



Greater
Hume
Council

Delivery Program 2017 to 2021 Operational Plan 2019-2020

**Delivery Plan Budget
2019/20 to 2022/23**

Greater Hume Council
Delivery Plan Budget
2019/20 to 2022/23

| INCOME STATEMENT - CONSOLIDATED | Original Budget | Revised Budget as at 31 Dec 2018 | Projected Years | | | |
|---|-----------------------------|---|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
| | 2018/19 \$ 000's | 2018/19 \$ 000's | 2019/20 \$ 000's | 2020/21 \$ 000's | 2021/22 \$ 000's | 2022/23 \$ 000's |
| Income from Continuing Operations | | | | | | |
| Revenue: | | | | | | |
| Rates & Annual Charges | 11,122 | 11,155 | 11,403 | 11,769 | 12,056 | 12,350 |
| User Charges & Fees | 7,133 | 5,856 | 6,695 | 6,907 | 7,036 | 7,169 |
| Interest & Investment Revenue | 625 | 550 | 575 | 575 | 575 | 575 |
| Other Revenues | 387 | 1,965 | 486 | 490 | 424 | 499 |
| Grants & Contributions provided for Operating Purposes | 8,430 | 8,623 | 9,800 | 10,006 | 10,257 | 9,977 |
| Grants & Contributions provided for Capital Purposes | 2,006 | 5,553 | 6,230 | 14,436 | 1,366 | 876 |
| Other Income: | | 0 | | | | |
| Net gains from the disposal of assets | 0 | 0 | - | - | - | - |
| Joint Ventures & Associated Entities | 0 | 0 | - | - | - | - |
| Total Income from Continuing Operations | 29,702 | 33,702 | 35,189 | 44,183 | 31,714 | 31,446 |
| Expenses from Continuing Operations | | | | | | |
| Employee Benefits & On-Costs | 8,945 | 9,490 | 9,670 | 9,886 | 10,088 | 10,293 |
| Borrowing Costs | 235 | 231 | 226 | 205 | 191 | 145 |
| Materials & Contracts | 6,959 | 7,058 | 8,079 | 8,063 | 8,172 | 8,513 |
| Depreciation & Amortisation | 7,886 | 7,926 | 7,863 | 7,886 | 7,908 | 7,931 |
| Other Expenses | 3,121 | 3,205 | 3,180 | 3,328 | 3,351 | 3,430 |
| Net Losses from the Disposal of Assets | 0 | - | - | - | - | - |
| Total Expenses from Continuing Operations | 27,146 | 27,910 | 29,018 | 29,368 | 29,710 | 30,312 |
| Operating Result from Continuing Operations | 2,556 | 5,792 | 6,171 | 14,815 | 2,004 | 1,134 |
| Discontinued Operations - Profit/(Loss) | 0 | 0 | 0 | 0 | 0 | 0 |
| Net Profit/(Loss) from Discontinued Operations | 0 | 0 | 0 | 0 | 0 | 0 |
| Net Operating Result for the Year | 2,556 | 5,792 | 6,171 | 14,815 | 2,004 | 1,134 |
| Net Operating Result before Grants and Contributions provided for Capital Purposes | 550 | 239 | -59 | 379 | 638 | 258 |

Greater Hume Council

Delivery Plan Budget

2019/20 to 2022/23

| BALANCE SHEET - CONSOLIDATED | Original Budget | Revised Budget as at 31 Dec 2018 | Projected Years | | | |
|--|---------------------|----------------------------------|---------------------|---------------------|---------------------|---------------------|
| | 2018/19 \$ 000's | 2018/19 \$ 000's | 2019/20 \$ 000's | 2020/21 \$ 000's | 2021/22 \$ 000's | 2022/23 \$ 000's |
| ASSETS | | | | | | |
| Current Assets | | | | | | |
| Cash & Cash Equivalents | 5,655 | 6,352 | 6,423 | 3,628 | 4,944 | 5,211 |
| Investments | 10,933 | 12,091 | 11,091 | 10,091 | 9,091 | 8,091 |
| Receivables | 5,488 | 6,869 | 5,675 | 5,705 | 5,611 | 5,663 |
| Inventories | 2,244 | 2,269 | 2,279 | 2,279 | 2,280 | 2,285 |
| Other | 0 | 19 | 20 | 20 | 20 | 21 |
| Total Current Assets | 24,320 | 27,600 | 25,488 | 21,723 | 21,946 | 21,271 |
| Non-Current Assets | | | | | | |
| Receivables | 74 | 68 | 56 | 45 | 34 | 23 |
| Inventories | 0 | 0 | - | - | - | - |
| Infrastructure, Property, Plant & Equipment | 482,751 | 493,760 | 501,823 | 519,979 | 521,253 | 522,561 |
| Investments Accounted for using the equity method | - | - | - | - | - | - |
| Investment Property | - | - | - | - | - | - |
| Intangible Assets | 202 | 241 | 202 | 163 | 125 | 86 |
| Non-current assets classified as "held for sale" | - | - | - | - | - | - |
| Other | - | - | - | - | - | - |
| Total Non-Current Assets | 483,027 | 494,069 | 502,081 | 520,187 | 521,412 | 522,670 |
| TOTAL ASSETS | 507,347 | 521,669 | 527,569 | 541,910 | 543,358 | 543,941 |
| LIABILITIES | | | | | | |
| Current Liabilities | | | | | | |
| Bank Overdraft | - | - | - | - | - | - |
| Payables | 3,877 | 3,273 | 3,269 | 3,358 | 3,352 | 3,347 |
| Income received in Advance | 209 | 200 | 200 | 200 | 200 | 200 |
| Borrowings | 553 | 569 | 563 | 550 | 546 | 547 |
| Provisions | 3,006 | 3,016 | 3,016 | 3,016 | 3,016 | 3,016 |
| Liabilities associated with assets classified as "held for sale" | - | - | - | - | - | - |
| Total Current Liabilities | 7,645 | 7,058 | 7,048 | 7,124 | 7,114 | 7,110 |
| Non-Current Liabilities | | | | | | |
| Payables | 953 | 725 | 725 | 725 | 725 | 725 |
| Borrowings | 4,017 | 4,082 | - | - | - | - |
| Provisions | 531 | 0 | 3,822 | 3,272 | 2,726 | 2,179 |
| Investments Accounted for using the equity method | - | - | 559 | 559 | 559 | 559 |
| Liabilities associated with assets classified as "held for sale" | - | - | - | - | - | - |
| Total Non-Current Liabilities | 5,501 | 4,807 | 5,106 | 4,556 | 4,010 | 3,463 |
| TOTAL LIABILITIES | 13,146 | 11,865 | 12,154 | 11,680 | 11,124 | 10,573 |
| Net Assets | 494,201 | 509,804 | 515,415 | 530,230 | 532,234 | 533,368 |
| EQUITY | | | | | | |
| Retained Earnings | 253,391 | 265,537 | 271,707 | 286,522 | 288,526 | 289,660 |
| Revaluation Reserves | 240,810 | 243,708 | 243,708 | 243,708 | 243,708 | 243,708 |
| Council Equity Interest | 494,201 | 509,245 | 515,415 | 530,230 | 532,234 | 533,368 |
| Minority Equity Interest | - | - | - | - | - | - |
| Total Equity | 494,201 | 509,245 | 515,415 | 530,230 | 532,234 | 533,368 |

Greater Hume Shire Council

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| CASH FLOW STATEMENT - CONSOLIDATED | Original Budget | Revised Budget as at 31 Dec 2018 | Projected Years | | | |
|---|---------------------|----------------------------------|---------------------|---------------------|---------------------|---------------------|
| | 2018/19 \$ 000's | 2018/19 \$ 000's | 2019/20 \$ 000's | 2020/21 \$ 000's | 2021/22 \$ 000's | 2022/23 \$ 000's |
| Cash Flows from Operating Activities | | | | | | |
| Receipts: | | | | | | |
| Rates & Annual Charges | 11,122 | 11,098 | 11,403 | 11,769 | 12,056 | 12,350 |
| User Charges & Fees | 7,133 | 9,213 | 6,695 | 6,907 | 7,036 | 7,169 |
| Interest & Investment Revenue Received | 625 | 497 | 575 | 575 | 575 | 575 |
| Grants & Contributions | 10,396 | 10,983 | 16,030 | 24,442 | 11,623 | 10,853 |
| Bonds & Deposits Received | - | - | - | - | - | - |
| Other | 371 | 1,229 | 1,678 | 461 | 519 | 445 |
| Payments: | | | | | | |
| Employee Benefits & On-Costs | -8,945 | -9,546 | -9,670 | -9,886 | -10,088 | -10,293 |
| Materials & Contracts | -6,911 | -6,458 | -8,092 | -7,969 | -8,175 | -8,518 |
| Borrowing Costs | -242 | -226 | -229 | -211 | -196 | -150 |
| Bonds & Deposits Refunded | - | - | - | - | - | - |
| Other | -3,121 | -3,196 | -3,181 | -3,328 | -3,352 | -3,429 |
| Net Cash provided (or used in) Operating Activities | 10,428 | 13,594 | 15,209 | 22,760 | 9,998 | 9,002 |
| Cash Flows from Investing Activities | | | | | | |
| Receipts: | | | | | | |
| Sale of Investment Securities | 600 | 619 | 1,000 | 1,000 | 1,000 | 1,000 |
| Sale of Real Estate Assets | - | - | - | - | - | - |
| Sale of Infrastructure, Property, Plant & Equipment | 180 | 180 | 211 | 258 | 309 | 236 |
| Deferred Debtors Receipts | 9 | 12 | 14 | 11 | 11 | 11 |
| Other Investing Activity Receipts | - | - | - | - | - | - |
| Payments: | | | | | | |
| Purchase of Investment Securities | 0 | 0 | - | - | - | - |
| Purchase of Infrastructure, Property, Plant & Equipment | -9,801 | -17,571 | -16,098 | -26,261 | -9,452 | -9,436 |
| Purchase of Real Estate Assets | - | 0 | - | - | - | - |
| Purchase of Intangible Assets | - | - | - | - | - | - |
| Deferred Debtors & Advances Made | - | - | - | - | - | - |
| Other Investing Activity Payments | - | - | - | - | - | - |
| Net Cash provided (or used in) Investing Activities | -9,012 | -16,760 | -14,873 | -24,992 | -8,132 | -8,189 |
| Cash Flows from Financing Activities | | | | | | |
| Receipts: | | | | | | |
| Proceeds from Borrowings & Advances | 0 | 350 | 320 | 0 | - | - |
| Other Financing Activity Receipts | - | - | - | - | - | - |
| Payments: | | | | | | |
| Repayment of Borrowings & Advances | -595 | -593 | -585 | -563 | -550 | -546 |
| Other Financing Activity Payments | - | - | - | - | - | - |
| | | 0 | | | | |
| Net Cash Flow provided (used in) Financing Activities | -595 | -243 | -265 | -563 | -550 | -546 |
| Net Increase/(Decrease) in Cash & Cash Equivalents | 821 | -3,409 | 71 | -2,795 | 1,316 | 267 |
| plus: Cash, Cash Equivalents & Investments - beginning of year | 4834 | 5914 | 6,352 | 6,423 | 3,628 | 4,944 |
| Cash & Cash Equivalents - end of the year | 5,655 | 2,505 | 6,423 | 3,628 | 4,944 | 5,211 |
| Cash & Cash Equivalents - end of the year | 5,655 | 6,352 | 6,423 | 3,628 | 4,944 | 5,211 |
| Investments - end of the year | 10,933 | 12,091 | 11,091 | 10,091 | 9,091 | 8,091 |
| Cash, Cash Equivalents & Investments - end of the year | 16,588 | 18,443 | 17,514 | 13,719 | 14,035 | 13,302 |
| Representing: | | | | | | |
| - External Restrictions | 6,120 | 6,795 | 5,917 | 3,073 | 3,780 | 4,352 |
| - Internal Restrictions | 9,988 | 8,789 | 7,603 | 7,175 | 6,766 | 5,741 |
| - Unrestricted | 480 | 2,859 | 3,994 | 3,471 | 3,489 | 3,209 |
| | 16,588 | 18,443 | 17,514 | 13,719 | 14,035 | 13,302 |

Greater Hume Shire Council

Delivery Plan Budget

2019/20 to 2022/23

| Restricted Cash & Investments | Original Budget | Revised Budget as at 31 Dec 2018 | Projected Years | | | |
|--|---------------------|----------------------------------|---------------------|---------------------|---------------------|---------------------|
| | 2018/19 \$ 000's | 2018/19 \$ 000's | 2019/20 \$ 000's | 2020/21 \$ 000's | 2021/22 \$ 000's | 2022/23 \$ 000's |
| Cash & Investments | | | | | | |
| Cash on Hand and at Bank | 5655 | 6352 | 6423 | 3628 | 4944 | 5211 |
| Term Deposits | 10933 | 12091 | 11091 | 10091 | 9091 | 8091 |
| Total Cash & Investments | 16,588 | 18,443 | 17,514 | 13,719 | 14,035 | 13,302 |
| External Restrictions | | | | | | |
| Trust Fund | 178 | 169 | 169 | 169 | 169 | 169 |
| Unexpended Grants | 121 | 216 | 201 | 201 | 201 | 201 |
| Developer Contributions - General Fund | 337 | 251 | 176 | 26 | 26 | 26 |
| Developer Contributions - Water Fund | 529 | 626 | 626 | 626 | 626 | 626 |
| Developer Contributions - Sewer Fund | 402 | 513 | 513 | 513 | 513 | 513 |
| Water Funds | 1385 | 1563 | 603 | 750 | 1,000 | 1,118 |
| Sewerage Funds | 3089 | 3378 | 3,550 | 709 | 1,166 | 1,620 |
| Town Improvement Funds | 75 | 75 | 75 | 75 | 75 | 75 |
| Other | 4 | 4 | 4 | 4 | 4 | 4 |
| TOTAL - EXTERNAL RESTRICTIONS | 6,120 | 6,795 | 5,917 | 3,073 | 3,780 | 4,352 |
| Internal Restrictions | | | | | | |
| Uncompleted works | 0 | 0 | 0 | 0 | 0 | 0 |
| Employee Leave Entitlements | 767 | 771 | 767 | 767 | 767 | 767 |
| Replacement of Plant & Vehicles | 2410 | 2536 | 2186 | 1869 | 1573 | 1343 |
| Holbrook Hostel Sale Proceeds Reserve | 358 | 242 | 217 | 217 | 217 | 217 |
| Jindera Hostel Sale Proceeds Reserve | 33 | 29 | 29 | 29 | 29 | 29 |
| Waste Management Reserve | 1995 | 2310 | 1704 | 1719 | 1734 | 1099 |
| Works Warranty Reserve | 308 | 619 | 519 | 419 | 319 | 219 |
| Bypass Handover Works Contribution | 0 | | | | | |
| Other Reserves | 1662 | 2282 | 2,181 | 2,155 | 2,127 | 2067 |
| TOTAL - INTERNAL RESTRICTIONS | 7,533 | 8,789 | 7,603 | 7,175 | 6,766 | 5,741 |
| TOTAL INTERNALLY & EXTERNALLY RESTRICTED CASH | 13,653 | 15,584 | 13,520 | 10,248 | 10,546 | 10,093 |
| TOTAL UNRESTRICTED CASH | 2,935 | 2,859 | 3,994 | 3,471 | 3,489 | 3,209 |

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Plan Budget

2019/20 to 2022/23

Budget Summary 2019 / 20

| Function | Original Budget 2018/19 | Revised Budget as at 31 Dec 2018 | Budget 2019/20 | Budget 2020/21 | Budget 2021/22 | Budget 2022/23 |
|--|-------------------------|----------------------------------|-------------------|-------------------|-------------------|-------------------|
| Operating Revenue | | | | | | |
| Governance | 78,000 | 112,240 | 78,000 | 78,000 | 78,000 | 78,000 |
| Administration | 491,756 | 571,622 | 497,534 | 322,219 | 326,999 | 331,879 |
| Public Order & Safety | 386,058 | 407,116 | 388,567 | 397,109 | 405,855 | 414,804 |
| Health | 157,444 | 157,444 | 154,377 | 158,183 | 162,083 | 166,079 |
| Environment | 2,737,313 | 2,800,471 | 1,295,415 | 1,322,567 | 1,350,382 | 1,378,876 |
| Community Services & Education | 835,723 | 838,343 | 1,922,533 | 1,983,911 | 2,034,690 | 2,086,957 |
| Housing & Community Activities | 261,942 | 276,395 | 279,882 | 285,323 | 290,873 | 296,532 |
| Water Supplies | 1,794,877 | 1,815,700 | 2,133,471 | 2,263,765 | 2,320,365 | 2,383,519 |
| Sewerage Services | 1,694,402 | 1,685,861 | 1,732,755 | 1,727,702 | 1,716,745 | 1,766,794 |
| Recreation & Culture | 234,636 | 277,397 | 302,550 | 308,543 | 304,649 | 310,871 |
| Mining, Manufacturing & Construction | 117,460 | 117,460 | 129,201 | 132,362 | 135,601 | 138,918 |
| Transport & Communication | 6,474,083 | 6,630,579 | 7,279,947 | 7,645,757 | 7,741,867 | 7,434,639 |
| Economic Affairs | 388,228 | 429,902 | 382,672 | 385,971 | 389,335 | 392,769 |
| General Purpose Revenues (Not attributed to Functions) | 12,044,266 | 12,068,269 | 12,383,782 | 12,735,227 | 13,091,073 | 13,389,410 |
| Total Operating Revenue | 27,696,188 | 28,188,799 | 28,960,686 | 29,746,639 | 30,348,517 | 30,570,047 |
| Operating Expenditure | | | | | | |
| Governance | 1,202,716 | 1,347,758 | 1,264,620 | 1,349,617 | 1,299,414 | 1,349,974 |
| Administration | 2,754,124 | 2,782,476 | 3,047,206 | 2,875,433 | 3,106,294 | 3,137,638 |
| Public Order & Safety | 1,336,071 | 1,289,701 | 1,308,227 | 1,329,322 | 1,350,885 | 1,372,925 |
| Health | 290,379 | 176,429 | 179,301 | 183,183 | 187,158 | 191,228 |
| Environment | 1,667,953 | 1,715,979 | 1,695,304 | 1,737,439 | 1,670,479 | 1,854,244 |
| Community Services & Education | 919,179 | 976,103 | 2,034,855 | 2,107,352 | 2,161,590 | 2,217,388 |
| Housing & Community Activities | 701,225 | 785,882 | 819,221 | 822,307 | 840,617 | 859,480 |
| Water Supplies | 1,988,032 | 2,003,649 | 2,236,398 | 2,249,802 | 2,312,079 | 2,367,836 |
| Sewerage Services | 1,806,396 | 1,824,316 | 1,781,185 | 1,865,323 | 1,823,210 | 1,871,929 |
| Recreation & Culture | 2,814,550 | 2,953,825 | 3,383,472 | 3,441,569 | 3,472,613 | 3,524,969 |
| Mining, Manufacturing & Construction | 322,042 | 435,992 | 449,709 | 437,924 | 448,618 | 459,575 |
| Transport & Communication | 10,387,961 | 10,544,307 | 10,064,659 | 10,203,947 | 10,261,933 | 10,320,998 |
| Economic Affairs | 955,723 | 1,113,657 | 755,627 | 764,763 | 775,709 | 783,675 |
| Total Operating Expenditure | 27,146,351 | 27,950,074 | 29,019,783 | 29,367,981 | 29,710,599 | 30,311,859 |
| Net Operating Surplus / (Deficit) | 549,837 | 238,725 | (59,097) | 378,658 | 637,918 | 258,188 |

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Plan Budget

2019/20 to 2022/23

Budget Summary 2019 / 20

| Function | Original Budget 2018/19 | Revised Budget as at 31 Dec 2018 | Budget 2019/20 | Budget 2020/21 | Budget 2021/22 | Budget 2022/23 |
|---|-------------------------|----------------------------------|--------------------|---------------------|--------------------|--------------------|
| Capital Revenue | | | | | | |
| Governance | 0 | 0 | 0 | 0 | 0 | 0 |
| Administration | 0 | 0 | 0 | 0 | 0 | 0 |
| Public Order & Safety | 0 | 32,660 | 0 | 0 | 0 | 0 |
| Health | 0 | 0 | 0 | 0 | 0 | 0 |
| Environment | 0 | 0 | 500,000 | 500,000 | 500,000 | 0 |
| Community Services & Education | 0 | 0 | 0 | 0 | 0 | 0 |
| Housing & Community Activities | 279,225 | 547,348 | 0 | 0 | 0 | 0 |
| Water Supplies | 0 | 47,040 | 1,500,000 | 0 | 0 | 0 |
| Sewerage Services | 0 | 63,930 | 0 | 4,500,000 | 0 | 0 |
| Recreation & Culture | 928,476 | 2,008,487 | 600,000 | 3,580,000 | 0 | 0 |
| Mining, Manufacturing & Construction | 0 | 0 | 0 | 0 | 0 | 0 |
| Transport & Communication | 798,182 | 2,853,341 | 3,630,000 | 5,856,000 | 866,000 | 876,000 |
| Economic Affairs | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Capital Revenue | 2,005,883 | 5,552,806 | 6,230,000 | 14,436,000 | 1,366,000 | 876,000 |
| Net Surplus / (Deficit) after Capital Revenue | 2,555,720 | 5,791,531 | 6,170,903 | 14,814,658 | 2,003,918 | 1,134,188 |
| Capital Expenditure | | | | | | |
| Governance | 0 | 0 | 0 | 0 | 45,000 | 0 |
| Administration | 1,343,000 | 1,335,478 | 1,354,000 | 1,597,000 | 1,464,000 | 1,520,000 |
| Public Order & Safety | 0 | 32,660 | 0 | 0 | 0 | 0 |
| Health | 0 | 0 | 45,000 | 40,000 | 0 | 45,000 |
| Environment | 428,500 | 667,588 | 565,000 | 800,000 | 600,000 | 750,000 |
| Community Services & Education | 109,000 | 126,505 | 119,000 | 126,000 | 144,000 | 171,000 |
| Housing & Community Activities | 321,225 | 1,019,209 | 70,000 | 85,000 | 70,000 | 55,000 |
| Water Supplies | 70,000 | 367,795 | 2,771,000 | 290,000 | 189,500 | 337,500 |
| Sewerage Services | 135,000 | 195,000 | 359,500 | 7,795,000 | 40,000 | 56,000 |
| Recreation & Culture | 522,000 | 914,414 | 1,535,900 | 4,020,000 | 325,000 | 285,000 |
| Mining, Manufacturing & Construction | 0 | 26,287 | 0 | 40,000 | 40,000 | 0 |
| Transport & Communication | 5,315,182 | 9,798,187 | 8,959,000 | 11,467,750 | 6,534,819 | 6,216,815 |
| Economic Affairs | 350,000 | 352,064 | 320,000 | 0 | 0 | 0 |
| Total Capital Expenditure | 8,593,907 | 14,835,187 | 16,098,400 | 26,260,750 | 9,452,319 | 9,436,315 |
| Net Capital Expenditure | (6,588,024) | (9,282,381) | (9,868,400) | (11,824,750) | (8,086,319) | (8,560,315) |
| Net Surplus / (Deficit) after Capital Expenditure | (6,038,187) | (9,043,656) | (9,927,497) | (11,446,092) | (7,448,401) | (8,302,127) |
| Add Back: Non-Cash items included in operating result | 7,885,600 | 7,885,028 | 7,863,405 | 7,885,535 | 7,908,130 | 7,931,201 |
| Net Cash Surplus / (Deficit) after Capital Expenditure | 1,847,413 | (1,158,628) | (2,064,092) | (3,560,557) | 459,729 | (370,926) |
| Repayments from Deferred Debtors | 11,884 | 11,884 | 13,335 | 11,671 | 10,939 | 10,975 |
| Loan Funds Raised | 0 | 350,000 | 320,000 | 0 | 0 | 0 |
| Proceeds on Sale of Assets | 180,000 | 180,000 | 211,000 | 258,000 | 309,000 | 236,000 |
| Loan Repayments | (595,182) | (588,702) | (585,236) | (563,409) | (550,041) | (546,121) |
| Net Transfers (to) / from Reserves | (839,564) | 2,725,013 | 2,106,405 | 3,814,791 | (250,159) | 735,253 |
| Budgeted Net Increase / (Decrease) in Cash | 604,551 | 1,519,567 | 1,411 | (39,504) | (20,532) | 65,181 |

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Plan Budget

2019/20 to 2022/23

| Budget Summary 2019 / 20 | | | | | | |
|--|----------------------------|--|--------------------|--------------------|--------------------|--------------------|
| Function: Governance | Original Budget 2018/19 | Revised Budget as at 31 Dec 2018 | Budget 2019/20 | Budget 2020/21 | Budget 2021/22 | Budget 2022/23 |
| Operating Revenue | | | | | | |
| Elected Members Expenses | 0 | 0 | 0 | 0 | 0 | 0 |
| Governance Expenses | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 |
| Risk Management | 70,000 | 104,240 | 70,000 | 70,000 | 70,000 | 70,000 |
| Total Operating Revenue | 78,000 | 112,240 | 78,000 | 78,000 | 78,000 | 78,000 |
| Operating Expenditure | | | | | | |
| Elected Members Expenses | 222,295 | 287,300 | 237,879 | 293,100 | 238,452 | 243,937 |
| Governance Expenses | 662,349 | 721,107 | 680,350 | 715,093 | 710,193 | 745,652 |
| Risk Management | 318,072 | 339,351 | 346,391 | 341,424 | 350,769 | 360,385 |
| Total Operating Expenditure | 1,202,716 | 1,347,758 | 1,264,620 | 1,349,617 | 1,299,414 | 1,349,974 |
| Net Operating Surplus / (Deficit) | (1,124,716) | (1,235,518) | (1,186,620) | (1,271,617) | (1,221,414) | (1,271,974) |

Greater Hume Shire Council

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2019/20 to 2022/23

| Budget Summary 2019 / 20 | | | | | | |
|---|----------------------------|--|--------------------|--------------------|--------------------|--------------------|
| Function: Governance | Original Budget 2018/19 | Revised Budget as at 31 Dec 2018 | Budget 2019/20 | Budget 2020/21 | Budget 2021/22 | Budget 2022/23 |
| Capital Revenue | | | | | | |
| Elected Members Expenses | 0 | 0 | 0 | 0 | 0 | 0 |
| Governance Expenses | 0 | 0 | 0 | 0 | 0 | 0 |
| Risk Management | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Capital Revenue | 0 | 0 | 0 | 0 | 0 | 0 |
| Net Surplus / (Deficit) after Capital Revenue | (1,124,716) | (1,235,518) | (1,186,620) | (1,271,617) | (1,221,414) | (1,271,974) |
| Capital Expenditure | | | | | | |
| Elected Members Expenses | 0 | 0 | 0 | 0 | 0 | 0 |
| Governance Expenses | 0 | 0 | 0 | 0 | 45,000 | 0 |
| Risk Management | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Capital Expenditure | 0 | 0 | 0 | 0 | 45,000 | 0 |
| Net Capital Expenditure | 0 | 0 | 0 | 0 | (45,000) | 0 |
| Net Surplus / (Deficit) after Capital Expenditure | (1,124,716) | (1,235,518) | (1,186,620) | (1,271,617) | (1,266,414) | (1,271,974) |
| Add Back: Non-Cash items included in operating result | 0 | 0 | 0 | 0 | 0 | 0 |
| Net Cash Surplus / (Deficit) after Capital Expenditure | (1,124,716) | (1,235,518) | (1,186,620) | (1,271,617) | (1,266,414) | (1,271,974) |
| Repayments from Deferred Debtors | 0 | 0 | 0 | 0 | 0 | 0 |
| Loan Funds Raised | 0 | 0 | 0 | 0 | 0 | 0 |
| Proceeds on Sale of Assets | 0 | 0 | 0 | 15,000 | 15,000 | 0 |
| Loan Repayments | 0 | 0 | 0 | 0 | 0 | 0 |
| Net Transfers (to) / from Reserves | 19,220 | 70,056 | 53,175 | 41,247 | 43,422 | 36,550 |
| Budgeted Net Increase / (Decrease) in Cash | (1,105,496) | (1,165,462) | (1,133,445) | (1,215,370) | (1,207,992) | (1,235,424) |

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Plan Budget

2019/20 to 2022/23

| Budget Summary 2019 / 20 | | | | | | |
|--|----------------------------|--|--------------------|--------------------|--------------------|--------------------|
| Function: Administration | Original Budget 2018/19 | Revised Budget as at 31 Dec 2018 | Budget 2019/20 | Budget 2020/21 | Budget 2021/22 | Budget 2022/23 |
| Operating Revenue | | | | | | |
| Corporate Services Administration | 196,262 | 261,861 | 199,851 | 202,782 | 205,774 | 208,829 |
| Information Technology Services | 0 | 0 | 0 | 0 | 0 | 0 |
| Employment On-Costs | 30,000 | 41,096 | 30,000 | 30,000 | 30,000 | 30,000 |
| Engineering Administration | 208,093 | 211,114 | 209,144 | 29,727 | 30,321 | 30,928 |
| Depot Administration & Maintenance | 0 | 0 | 0 | 0 | 0 | 0 |
| Vehicle Hire | 0 | 0 | 0 | 0 | 0 | 0 |
| Plant Operations | 57,401 | 57,551 | 58,539 | 59,710 | 60,904 | 62,122 |
| Total Operating Revenue | 491,756 | 571,622 | 497,534 | 322,219 | 326,999 | 331,879 |
| Operating Expenditure | | | | | | |
| Corporate Services Administration | 1,897,809 | 2,044,108 | 1,969,680 | 1,986,049 | 2,079,257 | 2,073,889 |
| Information Technology Services | 548,847 | 572,847 | 599,545 | 610,823 | 622,344 | 658,962 |
| Employment On-Costs | 30,000 | (50,473) | 30,000 | 30,000 | 30,000 | 30,000 |
| Engineering Administration | 254,017 | 186,944 | 271,040 | 81,438 | 217,532 | 227,734 |
| Depot Administration & Maintenance | 168,541 | 166,216 | 173,626 | 175,998 | 178,440 | 180,952 |
| Vehicle Hire | 0 | (3,854) | 0 | 0 | 0 | 0 |
| Plant Operations | (145,090) | (133,312) | 3,315 | (8,875) | (21,279) | (33,899) |
| Total Operating Expenditure | 2,754,124 | 2,782,476 | 3,047,206 | 2,875,433 | 3,106,294 | 3,137,638 |
| Net Operating Surplus / (Deficit) | (2,262,368) | (2,210,854) | (2,549,672) | (2,553,214) | (2,779,295) | (2,805,759) |

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Plan Budget

2019/20 to 2022/23

| Budget Summary 2019 / 20 | | | | | | |
|---|----------------------------|--|--------------------|--------------------|--------------------|--------------------|
| Function: Administration | Original Budget 2018/19 | Revised Budget as at 31 Dec 2018 | Budget 2019/20 | Budget 2020/21 | Budget 2021/22 | Budget 2022/23 |
| Capital Revenue | | | | | | |
| Corporate Services Administration | 0 | 0 | 0 | 0 | 0 | 0 |
| Information Technology Services | 0 | 0 | 0 | 0 | 0 | 0 |
| Employment On-Costs | 0 | 0 | 0 | 0 | 0 | 0 |
| Engineering Administration | 0 | 0 | 0 | 0 | 0 | 0 |
| Depot Administration & Maintenance | 0 | 0 | 0 | 0 | 0 | 0 |
| Vehicle Hire | 0 | 0 | 0 | 0 | 0 | 0 |
| Plant Operations | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Capital Revenue | 0 | 0 | 0 | 0 | 0 | 0 |
| Net Surplus / (Deficit) after Capital Revenue | (2,262,368) | (2,210,854) | (2,549,672) | (2,553,214) | (2,779,295) | (2,805,759) |
| Capital Expenditure | | | | | | |
| Corporate Services Administration | 150,000 | 116,446 | 50,000 | 0 | 85,000 | 45,000 |
| Information Technology Services | 25,000 | 28,050 | 40,000 | 40,000 | 40,000 | 40,000 |
| Employment On-Costs | 0 | 0 | 0 | 0 | 0 | 0 |
| Engineering Administration | 40,000 | 49,913 | 5,000 | 50,000 | 45,000 | 5,000 |
| Depot Administration & Maintenance | 260,000 | 260,000 | 50,000 | 300,000 | 50,000 | 300,000 |
| Vehicle Hire | 0 | 0 | 0 | 0 | 0 | 0 |
| Plant Operations | 868,000 | 881,069 | 1,209,000 | 1,207,000 | 1,244,000 | 1,130,000 |
| Total Capital Expenditure | 1,343,000 | 1,335,478 | 1,354,000 | 1,597,000 | 1,464,000 | 1,520,000 |
| Net Capital Expenditure | (1,343,000) | (1,335,478) | (1,354,000) | (1,597,000) | (1,464,000) | (1,520,000) |
| Net Surplus / (Deficit) after Capital Expenditure | (3,605,368) | (3,546,332) | (3,903,672) | (4,150,214) | (4,243,295) | (4,325,759) |
| Add Back: Non-Cash items included in operating result | 848,687 | 848,687 | 966,688 | 966,688 | 966,688 | 966,688 |
| Net Cash Surplus / (Deficit) after Capital Expenditure | (2,756,681) | (2,697,645) | (2,936,984) | (3,183,526) | (3,276,607) | (3,359,071) |
| Repayments from Deferred Debtors | 11,884 | 11,884 | 13,335 | 11,671 | 10,939 | 10,975 |
| Loan Funds Raised | 0 | 0 | 0 | 0 | 0 | 0 |
| Proceeds on Sale of Assets | 172,000 | 172,000 | 196,000 | 213,000 | 279,000 | 206,000 |
| Loan Repayments | (243,916) | (243,916) | (181,452) | (143,618) | (113,251) | (91,692) |
| Net Transfers (to) / from Reserves | 325,944 | 229,698 | 362,748 | 575,543 | 308,104 | 478,428 |
| Budgeted Net Increase / (Decrease) in Cash | (2,490,769) | (2,527,979) | (2,546,353) | (2,526,930) | (2,791,815) | (2,755,360) |

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Plan Budget

2019/20 to 2022/23

Budget Summary 2019 / 20

| Function: Public Order & Safety | Original Budget 2018/19 | Revised Budget as at 31 Dec 2018 | Budget 2019/20 | Budget 2020/21 | Budget 2021/22 | Budget 2022/23 |
|--|----------------------------|--|------------------|------------------|------------------|------------------|
| Operating Revenue | | | | | | |
| Animal Control | 38,632 | 39,732 | 39,796 | 40,788 | 41,805 | 42,846 |
| Fire Services | 347,426 | 367,384 | 348,771 | 356,321 | 364,050 | 371,958 |
| Emergency Services | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Operating Revenue | 386,058 | 407,116 | 388,567 | 397,109 | 405,855 | 414,804 |
| Operating Expenditure | | | | | | |
| Animal Control | 200,645 | 200,645 | 219,177 | 224,199 | 229,338 | 234,601 |
| Fire Services | 1,070,904 | 1,054,219 | 1,052,292 | 1,067,968 | 1,083,986 | 1,100,348 |
| Emergency Services | 64,522 | 34,837 | 36,758 | 37,155 | 37,561 | 37,976 |
| Total Operating Expenditure | 1,336,071 | 1,289,701 | 1,308,227 | 1,329,322 | 1,350,885 | 1,372,925 |
| Net Operating Surplus / (Deficit) | (950,013) | (882,585) | (919,660) | (932,213) | (945,030) | (958,121) |

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Plan Budget

2019/20 to 2022/23

Budget Summary 2019 / 20

| Function: Public Order & Safety | Original Budget 2018/19 | Revised Budget as at 31 Dec 2018 | Budget 2019/20 | Budget 2020/21 | Budget 2021/22 | Budget 2022/23 |
|---|----------------------------|--|------------------|------------------|------------------|------------------|
| Capital Revenue | | | | | | |
| Animal Control | 0 | 0 | 0 | 0 | 0 | 0 |
| Fire Services | 0 | 32,660 | 0 | 0 | 0 | 0 |
| Emergency Services | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Capital Revenue | 0 | 32,660 | 0 | 0 | 0 | 0 |
| Net Surplus / (Deficit) after Capital Revenue | (950,013) | (849,925) | (919,660) | (932,213) | (945,030) | (958,121) |
| Capital Expenditure | | | | | | |
| Animal Control | 0 | 0 | 0 | 0 | 0 | 0 |
| Fire Services | 0 | 32,660 | 0 | 0 | 0 | 0 |
| Emergency Services | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Capital Expenditure | 0 | 32,660 | 0 | 0 | 0 | 0 |
| Net Capital Expenditure | 0 | 0 | 0 | 0 | 0 | 0 |
| Net Surplus / (Deficit) after Capital Expenditure | (950,013) | (882,585) | (919,660) | (932,213) | (945,030) | (958,121) |
| Add Back: Non-Cash items included in operating result | 291,721 | 291,721 | 289,832 | 289,832 | 289,832 | 289,832 |
| Net Cash Surplus / (Deficit) after Capital Expenditure | (658,292) | (590,864) | (629,828) | (642,381) | (655,198) | (668,289) |
| Repayments from Deferred Debtors | 0 | 0 | 0 | 0 | 0 | 0 |
| Loan Funds Raised | 0 | 0 | 0 | 0 | 0 | 0 |
| Proceeds on Sale of Assets | 0 | 0 | 0 | 0 | 0 | 0 |
| Loan Repayments | 0 | 0 | 0 | 0 | 0 | 0 |
| Net Transfers (to) / from Reserves | 0 | 0 | 0 | 0 | 0 | 0 |
| Budgeted Net Increase / (Decrease) in Cash | (658,292) | (590,864) | (629,828) | (642,381) | (655,198) | (668,289) |

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Plan Budget

2019/20 to 2022/23

| Budget Summary 2019 / 20 | | | | | | |
|--|----------------------------|--|-----------------|-----------------|-----------------|-----------------|
| Function: Health | Original Budget 2018/19 | Revised Budget as at 31 Dec 2018 | Budget 2019/20 | Budget 2020/21 | Budget 2021/22 | Budget 2022/23 |
| Operating Revenue | | | | | | |
| Health Administration | 157,444 | 157,444 | 154,377 | 158,183 | 162,083 | 166,079 |
| Total Operating Revenue | 157,444 | 157,444 | 154,377 | 158,183 | 162,083 | 166,079 |
| Operating Expenditure | | | | | | |
| Health Administration | 290,379 | 176,429 | 179,301 | 183,183 | 187,158 | 191,228 |
| Total Operating Expenditure | 290,379 | 176,429 | 179,301 | 183,183 | 187,158 | 191,228 |
| Net Operating Surplus / (Deficit) | (132,935) | (18,985) | (24,924) | (25,000) | (25,075) | (25,149) |

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Plan Budget

2019/20 to 2022/23

| Budget Summary 2019 / 20 | | | | | | |
|---|----------------------------|--|----------------|----------------|----------------|----------------|
| Function: Health | Original Budget 2018/19 | Revised Budget as at 31 Dec 2018 | Budget 2019/20 | Budget 2020/21 | Budget 2021/22 | Budget 2022/23 |
| Capital Revenue | | | | | | |
| Health Administration | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Capital Revenue | 0 | 0 | 0 | 0 | 0 | 0 |
| Net Surplus / (Deficit) after Capital Revenue | (132,935) | (18,985) | (24,924) | (25,000) | (25,075) | (25,149) |
| Capital Expenditure | | | | | | |
| Health Administration | 0 | 0 | 45,000 | 40,000 | 0 | 45,000 |
| Total Capital Expenditure | 0 | 0 | 45,000 | 40,000 | 0 | 45,000 |
| Net Capital Expenditure | 0 | 0 | (45,000) | (40,000) | 0 | (45,000) |
| Net Surplus / (Deficit) after Capital Expenditure | (132,935) | (18,985) | (69,924) | (65,000) | (25,075) | (70,149) |
| Add Back: Non-Cash items included in operating result | 13,594 | 13,594 | 7,305 | 7,305 | 7,305 | 7,305 |
| Net Cash Surplus / (Deficit) after Capital Expenditure | (119,341) | (5,391) | (62,619) | (57,695) | (17,770) | (62,844) |
| Repayments from Deferred Debtors | 0 | 0 | 0 | 0 | 0 | 0 |
| Loan Funds Raised | 0 | 0 | 0 | 0 | 0 | 0 |
| Proceeds on Sale of Assets | 0 | 0 | 15,000 | 10,000 | 0 | 15,000 |
| Loan Repayments | 0 | 0 | 0 | 0 | 0 | 0 |
| Net Transfers (to) / from Reserves | 0 | 0 | 0 | 0 | 0 | 0 |
| Budgeted Net Increase / (Decrease) in Cash | (119,341) | (5,391) | (47,619) | (47,695) | (17,770) | (47,844) |

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Plan Budget

2019/20 to 2022/23

| Budget Summary 2019 / 20 | | | | | | |
|--|----------------------------|--|------------------|------------------|------------------|------------------|
| Function: Environment | Original Budget 2018/19 | Revised Budget as at 31 Dec 2018 | Budget 2019/20 | Budget 2020/21 | Budget 2021/22 | Budget 2022/23 |
| Operating Revenue | | | | | | |
| Waste Management | 2,624,197 | 2,682,355 | 1,164,702 | 1,191,078 | 1,218,099 | 1,245,781 |
| Noxious Animals & Insects | 0 | 0 | 0 | 0 | 0 | 0 |
| Noxious Plants | 88,516 | 88,516 | 94,079 | 94,079 | 94,079 | 94,079 |
| Riverina Noxious Weeds | 0 | (5,000) | 0 | 0 | 0 | 0 |
| Street Cleaning | 24,600 | 34,600 | 36,634 | 37,410 | 38,204 | 39,016 |
| Storm Water Management & Drainage | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Operating Revenue | 2,737,313 | 2,800,471 | 1,295,415 | 1,322,567 | 1,350,382 | 1,378,876 |
| Operating Expenditure | | | | | | |
| Waste Management | 1,090,158 | 1,112,579 | 1,094,281 | 1,125,138 | 1,046,645 | 1,218,624 |
| Noxious Animals & Insects | 10,224 | 10,224 | 10,224 | 10,305 | 10,388 | 10,472 |
| Noxious Plants | 284,203 | 298,746 | 285,579 | 291,959 | 298,484 | 305,156 |
| Riverina Noxious Weeds | 0 | 11,062 | 0 | 0 | 0 | 0 |
| Street Cleaning | 142,747 | 142,747 | 164,910 | 168,537 | 172,247 | 176,037 |
| Storm Water Management & Drainage | 140,621 | 140,621 | 140,310 | 141,500 | 142,715 | 143,955 |
| Total Operating Expenditure | 1,667,953 | 1,715,979 | 1,695,304 | 1,737,439 | 1,670,479 | 1,854,244 |
| Net Operating Surplus / (Deficit) | 1,069,360 | 1,084,492 | (399,889) | (414,872) | (320,097) | (475,368) |

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Plan Budget

2019/20 to 2022/23

| Budget Summary 2019 / 20 | | | | | | |
|---|----------------------------|--|------------------|------------------|------------------|--------------------|
| Function: Environment | Original Budget 2018/19 | Revised Budget as at 31 Dec 2018 | Budget 2019/20 | Budget 2020/21 | Budget 2021/22 | Budget 2022/23 |
| Capital Revenue | | | | | | |
| Waste Management | 0 | 0 | 0 | 0 | 0 | 0 |
| Noxious Animals & Insects | 0 | 0 | 0 | 0 | 0 | 0 |
| Noxious Plants | 0 | 0 | 0 | 0 | 0 | 0 |
| Riverina Noxious Weeds | 0 | 0 | 0 | 0 | 0 | 0 |
| Street Cleaning | 0 | 0 | 0 | 0 | 0 | 0 |
| Storm Water Management & Drainage | 0 | 0 | 500,000 | 500,000 | 500,000 | 0 |
| Total Capital Revenue | 0 | 0 | 500,000 | 500,000 | 500,000 | 0 |
| Net Surplus / (Deficit) after Capital Revenue | 1,069,360 | 1,084,492 | 100,111 | 85,128 | 179,903 | (475,368) |
| Capital Expenditure | | | | | | |
| Waste Management | 178,500 | 330,971 | 15,000 | 0 | 0 | 650,000 |
| Noxious Animals & Insects | 0 | 0 | 0 | 0 | 0 | 0 |
| Noxious Plants | 0 | 0 | 0 | 0 | 0 | 0 |
| Riverina Noxious Weeds | 0 | 0 | 0 | 0 | 0 | 0 |
| Street Cleaning | 0 | 0 | 0 | 0 | 0 | 0 |
| Storm Water Management & Drainage | 250,000 | 336,617 | 550,000 | 800,000 | 600,000 | 100,000 |
| Total Capital Expenditure | 428,500 | 667,588 | 565,000 | 800,000 | 600,000 | 750,000 |
| Net Capital Expenditure | (428,500) | (667,588) | (65,000) | (300,000) | (100,000) | (750,000) |
| Net Surplus / (Deficit) after Capital Expenditure | 640,860 | 416,904 | (464,889) | (714,872) | (420,097) | (1,225,368) |
| Add Back: Non-Cash items included in operating result | 101,137 | 101,137 | 107,060 | 107,060 | 107,060 | 107,060 |
| Net Cash Surplus / (Deficit) after Capital Expenditure | 741,997 | 518,041 | (357,829) | (607,812) | (313,037) | (1,118,308) |
| Repayments from Deferred Debtors | 0 | 0 | 0 | 0 | 0 | 0 |
| Loan Funds Raised | 0 | 0 | 0 | 0 | 0 | 0 |
| Proceeds on Sale of Assets | 0 | 0 | 0 | 0 | 0 | 0 |
| Loan Repayments | 0 | 0 | 0 | 0 | 0 | 0 |
| Net Transfers (to) / from Reserves | (1,211,500) | (946,257) | 15,000 | 135,000 | (15,000) | 635,000 |
| Budgeted Net Increase / (Decrease) in Cash | (469,503) | (428,216) | (342,829) | (472,812) | (328,037) | (483,308) |

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Plan Budget

2019/20 to 2022/23

| Budget Summary 2019 / 20 | | | | | | |
|---|----------------------------|--|------------------|------------------|------------------|------------------|
| Function: Community Services & Education | Original Budget 2018/19 | Revised Budget as at 31 Dec 2018 | Budget 2019/20 | Budget 2020/21 | Budget 2021/22 | Budget 2022/23 |
| Operating Revenue | | | | | | |
| Family Day Care | 538,180 | 538,230 | 534,315 | 544,762 | 555,417 | 566,285 |
| Henty Children Services | 0 | 0 | 664,076 | 706,442 | 728,529 | 751,754 |
| Walla Children Services | 0 | 0 | 409,675 | 411,865 | 423,345 | 434,772 |
| Pre-Schools | 0 | 0 | 0 | 0 | 0 | 0 |
| Youth Services | 21,585 | 39,785 | 38,784 | 39,559 | 40,349 | 41,156 |
| Community Housing | 37,212 | 37,212 | 38,587 | 39,745 | 40,937 | 42,165 |
| Frampton Court Rental Units | 82,722 | 82,722 | 84,886 | 87,432 | 90,055 | 92,757 |
| Kala Court Rental Units | 32,634 | 32,634 | 33,357 | 34,358 | 35,389 | 36,451 |
| Kala Court Self Funded Units | 77,330 | 77,330 | 77,812 | 78,608 | 79,427 | 80,271 |
| Aged Care Rental Units - Culcairn | 8,710 | 8,710 | 16,649 | 16,649 | 16,649 | 16,649 |
| Aged Care Rental Units - Howlong | 15,630 | 0 | 0 | 0 | 0 | 0 |
| Aged Care Rental Units - Jindera | 18,276 | 18,276 | 19,391 | 19,391 | 19,391 | 19,391 |
| Other Community Services | 3,444 | 3,444 | 5,000 | 5,100 | 5,202 | 5,306 |
| Total Operating Revenue | 835,723 | 838,343 | 1,922,533 | 1,983,911 | 2,034,690 | 2,086,957 |
| Operating Expenditure | | | | | | |
| Family Day Care | 525,881 | 528,055 | 542,563 | 562,982 | 575,961 | 589,229 |
| Henty Children Services | 0 | 0 | 664,076 | 706,442 | 728,529 | 751,754 |
| Walla Children Services | 0 | 0 | 409,675 | 411,865 | 423,345 | 434,772 |
| Pre-Schools | 6,500 | 6,500 | 7,425 | 7,619 | 7,817 | 8,020 |
| Youth Services | 114,299 | 139,805 | 132,655 | 135,815 | 139,050 | 142,364 |
| Community Housing | 38,735 | 39,901 | 50,963 | 52,044 | 53,148 | 54,274 |
| Frampton Court Rental Units | 56,371 | 56,384 | 51,399 | 52,536 | 53,702 | 54,894 |
| Kala Court Rental Units | 72,425 | 70,721 | 70,576 | 71,059 | 71,551 | 72,057 |
| Kala Court Self Funded Units | 57,864 | 56,160 | 63,207 | 63,991 | 64,792 | 65,613 |
| Aged Care Rental Units - Culcairn | 15,730 | 16,978 | 19,957 | 20,257 | 20,564 | 20,879 |
| Aged Care Rental Units - Howlong | 10,898 | 41,117 | 0 | 0 | 0 | 0 |
| Aged Care Rental Units - Jindera | 16,321 | 16,327 | 17,559 | 17,842 | 18,129 | 18,425 |
| Other Community Services | 4,155 | 4,155 | 4,800 | 4,900 | 5,002 | 5,107 |
| Total Operating Expenditure | 919,179 | 976,103 | 2,034,855 | 2,107,352 | 2,161,590 | 2,217,388 |
| Net Operating Surplus / (Deficit) | (83,456) | (137,760) | (112,322) | (123,441) | (126,900) | (130,431) |

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Plan Budget

2019/20 to 2022/23

| Budget Summary 2019 / 20 | | | | | | |
|---|----------------------------|--|------------------|------------------|------------------|------------------|
| Function: Community Services & Education | Original Budget 2018/19 | Revised Budget as at 31 Dec 2018 | Budget 2019/20 | Budget 2020/21 | Budget 2021/22 | Budget 2022/23 |
| Capital Revenue | | | | | | |
| Family Day Care | 0 | 0 | 0 | 0 | 0 | 0 |
| Henty Children Services | 0 | 0 | 0 | 0 | 0 | 0 |
| Walla Children Services | 0 | 0 | 0 | 0 | 0 | 0 |
| Pre-Schools | 0 | 0 | 0 | 0 | 0 | 0 |
| Youth Services | 0 | 0 | 0 | 0 | 0 | 0 |
| Community Housing | 0 | 0 | 0 | 0 | 0 | 0 |
| Frampton Court Rental Units | 0 | 0 | 0 | 0 | 0 | 0 |
| Kala Court Rental Units | 0 | 0 | 0 | 0 | 0 | 0 |
| Kala Court Self Funded Units | 0 | 0 | 0 | 0 | 0 | 0 |
| Aged Care Rental Units - Culcairn | 0 | 0 | 0 | 0 | 0 | 0 |
| Aged Care Rental Units - Howlong | 0 | 0 | 0 | 0 | 0 | 0 |
| Aged Care Rental Units - Jindera | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Community Services | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Capital Revenue | 0 | 0 | 0 | 0 | 0 | 0 |
| Net Surplus / (Deficit) after Capital Revenue | (83,456) | (137,760) | (112,322) | (123,441) | (126,900) | (130,431) |
| Capital Expenditure | | | | | | |
| Family Day Care | 33,000 | 37,105 | 0 | 35,000 | 0 | 80,000 |
| Henty Children Services | 0 | 0 | 0 | 0 | 0 | 0 |
| Walla Children Services | 0 | 0 | 0 | 0 | 0 | 0 |
| Pre-Schools | 0 | 0 | 0 | 0 | 0 | 0 |
| Youth Services | 0 | 0 | 0 | 0 | 25,000 | 0 |
| Community Housing | 24,000 | 24,000 | 24,000 | 24,000 | 24,000 | 24,000 |
| Frampton Court Rental Units | 24,000 | 24,000 | 24,000 | 24,000 | 24,000 | 24,000 |
| Kala Court Rental Units | 0 | 13,400 | 28,000 | 0 | 28,000 | 0 |
| Kala Court Self Funded Units | 28,000 | 28,000 | 28,000 | 28,000 | 28,000 | 28,000 |
| Aged Care Rental Units - Culcairn | 0 | 0 | 0 | 0 | 0 | 0 |
| Aged Care Rental Units - Howlong | 0 | 0 | 0 | 0 | 0 | 0 |
| Aged Care Rental Units - Jindera | 0 | 0 | 15,000 | 15,000 | 15,000 | 15,000 |
| Other Community Services | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Capital Expenditure | 109,000 | 126,505 | 119,000 | 126,000 | 144,000 | 171,000 |
| Net Capital Expenditure | (109,000) | (126,505) | (119,000) | (126,000) | (144,000) | (171,000) |
| Net Surplus / (Deficit) after Capital Expenditure | (192,456) | (264,265) | (231,322) | (249,441) | (270,900) | (301,431) |
| Add Back: Non-Cash items included in operating result | 110,969 | 110,397 | 121,145 | 121,702 | 122,270 | 122,850 |
| Net Cash Surplus / (Deficit) after Capital Expenditure | (81,487) | (153,868) | (110,177) | (127,739) | (148,630) | (178,581) |
| Repayments from Deferred Debtors | 0 | 0 | 0 | 0 | 0 | 0 |
| Loan Funds Raised | 0 | 0 | 0 | 0 | 0 | 0 |
| Proceeds on Sale of Assets | 8,000 | 8,000 | 0 | 10,000 | 5,000 | 15,000 |
| Loan Repayments | 0 | 0 | 0 | 0 | 0 | 0 |
| Net Transfers (to) / from Reserves | (15,383) | 56,998 | 9,081 | 14,064 | 17,312 | 54,552 |
| Budgeted Net Increase / (Decrease) in Cash | (88,870) | (88,870) | (101,096) | (103,675) | (126,318) | (109,029) |

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Plan Budget

2019/20 to 2022/23

| Budget Summary 2019 / 20 | | | | | | |
|---|----------------------------|--|------------------|------------------|------------------|------------------|
| Function: Housing & Community Amenities | Original Budget 2018/19 | Revised Budget as at 31 Dec 2018 | Budget 2019/20 | Budget 2020/21 | Budget 2021/22 | Budget 2022/23 |
| Operating Revenue | | | | | | |
| Street Lighting | 14,857 | 14,857 | 14,857 | 15,154 | 15,457 | 15,766 |
| Public Cemeteries | 47,830 | 47,830 | 48,785 | 49,760 | 50,755 | 51,769 |
| Town Planning | 169,255 | 181,158 | 172,640 | 176,093 | 179,615 | 183,207 |
| Public Conveniences | 0 | 0 | 0 | 0 | 0 | 0 |
| Council Owned Housing | 24,800 | 28,800 | 28,600 | 29,016 | 29,440 | 29,872 |
| Wirraminna Environmental Education Centre | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Community Amenities | 5,200 | 3,750 | 15,000 | 15,300 | 15,606 | 15,918 |
| Total Operating Revenue | 261,942 | 276,395 | 279,882 | 285,323 | 290,873 | 296,532 |
| Operating Expenditure | | | | | | |
| Street Lighting | 140,373 | 206,988 | 186,081 | 193,124 | 200,449 | 208,067 |
| Public Cemeteries | 75,755 | 75,755 | 105,394 | 92,715 | 94,788 | 96,907 |
| Town Planning | 212,269 | 234,172 | 224,632 | 229,693 | 234,877 | 240,188 |
| Public Conveniences | 199,003 | 199,003 | 214,805 | 218,817 | 222,915 | 227,119 |
| Council Owned Housing | 57,610 | 57,610 | 61,039 | 61,612 | 62,200 | 62,805 |
| Wirraminna Environmental Education Centre | 12,067 | 12,354 | 15,020 | 15,140 | 15,263 | 15,388 |
| Other Community Amenities | 4,148 | 0 | 12,250 | 11,206 | 10,125 | 9,006 |
| Total Operating Expenditure | 701,225 | 785,882 | 819,221 | 822,307 | 840,617 | 859,480 |
| Net Operating Surplus / (Deficit) | (439,283) | (509,487) | (539,339) | (536,984) | (549,744) | (562,948) |

Greater Hume Shire Council

Delivery Program 2017 to 2021

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2019/20 to 2022/23

| Budget Summary 2019 / 20 | | | | | | |
|---|----------------------------|--|------------------|------------------|------------------|------------------|
| Function: Housing & Community Amenities | Original Budget 2018/19 | Revised Budget as at 31 Dec 2018 | Budget 2019/20 | Budget 2020/21 | Budget 2021/22 | Budget 2022/23 |
| Capital Revenue | | | | | | |
| Street Lighting | 0 | 0 | 0 | 0 | 0 | 0 |
| Public Cemeteries | 0 | 0 | 0 | 0 | 0 | 0 |
| Town Planning | 0 | 91,357 | 0 | 0 | 0 | 0 |
| Public Conveniences | 0 | 0 | 0 | 0 | 0 | 0 |
| Council Owned Housing | 0 | 0 | 0 | 0 | 0 | 0 |
| Wirraminna Environmental Education Centre | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Community Amenities | 279,225 | 455,991 | 0 | 0 | 0 | 0 |
| Total Capital Revenue | 279,225 | 547,348 | 0 | 0 | 0 | 0 |
| Net Surplus / (Deficit) after Capital Revenue | (160,058) | 37,861 | (539,339) | (536,984) | (549,744) | (562,948) |
| Capital Expenditure | | | | | | |
| Street Lighting | 0 | 0 | 0 | 0 | 0 | 0 |
| Public Cemeteries | 2,000 | 6,275 | 20,000 | 35,000 | 20,000 | 5,000 |
| Town Planning | 0 | 0 | 0 | 0 | 0 | 0 |
| Public Conveniences | 40,000 | 130,989 | 40,000 | 40,000 | 40,000 | 40,000 |
| Council Owned Housing | 0 | 0 | 10,000 | 10,000 | 10,000 | 10,000 |
| Wirraminna Environmental Education Centre | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Community Amenities | 279,225 | 881,945 | 0 | 0 | 0 | 0 |
| Total Capital Expenditure | 321,225 | 1,019,209 | 70,000 | 85,000 | 70,000 | 55,000 |
| Net Capital Expenditure | (42,000) | (471,861) | (70,000) | (85,000) | (70,000) | (55,000) |
| Net Surplus / (Deficit) after Capital Expenditure | (481,283) | (981,348) | (609,339) | (621,984) | (619,744) | (617,948) |
| Add Back: Non-Cash items included in operating result | 76,687 | 76,687 | 116,891 | 118,126 | 119,408 | 120,739 |
| Net Cash Surplus / (Deficit) after Capital Expenditure | (404,596) | (904,661) | (492,448) | (503,858) | (500,336) | (497,209) |
| Repayments from Deferred Debtors | 0 | 0 | 0 | 0 | 0 | 0 |
| Loan Funds Raised | 0 | 350,000 | 0 | 0 | 0 | 0 |
| Proceeds on Sale of Assets | 0 | 0 | 0 | 0 | 0 | 0 |
| Loan Repayments | (6,480) | 0 | (29,835) | (30,879) | (31,959) | (33,078) |
| Net Transfers (to) / from Reserves | (5,357) | 137,406 | 4,272 | 4,429 | 4,593 | 4,766 |
| Budgeted Net Increase / (Decrease) in Cash | (416,433) | (417,255) | (518,011) | (530,308) | (527,702) | (525,521) |

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Plan Budget

2019/20 to 2022/23

| Budget Summary 2019 / 20 | | | | | | |
|--|-------------------------|----------------------------------|----------------|----------------|----------------|----------------|
| Function: Water Supplies | Original Budget 2018/19 | Revised Budget as at 31 Dec 2018 | Budget 2019/20 | Budget 2020/21 | Budget 2021/22 | Budget 2022/23 |
| Operating Revenue | | | | | | |
| Water Supplies | 1,794,877 | 1,815,700 | 2,133,471 | 2,263,765 | 2,320,365 | 2,383,519 |
| Total Operating Revenue | 1,794,877 | 1,815,700 | 2,133,471 | 2,263,765 | 2,320,365 | 2,383,519 |
| Operating Expenditure | | | | | | |
| Water Supplies | 1,988,032 | 2,003,649 | 2,236,398 | 2,249,802 | 2,312,079 | 2,367,836 |
| Total Operating Expenditure | 1,988,032 | 2,003,649 | 2,236,398 | 2,249,802 | 2,312,079 | 2,367,836 |
| Net Operating Surplus / (Deficit) | (193,155) | (187,949) | (102,927) | 13,963 | 8,286 | 15,683 |

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Plan Budget

2019/20 to 2022/23

| Budget Summary 2019 / 20 | | | | | | |
|---|-------------------------|----------------------------------|--------------------|------------------|------------------|------------------|
| Function: Water Supplies | Original Budget 2018/19 | Revised Budget as at 31 Dec 2018 | Budget 2019/20 | Budget 2020/21 | Budget 2021/22 | Budget 2022/23 |
| Capital Revenue | | | | | | |
| Water Supplies | 0 | 47,040 | 1,500,000 | 0 | 0 | 0 |
| Total Capital Revenue | 0 | 47,040 | 1,500,000 | 0 | 0 | 0 |
| Net Surplus / (Deficit) after Capital Revenue | (193,155) | (140,909) | 1,397,073 | 13,963 | 8,286 | 15,683 |
| Capital Expenditure | | | | | | |
| Water Supplies | 70,000 | 367,795 | 2,771,000 | 290,000 | 189,500 | 337,500 |
| Total Capital Expenditure | 70,000 | 367,795 | 2,771,000 | 290,000 | 189,500 | 337,500 |
| Net Capital Expenditure | (70,000) | (320,755) | (1,271,000) | (290,000) | (189,500) | (337,500) |
| Net Surplus / (Deficit) after Capital Expenditure | (263,155) | (508,704) | (1,373,927) | (276,037) | (181,214) | (321,817) |
| Add Back: Non-Cash items included in operating result | 465,381 | 465,381 | 414,555 | 422,846 | 431,303 | 439,929 |
| Net Cash Surplus / (Deficit) after Capital Expenditure | 202,226 | (43,323) | (959,372) | 146,809 | 250,089 | 118,112 |
| Repayments from Deferred Debtors | 0 | 0 | 0 | 0 | 0 | 0 |
| Loan Funds Raised | 0 | 0 | 0 | 0 | 0 | 0 |
| Proceeds on Sale of Assets | 0 | 0 | 0 | 0 | 0 | 0 |
| Loan Repayments | 0 | 0 | 0 | 0 | 0 | 0 |
| Net Transfers (to) / from Reserves | (202,226) | 43,323 | 959,372 | (146,809) | (250,089) | (118,112) |
| Budgeted Net Increase / (Decrease) in Cash | 0 | 0 | 0 | 0 | 0 | 0 |

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Plan Budget

2019/20 to 2022/23

| Budget Summary 2019 / 20 | | | | | | |
|--|----------------------------|--|------------------|------------------|------------------|------------------|
| Function: Sewerage Services | Original Budget 2018/19 | Revised Budget as at 31 Dec 2018 | Budget 2019/20 | Budget 2020/21 | Budget 2021/22 | Budget 2022/23 |
| Operating Revenue | | | | | | |
| Sewerage Services | 1,694,402 | 1,685,861 | 1,732,755 | 1,727,702 | 1,716,745 | 1,766,794 |
| Total Operating Revenue | 1,694,402 | 1,685,861 | 1,732,755 | 1,727,702 | 1,716,745 | 1,766,794 |
| Operating Expenditure | | | | | | |
| Sewerage Services | 1,806,396 | 1,824,316 | 1,781,185 | 1,865,323 | 1,823,210 | 1,871,929 |
| Total Operating Expenditure | 1,806,396 | 1,824,316 | 1,781,185 | 1,865,323 | 1,823,210 | 1,871,929 |
| Net Operating Surplus / (Deficit) | (111,994) | (138,455) | (48,430) | (137,621) | (106,465) | (105,135) |

Greater Hume Shire Council

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2019/20 to 2022/23

| Budget Summary 2019 / 20 | | | | | | |
|---|----------------------------|--|----------------|----------------|----------------|----------------|
| Function: Sewerage Services | Original Budget 2018/19 | Revised Budget as at 31 Dec 2018 | Budget 2019/20 | Budget 2020/21 | Budget 2021/22 | Budget 2022/23 |
| Capital Revenue | | | | | | |
| Sewerage Services | 0 | 63,930 | 0 | 4,500,000 | 0 | 0 |
| Total Capital Revenue | 0 | 63,930 | 0 | 4,500,000 | 0 | 0 |
| Net Surplus / (Deficit) after Capital Revenue | (111,994) | (74,525) | (48,430) | 4,362,379 | (106,465) | (105,135) |
| Capital Expenditure | | | | | | |
| Sewerage Services | 135,000 | 195,000 | 359,500 | 7,795,000 | 40,000 | 56,000 |
| Total Capital Expenditure | 135,000 | 195,000 | 359,500 | 7,795,000 | 40,000 | 56,000 |
| Net Capital Expenditure | (135,000) | (131,070) | (359,500) | (3,295,000) | (40,000) | (56,000) |
| Net Surplus / (Deficit) after Capital Expenditure | (246,994) | (269,525) | (407,930) | (3,432,621) | (146,465) | (161,135) |
| Add Back: Non-Cash items included in operating result | 617,081 | 617,081 | 580,000 | 591,600 | 603,432 | 615,501 |
| Net Cash Surplus / (Deficit) after Capital Expenditure | 370,087 | 347,556 | 172,071 | (2,841,021) | 456,967 | 454,366 |
| Repayments from Deferred Debtors | 0 | 0 | 0 | 0 | 0 | 0 |
| Loan Funds Raised | 0 | 0 | 0 | 0 | 0 | 0 |
| Proceeds on Sale of Assets | 0 | 0 | 0 | 0 | 0 | 0 |
| Loan Repayments | 0 | 0 | 0 | 0 | 0 | 0 |
| Net Transfers (to) / from Reserves | (370,087) | (347,556) | (172,071) | 2,841,021 | (456,967) | (454,366) |
| Budgeted Net Increase / (Decrease) in Cash | 0 | 0 | 0 | 0 | 0 | 0 |

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Plan Budget

2019/20 to 2022/23

| Budget Summary 2019 / 20 | | | | | | |
|--|----------------------------|--|--------------------|--------------------|--------------------|--------------------|
| Function: Recreation & Culture | Original Budget 2018/19 | Revised Budget as at 31 Dec 2018 | Budget 2019/20 | Budget 2020/21 | Budget 2021/22 | Budget 2022/23 |
| Operating Revenue | | | | | | |
| Public Halls | 1,805 | 4,605 | 15,810 | 16,206 | 16,611 | 17,026 |
| Libraries | 35,218 | 177,523 | 178,471 | 182,103 | 185,799 | 189,563 |
| Community Technology Centre | 87,912 | 0 | 0 | 0 | 0 | 0 |
| Meeting Room | 14,432 | 0 | 0 | 0 | 0 | 0 |
| Museums | 0 | 0 | 0 | 0 | 0 | 0 |
| Swimming Pools | 70,000 | 70,000 | 73,000 | 74,460 | 75,950 | 77,467 |
| Sporting Grounds & Recreation Reserves | 25,269 | 25,269 | 25,269 | 25,774 | 26,289 | 26,815 |
| Parks & Gardens | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Cultural Services | 0 | 0 | 10,000 | 10,000 | 0 | 0 |
| Total Operating Revenue | 234,636 | 277,397 | 302,550 | 308,543 | 304,649 | 310,871 |
| Operating Expenditure | | | | | | |
| Public Halls | 259,583 | 262,383 | 275,869 | 286,530 | 288,895 | 291,315 |
| Libraries | 595,775 | 763,057 | 831,412 | 850,416 | 869,927 | 889,960 |
| Community Technology Centre | 143,185 | 0 | 0 | 0 | 0 | 0 |
| Meeting Room | 11,448 | 0 | 0 | 0 | 0 | 0 |
| Museums | 30,763 | 30,763 | 26,140 | 26,720 | 27,317 | 27,927 |
| Swimming Pools | 649,465 | 649,465 | 738,734 | 749,907 | 761,370 | 773,127 |
| Sporting Grounds & Recreation Reserves | 728,759 | 844,529 | 1,103,153 | 1,111,389 | 1,119,836 | 1,128,499 |
| Parks & Gardens | 395,572 | 395,572 | 388,164 | 396,607 | 405,268 | 414,141 |
| Other Cultural Services | 0 | 8,056 | 20,000 | 20,000 | 0 | 0 |
| Total Operating Expenditure | 2,814,550 | 2,953,825 | 3,383,472 | 3,441,569 | 3,472,613 | 3,524,969 |
| Net Operating Surplus / (Deficit) | (2,579,914) | (2,676,428) | (3,080,922) | (3,133,026) | (3,167,964) | (3,214,098) |

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Plan Budget

2019/20 to 2022/23

| Budget Summary 2019 / 20 | | | | | | |
|---|----------------------------|--|--------------------|--------------------|--------------------|--------------------|
| Function: Recreation & Culture | Original Budget 2018/19 | Revised Budget as at 31 Dec 2018 | Budget 2019/20 | Budget 2020/21 | Budget 2021/22 | Budget 2022/23 |
| Capital Revenue | | | | | | |
| Public Halls | 42,000 | 445,613 | 0 | 3,500,000 | 0 | 0 |
| Libraries | 25,700 | 0 | 0 | 0 | 0 | 0 |
| Community Technology Centre | 0 | 0 | 0 | 0 | 0 | 0 |
| Meeting Room | 0 | 0 | 0 | 0 | 0 | 0 |
| Museums | 0 | 0 | 0 | 0 | 0 | 0 |
| Swimming Pools | 215,000 | 160,000 | 0 | 80,000 | 0 | 0 |
| Sporting Grounds & Recreation Reserves | 645,776 | 1,402,874 | 600,000 | 0 | 0 | 0 |
| Parks & Gardens | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Cultural Services | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Capital Revenue | 928,476 | 2,008,487 | 600,000 | 3,580,000 | 0 | 0 |
| Net Surplus / (Deficit) after Capital Revenue | (1,651,438) | (667,941) | (2,480,922) | 446,974 | (3,167,964) | (3,214,098) |
| Capital Expenditure | | | | | | |
| Public Halls | 107,000 | 534,102 | 25,000 | 3,525,000 | 10,000 | 10,000 |
| Libraries | 0 | 0 | 10,000 | 10,000 | 10,000 | 10,000 |
| Community Technology Centre | 0 | 0 | 0 | 0 | 0 | 0 |
| Meeting Room | 0 | 0 | 0 | 0 | 0 | 0 |
| Museums | 0 | 35,000 | 0 | 0 | 0 | 0 |
| Swimming Pools | 215,000 | 245,312 | 175,900 | 60,000 | 80,000 | 40,000 |
| Sporting Grounds & Recreation Reserves | 100,000 | 0 | 1,225,000 | 75,000 | 125,000 | 125,000 |
| Parks & Gardens | 100,000 | 100,000 | 100,000 | 350,000 | 100,000 | 100,000 |
| Other Cultural Services | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Capital Expenditure | 522,000 | 914,414 | 1,535,900 | 4,020,000 | 325,000 | 285,000 |
| Net Capital Expenditure | 406,476 | 1,094,073 | (935,900) | (440,000) | (325,000) | (285,000) |
| Net Surplus / (Deficit) after Capital Expenditure | (2,173,438) | (1,582,355) | (4,016,822) | (3,573,026) | (3,492,964) | (3,499,098) |
| Add Back: Non-Cash items included in operating result | 831,230 | 831,230 | 1,281,449 | 1,281,449 | 1,281,449 | 1,281,449 |
| Net Cash Surplus / (Deficit) after Capital Expenditure | (1,342,208) | (751,125) | (2,735,373) | (2,291,577) | (2,211,515) | (2,217,649) |
| Repayments from Deferred Debtors | 0 | 0 | 0 | 0 | 0 | 0 |
| Loan Funds Raised | 0 | 0 | 0 | 0 | 0 | 0 |
| Proceeds on Sale of Assets | 0 | 0 | 0 | 0 | 0 | 0 |
| Loan Repayments | (53,598) | (53,598) | (55,411) | (57,285) | (59,222) | (61,225) |
| Net Transfers (to) / from Reserves | 71,122 | 395,079 | 745,900 | 250,000 | 0 | 0 |
| Budgeted Net Increase / (Decrease) in Cash | (1,324,684) | (409,644) | (2,044,884) | (2,098,862) | (2,270,737) | (2,278,874) |

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Plan Budget

2019/20 to 2022/23

| Budget Summary 2019 / 20 | | | | | | |
|---|----------------------------|--|------------------|------------------|------------------|------------------|
| Function: Mining, Manufacturing & Construction | Original Budget 2018/19 | Revised Budget as at 31 Dec 2018 | Budget 2019/20 | Budget 2020/21 | Budget 2021/22 | Budget 2022/23 |
| Operating Revenue | | | | | | |
| Building Control | 115,430 | 115,430 | 129,201 | 132,362 | 135,601 | 138,918 |
| Quarries & Pits | 2,030 | 2,030 | 0 | 0 | 0 | 0 |
| Total Operating Revenue | 117,460 | 117,460 | 129,201 | 132,362 | 135,601 | 138,918 |
| Operating Expenditure | | | | | | |
| Building Control | 316,278 | 430,228 | 426,569 | 434,784 | 445,478 | 456,435 |
| Quarries & Pits | 5,764 | 5,764 | 23,140 | 3,140 | 3,140 | 3,140 |
| Total Operating Expenditure | 322,042 | 435,992 | 449,709 | 437,924 | 448,618 | 459,575 |
| Net Operating Surplus / (Deficit) | (204,582) | (318,532) | (320,508) | (305,562) | (313,017) | (320,657) |

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Plan Budget

2019/20 to 2022/23

| Budget Summary 2019 / 20 | | | | | | |
|---|----------------------------|--|------------------|------------------|------------------|------------------|
| Function: Mining, Manufacturing & Construction | Original Budget 2018/19 | Revised Budget as at 31 Dec 2018 | Budget 2019/20 | Budget 2020/21 | Budget 2021/22 | Budget 2022/23 |
| Capital Revenue | | | | | | |
| Building Control | 0 | 0 | 0 | 0 | 0 | 0 |
| Quarries & Pits | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Capital Revenue | 0 | 0 | 0 | 0 | 0 | 0 |
| Net Surplus / (Deficit) after Capital Revenue | (204,582) | (318,532) | (320,508) | (305,562) | (313,017) | (320,657) |
| Capital Expenditure | | | | | | |
| Building Control | 0 | 26,287 | 0 | 40,000 | 40,000 | 0 |
| Quarries & Pits | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Capital Expenditure | 0 | 26,287 | 0 | 40,000 | 40,000 | 0 |
| Net Capital Expenditure | 0 | (26,287) | 0 | (40,000) | (40,000) | 0 |
| Net Surplus / (Deficit) after Capital Expenditure | (204,582) | (344,819) | (320,508) | (345,562) | (353,017) | (320,657) |
| Add Back: Non-Cash items included in operating result | 6,273 | 6,273 | 4,424 | 4,424 | 4,424 | 4,424 |
| Net Cash Surplus / (Deficit) after Capital Expenditure | (198,309) | (338,546) | (316,084) | (341,138) | (348,593) | (316,233) |
| Repayments from Deferred Debtors | 0 | 0 | 0 | 0 | 0 | 0 |
| Loan Funds Raised | 0 | 0 | 0 | 0 | 0 | 0 |
| Proceeds on Sale of Assets | 0 | 0 | 0 | 10,000 | 10,000 | 0 |
| Loan Repayments | 0 | 0 | 0 | 0 | 0 | 0 |
| Net Transfers (to) / from Reserves | 0 | 26,287 | 20,000 | 0 | 0 | 0 |
| Budgeted Net Increase / (Decrease) in Cash | (198,309) | (312,259) | (296,084) | (331,138) | (338,593) | (316,233) |

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2019/20 to 2022/23

Budget Summary 2019 / 20

| Function: Transport & Communications | Original Budget 2018/19 | Revised Budget as at 31 Dec 2018 | Budget 2019/20 | Budget 2020/21 | Budget 2021/22 | Budget 2022/23 |
|--|----------------------------|--|--------------------|--------------------|--------------------|--------------------|
| Operating Revenue | | | | | | |
| FAG Grant - Roads Component | 2,035,430 | 2,051,326 | 2,106,712 | 2,163,593 | 2,222,010 | 2,282,004 |
| Urban Local Roads | 0 | 0 | 200,000 | 420,000 | 450,000 | 400,000 |
| Sealed Rural Roads Local | 480,866 | 481,426 | 935,078 | 830,866 | 776,905 | 472,905 |
| Sealed Regional Roads Block Grant & Repair | 1,824,359 | 1,824,359 | 1,903,000 | 2,094,238 | 2,153,951 | 2,138,749 |
| Unsealed Rural Roads Local | 0 | 0 | 0 | 0 | 0 | 0 |
| Bridges | 0 | 0 | 0 | 0 | 0 | 0 |
| Kerb & Gutter | 0 | 0 | 0 | 0 | 0 | 0 |
| Footpaths | 0 | 0 | 0 | 0 | 0 | 0 |
| Aerodromes | 0 | 0 | 0 | 0 | 0 | 0 |
| Bus Shelters | 0 | 0 | 0 | 0 | 0 | 0 |
| Ancillary Road Works | 0 | 0 | 0 | 0 | 0 | 0 |
| PAMPS & Cycleways | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 |
| State Roads RMCC Works | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 |
| Natural Disaster Recovery | 0 | 140,040 | 0 | 0 | 0 | 0 |
| Road Safety Officer | 93,428 | 93,428 | 95,157 | 97,060 | 99,001 | 100,981 |
| Total Operating Revenue | 6,474,083 | 6,630,579 | 7,279,947 | 7,645,757 | 7,741,867 | 7,434,639 |
| Operating Expenditure | | | | | | |
| FAG Grant - Roads Component | 0 | 0 | 0 | 0 | 0 | 0 |
| Urban Local Roads | 1,207,576 | 1,205,076 | 1,160,064 | 1,168,413 | 1,176,338 | 1,184,198 |
| Sealed Rural Roads Local | 1,995,186 | 1,995,186 | 1,877,859 | 1,918,740 | 1,925,025 | 1,931,662 |
| Sealed Regional Roads Block Grant & Repair | 2,079,992 | 2,079,992 | 1,891,076 | 1,903,564 | 1,916,208 | 1,929,010 |
| Unsealed Rural Roads Local | 2,046,671 | 2,062,567 | 2,039,737 | 2,061,926 | 2,084,559 | 2,107,645 |
| Bridges | 602,673 | 602,673 | 636,458 | 686,458 | 689,458 | 692,518 |
| Kerb & Gutter | 152,090 | 152,090 | 151,514 | 152,738 | 153,986 | 155,259 |
| Footpaths | 71,116 | 71,116 | 71,919 | 72,654 | 73,404 | 74,169 |
| Aerodromes | 21,450 | 21,450 | 24,979 | 25,429 | 25,888 | 26,356 |
| Bus Shelters | 500 | 500 | 500 | 500 | 500 | 500 |
| Ancillary Road Works | 0 | 0 | 0 | 0 | 0 | 0 |
| PAMPS & Cycleways | 80,000 | 160,000 | 80,000 | 80,000 | 80,000 | 80,000 |
| State Roads RMCC Works | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 |
| Natural Disaster Recovery | 0 | 62,950 | 0 | 0 | 0 | 0 |
| Road Safety Officer | 130,707 | 130,707 | 130,553 | 133,525 | 136,567 | 139,681 |
| Total Operating Expenditure | 10,387,961 | 10,544,307 | 10,064,659 | 10,203,947 | 10,261,933 | 10,320,998 |
| Net Operating Surplus / (Deficit) | (3,913,878) | (3,913,728) | (2,784,712) | (2,558,190) | (2,520,067) | (2,886,359) |

Greater Hume Shire Council

Delivery Program 2017 to 2021

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2019/20 to 2022/23

| Budget Summary 2019 / 20 | | | | | | |
|---|----------------------------|--|--------------------|--------------------|--------------------|--------------------|
| Function: Transport & Communications | Original Budget 2018/19 | Revised Budget as at 31 Dec 2018 | Budget 2019/20 | Budget 2020/21 | Budget 2021/22 | Budget 2022/23 |
| Capital Revenue | | | | | | |
| FAG Grant - Roads Component | 0 | 0 | 0 | 0 | 0 | 0 |
| Urban Local Roads | 0 | 18,141 | 0 | 0 | 0 | 0 |
| Sealed Rural Roads Local | 0 | 839,088 | 2,800,000 | 5,000,000 | 0 | 0 |
| Sealed Regional Roads Block Grant & Repair | 798,182 | 1,972,182 | 830,000 | 840,000 | 850,000 | 860,000 |
| Unsealed Rural Roads Local | 0 | 0 | 0 | 0 | 0 | 0 |
| Bridges | 0 | 0 | 0 | 0 | 0 | 0 |
| Kerb & Gutter | 0 | 8,930 | 0 | 0 | 0 | 0 |
| Footpaths | 0 | 0 | 0 | 16,000 | 16,000 | 16,000 |
| Aerodromes | 0 | 0 | 0 | 0 | 0 | 0 |
| Bus Shelters | 0 | 15,000 | 0 | 0 | 0 | 0 |
| Ancillary Road Works | 0 | 0 | 0 | 0 | 0 | 0 |
| PAMPS & Cycleways | 0 | 0 | 0 | 0 | 0 | 0 |
| State Roads RMCC Works | 0 | 0 | 0 | 0 | 0 | 0 |
| Natural Disaster Recovery | 0 | 0 | 0 | 0 | 0 | 0 |
| Road Safety Officer | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Capital Revenue | 798,182 | 2,853,341 | 3,630,000 | 5,856,000 | 866,000 | 876,000 |
| Net Surplus / (Deficit) after Capital Revenue | (3,115,696) | (1,060,387) | 845,288 | 3,297,810 | (1,654,067) | (2,010,359) |
| Capital Expenditure | | | | | | |
| FAG Grant - Roads Component | 0 | 0 | 0 | 0 | 0 | 0 |
| Urban Local Roads | 330,000 | 829,338 | 585,000 | 760,000 | 795,000 | 750,000 |
| Sealed Rural Roads Local | 1,800,000 | 3,945,413 | 5,120,000 | 7,240,000 | 2,210,000 | 1,930,000 |
| Sealed Regional Roads Block Grant & Repair | 1,710,182 | 2,884,182 | 1,734,000 | 1,922,750 | 1,979,819 | 1,961,815 |
| Unsealed Rural Roads Local | 1,200,000 | 1,435,726 | 1,225,000 | 1,250,000 | 1,275,000 | 1,300,000 |
| Bridges | 100,000 | 150,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| Kerb & Gutter | 0 | 141,515 | 0 | 100,000 | 80,000 | 80,000 |
| Footpaths | 120,000 | 247,906 | 140,000 | 40,000 | 40,000 | 40,000 |
| Aerodromes | 0 | 0 | 0 | 0 | 0 | 0 |
| Bus Shelters | 5,000 | 20,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| Ancillary Road Works | 50,000 | 144,107 | 50,000 | 50,000 | 50,000 | 50,000 |
| PAMPS & Cycleways | 0 | 0 | 0 | 0 | 0 | 0 |
| State Roads RMCC Works | 0 | 0 | 0 | 0 | 0 | 0 |
| Natural Disaster Recovery | 0 | 0 | 0 | 0 | 0 | 0 |
| Road Safety Officer | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Capital Expenditure | 5,315,182 | 9,798,187 | 8,959,000 | 11,467,750 | 6,534,819 | 6,216,815 |
| Net Capital Expenditure | (4,517,000) | (6,944,846) | (5,329,000) | (5,611,750) | (5,668,819) | (5,340,815) |
| Net Surplus / (Deficit) after Capital Expenditure | (8,430,878) | (10,858,574) | (8,113,712) | (8,169,940) | (8,188,885) | (8,227,174) |
| Add Back: Non-Cash items included in operating result | 4,430,114 | 4,430,114 | 3,896,287 | 3,896,287 | 3,896,287 | 3,896,287 |
| Net Cash Surplus / (Deficit) after Capital Expenditure | (4,000,764) | (6,428,460) | (4,217,425) | (4,273,653) | (4,292,598) | (4,330,887) |
| Repayments from Deferred Debtors | 0 | 0 | 0 | 0 | 0 | 0 |
| Loan Funds Raised | 0 | 0 | 0 | 0 | 0 | 0 |
| Proceeds on Sale of Assets | 0 | 0 | 0 | 0 | 0 | 0 |
| Loan Repayments | (291,188) | (291,188) | (302,557) | (315,007) | (328,324) | (342,150) |
| Net Transfers (to) / from Reserves | 0 | 2,410,469 | 100,000 | 100,000 | 100,000 | 100,000 |
| Budgeted Net Increase / (Decrease) in Cash | (4,291,952) | (4,309,179) | (4,419,982) | (4,488,660) | (4,520,922) | (4,573,037) |

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Plan Budget

2019/20 to 2022/23

Budget Summary 2019 / 20

| Function: Economic Affairs | Original Budget 2018/19 | Revised Budget as at 31 Dec 2018 | Budget 2019/20 | Budget 2020/21 | Budget 2021/22 | Budget 2022/23 |
|--|----------------------------|--|------------------|------------------|------------------|------------------|
| Operating Revenue | | | | | | |
| Jindera Medical Centre | 18,281 | 18,281 | 18,647 | 19,020 | 19,400 | 19,788 |
| Holbrook Dental Clinic | 0 | 0 | 18,200 | 18,564 | 18,935 | 19,314 |
| Caravan Parks | 61,450 | 65,514 | 35,190 | 35,894 | 36,612 | 37,344 |
| Tourism Operations | 0 | 1,710 | 0 | 0 | 0 | 0 |
| Visitor Information Centre | 1,267 | 1,267 | 1,293 | 1,319 | 1,345 | 1,372 |
| Submarine Museum | 40,975 | 40,975 | 41,483 | 42,025 | 42,577 | 43,141 |
| Economic Development | 0 | 29,974 | 0 | 0 | 0 | 0 |
| Community Development Grants | 0 | 0 | 0 | 0 | 0 | 0 |
| Community Development Projects | 0 | 0 | 0 | 0 | 0 | 0 |
| Real Estate Development | 66,255 | 72,181 | 67,859 | 69,149 | 70,466 | 71,810 |
| Real Estate Sales | 0 | 0 | 0 | 0 | 0 | 0 |
| Private Works | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 |
| Total Operating Revenue | 388,228 | 429,902 | 382,672 | 385,971 | 389,335 | 392,769 |
| Operating Expenditure | | | | | | |
| Jindera Medical Centre | 57,017 | 48,947 | 34,224 | 34,584 | 34,950 | 35,324 |
| Holbrook Dental Clinic | 0 | 0 | 27,300 | 26,842 | 26,362 | 25,859 |
| Caravan Parks | 82,404 | 84,404 | 70,382 | 71,773 | 73,206 | 74,682 |
| Tourism Operations | 254,077 | 278,420 | 41,562 | 42,393 | 43,241 | 44,106 |
| Visitor Information Centre | 144,793 | 166,808 | 168,649 | 172,352 | 177,743 | 180,028 |
| Submarine Museum | 34,196 | 36,894 | 24,565 | 24,845 | 25,131 | 25,423 |
| Economic Development | 75,310 | 161,934 | 76,360 | 77,736 | 79,146 | 80,590 |
| Community Development Grants | 40,000 | 55,200 | 40,000 | 40,000 | 40,000 | 40,000 |
| Community Development Projects | 12,411 | 18,735 | 12,000 | 12,000 | 12,000 | 12,000 |
| Real Estate Development | 61,817 | 68,617 | 70,585 | 72,238 | 73,930 | 75,663 |
| Real Estate Sales | 3,698 | 3,698 | 0 | 0 | 0 | 0 |
| Private Works | 190,000 | 190,000 | 190,000 | 190,000 | 190,000 | 190,000 |
| Total Operating Expenditure | 955,723 | 1,113,657 | 755,627 | 764,763 | 775,709 | 783,675 |
| Net Operating Surplus / (Deficit) | (567,495) | (683,755) | (372,955) | (378,792) | (386,374) | (390,906) |

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Plan Budget

2019/20 to 2022/23

Budget Summary 2019 / 20

| Function: Economic Affairs | Original Budget 2018/19 | Revised Budget as at 31 Dec 2018 | Budget 2019/20 | Budget 2020/21 | Budget 2021/22 | Budget 2022/23 |
|---|----------------------------|--|------------------|------------------|------------------|------------------|
| Capital Revenue | | | | | | |
| Jindera Medical Centre | 0 | 0 | 0 | 0 | 0 | 0 |
| Holbrook Dental Clinic | 0 | 0 | 0 | 0 | 0 | 0 |
| Caravan Parks | 0 | 0 | 0 | 0 | 0 | 0 |
| Tourism Operations | 0 | 0 | 0 | 0 | 0 | 0 |
| Visitor Information Centre | 0 | 0 | 0 | 0 | 0 | 0 |
| Submarine Museum | 0 | 0 | 0 | 0 | 0 | 0 |
| Economic Development | 0 | 0 | 0 | 0 | 0 | 0 |
| Community Development Grants | 0 | 0 | 0 | 0 | 0 | 0 |
| Community Development Projects | 0 | 0 | 0 | 0 | 0 | 0 |
| Real Estate Development | 0 | 0 | 0 | 0 | 0 | 0 |
| Real Estate Sales | 0 | 0 | 0 | 0 | 0 | 0 |
| Private Works | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Capital Revenue | 0 | 0 | 0 | 0 | 0 | 0 |
| Net Surplus / (Deficit) after Capital Revenue | (567,495) | (683,755) | (372,955) | (378,792) | (386,374) | (390,906) |
| Capital Expenditure | | | | | | |
| Jindera Medical Centre | 0 | 0 | 0 | 0 | 0 | 0 |
| Holbrook Dental Clinic | 0 | 0 | 320,000 | 0 | 0 | 0 |
| Caravan Parks | 0 | 2,064 | 0 | 0 | 0 | 0 |
| Tourism Operations | 0 | 0 | 0 | 0 | 0 | 0 |
| Visitor Information Centre | 0 | 0 | 0 | 0 | 0 | 0 |
| Submarine Museum | 0 | 0 | 0 | 0 | 0 | 0 |
| Economic Development | 0 | 0 | 0 | 0 | 0 | 0 |
| Community Development Grants | 0 | 0 | 0 | 0 | 0 | 0 |
| Community Development Projects | 0 | 0 | 0 | 0 | 0 | 0 |
| Real Estate Development | 350,000 | 350,000 | 0 | 0 | 0 | 0 |
| Real Estate Sales | 0 | 0 | 0 | 0 | 0 | 0 |
| Private Works | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Capital Expenditure | 350,000 | 352,064 | 320,000 | 0 | 0 | 0 |
| Net Capital Expenditure | (350,000) | (352,064) | (320,000) | 0 | 0 | 0 |
| Net Surplus / (Deficit) after Capital Expenditure | (917,495) | (1,035,819) | (692,955) | (378,792) | (386,374) | (390,906) |
| Add Back: Non-Cash items included in operating result | 92,726 | 92,726 | 77,769 | 78,216 | 78,672 | 79,137 |
| Net Cash Surplus / (Deficit) after Capital Expenditure | (824,769) | (943,093) | (615,186) | (300,576) | (307,702) | (311,769) |
| Repayments from Deferred Debtors | 0 | 0 | 0 | 0 | 0 | 0 |
| Loan Funds Raised | 0 | 0 | 320,000 | 0 | 0 | 0 |
| Proceeds on Sale of Assets | 0 | 0 | 0 | 0 | 0 | 0 |
| Loan Repayments | 0 | 0 | (15,981) | (16,620) | (17,285) | (17,976) |
| Net Transfers (to) / from Reserves | 548,703 | 649,510 | 8,927 | 296 | (1,534) | (1,565) |
| Budgeted Net Increase / (Decrease) in Cash | (276,066) | (293,583) | (302,240) | (316,900) | (326,521) | (331,310) |

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Plan Budget

2019/20 to 2022/23

| Budget Summary 2019 / 20 | | | | | | |
|--|----------------------------|--|-------------------|-------------------|-------------------|-------------------|
| Function: General Purpose Revenue | Original Budget 2018/19 | Revised Budget as at 31 Dec 2018 | Budget 2019/20 | Budget 2020/21 | Budget 2021/22 | Budget 2022/23 |
| Operating Revenue | | | | | | |
| FAG Grant - General Component | 3,103,661 | 3,193,176 | 3,279,392 | 3,367,936 | 3,458,870 | 3,552,259 |
| Interest on Investments | 527,057 | 437,057 | 422,382 | 468,859 | 511,934 | 489,501 |
| General Rates - Residential | 3,021,408 | 3,069,819 | 3,151,282 | 3,230,064 | 3,310,816 | 3,393,586 |
| General Rates - Farmland | 5,024,018 | 5,004,802 | 5,158,114 | 5,287,067 | 5,419,244 | 5,554,725 |
| General Rates - Business | 419,622 | 414,915 | 426,177 | 436,831 | 447,752 | 458,946 |
| General Rates - Pensioner Concessions | (170,000) | (170,000) | (174,590) | (178,955) | (183,429) | (188,015) |
| General Rates - Pensioner Rates Subsidy | 93,500 | 93,500 | 96,025 | 98,425 | 100,886 | 103,408 |
| Ex Gratia Rates | 0 | 0 | 0 | 0 | 0 | 0 |
| Extra Charges on Overdue Rates | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| Emergency Services Property Levy | 0 | 0 | 0 | 0 | 0 | 0 |
| | 12,044,266 | 12,068,269 | 12,383,782 | 12,735,227 | 13,091,073 | 13,389,410 |
| Operating Expenditure | | | | | | |
| FAG Grant - General Component | 0 | 0 | | | | |
| Interest on Investments | 0 | 0 | | | | |
| General Rates - Residential | 0 | 0 | | | | |
| General Rates - Farmland | 0 | 0 | | | | |
| General Rates - Business | 0 | 0 | | | | |
| General Rates - Pensioner Concessions | 0 | 0 | | | | |
| General Rates - Pensioner Rates Subsidy | 0 | 0 | | | | |
| Ex Gratia Rates | 0 | 0 | | | | |
| Extra Charges on Overdue Rates | 0 | 0 | | | | |
| | 0 | 0 | 0 | 0 | 0 | 0 |
| Net Operating Surplus / (Deficit) | 12,044,266 | 12,068,269 | 12,383,782 | 12,735,227 | 13,091,073 | 13,389,410 |

Greater Hume Shire Council

Delivery Program 2017 to 2021

Delivery Plan Budget

2019/20 to 2022/23

| Budget Summary 2019 / 20 | | | | | | |
|---|----------------------------|--|-------------------|-------------------|-------------------|-------------------|
| Function: General Purpose Revenue | Original Budget 2018/19 | Revised Budget as at 31 Dec 2018 | Budget 2019/20 | Budget 2020/21 | Budget 2021/22 | Budget 2022/23 |
| Capital Revenue | | | | | | |
| FAG Grant - General Component | 0 | 0 | | | | |
| Interest on Investments | 0 | 0 | | | | |
| General Rates - Residential | 0 | 0 | | | | |
| General Rates - Farmland | 0 | 0 | | | | |
| General Rates - Business | 0 | 0 | | | | |
| General Rates - Pensioner Concessions | 0 | 0 | | | | |
| General Rates - Pensioner Rates Subsidy | 0 | 0 | | | | |
| Ex Gratia Rates | 0 | 0 | | | | |
| Extra Charges on Overdue Rates | 0 | 0 | | | | |
| Total Capital Revenue | 0 | 0 | 0 | 0 | 0 | 0 |
| Net Surplus / (Deficit) after Capital Revenue | 12,044,266 | 12,068,269 | 12,383,782 | 12,735,227 | 13,091,073 | 13,389,410 |
| Capital Expenditure | | | | | | |
| FAG Grant - General Component | 0 | 0 | | | | |
| Interest on Investments | 0 | 0 | | | | |
| General Rates - Residential | 0 | 0 | | | | |
| General Rates - Farmland | 0 | 0 | | | | |
| General Rates - Business | 0 | 0 | | | | |
| General Rates - Pensioner Concessions | 0 | 0 | | | | |
| General Rates - Pensioner Rates Subsidy | 0 | 0 | | | | |
| Ex Gratia Rates | 0 | 0 | | | | |
| Extra Charges on Overdue Rates | 0 | 0 | | | | |
| Total Capital Expenditure | 0 | 0 | 0 | 0 | 0 | 0 |
| Net Capital Expenditure | 0 | 0 | 0 | 0 | 0 | 0 |
| Net Surplus / (Deficit) after Capital Expenditure | 12,044,266 | 12,068,269 | 12,383,782 | 12,735,227 | 13,091,073 | 13,389,410 |
| Add Back: Non-Cash items included in operating result | 0 | 0 | 0 | 0 | 0 | 0 |
| Net Cash Surplus / (Deficit) after Capital Expenditure | 12,044,266 | 12,068,269 | 12,383,782 | 12,735,227 | 13,091,073 | 13,389,410 |
| Repayments from Deferred Debtors | 0 | 0 | 0 | 0 | 0 | 0 |
| Loan Funds Raised | 0 | 0 | 0 | 0 | 0 | 0 |
| Proceeds on Sale of Assets | 0 | 0 | 0 | 0 | 0 | 0 |
| Loan Repayments | 0 | 0 | 0 | 0 | 0 | 0 |
| Net Transfers (to) / from Reserves | 0 | 0 | 0 | 0 | 0 | 0 |
| Budgeted Net Increase / (Decrease) in Cash | 12,044,266 | 12,068,269 | 12,383,782 | 12,735,227 | 13,091,073 | 13,389,410 |