,823	15,200	10,933	10,533	10,133	10,133
Receivables	5,277	5,277	5,488	5,485	5,495	5,487
Inventories	1,863	1,863	2,244	2,243	2,245	2,248
Other	22	22	0	0	0	0
Non-current assets classified as "held for sale"	-	-	-	-	-	-
Total Current Assets	20,304	23,496	24,320	23,471	19,719	20,044
Non-Current Assets						
Investments	-	-	-	-	-	-
Receivables	3	3	74	64	55	46
Inventories	0	0	-	-	-	-
Infrastructure, Property, Plant & Equipment	482,236	481,554	482,751	484,875	493,754	494,614
Investments Accounted for using the equity method	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-
Intangible Assets	254	254	202	163	124	86
Non-current assets classified as "held for sale"	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total Non-Current Assets	482,493	481,811	483,027	485,102	493,933	494,746
TOTAL ASSETS	502,797	505,307	507,347	508,573	513,652	514,790
LIABILITIES						
Current Liabilities						
Bank Overdraft	-	-	-	-	-	-
Payables	3,431	3,140	3,877	3,866	4,110	3,861
Borrowings	524	524	209	151	152	153
Provisions	3,126	3,126	553	530	515	510
Liabilities associated with assets classified as "held for sale"	-	-	3,006	3,006	3,006	3,006
Total Current Liabilities	7,081	6,790	7,645	7,553	7,783	7,530
Non-Current Liabilities						
Payables	858	858	953	953	953	953
Borrowings	4,055	4,640	-	-	-	-
Provisions	569	511	4,017	3,486	2,971	2,462
Investments Accounted for using the equity method	-	-	531	531	531	531
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-
Total Non-Current Liabilities	5,482	6,009	5,501	4,970	4,455	3,946
TOTAL LIABILITIES	12,563	12,799	13,146	12,523	12,238	11,476
Net Assets	490,234	492,508	494,201	496,050	501,414	503,314
EQUITY						
Retained Earnings	247,956	250,835	253,391	255,240	260,604	262,504
Revaluation Reserves	242,278	241,673	240,810	240,810	240,810	240,810
Council Equity Interest	490,234	492,508	494,201	496,050	501,414	503,314
Minority Equity Interest	-	-	-	-	-	-
Total Equity	490,234	492,508	494,201	496,050	501,414	503,314

Greater Hume Shire Council

CASH FLOW STATEMENT - CONSOLIDATED

	Original Budget	Revised Budget as at 31 Dec 2017	Original Budget	Projected Years		
2018/19 Delivery Program Budget	2017/18	2017/18	2018/19	2019/20	2020/21	2021/22
Year Ended 30 June, 2019	\$ 000's	\$ 000's	\$	\$	\$	\$
Cash Flows from Operating Activities						
Receipts:						
Rates & Annual Charges	10,832	10,832	11,122	11,374	11,633	11,897
User Charges & Fees	5,456	6,756	7,133	5,673	5,742	5,814
Interest & Investment Revenue Received	662	662	625	625	630	630
Grants & Contributions	10,552	10,471	10,396	10,873	14,396	11,062
Bonds & Deposits Received	0	0	-	-	-	-
Other	258	258	371	334	384	406
Payments:						
Employee Benefits & On-Costs	-8,655	-8,871	-8,945	-8,897	-9,054	-9,213
Materials & Contracts	-5,557	-7,080	-6,911	-6,859	-6,959	-7,180
Borrowing Costs	-264	-264	-242	-215	-187	-157
Bonds & Deposits Refunded	0	0	-	-	-	-
Other	-3,165	-3,165	-3,121	-3,213	-3,306	-3,402
Net Cash provided (or used in) Operating Activities	10,119	9,599	10,428	9,695	13,279	9,857
Cash Flows from Investing Activities						
Receipts:						
Sale of Investment Securities	264	4,621	600	400	400	-
Sale of Investment Property	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	272	327	180	331	459	435
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-
Deferred Debtors Receipts	8	0	9	11	9	9
Sale of Disposal Groups	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-
Payments:						
Purchase of Investment Securities	0	0	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-9,904	-18,672	-9,801	-10,330	-16,982	-9,457
Purchase of Real Estate Assets	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-9,360	-13,724	-9,012	-9,588	-16,114	-9,013
Cash Flows from Financing Activities						
Receipts:						
Proceeds from Borrowings & Advances	250	250	0	0	-	-
Proceeds from Finance Leases	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-
Payments:						
Repayment of Borrowings & Advances	-569	-569	-595	-553	-530	-515
Repayment of Finance Lease Liabilities	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-
		0				
Net Cash Flow provided (used in) Financing Activities	-319	-319	-595	-553	-530	-515
Net Increase/(Decrease) in Cash & Cash Equivalents	440	-4,444	821	-446	-3,365	329
plus: Cash, Cash Equivalents & Investments - beginning of year	3879	5578	4,834	5,656	5,211	1,847
Cash & Cash Equivalents - end of the year	4,319	1,134	5,655	5,210	1,846	2,176
Cash & Cash Equivalents - end of the year	4,319	1,134	5,655	5,210	1,846	2,176
Investments - end of the year	8,823	15,200	10,933	10,533	10,133	10,133
Cash, Cash Equivalents & Investments - end of the year	13,142	16,334	16,588	15,743	11,979	12,309
Representing:						
- External Restrictions	3,880	5,551	6,120	5,590	1,766	2,414
- Internal Restrictions	7,802	7,759	9,988	9,781	9,594	9,385
- Unrestricted	2,504	3,024	480	372	619	510
	14,186	16,334	16,588	15,743	11,979	12,309

Greater Hume Shire Council

Restricted Cash & Investments

2018/19 Delivery Program Budget
Year Ended 30 June, 2019

Cash & Investments

	Original Budget	Revised Budget as at 31 Dec 2017	Original Budget	Projected Years		
	2017/18 \$ 000's	2017/18 \$ 000's	2018/19 \$	2019/20 \$	2020/21 \$	2021/22 \$
Cash on Hand and at Bank	2778	1134	5655	5210	1846	2176
Term Deposits	8823	15200	10933	10533	10133	10133
Total Cash & Investments	11,601	16,334	16,588	15,743	11,979	12,309

External Restrictions

Trust Fund	158	178	178	178	178	178
Unexpended Grants	0	0	121	162	161	160
Developer Contributions - General Fund	197	199	337	296	296	296
Developer Contributions - Water Fund	467	604	529	437	369	369
Developer Contributions - Sewer Fund	292	342	402	402	0	0
Water Funds	330	1129	1385	610	629	784
Sewerage Funds	2318	2981	3089	3426	54	548
Domestic Waste Management	0	0	0	0	0	0
Drainage System - Culcairn TIF	39	39	0	0	0	0
Land Development - Culcairn TIF	18	18	18	18	18	18
Town Improvement Funds	57	57	57	57	57	57
Other	4	4	4	4	4	4
TOTAL - EXTERNAL RESTRICTIONS	3,880	5,551	6,120	5,590	1,766	2,414

Internal Restrictions

Uncompleted works	0	0	0	0	0	0
Employee Leave Entitlements	807	807	767	767	767	767
Replacement of Plant & Vehicles	2479	2616	2410	2289	2138	2019
Holbrook Hostel Sale Proceeds Reserve	996	369	358	358	358	358
Jindera Hostel Sale Proceeds Reserve	1537	0	33	33	33	33
Waste Management Reserve		1143	1995	1995	1995	1995
Works Warranty Reserve	417	878	308	308	308	308
Financial Assistance Grant	0		2455	2455	2455	2455
Bypass Handover Works Contribution	0					
Other Reserves	726	1946	1,662	1,576	1,540	1450
TOTAL - INTERNAL RESTRICTIONS	6,962	7,759	9,988	9,781	9,594	9,385

TOTAL INTERNALLY & EXTERNALLY RESTRICTED CASH

TOTAL UNRESTRICTED CASH

10,842	13,310	16,108	15,371	11,360	11,799
759	3,024	480	372	619	510



Greater
Hume
Council

2018/19 Delivery Program Budget Delivery Program 2017 to 2021

**Delivery Program Budget
Year Ended 30 June, 2019**

Budget Summary 2018 / 19

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Program Budget

Year Ended 30 June, 2019

Budget Summary 2018 / 19

Function	Original Budget 2017/18	Revised Budget as at 31 Dec 2017	Budget 2018/19	Budget 2019/20	Budget 2020/21	Budget 2021/22
Operating Revenue		0 14,219				
Governance	8,000	14,083	78,000	78,000	78,000	78,000
Administration	277,965	341,442	449,236	272,894	276,625	280,434
Public Order & Safety	378,002	378,818	386,058	394,019	402,191	410,577
Health	142,752	142,752	157,444	161,021	164,681	168,424
Environment	1,345,085	2,593,083	2,737,313	1,221,664	1,246,567	1,272,040
Community Services & Education	826,863	960,664	835,724	859,782	876,730	894,073
Housing & Community Activities	263,015	257,623	256,742	261,719	266,797	271,976
Water Supplies	1,758,634	1,796,379	1,794,877	1,851,823	1,879,030	1,916,913
Sewerage Services	1,685,711	1,698,283	1,694,402	1,759,947	1,755,437	1,745,035
Recreation & Culture	196,726	244,750	239,836	249,537	254,637	259,844
Mining, Manufacturing & Construction	108,058	113,331	117,460	120,146	122,892	125,701
Transport & Communication	6,902,086	6,563,612	6,474,083	7,349,643	7,418,177	7,488,384
Economic Affairs	424,700	431,355	430,748	434,460	438,246	442,108
General Purpose Revenues (Not attributed to Functions)	11,645,118	10,207,679	12,044,266	12,254,905	12,577,809	12,898,565
Total Operating Revenue	25,962,715	25,758,072	27,696,188	27,269,560	27,757,819	28,252,074
Operating Expenditure						
Governance	1,115,632	1,197,897	1,202,716	1,197,316	1,315,354	1,254,106
Administration	2,444,997	2,689,359	2,744,772	2,631,006	2,638,938	2,706,155
Public Order & Safety	1,296,269	1,290,870	1,336,071	1,357,742	1,379,911	1,402,589
Health	270,512	270,512	290,379	296,855	303,488	310,282
Environment	1,713,675	1,894,487	1,667,953	1,684,435	1,616,821	1,799,928
Community Services & Education	908,034	943,859	919,179	940,432	961,205	982,511
Housing & Community Activities	661,199	721,315	697,077	694,664	712,850	731,678
Water Supplies	2,042,047	2,069,370	1,988,033	1,973,982	2,029,770	2,066,577
Sewerage Services	1,761,579	1,760,464	1,806,396	1,850,321	1,807,743	1,856,016
Recreation & Culture	2,699,864	2,821,383	2,818,698	2,878,031	2,934,682	2,993,277
Mining, Manufacturing & Construction	266,570	271,790	322,042	330,811	338,817	347,020
Transport & Communication	10,424,044	10,506,136	10,387,961	10,517,714	10,647,396	10,695,546
Economic Affairs	744,351	864,734	965,075	773,054	782,935	793,068
Total Operating Expenditure	26,348,773	27,302,176	27,146,351	27,126,363	27,469,910	27,938,753
Net Operating Surplus / (Deficit)	(386,058)	(1,544,104)	549,837	143,197	287,909	313,321

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Program Budget

Year Ended 30 June, 2019

Budget Summary 2018 / 19

Function	Original Budget 2017/18	Revised Budget as at 31 Dec 2017	Budget 2018/19	Budget 2019/20	Budget 2020/21	Budget 2021/22
Capital Revenue						
Governance	0	10,000	0	0	0	0
Administration	0	2,058	0	0	0	0
Public Order & Safety	409,000	423,702	0	0	0	0
Health	0	0	0	0	0	0
Environment	314,280	322,280	0	500,000	500,000	500,000
Community Services & Education	0	0	0	0	0	0
Housing & Community Activities	0	81,290	0	0	0	0
Water Supplies	0	110,220	0	0	0	0
Sewerage Services	0	60,329	0	0	0	0
Recreation & Culture	275,700	1,058,567	1,207,701	365,700	3,725,700	225,700
Mining, Manufacturing & Construction	0	0	0	0	0	0
Transport & Communication	832,000	1,273,692	798,182	840,159	850,261	860,490
Economic Affairs	0	21,037	0	0	0	0
Total Capital Revenue	1,830,980	3,363,175	2,005,883	1,705,859	5,075,961	1,586,190
Net Surplus / (Deficit) after Capital Revenue	1,444,922	1,819,071	2,555,720	1,849,056	5,363,870	1,899,510
Capital Expenditure						
Governance	0	0	0	42,000	0	0
Administration	1,418,000	2,277,216	1,343,000	1,376,000	1,507,000	1,476,000
Public Order & Safety	409,000	422,486	0	0	0	0
Health	33,000	111,000	0	0	77,000	35,000
Environment	859,660	1,258,770	428,500	710,000	710,000	700,000
Community Services & Education	22,550	65,672	109,000	165,000	76,000	146,000
Housing & Community Activities	111,879	165,379	42,000	40,000	40,000	40,000
Water Supplies	145,000	362,058	70,000	1,220,000	382,500	189,500
Sewerage Services	207,000	404,211	135,000	202,000	4,365,000	50,000
Recreation & Culture	835,966	2,238,410	1,388,123	375,000	3,765,000	220,000
Mining, Manufacturing & Construction	0	29,409	0	0	33,000	0
Transport & Communication	5,997,337	11,116,911	5,315,182	6,195,059	6,275,416	6,356,260
Economic Affairs	0	221,010	350,000	0	0	0
Total Capital Expenditure	10,039,392	18,672,532	9,180,805	10,325,059	17,230,916	9,212,760
Net Capital Expenditure	(8,208,412)	(15,309,357)	(7,174,922)	(8,619,200)	(12,154,955)	(7,626,571)
Net Surplus / (Deficit) after Capital Expenditure	(8,594,470)	(16,853,461)	(6,625,085)	(8,476,003)	(11,867,046)	(7,313,250)
Add Back: Non-Cash items included in operating result	7,794,201	7,794,201	7,885,600	7,908,666	7,932,202	7,956,217
Net Cash Surplus / (Deficit) after Capital Expenditure	(800,269)	(9,059,260)	1,260,515	(567,337)	(3,934,844)	642,967
Repayments from Deferred Debtors	7,583	7,583	11,884	13,335	11,671	10,939
Loan Funds Raised	250,000	250,000	0	0	0	0
Proceeds on Sale of Assets	272,000	327,464	180,000	331,000	468,000	435,000
Loan Repayments	(569,100)	(569,100)	(595,182)	(552,705)	(529,643)	(514,996)
Net Transfers (to) / from Reserves	860,717	9,031,176	(839,565)	736,905	4,010,439	(438,054)
Budgeted Net Increase / (Decrease) in Cash	20,931	(12,137)	17,652	(38,802)	25,623	135,856

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Program Budget

Year Ended 30 June, 2019

Budget Summary 2018 / 19						
Function: Governance	Original Budget 2017/18	Revised Budget as at 31 Dec 2017	Budget 2018/19	Budget 2019/20	Budget 2020/21	Budget 2021/22
Operating Revenue						
Elected Members Expenses	0	1,083	0	0	0	0
Governance Expenses	8,000	8,000	8,000	8,000	8,000	8,000
Risk Management	0	5,000	70,000	70,000	70,000	70,000
Total Operating Revenue	8,000	14,083	78,000	78,000	78,000	78,000
Operating Expenditure						
Elected Members Expenses	191,113	194,219	222,295	227,435	302,695	238,078
Governance Expenses	581,319	642,771	662,349	643,122	676,963	671,138
Risk Management	343,200	360,907	318,072	326,759	335,696	344,890
Total Operating Expenditure	1,115,632	1,197,897	1,202,716	1,197,316	1,315,354	1,254,106
Net Operating Surplus / (Deficit)	(1,107,632)	(1,183,814)	(1,124,716)	(1,119,316)	(1,237,354)	(1,176,106)

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Program Budget

Year Ended 30 June, 2019

Budget Summary 2018 / 19						
Function: Governance	Original Budget 2017/18	Revised Budget as at 31 Dec 2017	Budget 2018/19	Budget 2019/20	Budget 2020/21	Budget 2021/22
Capital Revenue						
Elected Members Expenses	0	0	0	0	0	0
Governance Expenses	0	0	0	0	0	0
Risk Management	0	10,000	0	0	0	0
Total Capital Revenue	0	10,000	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	(1,107,632)	(1,173,814)	(1,124,716)	(1,119,316)	(1,237,354)	(1,176,106)
Capital Expenditure						
Elected Members Expenses	0	0	0	0	0	0
Governance Expenses	0	0	0	42,000	0	0
Risk Management	0	0	0	0	0	0
Total Capital Expenditure	0	0	0	42,000	0	0
Net Capital Expenditure	0	10,000	0	(42,000)	0	0
Net Surplus / (Deficit) after Capital Expenditure	(1,107,632)	(1,173,814)	(1,124,716)	(1,161,316)	(1,237,354)	(1,176,106)
Add Back: Non-Cash items included in operating result	0	0	0	0	0	0
Net Cash Surplus / (Deficit) after Capital Expenditure	(1,107,632)	(1,173,814)	(1,124,716)	(1,161,316)	(1,237,354)	(1,176,106)
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	16,000	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfers (to) / from Reserves	69,810	140,810	19,220	21,076	22,978	24,927
Budgeted Net Increase / (Decrease) in Cash	(1,037,822)	(1,033,004)	(1,105,496)	(1,124,240)	(1,214,376)	(1,151,179)

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Program Budget

Year Ended 30 June, 2019

Budget Summary 2018 / 19						
Function: Administration	Original Budget 2017/18	Revised Budget as at 31 Dec 2017	Budget 2018/19	Budget 2019/20	Budget 2020/21	Budget 2021/22
Operating Revenue						
Corporate Services Administration	160,762	157,752	153,742	155,691	157,678	159,708
Information Technology Services	0	0	0	0	0	0
Employment On-Costs	30,000	86,779	30,000	30,000	30,000	30,000
Engineering Administration	28,654	37,097	208,093	28,654	29,227	29,811
Depot Administration & Maintenance	0	1,265	0	0	0	0
Vehicle Hire	0	0	0	0	0	0
Plant Operations	58,549	58,549	57,401	58,549	59,720	60,915
Total Operating Revenue	277,965	341,442	449,236	272,894	276,625	280,434
Operating Expenditure						
Corporate Services Administration	1,860,329	1,909,397	1,888,457	1,976,139	1,978,759	2,012,486
Information Technology Services	524,022	544,022	548,847	559,787	570,958	610,369
Employment On-Costs	30,000	90,281	30,000	30,000	30,000	30,000
Engineering Administration	(20,400)	32,464	254,017	51,167	56,694	62,303
Depot Administration & Maintenance	175,152	235,426	168,541	173,183	176,233	179,400
Vehicle Hire	(5,604)	(5,604)	0	0	0	0
Plant Operations	(118,502)	(116,628)	(145,090)	(159,270)	(173,706)	(188,403)
Total Operating Expenditure	2,444,997	2,689,359	2,744,772	2,631,006	2,638,938	2,706,155
Net Operating Surplus / (Deficit)	(2,167,032)	(2,347,917)	(2,295,537)	(2,358,112)	(2,362,313)	(2,425,721)

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Program Budget

Year Ended 30 June, 2019

Budget Summary 2018 / 19						
Function: Administration	Original Budget 2017/18	Revised Budget as at 31 Dec 2017	Budget 2018/19	Budget 2019/20	Budget 2020/21	Budget 2021/22
Capital Revenue						
Corporate Services Administration	0	2,058	0	0	0	0
Information Technology Services	0	0	0	0	0	0
Employment On-Costs	0	0	0	0	0	0
Engineering Administration	0	0	0	0	0	0
Depot Administration & Maintenance	0	0	0	0	0	0
Vehicle Hire	0	0	0	0	0	0
Plant Operations	0	0	0	0	0	0
Total Capital Revenue	0	2,058	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	(2,167,032)	(2,345,859)	(2,295,537)	(2,358,112)	(2,362,313)	(2,425,721)
Capital Expenditure						
Corporate Services Administration	95,000	129,004	150,000	75,000	35,000	35,000
Information Technology Services	25,000	23,238	25,000	25,000	25,000	25,000
Employment On-Costs	0	0	0	0	0	0
Engineering Administration	5,000	50,651	40,000	71,000	47,000	40,000
Depot Administration & Maintenance	60,000	841,323	260,000	260,000	260,000	10,000
Vehicle Hire	0	0	0	0	0	0
Plant Operations	1,233,000	1,233,000	868,000	945,000	1,140,000	1,366,000
Total Capital Expenditure	1,418,000	2,277,216	1,343,000	1,376,000	1,507,000	1,476,000
Net Capital Expenditure	(1,418,000)	(2,275,158)	(1,343,000)	(1,376,000)	(1,507,000)	(1,476,000)
Net Surplus / (Deficit) after Capital Expenditure	(3,585,032)	(4,623,075)	(3,638,537)	(3,734,112)	(3,869,313)	(3,901,721)
Add Back: Non-Cash items included in operating result	838,536	838,536	848,687	848,687	848,687	848,687
Net Cash Surplus / (Deficit) after Capital Expenditure	(2,746,496)	(3,784,539)	(2,789,850)	(2,885,425)	(3,020,626)	(3,053,034)
Repayments from Deferred Debtors	7,583	7,583	11,884	13,335	11,671	10,939
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	255,000	279,880	172,000	299,000	424,000	410,000
Loan Repayments	(230,279)	(230,279)	(243,916)	(181,448)	(143,613)	(113,247)
Net Transfers (to) / from Reserves	439,874	1,337,433	351,042	120,714	151,107	119,215
Budgeted Net Increase / (Decrease) in Cash	(2,274,318)	(2,389,922)	(2,498,840)	(2,633,824)	(2,577,461)	(2,626,127)

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Program Budget

Year Ended 30 June, 2019

Budget Summary 2018 / 19						
Function: Public Order & Safety	Original Budget 2017/18	Revised Budget as at 31 Dec 2017	Budget 2018/19	Budget 2019/20	Budget 2020/21	Budget 2021/22
Operating Revenue						
Animal Control	39,400	39,400	38,632	39,518	40,425	41,353
Fire Services	338,402	339,218	347,426	354,501	361,766	369,224
Emergency Services	200	200	0	0	0	0
Total Operating Revenue	378,002	378,818	386,058	394,019	402,191	410,577
Operating Expenditure						
Animal Control	190,892	190,892	200,645	205,306	210,076	214,960
Fire Services	1,062,854	1,035,593	1,070,904	1,086,962	1,103,390	1,120,194
Emergency Services	42,523	64,385	64,522	65,474	66,445	67,435
Total Operating Expenditure	1,296,269	1,290,870	1,336,071	1,357,742	1,379,911	1,402,589
Net Operating Surplus / (Deficit)	(918,267)	(912,052)	(950,013)	(963,723)	(977,720)	(992,012)

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Program Budget

Year Ended 30 June, 2019

Budget Summary 2018 / 19						
Function: Public Order & Safety	Original Budget 2017/18	Revised Budget as at 31 Dec 2017	Budget 2018/19	Budget 2019/20	Budget 2020/21	Budget 2021/22
Capital Revenue						
Animal Control	0	0	0	0	0	0
Fire Services	409,000	423,702	0	0	0	0
Emergency Services	0	0	0	0	0	0
Total Capital Revenue	409,000	423,702	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	(509,267)	(488,350)	(950,013)	(963,723)	(977,720)	(992,012)
Capital Expenditure						
Animal Control	0	0	0	0	0	0
Fire Services	409,000	422,486	0	0	0	0
Emergency Services	0	0	0	0	0	0
Total Capital Expenditure	409,000	422,486	0	0	0	0
Net Capital Expenditure	0	1,216	0	0	0	0
Net Surplus / (Deficit) after Capital Expenditure	(918,267)	(910,836)	(950,013)	(963,723)	(977,720)	(992,012)
Add Back: Non-Cash items included in operating result	291,721	291,721	291,721	291,721	291,721	291,721
Net Cash Surplus / (Deficit) after Capital Expenditure	(626,546)	(619,115)	(658,292)	(672,002)	(685,999)	(700,291)
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfers (to) / from Reserves	0	(1,216)	0	0	0	0
Budgeted Net Increase / (Decrease) in Cash	(626,546)	(620,331)	(658,292)	(672,002)	(685,999)	(700,291)

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Program Budget

Year Ended 30 June, 2019

Budget Summary 2018 / 19						
Function: Health	Original Budget 2017/18	Revised Budget as at 31 Dec 2017	Budget 2018/19	Budget 2019/20	Budget 2020/21	Budget 2021/22
Operating Revenue						
Health Administration	142,752	142,752	157,444	161,021	164,681	168,424
Total Operating Revenue	142,752	142,752	157,444	161,021	164,681	168,424
Operating Expenditure						
Health Administration	270,512	270,512	290,379	296,855	303,488	310,282
Total Operating Expenditure	270,512	270,512	290,379	296,855	303,488	310,282
Net Operating Surplus / (Deficit)	(127,760)	(127,760)	(132,935)	(135,834)	(138,807)	(141,858)

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Program Budget

Year Ended 30 June, 2019

Budget Summary 2018 / 19						
Function: Health	Original Budget 2017/18	Revised Budget as at 31 Dec 2017	Budget 2018/19	Budget 2019/20	Budget 2020/21	Budget 2021/22
Capital Revenue						
Health Administration	0	0	0	0	0	0
Total Capital Revenue	0	0	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	(127,760)	(127,760)	(132,935)	(135,834)	(138,807)	(141,858)
Capital Expenditure						
Health Administration	33,000	111,000	0	0	77,000	35,000
Total Capital Expenditure	33,000	111,000	0	0	77,000	35,000
Net Capital Expenditure	(33,000)	(111,000)	0	0	(77,000)	(35,000)
Net Surplus / (Deficit) after Capital Expenditure	(160,760)	(238,760)	(132,935)	(135,834)	(215,807)	(176,858)
Add Back: Non-Cash items included in operating result	13,594	13,594	13,594	13,594	13,594	13,594
Net Cash Surplus / (Deficit) after Capital Expenditure	(147,166)	(225,166)	(119,341)	(122,240)	(202,213)	(163,264)
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	9,000	34,000	0	0	26,000	9,000
Loan Repayments	0	0	0	0	0	0
Net Transfers (to) / from Reserves	0	85,000	0	0	0	0
Budgeted Net Increase / (Decrease) in Cash	(138,166)	(106,166)	(119,341)	(122,240)	(176,213)	(154,264)

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Program Budget

Year Ended 30 June, 2019

Budget Summary 2018 / 19						
Function: Environment	Original Budget 2017/18	Revised Budget as at 31 Dec 2017	Budget 2018/19	Budget 2019/20	Budget 2020/21	Budget 2021/22
Operating Revenue						
Waste Management	1,116,027	2,354,627	2,624,197	1,108,010	1,132,365	1,157,276
Noxious Animals & Insects	0	50	0	0	0	0
Noxious Plants	85,874	93,297	88,516	88,516	88,516	88,516
Riverina Noxious Weeds	110,928	112,853	0	0	0	0
Street Cleaning	32,256	32,256	24,600	25,138	25,686	26,248
Storm Water Management & Drainage	0	0	0	0	0	0
Total Operating Revenue	1,345,085	2,593,083	2,737,313	1,221,664	1,246,567	1,272,040
Operating Expenditure						
Waste Management	991,028	1,151,028	1,090,158	1,095,833	1,017,161	1,188,968
Noxious Animals & Insects	10,310	10,310	10,224	10,305	10,388	10,472
Noxious Plants	311,177	359,256	284,203	290,653	297,256	304,007
Riverina Noxious Weeds	116,460	89,193	0	0	0	0
Street Cleaning	146,335	146,335	142,747	145,861	149,043	152,293
Storm Water Management & Drainage	138,365	138,365	140,621	141,783	142,973	144,188
Total Operating Expenditure	1,713,675	1,894,487	1,667,953	1,684,435	1,616,821	1,799,928
Net Operating Surplus / (Deficit)	(368,590)	698,595	1,069,360	(462,771)	(370,254)	(527,888)

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Program Budget

Year Ended 30 June, 2019

Budget Summary 2018 / 19						
Function: Environment	Original Budget 2017/18	Revised Budget as at 31 Dec 2017	Budget 2018/19	Budget 2019/20	Budget 2020/21	Budget 2021/22
Capital Revenue						
Waste Management	0	8,000	0	0	0	0
Noxious Animals & Insects	0	0	0	0	0	0
Noxious Plants	0	0	0	0	0	0
Riverina Noxious Weeds	0	0	0	0	0	0
Street Cleaning	0	0	0	0	0	0
Storm Water Management & Drainage	314,280	314,280	0	500,000	500,000	500,000
Total Capital Revenue	314,280	322,280	0	500,000	500,000	500,000
Net Surplus / (Deficit) after Capital Revenue	(54,310)	1,020,875	1,069,360	37,229	129,746	(27,888)
Capital Expenditure						
Waste Management	165,000	241,696	178,500	10,000	10,000	0
Noxious Animals & Insects	0	0	0	0	0	0
Noxious Plants	0	0	0	0	0	0
Riverina Noxious Weeds	28,000	28,000	0	0	0	0
Street Cleaning	0	0	0	0	0	0
Storm Water Management & Drainage	666,660	989,074	250,000	700,000	700,000	700,000
Total Capital Expenditure	859,660	1,258,770	428,500	710,000	710,000	700,000
Net Capital Expenditure	(545,380)	(936,490)	(428,500)	(210,000)	(210,000)	(200,000)
Net Surplus / (Deficit) after Capital Expenditure	(913,970)	(237,895)	640,860	(672,771)	(580,254)	(727,888)
Add Back: Non-Cash items included in operating result	102,654	102,654	101,137	101,137	101,137	101,137
Net Cash Surplus / (Deficit) after Capital Expenditure	(811,316)	(135,241)	741,997	(571,634)	(479,117)	(626,751)
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	8,000	8,000	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfers (to) / from Reserves	137,721	(525,994)	(1,211,500)	0	0	0
Budgeted Net Increase / (Decrease) in Cash	(665,595)	(653,234)	(469,503)	(571,634)	(479,117)	(626,751)

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Program Budget

Year Ended 30 June, 2019

Budget Summary 2018 / 19

Function: Community Services & Education	Original Budget 2017/18	Revised Budget as at 31 Dec 2017	Budget 2018/19	Budget 2019/20	Budget 2020/21	Budget 2021/22
Operating Revenue						
Family Day Care	529,590	684,590	538,180	556,380	567,300	578,438
Pre-Schools	0	0	0	0	0	0
Youth Services	21,267	21,462	21,585	22,017	22,457	22,906
Community Housing	36,582	29,042	37,212	38,328	39,478	40,662
Frampton Court Rental Units	79,567	79,567	82,722	85,204	87,760	90,393
Kala Court Rental Units	30,000	30,000	32,634	33,613	34,621	35,660
Kala Court Self Funded Units	79,398	76,700	77,330	78,111	78,915	79,743
Aged Care Rental Units - Culcairn	11,000	9,139	8,710	8,710	8,710	8,710
Aged Care Rental Units - Howlong	15,630	8,375	15,630	15,630	15,630	15,630
Aged Care Rental Units - Jindera	18,276	18,276	18,276	18,276	18,276	18,276
Other Community Services	5,553	3,513	3,444	3,513	3,583	3,655
Total Operating Revenue	826,863	960,664	835,724	859,782	876,730	894,073
Operating Expenditure						
Family Day Care	517,285	555,137	525,881	538,588	551,609	564,948
Pre-Schools	6,778	6,339	6,500	6,734	6,979	7,233
Youth Services	104,499	106,334	114,299	118,027	120,827	123,693
Community Housing	43,619	41,355	38,735	39,601	40,488	41,395
Frampton Court Rental Units	55,866	55,105	56,371	57,613	58,890	60,204
Kala Court Rental Units	71,020	72,378	72,425	72,980	73,549	74,135
Kala Court Self Funded Units	59,799	57,968	57,864	58,801	59,764	60,757
Aged Care Rental Units - Culcairn	16,321	18,422	15,730	15,983	16,242	16,510
Aged Care Rental Units - Howlong	11,058	11,058	10,898	11,263	11,642	12,037
Aged Care Rental Units - Jindera	15,055	15,134	16,321	16,602	16,888	17,184
Other Community Services	6,734	4,629	4,155	4,240	4,327	4,415
Total Operating Expenditure	908,034	943,859	919,179	940,432	961,205	982,511
Net Operating Surplus / (Deficit)	(81,171)	16,805	(83,455)	(80,650)	(84,475)	(88,438)

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Program Budget

Year Ended 30 June, 2019

Budget Summary 2018 / 19

Function: Community Services & Education	Original Budget 2017/18	Revised Budget as at 31 Dec 2017	Budget 2018/19	Budget 2019/20	Budget 2020/21	Budget 2021/22
Capital Revenue						
Family Day Care	0	0	0	0	0	0
Pre-Schools	0	0	0	0	0	0
Youth Services	0	0	0	0	0	0
Community Housing	0	0	0	0	0	0
Frampton Court Rental Units	0	0	0	0	0	0
Kala Court Rental Units	0	0	0	0	0	0
Kala Court Self Funded Units	0	0	0	0	0	0
Aged Care Rental Units - Culcairn	0	0	0	0	0	0
Aged Care Rental Units - Howlong	0	0	0	0	0	0
Aged Care Rental Units - Jindera	0	0	0	0	0	0
Other Community Services	0	0	0	0	0	0
Total Capital Revenue	0	0	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	(81,171)	16,805	(83,455)	(80,650)	(84,475)	(88,438)
Capital Expenditure						
Family Day Care	0	0	33,000	33,000	0	42,000
Pre-Schools	0	0	0	0	0	0
Youth Services	0	0	0	28,000	0	0
Community Housing	2,550	17,227	24,000	24,000	24,000	24,000
Frampton Court Rental Units	20,000	32,445	24,000	24,000	24,000	24,000
Kala Court Rental Units	0	0	0	28,000	0	28,000
Kala Court Self Funded Units	0	8,000	28,000	28,000	28,000	28,000
Aged Care Rental Units - Culcairn	0	8,000	0	0	0	0
Aged Care Rental Units - Howlong	0	0	0	0	0	0
Aged Care Rental Units - Jindera	0	0	0	0	0	0
Other Community Services	0	0	0	0	0	0
Total Capital Expenditure	22,550	65,672	109,000	165,000	76,000	146,000
Net Capital Expenditure	(22,550)	(65,672)	(109,000)	(165,000)	(76,000)	(146,000)
Net Surplus / (Deficit) after Capital Expenditure	(103,721)	(48,867)	(192,455)	(245,650)	(160,475)	(234,438)
Add Back: Non-Cash items included in operating result	110,662	110,662	110,969	111,385	111,809	112,241
Net Cash Surplus / (Deficit) after Capital Expenditure	6,941	61,795	(81,486)	(134,265)	(48,666)	(122,197)
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	8,000	16,000	0	16,000
Loan Repayments	0	0	0	0	0	0
Net Transfers (to) / from Reserves	(97,218)	(151,568)	(15,384)	(4,259)	(56,461)	(1,598)
Budgeted Net Increase / (Decrease) in Cash	(90,277)	(89,773)	(88,870)	(122,524)	(105,127)	(107,795)

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Program Budget

Year Ended 30 June, 2019

Budget Summary 2018 / 19						
Function: Housing & Community Amenities	Original Budget 2017/18	Revised Budget as at 31 Dec 2017	Budget 2018/19	Budget 2019/20	Budget 2020/21	Budget 2021/22
Operating Revenue						
Street Lighting	14,637	14,637	14,857	15,154	15,457	15,766
Public Cemeteries	47,124	47,124	47,830	48,785	49,760	50,755
Town Planning	166,754	167,854	169,255	172,640	176,093	179,615
Public Conveniences	0	0	0	0	0	0
Council Owned Housing	34,500	28,008	24,800	25,140	25,487	25,840
Wirraminna Environmental Education Centre	0	0	0	0	0	0
Other Community Amenities	0	0	0	0	0	0
Total Operating Revenue	263,015	257,623	256,742	261,719	266,797	271,976
Operating Expenditure						
Street Lighting	135,294	191,909	140,373	157,392	164,762	172,500
Public Cemeteries	87,238	86,926	75,755	77,422	79,121	80,859
Town Planning	161,722	167,721	212,269	186,291	190,410	194,630
Public Conveniences	204,493	204,493	199,003	203,104	207,301	211,612
Council Owned Housing	61,868	58,778	57,610	58,146	58,699	59,267
Wirraminna Environmental Education Centre	10,584	11,488	12,067	12,309	12,557	12,810
Other Community Amenities	0	0	0	0	0	0
Total Operating Expenditure	661,199	721,315	697,077	694,664	712,850	731,678
Net Operating Surplus / (Deficit)	(398,184)	(463,692)	(440,335)	(432,945)	(446,053)	(459,702)

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Program Budget

Year Ended 30 June, 2019

Budget Summary 2018 / 19						
Function: Housing & Community Amenities	Original Budget 2017/18	Revised Budget as at 31 Dec 2017	Budget 2018/19	Budget 2019/20	Budget 2020/21	Budget 2021/22
Capital Revenue						
Street Lighting	0	0	0	0	0	0
Public Cemeteries	0	0	0	0	0	0
Town Planning	0	81,290	0	0	0	0
Public Conveniences	0	0	0	0	0	0
Council Owned Housing	0	0	0	0	0	0
Wirraminna Environmental Education Centre	0	0	0	0	0	0
Other Community Amenities	0	0	0	0	0	0
Total Capital Revenue	0	81,290	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	(398,184)	(382,402)	(440,335)	(432,945)	(446,053)	(459,702)
Capital Expenditure						
Street Lighting	0	0	0	0	0	0
Public Cemeteries	2,000	15,500	2,000	0	0	0
Town Planning	0	0	0	0	0	0
Public Conveniences	69,879	109,879	40,000	40,000	40,000	40,000
Council Owned Housing	40,000	40,000	0	0	0	0
Wirraminna Environmental Education Centre	0	0	0	0	0	0
Other Community Amenities	0	0	0	0	0	0
Total Capital Expenditure	111,879	165,379	42,000	40,000	40,000	40,000
Net Capital Expenditure	(111,879)	(84,089)	(42,000)	(40,000)	(40,000)	(40,000)
Net Surplus / (Deficit) after Capital Expenditure	(510,063)	(547,781)	(482,335)	(472,945)	(486,053)	(499,702)
Add Back: Non-Cash items included in operating result	76,089	76,089	76,687	77,052	77,434	77,833
Net Cash Surplus / (Deficit) after Capital Expenditure	(433,974)	(471,692)	(405,648)	(395,893)	(408,619)	(421,869)
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfers (to) / from Reserves	29,201	66,428	(5,357)	(5,161)	(4,955)	(4,740)
Budgeted Net Increase / (Decrease) in Cash	(404,773)	(405,264)	(411,005)	(401,054)	(413,574)	(426,609)

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Program Budget

Year Ended 30 June, 2019

Budget Summary 2018 / 19						
Function: Water Supplies	Original Budget 2017/18	Revised Budget as at 31 Dec 2017	Budget 2018/19	Budget 2019/20	Budget 2020/21	Budget 2021/22
Operating Revenue						
Water Supplies	1,758,634	1,796,379	1,794,877	1,851,823	1,879,030	1,916,913
Total Operating Revenue	1,758,634	1,796,379	1,794,877	1,851,823	1,879,030	1,916,913
Operating Expenditure						
Water Supplies	2,042,047	2,069,370	1,988,033	1,973,982	2,029,770	2,066,577
Total Operating Expenditure	2,042,047	2,069,370	1,988,033	1,973,982	2,029,770	2,066,577
Net Operating Surplus / (Deficit)	(283,413)	(272,991)	(193,156)	(122,159)	(150,740)	(149,664)

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Program Budget

Year Ended 30 June, 2019

Budget Summary 2018 / 19						
Function: Water Supplies	Original Budget 2017/18	Revised Budget as at 31 Dec 2017	Budget 2018/19	Budget 2019/20	Budget 2020/21	Budget 2021/22
Capital Revenue						
Water Supplies	0	110,220	0	0	0	0
Total Capital Revenue	0	110,220	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	(283,413)	(162,771)	(193,156)	(122,159)	(150,740)	(149,664)
Capital Expenditure						
Water Supplies	145,000	362,058	70,000	1,220,000	382,500	189,500
Total Capital Expenditure	145,000	362,058	70,000	1,220,000	382,500	189,500
Net Capital Expenditure	(145,000)	(251,838)	(70,000)	(1,220,000)	(382,500)	(189,500)
Net Surplus / (Deficit) after Capital Expenditure	(428,413)	(524,829)	(263,156)	(1,342,159)	(533,240)	(339,164)
Add Back: Non-Cash items included in operating result	454,030	454,030	465,381	474,689	484,183	493,867
Net Cash Surplus / (Deficit) after Capital Expenditure	25,617	(70,799)	202,226	(867,470)	(49,057)	154,703
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfers (to) / from Reserves	(25,617)	70,799	(202,226)	867,470	49,057	(154,703)
Budgeted Net Increase / (Decrease) in Cash	0	0	0	0	0	0

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Program Budget

Year Ended 30 June, 2019

Budget Summary 2018 / 19						
Function: Sewerage Services	Original Budget 2017/18	Revised Budget as at 31 Dec 2017	Budget 2018/19	Budget 2019/20	Budget 2020/21	Budget 2021/22
Operating Revenue						
Sewerage Services	1,685,711	1,698,283	1,694,402	1,759,947	1,755,437	1,745,035
Total Operating Revenue	1,685,711	1,698,283	1,694,402	1,759,947	1,755,437	1,745,035
Operating Expenditure						
Sewerage Services	1,761,579	1,760,464	1,806,396	1,850,321	1,807,743	1,856,016
Total Operating Expenditure	1,761,579	1,760,464	1,806,396	1,850,321	1,807,743	1,856,016
Net Operating Surplus / (Deficit)	(75,868)	(62,181)	(111,994)	(90,374)	(52,306)	(110,981)

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Program Budget

Year Ended 30 June, 2019

Budget Summary 2018 / 19						
Function: Sewerage Services	Original Budget 2017/18	Revised Budget as at 31 Dec 2017	Budget 2018/19	Budget 2019/20	Budget 2020/21	Budget 2021/22
Capital Revenue						
Sewerage Services	0	60,329	0	0	0	0
Total Capital Revenue	0	60,329	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	(75,868)	(1,852)	(111,994)	(90,374)	(52,306)	(110,981)
Capital Expenditure						
Sewerage Services	207,000	404,211	135,000	202,000	4,365,000	50,000
Total Capital Expenditure	207,000	404,211	135,000	202,000	4,365,000	50,000
Net Capital Expenditure	(207,000)	(343,882)	(135,000)	(202,000)	(4,365,000)	(50,000)
Net Surplus / (Deficit) after Capital Expenditure	(282,868)	(406,063)	(246,994)	(292,374)	(4,417,306)	(160,981)
Add Back: Non-Cash items included in operating result	602,030	602,030	617,081	629,423	642,011	654,851
Net Cash Surplus / (Deficit) after Capital Expenditure	319,162	195,967	370,088	337,049	(3,775,295)	493,870
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfers (to) / from Reserves	(319,162)	(195,967)	(370,088)	(337,049)	3,775,295	(493,870)
Budgeted Net Increase / (Decrease) in Cash	0	0	0	0	0	0

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Program Budget

Year Ended 30 June, 2019

Budget Summary 2018 / 19						
Function: Recreation & Culture	Original Budget 2017/18	Revised Budget as at 31 Dec 2017	Budget 2018/19	Budget 2019/20	Budget 2020/21	Budget 2021/22
Operating Revenue						
Public Halls	1,300	1,810	7,005	12,247	12,289	12,332
Libraries	35,923	46,027	35,218	35,923	36,641	37,373
Community Technology Centre	86,610	89,020	87,912	89,934	92,001	94,116
Meeting Room	14,219	14,219	14,432	14,764	15,104	15,451
Museums	0	0	0	0	0	0
Swimming Pools	33,405	68,405	70,000	71,400	72,828	74,283
Sporting Grounds & Recreation Reserves	25,269	25,269	25,269	25,269	25,774	26,289
Parks & Gardens	0	0	0	0	0	0
Other Cultural Services	0	0	0	0	0	0
Total Operating Revenue	196,726	244,750	239,836	249,537	254,637	259,844
Operating Expenditure						
Public Halls	252,374	252,318	263,731	270,530	272,854	275,249
Libraries	592,988	607,785	595,775	614,164	633,334	653,315
Community Technology Centre	136,185	140,867	143,185	146,621	150,144	153,756
Meeting Room	14,160	12,391	11,448	11,776	12,113	12,462
Museums	32,652	46,208	30,763	31,552	32,366	33,208
Swimming Pools	607,751	645,639	649,465	661,603	674,120	687,044
Sporting Grounds & Recreation Reserves	705,918	711,962	728,759	737,086	745,651	754,460
Parks & Gardens	357,836	357,333	395,572	404,699	414,100	423,783
Other Cultural Services	0	46,880	0	0	0	0
Total Operating Expenditure	2,699,864	2,821,383	2,818,698	2,878,031	2,934,682	2,993,277
Net Operating Surplus / (Deficit)	(2,503,138)	(2,576,633)	(2,578,862)	(2,628,494)	(2,680,045)	(2,733,433)

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Program Budget

Year Ended 30 June, 2019

Budget Summary 2018 / 19						
Function: Recreation & Culture	Original Budget 2017/18	Revised Budget as at 31 Dec 2017	Budget 2018/19	Budget 2019/20	Budget 2020/21	Budget 2021/22
Capital Revenue						
Public Halls	250,000	254,700	321,225	60,000	3,500,000	0
Libraries	25,700	25,700	25,700	25,700	25,700	25,700
Community Technology Centre	0	0	0	0	0	0
Meeting Room	0	0	0	0	0	0
Museums	0	82,000	0	0	0	0
Swimming Pools	0	690,172	215,000	80,000	0	0
Sporting Grounds & Recreation Reserves	0	5,995	645,776	100,000	100,000	100,000
Parks & Gardens	0	0	0	100,000	100,000	100,000
Other Cultural Services	0	0	0	0	0	0
Total Capital Revenue	275,700	1,058,567	1,207,701	365,700	3,725,700	225,700
Net Surplus / (Deficit) after Capital Revenue	(2,227,438)	(1,518,066)	(1,371,161)	(2,262,794)	1,045,655	(2,507,733)
Capital Expenditure						
Public Halls	583,094	655,908	386,225	85,000	3,525,000	10,000
Libraries	0	46,904	0	0	0	0
Community Technology Centre	0	0	0	0	0	0
Meeting Room	0	0	0	0	0	0
Museums	0	82,000	0	0	0	0
Swimming Pools	92,872	1,293,598	215,000	90,000	40,000	10,000
Sporting Grounds & Recreation Reserves	75,000	75,000	686,898	100,000	100,000	100,000
Parks & Gardens	85,000	85,000	100,000	100,000	100,000	100,000
Other Cultural Services	0	0	0	0	0	0
Total Capital Expenditure	835,966	2,238,410	1,388,123	375,000	3,765,000	220,000
Net Capital Expenditure	(560,266)	(1,179,843)	(180,422)	(9,300)	(39,300)	5,700
Net Surplus / (Deficit) after Capital Expenditure	(3,063,404)	(3,756,476)	(2,759,284)	(2,637,794)	(2,719,345)	(2,727,733)
Add Back: Non-Cash items included in operating result	824,511	824,511	831,230	831,230	831,230	831,230
Net Cash Surplus / (Deficit) after Capital Expenditure	(2,238,893)	(2,931,965)	(1,928,054)	(1,806,564)	(1,888,115)	(1,896,503)
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	250,000	250,000	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	(36,215)	(36,215)	(60,078)	(68,700)	(71,023)	(73,425)
Net Transfers (to) / from Reserves	231,680	923,632	71,122	0	0	0
Budgeted Net Increase / (Decrease) in Cash	(1,793,428)	(1,794,548)	(1,917,010)	(1,875,264)	(1,959,138)	(1,969,928)

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Program Budget

Year Ended 30 June, 2019

Budget Summary 2018 / 19						
Function: Mining, Manufacturing & Construction	Original Budget 2017/18	Revised Budget as at 31 Dec 2017	Budget 2018/19	Budget 2019/20	Budget 2020/21	Budget 2021/22
Operating Revenue						
Building Control	106,058	111,331	115,430	118,075	120,780	123,547
Quarries & Pits	2,000	2,000	2,030	2,071	2,112	2,154
Total Operating Revenue	108,058	113,331	117,460	120,146	122,892	125,701
Operating Expenditure						
Building Control	260,891	266,111	316,278	325,006	332,971	341,132
Quarries & Pits	5,679	5,679	5,764	5,805	5,846	5,888
Total Operating Expenditure	266,570	271,790	322,042	330,811	338,817	347,020
Net Operating Surplus / (Deficit)	(158,512)	(158,459)	(204,582)	(210,665)	(215,925)	(221,319)

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Program Budget

Year Ended 30 June, 2019

Budget Summary 2018 / 19						
Function: Mining, Manufacturing & Construction	Original Budget 2017/18	Revised Budget as at 31 Dec 2017	Budget 2018/19	Budget 2019/20	Budget 2020/21	Budget 2021/22
Capital Revenue						
Building Control	0	0	0	0	0	0
Quarries & Pits	0	0	0	0	0	0
Total Capital Revenue	0	0	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	(158,512)	(158,459)	(204,582)	(210,665)	(215,925)	(221,319)
Capital Expenditure						
Building Control	0	29,409	0	0	33,000	0
Quarries & Pits	0	0	0	0	0	0
Total Capital Expenditure	0	29,409	0	0	33,000	0
Net Capital Expenditure	0	(29,409)	0	0	(33,000)	0
Net Surplus / (Deficit) after Capital Expenditure	(158,512)	(187,868)	(204,582)	(210,665)	(248,925)	(221,319)
Add Back: Non-Cash items included in operating result	6,218	6,218	6,273	6,273	6,273	6,273
Net Cash Surplus / (Deficit) after Capital Expenditure	(152,294)	(181,650)	(198,309)	(204,392)	(242,652)	(215,046)
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	5,584	0	0	9,000	0
Loan Repayments	0	0	0	0	0	0
Net Transfers (to) / from Reserves	0	0	0	0	0	0
Budgeted Net Increase / (Decrease) in Cash	(152,294)	(176,066)	(198,309)	(204,392)	(233,652)	(215,046)

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Program Budget

Year Ended 30 June, 2019

Budget Summary 2018 / 19						
Function: Transport & Communications	Original Budget 2017/18	Revised Budget as at 31 Dec 2017	Budget 2018/19	Budget 2019/20	Budget 2020/21	Budget 2021/22
Operating Revenue						
FAG Grant - Roads Component	1,943,222	990,447	2,035,430	2,082,245	2,130,137	2,179,130
Urban Local Roads	450,000	451,901	0	400,000	500,000	400,000
Sealed Rural Roads Local	585,078	1,195,078	480,866	885,078	780,866	876,905
Sealed Regional Roads Block Grant & Repair	1,791,635	1,791,635	1,824,359	1,847,163	1,870,254	1,893,631
Unsealed Rural Roads Local	0	0	0	0	0	0
Bridges	0	0	0	0	0	0
Kerb & Gutter	0	0	0	0	0	0
Footpaths	0	0	0	0	0	0
Aerodromes	0	0	0	0	0	0
Bus Shelters	0	0	0	0	0	0
Ancillary Road Works	0	2,400	0	0	0	0
PAMPS & Cycleways	40,000	40,000	40,000	40,000	40,000	40,000
State Roads RMCC Works	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Natural Disaster Recovery	0	0	0	0	0	0
Road Safety Officer	92,151	92,151	93,428	95,157	96,920	98,718
Total Operating Revenue	6,902,086	6,563,612	6,474,083	7,349,643	7,418,177	7,488,384
Operating Expenditure						
FAG Grant - Roads Component	0	0	0	0	0	0
Urban Local Roads	1,221,746	1,221,746	1,207,576	1,216,112	1,224,461	1,232,386
Sealed Rural Roads Local	1,936,132	1,946,022	1,995,186	2,036,436	2,077,317	2,083,602
Sealed Regional Roads Block Grant & Repair	2,114,331	2,114,331	2,079,992	2,082,896	2,085,732	2,088,493
Unsealed Rural Roads Local	2,016,424	2,045,765	2,046,671	2,068,425	2,090,614	2,113,247
Bridges	694,505	694,505	602,673	652,673	702,673	705,673
Kerb & Gutter	150,729	150,729	152,090	153,290	154,514	155,762
Footpaths	70,065	70,065	71,116	71,837	72,572	73,322
Aerodromes	20,684	21,145	21,450	21,881	22,321	22,770
Bus Shelters	500	500	500	500	500	500
Ancillary Road Works	0	2,400	0	0	0	0
PAMPS & Cycleways	80,000	120,000	80,000	80,000	80,000	80,000
State Roads RMCC Works	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Natural Disaster Recovery	0	0	0	0	0	0
Road Safety Officer	118,928	118,928	130,707	133,664	136,692	139,791
Total Operating Expenditure	10,424,044	10,506,136	10,387,961	10,517,714	10,647,396	10,695,546
Net Operating Surplus / (Deficit)	(3,521,958)	(3,942,524)	(3,913,878)	(3,168,071)	(3,229,219)	(3,207,162)

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Program Budget

Year Ended 30 June, 2019

Budget Summary 2018 / 19						
Function: Transport & Communications	Original Budget 2017/18	Revised Budget as at 31 Dec 2017	Budget 2018/19	Budget 2019/20	Budget 2020/21	Budget 2021/22
Capital Revenue						
FAG Grant - Roads Component	0	0	0	0	0	0
Urban Local Roads	0	424,000	0	0	0	0
Sealed Rural Roads Local	0	13,802	0	0	0	0
Sealed Regional Roads Block Grant & Repair	800,000	800,000	798,182	808,159	818,261	828,490
Unsealed Rural Roads Local	0	0	0	0	0	0
Bridges	0	0	0	0	0	0
Kerb & Gutter	16,000	16,000	0	16,000	16,000	16,000
Footpaths	16,000	16,000	0	16,000	16,000	16,000
Aerodromes	0	0	0	0	0	0
Bus Shelters	0	3,890	0	0	0	0
Ancillary Road Works	0	0	0	0	0	0
PAMPS & Cycleways	0	0	0	0	0	0
State Roads RMCC Works	0	0	0	0	0	0
Natural Disaster Recovery	0	0	0	0	0	0
Road Safety Officer	0	0	0	0	0	0
Total Capital Revenue	832,000	1,273,692	798,182	840,159	850,261	860,490
Net Surplus / (Deficit) after Capital Revenue	(2,689,958)	(2,668,832)	(3,115,696)	(2,327,912)	(2,378,958)	(2,346,673)
Capital Expenditure						
FAG Grant - Roads Component	0	0	0	0	0	0
Urban Local Roads	1,175,000	2,762,526	330,000	735,000	840,000	745,000
Sealed Rural Roads Local	1,781,524	3,929,808	1,800,000	2,220,000	2,140,000	2,260,000
Sealed Regional Roads Block Grant & Repair	1,644,938	2,650,238	1,710,182	1,740,059	1,770,416	1,801,260
Unsealed Rural Roads Local	1,175,875	1,212,225	1,200,000	1,225,000	1,250,000	1,275,000
Bridges	50,000	50,000	100,000	100,000	100,000	100,000
Kerb & Gutter	80,000	232,442	0	80,000	80,000	80,000
Footpaths	40,000	176,285	120,000	40,000	40,000	40,000
Aerodromes	0	0	0	0	0	0
Bus Shelters	0	3,426	5,000	5,000	5,000	5,000
Ancillary Road Works	50,000	99,961	50,000	50,000	50,000	50,000
PAMPS & Cycleways	0	0	0	0	0	0
State Roads RMCC Works	0	0	0	0	0	0
Natural Disaster Recovery	0	0	0	0	0	0
Road Safety Officer	0	0	0	0	0	0
Total Capital Expenditure	5,997,337	11,116,911	5,315,182	6,195,059	6,275,416	6,356,260
Net Capital Expenditure	(5,165,337)	(9,843,219)	(4,517,000)	(5,354,900)	(5,425,155)	(5,495,771)
Net Surplus / (Deficit) after Capital Expenditure	(8,687,295)	(13,785,743)	(8,430,878)	(8,522,971)	(8,654,374)	(8,702,933)
Add Back: Non-Cash items included in operating result	4,381,899	4,381,899	4,430,114	4,430,114	4,430,114	4,430,114
Net Cash Surplus / (Deficit) after Capital Expenditure	(4,305,396)	(9,403,844)	(4,000,764)	(4,092,857)	(4,224,260)	(4,272,819)
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	9,000	0
Loan Repayments	(279,861)	(279,861)	(291,188)	(302,557)	(315,007)	(328,324)
Net Transfers (to) / from Reserves	400,000	5,498,451	0	100,000	100,000	100,000
Budgeted Net Increase / (Decrease) in Cash	(4,185,257)	(4,185,254)	(4,291,952)	(4,295,414)	(4,430,267)	(4,501,143)

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Program Budget

Year Ended 30 June, 2019

Budget Summary 2018 / 19						
Function: Economic Affairs	Original Budget 2017/18	Revised Budget as at 31 Dec 2017	Budget 2018/19	Budget 2019/20	Budget 2020/21	Budget 2021/22
Operating Revenue						
Jindera Health Centre	0	0	0	0	0	0
Jindera Medical Centre	20,081	17,933	18,281	18,647	19,020	19,400
Jindera Admin Centre	41,249	45,649	42,520	43,370	44,237	45,122
Caravan Parks	62,140	65,140	61,450	62,140	62,844	63,562
Tourism Operations	0	1,210	0	0	0	0
Visitor Information Centre	1,200	1,200	1,267	1,293	1,319	1,345
Submarine Museum	40,600	40,600	40,975	41,507	42,049	42,602
Economic Development	0	193	0	0	0	0
Community Development Grants	0	0	0	0	0	0
Community Development Projects	0	0	0	0	0	0
Real Estate Development	59,430	59,430	66,255	67,503	68,777	70,077
Real Estate Sales	0	0	0	0	0	0
Private Works	200,000	200,000	200,000	200,000	200,000	200,000
Total Operating Revenue	424,700	431,355	430,748	434,460	438,246	442,108
Operating Expenditure						
Jindera Health Centre	7,726	7,726	7,726	7,726	7,726	7,726
Jindera Medical Centre	38,746	45,546	41,221	41,746	42,290	42,852
Jindera Admin Centre	22,565	26,965	17,422	17,422	17,422	17,422
Caravan Parks	69,404	72,404	82,404	84,263	86,184	88,168
Tourism Operations	36,995	58,020	254,077	53,476	54,546	55,637
Visitor Information Centre	178,400	178,400	144,793	147,955	151,196	154,515
Submarine Museum	35,860	35,888	34,196	34,657	35,128	35,608
Economic Development	71,870	157,063	75,310	76,402	77,521	78,668
Community Development Grants	40,000	42,000	40,000	40,000	40,000	40,000
Community Development Projects	10,423	10,423	12,411	12,421	12,432	12,443
Real Estate Development	68,737	67,191	61,817	63,203	64,620	66,070
Real Estate Sales	3,625	3,108	3,698	3,783	3,870	3,959
Private Works	160,000	160,000	190,000	190,000	190,000	190,000
Total Operating Expenditure	744,351	864,734	965,075	773,054	782,935	793,068
Net Operating Surplus / (Deficit)	(319,651)	(433,379)	(534,327)	(338,594)	(344,689)	(350,960)

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Program Budget

Year Ended 30 June, 2019

Budget Summary 2018 / 19						
Function: Economic Affairs	Original Budget 2017/18	Revised Budget as at 31 Dec 2017	Budget 2018/19	Budget 2019/20	Budget 2020/21	Budget 2021/22
Capital Revenue						
Jindera Health Centre	0	0	0	0	0	0
Jindera Medical Centre	0	0	0	0	0	0
Jindera Admin Centre	0	2,057	0	0	0	0
Caravan Parks	0	0	0	0	0	0
Tourism Operations	0	0	0	0	0	0
Visitor Information Centre	0	0	0	0	0	0
Submarine Museum	0	18,980	0	0	0	0
Economic Development	0	0	0	0	0	0
Community Development Grants	0	0	0	0	0	0
Community Development Projects	0	0	0	0	0	0
Real Estate Development	0	0	0	0	0	0
Real Estate Sales	0	0	0	0	0	0
Private Works	0	0	0	0	0	0
Total Capital Revenue	0	21,037	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	(319,651)	(412,342)	(534,327)	(338,594)	(344,689)	(350,960)
Capital Expenditure						
Jindera Health Centre	0	0	0	0	0	0
Jindera Medical Centre	0	0	0	0	0	0
Jindera Admin Centre	0	132,645	0	0	0	0
Caravan Parks	0	11,868	0	0	0	0
Tourism Operations	0	0	0	0	0	0
Visitor Information Centre	0	0	0	0	0	0
Submarine Museum	0	22,056	0	0	0	0
Economic Development	0	0	0	0	0	0
Community Development Grants	0	0	0	0	0	0
Community Development Projects	0	0	0	0	0	0
Real Estate Development	0	54,441	350,000	0	0	0
Real Estate Sales	0	0	0	0	0	0
Private Works	0	0	0	0	0	0
Total Capital Expenditure	0	221,010	350,000	0	0	0
Net Capital Expenditure	0	(199,973)	(350,000)	0	0	0
Net Surplus / (Deficit) after Capital Expenditure	(319,651)	(633,352)	(884,327)	(338,594)	(344,689)	(350,960)
Add Back: Non-Cash items included in operating result	92,257	92,257	92,726	93,361	94,009	94,669
Net Cash Surplus / (Deficit) after Capital Expenditure	(227,394)	(541,095)	(791,601)	(245,233)	(250,680)	(256,291)
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	(22,745)	(22,745)	0	0	0	0
Net Transfers (to) / from Reserves	(5,572)	310,192	523,605	(25,886)	(26,582)	(27,285)
Budgeted Net Increase / (Decrease) in Cash	(255,711)	(253,648)	(267,996)	(271,119)	(277,262)	(283,576)

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Program Budget

Year Ended 30 June, 2019

Budget Summary 2018 / 19						
Function: General Purpose Revenue	Original Budget 2017/18	Revised Budget as at 31 Dec 2017	Budget 2018/19	Budget 2019/20	Budget 2020/21	Budget 2021/22
Operating Revenue						
FAG Grant - General Component	2,915,688	1,516,941	3,103,661	3,175,045	3,248,071	3,322,777
Interest on Investments	493,804	463,804	527,057	472,382	523,859	566,934
General Rates - Residential	2,928,386	2,955,231	3,021,408	3,090,900	3,161,991	3,234,717
General Rates - Farmland	4,918,117	4,903,755	5,024,018	5,139,570	5,257,780	5,378,709
General Rates - Business	403,737	392,699	419,622	429,273	439,146	449,246
General Rates - Pensioner Concessions	(165,808)	(165,808)	(170,000)	(171,700)	(173,417)	(175,151)
General Rates - Pensioner Rates Subsidy	91,194	91,194	93,500	94,435	95,379	96,333
Ex Gratia Rates	0	0	0	0	0	0
Extra Charges on Overdue Rates	50,000	49,863	25,000	25,000	25,000	25,000
Emergency Services Property Levy	10,000	0	0	0	0	0
Total Operating Revenue	11,645,118	10,207,679	12,044,266	12,254,905	12,577,809	12,898,565
Operating Expenditure						
FAG Grant - General Component	0	0				
Interest on Investments	0	0				
General Rates - Residential	0	0				
General Rates - Farmland	0	0				
General Rates - Business	0	0				
General Rates - Pensioner Concessions	0	0				
General Rates - Pensioner Rates Subsidy	0	0				
Ex Gratia Rates	0	0				
Extra Charges on Overdue Rates	0	0				
Total Operating Expenditure	0	0	0	0	0	0
Net Operating Surplus / (Deficit)	11,645,118	10,207,679	12,044,266	12,254,905	12,577,809	12,898,565

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Program Budget

Year Ended 30 June, 2019

Budget Summary 2018 / 19						
Function: General Purpose Revenue	Original Budget 2017/18	Revised Budget as at 31 Dec 2017	Budget 2018/19	Budget 2019/20	Budget 2020/21	Budget 2021/22
Capital Revenue						
FAG Grant - General Component	0	0				
Interest on Investments	0	0				
General Rates - Residential	0	0				
General Rates - Farmland	0	0				
General Rates - Business	0	0				
General Rates - Pensioner Concessions	0	0				
General Rates - Pensioner Rates Subsidy	0	0				
Ex Gratia Rates	0	0				
Extra Charges on Overdue Rates	0	0				
Total Capital Revenue	0	0	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	11,645,118	10,207,679	12,044,266	12,254,905	12,577,809	12,898,565
Capital Expenditure						
FAG Grant - General Component	0	0				
Interest on Investments	0	0				
General Rates - Residential	0	0				
General Rates - Farmland	0	0				
General Rates - Business	0	0				
General Rates - Pensioner Concessions	0	0				
General Rates - Pensioner Rates Subsidy	0	0				
Ex Gratia Rates	0	0				
Extra Charges on Overdue Rates	0	0				
Total Capital Expenditure	0	0	0	0	0	0
Net Capital Expenditure	0	0	0	0	0	0
Net Surplus / (Deficit) after Capital Expenditure	11,645,118	10,207,679	12,044,266	12,254,905	12,577,809	12,898,565
Add Back: Non-Cash items included in operating result	0	0	0	0	0	0
Net Cash Surplus / (Deficit) after Capital Expenditure	11,645,118	10,207,679	12,044,266	12,254,905	12,577,809	12,898,565
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfers (to) / from Reserves	0	1,473,175	0	0	0	0
Budgeted Net Increase / (Decrease) in Cash	11,645,118	11,680,854	12,044,266	12,254,905	12,577,809	12,898,565



Greater
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