



Greater  
Hume  
Council

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**Delivery Program 2017 to 2021  
Operational Plan 2020-2021**

**Delivery Plan Budget  
2020/21 to 2023/24**

**Income Statement, Balance Sheet,  
Cashflow and Restricted Cash**

**Greater Hume Council**  
**Delivery Plan Budget**  
**2020/21 to 2023/24**

<b>INCOME STATEMENT - CONSOLIDATED</b>	<b>Original Budget</b>	<b>Revised Budget as at 31 Dec 2019</b>	<b>Projected Years</b>			
	<b>2019/20 \$ 000's</b>	<b>2019/20 \$ 000's</b>	<b>Budget 2020/21 \$ 000's</b>	<b>Budget 2021/22 \$ 000's</b>	<b>Budget 2022/23 \$ 000's</b>	<b>Budget 2023/24 \$ 000's</b>
<b>Income from Continuing Operations</b>						
Revenue:						
Rates & Annual Charges	11,402	11,438	12,142	12,542	12,859	13,185
User Charges & Fees	6,695	6,626	6,736	6,974	7,106	7,243
Interest & Investment Revenue	575	897	263	340	340	340
Other Revenues	487	505	406	409	412	401
Grants & Contributions provided for Operating Purposes	9,800	9,949	11,298	10,941	11,104	11,416
Grants & Contributions provided for Capital Purposes	6,230	8,481	16,326	5,426	854	1,665
Other Income:		0				
Net gains from the disposal of assets	0	0	-	-	-	-
Joint Ventures & Associated Entities	0	0	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>35,189</b>	<b>37,896</b>	<b>47,171</b>	<b>36,632</b>	<b>32,675</b>	<b>34,250</b>
<b>Expenses from Continuing Operations</b>						
Employee Benefits & On-Costs	9,670	9,969	9,977	10,165	10,373	10,592
Borrowing Costs	226	214	174	153	128	102
Materials & Contracts	8,088	8,547	8,703	8,274	8,256	8,472
Depreciation & Amortisation	7,860	8,830	8,667	8,689	8,711	8,733
Other Expenses	3,171	3,369	3,627	3,762	3,901	3,994
Net Losses from the Disposal of Assets	0	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>29,015</b>	<b>30,929</b>	<b>31,148</b>	<b>31,043</b>	<b>31,369</b>	<b>31,893</b>
<b>Operating Result from Continuing Operations</b>	<b>6,174</b>	<b>6,967</b>	<b>16,023</b>	<b>5,589</b>	<b>1,306</b>	<b>2,357</b>
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operating Result for the Year</b>	<b>6,174</b>	<b>6,967</b>	<b>16,023</b>	<b>5,589</b>	<b>1,306</b>	<b>2,357</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>-56</b>	<b>-1,514</b>	<b>-303</b>	<b>163</b>	<b>452</b>	<b>692</b>

# Greater Hume Council

## Delivery Plan Budget

2020/21 to 2023/24

### BALANCE SHEET - CONSOLIDATED

	Original	Revised	Projected Years			
	Budget	Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
	2019/20 \$ 000's	2019/20 \$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's
<b>ASSETS</b>						
<b>Current Assets</b>						
Cash & Cash Equivalents	6,423	1,475	1,593	2,669	1,899	1,690
Investments	11,091	16,000	14,000	14,000	9,000	10,000
Receivables	5,675	5,675	5,675	5,675	5,675	5,675
Inventories	2,279	2,269	2,269	2,269	2,269	2,269
Other	20	20	20	20	20	21
<b>Total Current Assets</b>	<b>25,488</b>	<b>25,439</b>	<b>23,557</b>	<b>24,633</b>	<b>18,863</b>	<b>19,655</b>
<b>Non-Current Assets</b>						
Receivables	56	12	0	0	0	0
Inventories	0	0	-	-	-	-
Infrastructure, Property, Plant & Equipment	501,823	637,535	655,854	660,801	668,335	670,377
Investments Accounted for using the equity method	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-
Intangible Assets	202	202	163	125	86	47
Non-current assets classified as "held for sale"	-	-	-	-	-	-
Other	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>502,081</b>	<b>637,749</b>	<b>656,017</b>	<b>660,926</b>	<b>668,421</b>	<b>670,424</b>
<b>TOTAL ASSETS</b>	<b>527,569</b>	<b>663,188</b>	<b>679,574</b>	<b>685,559</b>	<b>687,284</b>	<b>690,079</b>
<b>LIABILITIES</b>						
<b>Current Liabilities</b>						
Bank Overdraft	-	-	-	-	-	-
Payables	3,269	3,261	3,261	3,261	3,261	3,261
Income received in Advance	200	200	200	200	200	200
Borrowings	563	563	499	495	495	488
Provisions	3,016	3,016	3,016	3,016	3,016	3,016
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>7,048</b>	<b>7,040</b>	<b>6,976</b>	<b>6,972</b>	<b>6,972</b>	<b>6,965</b>
<b>Non-Current Liabilities</b>						
Payables	725	725	725	725	725	725
Borrowings	3,822	3,205	2,754	2,258	1,763	1,276
Provisions	559	559	559	559	559	559
Investments Accounted for using the equity method	-	0	0	0	0	0
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>5,106</b>	<b>4,489</b>	<b>4,038</b>	<b>3,542</b>	<b>3,047</b>	<b>2,560</b>
<b>TOTAL LIABILITIES</b>	<b>12,154</b>	<b>11,529</b>	<b>11,014</b>	<b>10,514</b>	<b>10,019</b>	<b>9,525</b>
<b>Net Assets</b>	<b>515,415</b>	<b>651,659</b>	<b>668,560</b>	<b>675,045</b>	<b>677,265</b>	<b>680,554</b>
<b>EQUITY</b>						
Retained Earnings	271,707	273,629	289,652	295,241	296,547	298,904
Revaluation Reserves	243,708	378,030	378,908	379,804	380,718	381,650
Council Equity Interest	515,415	651,659	668,560	675,045	677,265	680,554
Minority Equity Interest	-	-	-	-	-	-
<b>Total Equity</b>	<b>515,415</b>	<b>651,659</b>	<b>668,560</b>	<b>675,045</b>	<b>677,265</b>	<b>680,554</b>

# Greater Hume Shire Council

## Delivery Plan Budget

2020/21 to 2023/24

CASH FLOW STATEMENT - CONSOLIDATED	Original Budget	Revised Budget as at 31 Dec 2019	Projected Years			
	2019/20 \$ 000's	2019/20 \$ 000's	Budget 2020/21 \$ 000's	Budget 2021/22 \$ 000's	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's
<b>Cash Flows from Operating Activities</b>						
<b>Receipts:</b>						
Rates & Annual Charges	11,403	11,444	12,142	12,542	12,859	13,185
User Charges & Fees	6,695	6,695	6,938	7,183	7,319	7,460
Interest & Investment Revenue Received	575	575	263	340	340	340
Grants & Contributions	16,030	18,430	28,176	16,694	12,197	13,343
Bonds & Deposits Received	-	-	-	-	-	-
Other	1,678	504	447	450	453	441
<b>Payments:</b>						
Employee Benefits & On-Costs	-9,670	-9,969	-9,977	-10,165	-10,373	-10,592
Materials & Contracts	-8,092	-8,251	-11,314	-10,756	-10,733	-11,014
Borrowing Costs	-229	-229	-174	-153	-128	-102
Bonds & Deposits Refunded	-	-	-	-	-	-
Other	-3,181	-3,369	-3,700	-3,837	-3,979	-4,074
<b>Net Cash provided (or used in) Operating Activities</b>	15,209	15,830	22,801	12,298	7,955	8,987
<b>Cash Flows from Investing Activities</b>						
<b>Receipts:</b>						
Sale of Investment Securities	1,000	1,122	3,928	2,006	7,092	2,103
Sale of Real Estate Assets	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	211	196	332	239	213	243
Deferred Debtors Receipts	14	13	12	11	11	11
Other Investing Activity Receipts	-	-	-	-	-	-
<b>Payments:</b>		0				
Purchase of Investment Securities	-	0	-	-	-	-970
Purchase of Infrastructure, Property, Plant & Equipment	-16,098	-21,483	-26,440	-12,979	-15,546	-10,088
Purchase of Real Estate Assets	-	0	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	-14,873	-20,152	-22,168	-10,723	-8,230	-8,701
<b>Cash Flows from Financing Activities</b>						
<b>Receipts:</b>						
Proceeds from Borrowings & Advances	320	0	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-
<b>Payments:</b>		0				
Repayment of Borrowings & Advances	-585	-555	-516	-499	-495	-495
Other Financing Activity Payments	-	-	-	-	-	-
		0				
<b>Net Cash Flow provided (used in) Financing Activities</b>	-265	-555	-516	-499	-495	-495
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	71	-4,877	117	1,076	-770	-209
<b>plus: Cash, Cash Equivalents &amp; Investments - beginning of year</b>	6,352	6352	1,475	1,592	2,668	1,898
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>6,423</b>	<b>1,475</b>	<b>1,592</b>	<b>2,668</b>	<b>1,898</b>	<b>1,689</b>
Cash & Cash Equivalents - end of the year	6,423	1,475	1,593	2,669	1,899	1,690
Investments - end of the year	11,091	16,000	14,000	14,000	9,000	10,000
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>17,514</b>	<b>17,475</b>	<b>15,593</b>	<b>16,669</b>	<b>10,899</b>	<b>11,690</b>
<b>Representing:</b>						
- External Restrictions	5,917	6,810	6,160	7,398	2,186	2,972
- Internal Restrictions	7,603	7,217	5,685	5,581	4,943	4,822
- Unrestricted	3,994	3,448	3,748	3,690	3,770	3,896
	<b>17,514</b>	<b>17,475</b>	<b>15,593</b>	<b>16,669</b>	<b>10,899</b>	<b>11,690</b>

# Greater Hume Shire Council

## Delivery Plan Budget

2020/21 to 2023/24

Restricted Cash & Investments	Original Budget	Revised Budget as at 31 Dec 2019	Projected Years			
	2019/20 \$ 000's	2019/20 \$ 000's	Budget 2020/21 \$ 000's	Budget 2021/22 \$ 000's	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's
<b>Cash &amp; Investments</b>						
Cash on Hand and at Bank	6423	1475	1593	2669	1899	1690
Term Deposits	11091	16000	14000	14000	9000	10000
<b>Total Cash &amp; Investments</b>	<b>17,514</b>	<b>17,475</b>	<b>15,593</b>	<b>16,669</b>	<b>10,899</b>	<b>11,690</b>
<b>External Restrictions</b>						
Trust Fund	169	230	230	230	230	230
Unexpended Grants	201	0	0	0	0	0
Developer Contributions - General Fund	176	0	70	70	70	70
Developer Contributions - Water Fund	626	820	820	820	106	106
Developer Contributions - Sewer Fund	513	697	697	697	697	697
Water Funds	603	1303	1160	488	0	403
Sewerage Funds	3550	3543	3104	5014	1004	1387
Town Improvement Funds & Other	79	79	79	79	79	79
<b>TOTAL - EXTERNAL RESTRICTIONS</b>	<b>5,917</b>	<b>6,672</b>	<b>6,160</b>	<b>7,398</b>	<b>2,186</b>	<b>2,972</b>
<b>Internal Restrictions</b>						
Uncompleted works	0	0	0	0	0	0
Bypass Handover Works Contribution	0					
Community & Aged Care Housing Reserves	832	708	681	662	670	652
Employee Leave Entitlements	767	823	437	497	557	617
Family Day Care & Children Services Reserves	557	536	279	279	279	279
Holbrook Hostel Sale Proceeds Reserve	217	217	247	247	247	247
Holbrook Caravan Park Sale Reserve	393	393	393	0	0	393
Jindera Hostel Sale Proceeds Reserve	0	28	28	28	184	28
Land Sales Reserve	0	0	275	0	0	0
Plant & Vehicles Replacement Reserve	2186	1191	1191	777	650	469
Waste Management Reserve	1704	1672	1687	1702	1067	1017
Works Warranty Reserve	519	134	134	134	134	134
Other Reserves	428	1447	333	1,255	1,155	986
<b>TOTAL - INTERNAL RESTRICTIONS</b>	<b>7,603</b>	<b>7,149</b>	<b>5,685</b>	<b>5,581</b>	<b>4,943</b>	<b>4,822</b>
<b>TOTAL INTERNALLY &amp; EXTERNALLY RESTRICTED CASH</b>	<b>13,520</b>	<b>13,821</b>	<b>11,845</b>	<b>12,979</b>	<b>7,129</b>	<b>7,794</b>
<b>TOTAL UNRESTRICTED CASH</b>	<b>3,994</b>	<b>3,654</b>	<b>3,748</b>	<b>3,690</b>	<b>3,770</b>	<b>3,896</b>



Greater  
Hume  
Council

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## **Delivery Program 2017 to 2021 Operational Plan 2020-2021**

**Delivery Plan Budget  
2020/21 to 2023/24**

**Budget Summary**

# Greater Hume Shire Council

Delivery Program 2017 to 2021

## Delivery Plan Budget

2020/21 to 2023/24

### Budget Summary

Function	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Operating Revenue</b>						
Governance	78,000	78,000	78,000	78,000	78,000	78,000
Administration	497,534	503,293	462,545	328,199	332,947	337,787
Public Order & Safety	388,567	496,299	380,136	387,630	395,272	403,069
Health	154,377	154,377	152,577	155,629	158,741	161,915
Environment	1,295,415	1,306,844	1,312,933	1,341,485	1,370,759	1,385,772
Community Services & Education	1,968,333	1,966,939	2,919,377	3,335,382	3,386,872	3,484,904
Housing & Community Activities	279,882	286,604	287,994	293,118	298,342	303,673
Water Supplies	2,133,471	2,163,827	2,176,993	2,326,464	2,371,293	2,425,654
Sewerage Services	1,732,755	1,736,777	1,727,183	1,781,346	1,799,960	1,807,894
Recreation & Culture	256,750	282,643	240,322	253,916	258,520	263,208
Mining, Manufacturing & Construction	129,201	129,201	130,033	132,633	135,287	137,993
Transport & Communication	7,279,947	7,400,661	8,002,005	7,434,325	7,514,489	7,696,467
Economic Affairs	382,672	403,195	385,895	391,236	394,721	398,279
General Purpose Revenues (Not attributed to Functions)	12,383,782	12,506,271	12,587,578	12,965,681	13,326,360	13,699,009
<b>Total Operating Revenue</b>	<b>28,960,686</b>	<b>29,414,931</b>	<b>30,843,571</b>	<b>31,205,044</b>	<b>31,821,563</b>	<b>32,583,624</b>
<b>Operating Expenditure</b>						
Governance	1,264,620	1,382,927	1,247,532	1,406,261	1,314,971	1,398,699
Administration	3,047,206	3,053,131	2,841,228	2,839,778	2,922,767	2,991,122
Public Order & Safety	1,308,227	1,411,525	1,126,422	1,238,310	1,261,942	1,286,070
Health	179,301	179,301	176,772	180,594	184,509	188,518
Environment	1,695,304	1,728,435	1,674,645	1,717,459	1,741,199	1,785,501
Community Services & Education	2,034,855	2,097,638	3,390,376	3,381,255	3,439,433	3,499,194
Housing & Community Activities	819,221	853,772	1,135,085	704,687	719,788	735,271
Water Supplies	2,236,398	2,243,557	2,293,428	2,166,838	2,210,350	2,262,226
Sewerage Services	1,781,185	1,832,023	1,973,838	1,829,300	1,832,846	1,882,259
Recreation & Culture	3,383,472	3,444,864	3,827,763	3,886,760	3,940,923	3,996,509
Mining, Manufacturing & Construction	449,709	419,285	374,749	369,495	379,708	390,173
Transport & Communication	10,064,659	11,210,195	10,366,198	10,592,537	10,641,112	10,689,966
Economic Affairs	755,627	1,072,333	719,207	728,495	779,594	787,724
<b>Total Operating Expenditure</b>	<b>29,019,783</b>	<b>30,928,987</b>	<b>31,147,243</b>	<b>31,041,769</b>	<b>31,369,142</b>	<b>31,893,232</b>
<b>Net Operating Surplus / (Deficit)</b>	<b>(59,097)</b>	<b>(1,514,056)</b>	<b>(303,672)</b>	<b>163,275</b>	<b>452,421</b>	<b>690,392</b>

# Greater Hume Shire Council

Delivery Program 2017 to 2021

## Delivery Plan Budget

2020/21 to 2023/24

### Budget Summary

Function	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Capital Revenue</b>						
Governance	0	0	0	0	0	0
Administration	0	22,727	0	0	0	0
Public Order & Safety	0	275,913	0	0	0	0
Health	0	0	0	0	0	0
Environment	500,000	513,811	0	0	0	0
Community Services & Education	0	0	0	0	0	0
Housing & Community Activities	0	401,039	0	0	0	0
Water Supplies	1,500,000	1,503,230	0	0	0	0
Sewerage Services	0	32,716	0	4,500,000	0	0
Recreation & Culture	600,000	2,102,813	3,500,000	0	0	800,000
Mining, Manufacturing & Construction	0	0	0	0	0	0
Transport & Communication	3,630,000	3,628,580	12,826,000	926,125	854,377	864,756
Economic Affairs	0	0	0	0	0	0
<b>Total Capital Revenue</b>	<b>6,230,000</b>	<b>8,480,829</b>	<b>16,326,000</b>	<b>5,426,125</b>	<b>854,377</b>	<b>1,664,756</b>
<b>Net Surplus / (Deficit) after Capital Revenue</b>	<b>6,170,903</b>	<b>6,966,774</b>	<b>16,022,328</b>	<b>5,589,400</b>	<b>1,306,798</b>	<b>2,355,148</b>
<b>Capital Expenditure</b>						
Governance	0	0	0	45,000	30,000	0
Administration	1,264,000	1,613,925	1,439,000	1,373,000	1,330,000	1,323,000
Public Order & Safety	0	275,913	0	0	0	0
Health	45,000	45,000	40,000	0	0	85,000
Environment	565,000	1,004,944	450,000	100,000	750,000	130,000
Community Services & Education	119,000	119,000	131,000	169,000	151,000	214,000
Housing & Community Activities	70,000	471,762	20,000	70,000	70,000	60,000
Water Supplies	5,271,000	5,395,376	447,000	1,260,000	1,800,000	206,000
Sewerage Services	359,500	440,009	774,000	3,135,000	4,581,000	159,000
Recreation & Culture	1,535,900	2,743,014	4,008,000	292,000	327,000	1,172,000
Mining, Manufacturing & Construction	0	0	80,000	0	0	0
Transport & Communication	8,959,000	11,342,282	19,001,380	6,535,323	6,506,992	6,739,171
Economic Affairs	320,000	442,098	50,000	0	0	0
<b>Total Capital Expenditure</b>	<b>18,508,400</b>	<b>23,893,323</b>	<b>26,440,380</b>	<b>12,979,323</b>	<b>15,545,992</b>	<b>10,088,171</b>
<b>Net Capital Expenditure</b>	<b>(12,278,400)</b>	<b>(15,412,494)</b>	<b>(10,114,380)</b>	<b>(7,553,198)</b>	<b>(14,691,615)</b>	<b>(8,423,415)</b>
<b>Net Surplus / (Deficit) after Capital Expenditure</b>	<b>(12,337,497)</b>	<b>(16,926,549)</b>	<b>(10,418,052)</b>	<b>(7,389,923)</b>	<b>(14,239,194)</b>	<b>(7,733,023)</b>
<b>Add Back: Non-Cash items included in operating result</b>	<b>7,863,405</b>	<b>8,863,405</b>	<b>8,667,038</b>	<b>8,688,583</b>	<b>8,713,059</b>	<b>8,735,478</b>
<b>Net Cash Surplus / (Deficit) after Capital Expenditure</b>	<b>(4,474,092)</b>	<b>(8,063,144)</b>	<b>(1,751,014)</b>	<b>1,298,660</b>	<b>(5,526,135)</b>	<b>1,002,455</b>
<b>Repayments from Deferred Debtors</b>	<b>13,335</b>	<b>13,335</b>	<b>11,671</b>	<b>10,939</b>	<b>10,975</b>	<b>11,012</b>
<b>Loan Funds Raised</b>	<b>320,000</b>	<b>320,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Proceeds on Sale of Assets</b>	<b>211,000</b>	<b>196,000</b>	<b>332,000</b>	<b>239,000</b>	<b>213,000</b>	<b>243,000</b>
<b>Loan Repayments</b>	<b>(585,236)</b>	<b>(555,401)</b>	<b>(515,910)</b>	<b>(499,416)</b>	<b>(495,067)</b>	<b>(494,726)</b>
<b>Net Transfers (to) / from Reserves</b>	<b>4,516,405</b>	<b>8,101,534</b>	<b>1,955,689</b>	<b>(1,134,064)</b>	<b>5,849,746</b>	<b>(665,167)</b>
<b>Budgeted Net Increase / (Decrease) in Cash</b>	<b>1,411</b>	<b>12,323</b>	<b>32,436</b>	<b>(84,881)</b>	<b>52,519</b>	<b>96,574</b>



# Greater Hume Shire Council

Delivery Program 2017 to 2021

## Delivery Plan Budget

2020/21 to 2023/24

### Budget Summary

Function: Governance	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Operating Revenue</b>						
Elected Members Expenses	0	0	0	0	0	0
Governance Expenses	8,000	8,000	8,000	8,000	8,000	8,000
Risk Management	70,000	70,000	70,000	70,000	70,000	70,000
<b>Total Operating Revenue</b>	<b>78,000</b>	<b>78,000</b>	<b>78,000</b>	<b>78,000</b>	<b>78,000</b>	<b>78,000</b>
<b>Operating Expenditure</b>						
Elected Members Expenses	237,879	266,445	224,244	296,051	237,023	267,165
Governance Expenses	680,350	779,261	686,355	761,229	716,457	757,053
Risk Management	346,391	337,221	336,933	348,981	361,491	374,481
<b>Total Operating Expenditure</b>	<b>1,264,620</b>	<b>1,382,927</b>	<b>1,247,532</b>	<b>1,406,261</b>	<b>1,314,971</b>	<b>1,398,699</b>
<b>Net Operating Surplus / (Deficit)</b>	<b>(1,186,620)</b>	<b>(1,304,927)</b>	<b>(1,169,532)</b>	<b>(1,328,261)</b>	<b>(1,236,971)</b>	<b>(1,320,699)</b>

# Greater Hume Shire Council

Delivery Program 2017 to 2021

## Delivery Plan Budget

2020/21 to 2023/24

Budget Summary						
Function: Governance	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Capital Revenue</b>						
Elected Members Expenses	0	0	0	0	0	0
Governance Expenses	0	0	0	0	0	0
Risk Management	0	0	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Surplus / (Deficit) after Capital Revenue</b>	<b>(1,186,620)</b>	<b>(1,304,927)</b>	<b>(1,169,532)</b>	<b>(1,328,261)</b>	<b>(1,236,971)</b>	<b>(1,320,699)</b>
<b>Capital Expenditure</b>						
Elected Members Expenses	0	0	0	0	0	0
Governance Expenses	0	0	0	45,000	30,000	0
Risk Management	0	0	0	0	0	0
<b>Total Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>45,000</b>	<b>30,000</b>	<b>0</b>
<b>Net Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(45,000)</b>	<b>(30,000)</b>	<b>0</b>
<b>Net Surplus / (Deficit) after Capital Expenditure</b>	<b>(1,186,620)</b>	<b>(1,304,927)</b>	<b>(1,169,532)</b>	<b>(1,373,261)</b>	<b>(1,266,971)</b>	<b>(1,320,699)</b>
<b>Add Back: Non-Cash items included in operating result</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Cash Surplus / (Deficit) after Capital Expenditure</b>	<b>(1,186,620)</b>	<b>(1,304,927)</b>	<b>(1,169,532)</b>	<b>(1,373,261)</b>	<b>(1,266,971)</b>	<b>(1,320,699)</b>
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	15,000	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfers (to) / from Reserves	53,175	151,872	9,900	10,098	10,300	10,506
<b>Budgeted Net Increase / (Decrease) in Cash</b>	<b>(1,133,445)</b>	<b>(1,153,055)</b>	<b>(1,159,632)</b>	<b>(1,348,163)</b>	<b>(1,256,671)</b>	<b>(1,310,193)</b>

# Greater Hume Shire Council

Delivery Program 2017 to 2021

## Delivery Plan Budget

2020/21 to 2023/24

### Budget Summary

Function: Administration	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Operating Revenue</b>						
Corporate Services Administration	199,851	210,414	202,818	206,678	209,595	212,569
Information Technology Services	0	0	0	0	0	0
Employment On-Costs	30,000	30,000	30,000	30,000	30,000	30,000
Engineering Administration	209,144	204,052	169,727	30,321	30,928	31,546
Depot Administration & Maintenance	0	0	0	0	0	0
Plant Operations	58,539	58,827	60,000	61,200	62,424	63,672
<b>Total Operating Revenue</b>	<b>497,534</b>	<b>503,293</b>	<b>462,545</b>	<b>328,199</b>	<b>332,947</b>	<b>337,787</b>
<b>Operating Expenditure</b>						
Corporate Services Administration	1,969,680	2,017,609	1,801,570	1,870,632	1,941,377	1,972,349
Information Technology Services	599,545	599,545	676,517	689,015	701,780	739,670
Employment On-Costs	30,000	30,000	30,000	30,000	30,000	30,000
Engineering Administration	271,040	214,518	161,860	119,653	130,071	140,631
Depot Administration & Maintenance	173,626	175,346	235,544	207,629	209,755	211,927
Plant Operations	3,315	16,113	(64,263)	(77,151)	(90,216)	(103,455)
<b>Total Operating Expenditure</b>	<b>3,047,206</b>	<b>3,053,131</b>	<b>2,841,228</b>	<b>2,839,778</b>	<b>2,922,767</b>	<b>2,991,122</b>
<b>Net Operating Surplus / (Deficit)</b>	<b>(2,549,672)</b>	<b>(2,549,838)</b>	<b>(2,378,683)</b>	<b>(2,511,579)</b>	<b>(2,589,820)</b>	<b>(2,653,335)</b>

# Greater Hume Shire Council

Delivery Program 2017 to 2021

## Delivery Plan Budget

2020/21 to 2023/24

Budget Summary						
Function: Administration	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Capital Revenue</b>						
Corporate Services Administration	0	0	0	0	0	0
Information Technology Services	0	0	0	0	0	0
Employment On-Costs	0	0	0	0	0	0
Engineering Administration	0	0	0	0	0	0
Depot Administration & Maintenance	0	0	0	0	0	0
Plant Operations	0	22,727	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>22,727</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Surplus / (Deficit) after Capital Revenue</b>	<b>(2,549,672)</b>	<b>(2,527,111)</b>	<b>(2,378,683)</b>	<b>(2,511,579)</b>	<b>(2,589,820)</b>	<b>(2,653,335)</b>
<b>Capital Expenditure</b>						
Corporate Services Administration	50,000	5,000	15,000	90,000	55,000	0
Information Technology Services	40,000	40,000	40,000	40,000	40,000	40,000
Employment On-Costs	0	0	0	0	0	0
Engineering Administration	5,000	305,000	75,000	5,000	45,000	50,000
Depot Administration & Maintenance	50,000	122,198	50,000	330,000	50,000	300,000
Plant Operations	1,119,000	1,141,727	1,259,000	908,000	1,140,000	933,000
<b>Total Capital Expenditure</b>	<b>1,264,000</b>	<b>1,613,925</b>	<b>1,439,000</b>	<b>1,373,000</b>	<b>1,330,000</b>	<b>1,323,000</b>
<b>Net Capital Expenditure</b>	<b>(1,264,000)</b>	<b>(1,591,198)</b>	<b>(1,439,000)</b>	<b>(1,373,000)</b>	<b>(1,330,000)</b>	<b>(1,323,000)</b>
<b>Net Surplus / (Deficit) after Capital Expenditure</b>	<b>(3,813,672)</b>	<b>(4,141,036)</b>	<b>(3,817,683)</b>	<b>(3,884,579)</b>	<b>(3,919,820)</b>	<b>(3,976,335)</b>
<b>Add Back: Non-Cash items included in operating result</b>	<b>966,688</b>	<b>966,688</b>	<b>971,533</b>	<b>971,533</b>	<b>971,533</b>	<b>971,533</b>
<b>Net Cash Surplus / (Deficit) after Capital Expenditure</b>	<b>(2,846,984)</b>	<b>(3,174,348)</b>	<b>(2,846,150)</b>	<b>(2,913,046)</b>	<b>(2,948,287)</b>	<b>(3,004,802)</b>
Repayments from Deferred Debtors	13,335	13,335	11,671	10,939	10,975	11,012
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	196,000	181,000	287,000	224,000	198,000	208,000
Loan Repayments	(181,452)	(181,452)	(143,618)	(111,869)	(91,692)	(74,464)
Net Transfers (to) / from Reserves	272,748	334,393	209,312	205,371	118,858	169,678
<b>Budgeted Net Increase / (Decrease) in Cash</b>	<b>(2,546,353)</b>	<b>(2,827,072)</b>	<b>(2,481,785)</b>	<b>(2,584,605)</b>	<b>(2,712,146)</b>	<b>(2,690,576)</b>

# Greater Hume Shire Council

Delivery Program 2017 to 2021

## Delivery Plan Budget

2020/21 to 2023/24

### Budget Summary

Function: Public Order & Safety	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Operating Revenue</b>						
Animal Control	39,796	39,796	40,788	41,603	42,433	43,281
Fire Services	348,771	456,503	339,348	346,027	352,839	359,788
Emergency Services	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>388,567</b>	<b>496,299</b>	<b>380,136</b>	<b>387,630</b>	<b>395,272</b>	<b>403,069</b>
<b>Operating Expenditure</b>						
Animal Control	219,177	221,748	223,480	228,619	233,881	239,261
Fire Services	1,052,292	1,153,019	863,114	969,408	987,312	1,005,583
Emergency Services	36,758	36,758	39,828	40,283	40,749	41,226
<b>Total Operating Expenditure</b>	<b>1,308,227</b>	<b>1,411,525</b>	<b>1,126,422</b>	<b>1,238,310</b>	<b>1,261,942</b>	<b>1,286,070</b>
<b>Net Operating Surplus / (Deficit)</b>	<b>(919,660)</b>	<b>(915,226)</b>	<b>(746,286)</b>	<b>(850,680)</b>	<b>(866,670)</b>	<b>(883,001)</b>

# Greater Hume Shire Council

Delivery Program 2017 to 2021

## Delivery Plan Budget

2020/21 to 2023/24

Budget Summary						
Function: Public Order & Safety	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Capital Revenue</b>						
Animal Control	0	0	0	0	0	0
Fire Services	0	275,913	0	0	0	0
Emergency Services	0	0	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>275,913</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Surplus / (Deficit) after Capital Revenue</b>	<b>(919,660)</b>	<b>(639,313)</b>	<b>(746,286)</b>	<b>(850,680)</b>	<b>(866,670)</b>	<b>(883,001)</b>
<b>Capital Expenditure</b>						
Animal Control	0	0	0	0	0	0
Fire Services	0	275,913	0	0	0	0
Emergency Services	0	0	0	0	0	0
<b>Total Capital Expenditure</b>	<b>0</b>	<b>275,913</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Surplus / (Deficit) after Capital Expenditure</b>	<b>(919,660)</b>	<b>(915,226)</b>	<b>(746,286)</b>	<b>(850,680)</b>	<b>(866,670)</b>	<b>(883,001)</b>
<b>Add Back: Non-Cash items included in operating result</b>	<b>289,832</b>	<b>289,832</b>	<b>82,832</b>	<b>82,832</b>	<b>82,832</b>	<b>82,832</b>
<b>Net Cash Surplus / (Deficit) after Capital Expenditure</b>	<b>(629,828)</b>	<b>(625,394)</b>	<b>(663,454)</b>	<b>(767,848)</b>	<b>(783,838)</b>	<b>(800,169)</b>
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfers (to) / from Reserves	0	2,500	0	0	0	0
<b>Budgeted Net Increase / (Decrease) in Cash</b>	<b>(629,828)</b>	<b>(622,894)</b>	<b>(663,454)</b>	<b>(767,848)</b>	<b>(783,838)</b>	<b>(800,169)</b>

# Greater Hume Shire Council

Delivery Program 2017 to 2021

## Delivery Plan Budget

2020/21 to 2023/24

Budget Summary						
Function: Health	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Operating Revenue</b>						
Health Administration	154,377	154,377	152,577	155,629	158,741	161,915
<b>Total Operating Revenue</b>	<b>154,377</b>	<b>154,377</b>	<b>152,577</b>	<b>155,629</b>	<b>158,741</b>	<b>161,915</b>
<b>Operating Expenditure</b>						
Health Administration	179,301	179,301	176,772	180,594	184,509	188,518
<b>Total Operating Expenditure</b>	<b>179,301</b>	<b>179,301</b>	<b>176,772</b>	<b>180,594</b>	<b>184,509</b>	<b>188,518</b>
<b>Net Operating Surplus / (Deficit)</b>	<b>(24,924)</b>	<b>(24,924)</b>	<b>(24,195)</b>	<b>(24,965)</b>	<b>(25,768)</b>	<b>(26,603)</b>

# Greater Hume Shire Council

Delivery Program 2017 to 2021

## Delivery Plan Budget

2020/21 to 2023/24

Budget Summary						
Function: Health	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Capital Revenue</b>						
Health Administration	0	0	0	0	0	0
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Net Surplus / (Deficit) after Capital Revenue</b>	(24,924)	(24,924)	(24,195)	(24,965)	(25,768)	(26,603)
<b>Capital Expenditure</b>						
Health Administration	45,000	45,000	40,000	0	0	85,000
<b>Total Capital Expenditure</b>	45,000	45,000	40,000	0	0	85,000
<b>Net Capital Expenditure</b>	(45,000)	(45,000)	(40,000)	0	0	(85,000)
<b>Net Surplus / (Deficit) after Capital Expenditure</b>	(69,924)	(69,924)	(64,195)	(24,965)	(25,768)	(111,603)
<b>Add Back: Non-Cash items included in operating result</b>	7,305	7,305	10,950	10,950	10,950	10,950
<b>Net Cash Surplus / (Deficit) after Capital Expenditure</b>	(62,619)	(62,619)	(53,245)	(14,015)	(14,818)	(100,653)
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	15,000	15,000	10,000	0	0	25,000
Loan Repayments	0	0	0	0	0	0
Net Transfers (to) / from Reserves	0	0	0	0	0	0
<b>Budgeted Net Increase / (Decrease) in Cash</b>	(47,619)	(47,619)	(43,245)	(14,015)	(14,818)	(75,653)



# Greater Hume Shire Council

Delivery Program 2017 to 2021

## Delivery Plan Budget

2020/21 to 2023/24

### Budget Summary

Function: Environment	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Operating Revenue</b>						
Waste Management	1,164,702	1,176,131	1,182,614	1,210,372	1,238,834	1,253,017
Noxious Animals & Insects	0	0	0	0	0	0
Noxious Plants	94,079	94,079	92,909	92,909	92,909	92,909
Street Cleaning	36,634	36,634	37,410	38,204	39,016	39,846
Storm Water Management & Drainage	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>1,295,415</b>	<b>1,306,844</b>	<b>1,312,933</b>	<b>1,341,485</b>	<b>1,370,759</b>	<b>1,385,772</b>
<b>Operating Expenditure</b>						
Waste Management	1,094,281	1,103,713	1,066,140	1,098,174	1,110,894	1,143,922
Noxious Animals & Insects	10,224	10,224	10,000	10,075	10,152	10,230
Noxious Plants	285,579	309,279	255,579	261,359	267,272	273,319
Street Cleaning	164,910	164,910	168,537	172,247	176,037	179,916
Storm Water Management & Drainage	140,310	140,310	174,389	175,604	176,844	178,114
<b>Total Operating Expenditure</b>	<b>1,695,304</b>	<b>1,728,435</b>	<b>1,674,645</b>	<b>1,717,459</b>	<b>1,741,199</b>	<b>1,785,501</b>
<b>Net Operating Surplus / (Deficit)</b>	<b>(399,889)</b>	<b>(421,591)</b>	<b>(361,712)</b>	<b>(375,974)</b>	<b>(370,440)</b>	<b>(399,729)</b>

# Greater Hume Shire Council

Delivery Program 2017 to 2021

## Delivery Plan Budget

2020/21 to 2023/24

Budget Summary						
Function: Environment	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Capital Revenue</b>						
Waste Management	0	0	0	0	0	0
Noxious Animals & Insects	0	0	0	0	0	0
Noxious Plants	0	0	0	0	0	0
Street Cleaning	0	0	0	0	0	0
Storm Water Management & Drainage	500,000	513,811	0	0	0	0
<b>Total Capital Revenue</b>	<b>500,000</b>	<b>513,811</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Surplus / (Deficit) after Capital Revenue</b>	<b>100,111</b>	<b>92,220</b>	<b>(361,712)</b>	<b>(375,974)</b>	<b>(370,440)</b>	<b>(399,729)</b>
<b>Capital Expenditure</b>						
Waste Management	15,000	170,840	0	0	650,000	50,000
Noxious Animals & Insects	0	0	0	0	0	0
Noxious Plants	0	0	0	0	0	0
Street Cleaning	0	0	0	0	0	0
Storm Water Management & Drainage	550,000	834,104	450,000	100,000	100,000	80,000
<b>Total Capital Expenditure</b>	<b>565,000</b>	<b>1,004,944</b>	<b>450,000</b>	<b>100,000</b>	<b>750,000</b>	<b>130,000</b>
<b>Net Capital Expenditure</b>	<b>(65,000)</b>	<b>(491,133)</b>	<b>(450,000)</b>	<b>(100,000)</b>	<b>(750,000)</b>	<b>(130,000)</b>
<b>Net Surplus / (Deficit) after Capital Expenditure</b>	<b>(464,889)</b>	<b>(912,724)</b>	<b>(811,712)</b>	<b>(475,974)</b>	<b>(1,120,440)</b>	<b>(529,729)</b>
<b>Add Back: Non-Cash items included in operating result</b>	<b>107,060</b>	<b>107,060</b>	<b>167,413</b>	<b>167,413</b>	<b>167,413</b>	<b>167,413</b>
<b>Net Cash Surplus / (Deficit) after Capital Expenditure</b>	<b>(357,829)</b>	<b>(805,664)</b>	<b>(644,299)</b>	<b>(308,561)</b>	<b>(953,027)</b>	<b>(362,316)</b>
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfers (to) / from Reserves	15,000	463,993	135,000	(15,000)	635,000	50,000
<b>Budgeted Net Increase / (Decrease) in Cash</b>	<b>(342,829)</b>	<b>(341,671)</b>	<b>(509,299)</b>	<b>(323,561)</b>	<b>(318,027)</b>	<b>(312,316)</b>

# Greater Hume Shire Council

Delivery Program 2017 to 2021

## Delivery Plan Budget

2020/21 to 2023/24

Budget Summary						
Function: Community Services & Education	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Operating Revenue</b>						
Family Day Care	534,315	534,125	550,525	655,477	666,251	722,834
Henty Children Services	664,076	664,076	664,076	795,607	813,759	832,403
Walla Children Services	409,675	409,675	409,675	467,560	477,757	487,826
Holbrook Children Services	0	0	923,041	1,038,056	1,043,644	1,049,442
Pre-Schools	0	0	0	0	0	0
Youth Services	38,784	38,784	23,134	23,596	24,068	24,548
Community Housing	38,587	36,877	45,548	46,687	47,854	49,050
Frampton Court Rental Units	84,886	79,256	91,007	93,282	95,614	98,004
Kala Court Rental Units	33,357	34,955	36,582	37,497	38,434	39,395
Kala Court Self Funded Units	77,812	72,750	77,508	78,163	78,835	79,523
Aged Care Rental Units - Culcairn	16,649	16,804	18,201	18,201	18,201	18,201
Aged Care Rental Units - Jindera	19,391	18,837	21,280	21,280	21,280	21,280
Other Community Services	50,800	60,800	58,800	59,976	61,175	62,398
<b>Total Operating Revenue</b>	<b>1,968,333</b>	<b>1,966,939</b>	<b>2,919,377</b>	<b>3,335,382</b>	<b>3,386,872</b>	<b>3,484,904</b>
<b>Operating Expenditure</b>						
Family Day Care	542,563	559,268	594,304	620,477	636,251	652,834
Henty Children Services	664,076	670,676	760,680	798,107	816,259	834,903
Walla Children Services	409,675	416,475	538,655	467,560	477,757	487,826
Holbrook Children Services	0	0	1,037,665	1,043,056	1,048,644	1,054,442
Pre-Schools	7,425	17,685	4,607	4,726	4,848	4,974
Youth Services	132,655	134,155	126,470	113,808	116,500	119,257
Community Housing	50,963	57,451	57,231	58,499	59,796	61,122
Frampton Court Rental Units	51,399	54,367	87,678	89,007	90,369	91,763
Kala Court Rental Units	70,576	74,884	38,152	38,821	39,508	40,215
Kala Court Self Funded Units	63,207	62,699	73,028	73,977	74,947	75,940
Aged Care Rental Units - Culcairn	19,957	21,600	15,513	15,766	16,023	16,287
Aged Care Rental Units - Jindera	17,559	18,650	16,071	16,317	16,568	16,823
Other Community Services	4,800	9,728	40,322	41,134	41,963	42,808
<b>Total Operating Expenditure</b>	<b>2,034,855</b>	<b>2,097,638</b>	<b>3,390,376</b>	<b>3,381,255</b>	<b>3,439,433</b>	<b>3,499,194</b>
<b>Net Operating Surplus / (Deficit)</b>	<b>(66,522)</b>	<b>(130,699)</b>	<b>(470,999)</b>	<b>(45,873)</b>	<b>(52,561)</b>	<b>(14,290)</b>

# Greater Hume Shire Council

Delivery Program 2017 to 2021

## Delivery Plan Budget

2020/21 to 2023/24

Budget Summary						
Function: Community Services & Education	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Capital Revenue</b>						
Family Day Care	0	0	0	0	0	0
Henty Children Services	0	0	0	0	0	0
Walla Children Services	0	0	0	0	0	0
Holbrook Children Services	0	0	0	0	0	0
Pre-Schools	0	0	0	0	0	0
Youth Services	0	0	0	0	0	0
Community Housing	0	0	0	0	0	0
Frampton Court Rental Units	0	0	0	0	0	0
Kala Court Rental Units	0	0	0	0	0	0
Kala Court Self Funded Units	0	0	0	0	0	0
Aged Care Rental Units - Culcairn	0	0	0	0	0	0
Aged Care Rental Units - Jindera	0	0	0	0	0	0
Other Community Services	0	0	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Surplus / (Deficit) after Capital Revenue</b>	<b>(66,522)</b>	<b>(130,699)</b>	<b>(470,999)</b>	<b>(45,873)</b>	<b>(52,561)</b>	<b>(14,290)</b>
<b>Capital Expenditure</b>						
Family Day Care	0	0	0	35,000	45,000	80,000
Henty Children Services	0	0	0	0	0	0
Walla Children Services	0	0	0	0	0	0
Walla Children Services	0	0	0	0	0	0
Pre-Schools	0	0	0	0	0	0
Youth Services	0	0	25,000	0	0	0
Community Housing	24,000	24,000	24,000	24,000	24,000	24,000
Frampton Court Rental Units	24,000	24,000	24,000	24,000	24,000	24,000
Kala Court Rental Units	28,000	28,000	0	28,000	0	28,000
Kala Court Self Funded Units	28,000	28,000	28,000	28,000	28,000	28,000
Aged Care Rental Units - Culcairn	0	0	15,000	15,000	15,000	15,000
Aged Care Rental Units - Jindera	15,000	15,000	15,000	15,000	15,000	15,000
Other Community Services	0	0	0	0	0	0
<b>Total Capital Expenditure</b>	<b>119,000</b>	<b>119,000</b>	<b>131,000</b>	<b>169,000</b>	<b>151,000</b>	<b>214,000</b>
<b>Net Capital Expenditure</b>	<b>(119,000)</b>	<b>(119,000)</b>	<b>(131,000)</b>	<b>(169,000)</b>	<b>(151,000)</b>	<b>(214,000)</b>
<b>Net Surplus / (Deficit) after Capital Expenditure</b>	<b>(185,522)</b>	<b>(249,699)</b>	<b>(601,999)</b>	<b>(214,873)</b>	<b>(203,561)</b>	<b>(228,290)</b>
<b>Add Back: Non-Cash items included in operating result</b>	<b>121,145</b>	<b>121,145</b>	<b>130,893</b>	<b>131,716</b>	<b>135,055</b>	<b>135,911</b>
<b>Net Cash Surplus / (Deficit) after Capital Expenditure</b>	<b>(64,377)</b>	<b>(128,554)</b>	<b>(471,106)</b>	<b>(83,157)</b>	<b>(68,506)</b>	<b>(92,379)</b>
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	15,000	0	15,000	10,000
Loan Repayments	0	0	0	0	0	0
<b>Net Transfers (to) / from Reserves</b>	<b>9,081</b>	<b>73,330</b>	<b>389,893</b>	<b>15,835</b>	<b>(13,062)</b>	<b>14,016</b>
<b>Budgeted Net Increase / (Decrease) in Cash</b>	<b>(55,296)</b>	<b>(55,223)</b>	<b>(66,213)</b>	<b>(67,322)</b>	<b>(66,568)</b>	<b>(68,363)</b>

# Greater Hume Shire Council

Delivery Program 2017 to 2021

## Delivery Plan Budget

2020/21 to 2023/24

### Budget Summary

Function: Housing & Community Amenities	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Operating Revenue</b>						
Street Lighting	14,857	14,857	24,000	24,000	24,000	24,000
Public Cemeteries	48,785	54,807	49,760	50,755	51,769	52,805
Town Planning	172,640	173,340	170,334	173,741	177,215	180,760
Public Conveniences	0	0	0	0	0	0
Council Owned Housing	28,600	28,600	28,600	29,016	29,440	29,872
Wirraminna Environmental Education Centre	0	0	0	0	0	0
Other Community Amenities	15,000	15,000	15,300	15,606	15,918	16,236
<b>Total Operating Revenue</b>	<b>279,882</b>	<b>286,604</b>	<b>287,994</b>	<b>293,118</b>	<b>298,342</b>	<b>303,673</b>
<b>Operating Expenditure</b>						
Street Lighting	186,081	195,412	559,615	117,395	120,388	123,471
Public Cemeteries	105,394	112,346	96,711	98,878	101,090	103,357
Town Planning	224,632	258,055	223,417	228,396	233,497	238,723
Public Conveniences	214,805	213,940	208,026	212,088	216,257	220,522
Council Owned Housing	61,039	58,991	32,958	33,465	33,982	34,512
Wirraminna Environmental Education Centre	15,020	15,028	14,358	14,465	14,574	14,686
Other Community Amenities	12,250	0	0	0	0	0
<b>Total Operating Expenditure</b>	<b>819,221</b>	<b>853,772</b>	<b>1,135,085</b>	<b>704,687</b>	<b>719,788</b>	<b>735,271</b>
<b>Net Operating Surplus / (Deficit)</b>	<b>(539,339)</b>	<b>(567,168)</b>	<b>(847,091)</b>	<b>(411,569)</b>	<b>(421,446)</b>	<b>(431,598)</b>

# Greater Hume Shire Council

Delivery Program 2017 to 2021

## Delivery Plan Budget

2020/21 to 2023/24

### Budget Summary

Function: Housing & Community Amenities	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Capital Revenue</b>						
Street Lighting	0	0	0	0	0	0
Public Cemeteries	0	0	0	0	0	0
Town Planning	0	92,173	0	0	0	0
Public Conveniences	0	0	0	0	0	0
Council Owned Housing	0	0	0	0	0	0
Wirraminna Environmental Education Centre	0	0	0	0	0	0
Other Community Amenities	0	308,866	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>401,039</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Surplus / (Deficit) after Capital Revenue</b>	<b>(539,339)</b>	<b>(166,129)</b>	<b>(847,091)</b>	<b>(411,569)</b>	<b>(421,446)</b>	<b>(431,598)</b>
<b>Capital Expenditure</b>						
Street Lighting	0	0	0	0	0	0
Public Cemeteries	20,000	22,275	10,000	20,000	20,000	20,000
Town Planning	0	0	0	0	0	0
Public Conveniences	40,000	160,000	0	40,000	40,000	40,000
Council Owned Housing	10,000	10,000	10,000	10,000	10,000	0
Wirraminna Environmental Education Centre	0	0	0	0	0	0
Other Community Amenities	0	279,487	0	0	0	0
<b>Total Capital Expenditure</b>	<b>70,000</b>	<b>471,762</b>	<b>20,000</b>	<b>70,000</b>	<b>70,000</b>	<b>60,000</b>
<b>Net Capital Expenditure</b>	<b>(70,000)</b>	<b>(70,723)</b>	<b>(20,000)</b>	<b>(70,000)</b>	<b>(70,000)</b>	<b>(60,000)</b>
<b>Net Surplus / (Deficit) after Capital Expenditure</b>	<b>(609,339)</b>	<b>(637,891)</b>	<b>(867,091)</b>	<b>(481,569)</b>	<b>(491,446)</b>	<b>(491,598)</b>
<b>Add Back: Non-Cash items included in operating result</b>	<b>116,891</b>	<b>116,891</b>	<b>64,595</b>	<b>64,874</b>	<b>65,160</b>	<b>65,454</b>
<b>Net Cash Surplus / (Deficit) after Capital Expenditure</b>	<b>(492,448)</b>	<b>(521,000)</b>	<b>(802,496)</b>	<b>(416,695)</b>	<b>(426,286)</b>	<b>(426,144)</b>
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	(29,835)	0	0	0	0	0
Net Transfers (to) / from Reserves	4,272	1,193	389,128	(56,781)	(56,688)	(66,590)
<b>Budgeted Net Increase / (Decrease) in Cash</b>	<b>(518,011)</b>	<b>(519,807)</b>	<b>(413,368)</b>	<b>(473,476)</b>	<b>(482,974)</b>	<b>(492,734)</b>

# Greater Hume Shire Council

Delivery Program 2017 to 2021

## Delivery Plan Budget

2020/21 to 2023/24

Budget Summary						
Function: Water Supplies	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Operating Revenue</b>						
Water Supplies	2,133,471	2,163,827	2,176,993	2,326,464	2,371,293	2,425,654
<b>Total Operating Revenue</b>	<b>2,133,471</b>	<b>2,163,827</b>	<b>2,176,993</b>	<b>2,326,464</b>	<b>2,371,293</b>	<b>2,425,654</b>
<b>Operating Expenditure</b>						
Water Supplies	2,236,398	2,243,557	2,293,428	2,166,838	2,210,350	2,262,226
<b>Total Operating Expenditure</b>	<b>2,236,398</b>	<b>2,243,557</b>	<b>2,293,428</b>	<b>2,166,838</b>	<b>2,210,350</b>	<b>2,262,226</b>
<b>Net Operating Surplus / (Deficit)</b>	<b>(102,927)</b>	<b>(79,731)</b>	<b>(116,435)</b>	<b>159,626</b>	<b>160,943</b>	<b>163,428</b>

# Greater Hume Shire Council

Delivery Program 2017 to 2021

## Delivery Plan Budget

2020/21 to 2023/24

Budget Summary						
Function: Water Supplies	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Capital Revenue</b>						
Water Supplies	1,500,000	1,503,230	0	0	0	0
<b>Total Capital Revenue</b>	<b>1,500,000</b>	<b>1,503,230</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Surplus / (Deficit) after Capital Revenue</b>	1,397,073	1,423,499	(116,435)	159,626	160,943	163,428
<b>Capital Expenditure</b>						
Water Supplies	5,271,000	5,395,376	447,000	1,260,000	1,800,000	206,000
<b>Total Capital Expenditure</b>	<b>5,271,000</b>	<b>5,395,376</b>	<b>447,000</b>	<b>1,260,000</b>	<b>1,800,000</b>	<b>206,000</b>
<b>Net Capital Expenditure</b>	<b>(3,771,000)</b>	<b>(3,892,146)</b>	<b>(447,000)</b>	<b>(1,260,000)</b>	<b>(1,800,000)</b>	<b>(206,000)</b>
<b>Net Surplus / (Deficit) after Capital Expenditure</b>	<b>(3,873,927)</b>	<b>(3,971,877)</b>	<b>(563,435)</b>	<b>(1,100,374)</b>	<b>(1,639,057)</b>	<b>(42,572)</b>
<b>Add Back: Non-Cash items included in operating result</b>	414,555	414,555	420,015	428,415	436,983	445,723
<b>Net Cash Surplus / (Deficit) after Capital Expenditure</b>	<b>(3,459,372)</b>	<b>(3,557,322)</b>	<b>(143,420)</b>	<b>(671,959)</b>	<b>(1,202,074)</b>	<b>403,151</b>
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
<b>Net Transfers (to) / from Reserves</b>	<b>3,459,372</b>	<b>3,557,322</b>	<b>143,420</b>	<b>671,959</b>	<b>1,202,074</b>	<b>(403,151)</b>
<b>Budgeted Net Increase / (Decrease) in Cash</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# Greater Hume Shire Council

Delivery Program 2017 to 2021

## Delivery Plan Budget

2020/21 to 2023/24

Budget Summary						
Function: Sewerage Services	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Operating Revenue</b>						
Sewerage Services	1,732,755	1,736,777	1,727,183	1,781,346	1,799,960	1,807,894
<b>Total Operating Revenue</b>	<b>1,732,755</b>	<b>1,736,777</b>	<b>1,727,183</b>	<b>1,781,346</b>	<b>1,799,960</b>	<b>1,807,894</b>
<b>Operating Expenditure</b>						
Sewerage Services	1,781,185	1,832,023	1,973,838	1,829,300	1,832,846	1,882,259
<b>Total Operating Expenditure</b>	<b>1,781,185</b>	<b>1,832,023</b>	<b>1,973,838</b>	<b>1,829,300</b>	<b>1,832,846</b>	<b>1,882,259</b>
<b>Net Operating Surplus / (Deficit)</b>	<b>(48,430)</b>	<b>(95,246)</b>	<b>(246,655)</b>	<b>(47,954)</b>	<b>(32,886)</b>	<b>(74,365)</b>

# Greater Hume Shire Council

Delivery Program 2017 to 2021

## Delivery Plan Budget

2020/21 to 2023/24

Budget Summary						
Function: Sewerage Services	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Capital Revenue</b>						
Sewerage Services	0	32,716	0	4,500,000	0	0
<b>Total Capital Revenue</b>	0	32,716	0	4,500,000	0	0
<b>Net Surplus / (Deficit) after Capital Revenue</b>	(48,430)	(62,530)	(246,655)	4,452,046	(32,886)	(74,365)
<b>Capital Expenditure</b>						
Sewerage Services	359,500	440,009	774,000	3,135,000	4,581,000	159,000
<b>Total Capital Expenditure</b>	359,500	440,009	774,000	3,135,000	4,581,000	159,000
<b>Net Capital Expenditure</b>	(359,500)	(407,293)	(774,000)	1,365,000	(4,581,000)	(159,000)
<b>Net Surplus / (Deficit) after Capital Expenditure</b>	(407,930)	(502,539)	(1,020,655)	1,317,046	(4,613,886)	(233,365)
<b>Add Back: Non-Cash items included in operating result</b>	580,000	580,000	581,032	592,653	604,506	616,596
<b>Net Cash Surplus / (Deficit) after Capital Expenditure</b>	172,071	77,461	(439,623)	1,909,699	(4,009,380)	383,231
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
<b>Net Transfers (to) / from Reserves</b>	(172,071)	(77,461)	439,623	(1,909,699)	4,009,380	(383,231)
<b>Budgeted Net Increase / (Decrease) in Cash</b>	0	0	0	0	0	0

# Greater Hume Shire Council

Delivery Program 2017 to 2021

## Delivery Plan Budget

2020/21 to 2023/24

Budget Summary						
Function: Recreation & Culture	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Operating Revenue</b>						
Public Halls	15,810	15,810	5,750	8,670	8,843	9,020
Libraries	132,671	158,564	141,160	144,027	146,941	149,903
Museums	0	0	0	0	0	0
Swimming Pools	73,000	73,000	74,460	75,950	77,467	79,016
Sporting Grounds & Recreation Reserves	25,269	25,269	18,952	25,269	25,269	25,269
Parks & Gardens	0	0	0	0	0	0
Other Cultural Services	10,000	10,000	0	0	0	0
<b>Total Operating Revenue</b>	<b>256,750</b>	<b>282,643</b>	<b>240,322</b>	<b>253,916</b>	<b>258,520</b>	<b>263,208</b>
<b>Operating Expenditure</b>						
Public Halls	275,869	288,828	310,884	319,698	322,393	325,171
Libraries	831,412	868,206	793,353	813,113	833,402	854,238
Museums	26,140	26,028	28,201	28,868	29,549	30,251
Swimming Pools	738,734	738,734	918,902	929,886	941,139	952,662
Sporting Grounds & Recreation Reserves	1,103,153	1,103,597	1,265,723	1,275,736	1,286,007	1,296,564
Parks & Gardens	388,164	391,416	510,700	519,459	528,433	537,623
Other Cultural Services	20,000	28,056	0	0	0	0
<b>Total Operating Expenditure</b>	<b>3,383,472</b>	<b>3,444,864</b>	<b>3,827,763</b>	<b>3,886,760</b>	<b>3,940,923</b>	<b>3,996,509</b>
<b>Net Operating Surplus / (Deficit)</b>	<b>(3,126,722)</b>	<b>(3,162,221)</b>	<b>(3,587,441)</b>	<b>(3,632,844)</b>	<b>(3,682,403)</b>	<b>(3,733,301)</b>

# Greater Hume Shire Council

Delivery Program 2017 to 2021

## Delivery Plan Budget

2020/21 to 2023/24

Budget Summary						
Function: Recreation & Culture	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Capital Revenue</b>						
Public Halls	0	290,654	3,500,000	0	0	0
Libraries	0	0	0	0	0	0
Museums	0	19,931	0	0	0	0
Swimming Pools	0	115,061	0	0	0	800,000
Sporting Grounds & Recreation Reserves	600,000	1,677,167	0	0	0	0
Parks & Gardens	0	0	0	0	0	0
Other Cultural Services	0	0	0	0	0	0
<b>Total Capital Revenue</b>	<b>600,000</b>	<b>2,102,813</b>	<b>3,500,000</b>	<b>0</b>	<b>0</b>	<b>800,000</b>
<b>Net Surplus / (Deficit) after Capital Revenue</b>	<b>(2,526,722)</b>	<b>(1,059,408)</b>	<b>(87,441)</b>	<b>(3,632,844)</b>	<b>(3,682,403)</b>	<b>(2,933,301)</b>
<b>Capital Expenditure</b>						
Public Halls	25,000	280,268	3,520,000	20,000	20,000	20,000
Libraries	10,000	13,066	10,000	10,000	10,000	10,000
Museums	0	19,931	0	0	0	0
Swimming Pools	175,900	334,086	78,000	87,000	72,000	817,000
Sporting Grounds & Recreation Reserves	1,225,000	1,938,246	0	0	125,000	125,000
Parks & Gardens	100,000	157,417	400,000	175,000	100,000	200,000
Other Cultural Services	0	0	0	0	0	0
<b>Total Capital Expenditure</b>	<b>1,535,900</b>	<b>2,743,014</b>	<b>4,008,000</b>	<b>292,000</b>	<b>327,000</b>	<b>1,172,000</b>
<b>Net Capital Expenditure</b>	<b>(935,900)</b>	<b>(640,201)</b>	<b>(508,000)</b>	<b>(292,000)</b>	<b>(327,000)</b>	<b>(372,000)</b>
<b>Net Surplus / (Deficit) after Capital Expenditure</b>	<b>(4,062,622)</b>	<b>(3,802,422)</b>	<b>(4,095,441)</b>	<b>(3,924,844)</b>	<b>(4,009,403)</b>	<b>(4,105,301)</b>
<b>Add Back: Non-Cash items included in operating result</b>	<b>1,281,449</b>	<b>1,281,449</b>	<b>1,613,984</b>	<b>1,613,984</b>	<b>1,613,984</b>	<b>1,613,984</b>
<b>Net Cash Surplus / (Deficit) after Capital Expenditure</b>	<b>(2,781,173)</b>	<b>(2,520,973)</b>	<b>(2,481,457)</b>	<b>(2,310,860)</b>	<b>(2,395,419)</b>	<b>(2,491,317)</b>
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	(55,411)	(55,411)	(57,285)	(59,223)	(61,225)	(63,296)
Net Transfers (to) / from Reserves	745,900	475,282	275,000	0	0	0
<b>Budgeted Net Increase / (Decrease) in Cash</b>	<b>(2,090,684)</b>	<b>(2,101,101)</b>	<b>(2,263,742)</b>	<b>(2,370,083)</b>	<b>(2,456,644)</b>	<b>(2,554,613)</b>

# Greater Hume Shire Council

Delivery Program 2017 to 2021

## Delivery Plan Budget

2020/21 to 2023/24

Budget Summary						
Function: Mining, Manufacturing & Construction	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Operating Revenue</b>						
Building Control	129,201	129,201	130,033	132,633	135,287	137,993
Quarries & Pits	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>129,201</b>	<b>129,201</b>	<b>130,033</b>	<b>132,633</b>	<b>135,287</b>	<b>137,993</b>
<b>Operating Expenditure</b>						
Building Control	426,569	426,569	401,609	416,355	426,568	437,033
Quarries & Pits	23,140	(7,284)	(26,860)	(46,860)	(46,860)	(46,860)
<b>Total Operating Expenditure</b>	<b>449,709</b>	<b>419,285</b>	<b>374,749</b>	<b>369,495</b>	<b>379,708</b>	<b>390,173</b>
<b>Net Operating Surplus / (Deficit)</b>	<b>(320,508)</b>	<b>(290,084)</b>	<b>(244,716)</b>	<b>(236,862)</b>	<b>(244,421)</b>	<b>(252,180)</b>

# Greater Hume Shire Council

Delivery Program 2017 to 2021

## Delivery Plan Budget

2020/21 to 2023/24

Budget Summary						
Function: Mining, Manufacturing & Construction	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Capital Revenue</b>						
Building Control	0	0	0	0	0	0
Quarries & Pits	0	0	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Surplus / (Deficit) after Capital Revenue</b>	<b>(320,508)</b>	<b>(290,084)</b>	<b>(244,716)</b>	<b>(236,862)</b>	<b>(244,421)</b>	<b>(252,180)</b>
<b>Capital Expenditure</b>						
Building Control	0	0	80,000	0	0	0
Quarries & Pits	0	0	0	0	0	0
<b>Total Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>80,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>(80,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Surplus / (Deficit) after Capital Expenditure</b>	<b>(320,508)</b>	<b>(290,084)</b>	<b>(324,716)</b>	<b>(236,862)</b>	<b>(244,421)</b>	<b>(252,180)</b>
<b>Add Back: Non-Cash items included in operating result</b>	<b>4,424</b>	<b>4,424</b>	<b>5,640</b>	<b>5,640</b>	<b>5,640</b>	<b>5,640</b>
<b>Net Cash Surplus / (Deficit) after Capital Expenditure</b>	<b>(316,084)</b>	<b>(285,660)</b>	<b>(319,076)</b>	<b>(231,222)</b>	<b>(238,781)</b>	<b>(246,540)</b>
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	20,000	0	0	0
Loan Repayments	0	0	0	0	0	0
<b>Net Transfers (to) / from Reserves</b>	<b>20,000</b>	<b>(10,424)</b>	<b>(30,000)</b>	<b>(50,000)</b>	<b>(50,000)</b>	<b>(50,000)</b>
<b>Budgeted Net Increase / (Decrease) in Cash</b>	<b>(296,084)</b>	<b>(296,084)</b>	<b>(329,076)</b>	<b>(281,222)</b>	<b>(288,781)</b>	<b>(296,540)</b>

# Greater Hume Shire Council

Delivery Program 2017 to 2021

## Delivery Plan Budget

2020/21 to 2023/24

### Budget Summary

Function: Transport & Communications	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Operating Revenue</b>						
FAG Grant - Roads Component	2,106,712	2,117,426	2,172,479	2,228,963	2,286,916	2,346,376
Urban Local Roads	200,000	200,000	1,060,000	500,000	650,000	700,000
Sealed Rural Roads Local	935,078	1,185,078	920,866	830,866	676,905	722,905
Sealed Regional Roads Block Grant & Repair	1,903,000	1,888,000	1,911,600	1,935,495	1,959,687	1,984,185
Unsealed Rural Roads Local	0	0	0	0	0	0
Bridges	0	0	0	0	0	0
Kerb & Gutter	0	0	0	0	0	0
Footpaths	0	0	0	0	0	0
Aerodromes	0	0	0	0	0	0
Bus Shelters	0	0	0	0	0	0
Ancillary Road Works	0	0	0	0	0	0
PAMPS & Cycleways	40,000	40,000	40,000	40,000	40,000	40,000
State Roads RMCC Works	2,000,000	1,875,000	1,800,000	1,800,000	1,800,000	1,800,000
Natural Disaster Recovery	0	0	0	0	0	0
Road Safety Officer	95,157	95,157	97,060	99,001	100,981	103,001
<b>Total Operating Revenue</b>	<b>7,279,947</b>	<b>7,400,661</b>	<b>8,002,005</b>	<b>7,434,325</b>	<b>7,514,489</b>	<b>7,696,467</b>
<b>Operating Expenditure</b>						
FAG Grant - Roads Component	0	0	0	0	0	0
Urban Local Roads	1,160,064	1,160,064	1,073,609	1,081,534	1,089,394	1,097,012
Sealed Rural Roads Local	1,877,859	2,888,573	2,214,936	2,205,221	2,211,538	2,217,807
Sealed Regional Roads Block Grant & Repair	1,891,076	1,964,656	1,721,388	1,871,465	1,874,240	1,876,938
Unsealed Rural Roads Local	2,039,737	2,039,737	2,357,285	2,379,918	2,403,004	2,426,552
Bridges	636,458	636,458	687,367	737,367	740,367	743,427
Kerb & Gutter	151,514	163,246	173,606	174,606	175,626	176,666
Footpaths	71,919	71,919	98,600	99,600	100,620	101,660
Aerodromes	24,979	24,979	28,825	29,289	29,761	30,244
Bus Shelters	500	500	4,700	4,700	4,700	4,700
Ancillary Road Works	0	0	0	0	0	0
PAMPS & Cycleways	80,000	200,000	80,000	80,000	80,000	80,000
State Roads RMCC Works	2,000,000	1,875,000	1,800,000	1,800,000	1,800,000	1,800,000
Natural Disaster Recovery	0	54,510	0	0	0	0
Road Safety Officer	130,553	130,553	125,882	128,837	131,862	134,960
<b>Total Operating Expenditure</b>	<b>10,064,659</b>	<b>11,210,195</b>	<b>10,366,198</b>	<b>10,592,537</b>	<b>10,641,112</b>	<b>10,689,966</b>
<b>Net Operating Surplus / (Deficit)</b>	<b>(2,784,712)</b>	<b>(3,809,534)</b>	<b>(2,364,193)</b>	<b>(3,158,212)</b>	<b>(3,126,623)</b>	<b>(2,993,499)</b>

# Greater Hume Shire Council

Delivery Program 2017 to 2021

## Delivery Plan Budget

2020/21 to 2023/24

Budget Summary						
Function: Transport & Communications	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Capital Revenue</b>						
FAG Grant - Roads Component	0	0	0	0	0	0
Urban Local Roads	0	0	0	0	0	0
Sealed Rural Roads Local	2,800,000	2,800,000	12,000,000	0	0	0
Sealed Regional Roads Block Grant & Repair	830,000	828,580	810,000	820,125	830,377	840,756
Unsealed Rural Roads Local	0	0	0	0	0	0
Bridges	0	0	0	0	0	0
Kerb & Gutter	0	0	0	20,000	8,000	8,000
Footpaths	0	0	16,000	86,000	16,000	16,000
Aerodromes	0	0	0	0	0	0
Bus Shelters	0	0	0	0	0	0
Ancillary Road Works	0	0	0	0	0	0
PAMPS & Cycleways	0	0	0	0	0	0
State Roads RMCC Works	0	0	0	0	0	0
Natural Disaster Recovery	0	0	0	0	0	0
Road Safety Officer	0	0	0	0	0	0
<b>Total Capital Revenue</b>	<b>3,630,000</b>	<b>3,628,580</b>	<b>12,826,000</b>	<b>926,125</b>	<b>854,377</b>	<b>864,756</b>
<b>Net Surplus / (Deficit) after Capital Revenue</b>	<b>845,288</b>	<b>(180,954)</b>	<b>10,461,807</b>	<b>(2,232,087)</b>	<b>(2,272,246)</b>	<b>(2,128,743)</b>
<b>Capital Expenditure</b>						
FAG Grant - Roads Component	0	0	0	0	0	0
Urban Local Roads	585,000	609,457	1,570,000	695,000	1,150,000	1,205,000
Sealed Rural Roads Local	5,120,000	5,865,274	14,160,000	2,360,000	1,980,000	2,100,000
Sealed Regional Roads Block Grant & Repair	1,734,000	1,927,132	1,926,380	1,810,323	1,841,992	1,874,171
Unsealed Rural Roads Local	1,225,000	2,318,919	1,250,000	1,275,000	1,300,000	1,325,000
Bridges	100,000	230,812	0	130,000	100,000	100,000
Kerb & Gutter	0	40,000	0	100,000	40,000	40,000
Footpaths	140,000	200,688	40,000	110,000	40,000	40,000
Aerodromes	0	0	0	0	0	0
Bus Shelters	5,000	10,000	5,000	5,000	5,000	5,000
Ancillary Road Works	50,000	140,000	50,000	50,000	50,000	50,000
PAMPS & Cycleways	0	0	0	0	0	0
State Roads RMCC Works	0	0	0	0	0	0
Natural Disaster Recovery	0	0	0	0	0	0
Road Safety Officer	0	0	0	0	0	0
<b>Total Capital Expenditure</b>	<b>8,959,000</b>	<b>11,342,282</b>	<b>19,001,380</b>	<b>6,535,323</b>	<b>6,506,992</b>	<b>6,739,171</b>
<b>Net Capital Expenditure</b>	<b>(5,329,000)</b>	<b>(7,713,702)</b>	<b>(6,175,380)</b>	<b>(5,609,198)</b>	<b>(5,652,615)</b>	<b>(5,874,415)</b>
<b>Net Surplus / (Deficit) after Capital Expenditure</b>	<b>(8,113,712)</b>	<b>(11,523,236)</b>	<b>(8,539,573)</b>	<b>(8,767,410)</b>	<b>(8,779,238)</b>	<b>(8,867,914)</b>
<b>Add Back: Non-Cash items included in operating result</b>	<b>3,896,287</b>	<b>4,896,287</b>	<b>4,528,207</b>	<b>4,528,207</b>	<b>4,528,207</b>	<b>4,528,207</b>
<b>Net Cash Surplus / (Deficit) after Capital Expenditure</b>	<b>(4,217,425)</b>	<b>(6,626,949)</b>	<b>(4,011,366)</b>	<b>(4,239,203)</b>	<b>(4,251,031)</b>	<b>(4,339,707)</b>
<b>Repayments from Deferred Debtors</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Proceeds on Sale of Assets</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Loan Repayments</b>	<b>(302,557)</b>	<b>(302,557)</b>	<b>(315,007)</b>	<b>(328,324)</b>	<b>(342,150)</b>	<b>(356,966)</b>
<b>Net Transfers (to) / from Reserves</b>	<b>100,000</b>	<b>2,705,014</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Budgeted Net Increase / (Decrease) in Cash</b>	<b>(4,419,982)</b>	<b>(4,224,492)</b>	<b>(4,326,373)</b>	<b>(4,567,527)</b>	<b>(4,593,181)</b>	<b>(4,696,673)</b>



# Greater Hume Shire Council

Delivery Program 2017 to 2021

## Delivery Plan Budget

2020/21 to 2023/24

### Budget Summary

Function: Economic Affairs	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Operating Revenue</b>						
Jindera Medical Centre	18,647	18,647	26,138	26,661	27,194	27,738
Holbrook Dental Clinic	18,200	18,200	0	0	0	0
Caravan Parks	35,190	35,190	48,500	56,970	58,109	59,271
Tourism Operations	0	1,410	0	0	0	0
Visitor Information Centre	1,293	1,293	1,293	1,319	1,345	1,372
Submarine Museum	41,483	42,166	29,200	35,224	35,688	36,162
Economic Development	0	4,385	11,000	0	0	0
Community Development Grants	0	0	0	0	0	0
Community Development Projects	0	13,375	0	0	0	0
Real Estate Development	67,859	68,529	69,764	71,062	72,385	73,736
Real Estate Sales	0	0	0	0	0	0
Private Works	200,000	200,000	200,000	200,000	200,000	200,000
<b>Total Operating Revenue</b>	<b>382,672</b>	<b>403,195</b>	<b>385,895</b>	<b>391,236</b>	<b>394,721</b>	<b>398,279</b>
<b>Operating Expenditure</b>						
Jindera Medical Centre	34,224	34,404	35,052	35,344	35,638	35,934
Holbrook Dental Clinic	27,300	27,300	0	0	0	0
Caravan Parks	70,382	70,529	82,657	83,986	85,345	86,741
Tourism Operations	41,562	257,972	43,651	44,524	45,415	46,324
Visitor Information Centre	168,649	168,672	172,810	176,297	181,468	183,528
Submarine Museum	24,565	24,831	23,743	24,033	24,329	24,632
Economic Development	76,360	110,745	91,130	92,613	94,132	95,686
Community Development Grants	40,000	73,718	0	0	40,000	40,000
Community Development Projects	12,000	42,175	15,000	15,000	15,000	15,000
Real Estate Development	70,585	71,987	65,164	66,698	68,267	69,879
Real Estate Sales	0	0	0	0	0	0
Private Works	190,000	190,000	190,000	190,000	190,000	190,000
<b>Total Operating Expenditure</b>	<b>755,627</b>	<b>1,072,333</b>	<b>719,207</b>	<b>728,495</b>	<b>779,594</b>	<b>787,724</b>
<b>Net Operating Surplus / (Deficit)</b>	<b>(372,955)</b>	<b>(669,138)</b>	<b>(333,312)</b>	<b>(337,259)</b>	<b>(384,873)</b>	<b>(389,445)</b>

# Greater Hume Shire Council

Delivery Program 2017 to 2021

## Delivery Plan Budget

2020/21 to 2023/24

Budget Summary						
Function: Economic Affairs	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Capital Revenue</b>						
Jindera Medical Centre	0	0	0	0	0	0
Holbrook Dental Clinic	0	0	0	0	0	0
Caravan Parks	0	0	0	0	0	0
Tourism Operations	0	0	0	0	0	0
Visitor Information Centre	0	0	0	0	0	0
Submarine Museum	0	0	0	0	0	0
Economic Development	0	0	0	0	0	0
Community Development Grants	0	0	0	0	0	0
Community Development Projects	0	0	0	0	0	0
Real Estate Development	0	0	0	0	0	0
Real Estate Sales	0	0	0	0	0	0
Private Works	0	0	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Surplus / (Deficit) after Capital Revenue</b>	<b>(372,955)</b>	<b>(669,138)</b>	<b>(333,312)</b>	<b>(337,259)</b>	<b>(384,873)</b>	<b>(389,445)</b>
<b>Capital Expenditure</b>						
Jindera Medical Centre	0	0	0	0	0	0
Holbrook Dental Clinic	320,000	320,000	0	0	0	0
Caravan Parks	0	0	50,000	0	0	0
Tourism Operations	0	0	0	0	0	0
Visitor Information Centre	0	0	0	0	0	0
Submarine Museum	0	8,900	0	0	0	0
Economic Development	0	0	0	0	0	0
Community Development Grants	0	0	0	0	0	0
Community Development Projects	0	0	0	0	0	0
Real Estate Development	0	113,198	0	0	0	0
Real Estate Sales	0	0	0	0	0	0
Private Works	0	0	0	0	0	0
<b>Total Capital Expenditure</b>	<b>320,000</b>	<b>442,098</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Capital Expenditure</b>	<b>(320,000)</b>	<b>(442,098)</b>	<b>(50,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Surplus / (Deficit) after Capital Expenditure</b>	<b>(692,955)</b>	<b>(1,111,236)</b>	<b>(383,312)</b>	<b>(337,259)</b>	<b>(384,873)</b>	<b>(389,445)</b>
<b>Add Back: Non-Cash items included in operating result</b>	<b>77,769</b>	<b>77,769</b>	<b>89,944</b>	<b>90,366</b>	<b>90,796</b>	<b>91,235</b>
<b>Net Cash Surplus / (Deficit) after Capital Expenditure</b>	<b>(615,186)</b>	<b>(1,033,467)</b>	<b>(293,368)</b>	<b>(246,893)</b>	<b>(294,077)</b>	<b>(298,210)</b>
<b>Repayments from Deferred Debtors</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Loan Funds Raised</b>	<b>320,000</b>	<b>320,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Proceeds on Sale of Assets</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Loan Repayments</b>	<b>(15,981)</b>	<b>(15,981)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Transfers (to) / from Reserves</b>	<b>8,927</b>	<b>424,518</b>	<b>(5,587)</b>	<b>(5,847)</b>	<b>(6,116)</b>	<b>(6,395)</b>
<b>Budgeted Net Increase / (Decrease) in Cash</b>	<b>(302,240)</b>	<b>(304,930)</b>	<b>(298,955)</b>	<b>(252,740)</b>	<b>(300,193)</b>	<b>(304,605)</b>

Delivery Program 2017 to 2021

Delivery Plan Budget

2020/21 to 2023/24

Budget Summary						
Function: General Purpose Revenue	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Operating Revenue</b>						
FAG Grant - General Component	3,279,392	3,365,495	3,452,998	3,542,776	3,634,888	3,729,395
Interest on Investments	422,382	422,382	175,685	206,078	235,658	268,599
General Rates - Residential	3,151,282	3,208,586	3,296,988	3,382,710	3,470,660	3,560,897
General Rates - Farmland	5,158,114	5,149,767	5,305,714	5,443,663	5,585,198	5,730,413
General Rates - Business	426,177	413,606	436,801	448,158	459,810	471,765
General Rates - Pensioner Concessions	(174,590)	(174,590)	(179,129)	(183,786)	(188,564)	(193,467)
General Rates - Pensioner Rates Subsidy	96,025	96,025	98,521	101,082	103,710	106,407
Ex Gratia Rates	0	0	0	0	0	0
Extra Charges on Overdue Rates	25,000	25,000	0	25,000	25,000	25,000
Emergency Services Property Levy	0	0	0	0	0	0
	<b>12,383,782</b>	<b>12,506,271</b>	<b>12,587,578</b>	<b>12,965,681</b>	<b>13,326,360</b>	<b>13,699,009</b>
<b>Operating Expenditure</b>						
FAG Grant - General Component	0	0				
Interest on Investments	0	0				
General Rates - Residential	0	0				
General Rates - Farmland	0	0				
General Rates - Business	0	0				
General Rates - Pensioner Concessions	0	0				
General Rates - Pensioner Rates Subsidy	0	0				
Ex Gratia Rates	0	0				
Extra Charges on Overdue Rates	0	0				
	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Operating Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operating Surplus / (Deficit)</b>	<b>12,383,782</b>	<b>12,506,271</b>	<b>12,587,578</b>	<b>12,965,681</b>	<b>13,326,360</b>	<b>13,699,009</b>

Delivery Program 2017 to 2021

Delivery Plan Budget

2020/21 to 2023/24

Budget Summary						
Function: General Purpose Revenue	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Capital Revenue</b>						
FAG Grant - General Component	0	0				
Interest on Investments	0	0				
General Rates - Residential	0	0				
General Rates - Farmland	0	0				
General Rates - Business	0	0				
General Rates - Pensioner Concessions	0	0				
General Rates - Pensioner Rates Subsidy	0	0				
Ex Gratia Rates	0	0				
Extra Charges on Overdue Rates	0	0				
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Surplus / (Deficit) after Capital Revenue</b>	<b>12,383,782</b>	<b>12,506,271</b>	<b>12,587,578</b>	<b>12,965,681</b>	<b>13,326,360</b>	<b>13,699,009</b>
<b>Capital Expenditure</b>						
FAG Grant - General Component	0	0				
Interest on Investments	0	0				
General Rates - Residential	0	0				
General Rates - Farmland	0	0				
General Rates - Business	0	0				
General Rates - Pensioner Concessions	0	0				
General Rates - Pensioner Rates Subsidy	0	0				
Ex Gratia Rates	0	0				
Extra Charges on Overdue Rates	0	0				
<b>Total Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Surplus / (Deficit) after Capital Expenditure</b>	<b>12,383,782</b>	<b>12,506,271</b>	<b>12,587,578</b>	<b>12,965,681</b>	<b>13,326,360</b>	<b>13,699,009</b>
<b>Add Back: Non-Cash items included in operating result</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Cash Surplus / (Deficit) after Capital Expenditure</b>	<b>12,383,782</b>	<b>12,506,271</b>	<b>12,587,578</b>	<b>12,965,681</b>	<b>13,326,360</b>	<b>13,699,009</b>
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfers (to) / from Reserves	0	0	0	0	0	0
<b>Budgeted Net Increase / (Decrease) in Cash</b>	<b>12,383,782</b>	<b>12,506,271</b>	<b>12,587,578</b>	<b>12,965,681</b>	<b>13,326,360</b>	<b>13,699,009</b>



Greater  
Hume  
Council

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## **Delivery Program 2017 to 2021**

**Delivery Plan Budget  
2020/21 to 2023/24**

**Detailed Budget**

Function: Governance	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Elected Members Expenses</b>						
<b>Operating Revenue</b>						
Other Revenue	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Capital Revenue</b>						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	0	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating Expenses</b>						
<b>Mayor &amp; Elected Members Expenditure</b>						
Mayoral Fee	22,291	22,291	22,871	23,466	24,076	24,702
Deputy Mayoral Fee	4,236	4,236	4,346	4,459	4,575	4,694
Councillors Fees	109,409	109,409	112,254	115,173	118,167	121,239
Provision of Facilities	6,000	6,000	6,120	6,242	6,367	6,494
Travelling Costs	19,505	19,505	19,895	20,293	20,699	21,113
Subsistence	5,596	5,596	5,708	5,822	5,938	6,057
Telephone Charges	2,184	2,184	2,208	2,232	2,257	2,282
Sundry Expenses	0	0	0	0	0	0
Training Non Salary Costs	15,000	15,000	9,000	15,000	10,000	10,000
Conferences & Seminars	13,260	13,260	7,560	7,711	7,865	8,022
<b>Mayor &amp; Elected Members Expenditure</b>	<b>197,481</b>	<b>197,481</b>	<b>189,962</b>	<b>200,398</b>	<b>199,944</b>	<b>204,603</b>
<b>Election Expenses</b>	<b>10,000</b>	<b>36,000</b>	<b>0</b>	<b>60,000</b>	<b>0</b>	<b>24,000</b>
<b>Councillors &amp; Officers Liability Insurance</b>	<b>30,398</b>	<b>32,964</b>	<b>34,282</b>	<b>35,653</b>	<b>37,079</b>	<b>38,562</b>
<b>Total Operating Expenses</b>	<b>237,879</b>	<b>266,445</b>	<b>224,244</b>	<b>296,051</b>	<b>237,023</b>	<b>267,165</b>
<b>Capital Expenditure</b>	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	0	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Risk Management Reserve	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Summary : Elected Members</b>						
Total Operating Revenue	0	0	0	0	0	0
Total Operating Expenditure	237,879	266,445	224,244	296,051	237,023	267,165
<b>Net Surplus/ (Deficit) from Operating</b>	<b>(237,879)</b>	<b>(266,445)</b>	<b>(224,244)</b>	<b>(296,051)</b>	<b>(237,023)</b>	<b>(267,165)</b>
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
<b>Net Surplus/ (Deficit) from Capital</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0	0	0
<b>Net Result : Elected Members</b>	<b>(237,879)</b>	<b>(266,445)</b>	<b>(224,244)</b>	<b>(296,051)</b>	<b>(237,023)</b>	<b>(267,165)</b>

Function: Governance	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Governance</b>						
<b>Operating Revenue</b>						
User Fees & Charges	8,000	8,000	8,000	8,000	8,000	8,000
Other Revenue	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>
<b>Capital Revenue</b>						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	0	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating Expenses</b>						
<b>Staff Training</b>	8,907	12,407	9,085	9,267	9,453	9,643
<b>Civic Functions</b>						
Australia Day Function	13,985	13,985	14,277	14,577	14,882	15,196
Vietnam Veterans Day Memorial	72	72	73	74	75	77
Anzac Day	1,453	1,453	1,485	1,519	1,553	1,587
Citizenship Ceremony	1,067	1,067	1,088	1,110	1,132	1,154
Henty Streetscape Opening	1,000	1,000	1,000	1,000	1,000	1,000
Miscellaneous Civic Functions	0	0	0	0	0	0
<b>Civic Functions Total</b>	<b>17,577</b>	<b>17,577</b>	<b>17,923</b>	<b>18,280</b>	<b>18,642</b>	<b>19,014</b>
<b>Administration Expenditure</b>	412,353	412,353	412,791	423,029	433,522	444,276
<b>Professional Services</b>						
Miscellaneous Professional Services	10,000	10,000	10,000	10,000	10,000	10,000
Customer Satisfaction Surveys	0	0	0	25,000	0	25,000
Audit Services Financial Reports	59,270	59,270	61,967	63,206	64,470	65,759
Internal Audit	37,500	37,500	38,000	38,760	39,535	40,326
Other Audit Services	0	0	0	0	0	0
<b>Professional Services Total</b>	<b>106,770</b>	<b>106,770</b>	<b>109,967</b>	<b>136,966</b>	<b>114,005</b>	<b>141,085</b>
<b>Subscriptions</b>	68,238	78,238	76,919	78,804	80,735	82,713
<b>Council Contributions to Other Organisations</b>	24,920	27,920	24,020	24,020	24,020	24,020
<b>Project Expenses</b>						
Service Reviews	25,000	60,000	25,000	60,000	25,000	25,000
LG Professionals Self Assessment Program	7,500	7,600	9,900	10,098	10,300	10,506
Loose Fill Asbestos Meetings	0	0	0	0	0	0
Loose Fill Asbestos - Council Contributions	0	26,697	0	0	0	0
Bluet Memorial Award	0	5,500	0	0	0	0
Council Rebrand	0	15,000	0	0	0	0
Softwoods Working Group Committee Meetings	510	510	750	765	780	796
LG Vendor Panel	8,575	8,575	0	0	0	0
Miscellaneous Projects	0	114	0	0	0	0
<b>Project Expenses Total</b>	<b>41,585</b>	<b>123,996</b>	<b>35,650</b>	<b>70,863</b>	<b>36,080</b>	<b>36,302</b>
<b>Total Operating Expenses</b>	<b>680,350</b>	<b>779,261</b>	<b>686,355</b>	<b>761,229</b>	<b>716,457</b>	<b>757,053</b>

Function: Governance	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Capital Expenditure</b>	0	0	0	45,000	30,000	0
Proceeds on Sale of Assets	0	0	0	15,000	0	0
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	98,697	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Risk Management Reserve	16,075	16,075	9,900	10,098	10,300	10,506
Waste Management Reserve	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>	<b>16,075</b>	<b>114,772</b>	<b>9,900</b>	<b>10,098</b>	<b>10,300</b>	<b>10,506</b>
<b>Summary : Governance</b>						
Total Operating Revenue	8,000	8,000	8,000	8,000	8,000	8,000
Total Operating Expenditure	680,350	779,261	686,355	761,229	716,457	757,053
<b>Net Surplus/ (Deficit) from Operating</b>	<b>(672,350)</b>	<b>(771,261)</b>	<b>(678,355)</b>	<b>(753,229)</b>	<b>(708,457)</b>	<b>(749,053)</b>
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	45,000	30,000	0
<b>Net Surplus/ (Deficit) from Capital</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(45,000)</b>	<b>(30,000)</b>	<b>0</b>
Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	15,000	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	16,075	114,772	9,900	10,098	10,300	10,506
<b>Net Result : Governance</b>	<b>(656,275)</b>	<b>(656,489)</b>	<b>(668,455)</b>	<b>(773,131)</b>	<b>(728,157)</b>	<b>(738,547)</b>



Function: Governance	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Risk Management</b>						
<b>Operating Revenue</b>						
Other Revenue	70,000	70,000	70,000	70,000	70,000	70,000
Grants & Subsidies Recurrent	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>
<b>Capital Revenue</b>						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	0	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating Expenses</b>						
<b>Staff Training</b>	3,137	4,955	3,200	3,264	3,330	3,396
<b>Work Health &amp; Safety Expenses</b>	0	0	0	0	0	0
<b>Administration Expenditure Salaries &amp; Wages</b>	92,100	92,100	48,980	50,205	51,460	52,747
<b>Subscriptions</b>	523	523	533	544	555	566
<b>Insurance</b>						
Property Insurance	13,621	6,031	6,936	7,213	7,502	7,802
Public Liability Insurance	207,035	203,362	245,972	255,811	266,043	276,685
Fidelity Guarantee & Professional Indemnity	8,218	8,186	9,004	9,364	9,739	10,129
Other	5,757	5,735	6,308	6,560	6,822	7,095
Excess Payable on Insurance Claims	15,000	15,000	15,000	15,000	15,000	15,000
Non-Recoverable Deed of Release Payments	1,000	1,000	1,000	1,020	1,040	1,061
<b>Insurance Total</b>	<b>250,631</b>	<b>239,314</b>	<b>284,220</b>	<b>294,968</b>	<b>306,146</b>	<b>317,772</b>
<b>Project Expenses</b>						
Risk Management Signs	0	280	0	0	0	0
<b>Project Expenses Total</b>	<b>0</b>	<b>280</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Operating Expenses</b>	<b>346,391</b>	<b>337,172</b>	<b>336,933</b>	<b>348,981</b>	<b>361,491</b>	<b>374,481</b>
<b>Capital Expenditure</b>	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	0	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Reserves	37,100	37,100	0	0	0	0
<b>Transfers (to) / From Reserves</b>	<b>37,100</b>	<b>37,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Summary : Risk Management</b>						
Total Operating Revenue	70,000	70,000	70,000	70,000	70,000	70,000
Total Operating Expenditure	346,391	337,172	336,933	348,981	361,491	374,481
<b>Net Surplus/ (Deficit) from Operating</b>	<b>(276,391)</b>	<b>(267,172)</b>	<b>(266,933)</b>	<b>(278,981)</b>	<b>(291,491)</b>	<b>(304,481)</b>
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
<b>Net Surplus/ (Deficit) from Capital</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	37,100	37,100	0	0	0	0
<b>Net Result : Risk Management</b>	<b>(239,291)</b>	<b>(230,072)</b>	<b>(266,933)</b>	<b>(278,981)</b>	<b>(291,491)</b>	<b>(304,481)</b>

Function: Governance	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Summary : Governance</b>						
Total Operating Revenue	78,000	78,000	78,000	78,000	78,000	78,000
Total Operating Expenditure	1,264,620	1,382,878	1,247,532	1,406,261	1,314,971	1,398,699
<b>Net Surplus/ (Deficit) from Operating</b>	<b>(1,186,620)</b>	<b>(1,304,878)</b>	<b>(1,169,532)</b>	<b>(1,328,261)</b>	<b>(1,236,971)</b>	<b>(1,320,699)</b>
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	45,000	30,000	0
<b>Net Surplus/ (Deficit) from Capital</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(45,000)</b>	<b>(30,000)</b>	<b>0</b>
Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	15,000	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	53,175	151,872	9,900	10,098	10,300	10,506
<b>Net Result</b>	<b>(1,133,445)</b>	<b>(1,153,006)</b>	<b>(1,159,632)</b>	<b>(1,348,163)</b>	<b>(1,256,671)</b>	<b>(1,310,193)</b>

Function: Administration	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Corporate Services Management</b>						
<b>Operating Revenue</b>						
Statutory Fees & Charges	26,691	26,691	31,225	31,850	32,487	33,137
User Fees & Charges	78,425	82,325	76,163	78,689	80,246	81,833
Other Revenue	94,735	94,835	95,430	96,139	96,862	97,599
Grants & Subsidies Recurrent	0	6,563	0	0	0	0
<b>Total Operating Revenue</b>	<b>199,851</b>	<b>210,414</b>	<b>202,818</b>	<b>206,678</b>	<b>209,595</b>	<b>212,569</b>
<b>Capital Revenue</b>						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	0	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating Expenditure</b>						
Administration Salaries & Wages	1,502,259	1,482,198	1,458,670	1,536,780	1,575,200	1,614,580
Administration Expenses - Other	212,819	270,091	211,776	216,012	220,332	224,739
Council Contributions	6,000	6,000	3,000	3,060	3,121	3,183
Council Offices - Cleaning	63,511	63,511	53,381	54,593	55,832	47,099
Council Offices - Maintenance	32,847	32,847	35,000	35,700	36,412	37,141
Crown Lands Management Act Expenditure	0	2,000	0	0	0	0
Debt Recovery Costs	60,000	60,000	60,000	60,000	60,000	60,000
Depreciation	132,177	132,177	124,594	124,594	124,594	124,594
Insurance	13,542	12,871	14,802	15,127	15,459	15,798
Legal Expenses	5,075	5,075	5,177	5,281	5,387	5,495
Loan Interest	28,492	28,492	19,654	10,261	6,247	2,504
Other Office Expenses	42,141	42,141	47,980	48,938	49,916	50,914
Publications - Quarterly Newsletter	8,000	8,000	10,000	10,200	10,404	10,612
Staff Training	37,000	48,650	38,000	38,760	39,535	40,326
Subscriptions	14,386	14,386	15,512	18,822	19,139	19,462
Utilities	55,548	53,287	54,400	55,983	57,614	49,291
Valuation Expenses	125,515	125,515	52,697	49,671	85,664	100,677
<b>Total Operating Expenses</b>	<b>2,339,312</b>	<b>2,387,241</b>	<b>2,204,643</b>	<b>2,283,782</b>	<b>2,364,856</b>	<b>2,406,415</b>
Less: Overhead and Oncost Recoveries	(369,632)	(369,632)	(403,073)	(413,150)	(423,479)	(434,066)
<b>Net Operating Expenses</b>	<b>1,969,680</b>	<b>2,017,609</b>	<b>1,801,570</b>	<b>1,870,632</b>	<b>1,941,377</b>	<b>1,972,349</b>
<b>Capital Expenditure</b>						
Proceeds on Sale of Assets	50,000	5,000	15,000	90,000	55,000	0
Deferred Debtor Payments	15,000	0	0	30,000	10,000	0
Deferred Debtor Payments	13,335	13,335	11,671	10,939	10,975	11,012
Loan Principal Repayments	159,288	159,288	120,704	88,180	67,202	49,146
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	13,500	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Risk Management Reserve	7,795	7,795	8,720	8,894	9,072	6,786
Crown Lands Act Reserve	0	(6,563)	0	3,000	3,000	3,000
Jindera Community Huib Reserve	5,000	5,000	0	(20,027)	(20,429)	(20,836)
Plant Replacement Reserve	0	(30,000)	0	0	0	0
<b>Transfers (to) / From Reserves</b>	<b>12,795</b>	<b>(10,268)</b>	<b>8,720</b>	<b>(8,133)</b>	<b>(8,357)</b>	<b>(11,050)</b>
<b>Summary : Corporate Services Management</b>						
Total Operating Revenue	199,851	210,414	202,818	206,678	209,595	212,569
Total Operating Expenditure	1,969,680	2,017,609	1,801,570	1,870,632	1,941,377	1,972,349
<b>Net Surplus/ (Deficit) from Operating</b>	<b>(1,769,829)</b>	<b>(1,807,195)</b>	<b>(1,598,752)</b>	<b>(1,663,954)</b>	<b>(1,731,782)</b>	<b>(1,759,780)</b>
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	50,000	5,000	15,000	90,000	55,000	0
<b>Net Surplus/ (Deficit) from Capital</b>	<b>(50,000)</b>	<b>(5,000)</b>	<b>(15,000)</b>	<b>(90,000)</b>	<b>(55,000)</b>	<b>0</b>
Depreciation Contra	132,177	132,177	124,594	124,594	124,594	124,594
Loan Funds Raised	0	0	0	0	0	0
Deferred Debtor Repayments	13,335	13,335	11,671	10,939	10,975	11,012
Proceeds on Sale of Assets	15,000	0	0	30,000	10,000	0
Loan Repayments	159,288	159,288	120,704	88,180	67,202	49,146
Net Transfer (to) / from Reserves	12,795	(10,268)	8,720	(8,133)	(8,357)	(11,050)
<b>Net Result : Corporate Services Management</b>	<b>(1,805,810)</b>	<b>(1,836,239)</b>	<b>(1,589,471)</b>	<b>(1,684,734)</b>	<b>(1,716,772)</b>	<b>(1,684,370)</b>

Function: Administration	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Information Technology Services</b>						
<b>Capital Revenue</b>						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	0	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating Expenditure</b>						
Administration Salaries & Wages	140,640	140,640	150,710	154,478	158,340	162,299
Computer Hardware <\$2000	21,420	21,420	22,000	22,440	22,889	23,347
Depreciation	70,277	70,277	67,227	67,227	67,227	67,227
Equipment Leases	0	0	21,600	21,600	21,600	21,600
Internet Charges	52,000	52,000	57,600	58,752	59,927	61,126
IT Consultants	20,000	20,000	20,500	20,910	21,328	21,755
Software Licences & Upgrades	287,208	287,208	328,880	335,458	342,167	349,010
Software Maintenance & Support Calls	5,000	5,000	5,000	5,100	5,202	5,306
Website	3,000	3,000	3,000	3,050	3,100	28,000
<b>Total Operating Expenditure</b>	<b>599,545</b>	<b>599,545</b>	<b>676,517</b>	<b>689,015</b>	<b>701,780</b>	<b>739,670</b>
<b>Capital Expenditure</b>						
	40,000	40,000	40,000	40,000	40,000	40,000
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	0	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Risk Management Reserve	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Summary : Information Technology Services</b>						
Total Operating Revenue	0	0	0	0	0	0
Total Operating Expenditure	599,545	599,545	676,517	689,015	701,780	739,670
<b>Net Surplus/ (Deficit) from Operating</b>	<b>(599,545)</b>	<b>(599,545)</b>	<b>(676,517)</b>	<b>(689,015)</b>	<b>(701,780)</b>	<b>(739,670)</b>
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	40,000	40,000	40,000	40,000	40,000	40,000
<b>Net Surplus/ (Deficit) from Capital</b>	<b>(40,000)</b>	<b>(40,000)</b>	<b>(40,000)</b>	<b>(40,000)</b>	<b>(40,000)</b>	<b>(40,000)</b>
Depreciation Contra	70,277	70,277	67,227	67,227	67,227	67,227
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0	0	0
<b>Net Result : Information Technology Services</b>	<b>(569,268)</b>	<b>(569,268)</b>	<b>(649,290)</b>	<b>(661,788)</b>	<b>(674,553)</b>	<b>(712,443)</b>

#REF!

Function: Administration	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Employment On-Costs</b>						
<b>Operating Revenue</b>						
Sundry Income	0	0	0	0	0	0
Insurance Rebates	0	0	0	0	0	0
Workers Comp Accident Pays Recovered	30,000	30,000	30,000	30,000	30,000	30,000
<b>Total Operating Revenue</b>	30,000	30,000	30,000	30,000	30,000	30,000
<b>Operating Expenditure</b>						
Accident Pay	40,000	40,000	40,000	41,000	42,025	43,076
Annual Leave	676,090	676,090	781,630	801,171	821,200	841,730
Employee Assistance Program	8,454	8,454	8,665	8,882	9,104	9,332
Long Service Leave	304,800	304,800	352,510	361,323	370,356	379,615
Medicals	26,500	26,500	35,000	35,875	36,772	37,691
Non Compensable Injury Management	30,000	30,000	30,000	30,750	31,519	32,307
Other Leave Expenses	28,907	28,907	28,907	29,630	30,371	31,130
Protective Clothing & Accessories	35,980	35,980	42,000	43,050	44,126	45,229
Public Holidays	313,860	313,860	429,900	440,648	451,664	462,956
RDO/TIL Adjustments	0	0	0	0	0	0
Redundancy Pay	0	0	0	0	0	0
Sick Leave	270,430	270,430	312,650	320,466	328,478	336,690
Staff Recruitment Costs	20,000	20,000	20,200	20,404	20,612	20,824
Staff Training	141,330	141,330	144,604	147,955	151,384	154,894
Superannuation - Accumulation Scheme	851,968	851,968	940,210	963,715	987,808	1,012,503
Superannuation - Defined Benefit Plan	77,620	77,620	133,204	136,534	139,947	143,446
Uniform/Clothing Purchased	5,284	5,284	5,500	5,638	5,779	5,923
Unused Leave paid to Estate	0	0	0	0	0	0
Work Health & Safety Expenses	15,225	15,225	0	0	0	0
Work Inspiration Day	1,523	1,523	1,600	1,632	1,664	1,697
Work Related Injury Management	30,000	30,000	30,000	30,000	30,000	30,000
Workers Comp Management Salaries & Wages	73,230	73,230	95,580	97,970	100,420	102,930
Workers Compensation Insurance	355,750	355,750	364,644	373,760	383,104	392,682
<b>Total Operating Expenditure</b>	3,306,951	3,306,951	3,796,804	3,890,403	3,986,333	4,084,655
Less: Payroll Oncost Recoveries	(3,276,951)	(3,276,951)	(3,766,804)	(3,860,403)	(3,956,333)	(4,054,655)
<b>Net Operating Expenditure</b>	30,000	30,000	30,000	30,000	30,000	30,000
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	0	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Risk Management Reserve	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>	0	0	0	0	0	0
<b>Summary : Employment On-Costs</b>						
Total Operating Revenue	30,000	30,000	30,000	30,000	30,000	30,000
Total Operating Expenditure	30,000	30,000	30,000	30,000	30,000	30,000
<b>Net Surplus/ (Deficit) from Operating</b>	0	0	0	0	0	0
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
<b>Net Surplus/ (Deficit) from Capital</b>	0	0	0	0	0	0
Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0	0	0
<b>Net Result : Employment On-Costs</b>	0	0	0	0	0	0

#REF!

Function: Administration	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Engineering Operations Management</b>						
<b>Operating Revenue</b>						
User Fees & Charges	29,144	22,184	29,727	30,321	30,928	31,546
Other Revenue	0	1,808	0	0	0	0
Grants & Subsidies Recurrent	180,000	180,060	140,000	0	0	0
<b>Total Operating Revenue</b>	<b>209,144</b>	<b>204,052</b>	<b>169,727</b>	<b>30,321</b>	<b>30,928</b>	<b>31,546</b>
<b>Capital Revenue</b>						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	0	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating Expenditure</b>						
Administration Salaries & Wages	981,637	981,637	951,290	970,316	989,722	1,009,516
Administration Expenses - Other	65,677	59,155	66,990	68,330	69,696	71,090
Depreciation	46,375	46,375	18,867	18,867	18,867	18,867
Flood Studies	225,000	225,000	175,000	0	0	0
Professional Consultancy	50,000	0	0	0	0	0
Programs & Events	3,000	3,000	3,060	3,121	3,183	3,247
Traffic Control	5,500	5,500	5,610	5,722	5,837	5,954
Trainees employed through Agency	25,000	25,000	26,500	28,090	28,792	29,512
Staff Training	12,212	12,212	12,336	12,463	12,592	12,724
Subscriptions	3,844	3,844	3,940	3,940	4,039	4,140
<b>Total Operating Expenditure</b>	<b>1,418,245</b>	<b>1,361,723</b>	<b>1,263,593</b>	<b>1,110,849</b>	<b>1,132,728</b>	<b>1,155,050</b>
Less: Recoveries	(1,147,205)	(1,147,205)	(1,101,733)	(991,196)	(1,002,657)	(1,014,419)
<b>Net Operating Expenditure</b>	<b>271,040</b>	<b>214,518</b>	<b>161,860</b>	<b>119,653</b>	<b>130,071</b>	<b>140,631</b>
<b>Capital Expenditure</b>						
Proceeds on Sale of Assets	5,000	305,000	75,000	5,000	45,000	50,000
Proceeds on Sale of Assets	0	0	15,000	0	10,000	15,000
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	0	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Summary : Engineering Administration</b>						
Total Operating Revenue	209,144	204,052	169,727	30,321	30,928	31,546
Total Operating Expenditure	271,040	214,518	161,860	119,653	130,071	140,631
<b>Net Surplus/ (Deficit) from Operating</b>	<b>(61,896)</b>	<b>(10,466)</b>	<b>7,867</b>	<b>(89,332)</b>	<b>(99,143)</b>	<b>(109,085)</b>
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	5,000	305,000	75,000	5,000	45,000	50,000
<b>Net Surplus/ (Deficit) from Capital</b>	<b>(5,000)</b>	<b>(305,000)</b>	<b>(75,000)</b>	<b>(5,000)</b>	<b>(45,000)</b>	<b>(50,000)</b>
Depreciation Contra	46,375	46,375	18,867	18,867	18,867	18,867
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	15,000	0	10,000	15,000
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0	0	0
<b>Net Result : Engineering Administration</b>	<b>(20,521)</b>	<b>(269,091)</b>	<b>(33,266)</b>	<b>(75,465)</b>	<b>(115,276)</b>	<b>(125,218)</b>

Function: Administration	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Depot</b>						
<b>Operating Revenue</b>						
Other Revenue	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Capital Revenue</b>						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	0	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating Expenditure</b>						
Stores & Purchasing Administration	168,760	168,760	161,610	164,842	168,139	171,503
Depot Maintenance	56,426	56,426	77,556	58,707	59,880	61,077
Depot Operating Expenses	60,317	62,037	68,191	69,900	71,654	73,457
Depreciation	55,036	55,036	78,700	78,700	78,700	78,700
Interest on Loans	11,847	11,847	11,097	10,322	9,521	8,693
<b>Total Operating Expenditure</b>	<b>352,386</b>	<b>354,106</b>	<b>397,154</b>	<b>382,471</b>	<b>387,894</b>	<b>393,430</b>
Less: Recoveries	(178,760)	(178,760)	(161,610)	(174,842)	(178,139)	(181,503)
<b>Net Operating Expenditure</b>	<b>173,626</b>	<b>175,346</b>	<b>235,544</b>	<b>207,629</b>	<b>209,755</b>	<b>211,927</b>
<b>Capital Expenditure</b>	50,000	122,198	50,000	330,000	50,000	300,000
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Principal Repayments	22,164	22,164	22,914	23,689	24,490	25,318
<b>Transfers (to) / From Reserves</b>	0	1,000	0	0	0	0
Uncompleted Works	0	0	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Plant Reserve	40,000	111,198	20,000	320,000	0	290,000
<b>Transfers (to) / From Reserves</b>	<b>40,000</b>	<b>112,198</b>	<b>20,000</b>	<b>320,000</b>	<b>0</b>	<b>290,000</b>
<b>Summary : Depot Administration &amp; Management</b>						
Total Operating Revenue	0	0	0	0	0	0
Total Operating Expenditure	173,626	175,346	235,544	207,629	209,755	211,927
<b>Net Surplus/ (Deficit) from Operating</b>	<b>(173,626)</b>	<b>(175,346)</b>	<b>(235,544)</b>	<b>(207,629)</b>	<b>(209,755)</b>	<b>(211,927)</b>
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	50,000	122,198	50,000	330,000	50,000	300,000
<b>Net Surplus/ (Deficit) from Capital</b>	<b>(50,000)</b>	<b>(122,198)</b>	<b>(50,000)</b>	<b>(330,000)</b>	<b>(50,000)</b>	<b>(300,000)</b>
Depreciation Contra	55,036	55,036	78,700	78,700	78,700	78,700
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	22,164	22,164	22,914	23,689	24,490	25,318
Net Transfer (to) / from Reserves	40,000	112,198	20,000	320,000	0	290,000
<b>Net Result : Depot Administration &amp; Management</b>	<b>(150,754)</b>	<b>(152,474)</b>	<b>(209,758)</b>	<b>(162,618)</b>	<b>(205,545)</b>	<b>(168,545)</b>

Function: Administration	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Plant Operating</b>						
<b>Operating Revenue</b>						
Diesel Fuel Rebate & Other Revenue	58,539	58,827	60,000	61,200	62,424	63,672
<b>Total Operating Revenue</b>	58,539	58,827	60,000	61,200	62,424	63,672
<b>Capital Revenue</b>						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	22,727	0	0	0	0
<b>Total Capital Revenue</b>	0	22,727	0	0	0	0
<b>Operating Expenses</b>						
Depreciation	662,823	662,823	682,145	682,145	682,145	682,145
Fuel & Oil	600,000	600,000	571,200	582,624	594,276	606,162
Insurance	100,000	100,000	102,000	106,080	110,323	114,736
Insurance Claims Excess	0	0	0	0	0	0
Minor Plant Expenses	60,000	72,798	75,000	76,500	78,030	79,590
Tyres	42,000	42,000	42,000	42,840	43,697	44,571
Registration	158,100	158,100	158,000	161,160	164,383	167,671
Repairs and Maintenance	787,284	787,284	742,284	757,130	772,273	787,719
<b>Total Plant Operating Expenses</b>	2,410,207	2,423,005	2,372,629	2,408,479	2,445,127	2,482,594
Less: Plant Recoveries	(2,406,892)	(2,406,892)	(2,436,892)	(2,485,630)	(2,535,343)	(2,586,049)
<b>Net Plant Operating Expenses</b>	3,315	16,113	(64,263)	(77,151)	(90,216)	(103,455)
<b>Capital Expenditure</b>	1,119,000	1,141,727	1,259,000	908,000	1,140,000	933,000
Proceeds on Sale of Assets	181,000	181,000	272,000	194,000	178,000	193,000
<b>Total Transfers (to) / from Plant Reserve</b>	219,953	232,463	180,592	(106,496)	127,215	(109,272)
<b>Summary : Plant</b>						
Total Operating Revenue	58,539	58,827	60,000	61,200	62,424	63,672
Total Operating Expenditure	3,315	16,113	(64,263)	(77,151)	(90,216)	(103,455)
<b>Net Surplus/ (Deficit) from Operating</b>	55,224	42,714	124,263	138,351	152,640	167,127
Capital Revenue	0	22,727	0	0	0	0
Capital Expenditure	1,119,000	1,141,727	1,259,000	908,000	1,140,000	933,000
<b>Net Surplus/ (Deficit) from Capital</b>	(1,119,000)	(1,119,000)	(1,259,000)	(908,000)	(1,140,000)	(933,000)
Depreciation Contra	662,823	662,823	682,145	682,145	682,145	682,145
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	181,000	181,000	272,000	194,000	178,000	193,000
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	219,953	232,463	180,592	(106,496)	127,215	(109,272)
<b>Net Result : Plant</b>	0	0	0	0	0	0
<b>Summary : Administration</b>						
Total Operating Revenue	497,534	503,293	462,545	328,199	332,947	337,787
Total Operating Expenditure	3,047,206	3,053,131	2,841,228	2,839,778	2,922,767	2,991,122
<b>Net Surplus/ (Deficit) from Operating</b>	(2,549,672)	(2,549,838)	(2,378,683)	(2,511,579)	(2,589,820)	(2,653,335)
Capital Revenue	0	22,727	0	0	0	0
Capital Expenditure	1,264,000	1,613,925	1,439,000	1,373,000	1,330,000	1,323,000
<b>Net Surplus/ (Deficit) from Capital</b>	(1,264,000)	(1,591,198)	(1,439,000)	(1,373,000)	(1,330,000)	(1,323,000)
Depreciation Contra	966,688	966,688	971,533	971,533	971,533	971,533
Loan Funds Raised	0	0	0	0	0	0
Deferred Debtor Repayments	13,335	13,335	11,671	10,939	10,975	11,012
Proceeds on Sale of Assets	196,000	181,000	287,000	224,000	198,000	208,000
Loan Repayments	181,452	181,452	143,618	111,869	91,692	74,464
Net Transfer (to) / from Reserves	272,748	334,393	209,312	205,371	118,858	169,678
<b>Net Result : Administration</b>	(2,546,353)	(2,827,072)	(2,481,785)	(2,584,605)	(2,712,146)	(2,690,576)



Function: Public Order & Safety	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Animal Control</b>						
<b>Operating Revenue</b>						
Statutory Fees & Charges	38,996	38,996	39,971	40,770	41,584	42,415
User Fees & Charges	600	600	612	624	636	649
Other Revenue	200	200	205	209	213	217
<b>Total Operating Revenue</b>	<b>39,796</b>	<b>39,796</b>	<b>40,788</b>	<b>41,603</b>	<b>42,433</b>	<b>43,281</b>
<b>Capital Revenue</b>						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	0	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating Expenditure</b>						
Administration Expenditure	2,000	2,071	2,040	2,080	2,121	2,162
Computer / IT Costs	0	0	0	0	0	0
Debt Recovery Costs	800	800	816	832	849	866
Depreciation	1,193	1,193	474	474	474	474
Dog Impounding	172,428	172,428	176,396	180,457	184,614	188,867
Livestock Impounding	37,956	37,956	38,856	39,778	40,723	41,689
Professional Services - Legal	2,000	2,000	2,040	2,081	2,123	2,165
Staff Training	2,500	5,000	2,550	2,601	2,653	2,706
Utilities	300	300	308	316	324	332
<b>Total Operating Expenditure</b>	<b>219,177</b>	<b>221,748</b>	<b>223,480</b>	<b>228,619</b>	<b>233,881</b>	<b>239,261</b>
<b>Capital Expenditure</b>	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	2,500	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Reserves	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>	<b>0</b>	<b>2,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Summary : Animal Control</b>						
Total Operating Revenue	39,796	39,796	40,788	41,603	42,433	43,281
Total Operating Expenditure	219,177	221,748	223,480	228,619	233,881	239,261
<b>Net Surplus/ (Deficit) from Operating</b>	<b>(179,381)</b>	<b>(181,952)</b>	<b>(182,692)</b>	<b>(187,016)</b>	<b>(191,448)</b>	<b>(195,980)</b>
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
<b>Net Surplus/ (Deficit) from Capital</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Depreciation Contra	1,193	1,193	474	474	474	474
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	2,500	0	0	0	0
<b>Net Result : Animal Control</b>	<b>(178,188)</b>	<b>(178,259)</b>	<b>(182,218)</b>	<b>(186,542)</b>	<b>(190,974)</b>	<b>(195,506)</b>

Function: Public Order & Safety	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Fire Services</b>						
<b>Operating Revenue</b>						
Annual Maintenance & Repair Grant	345,571	327,400	333,948	340,627	347,439	354,388
Bushfire Equipment - Non Cash	0	0	0	0	0	0
Other Revenue	3,200	129,103	5,400	5,400	5,400	5,400
<b>Total Operating Revenue</b>	<b>348,771</b>	<b>456,503</b>	<b>339,348</b>	<b>346,027</b>	<b>352,839</b>	<b>359,788</b>
<b>Capital Revenue</b>						
Capital Grants	0	0	0	0	0	0
Bushfire Equipment - Capital Non Cash	0	0	0	0	0	0
Capital Contributions	0	275,913	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>275,913</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating Expenses</b>						
Annual Maint & Repairs Grant Expenditure - GHSC	256,082	245,550	250,461	255,635	260,919	266,311
Annual Maint & Repairs Grant Expenditure - Albury City	89,489	81,850	83,487	85,285	87,124	89,004
Greater Hume Shire Council Expenditure	30,000	148,898	41,493	41,792	42,099	42,414
Bushfire Equipment - Non Cash	0	0	0	0	0	0
<b>Contributions to Fire Services</b>						
Contribution to Rural Fire Service : Emergency Services Levy	360,723	360,723	374,617	472,639	482,092	491,734
Contribution to NSW Fire Brigade : Emergency Services Levy	45,582	45,582	50,056	51,057	52,078	53,120
<b>Contributions to Fire Services Total</b>	<b>406,305</b>	<b>406,305</b>	<b>424,673</b>	<b>523,696</b>	<b>534,170</b>	<b>544,854</b>
<b>Other Operating Expenses</b>						
Bushfire Equipment - Non Cash	0	0	0	0	0	0
Depreciation	270,416	270,416	63,000	63,000	63,000	63,000
<b>Total Other Operating Expenses</b>	<b>270,416</b>	<b>270,416</b>	<b>63,000</b>	<b>63,000</b>	<b>63,000</b>	<b>63,000</b>
<b>Total Operating Expenditure</b>	<b>1,052,292</b>	<b>1,153,019</b>	<b>863,114</b>	<b>969,408</b>	<b>987,312</b>	<b>1,005,583</b>
<b>Capital Expenditure</b>	0	275,913	0	0	0	0
<b>Transfers (to) / From Reserves</b>						
Section 94 Contributions	0	0	0	0	0	0
Uncompleted Works	0	0	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Reserves	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Summary : Fire Services</b>						
Total Operating Revenue	348,771	456,503	339,348	346,027	352,839	359,788
Total Operating Expenditure	1,052,292	1,153,019	863,114	969,408	987,312	1,005,583
<b>Net Surplus/ (Deficit) from Operating</b>	<b>(703,521)</b>	<b>(696,516)</b>	<b>(523,766)</b>	<b>(623,381)</b>	<b>(634,473)</b>	<b>(645,795)</b>
Capital Revenue	0	275,913	0	0	0	0
Capital Expenditure	0	275,913	0	0	0	0
<b>Net Surplus/ (Deficit) from Capital</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Depreciation Contra	270,416	270,416	63,000	63,000	63,000	63,000
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0	0	0
<b>Net Result : Fire Services</b>	<b>(433,105)</b>	<b>(426,100)</b>	<b>(460,766)</b>	<b>(560,381)</b>	<b>(571,473)</b>	<b>(582,795)</b>

Function: Public Order & Safety	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>State Emergency Services</b>						
<b>Operating Revenue</b>						
User Fees & Charges	0	0	0	0	0	0
Recurrent Grants	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating Expenditure</b>						
Administration Expenditure	0	0	0	0	0	0
Depreciation	18,223	18,223	19,358	19,358	19,358	19,358
Emergency Services Levy	14,983	14,983	16,823	17,159	17,502	17,852
Insurance	1,653	1,653	1,699	1,767	1,838	1,912
Utilities	1,899	1,899	1,948	1,999	2,051	2,104
<b>Total Operating Expenditure</b>	<b>36,758</b>	<b>36,758</b>	<b>39,828</b>	<b>40,283</b>	<b>40,749</b>	<b>41,226</b>
<b>Capital Expenditure</b>	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	0	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Reserves	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Summary : State Emergency Services</b>						
Total Operating Revenue	0	0	0	0	0	0
Total Operating Expenditure	36,758	36,758	39,828	40,283	40,749	41,226
<b>Net Surplus/ (Deficit) from Operating</b>	<b>(36,758)</b>	<b>(36,758)</b>	<b>(39,828)</b>	<b>(40,283)</b>	<b>(40,749)</b>	<b>(41,226)</b>
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
<b>Net Surplus/ (Deficit) from Capital</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Depreciation Contra	18,223	18,223	19,358	19,358	19,358	19,358
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0	0	0
<b>Net Result : State Emergency Services</b>	<b>(18,535)</b>	<b>(18,535)</b>	<b>(20,470)</b>	<b>(20,925)</b>	<b>(21,391)</b>	<b>(21,868)</b>
<b>Summary : Public Order &amp; Safety</b>						
Total Operating Revenue	388,567	496,299	380,136	387,630	395,272	403,069
Total Operating Expenditure	1,308,227	1,411,525	1,126,422	1,238,310	1,261,942	1,286,070
<b>Net Surplus/ (Deficit) from Operating</b>	<b>(919,660)</b>	<b>(915,226)</b>	<b>(746,286)</b>	<b>(850,680)</b>	<b>(866,670)</b>	<b>(883,001)</b>
Capital Revenue	0	275,913	0	0	0	0
Capital Expenditure	0	275,913	0	0	0	0
<b>Net Surplus/ (Deficit) from Capital</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Depreciation Contra	289,832	289,832	82,832	82,832	82,832	82,832
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	2,500	0	0	0	0
<b>Net Result : Public Order &amp; Safety</b>	<b>(629,828)</b>	<b>(622,894)</b>	<b>(663,454)</b>	<b>(767,848)</b>	<b>(783,838)</b>	<b>(800,169)</b>

Function: Health	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Health Administration</b>						
<b>Operating Revenue</b>						
User Fees & Charges	154,377	154,377	152,577	155,629	158,741	161,915
Other Revenue	0	0	0	0	0	0
<b>Total Operating Revenue</b>	154,377	154,377	152,577	155,629	158,741	161,915
<b>Capital Revenue</b>						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	0	0	0	0	0
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Operating Expenditure</b>						
Administration Expenditure	108,003	108,003	102,784	105,127	107,527	109,985
On-Site Sewerage	60,993	60,993	59,988	61,416	62,879	64,377
Staff Training	3,000	3,000	3,050	3,101	3,153	3,206
<b>Total Operating Expenditure</b>	171,996	171,996	165,822	169,644	173,559	177,568
<b>Capital Expenditure</b>	45,000	45,000	40,000	0	0	85,000
Proceeds on Sale of Assets	15,000	15,000	10,000	0	0	25,000
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	0	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Reserves	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>	0	0	0	0	0	0
<b>Summary : Health Administration</b>						
Total Operating Revenue	154,377	154,377	152,577	155,629	158,741	161,915
Total Operating Expenditure	171,996	171,996	165,822	169,644	173,559	177,568
<b>Net Surplus/ (Deficit) from Operating</b>	(17,619)	(17,619)	(13,245)	(14,015)	(14,818)	(15,653)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	45,000	45,000	40,000	0	0	85,000
<b>Net Surplus/ (Deficit) from Capital</b>	(45,000)	(45,000)	(40,000)	0	0	(85,000)
Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	15,000	15,000	10,000	0	0	25,000
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0	0	0
<b>Net Result : Health Administration</b>	(47,619)	(47,619)	(43,245)	(14,015)	(14,818)	(75,653)

Function: Environment	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Waste Management</b>						
<b>Operating Revenue</b>						
<b>Rates &amp; Annual Charges</b>						
Std Combo Waste Residential	786,677	797,049	801,069	821,897	843,266	865,191
Std Combo Waste Business	124,304	122,982	123,488	126,699	129,993	133,373
Vacant Waste	12,560	12,776	12,520	12,520	12,520	12,520
Recycle Only Waste	7,808	8,175	8,320	8,536	8,758	8,986
Garbage Only Waste	39,524	41,320	40,970	42,035	43,128	44,249
Pensioner Concessions	(56,512)	(56,512)	(57,925)	(59,431)	(60,976)	(62,561)
<b>Total Rates &amp; Annual Charges</b>	<b>914,361</b>	<b>925,790</b>	<b>928,442</b>	<b>952,256</b>	<b>976,689</b>	<b>1,001,758</b>
<b>User Fees &amp; Charges</b>						
Tipping Fees	152,760	152,760	155,814	158,930	162,109	165,351
<b>Total User Fees &amp; Charges</b>	<b>152,760</b>	<b>152,760</b>	<b>155,814</b>	<b>158,930</b>	<b>162,109</b>	<b>165,351</b>
<b>Grants &amp; Subsidies Recurrent</b>						
Pensioner Rates Subsidy	31,081	31,081	31,858	32,686	33,536	34,408
State Grants & Subsidies	0	0	0	0	0	0
<b>Grants &amp; Subsidies Recurrent</b>	<b>31,081</b>	<b>31,081</b>	<b>31,858</b>	<b>32,686</b>	<b>33,536</b>	<b>34,408</b>
<b>Other Revenue</b>	<b>66,500</b>	<b>66,500</b>	<b>66,500</b>	<b>66,500</b>	<b>66,500</b>	<b>51,500</b>
<b>Total Operating Revenue</b>	<b>1,164,702</b>	<b>1,176,131</b>	<b>1,182,614</b>	<b>1,210,372</b>	<b>1,238,834</b>	<b>1,253,017</b>
<b>Capital Revenue</b>						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	0	0	0	0	0
S94 Capital Contributions	0	0	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating Expenditure</b>						
<b>Administration Expenses</b>						
Administration : Salaries & Wages	82,870	82,870	81,729	83,772	85,866	88,013
Administration Overhead Allocation	44,652	44,652	45,545	46,456	47,385	48,333
Administration Expenses - Other	6,018	6,018	1,500	1,530	1,561	1,592
Depreciation	20,964	20,964	48,428	48,428	48,428	48,428
Environmental Management Plan	0	0	0	0	0	0
Insurance	4,819	2,374	13,640	14,185	14,752	15,342
Staff Training	0	0	0	0	0	0
Utilities	6,883	6,883	6,935	7,115	7,300	7,490
<b>Administration Expenses</b>	<b>166,206</b>	<b>163,761</b>	<b>197,777</b>	<b>201,486</b>	<b>205,292</b>	<b>209,198</b>
<b>Other Operations Expenses</b>						
Abandoned Vehicle Disposal	8,232	8,232	8,431	8,636	8,845	9,060
Drum Muster	4,053	4,053	4,053	4,099	4,145	4,194
Goods for Resale	3,896	3,773	4,800	4,896	4,994	5,094
Kerbside Collection	301,980	311,980	308,020	314,180	320,464	326,873
Recycling Services	168,061	168,061	180,000	183,600	187,272	191,017
<b>Other Operations Expenses</b>	<b>486,222</b>	<b>496,099</b>	<b>505,304</b>	<b>515,411</b>	<b>525,720</b>	<b>536,238</b>
<b>Waste Site Operations</b>						
Brocklesby Transfer Station	6,159	6,159	5,895	6,027	6,162	6,300
Burrumbuttock Transfer Station	8,594	8,594	11,983	12,255	12,533	12,818
Culcairn Landfill	89,150	89,150	85,992	88,001	90,059	92,166
Gerogery Transfer Station	12,241	12,241	25,675	26,298	26,935	27,586
Henty Transfer Station	12,027	12,027	11,600	11,865	12,136	12,413
Holbrook Landfill	77,863	77,863	74,782	76,520	78,299	80,120
Jindera Transfer Station	54,648	54,648	57,113	58,391	59,698	61,034
Mullengandera Transfer Station	13,227	13,227	12,816	13,106	13,403	13,707
<b>Total Waste Site Operations</b>	<b>273,909</b>	<b>273,909</b>	<b>285,856</b>	<b>292,463</b>	<b>299,225</b>	<b>306,144</b>

Function: Environment	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Waste Site Maintenance</b>						
Brocklesby Transfer Station	1,538	3,538	1,538	1,569	1,600	1,632
Burrumbuttock Transfer Station	3,076	3,076	1,538	1,569	1,600	1,632
Culcairn Landfill	21,025	21,025	24,930	25,450	25,980	26,524
Gerogery Transfer Station	2,155	2,155	2,463	2,515	2,569	2,624
Henty Transfer Station	4,691	4,691	4,691	4,785	4,882	4,980
Holbrook Landfill	117,004	117,004	30,004	40,631	31,470	42,129
Jindera Transfer Station	15,375	15,375	8,000	8,160	8,323	8,489
Mullengandera Transfer Station	1,539	1,539	1,539	1,572	1,606	1,640
Walla Walla Landfill	1,541	1,541	1,500	1,538	1,576	1,615
Woomargama	0	0	1,000	1,025	1,051	1,077
<b>Total Waste Site Maintenance</b>	<b>167,944</b>	<b>169,944</b>	<b>77,203</b>	<b>88,814</b>	<b>80,657</b>	<b>92,342</b>
<b>Total Operating Expenditure</b>	<b>1,094,281</b>	<b>1,103,713</b>	<b>1,066,140</b>	<b>1,098,174</b>	<b>1,110,894</b>	<b>1,143,922</b>
<b>Capital Expenditure</b>	15,000	170,840	0	0	650,000	50,000
<b>Loan Funds Raised</b>	0	0	0	0	0	0
<b>Loan Principal Repayments</b>	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>						
Section 94 Contributions	0	0	0	0	0	0
Uncompleted Works	0	155,000	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Waste Management Reserve	(15,000)	(15,000)	(15,000)	(15,000)	635,000	50,000
Domestic Waste Management Reserve	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>	<b>(15,000)</b>	<b>140,000</b>	<b>(15,000)</b>	<b>(15,000)</b>	<b>635,000</b>	<b>50,000</b>
<b>Summary : Waste Management</b>						
Total Operating Revenue	1,164,702	1,176,131	1,182,614	1,210,372	1,238,834	1,253,017
Total Operating Expenditure	1,094,281	1,103,713	1,066,140	1,098,174	1,110,894	1,143,922
<b>Net Surplus/ (Deficit) from Operating</b>	<b>70,421</b>	<b>72,419</b>	<b>116,474</b>	<b>112,198</b>	<b>127,940</b>	<b>109,095</b>
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	15,000	170,840	0	0	650,000	50,000
<b>Net Surplus/ (Deficit) from Capital</b>	<b>(15,000)</b>	<b>(170,840)</b>	<b>0</b>	<b>0</b>	<b>(650,000)</b>	<b>(50,000)</b>
Add Back: Depreciation Contra	20,964	20,964	48,428	48,428	48,428	48,428
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	(15,000)	140,000	(15,000)	(15,000)	635,000	50,000
<b>Net Result : Waste Management</b>	<b>61,385</b>	<b>62,543</b>	<b>149,902</b>	<b>145,626</b>	<b>161,368</b>	<b>157,523</b>

Function: Environment	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Noxious Animals &amp; Insects</b>						
<b>Operating Revenue</b>						
Other Revenue	0	0	0	0	0	0
<b>Total Operating Revenue</b>	0	0	0	0	0	0
<b>Operating Expenditure</b>						
Elm Leaf Beetle	5,000	5,000	5,000	5,000	5,000	5,000
Feral Animals	5,224	5,224	5,000	5,075	5,152	5,230
<b>Total Operating Expenditure</b>	10,224	10,224	10,000	10,075	10,152	10,230
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	0	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Reserves	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>	0	0	0	0	0	0
<b>Summary : Noxious Animals &amp; Insects</b>						
Total Operating Revenue	0	0	0	0	0	0
Total Operating Expenditure	10,224	10,224	10,000	10,075	10,152	10,230
<b>Net Surplus/ (Deficit) from Operating</b>	(10,224)	(10,224)	(10,000)	(10,075)	(10,152)	(10,230)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
<b>Net Surplus/ (Deficit) from Capital</b>	0	0	0	0	0	0
Add Back: Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0	0	0
<b>Net Result : Noxious Animals &amp; Insects</b>	(10,224)	(10,224)	(10,000)	(10,075)	(10,152)	(10,230)

Function: Environment	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Noxious Plants</b>						
<b>Operating Revenue</b>						
WAP Program	94,079	94,079	92,909	92,909	92,909	92,909
Fees & Charges	0	0	0	0	0	0
Other Grants	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>94,079</b>	<b>94,079</b>	<b>92,909</b>	<b>92,909</b>	<b>92,909</b>	<b>92,909</b>
<b>Capital Revenue</b>						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	0	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating Expenditure</b>						
Regional Management Plans Linked	0	0	0	0	0	0
Rapid Response Plans	0	0	0	0	0	0
Regional Inspection Program	285,579	179,548	255,579	261,359	267,272	273,319
Invasive Weeds LCA Lands	0	71,217	0	0	0	0
Invasive Weeds Private Land	0	25,158	0	0	0	0
Regional Committee Strategy	0	3,064	0	0	0	0
Competency Based Qualifications	0	23,292	0	0	0	0
Meri Principals	0	7,000	0	0	0	0
Regional Weed Committee established	0	0	0	0	0	0
Monitoring Programs	0	0	0	0	0	0
Private Works	0	0	0	0	0	0
Other Noxious Weeds Operations	0	0	0	0	0	0
Public Lands Biodiversity Grant	0	0	0	0	0	0
Balldale Walbundrie Connected Corridors	0	0	0	0	0	0
Green Cestrum	0	0	0	0	0	0
<b>Total Operating Expenditure</b>	<b>285,579</b>	<b>309,279</b>	<b>255,579</b>	<b>261,359</b>	<b>267,272</b>	<b>273,319</b>
<b>Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	23,700	0	0	0	0
St Johns Wart Reserve	30,000	30,000	0	0	0	0
Green Cestrum Grant	0	0	0	0	0	0
Balldale Walbundrie Connected Corridors Grant Reserves	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>	<b>30,000</b>	<b>53,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Summary : Noxious Plants</b>						
Total Operating Revenue	94,079	94,079	92,909	92,909	92,909	92,909
Total Operating Expenditure	285,579	309,279	255,579	261,359	267,272	273,319
<b>Net Surplus/ (Deficit) from Operating</b>	<b>(191,500)</b>	<b>(215,200)</b>	<b>(162,670)</b>	<b>(168,450)</b>	<b>(174,363)</b>	<b>(180,410)</b>
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
<b>Net Surplus/ (Deficit) from Capital</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Add Back: Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	30,000	53,700	0	0	0	0
<b>Net Result : Noxious Plants</b>	<b>(161,500)</b>	<b>(161,500)</b>	<b>(162,670)</b>	<b>(168,450)</b>	<b>(174,363)</b>	<b>(180,410)</b>



Function: Environment	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Street Cleaning</b>						
<b>Operating Revenue</b>						
<b>User Fees &amp; Charges</b>						
Lockhart Sweeping	22,810	22,810	23,310	23,822	24,346	24,882
The Rock Sweeping	13,824	13,824	14,100	14,382	14,670	14,964
<b>Total Operating Revenue</b>	36,634	36,634	37,410	38,204	39,016	39,846
<b>Capital Revenue</b>						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	0	0	0	0	0
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Operating Expenses</b>						
<b>Maintenance - Street Sweeping</b>	0	0	0	0	0	0
Brocklesby	1,600	1,600	1,634	1,669	1,705	1,742
Burrumbuttock	2,300	2,300	2,350	2,402	2,454	2,508
Culcairn	32,800	32,800	33,521	34,258	35,011	35,781
Gerogery	2,050	2,050	2,094	2,139	2,184	2,231
Henty	22,500	22,500	22,995	23,501	24,018	24,547
Holbrook	38,000	38,000	38,840	39,699	40,577	41,475
Jindera	26,500	26,500	27,080	27,673	28,279	28,898
Walbundrie	2,450	2,450	2,504	2,559	2,615	2,673
Walla Walla	13,200	13,200	13,494	13,795	14,103	14,418
Woomargama	700	700	715	730	745	761
<b>Total Maintenance - Street Sweeping</b>	142,100	142,100	145,227	148,425	151,691	155,034
<b>Private Works</b>						
Lockhart Sweeping	11,405	11,405	11,655	11,911	12,173	12,441
The Rock Sweeping	11,405	11,405	11,655	11,911	12,173	12,441
<b>Total Private Works</b>	22,810	22,810	23,310	23,822	24,346	24,882
<b>Total Operating Expenses</b>	164,910	164,910	168,537	172,247	176,037	179,916
<b>Capital Expenditure</b>	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>						
<b>Street Cleaning Reserve</b>	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>	0	0	0	0	0	0
<b>Summary : Street Cleaning Reserve</b>						
Total Operating Revenue	36,634	36,634	37,410	38,204	39,016	39,846
Total Operating Expenditure	164,910	164,910	168,537	172,247	176,037	179,916
<b>Net Surplus/ (Deficit) from Operating</b>	(128,276)	(128,276)	(131,127)	(134,043)	(137,021)	(140,070)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
<b>Net Surplus/ (Deficit) from Capital</b>	0	0	0	0	0	0
Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0	0	0
<b>Net Result : Street Cleaning Reserve</b>	(128,276)	(128,276)	(131,127)	(134,043)	(137,021)	(140,070)

Function: Environment	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Stormwater Drainage</b>						
<b>Capital Revenue</b>						
Capital Grants	500,000	500,000	0	0	0	0
Capital Contributions	0	13,811	0	0	0	0
<b>Total Capital Revenue</b>	<b>500,000</b>	<b>513,811</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating Expenses</b>						
<b>Stormwater Drainage Maintenance</b>						
Clearing Drains	5,972	5,972	6,109	6,248	6,391	6,537
Minor Repairs	15,081	15,081	15,389	15,703	16,022	16,349
Mowing	2,737	2,737	2,798	2,861	2,924	2,989
Spraying	2,211	2,211	2,264	2,318	2,373	2,430
Other Maintenance	28,213	28,213	28,844	29,489	30,149	30,824
<b>Stormwater Drainage Maintenance</b>	<b>54,214</b>	<b>54,214</b>	<b>55,404</b>	<b>56,619</b>	<b>57,859</b>	<b>59,129</b>
<b>Depreciation</b>	<b>86,096</b>	<b>86,096</b>	<b>118,985</b>	<b>118,985</b>	<b>118,985</b>	<b>118,985</b>
<b>Total Operating Expenditure</b>	<b>140,310</b>	<b>140,310</b>	<b>174,389</b>	<b>175,604</b>	<b>176,844</b>	<b>178,114</b>
<b>Capital Expenditure</b>	<b>550,000</b>	<b>834,104</b>	<b>450,000</b>	<b>100,000</b>	<b>100,000</b>	<b>80,000</b>
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	270,293	0	0	0	0
Section 7.12 Contributions	0	0	150,000	0	0	0
<b>Transfers (to) / From Reserves</b>	<b>0</b>	<b>270,293</b>	<b>150,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Summary : Storm Water Drainage</b>						
Total Operating Revenue	0	0	0	0	0	0
Total Operating Expenditure	140,310	140,310	174,389	175,604	176,844	178,114
<b>Net Surplus/ (Deficit) from Operating</b>	<b>(140,310)</b>	<b>(140,310)</b>	<b>(174,389)</b>	<b>(175,604)</b>	<b>(176,844)</b>	<b>(178,114)</b>
Capital Revenue	500,000	513,811	0	0	0	0
Capital Expenditure	550,000	834,104	450,000	100,000	100,000	80,000
<b>Net Surplus/ (Deficit) from Capital</b>	<b>(50,000)</b>	<b>(320,293)</b>	<b>(450,000)</b>	<b>(100,000)</b>	<b>(100,000)</b>	<b>(80,000)</b>
Depreciation Contra	86,096	86,096	118,985	118,985	118,985	118,985
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	270,293	150,000	0	0	0
<b>Net Result : Storm Water Drainage</b>	<b>(104,214)</b>	<b>(104,214)</b>	<b>(355,404)</b>	<b>(156,619)</b>	<b>(157,859)</b>	<b>(139,129)</b>
<b>Summary : Environment</b>						
Total Operating Revenue	1,295,415	1,306,844	1,312,933	1,341,485	1,370,759	1,385,772
Total Operating Expenditure	1,695,304	1,728,435	1,674,645	1,717,459	1,741,199	1,785,501
<b>Net Surplus/ (Deficit) from Operating</b>	<b>(399,889)</b>	<b>(421,591)</b>	<b>(361,712)</b>	<b>(375,974)</b>	<b>(370,440)</b>	<b>(399,729)</b>
Capital Revenue	500,000	513,811	0	0	0	0
Capital Expenditure	565,000	1,004,944	450,000	100,000	750,000	130,000
<b>Net Surplus/ (Deficit) from Capital</b>	<b>(65,000)</b>	<b>(491,133)</b>	<b>(450,000)</b>	<b>(100,000)</b>	<b>(750,000)</b>	<b>(130,000)</b>
Depreciation Contra	107,060	107,060	167,413	167,413	167,413	167,413
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	15,000	463,993	135,000	(15,000)	635,000	50,000
<b>Net Result : Environment</b>	<b>(342,829)</b>	<b>(341,671)</b>	<b>(509,299)</b>	<b>(323,561)</b>	<b>(318,027)</b>	<b>(312,316)</b>

Function: Community Services & Education	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Family Day Care</b>						
<b>Operating Revenue</b>						
Admin Levy	517,125	517,125	538,125	548,888	559,866	571,063
Educator Levy	12,000	12,000	12,400	12,400	12,400	12,400
Grants & Contributions	0	0	0	94,189	93,985	139,371
Other Revenue	5,190	5,000	0	0	0	0
<b>Total Operating Revenue</b>	<b>534,315</b>	<b>534,125</b>	<b>550,525</b>	<b>655,477</b>	<b>666,251</b>	<b>722,834</b>
<b>Operating Expenses</b>						
<b>Administration Expenditure</b>						
Administration Salaries & Wages	419,969	419,969	449,890	473,135	485,916	499,448
Administration - Other	23,547	34,047	41,784	42,619	43,473	44,344
Overhead Allocation	27,578	27,578	27,578	28,130	28,693	29,267
Computer / IT Expenditure	28,689	28,689	29,700	30,294	30,900	31,519
Programs & Events	2,730	2,730	2,761	2,816	2,873	2,930
Rent	27,050	27,050	27,591	28,143	28,706	29,280
Subscriptions	3,000	3,000	3,000	3,060	3,122	3,184
Staff Training	6,000	12,205	8,000	8,160	8,324	8,491
Utilities	4,000	4,000	4,000	4,120	4,244	4,371
<b>Total Operating Expenditure</b>	<b>542,563</b>	<b>559,268</b>	<b>594,304</b>	<b>620,477</b>	<b>636,251</b>	<b>652,834</b>
<b>Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>35,000</b>	<b>45,000</b>	<b>80,000</b>
Proceeds on Sale of Assets	0	0	10,000	0	15,000	10,000
<b>Transfers (to) / From Reserves</b>						
Family Day Care Reserve	8,248	25,143	33,779	0	0	0
<b>Transfers (to) / From Reserves</b>	<b>8,248</b>	<b>25,143</b>	<b>33,779</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Summary : Family Day Care</b>						
Total Operating Revenue	534,315	534,125	550,525	655,477	666,251	722,834
Total Operating Expenditure	542,563	559,268	594,304	620,477	636,251	652,834
<b>Net Surplus/ (Deficit) from Operating</b>	<b>(8,248)</b>	<b>(25,143)</b>	<b>(43,779)</b>	<b>35,000</b>	<b>30,000</b>	<b>70,000</b>
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	35,000	45,000	80,000
<b>Net Surplus/ (Deficit) from Capital</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(35,000)</b>	<b>(45,000)</b>	<b>(80,000)</b>
Add Back: Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	10,000	0	15,000	10,000
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	8,248	25,143	33,779	0	0	0
<b>Net Result : Family Day Care</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Function: Community Services & Education	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Children Services - Holbrook , Henty &amp; Walla Walla</b>						
<b>Operating Revenue</b>						
Family Levy	210,980	210,980	210,980	251,039	286,529	324,055
CCCS Subsidies	557,540	557,540	865,230	960,880	977,157	993,739
Grants & Subsidies Recurrent	305,231	305,231	920,582	1,089,304	1,071,474	1,051,877
<b>Total Operating Revenue</b>	<b>1,073,751</b>	<b>1,073,751</b>	<b>1,996,792</b>	<b>2,301,223</b>	<b>2,335,160</b>	<b>2,369,671</b>
<b>Operating Expenditure</b>						
Salaries & Wages - Non Child Facing	174,011	174,012	210,680	196,083	199,457	202,057
Salaries & Wages - Child Facing	688,864	688,863	1,672,020	1,626,364	1,644,239	1,662,973
Advertising	0	0	500	510	520	530
Electricity	4,400	6,400	12,200	12,887	13,629	14,431
Equipment Purchases	0	0	3,000	3,060	3,120	3,183
Food	0	0	4,500	4,670	4,847	5,030
Insurance	0	937	1,800	1,872	1,947	2,025
Maintenance	0	6,200	20,900	21,324	21,754	22,193
Other Expenses	154,050	154,348	285,600	308,500	316,215	324,206
Overheads Allocation	38,426	38,426	72,600	79,257	81,708	84,250
Rates	0	1,365	6,200	6,361	6,526	6,696
Rent	14,000	14,000	15,000	15,000	15,000	15,000
Subscriptions	0	0	12,500	12,960	13,437	13,935
Training	0	2,600	4,500	4,680	4,867	5,062
Water	0	0	7,500	7,695	7,894	8,100
<b>Total Operating Expenditure</b>	<b>1,073,751</b>	<b>1,087,151</b>	<b>2,329,500</b>	<b>2,301,223</b>	<b>2,335,160</b>	<b>2,369,671</b>
<b>Capital Expenditure</b>						
Proceeds on Sale of Assets						
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	0	0	0	0	0
Henty Children Services Reserve	0	6,600	94,104	0	0	0
Walla Walla Children Services Reserve	0	6,800	128,980	0	0	0
Holbrook Children Services Reserve	0	0	109,624	0	0	0
<b>Transfers (to) / From Reserves</b>	<b>0</b>	<b>13,400</b>	<b>332,708</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Summary : Children Services - Henty &amp; Walla Walla</b>						
Total Operating Revenue	1,073,751	1,073,751	1,996,792	2,301,223	2,335,160	2,369,671
Total Operating Expenditure	1,073,751	1,087,151	2,329,500	2,301,223	2,335,160	2,369,671
<b>Net Surplus/ (Deficit) from Operating</b>	<b>0</b>	<b>(13,400)</b>	<b>(332,708)</b>	<b>0</b>	<b>0</b>	<b>0</b>
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
<b>Net Surplus/ (Deficit) from Capital</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Add Back: Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	13,400	332,708	0	0	0
<b>Net Result : Children Services - Henty &amp; Walla Walla</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Function: Community Services & Education	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Pre-School</b>						
<b>Operating Expenditure</b>						
Holbrook Pre-School	2,867	2,867	0	0	0	0
Culcairn Pre-School	2,064	2,064	2,077	2,131	2,186	2,242
Henty Pre-School	1,022	1,022	1,050	1,077	1,105	1,134
Jindera Pre-School	1,472	1,472	1,480	1,518	1,557	1,598
Burrumbuttock Pre-School	0	10,260	0	0	0	0
<b>Total Operating Expenditure</b>	<b>7,425</b>	<b>17,685</b>	<b>4,607</b>	<b>4,726</b>	<b>4,848</b>	<b>4,974</b>
<b>Summary : Pre-School</b>						
Total Operating Revenue	0	0	0	0	0	0
Total Operating Expenditure	7,425	17,685	4,607	4,726	4,848	4,974
<b>Net Surplus/ (Deficit) from Operating</b>	<b>(7,425)</b>	<b>(17,685)</b>	<b>(4,607)</b>	<b>(4,726)</b>	<b>(4,848)</b>	<b>(4,974)</b>
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
<b>Net Surplus/ (Deficit) from Capital</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Add Back: Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	10,260	0	0	0	0
<b>Net Result : Pre-School</b>	<b>(7,425)</b>	<b>(7,425)</b>	<b>(4,607)</b>	<b>(4,726)</b>	<b>(4,848)</b>	<b>(4,974)</b>
<b>Youth Services</b>						
<b>Operating Revenue</b>						
User Fees & Charges	0	0	360	367	374	381
Grants & Subsidies Recurrent	17,861	17,861	1,800	1,836	1,873	1,910
Other Revenue	360	360	0	0	0	0
Operating Contributions	20,563	20,563	20,974	21,393	21,821	22,257
<b>Total Operating Revenue</b>	<b>38,784</b>	<b>38,784</b>	<b>23,134</b>	<b>23,596</b>	<b>24,068</b>	<b>24,548</b>
<b>Operating Expenditure</b>						
Administration - Salaries & Wages	101,410	101,410	81,120	83,148	85,227	87,358
Administration - Other	7,300	7,300	6,520	6,650	6,783	6,919
Depreciation	0	0	1,971	2,010	2,050	2,091
Programs & Events	23,945	25,445	36,859	22,000	22,440	22,889
<b>Total Operating Expenditure</b>	<b>132,655</b>	<b>134,155</b>	<b>126,470</b>	<b>113,808</b>	<b>116,500</b>	<b>119,257</b>
<b>Capital Expenditure</b>						
Proceeds on Sale of Assets			25,000	0	0	0
			5,000	0	0	0
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	0	0	0	0	0
Youth Reserves	0	0	34,699	0	0	0
Youth Advisory Council Expenses	0	1,500	0	0	0	0
<b>Transfers (to) / From Reserves</b>	<b>0</b>	<b>1,500</b>	<b>34,699</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Summary : Youth Services</b>						
Total Operating Revenue	38,784	38,784	23,134	23,596	24,068	24,548
Total Operating Expenditure	132,655	134,155	126,470	113,808	116,500	119,257
<b>Net Surplus/ (Deficit) from Operating</b>	<b>(93,871)</b>	<b>(95,371)</b>	<b>(103,336)</b>	<b>(90,212)</b>	<b>(92,432)</b>	<b>(94,709)</b>
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	25,000	0	0	0
<b>Net Surplus/ (Deficit) from Capital</b>	<b>0</b>	<b>0</b>	<b>(25,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>
Add Back: Depreciation Contra	0	0	1,971	2,010	2,050	2,091
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	5,000	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	1,500	34,699	0	0	0
<b>Net Result : Youth Services</b>	<b>(93,871)</b>	<b>(93,871)</b>	<b>(86,666)</b>	<b>(88,202)</b>	<b>(90,382)</b>	<b>(92,618)</b>

Function: Community Services & Education	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Aged Care Rental and Community Housing</b>						
<b>Operating Income</b>						
<b>Rent</b>						
Community Housing	38,587	36,877	45,548	46,687	47,854	49,050
Frampton Court Rental Units	84,886	79,256	91,007	93,282	95,614	98,004
Kala Court Rental Units	33,357	34,955	36,582	37,497	38,434	39,395
Kala Court Self Funded Rental Units	26,512	21,450	26,208	26,863	27,535	28,223
Aged Care Rental Units Culcairn	16,649	16,804	18,201	18,201	18,201	18,201
Aged Care Rental Units Howlong	0	0	0	0	0	0
Aged Care Rental Units Jindera	19,391	18,837	21,280	21,280	21,280	21,280
<b>Total Rent</b>	<b>219,383</b>	<b>208,179</b>	<b>238,826</b>	<b>243,810</b>	<b>248,918</b>	<b>254,153</b>
<b>Other Income</b>						
Kala Court Self Funded Rental Units Entry Contributions	51,300	51,300	51,300	51,300	51,300	51,300
<b>Total Other Income</b>	<b>51,300</b>	<b>51,300</b>	<b>51,300</b>	<b>51,300</b>	<b>51,300</b>	<b>51,300</b>
<b>Total Operating Income</b>	<b>270,683</b>	<b>259,479</b>	<b>290,126</b>	<b>295,110</b>	<b>300,218</b>	<b>305,453</b>
<b>Operating Expenditure</b>						
<b>Maintenance</b>						
Community Housing	13,306	16,756	19,850	20,278	20,716	21,161
Frampton Court Rental Units	28,500	31,000	34,550	35,296	36,059	36,837
Kala Court Rental Units	9,430	11,930	13,100	13,367	13,639	13,917
Kala Court Self Funded Rental Units Entry Contributions	18,200	18,700	28,300	28,885	29,480	30,088
Aged Care Rental Units Culcairn	5,500	8,000	4,800	4,906	5,014	5,124
Aged Care Rental Units Howlong	0	0	0	0	0	0
Aged Care Rental Units Jindera	7,000	8,100	5,100	5,213	5,327	5,442
<b>Total Maintenance</b>	<b>81,936</b>	<b>94,486</b>	<b>105,700</b>	<b>107,945</b>	<b>110,235</b>	<b>112,569</b>
<b>Operating Expenses</b>						
Community Housing	9,797	12,835	11,293	11,611	11,938	12,276
Frampton Court Rental Units	20,764	21,232	21,973	22,556	23,155	23,771
Kala Court Rental Units	11,296	13,104	12,876	13,278	13,693	14,122
Kala Court Self Funded Rental Units Entry Contributions	17,407	16,399	14,651	15,015	15,390	15,775
Aged Care Rental Units Culcairn	6,357	5,500	5,389	5,536	5,685	5,839
Aged Care Rental Units Howlong	0	0	0	0	0	0
Aged Care Rental Units Jindera	4,959	4,950	4,951	5,084	5,221	5,361
<b>Total Operating Expenses</b>	<b>70,580</b>	<b>74,020</b>	<b>71,133</b>	<b>73,080</b>	<b>75,082</b>	<b>77,144</b>
<b>Depreciation</b>	<b>121,145</b>	<b>121,145</b>	<b>110,840</b>	<b>111,362</b>	<b>111,894</b>	<b>112,437</b>
<b>Total Operating Expenditure</b>	<b>273,661</b>	<b>289,651</b>	<b>287,673</b>	<b>292,387</b>	<b>297,211</b>	<b>302,150</b>
<b>Capital Expenditure</b>	<b>119,000</b>	<b>119,000</b>	<b>106,000</b>	<b>134,000</b>	<b>106,000</b>	<b>134,000</b>
<b>Transfers (to) / From Reserves</b>						
Community Housing	8,516	16,714	9,595	9,202	8,800	8,387
Frampton Court Rental Units	(11,622)	(3,024)	(10,484)	(11,430)	(12,400)	(13,396)
Kala Court Rental Units	15,369	18,079	(10,606)	17,148	(11,102)	16,644
Kala Court Self Funded Rental Units Entry Contributions	(14,205)	(9,651)	(6,557)	(6,263)	(5,965)	(5,660)
Aged Care Rental Units Culcairn	(4,792)	(3,304)	6,988	7,241	7,498	7,762
Aged Care Rental Units Howlong	0	0	0	0	0	0
Aged Care Rental Units Jindera	7,568	9,213	3,771	4,017	4,268	4,523
<b>Transfers (to) / From Reserves</b>	<b>833</b>	<b>28,027</b>	<b>(7,293)</b>	<b>19,915</b>	<b>(8,901)</b>	<b>18,260</b>
<b>Summary : Aged Care Rental and Community Housing</b>						
Total Operating Revenue	270,683	259,479	290,126	295,110	300,218	305,453
Total Operating Expenditure	273,661	289,651	287,673	292,387	297,211	302,150
<b>Net Surplus/ (Deficit) from Operating</b>	<b>(2,978)</b>	<b>(30,172)</b>	<b>2,453</b>	<b>2,723</b>	<b>3,007</b>	<b>3,303</b>
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	119,000	119,000	106,000	134,000	106,000	134,000
<b>Net Surplus/ (Deficit) from Capital</b>	<b>(119,000)</b>	<b>(119,000)</b>	<b>(106,000)</b>	<b>(134,000)</b>	<b>(106,000)</b>	<b>(134,000)</b>
Add Back: Depreciation Contra	121,145	121,145	110,840	111,362	111,894	112,437
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	833	28,027	(7,293)	19,915	(8,901)	18,260
<b>Net Result : Aged Care Rental and Community Housing</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>0</b>

Function: Community Services & Education	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Other Community Services</b>						
<b>Operating Revenue</b>						
Culcairn Newsletter	0	10,000	8,000	8,160	8,323	8,489
Henty Newsletter	5,000	5,000	5,000	5,100	5,202	5,306
Holbrook Newsletter	45,800	45,800	45,800	46,716	47,650	48,603
Other	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>50,800</b>	<b>60,800</b>	<b>58,800</b>	<b>59,976</b>	<b>61,175</b>	<b>62,398</b>
<b>Operating Expenditure</b>						
Culcairn Newsletter	0	5,000	5,000	5,100	5,202	5,306
Henty Newsletter	4,000	4,000	4,000	4,080	4,162	4,245
Holbrook Newsletter	0	0	30,500	31,110	31,732	32,367
Other	0	0	0	0	0	0
Culcairn Men's Shed	800	728	822	844	867	890
Depreciation	0	0	0	0	0	0
<b>Total Operating Expenditure</b>	<b>4,800</b>	<b>9,728</b>	<b>40,322</b>	<b>41,134</b>	<b>41,963</b>	<b>42,808</b>
<b>Transfers (to) / From Reserves</b>						
Other Community Services	0	(5,000)	(4,000)	(4,080)	(4,161)	(4,244)
<b>Transfers (to) / From Reserves</b>	<b>0</b>	<b>(5,000)</b>	<b>(4,000)</b>	<b>(4,080)</b>	<b>(4,161)</b>	<b>(4,244)</b>
<b>Summary : Other Community Services</b>						
Total Operating Revenue	50,800	60,800	58,800	59,976	61,175	62,398
Total Operating Expenditure	4,800	9,728	40,322	41,134	41,963	42,808
<b>Net Surplus/ (Deficit) from Operating</b>	<b>46,000</b>	<b>51,072</b>	<b>18,478</b>	<b>18,842</b>	<b>19,212</b>	<b>19,590</b>
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
<b>Net Surplus/ (Deficit) from Capital</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Add Back: Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	(5,000)	(4,000)	(4,080)	(4,161)	(4,244)
<b>Net result : Other Community Services</b>	<b>46,000</b>	<b>46,072</b>	<b>14,478</b>	<b>14,762</b>	<b>15,051</b>	<b>15,346</b>
<b>Summary : Community Services &amp; Education</b>						
Total Operating Revenue	894,582	893,188	922,585	1,034,159	1,051,712	1,115,233
Total Operating Expenditure	961,104	1,010,487	1,053,376	1,072,532	1,096,773	1,122,023
<b>Net Surplus/ (Deficit) from Operating</b>	<b>(66,522)</b>	<b>(117,299)</b>	<b>(130,791)</b>	<b>(38,373)</b>	<b>(45,061)</b>	<b>(6,790)</b>
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	119,000	119,000	131,000	169,000	151,000	214,000
<b>Net Surplus/ (Deficit) from Capital</b>	<b>(119,000)</b>	<b>(119,000)</b>	<b>(131,000)</b>	<b>(169,000)</b>	<b>(151,000)</b>	<b>(214,000)</b>
Add Back: Depreciation Contra	121,145	121,145	112,811	113,372	113,944	114,528
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	15,000	0	15,000	10,000
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	9,081	59,930	57,185	15,835	(13,062)	14,016
<b>Net result : Community Services &amp; Education</b>	<b>(55,296)</b>	<b>(55,223)</b>	<b>(76,795)</b>	<b>(78,166)</b>	<b>(80,179)</b>	<b>(82,246)</b>

Function: Housing & Community Amenities	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Street Lighting</b>						
<b>Operating Revenue</b>						
User Charges & Fees	14,857	14,857	24,000	24,000	24,000	24,000
<b>Total Operating Revenue</b>	14,857	14,857	24,000	24,000	24,000	24,000
<b>Operating Expenditure</b>						
Electricity	150,000	150,000	126,000	99,780	102,773	105,856
Street Light Installations	10,000	19,331	426,000	10,000	10,000	10,000
<b>Total Operating Expenditure</b>	160,000	169,331	552,000	109,780	112,773	115,856
<b>Capital Expenditure</b>	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	9,331	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Street Lighting Reserve	0	0	386,000	(60,000)	(60,000)	(60,000)
<b>Transfers (to) / From Reserves</b>	0	9,331	386,000	(60,000)	(60,000)	(60,000)
<b>Summary : Street Lighting</b>						
Total Operating Revenue	14,857	14,857	24,000	24,000	24,000	24,000
Total Operating Expenditure	160,000	169,331	552,000	109,780	112,773	115,856
<b>Net Surplus/ (Deficit) from Operating</b>	(145,143)	(154,474)	(528,000)	(85,780)	(88,773)	(91,856)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
<b>Net Surplus/ (Deficit) from Capital</b>	0	0	0	0	0	0
Add Back: Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	9,331	386,000	(60,000)	(60,000)	(60,000)
<b>Net Result : Street Lighting</b>	(145,143)	(145,143)	(142,000)	(145,780)	(148,773)	(151,856)



Function: Housing & Community Amenities	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Cemeteries</b>						
<b>Operating Revenue</b>						
<b>Cemetery Fees</b>						
Cookardinia Cemetery	2,164	2,164	2,207	2,251	2,296	2,342
Culcairn Cemetery	12,989	12,989	13,249	13,514	13,784	14,060
Henty Cemetery	11,986	13,969	12,226	12,471	12,720	12,974
Holbrook Cemetery	15,154	15,154	15,457	15,766	16,081	16,403
Jindera Cemetery	2,164	3,940	2,207	2,251	2,296	2,342
Walla Walla Cemetery	2,164	4,427	2,207	2,251	2,296	2,342
Woomargama Cemetery	2,164	2,164	2,207	2,251	2,296	2,342
<b>Total Operating Revenue</b>	<b>48,785</b>	<b>54,807</b>	<b>49,760</b>	<b>50,755</b>	<b>51,769</b>	<b>52,805</b>
<b>Operating Expenses</b>						
<b>Cemetery Maintenance</b>						
Burrumbuttock Cemetery	1,530	3,104	2,561	2,612	2,664	2,717
Cookardinia Cemetery	2,040	2,040	2,081	2,123	2,165	2,208
Culcairn Cemetery	27,521	27,521	8,329	8,515	8,706	8,902
Gerogery Cemetery	513	513	750	769	788	808
Gerogery West Cemetery	1,530	1,530	1,800	1,836	1,873	1,910
Goombargana Cemetery	2,043	2,043	1,112	1,137	1,162	1,187
Henty Cemetery	5,212	5,212	6,026	6,157	6,291	6,427
Holbrook Cemetery	6,411	8,411	8,448	8,636	8,826	9,021
Jindera Cemetery	3,604	4,737	3,684	3,765	3,848	3,932
Mullengandra Cemetery	536	1,251	547	558	569	580
Walbundrie Cemetery	1,020	1,620	1,540	1,571	1,602	1,634
Walla Walla Cemetery	6,305	6,305	6,437	6,571	6,707	6,846
Woomargama Cemetery	3,060	3,060	3,121	3,183	3,246	3,311
<b>Total Cemetery Maintenance</b>	<b>61,325</b>	<b>67,347</b>	<b>46,436</b>	<b>47,433</b>	<b>48,447</b>	<b>49,483</b>
<b>Cemetery Other Operating Expenses</b>						
General Cemetery	25,774	25,774	25,097	25,724	26,367	27,026
Brocklesby Cemetery	0	0	0	0	0	0
Bungowannah Cemetery	282	530	280	280	280	280
Burrumbuttock Cemetery	568	568	576	584	593	602
Cookardinia Cemetery	250	500	250	250	250	250
Culcairn Cemetery	4,825	4,825	4,921	5,020	5,120	5,223
Gerogery Cemetery	0	0	0	0	0	0
Gerogery West Cemetery	0	0	0	0	0	0
Goombargana Cemetery	250	250	250	250	250	250
Henty Cemetery	4,231	4,231	4,329	4,415	4,503	4,593
Holbrook Cemetery	4,535	4,528	4,627	4,722	4,819	4,919
Jindera Cemetery	279	217	278	285	292	300
Moorwatha Cemetery	250	500	250	250	250	250
Mullengandra Cemetery	250	500	250	250	250	250
Walbundrie Cemetery	0	0	0	0	0	0
Walla Walla Cemetery	525	525	3,039	3,103	3,168	3,235
Woomargama Cemetery	0	0	0	0	0	0
<b>Total Cemetery Other Operating Expenses</b>	<b>42,019</b>	<b>42,949</b>	<b>44,147</b>	<b>45,133</b>	<b>46,142</b>	<b>47,178</b>
<b>Total Cemeteries Operating Expenditure</b>	<b>103,344</b>	<b>110,296</b>	<b>90,583</b>	<b>92,566</b>	<b>94,589</b>	<b>96,661</b>
<b>Capital Expenditure</b>	<b>20,000</b>	<b>22,275</b>	<b>10,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	3,275	0	0	0	0
<b>Transfers (to) / From Reserves</b>	<b>0</b>	<b>3,275</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Summary : Cemeteries</b>						
Total Operating Revenue	48,785	54,807	49,760	50,755	51,769	52,805
Total Operating Expenditure	103,344	110,296	90,583	92,566	94,589	96,661
<b>Net Surplus/ (Deficit) from Operating</b>	<b>(54,559)</b>	<b>(55,489)</b>	<b>(40,823)</b>	<b>(41,811)</b>	<b>(42,820)</b>	<b>(43,856)</b>
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	20,000	22,275	10,000	20,000	20,000	20,000
<b>Net Surplus/ (Deficit) from Capital</b>	<b>(20,000)</b>	<b>(22,275)</b>	<b>(10,000)</b>	<b>(20,000)</b>	<b>(20,000)</b>	<b>(20,000)</b>
Add Back: Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	3,275	0	0	0	0
<b>Net Result : Cemeteries</b>	<b>(74,559)</b>	<b>(74,489)</b>	<b>(50,823)</b>	<b>(61,811)</b>	<b>(62,820)</b>	<b>(63,856)</b>

Function: Housing & Community Amenities	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Town Planning</b>						
<b>Operating Revenue</b>						
User Fees & Charges	172,640	173,340	170,334	173,741	177,215	180,760
Grants & Subsidies	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>172,640</b>	<b>173,340</b>	<b>170,334</b>	<b>173,741</b>	<b>177,215</b>	<b>180,760</b>
<b>Capital Revenue</b>						
Section 7.12 (94A) Development Consent Levies	0	92,173	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>92,173</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Revenue</b>	<b>0</b>	<b>92,173</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating Expenditure</b>						
Administration - Salaries & Wages	179,620	179,620	178,208	182,663	187,230	191,911
Administration - Other Expenses	12,012	12,712	12,209	12,433	12,661	12,894
Legal Expenses	15,000	15,000	18,000	18,000	18,000	18,000
Professional Services - Planning Consultant	13,000	13,000	10,000	10,200	10,404	10,612
Subscriptions	0	2,723	0	0	0	0
Staff Training	5,000	5,000	5,000	5,100	5,202	5,306
Town Planning LEP	0	30,000	0	0	0	0
<b>Total Operating Expenses</b>	<b>224,632</b>	<b>258,055</b>	<b>223,417</b>	<b>228,396</b>	<b>233,497</b>	<b>238,723</b>
<b>Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	30,000	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Reserves	0	0	0	0	0	0
Section 94A Contributions	0	(92,173)	0	0	0	0
<b>Transfers (to) / From Reserves</b>	<b>0</b>	<b>(62,173)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Summary : Town Planning</b>						
Total Operating Revenue	172,640	173,340	170,334	173,741	177,215	180,760
Total Operating Expenditure	224,632	258,055	223,417	228,396	233,497	238,723
<b>Net Surplus/ (Deficit) from Operating</b>	<b>(51,992)</b>	<b>(84,715)</b>	<b>(53,083)</b>	<b>(54,655)</b>	<b>(56,282)</b>	<b>(57,963)</b>
Capital Revenue	0	92,173	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
<b>Net Surplus/ (Deficit) from Capital</b>	<b>0</b>	<b>92,173</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Add Back: Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	(62,173)	0	0	0	0
<b>Net Result : Town Planning</b>	<b>(51,992)</b>	<b>(54,715)</b>	<b>(53,083)</b>	<b>(54,655)</b>	<b>(56,282)</b>	<b>(57,963)</b>

Function: Housing & Community Amenities	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Public Conveniences</b>						
<b>Capital Revenue</b>						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	0	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating Expenses</b>						
<b>Public Toilets Maintenance</b>						
Brocklesby Public Toilets	500	500	512	524	536	548
Burrumbuttock Public Toilets	500	500	512	524	536	548
Culcairn Public Toilets	4,000	6,000	4,090	4,181	4,276	4,372
Gerogery Public Toilets	1,500	3,500	1,536	1,573	1,611	1,650
Henty Public Toilets	3,500	5,000	3,580	3,661	3,745	3,831
Holbrook Public Toilets	4,500	4,500	4,605	4,712	4,822	4,935
10 Mile Creek Public Toilets	550	550	562	574	587	600
Submarine Area Public Toilets	500	500	511	522	534	546
Jindera Public Toilets	3,500	3,500	3,580	3,661	3,745	3,831
Walbundrie Public Toilets	500	500	511	522	534	546
Walla Walla Public Toilets	500	500	511	522	534	546
Woomargama Public Toilets	500	2,500	511	522	534	546
<b>Total Public Toilets Maintenance</b>	<b>20,550</b>	<b>28,050</b>	<b>21,021</b>	<b>21,498</b>	<b>21,994</b>	<b>22,499</b>
<b>Public Toilets Other Operating Expenses</b>						
Brocklesby Public Toilets	4,401	4,400	4,527	4,633	4,742	4,853
Burrumbuttock Public Toilets	4,245	4,245	4,330	4,416	4,504	4,593
Culcairn Public Toilets	14,367	9,297	14,695	15,061	15,435	15,820
Gerogery Public Toilets	4,148	3,998	4,094	4,191	4,290	4,392
Henty Public Toilets	14,960	12,631	16,049	16,431	16,823	17,222
Holbrook Public Toilets	41,387	41,300	37,978	38,847	39,737	40,649
10 Mile Creek Public Toilets	13,819	13,603	13,977	14,314	14,658	15,010
Submarine Area Public Toilets	18,894	18,394	21,161	21,674	22,200	22,739
Jindera Public Toilets	12,782	12,780	13,090	13,382	13,682	13,988
Walbundrie Public Toilets	8,338	8,327	8,530	8,734	8,943	9,157
Walla Walla Public Toilets	6,626	6,626	6,783	6,943	7,107	7,276
Woomargama Public Toilets	5,195	5,195	6,919	7,092	7,270	7,452
<b>Total Public Toilets Other Operating Expenses</b>	<b>149,162</b>	<b>140,797</b>	<b>152,133</b>	<b>155,718</b>	<b>159,391</b>	<b>163,151</b>
<b>Depreciation</b>	<b>45,093</b>	<b>45,093</b>	<b>34,872</b>	<b>34,872</b>	<b>34,872</b>	<b>34,872</b>
<b>Total Public Toilets Expenditure</b>	<b>214,805</b>	<b>213,940</b>	<b>208,026</b>	<b>212,088</b>	<b>216,257</b>	<b>220,522</b>
<b>Capital Expenditure</b>	<b>40,000</b>	<b>160,000</b>	<b>0</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	120,000	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Holbrook Sportsground Toilets Grant	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>	<b>0</b>	<b>120,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Summary : Public Conveniences</b>						
Total Operating Revenue	0	0	0	0	0	0
Total Operating Expenditure	214,805	213,940	208,026	212,088	216,257	220,522
<b>Net Surplus/ (Deficit) from Operating</b>	<b>(214,805)</b>	<b>(213,940)</b>	<b>(208,026)</b>	<b>(212,088)</b>	<b>(216,257)</b>	<b>(220,522)</b>
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	40,000	160,000	0	40,000	40,000	40,000
<b>Net Surplus/ (Deficit) from Capital</b>	<b>(40,000)</b>	<b>(160,000)</b>	<b>0</b>	<b>(40,000)</b>	<b>(40,000)</b>	<b>(40,000)</b>
Add Back: Depreciation Contra	45,093	45,093	34,872	34,872	34,872	34,872
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	120,000	0	0	0	0
<b>Net Result : Public Conveniences</b>	<b>(209,712)</b>	<b>(208,847)</b>	<b>(173,154)</b>	<b>(217,216)</b>	<b>(221,385)</b>	<b>(225,650)</b>

Function: Housing & Community Amenities	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Council Owned Housing</b>						
<b>Operating Revenue</b>						
<b>Rent</b>						
46 Young Street, Holbrook	10,400	10,400	10,400	10,608	10,820	11,036
45 Lyne Street, Henty	7,800	7,800	7,800	7,800	7,800	7,800
65 Peel Street, Holbrook	10,400	10,400	10,400	10,608	10,820	11,036
<b>Total Operating Revenue</b>	<b>28,600</b>	<b>28,600</b>	<b>28,600</b>	<b>29,016</b>	<b>29,440</b>	<b>29,872</b>
<b>Expenditure</b>						
<b>Maintenance</b>						
46 Young Street, Holbrook	4,400	4,400	3,900	3,978	4,057	4,138
45 Lyne Street, Henty	3,500	3,275	3,900	3,978	4,057	4,138
65 Peel Street, Holbrook	6,000	3,700	2,900	2,971	3,043	3,117
<b>Total Maintenance</b>	<b>13,900</b>	<b>11,375</b>	<b>10,700</b>	<b>10,927</b>	<b>11,157</b>	<b>11,393</b>
<b>Operating Expenses</b>						
46 Young Street, Holbrook	2,397	2,860	3,112	3,187	3,264	3,343
45 Lyne Street, Henty	3,088	3,079	3,250	3,329	3,410	3,492
65 Peel Street, Holbrook	3,487	3,510	4,666	4,792	4,921	5,054
<b>Total Operating Expenses</b>	<b>8,972</b>	<b>9,449</b>	<b>11,028</b>	<b>11,308</b>	<b>11,595</b>	<b>11,889</b>
<b>Depreciation</b>	<b>38,167</b>	<b>38,167</b>	<b>11,230</b>	<b>11,230</b>	<b>11,230</b>	<b>11,230</b>
<b>Total Operating Expenditure</b>	<b>61,039</b>	<b>58,991</b>	<b>32,958</b>	<b>33,465</b>	<b>33,982</b>	<b>34,512</b>
<b>Capital Expenditure</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>0</b>
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	0	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Staff Housing Reserve Culcairn	0	0	0	0	0	0
Staff Housing Reserve Holbrook	4,272	2,224	3,128	3,219	3,312	(6,590)
<b>Transfers (to) / From Reserves</b>	<b>4,272</b>	<b>2,224</b>	<b>3,128</b>	<b>3,219</b>	<b>3,312</b>	<b>(6,590)</b>
<b>Summary : Council Owned Housing</b>						
Total Operating Revenue	28,600	28,600	28,600	29,016	29,440	29,872
Total Operating Expenditure	61,039	58,991	32,958	33,465	33,982	34,512
<b>Net Surplus/ (Deficit) from Operating</b>	<b>(32,439)</b>	<b>(30,391)</b>	<b>(4,358)</b>	<b>(4,449)</b>	<b>(4,542)</b>	<b>(4,640)</b>
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	10,000	10,000	10,000	10,000	10,000	0
<b>Net Surplus/ (Deficit) from Capital</b>	<b>(10,000)</b>	<b>(10,000)</b>	<b>(10,000)</b>	<b>(10,000)</b>	<b>(10,000)</b>	<b>0</b>
Add Back: Depreciation Contra	38,167	38,167	11,230	11,230	11,230	11,230
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	4,272	2,224	3,128	3,219	3,312	(6,590)
<b>Net Result : Council Owned Housing</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Function: Housing & Community Amenities	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Other Community Amenities</b>						
<b>Operating Revenue</b>						
Wirraminna	0	0	0	0	0	0
Other	15,000	15,000	15,300	15,606	15,918	16,236
<b>Total Operating Revenue</b>	15,000	15,000	15,300	15,606	15,918	16,236
<b>Capital Revenue</b>						
Wirraminna	0	0	0	0	0	0
Other	0	308,866	0	0	0	0
<b>Total Capital Revenue</b>	0	308,866	0	0	0	0
<b>Operating Expenses</b>						
Wirraminna (Including Depreciation)	15,020	15,028	14,358	14,465	14,574	14,686
Other	12,250	0	0	0	0	0
<b>Total Operating Expenditure</b>	27,270	15,028	14,358	14,465	14,574	14,686
<b>Capital Expenditure</b>	0	279,487	0	0	0	0
<b>Loan Funds Raised</b>	0	0	0	0	0	0
<b>Loan Principal Repayments</b>	29,835	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>						
Wirraminna	0	0	0	0	0	0
Other	0	(71,464)	0	0	0	0
<b>Transfers (to) / From Reserves</b>	0	(71,464)	0	0	0	0
<b>Summary : Other Community Amenities</b>						
Total Operating Revenue	15,000	15,000	15,300	15,606	15,918	16,236
Total Operating Expenditure	27,270	15,028	14,358	14,465	14,574	14,686
<b>Net Surplus/ (Deficit) from Operating</b>	(12,270)	(28)	942	1,141	1,344	1,550
Capital Revenue	0	308,866	0	0	0	0
Capital Expenditure	0	279,487	0	0	0	0
<b>Net Surplus/ (Deficit) from Capital</b>	0	29,379	0	0	0	0
Add Back: Depreciation Contra	(5,500)	(5,500)	(4,750)	(4,845)	(4,942)	(5,041)
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	29,835	0	0	0	0	0
Net Transfer (to) / from Reserves	0	(71,464)	0	0	0	0
<b>Net Result : Other Community Amenities</b>	(36,605)	(36,613)	5,692	5,986	6,286	6,591
<b>Summary : Housing &amp; Community Amenities</b>						
Total Operating Revenue	279,882	286,604	287,994	293,118	298,342	303,673
Total Operating Expenditure	791,090	825,641	1,121,342	690,760	705,672	720,960
<b>Net Surplus/ (Deficit) from Operating</b>	(511,208)	(539,037)	(833,348)	(397,642)	(407,330)	(417,287)
Capital Revenue	0	401,039	0	0	0	0
Capital Expenditure	70,000	471,762	20,000	70,000	70,000	60,000
<b>Net Surplus/ (Deficit) from Capital</b>	(70,000)	(70,723)	(20,000)	(70,000)	(70,000)	(60,000)
Add Back: Depreciation Contra	77,760	77,760	41,352	41,257	41,160	41,061
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	29,835	0	0	0	0	0
Net Transfer (to) / from Reserves	4,272	1,193	389,128	(56,781)	(56,688)	(66,590)
<b>Net Result : Housing &amp; Community Amenities</b>	(518,011)	(519,807)	(413,368)	(473,476)	(482,974)	(492,734)

Function: Water Supplies		Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Water Supplies</b>							
<b>Operating Revenue</b>							
Rates & Annual Charges		605,914	611,315	862,251	977,691	1,003,111	1,029,192
Pensioner Concessions		(32,313)	(32,313)	(32,313)	(33,153)	(34,015)	(34,899)
Statutory Fees & Charges		0	0	0	0	0	0
User Fees & Charges		1,502,541	1,527,021	1,291,061	1,323,953	1,357,700	1,392,325
Pensioner Rates Subsidy		17,772	17,772	17,772	18,234	18,708	19,194
Interest & Investment Income		39,557	39,557	38,222	39,739	25,789	19,842
Other Revenue		0	475	0	0	0	0
<b>Total Operating Revenue</b>		<b>2,133,471</b>	<b>2,163,827</b>	<b>2,176,993</b>	<b>2,326,464</b>	<b>2,371,293</b>	<b>2,425,654</b>
<b>Capital Revenue</b>							
Capital Grants		1,500,000	1,500,000	0	0	0	0
Capital Contributions		0	3,230	0	0	0	0
<b>Total Capital Revenue</b>		<b>1,500,000</b>	<b>1,503,230</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating Expenditure</b>							
<b>Villages Water Scheme</b>							
Water Purchases - Albury City		1,019,160	1,019,160	888,000	911,088	934,776	959,080
Treatment Works	Maintenance	1,000	1,000	1,020	1,040	1,060	1,080
Treatment Works	Operating Expenses	3,070	3,070	3,130	3,192	3,254	3,317
Mains	Maintenance	90,000	90,000	91,800	79,690	81,280	82,905
Mains	Operating Expenses	55,200	55,200	56,300	57,420	58,570	59,740
Pumping Stations	Maintenance	3,000	3,000	3,060	3,120	3,180	3,240
Pumping Stations	Operating Expenses	60,000	60,000	75,400	76,910	78,450	80,010
Reservoirs	Maintenance	3,000	3,000	3,060	3,120	3,190	3,240
Reservoirs	Operating Expenses	34,000	34,000	44,680	35,525	46,390	47,475
Standpipes	Maintenance	2,960	2,960	3,020	3,080	1,100	1,120
Standpipes	Operating Expenses	3,440	10,383	3,640	3,710	3,780	3,850
<b>Villages Water Total</b>		<b>1,274,830</b>	<b>1,281,773</b>	<b>1,173,110</b>	<b>1,177,895</b>	<b>1,215,030</b>	<b>1,245,057</b>
<b>Culcairn Water Scheme</b>							
Treatment Works	Maintenance	5,000	5,000	5,100	5,190	5,290	5,400
Treatment Works	Operating Expenses	38,860	38,860	39,640	40,430	41,230	42,050
Mains	Maintenance	22,000	22,000	22,440	22,890	23,350	23,820
Mains	Operating Expenses	32,710	32,710	33,360	34,030	34,710	35,400
Pumping Stations	Maintenance	10,000	10,000	10,200	10,400	10,610	10,820
Pumping Stations	Operating Expenses	27,000	27,000	25,060	25,560	26,070	26,590
Reservoirs	Maintenance	2,000	2,000	2,040	2,080	2,120	2,160
Reservoirs	Operating Expenses	28,470	28,470	8,540	3,610	3,680	3,750
Standpipes	Maintenance	720	720	730	740	750	770
Standpipes	Operating Expenses	1,300	1,300	1,200	1,220	1,240	1,260
<b>Culcairn Water Total</b>		<b>168,060</b>	<b>168,060</b>	<b>148,310</b>	<b>146,150</b>	<b>149,050</b>	<b>152,020</b>
<b>Other Expenses</b>							
Depreciation		414,555	414,555	420,015	428,415	436,983	445,723
Administration		378,953	379,170	389,710	399,378	409,287	419,426
Professional Services		0	0	162,283	15,000	0	0
<b>Other Expenses Total</b>		<b>793,508</b>	<b>793,725</b>	<b>972,008</b>	<b>842,793</b>	<b>846,270</b>	<b>865,149</b>
<b>Total Operating Expenditure</b>		<b>2,236,398</b>	<b>2,243,557</b>	<b>2,293,428</b>	<b>2,166,838</b>	<b>2,210,350</b>	<b>2,262,226</b>

Function: Water Supplies	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Capital Expenditure</b>	5,271,000	5,395,376	447,000	1,260,000	1,800,000	206,000
Proceeds on Sale of Assets	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>						
S64 Contributions	0	(3,230)	0	0	0	0
Water Fund Reserve	3,459,372	3,560,552	143,420	671,959	1,202,074	(403,151)
<b>Transfers (to) / From Reserves</b>	3,459,372	3,557,322	143,420	671,959	1,202,074	(403,151)
<b>Summary : Water Supplies</b>						
Total Operating Revenue	2,133,471	2,163,827	2,176,993	2,326,464	2,371,293	2,425,654
Total Operating Expenditure	2,236,398	2,243,557	2,293,428	2,166,838	2,210,350	2,262,226
<b>Net Surplus/ (Deficit) from Operating</b>	(102,927)	(79,731)	(116,435)	159,626	160,943	163,428
Capital Revenue	1,500,000	1,503,230	0	0	0	0
Capital Expenditure	5,271,000	5,395,376	447,000	1,260,000	1,800,000	206,000
<b>Net Surplus/ (Deficit) from Capital</b>	(3,771,000)	(3,892,146)	(447,000)	(1,260,000)	(1,800,000)	(206,000)
Depreciation Contra	414,555	414,555	420,015	428,415	436,983	445,723
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	3,459,372	3,557,322	143,420	671,959	1,202,074	(403,151)
<b>Net Result : Water Supplies</b>	0	0	0	0	0	0

Function: Sewerage Services	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Sewerage Services</b>						
<b>Operating Revenue</b>						
Rates & Annual Charges	1,412,686	1,417,715	1,406,350	1,434,477	1,463,167	1,492,430
Pensioner Concessions	(70,053)	(70,053)	(70,053)	(71,454)	(72,883)	(74,341)
Statutory Fees & Charges	0	0	0	0	0	0
User Fees & Charges	263,532	262,526	303,764	309,840	316,037	322,358
Pensioner Rates Subsidy	38,529	38,529	38,529	39,300	40,086	40,888
Interest & Investment Income	88,061	88,061	48,593	69,183	53,553	26,559
Other Revenue	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>1,732,755</b>	<b>1,736,777</b>	<b>1,727,183</b>	<b>1,781,346</b>	<b>1,799,960</b>	<b>1,807,894</b>
<b>Capital Revenue</b>						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	32,716	0	4,500,000	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>32,716</b>	<b>0</b>	<b>4,500,000</b>	<b>0</b>	<b>0</b>
<b>Operating Expenditure</b>						
<b>Burrumbuttock Sewer</b>						
Mains Maintenance	1,130	1,130	1,150	1,170	1,190	1,210
Mains Operations Expenses	7,530	7,530	7,680	7,830	7,990	8,150
Pumping Stations Maintenance	410	410	420	430	440	450
Pumping Stations Operations Expenses	0	0	0	0	0	0
Reuse Water Operations Expenses	1,040	1,040	1,060	1,080	1,100	1,120
Treatment Sewer Maintenance	930	4,930	950	950	960	970
Treatment Sewer Operations Expenses	0	0	0	0	0	0
<b>Total Operating Expenses - Burrumbuttock Sewer</b>	<b>11,040</b>	<b>15,040</b>	<b>11,260</b>	<b>11,460</b>	<b>11,680</b>	<b>11,900</b>
<b>Culcairn Sewer</b>						
Mains Maintenance	7,890	7,890	8,050	8,210	8,370	8,540
Mains Operations Expenses	5,630	5,630	5,740	5,630	5,740	5,850
Pumping Stations Maintenance	9,630	9,630	9,820	10,020	10,220	10,420
Pumping Stations Operations Expenses	26,740	26,740	27,270	27,810	28,370	28,930
Reuse Water Maintenance	4,730	4,730	4,820	4,920	5,020	5,120
Reuse Water Operations Expenses	22,830	22,830	23,280	23,740	24,210	24,700
Treatment Sewer Maintenance	8,390	8,390	8,560	8,730	8,900	9,080
Treatment Sewer Operations Expenses	66,120	66,120	67,440	68,790	70,170	71,570
<b>Total Operating Expenses - Culcairn Sewer</b>	<b>151,960</b>	<b>151,960</b>	<b>154,980</b>	<b>157,850</b>	<b>161,000</b>	<b>164,210</b>
<b>Henty Sewer</b>						
Mains Maintenance	10,390	10,390	10,600	10,810	11,020	11,250
Mains Operations Expenses	5,630	5,630	5,740	5,630	5,740	5,850
Pumping Stations Maintenance	3,580	3,580	3,650	3,720	3,790	3,870
Pumping Stations Operations Expenses	1,360	1,360	1,390	1,420	1,450	1,480
Reuse Water Maintenance	4,730	4,730	4,820	4,920	5,020	5,120
Reuse Water Operations Expenses	15,870	15,870	16,180	16,510	16,850	17,190
Treatment Sewer Maintenance	8,390	8,390	8,560	8,730	8,900	9,080
Treatment Sewer Operations Expenses	65,450	65,450	66,760	68,090	69,450	70,830
<b>Total Operating Expenses - Henty Sewer</b>	<b>115,400</b>	<b>115,400</b>	<b>117,700</b>	<b>119,830</b>	<b>122,220</b>	<b>134,670</b>
<b>Holbrook Sewer</b>						
Mains Maintenance	10,160	12,160	10,370	10,580	10,790	11,000
Mains Operations Expenses	15,320	15,320	15,430	18,010	8,170	8,330
Pumping Stations Maintenance	4,410	4,410	4,500	4,590	4,680	4,770
Pumping Stations Operations Expenses	33,600	33,600	34,270	34,960	35,660	36,370
Reuse Water Maintenance	0	0	0	0	0	0
Reuse Water Operations Expenses	0	0	0	0	0	0
Treatment Sewer Maintenance	12,090	12,090	12,330	12,580	12,830	13,090
Treatment Sewer Operations Expenses	157,670	157,670	160,830	164,040	167,320	170,660
<b>Total Operating Expenses - Holbrook Sewer</b>	<b>233,250</b>	<b>235,250</b>	<b>237,730</b>	<b>244,760</b>	<b>239,450</b>	<b>244,220</b>
<b>Jindera Sewer</b>						
Mains Maintenance	7,690	7,690	7,840	7,990	8,150	8,320
Mains Operations Expenses	5,000	5,000	15,100	18,240	8,400	8,570
Pumping Stations Maintenance	9,650	9,650	9,840	10,040	10,240	10,440
Pumping Stations Operations Expenses	52,560	52,560	53,610	54,680	55,770	56,890
Reuse Water Maintenance	0	0	0	0	0	0
Reuse Water Operations Expenses	0	0	0	0	0	0
Treatment Works Maintenance	3,000	3,000	3,060	3,120	3,180	3,240
Treatment Works Operations Expenses	18,070	18,070	18,440	18,810	19,190	19,580
<b>Total Operating Expenses - Jindera Sewer</b>	<b>95,970</b>	<b>95,970</b>	<b>107,890</b>	<b>112,880</b>	<b>104,930</b>	<b>107,040</b>



Function: Sewerage Services	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Walla Walla Sewer</b>						
Mains Maintenance	5,240	5,240	5,350	5,460	5,570	5,680
Mains Operations Expenses	3,390	3,390	3,460	3,390	3,460	3,530
Pumping Stations Maintenance	4,200	4,200	4,280	4,370	4,460	4,550
Pumping Stations Operations Expenses	15,520	15,520	15,830	16,150	16,480	16,810
Reuse Water Maintenance	0	0	0	0	0	0
Reuse Water Operations Expenses	1,340	1,340	1,370	1,400	1,430	1,460
Treatment Works Maintenance	5,000	5,000	5,100	5,200	5,300	5,410
Treatment Works Operations Expenses	37,980	37,980	38,740	39,520	40,310	41,120
<b>Total Operating Expenses - Walla Walla Sewer</b>	<b>72,670</b>	<b>72,670</b>	<b>74,130</b>	<b>75,490</b>	<b>77,010</b>	<b>78,560</b>
<b>Other Expenses</b>						
Depreciation	580,000	580,000	581,032	592,653	604,506	616,596
Administration	470,895	515,733	526,833	499,377	512,050	525,063
Professional Services	50,000	50,000	162,283	15,000	0	0
<b>Other Expenses Total</b>	<b>1,100,895</b>	<b>1,145,733</b>	<b>1,270,148</b>	<b>1,107,030</b>	<b>1,116,556</b>	<b>1,141,659</b>
<b>Total Operating Expenditure</b>	<b>1,781,185</b>	<b>1,832,023</b>	<b>1,973,838</b>	<b>1,829,300</b>	<b>1,832,846</b>	<b>1,882,259</b>
<b>Capital Expenditure</b>	<b>359,500</b>	<b>440,009</b>	<b>774,000</b>	<b>3,135,000</b>	<b>4,581,000</b>	<b>159,000</b>
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Principal Repayments	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>						
S64 Contributions	0	(32,716)	0	0	0	0
Sewerage Services Reserve	(172,071)	(44,745)	439,623	(1,909,699)	4,009,380	(383,231)
<b>Transfers (to) / From Reserves</b>	<b>(172,071)</b>	<b>(77,461)</b>	<b>439,623</b>	<b>(1,909,699)</b>	<b>4,009,380</b>	<b>(383,231)</b>
<b>Summary : Sewerage Services</b>						
Total Operating Revenue	1,732,755	1,736,777	1,727,183	1,781,346	1,799,960	1,807,894
Total Operating Expenditure	1,781,185	1,832,023	1,973,838	1,829,300	1,832,846	1,882,259
<b>Net Surplus/ (Deficit) from Operating</b>	<b>(48,430)</b>	<b>(95,246)</b>	<b>(246,655)</b>	<b>(47,954)</b>	<b>(32,886)</b>	<b>(74,365)</b>
Capital Revenue	0	32,716	0	4,500,000	0	0
Capital Expenditure	359,500	440,009	774,000	3,135,000	4,581,000	159,000
<b>Net Surplus/ (Deficit) from Capital</b>	<b>(359,500)</b>	<b>(407,293)</b>	<b>(774,000)</b>	<b>1,365,000</b>	<b>(4,581,000)</b>	<b>(159,000)</b>
Depreciation Contra	580,000	580,000	581,032	592,653	604,506	616,596
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	(172,071)	(77,461)	439,623	(1,909,699)	4,009,380	(383,231)
<b>Net Result : Sewerage Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Function: Recreation & Culture	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Halls &amp; Community Centres</b>						
<b>Operating Revenue</b>						
User Fees & Charges	15,810	15,810	5,750	8,670	8,843	9,020
<b>Total Operating Revenue</b>	<b>15,810</b>	<b>15,810</b>	<b>5,750</b>	<b>8,670</b>	<b>8,843</b>	<b>9,020</b>
<b>Capital Revenue</b>						
Capital Grants	0	285,959	3,500,000	0	0	0
Capital Contributions	0	4,695	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>290,654</b>	<b>3,500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating Expenditure</b>						
<b>Hall Maintenance</b>						
Brocklesby Public Hall	510	1,010	500	510	520	530
Brocklesby PO Public Hall	1,023	1,023	1,000	1,023	1,046	1,069
Bungowannah Public Hall	0	0	0	0	0	0
Burrumbuttock Public Hall	2,550	4,050	2,500	2,550	2,601	2,653
Carabost Public Hall	1,530	1,530	1,000	1,020	1,040	1,061
Cookardinia Public Hall	1,530	1,530	1,000	1,020	1,040	1,061
Culcairn Public Hall	2,550	4,550	3,500	3,570	3,641	3,714
Gerogery Public Hall	2,550	6,550	2,500	2,550	2,601	2,653
Holbrook Public Hall	4,080	4,080	5,000	5,100	5,202	5,306
Jindera Public Hall	1,530	1,530	1,000	1,020	1,040	1,061
Lankeys Creek Public Hall	1,025	1,025	500	513	526	539
Little Billabong Public Hall	1,020	1,020	500	510	520	530
Mullengandra Public Hall	1,020	1,020	500	510	520	530
Walbundrie Public Hall	1,530	1,530	2,347	2,394	2,442	2,491
Walla Walla Public Hall	2,330	4,330	4,500	2,330	2,377	2,425
Woomargama Public Hall	513	513	500	513	526	539
Wymah Public Hall	513	513	500	513	526	539
<b>Total Hall Maintenance</b>	<b>25,804</b>	<b>35,804</b>	<b>27,347</b>	<b>25,646</b>	<b>26,168</b>	<b>26,701</b>
<b>Hall Other Operating Expenditure by Location</b>						
Brocklesby Public Hall	4,262	5,484	5,869	6,045	6,227	6,415
Brocklesby PO Public Hall	2,014	2,139	2,460	2,558	2,660	2,766
Bungowannah Public Hall	0	0	0	0	0	0
Burrumbuttock Public Hall	3,544	3,495	3,771	3,885	4,003	4,125
Carabost Public Hall	1,989	1,962	2,090	2,146	2,204	2,264
Cookardinia Public Hall	2,977	2,950	3,171	3,265	3,361	3,460
Culcairn Public Hall	20,918	20,961	21,470	22,111	22,772	23,455
Gerogery Public Hall	3,857	3,859	4,176	4,310	4,449	4,592
Henty Public Hall	5,967	5,967	6,122	6,244	6,369	6,496
Holbrook Public Hall	10,568	11,663	12,515	12,895	13,286	13,691
Jindera Public Hall	5,903	5,880	5,568	5,724	5,885	6,051
Lankeys Creek Public Hall	1,996	1,983	2,118	2,176	2,235	2,296
Little Billabong Public Hall	2,231	2,207	2,371	2,439	2,508	2,580
Mullengandra Public Hall	2,208	2,187	2,400	2,485	2,573	2,665
Walbundrie Public Hall	3,850	3,789	2,733	2,829	2,928	3,031
Walla Walla Public Hall	3,293	4,594	4,889	5,031	5,176	5,326
Woomargama Public Hall	4,179	3,619	3,788	3,890	3,994	4,101
Wymah Public Hall	554	530	609	633	658	684
<b>Total Hall Other Operating Expenditure by Location</b>	<b>80,310</b>	<b>83,269</b>	<b>86,120</b>	<b>88,666</b>	<b>91,288</b>	<b>93,998</b>
<b>Depreciation</b>	169,755	169,755	197,417	197,417	197,417	197,417
<b>Interest on Loans</b>	0	0	0	7,969	7,520	7,055
<b>Total Hall Expenditure</b>	<b>275,869</b>	<b>288,828</b>	<b>310,884</b>	<b>319,698</b>	<b>322,393</b>	<b>325,171</b>

Function: Recreation & Culture	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Capital Expenditure</b>	25,000	280,268	3,520,000	20,000	20,000	20,000
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	18,123	0	0	0	0
Unexpended Grants	0	53,687	0	0	0	0
S94 Reserves	0	0	0	0	0	0
Holbrook Hostel Sale Proceeds Reserve	0	(97,968)	0	0	0	0
Reserve	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>	<b>0</b>	<b>(26,158)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Summary : Halls &amp; Community Centres</b>						
Total Operating Revenue	15,810	15,810	5,750	8,670	8,843	9,020
Total Operating Expenditure	275,869	288,828	310,884	319,698	322,393	325,171
<b>Net Surplus/ (Deficit) from Operating</b>	<b>(260,059)</b>	<b>(273,018)</b>	<b>(305,134)</b>	<b>(311,028)</b>	<b>(313,550)</b>	<b>(316,151)</b>
Capital Revenue	0	290,654	3,500,000	0	0	0
Capital Expenditure	25,000	280,268	3,520,000	20,000	20,000	20,000
<b>Net Surplus/ (Deficit) from Capital</b>	<b>(25,000)</b>	<b>10,386</b>	<b>(20,000)</b>	<b>(20,000)</b>	<b>(20,000)</b>	<b>(20,000)</b>
Add Back: Depreciation Contra	169,755	169,755	197,417	197,417	197,417	197,417
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	(26,158)	0	0	0	0
<b>Net Result : Halls &amp; Community Centres</b>	<b>(115,304)</b>	<b>(119,035)</b>	<b>(127,717)</b>	<b>(133,611)</b>	<b>(136,133)</b>	<b>(138,734)</b>

Function: Recreation & Culture		Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Public Libraries</b>							
<b>Operating Revenue</b>							
User Charges & Fees	20,000	20,750	15,000	15,300	15,606	15,918	
Grants & Subsidies Recurrent	112,671	137,814	126,160	128,727	131,335	133,985	
Other Revenue	0	0	0	0	0	0	
<b>Total Operating Revenue</b>	<b>132,671</b>	<b>158,564</b>	<b>141,160</b>	<b>144,027</b>	<b>146,941</b>	<b>149,903</b>	
<b>Capital Revenue</b>							
Capital Grants	0	0	0	0	0	0	
Capital Contributions	0	0	0	0	0	0	
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Expenditure</b>							
<b>Library Maintenance</b>	5,300	5,600	5,300	5,406	5,514	5,624	
<b>Library Operating Expenditure</b>							
Administration	288,975	308,886	324,245	332,259	340,471	348,887	
Cleaning	33,063	33,063	33,063	33,819	34,592	35,384	
Computer / IT	0	(1,500)	4,900	4,998	5,098	5,199	
Insurance	9,912	9,762	11,226	11,675	12,142	12,628	
Overhead Distribution	34,921	34,921	35,619	36,331	37,058	37,799	
Program&Events	4,500	4,500	6,030	6,151	6,274	6,399	
Security	1,000	2,500	1,000	1,020	1,040	1,061	
Subscriptions	2,030	2,030	3,030	3,091	3,153	3,216	
Training	3,041	3,041	3,041	3,102	3,164	3,227	
Utilities	20,924	22,123	24,593	25,307	26,041	26,796	
<b>Total Library Operating Expenditure</b>	<b>398,366</b>	<b>419,326</b>	<b>446,747</b>	<b>457,753</b>	<b>469,033</b>	<b>480,596</b>	
<b>Library Donations &amp; Contributions Expenditure</b>	0	0	0	0	0	0	
<b>Contribution to Riverina Regional Library</b>	262,419	262,419	268,927	276,995	285,305	293,864	
<b>Library Programs &amp; Events</b>							
Local Priority Grant Funding Expenditure	44,140	49,400	17,310	17,656	18,009	18,369	
Seniors Week	6,000	6,000	6,000	6,120	6,242	6,367	
Other Funded Programs	5,700	15,974	5,700	5,814	5,930	6,049	
<b>Total Library Programs &amp; Events</b>	<b>55,840</b>	<b>71,374</b>	<b>29,010</b>	<b>29,590</b>	<b>30,181</b>	<b>30,785</b>	
<b>Depreciation</b>	109,487	109,487	43,369	43,369	43,369	43,369	
<b>Total Library Expenditure</b>	<b>831,412</b>	<b>868,206</b>	<b>793,353</b>	<b>813,113</b>	<b>833,402</b>	<b>854,238</b>	
<b>Capital Expenditure</b>	10,000	13,066	10,000	10,000	10,000	10,000	
<b>Summary : Public Libraries</b>							
Total Operating Revenue	132,671	158,564	141,160	144,027	146,941	149,903	
Total Operating Expenditure	831,412	868,206	793,353	813,113	833,402	854,238	
<b>Net Surplus/ (Deficit) from Operating</b>	<b>(698,741)</b>	<b>(709,642)</b>	<b>(652,193)</b>	<b>(669,086)</b>	<b>(686,461)</b>	<b>(704,335)</b>	
Capital Revenue	0	0	0	0	0	0	
Capital Expenditure	10,000	13,066	10,000	10,000	10,000	10,000	
<b>Net Surplus/ (Deficit) from Capital</b>	<b>(10,000)</b>	<b>(13,066)</b>	<b>(10,000)</b>	<b>(10,000)</b>	<b>(10,000)</b>	<b>(10,000)</b>	
Add Back: Depreciation Contra	109,487	109,487	43,369	43,369	43,369	43,369	
Loan Funds Raised	0	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	0	
Loan Repayments	0	0	0	0	0	0	
Net Transfer (to) / from Reserves	0	10,064	0	0	0	0	
<b>Net Result : Public Libraries</b>	<b>(599,254)</b>	<b>(603,157)</b>	<b>(618,824)</b>	<b>(635,717)</b>	<b>(653,092)</b>	<b>(670,966)</b>	

Function: Recreation & Culture		Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Museums</b>							
<b>Operating Revenue</b>							
Grants & Subsidies Recurrent							
	0	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating Expenditure</b>							
<b>Maintenance</b>							
Woolpack Inn Museum	1,500	1,500	1,530	1,561	1,592	1,624	
Culcairn Station House	1,500	1,500	1,530	1,561	1,592	1,624	
Headlie Taylor Museum	1,500	1,500	1,530	1,561	1,592	1,624	
<b>Total Museum Maintenance</b>	<b>4,500</b>	<b>4,500</b>	<b>4,590</b>	<b>4,683</b>	<b>4,776</b>	<b>4,872</b>	
<b>Operating Expenses</b>							
Woolpack Inn Museum	2,086	2,083	2,135	2,188	2,242	2,298	
Culcairn Station House	6,429	6,396	6,826	7,036	7,252	7,475	
Headlie Taylor Museum	547	537	618	643	669	696	
Jindera Pioneer Museum	7,251	7,195	8,566	8,789	9,017	9,251	
Jindera Craft Shop	2,362	2,352	2,414	2,477	2,541	2,607	
<b>Total Museum Operating Expenses</b>	<b>18,675</b>	<b>18,563</b>	<b>20,559</b>	<b>21,133</b>	<b>21,721</b>	<b>22,327</b>	
<b>Total Museum Expenses</b>	<b>23,175</b>	<b>23,063</b>	<b>25,149</b>	<b>25,816</b>	<b>26,497</b>	<b>27,199</b>	
<b>Programs and Events</b>							
Museum Diversity Grant Project	0	0	0	0	0	0	
This Land Exhibition Grant	0	0	0	0	0	0	
<b>Jindera Craft Shop</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Total Operating Expenditure</b>	<b>23,175</b>	<b>23,063</b>	<b>25,149</b>	<b>25,816</b>	<b>26,497</b>	<b>27,199</b>	
<b>Capital Expenditure</b>							
	0	19,931	0	0	0	0	
<b>Transfers (to) / From Reserves</b>							
Uncompleted Works	0	0	0	0	0	0	
Unexpended Grants	0	0	0	0	0	0	
Reserves	0	0	0	0	0	0	
<b>Transfers (to) / From Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Summary : Museums</b>							
Total Operating Revenue	0	0	0	0	0	0	
Total Operating Expenditure	23,175	23,063	25,149	25,816	26,497	27,199	
<b>Net Surplus/ (Deficit) from Operating</b>	<b>(23,175)</b>	<b>(23,063)</b>	<b>(25,149)</b>	<b>(25,816)</b>	<b>(26,497)</b>	<b>(27,199)</b>	
Capital Revenue	0	19,931	0	0	0	0	
Capital Expenditure	0	19,931	0	0	0	0	
<b>Net Surplus/ (Deficit) from Capital</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Add Back: Depreciation Contra	0	0	0	0	0	0	
Loan Funds Raised	0	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	0	
Loan Repayments	0	0	0	0	0	0	
Net Transfer (to) / from Reserves	0	0	0	0	0	0	
<b>Net Result : Museums</b>	<b>(23,175)</b>	<b>(23,063)</b>	<b>(25,149)</b>	<b>(25,816)</b>	<b>(26,497)</b>	<b>(27,199)</b>	

Function: Recreation & Culture	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Swimming Pools</b>						
<b>Operating Revenue</b>						
User Charges & Fees						
Culcairn	8,500	8,500	8,670	8,843	9,020	9,200
Henty	15,500	15,500	15,810	16,126	16,448	16,777
Holbrook	15,500	15,500	15,810	16,127	16,449	16,778
Jindera	24,500	24,500	24,990	25,490	25,999	26,519
Walla Walla	9,000	9,000	9,180	9,364	9,551	9,742
<b>Total Operating Revenue</b>	<b>73,000</b>	<b>73,000</b>	<b>74,460</b>	<b>75,950</b>	<b>77,467</b>	<b>79,016</b>
<b>Capital Revenue</b>						
Capital Grants	0	107,200	0	0	0	800,000
Capital Contributions	0	7,861	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>115,061</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>800,000</b>
<b>Operating Expenditure</b>						
<b>Culcairn Swimming Pool</b>						
Culcairn Swimming Pool - Maintenance	33,760	33,760	34,435	35,123	35,825	36,541
Culcairn Swimming Pool - Operating Expenses	85,865	86,105	80,567	82,713	84,921	87,188
<b>Total Expenses - Culcairn Swimming Pool</b>	<b>119,625</b>	<b>119,865</b>	<b>115,002</b>	<b>117,836</b>	<b>120,746</b>	<b>123,729</b>
<b>Henty Swimming Pool</b>						
Henty Swimming Pool - Maintenance	23,360	23,360	23,828	24,304	24,790	25,285
Henty Swimming Pool - Operating Expenses	77,323	76,352	79,599	81,715	83,890	86,123
<b>Total Expenses - Henty Swimming Pool</b>	<b>100,683</b>	<b>99,712</b>	<b>103,427</b>	<b>106,019</b>	<b>108,680</b>	<b>111,408</b>
<b>Holbrook Swimming Pool</b>						
Holbrook Swimming Pool - Maintenance	26,383	26,383	26,934	27,498	28,071	28,656
Holbrook Swimming Pool - Operating Expenses	84,898	85,572	86,132	88,411	90,753	93,157
<b>Total Expenses - Holbrook Swimming Pool</b>	<b>111,281</b>	<b>111,955</b>	<b>113,066</b>	<b>115,909</b>	<b>118,824</b>	<b>121,813</b>
<b>Jindera Swimming Pool</b>						
Jindera Swimming Pool - Maintenance	21,360	21,360	21,787	22,223	22,667	23,120
Jindera Swimming Pool - Operating Expenses	77,277	77,068	77,168	79,179	81,243	83,364
<b>Total Expenses - Jindera Swimming Pool</b>	<b>98,637</b>	<b>98,428</b>	<b>98,955</b>	<b>101,402</b>	<b>103,910</b>	<b>106,484</b>
<b>Walla Walla Swimming Pool</b>						
Walla Walla Swimming Pool - Maintenance	18,360	18,360	18,726	19,100	19,482	19,872
Walla Walla Swimming Pool - Operating Expenses	62,396	62,661	69,604	71,435	73,315	75,245
<b>Total Expenses - Walla Walla Swimming Pool</b>	<b>80,756</b>	<b>81,021</b>	<b>88,330</b>	<b>90,535</b>	<b>92,797</b>	<b>95,117</b>
<b>Interest on Loans</b>	<b>29,617</b>	<b>29,617</b>	<b>27,742</b>	<b>25,805</b>	<b>23,802</b>	<b>21,731</b>
<b>Depreciation</b>	<b>198,135</b>	<b>198,135</b>	<b>372,380</b>	<b>372,380</b>	<b>372,380</b>	<b>372,380</b>
<b>Total Operating expenditure</b>	<b>738,734</b>	<b>738,734</b>	<b>918,902</b>	<b>929,886</b>	<b>941,139</b>	<b>952,662</b>

Function: Recreation & Culture	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
Capital Expenditure	175,900	334,086	78,000	87,000	72,000	817,000
Loan Funds Raised	0	0	0	0	0	0
Loan Principal Repayments	55,411	55,411	57,285	59,223	61,225	63,296
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	20,000	0	0	0	0
Unexpended Grants	0	23,125	0	0	0	0
Jindera Hostel Sale Proceeds Reserve	0	0	0	0	0	0
Holbrook Hostel Sale Proceeds Reserve	25,000	25,000	0	0	0	0
Former Hume Shire Reserve	0	0	0	0	0	0
Section 94 Contributions	120,900	120,900	0	0	0	0
Section 7.12 (94A) Contributions	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>	<b>145,900</b>	<b>189,025</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Summary : Swimming Pools</b>						
Total Operating Revenue	73,000	73,000	74,460	75,950	77,467	79,016
Total Operating Expenditure	738,734	738,734	918,902	929,886	941,139	952,662
<b>Net Surplus/ (Deficit) from Operating</b>	<b>(665,734)</b>	<b>(665,734)</b>	<b>(844,442)</b>	<b>(853,936)</b>	<b>(863,672)</b>	<b>(873,646)</b>
Capital Revenue	0	115,061	0	0	0	800,000
Capital Expenditure	175,900	334,086	78,000	87,000	72,000	817,000
<b>Net Surplus/ (Deficit) from Capital</b>	<b>(175,900)</b>	<b>(219,025)</b>	<b>(78,000)</b>	<b>(87,000)</b>	<b>(72,000)</b>	<b>(17,000)</b>
Add Back: Depreciation Contra	198,135	198,135	372,380	372,380	372,380	372,380
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	55,411	55,411	57,285	59,223	61,225	63,296
Net Transfer (to) / from Reserves	145,900	189,025	0	0	0	0
<b>Net Result : Swimming Pools</b>	<b>(553,010)</b>	<b>(553,010)</b>	<b>(607,347)</b>	<b>(627,779)</b>	<b>(624,517)</b>	<b>(581,562)</b>

Function: Recreation & Culture	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Sporting Grounds &amp; Recreation Facilities</b>						
<b>Operating Revenue</b>						
User Fees & Charges						
Holbrook Complex Rental	25,269	25,269	18,952	25,269	25,269	25,269
<b>Total Operating Revenue</b>	25,269	25,269	18,952	25,269	25,269	25,269
<b>Capital Revenue</b>						
Capital Grants	600,000	1,629,602	0	0	0	0
Capital Contributions	0	47,565	0	0	0	0
<b>Total Capital Revenue</b>	600,000	1,677,167	0	0	0	0
<b>Operating Expenditure</b>						
<b>Maintenance Expenditure</b>	0	0	0	0	0	0
Brocklesby Rec Reserve	2,255	2,255	2,311	2,369	2,428	2,489
Bungowannah Rec Reserve	205	205	210	215	220	226
Burrumbuttock Rec Reserve	2,254	2,254	1,809	1,853	1,898	1,944
Cookardinia Rec Reserve	205	205	210	215	220	226
Culcairn Rec Reserve	18,430	18,430	28,871	29,548	30,239	30,947
Gerogery Rec Reserve	13,280	13,280	8,143	8,311	8,482	8,657
Gerogery West Rec Reserve	2,563	2,563	2,627	2,693	2,760	2,829
Henty Rec Reserve	8,200	8,200	18,405	18,840	19,286	19,742
Holbrook Sporting Complex	48,105	48,105	59,237	60,422	61,630	62,863
Holbrook Rec Reserves	0	0	0	0	0	0
Jindera Rec Reserve	18,445	18,445	28,901	29,619	30,354	31,107
Mullengandra Rec Reserve	205	205	210	215	220	226
Walbundrie Rec Reserve	8,175	8,175	9,354	9,557	9,764	9,976
Walla Walla Rec Reserve	5,110	5,110	5,223	5,338	5,455	5,576
Wymah Rec Reserve	525	525	539	553	567	582
<b>Total Maintenance Expenditure</b>	127,957	127,957	166,050	169,748	173,523	177,390
<b>Operations Expenditure</b>						
Brocklesby Rec Reserve	18,799	18,759	19,522	19,965	20,419	20,885
Bungowannah Rec Reserve	3,934	3,908	4,185	4,301	4,421	4,544
Burrumbuttock Rec Reserve	20,125	20,075	20,944	21,433	21,935	22,451
Cookardinia Rec Reserve	580	579	627	641	655	670
Culcairn Rec Reserve	25,243	25,988	31,665	32,528	33,417	34,334
Gerogery Rec Reserve	1,760	1,747	1,899	1,964	2,032	2,102
Gerogery West Rec Reserve	3,698	3,671	4,017	4,119	4,224	4,332
Henty Rec Reserve	21,408	21,751	28,000	28,717	29,454	30,212
Holbrook Sporting Complex	39,653	39,550	48,346	49,857	51,415	53,024
Holbrook Rec Reserves	1,642	1,643	1,685	1,729	1,774	1,820
Jindera Rec Reserve	24,225	24,133	28,338	29,059	29,799	30,561
Mullengandra Rec Reserve	2,350	2,350	2,559	2,610	2,662	2,715
Walbundrie Rec Reserve	21,924	21,701	22,943	23,527	24,128	24,747
Walla Walla Rec Reserve	19,142	19,110	19,963	20,428	20,905	21,395
Woomargama Rec Reserve	200	200	205	210	215	221
Wymah Rec Reserve	3,663	3,627	3,862	3,965	4,071	4,180
Other Committees Rec Reserve	1,120	1,120	1,120	1,142	1,165	1,188
<b>Total Operations Expenditure</b>	209,466	209,910	239,880	246,195	252,691	259,381
<b>Depreciation</b>	765,730	765,730	859,793	859,793	859,793	859,793
<b>Total Sporting Grounds and Rec Facilities Expenses</b>	1,103,153	1,103,597	1,265,723	1,275,736	1,286,007	1,296,564



Function: Recreation & Culture		Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Capital Expenditure</b>		1,225,000	1,938,246	0	0	125,000	125,000
<b>Transfers (to) / From Reserves</b>							
Uncompleted Works		0	0	0	0	0	0
Unexpended Grants		0	88,647	0	0	0	0
Gerogery Rec Reserve Debtor		0	1,241	0	0	0	0
Developer Contribution 7.12 (S94A)		100,000	100,000	0	0	0	0
Unrestricted Cash		0	(452,697)	0	0	0	0
Risk Management Reserve		500,000	500,000	0	0	0	0
<b>Transfers (to) / From Reserves</b>		<b>600,000</b>	<b>237,191</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Summary : Sporting Grounds &amp; Recreation Facilities</b>							
Total Operating Revenue		25,269	25,269	18,952	25,269	25,269	25,269
Total Operating Expenditure		1,103,153	1,103,597	1,265,723	1,275,736	1,286,007	1,296,564
<b>Net Surplus/ (Deficit) from Operating</b>		<b>(1,077,884)</b>	<b>(1,078,328)</b>	<b>(1,246,771)</b>	<b>(1,250,467)</b>	<b>(1,260,738)</b>	<b>(1,271,295)</b>
Capital Revenue		600,000	1,677,167	0	0	0	0
Capital Expenditure		1,225,000	1,938,246	0	0	125,000	125,000
<b>Net Surplus/ (Deficit) from Capital</b>		<b>(625,000)</b>	<b>(261,079)</b>	<b>0</b>	<b>0</b>	<b>(125,000)</b>	<b>(125,000)</b>
Add Back: Depreciation Contra		765,730	765,730	859,793	859,793	859,793	859,793
Loan Funds Raised		0	0	0	0	0	0
Proceeds on Sale of Assets		0	0	0	0	0	0
Loan Repayments		0	0	0	0	0	0
Net Transfer (to) / from Reserves		600,000	237,191	0	0	0	0
<b>Net Result : Sporting Grounds &amp; Recreation Facilities</b>		<b>(337,154)</b>	<b>(336,486)</b>	<b>(386,978)</b>	<b>(390,674)</b>	<b>(525,945)</b>	<b>(536,502)</b>

Function: Recreation & Culture		Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Parks &amp; Gardens</b>							
<b>Operating Revenue</b>							
Operating Contributions		0	0	0	0	0	0
<b>Total Operating Revenue</b>		0	0	0	0	0	0
<b>Capital Revenue</b>							
Capital Contributions		0	0	0	0	0	0
<b>Total Capital Revenue</b>		0	0	0	0	0	0
<b>Operating Expenditure</b>							
<b>Parks Maintenance Expenditure</b>							
Brocklesby Parks		6,120	6,120	6,242	6,367	6,494	6,624
Burrumbuttock Parks		4,080	4,080	4,162	4,245	4,330	4,417
Culcairn Parks		40,925	40,925	41,872	42,840	43,832	44,847
Gerogery Parks		7,150	7,150	7,302	7,459	7,619	7,783
Henty Parks		26,610	26,610	27,235	27,875	28,529	29,199
Holbrook Parks		49,110	49,110	50,245	51,408	52,597	53,815
Holbrook-10 Mile Creek Parks		43,950	43,950	39,921	40,789	41,675	42,581
Holbrook-Ian Geddes Bush Walk		6,663	6,663	6,830	7,001	7,176	7,355
Holbrook-Submarine Area Parks		35,750	35,750	36,516	37,299	38,098	38,915
Jindera Parks		27,600	27,600	33,214	33,966	34,736	35,523
Morven Parks		1,025	1,025	1,051	1,077	1,104	1,132
Walbundrie Parks		2,558	2,558	2,616	2,676	2,737	2,800
Walla Walla Parks		22,490	22,490	25,990	26,563	27,148	27,746
Woomargama Parks		10,220	10,220	7,445	7,615	7,789	7,967
<b>Maintenance Expenditure</b>		<b>284,251</b>	<b>284,251</b>	<b>290,641</b>	<b>297,180</b>	<b>303,864</b>	<b>310,704</b>
<b>Parks Other Operating Expenditure</b>							
Burrumbuttock Parks		3,350	3,350	3,440	3,529	3,621	3,715
Burrumbuttock Parks		3,948	3,968	4,076	4,182	4,291	4,403
Culcairn Parks		7,419	7,545	12,812	13,147	13,492	13,845
Gerogery Parks		2,600	2,600	2,681	2,754	2,829	2,906
Henty Parks		7,662	7,738	9,984	10,259	10,544	10,836
Holbrook Parks		10,531	10,576	11,925	12,254	12,593	12,940
Holbrook-10 Mile Creek Parks		3,296	3,544	2,607	2,680	2,756	2,835
Holbrook-Submarine Area Parks		8,242	8,234	9,487	9,737	9,995	10,260
Jindera Parks		6,247	6,252	6,461	6,640	6,825	7,014
Jindera JVG Parks		8,196	8,195	8,505	8,738	8,978	9,225
Morven Parks		1,120	1,235	1,283	1,318	1,354	1,392
Walbundrie Parks		32	30	31	32	33	34
Walla Walla Parks		2,788	5,416	5,572	5,720	5,872	6,028
Woomargama Parks		3,105	3,105	3,222	3,316	3,413	3,513
<b>Total Parks Other Operating Expenditure</b>		<b>68,536</b>	<b>71,788</b>	<b>82,086</b>	<b>84,306</b>	<b>86,596</b>	<b>88,946</b>
<b>Depreciation</b>		<b>35,377</b>	<b>35,377</b>	<b>137,973</b>	<b>137,973</b>	<b>137,973</b>	<b>137,973</b>
<b>Total Parks Expenditure</b>		<b>388,164</b>	<b>391,416</b>	<b>510,700</b>	<b>519,459</b>	<b>528,433</b>	<b>537,623</b>

Function: Recreation & Culture	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Capital Expenditure</b>	100,000	157,417	400,000	175,000	100,000	200,000
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	57,104	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Reserves	0	0	275,000	0	0	0
Section 94 Contributions	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>	0	57,104	275,000	0	0	0
<b>Summary : Parks &amp; Gardens</b>						
Total Operating Revenue	0	0	0	0	0	0
Total Operating Expenditure	388,164	391,416	510,700	519,459	528,433	537,623
<b>Net Surplus/ (Deficit) from Operating</b>	<b>(388,164)</b>	<b>(391,416)</b>	<b>(510,700)</b>	<b>(519,459)</b>	<b>(528,433)</b>	<b>(537,623)</b>
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	100,000	157,417	400,000	175,000	100,000	200,000
<b>Net Surplus/ (Deficit) from Capital</b>	<b>(100,000)</b>	<b>(157,417)</b>	<b>(400,000)</b>	<b>(175,000)</b>	<b>(100,000)</b>	<b>(200,000)</b>
Add Back: Depreciation Contra	35,377	35,377	137,973	137,973	137,973	137,973
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	57,104	275,000	0	0	0
<b>Net Result : Parks &amp; Gardens</b>	<b>(452,787)</b>	<b>(456,352)</b>	<b>(497,727)</b>	<b>(556,486)</b>	<b>(490,460)</b>	<b>(599,650)</b>

Function: Recreation & Culture	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Other Cultural Services</b>						
<b>Operating Revenue</b>						
Heritage Grants	10,000	10,000	0	0	0	0
<b>Total Operating Revenue</b>	10,000	10,000	0	0	0	0
<b>Operating Expenditure</b>						
Heritage Grant Expenditure	20,000	28,056	0	0	0	0
<b>Total Operating Expenditure</b>	20,000	28,056	0	0	0	0
<b>Capital Expenditure</b>	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	8,056	0	0	0	0
Unexpended Grant - RLCIP	0	0	0	0	0	0
Unexpended Grant - Morven Fishing Club	0	0	0	0	0	0
Reserves	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>	0	8,056	0	0	0	0
<b>Summary : Other Cultural Services</b>						
Total Operating Revenue	10,000	10,000	0	0	0	0
Total Operating Expenditure	20,000	28,056	0	0	0	0
<b>Net Surplus/ (Deficit) from Operating</b>	(10,000)	(18,056)	0	0	0	0
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
<b>Net Surplus/ (Deficit) from Capital</b>	0	0	0	0	0	0
Add Back: Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	8,056	0	0	0	0
<b>Net Result : Other Cultural Services</b>	(10,000)	(10,000)	0	0	0	0
<b>Summary : Recreation &amp; Culture</b>						
Total Operating Revenue	256,750	282,643	240,322	253,916	258,520	263,208
Total Operating Expenditure	3,380,507	3,441,899	3,824,711	3,883,708	3,937,871	3,993,457
<b>Net Surplus/ (Deficit) from Operating</b>	(3,123,757)	(3,159,256)	(3,584,389)	(3,629,792)	(3,679,351)	(3,730,249)
Capital Revenue	600,000	2,102,813	3,500,000	0	0	800,000
Capital Expenditure	1,535,900	2,743,014	4,008,000	292,000	327,000	1,172,000
<b>Net Surplus/ (Deficit) from Capital</b>	(935,900)	(640,201)	(508,000)	(292,000)	(327,000)	(372,000)
Add Back: Depreciation Contra	1,278,484	1,278,484	1,610,932	1,610,932	1,610,932	1,610,932
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	55,411	55,411	57,285	59,223	61,225	63,296
Net Transfer (to) / from Reserves	745,900	475,282	275,000	0	0	0
<b>Net Result : Recreation &amp; Culture</b>	(2,090,684)	(2,101,101)	(2,263,742)	(2,370,083)	(2,456,644)	(2,554,613)

Function: Manufacturing, Mining & Construction	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Building Control</b>						
<b>Operating Revenue</b>						
User Fees & Charges	128,201	128,201	130,033	132,633	135,287	137,993
Other Revenue	1,000	1,000				
<b>Total Operating Revenue</b>	<b>129,201</b>	<b>129,201</b>	<b>130,033</b>	<b>132,633</b>	<b>135,287</b>	<b>137,993</b>
<b>Capital Revenue</b>						
Capital Grants						
Capital Contributions						
<b>Total Capital Revenue</b>						
<b>Operating Expenses</b>						
Administration Expenditure	406,285	406,285	389,109	403,755	413,766	424,025
Staff Training	12,000	12,000	5,000	5,000	5,100	5,202
Subscriptions	7,000	7,000	5,000	5,100	5,202	5,306
<b>Total Operating Expenses</b>	<b>425,285</b>	<b>425,285</b>	<b>399,109</b>	<b>413,855</b>	<b>424,068</b>	<b>434,533</b>
<b>Capital Expenditure</b>			80,000			
Proceeds on Sale of Assets			20,000			
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works						
Unexpended Grants						
Reserves						
<b>Transfers (to) / From Reserves</b>						
<b>Summary : Building Control</b>						
Total Operating Revenue	129,201	129,201	130,033	132,633	135,287	137,993
Total Operating Expenditure	425,285	425,285	399,109	413,855	424,068	434,533
<b>Net Surplus/ (Deficit) from Operating</b>	<b>(296,084)</b>	<b>(296,084)</b>	<b>(269,076)</b>	<b>(281,222)</b>	<b>(288,781)</b>	<b>(296,540)</b>
Capital Revenue						
Capital Expenditure			80,000			
<b>Net Surplus/ (Deficit) from Capital</b>			<b>(80,000)</b>			
Depreciation Contra						
Loan Funds Raised						
Proceeds on Sale of Assets			20,000			
Loan Repayments						
Net Transfer (to) / from Reserves						
<b>Net Result : Building Control</b>	<b>(296,084)</b>	<b>(296,084)</b>	<b>(329,076)</b>	<b>(281,222)</b>	<b>(288,781)</b>	<b>(296,540)</b>

Function: Manufacturing, Mining & Construction	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Quarries &amp; Pits</b>						
<b>Operating Revenue</b>						
User Fees & Charges						
<b>Total Operating Revenue</b>						
<b>Capital Revenue</b>						
<b>Capital Grants &amp; Contributions</b>						
Capital Grants						
Capital Contributions						
<b>Capital Grants &amp; Contributions Total</b>						
<b>Total Capital Revenue</b>						
<b>Operating Expenses</b>						
Provision for Remediation	20,000	52,257	20,000			
Depreciation	3,140	3,140	3,140	3,140	3,140	3,140
Oncost Recoveries		(62,681)	(50,000)	(50,000)	(50,000)	(50,000)
<b>Depreciation Total</b>	23,140	(7,284)	(26,860)	(46,860)	(46,860)	(46,860)
<b>Total Operating Expenses</b>	23,140	(7,284)	(26,860)	(46,860)	(46,860)	(46,860)
<b>Capital Expenditure</b>						
Refer: Capital Expenditure Page						
<b>Total Capital Expenditure</b>						
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works						
Unexpended Grants						
Quarry Rehabilitation Reserve	20,000	(10,424)	(30,000)	(50,000)	(50,000)	(50,000)
<b>Transfers (to) / From Reserves</b>	20,000	(10,424)	(30,000)	(50,000)	(50,000)	(50,000)
<b>Summary : Quarries &amp; Pits</b>						
Total Operating Revenue						
Total Operating Expenditure	23,140	(7,284)	(26,860)	(46,860)	(46,860)	(46,860)
<b>Net Surplus/ (Deficit) from Operating</b>	(23,140)	7,284	26,860	46,860	46,860	46,860
Capital Revenue						
Capital Expenditure						
<b>Net Surplus/ (Deficit) from Capital</b>						
Depreciation Contra	3,140	3,140	3,140	3,140	3,140	3,140
Loan Funds Raised						
Proceeds on Sale of Assets						
Loan Repayments						
Net Transfer (to) / from Reserves	20,000	(10,424)	(30,000)	(50,000)	(50,000)	(50,000)
<b>Net Result : Quarries &amp; Pits</b>						
<b>Summary : Manufacturing, Mining &amp; Building</b>						
Total Operating Revenue	129,201	129,201	130,033	132,633	135,287	137,993
Total Operating Expenditure	448,425	418,001	372,249	366,995	377,208	387,673
<b>Net Surplus/ (Deficit) from Operating</b>	(319,224)	(288,800)	(242,216)	(234,362)	(241,921)	(249,680)
Capital Revenue						
Capital Expenditure			80,000			
<b>Net Surplus/ (Deficit) from Capital</b>			(80,000)			
Depreciation Contra	3,140	3,140	3,140	3,140	3,140	3,140
Loan Funds Raised						
Proceeds on Sale of Assets			20,000			
Loan Repayments						
Net Transfer (to) / from Reserves	20,000	(10,424)	(30,000)	(50,000)	(50,000)	(50,000)
<b>Net Result : Manufacturing, Mining &amp; Building</b>	(296,084)	(296,084)	(329,076)	(281,222)	(288,781)	(296,540)

Function: Transport & Communication	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Operating Revenue</b>						
FAG Grant - Roads Component	2,106,712	2,117,426	2,172,479	2,228,963	2,286,916	2,346,376
Urban Roads - Roads to Recovery	200,000	200,000	1,060,000	500,000	650,000	700,000
Sealed Rural Roads - Roads to Recovery	900,000	1,150,000	890,000	800,000	650,000	700,000
Sealed Rural Roads - State Government Interest Subsidy	35,078	35,078	30,866	30,866	26,905	22,905
Sealed Regional Roads - Block Grant	1,903,000	1,888,000	1,911,600	1,935,495	1,959,687	1,984,185
Natural Disaster Recovery Grants	0	0	0	0	0	0
Ancillary Roadworks - Rural Addressing	0	0	0	0	0	0
PAMPS Funding	40,000	40,000	40,000	40,000	40,000	40,000
Aerodromes	0	0	0	0	0	0
State Roads RMCC Works - Maintenance	800,000	575,000	600,000	600,000	600,000	600,000
State Roads RMCC Works - Ordered Works	1,200,000	1,300,000	1,200,000	1,200,000	1,200,000	1,200,000
Roads Safety Officer - Operating Grants	7,000	7,000	7,140	7,283	7,429	7,578
Roads Safety Officer - Contributions by Councils	88,157	88,157	89,920	91,718	93,552	95,423
<b>Total Operating Revenue</b>	<b>7,279,947</b>	<b>7,400,661</b>	<b>8,002,005</b>	<b>7,434,325</b>	<b>7,514,489</b>	<b>7,696,467</b>
<b>Capital Revenue</b>						
Urban Roads - Contribution to Works	0	0	0	0	0	0
Sealed Rural Roads - Contribution to Works	2,800,000	2,800,000	12,000,000	0	0	0
Sealed Rural Roads - Contribution to Works (Boral)	0	0	0	0	0	0
Sealed Regional Roads - Block Grant	415,000	400,000	405,000	410,063	415,189	420,378
Sealed Regional Roads - Regional Repair Contribution	415,000	400,000	405,000	410,062	415,188	420,378
Sealed Regional Roads - Black Spot Funding	0	28,580	0	0	0	0
Kerb & Gutter Contributions	0	0	0	20,000	8,000	8,000
Footpath Contributions	0	0	16,000	86,000	16,000	16,000
Bus Shelters	0	0	0	0	0	0
Section 94 Contributions	0	0	0	0	0	0
<b>Total Capital Revenue</b>	<b>3,630,000</b>	<b>3,628,580</b>	<b>12,826,000</b>	<b>926,125</b>	<b>854,377</b>	<b>864,756</b>
<b>Operating Expenditure</b>						
Urban Roads - Roads Maintenance	510,000	510,000	520,200	530,604	541,216	552,040
Urban Roads - Tree Maintenance	242,536	242,536	247,387	252,335	257,382	262,530
Sealed Rural Roads - Road Maintenance	750,000	760,714	800,000	800,000	816,000	832,320
Unsealed Rural Roads - Road Maintenance	1,109,467	1,109,467	1,131,656	1,154,289	1,177,375	1,200,923
Sealed Regional Roads - Road Maintenance	999,000	1,072,580	795,220	945,297	948,072	950,770
Natural Disaster Recovery Expenditure	0	54,510	0	0	0	0
State Roads RMCC Works - Maintenance	800,000	575,000	600,000	600,000	600,000	600,000
State Roads RMCC Works - Ordered Works	1,200,000	1,300,000	1,200,000	1,200,000	1,200,000	1,200,000
Kerb & Gutter Maintenance	61,200	72,932	50,000	51,000	52,020	53,060
Footpath Maintenance	36,754	36,754	50,000	51,000	52,020	53,060
Bus Shelters Maintenance	500	500	500	500	500	500
Bridges & Culverts Maintenance	100,000	100,000	100,000	150,000	153,000	156,060
Aerodromes Maintenance	17,083	17,083	17,425	17,774	18,129	18,492
Aerodromes - Other Expenditure	4,302	4,302	4,410	4,525	4,642	4,762
Ancillary Roadworks - Rural Addressing	0	0	0	0	0	0
Ancillary Roadworks - Other	0	0	0	0	0	0
PAMPS Project Expenditure	80,000	200,000	80,000	80,000	80,000	80,000
Road Safety Officer - Administration	96,500	96,500	95,386	97,731	100,134	102,597
Road Safety Officer - Council Contribution	22,898	22,898	23,356	23,823	24,299	24,785
Road Safety Officer - Programs	7,000	7,000	7,140	7,283	7,429	7,578
Loan Interest	131,132	131,132	115,311	98,169	80,687	62,282
Depreciation	3,896,287	4,896,287	4,528,207	4,528,207	4,528,207	4,528,207
<b>Total Operating Expenditure</b>	<b>10,064,659</b>	<b>11,210,195</b>	<b>10,366,198</b>	<b>10,592,537</b>	<b>10,641,112</b>	<b>10,689,966</b>

Function: Transport & Communication	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Capital Expenditure</b>						
Urban Roads	585,000	609,457	1,570,000	695,000	1,150,000	1,205,000
Sealed Rural Roads	5,120,000	5,865,274	14,160,000	2,360,000	1,980,000	2,100,000
Unsealed Rural Roads	1,225,000	2,318,919	1,250,000	1,275,000	1,300,000	1,325,000
Regional Roads	1,734,000	1,927,132	1,926,380	1,810,323	1,841,992	1,874,171
Kerb & Gutter	0	40,000	0	100,000	40,000	40,000
Footpaths	140,000	200,688	40,000	110,000	40,000	40,000
Bridges & Culverts	100,000	230,812	0	130,000	100,000	100,000
Bus Shelters	5,000	10,000	5,000	5,000	5,000	5,000
Aerodromes	0	0	0	0	0	0
Ancillary Roadworks	50,000	140,000	50,000	50,000	50,000	50,000
PAMPS	0	0	0	0	0	0
Road Safety Officer	0	0	0	0	0	0
<b>Total Capital Expenditure</b>	<b>8,959,000</b>	<b>11,342,282</b>	<b>19,001,380</b>	<b>6,535,323</b>	<b>6,506,992</b>	<b>6,739,171</b>
<b>Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Loan Repayments</b>	<b>302,557</b>	<b>302,557</b>	<b>315,007</b>	<b>328,324</b>	<b>342,150</b>	<b>356,966</b>
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	1,946,142	0	0	0	0
Unexpended Grants	0	620,656	0	0	0	0
Reserves	100,000	138,216	0	0	0	0
S94 Contributions	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>	<b>100,000</b>	<b>2,705,014</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Summary : Transport &amp; Communications</b>						
Total Operating Revenue	7,279,947	7,400,661	8,002,005	7,434,325	7,514,489	7,696,467
Total Operating Expenditure	10,064,659	11,210,195	10,366,198	10,592,537	10,641,112	10,689,966
<b>Net Surplus/ (Deficit) from Operating</b>	<b>(2,784,712)</b>	<b>(3,809,534)</b>	<b>(2,364,193)</b>	<b>(3,158,212)</b>	<b>(3,126,623)</b>	<b>(2,993,499)</b>
Capital Revenue	3,630,000	3,628,580	12,826,000	926,125	854,377	864,756
Capital Expenditure	8,959,000	11,342,282	19,001,380	6,535,323	6,506,992	6,739,171
<b>Net Surplus/ (Deficit) from Capital</b>	<b>(5,329,000)</b>	<b>(7,713,702)</b>	<b>(6,175,380)</b>	<b>(5,609,198)</b>	<b>(5,652,615)</b>	<b>(5,874,415)</b>
Add Back: Depreciation Contra	3,896,287	4,896,287	4,528,207	4,528,207	4,528,207	4,528,207
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	302,557	302,557	315,007	328,324	342,150	356,966
Net Transfer (to) / from Reserves	100,000	2,705,014	0	0	0	0
<b>Net Result : Transport &amp; Communications</b>	<b>(4,419,982)</b>	<b>(4,224,492)</b>	<b>(4,326,373)</b>	<b>(4,567,527)</b>	<b>(4,593,181)</b>	<b>(4,696,673)</b>



Function: Economic Affairs	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Jindera Medical Centre</b>						
<b>Operating Revenue</b>						
User Fees & Charges	18,647	18,647	26,138	26,661	27,194	27,738
<b>Total Operating Revenue</b>	18,647	18,647	26,138	26,661	27,194	27,738
<b>Expenditure</b>						
Maintenance	4,118	4,118	4,118	4,023	3,919	3,806
Operating Expenditure	17,080	17,260	17,908	18,295	18,693	19,102
Depreciation	13,026	13,026	13,026	13,026	13,026	13,026
<b>Total Operating Expenditure</b>	34,224	34,404	35,052	35,344	35,638	35,934
<b>Capital Expenditure</b>	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	0	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Jindera Medical Centre Reserves	2,551	2,731	(4,112)	(4,343)	(4,582)	(4,830)
<b>Transfers (to) / From Reserves</b>	2,551	2,731	(4,112)	(4,343)	(4,582)	(4,830)
<b>Summary : Jindera Medical Centre</b>						
Total Operating Revenue	18,647	18,647	26,138	26,661	27,194	27,738
Total Operating Expenditure	34,224	34,404	35,052	35,344	35,638	35,934
<b>Net Surplus/ (Deficit) from Operating</b>	(15,577)	(15,757)	(8,914)	(8,683)	(8,444)	(8,196)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
<b>Net Surplus/ (Deficit) from Capital</b>	0	0	0	0	0	0
Depreciation Contra	13,026	13,026	13,026	13,026	13,026	13,026
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	2,551	2,731	(4,112)	(4,343)	(4,582)	(4,830)
<b>Net Result : Jindera Medical Centre</b>	0	0	0	0	0	0
<b>Holbrook Dental Clinic</b>						
<b>Operating Revenue</b>						
User Fees & Charges	18,200	18,200	0	0	0	0
<b>Total Operating Revenue</b>	18,200	18,200	0	0	0	0
<b>Expenditure</b>						
Maintenance	4,000	4,000	0	0	0	0
Operating Expenditure	4,000	4,000	0	0	0	0
Interest on Loans	12,800	12,800	0	0	0	0
Depreciation	6,500	6,500	0	0	0	0
<b>Total Operating Expenditure</b>	27,300	27,300	0	0	0	0
<b>Loan Funds Raised</b>	320,000	320,000	0	0	0	0
<b>Loan Principal Repayments</b>	15,981	15,981	0	0	0	0
<b>Capital Expenditure</b>	320,000	320,000	0	0	0	0
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	0	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Holbrook Dental Clinic Reserves	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>	0	0	0	0	0	0
<b>Summary : Holbrook Dental Clinic</b>						
Total Operating Revenue	18,200	18,200	0	0	0	0
Total Operating Expenditure	27,300	27,300	0	0	0	0
<b>Net Surplus/ (Deficit) from Operating</b>	(9,100)	(9,100)	0	0	0	0
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	320,000	320,000	0	0	0	0
<b>Net Surplus/ (Deficit) from Capital</b>	(320,000)	(320,000)	0	0	0	0
Depreciation Contra	6,500	6,500	0	0	0	0
Loan Funds Raised	320,000	320,000	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	15,981	15,981	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0	0	0
<b>Net Result : Holbrook Dental Clinic</b>	(18,581)	(18,581)	0	0	0	0

Function: Economic Affairs	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Caravan Parks</b>						
<b>Operating Revenue</b>						
Culcairn Caravan Park Fees	35,190	35,190	48,500	56,970	58,109	59,271
Holbrook Caravan Park Fees	0	0	0	0	0	0
<b>Total Operating Revenue</b>	35,190	35,190	48,500	56,970	58,109	59,271
<b>Operating Expenditure</b>						
Culcairn Caravan Park - Maintenance	14,000	14,000	15,000	15,313	15,632	15,959
Culcairn Caravan Park - Operations	37,635	37,782	41,740	42,756	43,796	44,865
Depreciation	18,747	18,747	25,917	25,917	25,917	25,917
<b>Total Caravan Park Expenditure</b>	70,382	70,529	82,657	83,986	85,345	86,741
<b>Capital Expenditure</b>	0	0	50,000	0	0	0
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	0	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Holbrook Caravan Park Reserve	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>	0	0	0	0	0	0
<b>Summary : Caravan Parks</b>						
Total Operating Revenue	35,190	35,190	48,500	56,970	58,109	59,271
Total Operating Expenditure	70,382	70,529	82,657	83,986	85,345	86,741
<b>Net Surplus/ (Deficit) from Operating</b>	(35,192)	(35,339)	(34,157)	(27,016)	(27,236)	(27,470)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	50,000	0	0	0
<b>Net Surplus/ (Deficit) from Capital</b>	0	0	(50,000)	0	0	0
Depreciation Contra	18,747	18,747	25,917	25,917	25,917	25,917
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0	0	0
<b>Net Result : Caravan Parks</b>	(16,445)	(16,592)	(58,240)	(1,099)	(1,319)	(1,553)

Function: Economic Affairs	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Tourism Operations</b>						
<b>Operating Revenue</b>						
Grants & Subsidies Recurrent	0	0	0	0	0	0
Operating Contributions	0	1,410	0	0	0	0
Other Revenue	0	0	0	0	0	0
<b>Total Operating Revenue</b>	0	1,410	0	0	0	0
<b>Operating Expenditure</b>						
Tourism Initiatives	36,562	245,562	30,651	31,264	31,890	32,528
Programs & Events	5,000	12,410	13,000	13,260	13,525	13,796
<b>Total Operating Expenditure</b>	41,562	257,972	43,651	44,524	45,415	46,324
<b>Capital Expenditure</b>	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	215,000	0	0	0	0
Unexpended Grants - Local Land Services - Morgans Lookout Walk	0	0	0	0	0	0
Unexpended Grants - Destination NSW Grant - Jindera 150th Celebration	0	0	0	0	0	0
Unexpended Grants - Destination NSW Grant - Walla Walla 150th Celebration	0	0	0	0	0	0
Waste Management Reserves	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>	0	215,000	0	0	0	0
<b>Summary : Tourism Operations</b>						
Total Operating Revenue	0	1,410	0	0	0	0
Total Operating Expenditure	41,562	257,972	43,651	44,524	45,415	46,324
<b>Net Surplus/ (Deficit) from Operating</b>	(41,562)	(256,562)	(43,651)	(44,524)	(45,415)	(46,324)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
<b>Net Surplus/ (Deficit) from Capital</b>	0	0	0	0	0	0
Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0.00	215,000.00	0	0	0	0
<b>Net Result : Tourism Operations</b>	(41,562)	(41,562)	(43,651)	(44,524)	(45,415)	(46,324)

Function: Economic Affairs	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Visitor Information Centre and Submarine Museum</b>						
<b>Operating Revenue</b>						
Admission Fees	25,883	26,103	16,000	22,000	22,440	22,889
Tourism Sales and Other Revenue	16,893	17,356	14,493	14,543	14,593	14,645
Grants & Subsidies Recurrent	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>42,776</b>	<b>43,459</b>	<b>30,493</b>	<b>36,543</b>	<b>37,033</b>	<b>37,534</b>
<b>Operating Expenditure</b>						
Administration Salaries & Wages	134,220	134,220	125,390	128,525	131,738	135,031
Goods for Resale	12,000	12,000	10,000	10,000	10,000	10,000
Maintenance Expenditure	2,050	2,335	2,050	2,097	2,144	2,192
Operating Expenditure	18,351	18,355	18,765	19,151	21,145	19,950
Submarine Museum Committee Expenditure	4,000	4,000	5,000	5,100	5,202	5,306
Depreciation	22,593	22,593	35,348	35,457	35,568	35,681
<b>Total Operating Expenditure</b>	<b>193,214</b>	<b>193,503</b>	<b>196,553</b>	<b>200,330</b>	<b>205,797</b>	<b>208,160</b>
<b>Capital Expenditure</b>						
	0	8,900	0	0	0	0
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	0	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Reserves	0	8,639	0	0	0	0
<b>Transfers (to) / From Reserves</b>	<b>0</b>	<b>8,639</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Summary : Visitor Information Centre and Submarine Museum</b>						
Total Operating Revenue	42,776	43,459	30,493	36,543	37,033	37,534
Total Operating Expenditure	193,214	193,503	196,553	200,330	205,797	208,160
<b>Net Surplus/ (Deficit) from Operating</b>	<b>(150,438)</b>	<b>(150,044)</b>	<b>(166,060)</b>	<b>(163,787)</b>	<b>(168,764)</b>	<b>(170,626)</b>
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	8,900	0	0	0	0
<b>Net Surplus/ (Deficit) from Capital</b>	<b>0</b>	<b>(8,900)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Depreciation Contra	22,593	22,593	35,348	35,457	35,568	35,681
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	8,639	0	0	0	0
<b>Net Result : Visitor Information Centre and Submarine Museum</b>	<b>(127,845)</b>	<b>(127,712)</b>	<b>(130,712)</b>	<b>(128,330)</b>	<b>(133,196)</b>	<b>(134,945)</b>

Function: Economic Affairs	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Economic Development</b>						
<b>Operating Revenue</b>						
User Fees & Charges	0	0	0	0	0	0
Grants & Subsidies	0	3,035	11,000	0	0	0
Other Revenue	0	1,350	0	0	0	0
<b>Total Operating Revenue</b>	0	4,385	11,000	0	0	0
<b>Operating Expenditure</b>						
Administration Expenditure - Salaries & Wages	44,760	44,760	44,130	45,233	46,364	47,523
Administration Expenditure - Other	3,000	3,000	3,000	3,000	3,000	3,000
Subscriptions	12,871	12,871	19,000	19,380	19,768	20,163
Programs & Events	15,729	50,114	25,000	25,000	25,000	25,000
<b>Total Operating Expenditure</b>	76,360	110,745	91,130	92,613	94,132	95,686
<b>Capital Expenditure</b>	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	30,000	0	0	0	0
Growing Local Economies Grant	0	0	0	0	0	0
Small Business Promotion Grant	0	0	0	0	0	0
Holbrook Festival Reserve	7,851	7,851	0	0	0	0
	7,851	37,851	0	0	0	0
<b>Summary : Economic Development</b>						
Total Operating Revenue	0	4,385	11,000	0	0	0
Total Operating Expenditure	76,360	110,745	91,130	92,613	94,132	95,686
<b>Net Surplus/ (Deficit) from Operating</b>	(76,360)	(106,360)	(80,130)	(92,613)	(94,132)	(95,686)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
<b>Net Surplus/ (Deficit) from Capital</b>	0	0	0	0	0	0
Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	7,851	37,851	0	0	0	0
<b>Net Result : Economic Development</b>	(68,509)	(68,509)	(80,130)	(92,613)	(94,132)	(95,686)

Function: Economic Affairs	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Community Development Grants and Projects</b>						
<b>Operating Revenue</b>						
Mental Health Drug & Alcohol Program	0	13,375	0	0	0	0
<b>Total Operating Revenue</b>	0	13,375	0	0	0	0
<b>Operating Expenditure</b>						
Community Development Grants	40,000	73,718	0	0	40,000	40,000
Community Development Meetings	0	15,175	0	0	0	0
Community Development Projects - Other	12,000	26,349	15,000	15,000	15,000	15,000
Mental Health Drug & Alcohol Program	0	0	0	0	0	0
Health & Wellbeing Forum	0	651	0	0	0	0
<b>Total Operating Expenditure</b>	52,000	115,893	15,000	15,000	55,000	55,000
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	48,718	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Reserves	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>	0	48,718	0	0	0	0
<b>Summary : Community Development Grants and Projects</b>						
Total Operating Revenue	0	13,375	0	0	0	0
Total Operating Expenditure	52,000	115,893	15,000	15,000	55,000	55,000
<b>Net Surplus/ (Deficit) from Operating</b>	(52,000)	(102,518)	(15,000)	(15,000)	(55,000)	(55,000)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
<b>Net Surplus/ (Deficit) from Capital</b>	0	0	0	0	0	0
Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	48,718	0	0	0	0
<b>Net Result : Community Development Grants and Projec</b>	(52,000)	(53,800)	(15,000)	(15,000)	(55,000)	(55,000)

Function: Economic Affairs	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Real Estate Rental and Leasing</b>						
<b>Operating Revenue</b>						
Property Leases	67,859	68,529	69,764	71,062	72,385	73,736
<b>Total Operating Revenue</b>	67,859	68,529	69,764	71,062	72,385	73,736
<b>Expenditure</b>						
Property Expenses	53,682	55,084	49,511	50,732	51,982	53,268
Depreciation	16,903	16,903	15,653	15,966	16,285	16,611
Interest on Loans	0	0	0	0	0	0
<b>Total Operating Expenditure</b>	70,585	71,987	65,164	66,698	68,267	69,879
<b>Capital Expenditure</b>	0	113,198	0	0	0	0
<b>Loan Funds Raised</b>	0	0	0	0	0	0
<b>Loan Principal Repayments</b>	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	0	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Land Development Reserve	0	67,960	0	0	0	0
Crown Lands Reserve	(1,475)	(1,475)	(1,475)	(1,504)	(1,534)	(1,565)
<b>Transfers (to) / From Reserves</b>	(1,475)	66,485	(1,475)	(1,504)	(1,534)	(1,565)
<b>Summary : Real Estate Development</b>						
Total Operating Revenue	67,859	68,529	69,764	71,062	72,385	73,736
Total Operating Expenditure	70,585	71,987	65,164	66,698	68,267	69,879
<b>Net Surplus/ (Deficit) from Operating</b>	(2,726)	(3,458)	4,600	4,364	4,118	3,857
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	113,198	0	0	0	0
<b>Net Surplus/ (Deficit) from Capital</b>	0	(113,198)	0	0	0	0
Add Back: Depreciation Contra	16,903	16,903	15,653	15,966	16,285	16,611
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	(1,475)	66,485	(1,475)	(1,504)	(1,534)	(1,565)
<b>Net Result : Real Estate Development</b>	12,702	(33,268)	18,778	18,826	18,869	18,903
		ERROR				

Function: Economic Affairs	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Real Estate Sales</b>						
<b>Operating Revenue</b>						
Sale of Property	0	0	0	0	0	0
<b>Total Operating Revenue</b>	0	0	0	0	0	0
<b>Expenditure</b>						
Advertising	0	0	0	0	0	0
Sundry Expenses	0	0	0	0	0	0
Agents Fees and Commissions	0	0	0	0	0	0
Solicitors Fees	0	0	0	0	0	0
Valuation Expenses	0	0	0	0	0	0
Property Insurance	0	0	0	0	0	0
Water Charges	0	0	0	0	0	0
Rates	0	0	0	0	0	0
Grounds Maintenance	0	0	0	0	0	0
<b>Total Expenditure</b>	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	0	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Jindera Industrial Estate Reserve	0	0	0	0	0	0
Walla Walla Sportsground Reserve	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>	0	0	0	0	0	0
<b>Summary : Real Estate Sales</b>						
Total Operating Revenue	0	0	0	0	0	0
Total Operating Expenditure	0	0	0	0	0	0
<b>Net Surplus/ (Deficit) from Operating</b>	0	0	0	0	0	0
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
<b>Net Surplus/ (Deficit) from Capital</b>	0	0	0	0	0	0
Add Back: Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0	0	0
<b>Net Result : Real Estate Sales</b>	0	0	0	0	0	0



Function: Economic Affairs	Original Budget 2019/20	Revised Budget as at 31 Dec 2019	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24
<b>Private Works</b>						
<b>Operating Revenue</b>						
Private Works Income	200,000	200,000	200,000	200,000	200,000	200,000
<b>Total Operating Revenue</b>	200,000	200,000	200,000	200,000	200,000	200,000
<b>Operating Expenditure</b>						
Private Works Expenditure	190,000	190,000	190,000	190,000	190,000	190,000
<b>Total Operating Expenditure</b>	190,000	190,000	190,000	190,000	190,000	190,000
<b>Summary : Private Works</b>						
Total Operating Revenue	200,000	200,000	200,000	200,000	200,000	200,000
Total Operating Expenditure	190,000	190,000	190,000	190,000	190,000	190,000
<b>Net Surplus/ (Deficit) from Operating</b>	10,000	10,000	10,000	10,000	10,000	10,000
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
<b>Net Surplus/ (Deficit) from Capital</b>	0	0	0	0	0	0
Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0	0	0
<b>Net Result : Private Works</b>	10,000	10,000	10,000	10,000	10,000	10,000
<b>Summary : Economic Affairs</b>						
Total Operating Revenue	382,672	403,195	385,895	391,236	394,721	398,279
Total Operating Expenditure	755,627	1,072,333	719,207	728,495	779,594	787,724
<b>Net Surplus/ (Deficit) from Operating</b>	(372,955)	(669,138)	(333,312)	(337,259)	(384,873)	(389,445)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	320,000	442,098	50,000	0	0	0
<b>Net Surplus/ (Deficit) from Capital</b>	(320,000)	(442,098)	(50,000)	0	0	0
Depreciation Contra	77,769	77,769	89,944	90,366	90,796	91,235
Loan Funds Raised	320,000	320,000	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	15,981	15,981	0	0	0	0
Net Transfer (to) / from Reserves	8,927	379,424	(5,587)	(5,847)	(6,116)	(6,395)
<b>Net Result : Economic Affairs</b>	(302,240)	(350,024)	(298,955)	(252,740)	(300,193)	(304,605)