



Greater  
Hume  
Council



# Long Term Financial Plan

## 2020/21 to 2029/30

**Greater Hume Council  
10 Year Financial Plan  
for the years 2020/21 to 2029/30  
INCOME STATEMENT - CONSOLIDATED**

	Past Year	Current Year	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's
<b>Income from Continuing Operations</b>												
Revenue:												
Rates & Annual Charges	11,277	11,438	12,142	12,542	12,859	13,185	13,518	13,861	14,212	14,571	14,940	15,319
User Charges & Fees	7,364	6,626	6,736	6,974	7,106	7,243	7,346	7,464	7,584	7,707	7,833	7,961
Interest & Investment Revenue	634	897	263	340	340	340	392	392	445	498	550	550
Other Revenues	553	505	406	409	412	401	404	408	412	415	419	423
Grants & Contributions provided for Operating Purposes	8,875	9,949	11,298	10,941	11,104	11,416	11,278	11,495	11,716	11,943	12,176	12,415
Grants & Contributions provided for Capital Purposes	7,176	8,481	16,326	5,426	854	1,665	875	886	897	908	919	930
<b>Total Income from Continuing Operations</b>	<b>35,879</b>	<b>37,896</b>	<b>47,171</b>	<b>36,632</b>	<b>32,675</b>	<b>34,250</b>	<b>33,813</b>	<b>34,506</b>	<b>35,266</b>	<b>36,042</b>	<b>36,837</b>	<b>37,598</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	9,631	9,969	9,977	10,165	10,373	10,592	10,834	11,072	11,321	11,576	11,841	12,102
Borrowing Costs	260	214	174	153	128	102	78	58	46	33	22	16
Materials & Contracts	7,175	8,547	8,703	8,274	8,256	8,472	8,596	8,693	8,804	9,009	9,131	9,177
Depreciation & Amortisation	8,588	8,830	8,667	8,689	8,711	8,733	8,756	8,779	8,803	8,827	8,852	8,877
Other Expenses	3,233	3,369	3,627	3,762	3,901	3,994	4,097	4,203	4,312	4,425	4,540	4,659
Net Losses from the Disposal of Assets	133	0	0	0	0	0	0	0	0	0	0	0
<b>Total Expenses from Continuing Operations</b>	<b>29,020</b>	<b>30,929</b>	<b>31,148</b>	<b>31,043</b>	<b>31,369</b>	<b>31,893</b>	<b>32,361</b>	<b>32,805</b>	<b>33,286</b>	<b>33,870</b>	<b>34,386</b>	<b>34,831</b>
<b>Net Operating Result for the Year</b>	<b>6,859</b>	<b>6,967</b>	<b>16,023</b>	<b>5,589</b>	<b>1,306</b>	<b>2,357</b>	<b>1,452</b>	<b>1,701</b>	<b>1,980</b>	<b>2,172</b>	<b>2,451</b>	<b>2,767</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>-317</b>	<b>-1,514</b>	<b>-303</b>	<b>163</b>	<b>452</b>	<b>692</b>	<b>577</b>	<b>815</b>	<b>1,083</b>	<b>1,264</b>	<b>1,532</b>	<b>1,837</b>

**Greater Hume Council  
10 Year Financial Plan  
for the years 2020/21 to 2029/30  
INCOME STATEMENT - GENERAL FUND**

	Past Year	Current Year	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's
<b>Income from Continuing Operations</b>												
Revenue:												
Rates & Annual Charges	9,297	9,522	9,976	10,234	10,500	10,773	11,052	11,339	11,633	11,934	12,244	12,562
User Charges & Fees	5,856	4,856	5,244	5,445	5,539	5,638	5,701	5,778	5,856	5,937	6,019	6,101
Interest & Investment Revenue	465	754	176	231	260	293	328	301	318	329	339	305
Other Revenues	484	490	303	304	305	292	292	294	296	296	298	300
Grants & Contributions provided for Operating Purposes	8,742	9,893	11,242	10,884	11,045	11,356	11,216	11,432	11,652	11,878	12,109	12,347
Grants & Contributions provided for Capital Purposes	6,458	6,945	16,326	926	854	1,665	875	886	897	908	919	930
<b>Total Income from Continuing Operations</b>	<b>31,302</b>	<b>32,460</b>	<b>43,267</b>	<b>28,024</b>	<b>28,503</b>	<b>30,017</b>	<b>29,464</b>	<b>30,030</b>	<b>30,652</b>	<b>31,282</b>	<b>31,928</b>	<b>32,545</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	8,458	9,069	9,052	9,219	9,404	9,600	9,819	10,032	10,256	10,486	10,724	10,958
Borrowing Costs	260	214	174	153	128	102	78	58	46	33	22	16
Materials & Contracts	5,830	6,681	6,645	6,495	6,479	6,643	6,745	6,789	6,846	7,015	7,091	7,099
Depreciation & Amortisation	7,587	7,836	7,666	7,669	7,669	7,671	7,672	7,674	7,676	7,678	7,679	7,681
Other Expenses	3,038	3,053	3,343	3,512	3,646	3,733	3,831	3,931	4,034	4,142	4,252	4,364
Net Losses from the Disposal of Assets	133	0	0	0	0	0	0	0	0	0	0	0
<b>Total Expenses from Continuing Operations</b>	<b>25,306</b>	<b>26,853</b>	<b>26,880</b>	<b>27,048</b>	<b>27,326</b>	<b>27,749</b>	<b>28,145</b>	<b>28,484</b>	<b>28,858</b>	<b>29,354</b>	<b>29,768</b>	<b>30,118</b>
<b>Net Operating Result for the Year</b>	<b>5,996</b>	<b>5,607</b>	<b>16,387</b>	<b>976</b>	<b>1,177</b>	<b>2,268</b>	<b>1,319</b>	<b>1,546</b>	<b>1,794</b>	<b>1,928</b>	<b>2,160</b>	<b>2,427</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>-462</b>	<b>-1,338</b>	<b>61</b>	<b>50</b>	<b>323</b>	<b>603</b>	<b>444</b>	<b>660</b>	<b>897</b>	<b>1,020</b>	<b>1,241</b>	<b>1,497</b>

**Greater Hume Council  
10 Year Financial Plan  
for the years 2020/21 to 2029/30  
INCOME STATEMENT - WATER FUND**

	Past Year	Current Year	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's
<b>Income from Continuing Operations</b>												
Revenue:												
Rates & Annual Charges	661	573	830	945	969	994	1,020	1,047	1,074	1,102	1,130	1,160
User Charges & Fees	1,247	1,519	1,291	1,324	1,358	1,392	1,428	1,464	1,502	1,540	1,579	1,620
Interest & Investment Revenue	73	50	38	40	26	20	31	44	61	82	98	115
Other Revenues	53	4	0	0	0	0	0	0	0	0	0	0
Grants & Contributions provided for Operating Purposes	91	18	18	18	19	19	20	20	21	21	22	22
Grants & Contributions provided for Capital Purposes	210	1,503	0	0	0	0	0	0	0	0	0	0
<b>Total Income from Continuing Operations</b>	<b>2,335</b>	<b>3,667</b>	<b>2,177</b>	<b>2,327</b>	<b>2,372</b>	<b>2,425</b>	<b>2,499</b>	<b>2,575</b>	<b>2,658</b>	<b>2,745</b>	<b>2,829</b>	<b>2,917</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	461	465	485	495	507	519	531	544	557	570	584	598
Borrowing Costs	0		0	0	0	0	0	0	0	0	0	0
Materials & Contracts	1,034	1,249	1,288	1,140	1,161	1,190	1,210	1,240	1,281	1,303	1,335	1,369
Depreciation & Amortisation	420	414	420	428	437	446	455	464	473	482	492	502
Other Expenses	80	116	101	103	105	107	109	111	114	116	118	121
Net Losses from the Disposal of Assets	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Expenses from Continuing Operations</b>	<b>1,995</b>	<b>2,244</b>	<b>2,294</b>	<b>2,166</b>	<b>2,210</b>	<b>2,262</b>	<b>2,305</b>	<b>2,359</b>	<b>2,425</b>	<b>2,471</b>	<b>2,529</b>	<b>2,590</b>
<b>Net Operating Result for the Year</b>	<b>340</b>	<b>1,423</b>	<b>-117</b>	<b>161</b>	<b>162</b>	<b>163</b>	<b>194</b>	<b>216</b>	<b>233</b>	<b>274</b>	<b>300</b>	<b>327</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>130</b>	<b>-80</b>	<b>-117</b>	<b>161</b>	<b>162</b>	<b>163</b>	<b>194</b>	<b>216</b>	<b>233</b>	<b>274</b>	<b>300</b>	<b>327</b>

**Greater Hume Council  
10 Year Financial Plan  
for the years 2020/21 to 2029/30  
INCOME STATEMENT - SEWER FUND**

	Past Year	Current Year	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's
<b>Income from Continuing Operations</b>												
Revenue:												
Rates & Annual Charges	1,319	1,343	1,336	1,363	1,390	1,418	1,446	1,475	1,505	1,535	1,566	1,597
User Charges & Fees	261	251	201	205	209	213	217	222	226	230	235	240
Interest & Investment Revenue	96	93	49	69	54	27	33	47	66	87	113	130
Other Revenues	16	11	103	105	107	109	112	114	116	119	121	123
Grants & Contributions provided for Operating Purposes	42	38	38	39	40	41	42	43	43	44	45	46
Grants & Contributions provided for Capital Purposes	508	33	0	4,500	0	0	0	0	0	0	0	0
<b>Total Income from Continuing Operations</b>	<b>2,242</b>	<b>1,769</b>	<b>1,727</b>	<b>6,281</b>	<b>1,800</b>	<b>1,808</b>	<b>1,850</b>	<b>1,901</b>	<b>1,956</b>	<b>2,015</b>	<b>2,080</b>	<b>2,136</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	712	435	440	451	462	473	484	496	508	520	533	546
Borrowing Costs	0		0	0	0	0	0	0	0	0	0	0
Materials & Contracts	311	617	770	639	616	639	641	664	677	691	705	709
Depreciation & Amortisation	581	580	581	592	605	616	629	641	654	667	681	694
Other Expenses	115	200	183	147	150	154	157	161	164	167	170	174
Net Losses from the Disposal of Assets	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Expenses from Continuing Operations</b>	<b>1,719</b>	<b>1,832</b>	<b>1,974</b>	<b>1,829</b>	<b>1,833</b>	<b>1,882</b>	<b>1,911</b>	<b>1,962</b>	<b>2,003</b>	<b>2,045</b>	<b>2,089</b>	<b>2,123</b>
<b>Net Operating Result for the Year</b>	<b>523</b>	<b>-63</b>	<b>-247</b>	<b>4,452</b>	<b>-33</b>	<b>-74</b>	<b>-61</b>	<b>-61</b>	<b>-47</b>	<b>-30</b>	<b>-9</b>	<b>13</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>15</b>	<b>-96</b>	<b>-247</b>	<b>-48</b>	<b>-33</b>	<b>-74</b>	<b>-61</b>	<b>-61</b>	<b>-47</b>	<b>-30</b>	<b>-9</b>	<b>13</b>



**Greater Hume Council  
10 Year Financial Plan  
for the years 2020/21 to 2029/30**

**BALANCE SHEET - CONSOLIDATED**

	Past Year	Current Year										
	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash & Cash Equivalents	7792	1475	1593	2669	1899	1690	1106	673	612	710	194	977
Investments	16195	16000	14000	14000	9000	10000	12000	14000	16000	18000	21000	23000
Receivables	5048	5675	5675	5675	5675	5675	5657	5652	5645	5643	5640	5640
Inventories	2602	2269	2269	2269	2269	2269	2284	2288	2287	2291	2291	2294
Other	28	20	20	20	20	21	21	22	22	23	23	23
<b>Total Current Assets</b>	<b>31665</b>	<b>25439</b>	<b>23557</b>	<b>24633</b>	<b>18863</b>	<b>19655</b>	<b>21068</b>	<b>22635</b>	<b>24566</b>	<b>26667</b>	<b>29148</b>	<b>31934</b>
<b>Non-Current Assets</b>												
Receivables	12	12	0	0	0	0	0	0	0	0	0	0
Infrastructure, Property, Plant & Equipment	492051	637535	655854	660801	668335	670377	670993	671866	672655	673478	674325	675214
Intangible Assets	258	202	163	125	86	47	8	0	0	0	0	0
<b>Total Non-Current Assets</b>	<b>492321</b>	<b>637749</b>	<b>656017</b>	<b>660926</b>	<b>668421</b>	<b>670424</b>	<b>671001</b>	<b>671866</b>	<b>672655</b>	<b>673478</b>	<b>674325</b>	<b>675214</b>
<b>TOTAL ASSETS</b>	<b>523986</b>	<b>663188</b>	<b>679574</b>	<b>685559</b>	<b>687284</b>	<b>690079</b>	<b>692069</b>	<b>694501</b>	<b>697221</b>	<b>700145</b>	<b>703473</b>	<b>707148</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Bank Overdraft												
Payables	3098	3261	3261	3261	3261	3261	3337	3335	3332	3329	3327	3340
Income received in Advance	374	200	200	200	200	200	200	200	200	200	200	200
Borrowings	539	563	499	495	495	488	238	246	254	150	155	112
Provisions	3195	3016	3016	3016	3016	3016	3016	3016	3016	3016	3016	3016
<b>Total Current Liabilities</b>	<b>7206</b>	<b>7040</b>	<b>6976</b>	<b>6972</b>	<b>6972</b>	<b>6965</b>	<b>6791</b>	<b>6797</b>	<b>6802</b>	<b>6695</b>	<b>6698</b>	<b>6668</b>
<b>Non-Current Liabilities</b>												
Payables	1222	725	725	725	725	725	725	725	725	725	725	725
Borrowings	3769	3205	2754	2258	1763	1276	1037	792	538	388	233	121
Provisions	5611	559	559	559	559	559	559	559	559	559	559	559
<b>Total Non-Current Liabilities</b>	<b>12817</b>	<b>4489</b>	<b>4038</b>	<b>3542</b>	<b>3047</b>	<b>2560</b>	<b>2321</b>	<b>2076</b>	<b>1822</b>	<b>1672</b>	<b>1517</b>	<b>1405</b>
<b>TOTAL LIABILITIES</b>	<b>12817</b>	<b>11529</b>	<b>11014</b>	<b>10514</b>	<b>10019</b>	<b>9525</b>	<b>9112</b>	<b>8873</b>	<b>8624</b>	<b>8367</b>	<b>8215</b>	<b>8073</b>
<b>Net Assets</b>	<b>511169</b>	<b>651659</b>	<b>668560</b>	<b>675045</b>	<b>677265</b>	<b>680554</b>	<b>682957</b>	<b>685628</b>	<b>688597</b>	<b>691778</b>	<b>695258</b>	<b>699075</b>
<b>EQUITY</b>												
Retained Earnings	266604	273629	289652	295241	296547	298904	300356	302057	304037	306209	308660	311427
Revaluation Reserves	244565	378030	378908	379804	380718	381650	382601	383571	384560	385569	386598	387648
Council Equity Interest	511169	651659	668560	675045	677265	680554	682957	685628	688597	691778	695258	699075
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>511169</b>	<b>651659</b>	<b>668560</b>	<b>675045</b>	<b>677265</b>	<b>680554</b>	<b>682957</b>	<b>685628</b>	<b>688597</b>	<b>691778</b>	<b>695258</b>	<b>699075</b>

**Greater Hume Council  
10 Year Financial Plan  
for the years 2020/21 to 2029/30**

**BALANCE SHEET - GENERAL FUND**

	Past Year	Current Year										
	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash & Cash Equivalents	512	1112	812	650	1092	1097	506	102	416	286	28	300
Investments	16195	10000	9000	9000	8000	8000	9000	10000	10500	11500	12900	14000
Receivables	4078	4889	5123	5124	5122	5122	5103	5096	5090	5089	5087	5087
Inventories	2602	2269	2269	2269	2269	2269	2284	2288	2287	2291	2291	2294
Other	28	20	20	20	20	21	21	22	22	23	23	23
<b>Total Current Assets</b>	<b>23415</b>	<b>18290</b>	<b>17224</b>	<b>17063</b>	<b>16503</b>	<b>16509</b>	<b>16914</b>	<b>17508</b>	<b>18315</b>	<b>19189</b>	<b>20329</b>	<b>21704</b>
<b>Non-Current Assets</b>												
Receivables	12	12	0	0	0	0	0	0	0	0	0	0
Infrastructure, Property, Plant & Equipment	437525	580022	597243	597920	599201	601009	601550	602270	603009	603807	604675	605585
Intangible Assets	258	202	163	125	86	47	8	0	0	0	0	0
<b>Total Non-Current Assets</b>	<b>437795</b>	<b>580236</b>	<b>597406</b>	<b>598045</b>	<b>599287</b>	<b>601056</b>	<b>601558</b>	<b>602270</b>	<b>603009</b>	<b>603807</b>	<b>604675</b>	<b>605585</b>
<b>TOTAL ASSETS</b>	<b>461210</b>	<b>598526</b>	<b>614630</b>	<b>615108</b>	<b>615790</b>	<b>617565</b>	<b>618472</b>	<b>619778</b>	<b>621324</b>	<b>622996</b>	<b>625004</b>	<b>627289</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Bank Overdraft	0	0	0	0	0	0	0	0	0	0	0	0
Payables	2357	2833	3067	3066	3066	3067	3142	3140	3137	3135	3132	3146
Income received in Advance	374	200	200	200	200	200	200	200	200	200	200	200
Borrowings	539	563	499	495	495	488	238	246	254	150	155	112
Provisions	3195	3016	3016	3016	3016	3016	3016	3016	3016	3016	3016	3016
<b>Total Current Liabilities</b>	<b>6465</b>	<b>6612</b>	<b>6782</b>	<b>6777</b>	<b>6777</b>	<b>6771</b>	<b>6596</b>	<b>6602</b>	<b>6607</b>	<b>6501</b>	<b>6503</b>	<b>6474</b>
<b>Non-Current Liabilities</b>												
Payables	1222	725	725	725	725	725	725	725	725	725	725	725
Borrowings	3769	3205	2754	2258	1763	1276	1037	792	538	388	233	121
Provisions	620	559	559	559	559	559	559	559	559	559	559	559
<b>Total Non-Current Liabilities</b>	<b>5611</b>	<b>4489</b>	<b>4038</b>	<b>3542</b>	<b>3047</b>	<b>2560</b>	<b>2321</b>	<b>2076</b>	<b>1822</b>	<b>1672</b>	<b>1517</b>	<b>1405</b>
<b>TOTAL LIABILITIES</b>	<b>12076</b>	<b>11101</b>	<b>10820</b>	<b>10319</b>	<b>9824</b>	<b>9331</b>	<b>8917</b>	<b>8678</b>	<b>8429</b>	<b>8173</b>	<b>8020</b>	<b>7879</b>
<b>Net Assets</b>	<b>449134</b>	<b>587425</b>	<b>603810</b>	<b>604789</b>	<b>605966</b>	<b>608234</b>	<b>609555</b>	<b>611100</b>	<b>612895</b>	<b>614823</b>	<b>616984</b>	<b>619410</b>
<b>EQUITY</b>												
Retained Earnings	239746	245423	261808	262787	263964	266232	267553	269098	270893	272821	274982	277408
Revaluation Reserves	209388	342002	342002	342002	342002	342002	342002	342002	342002	342002	342002	342002
Council Equity Interest	449134	587425	603810	604789	605966	608234	609555	611100	612895	614823	616984	619410
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>449134</b>	<b>587425</b>	<b>603810</b>	<b>604789</b>	<b>605966</b>	<b>608234</b>	<b>609555</b>	<b>611100</b>	<b>612895</b>	<b>614823</b>	<b>616984</b>	<b>619410</b>

**Greater Hume Council  
10 Year Financial Plan  
for the years 2020/21 to 2029/30**

**BALANCE SHEET - WATER FUND**

	Past Year	Current Year										
	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash & Cash Equivalents	3148	123	480	1308	106	509	467	467	141	82	24	478
Investments	0	2000	1500	0	0	0	500	1000	1850	2500	3250	3500
Receivables	651	364	130	130	130	130	131	131	131	130	130	130
Inventories	0	0	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Current Assets</b>	<b>3799</b>	<b>2487</b>	<b>2110</b>	<b>1438</b>	<b>236</b>	<b>639</b>	<b>1098</b>	<b>1598</b>	<b>2122</b>	<b>2712</b>	<b>3404</b>	<b>4108</b>
<b>Non-Current Assets</b>												
Receivables	0	0	0	0	0	0	0	0	0	0	0	0
Infrastructure, Property, Plant & Equipment	21269	23980	24362	25559	27305	27475	27622	27752	27877	27978	28006	28049
Intangible Assets	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Non-Current Assets</b>	<b>21269</b>	<b>23980</b>	<b>24362</b>	<b>25559</b>	<b>27305</b>	<b>27475</b>	<b>27622</b>	<b>27752</b>	<b>27877</b>	<b>27978</b>	<b>28006</b>	<b>28049</b>
<b>TOTAL ASSETS</b>	<b>25068</b>	<b>26467</b>	<b>26472</b>	<b>26997</b>	<b>27541</b>	<b>28114</b>	<b>28720</b>	<b>29350</b>	<b>29999</b>	<b>30690</b>	<b>31410</b>	<b>32157</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Bank Overdraft												
Payables	718	365	131	132	132	131	132	132	132	131	132	131
Income received in Advance	0	0	0	0	0	0	0	0	0	0	0	0
Borrowings	0	0	0	0	0	0	0	0	0	0	0	0
Provisions	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Current Liabilities</b>	<b>718</b>	<b>365</b>	<b>131</b>	<b>132</b>	<b>132</b>	<b>131</b>	<b>132</b>	<b>132</b>	<b>132</b>	<b>131</b>	<b>132</b>	<b>131</b>
<b>Non-Current Liabilities</b>												
Payables	0	0	0	0	0	0	0	0	0	0	0	0
Borrowings	0	0	0	0	0	0	0	0	0	0	0	0
Provisions	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Non-Current Liabilities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL LIABILITIES</b>	<b>718</b>	<b>365</b>	<b>131</b>	<b>132</b>	<b>132</b>	<b>131</b>	<b>132</b>	<b>132</b>	<b>132</b>	<b>131</b>	<b>132</b>	<b>131</b>
<b>Net Assets</b>	<b>24350</b>	<b>26102</b>	<b>26341</b>	<b>26865</b>	<b>27409</b>	<b>27983</b>	<b>28588</b>	<b>29218</b>	<b>29867</b>	<b>30559</b>	<b>31278</b>	<b>32026</b>
<b>EQUITY</b>												
Retained Earnings	11584	12981	12865	13024	13185	13349	13542	13758	13991	14265	14564	14892
Revaluation Reserves	12766	13121	13476	13841	14224	14634	15046	15460	15876	16294	16714	17134
Council Equity Interest	24350	26102	26341	26865	27409	27983	28588	29218	29867	30559	31278	32026
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>24350</b>	<b>26102</b>	<b>26341</b>	<b>26865</b>	<b>27409</b>	<b>27983</b>	<b>28588</b>	<b>29218</b>	<b>29867</b>	<b>30559</b>	<b>31278</b>	<b>32026</b>



**Greater Hume Council  
10 Year Financial Plan  
for the years 2020/21 to 2029/30**

**BALANCE SHEET - SEWER FUND**

	Past Year	Current Year										
	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash & Cash Equivalents	4132	240	301	711	701	84	133	104	55	342	142	199
Investments	0	4000	3500	5000	1000	2000	2500	3000	3650	4000	4850	5500
Receivables	319	422	422	421	423	423	423	425	424	424	423	423
Inventories	0	0	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Current Assets</b>	<b>4451</b>	<b>4662</b>	<b>4223</b>	<b>6132</b>	<b>2124</b>	<b>2507</b>	<b>3056</b>	<b>3529</b>	<b>4129</b>	<b>4766</b>	<b>5415</b>	<b>6122</b>
<b>Non-Current Assets</b>												
Receivables	0	0	0	0	0	0	0	0	0	0	0	0
Infrastructure, Property, Plant & Equipment	33257	33533	34249	37322	41829	41893	41821	41844	41769	41693	41644	41580
Intangible Assets	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Non-Current Assets</b>	<b>33257</b>	<b>33533</b>	<b>34249</b>	<b>37322</b>	<b>41829</b>	<b>41893</b>	<b>41821</b>	<b>41844</b>	<b>41769</b>	<b>41693</b>	<b>41644</b>	<b>41580</b>
<b>TOTAL ASSETS</b>	<b>37708</b>	<b>38195</b>	<b>38472</b>	<b>43454</b>	<b>43953</b>	<b>44400</b>	<b>44877</b>	<b>45373</b>	<b>45898</b>	<b>46459</b>	<b>47059</b>	<b>47702</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Bank Overdraft												
Payables	23	63	63	63	63	63	63	63	63	63	63	63
Income received in Advance	0	0	0	0	0	0	0	0	0	0	0	0
Borrowings	0	0	0	0	0	0	0	0	0	0	0	0
Provisions	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Current Liabilities</b>	<b>23</b>	<b>63</b>	<b>63</b>	<b>63</b>	<b>63</b>	<b>63</b>	<b>63</b>	<b>63</b>	<b>63</b>	<b>63</b>	<b>63</b>	<b>63</b>
<b>Non-Current Liabilities</b>												
Payables	0	0	0	0	0	0	0	0	0	0	0	0
Borrowings	0	0	0	0	0	0	0	0	0	0	0	0
Provisions	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Non-Current Liabilities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL LIABILITIES</b>	<b>23</b>	<b>63</b>	<b>63</b>	<b>63</b>	<b>63</b>	<b>63</b>	<b>63</b>	<b>63</b>	<b>63</b>	<b>63</b>	<b>63</b>	<b>63</b>
<b>Net Assets</b>	<b>37685</b>	<b>38132</b>	<b>38409</b>	<b>43391</b>	<b>43890</b>	<b>44337</b>	<b>44814</b>	<b>45310</b>	<b>45835</b>	<b>46396</b>	<b>46996</b>	<b>47639</b>
<b>EQUITY</b>												
Retained Earnings	15274	15225	14979	19430	19398	19323	19261	19201	19153	19123	19114	19127
Revaluation Reserves	22411	22907	23430	23961	24492	25014	25553	26109	26682	27273	27882	28512
Council Equity Interest	37685	38132	38409	43391	43890	44337	44814	45310	45835	46396	46996	47639
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>37685</b>	<b>38132</b>	<b>38409</b>	<b>43391</b>	<b>43890</b>	<b>44337</b>	<b>44814</b>	<b>45310</b>	<b>45835</b>	<b>46396</b>	<b>46996</b>	<b>47639</b>

**Greater Hume Council**  
**10 Year Financial Plan**  
**for the years 2020/21 to 2029/30**  
**CASH FLOW STATEMENT - CONSOLIDATED**

	Past Year	Current Year	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's
<b>Cash Flows from Operating Activities</b>												
<b>Receipts:</b>												
Rates & Annual Charges	11284	11444	12142	12542	12859	13185	13518	13861	14212	14571	14940	15319
User Charges & Fees	10504	6695	6938	7183	7319	7460	7566	7688	7812	7938	8068	8200
Interest & Investment Revenue Received	523	575	263	340	340	340	392	392	445	498	550	550
Grants & Contributions	13536	18430	28176	16694	12197	13343	12396	12629	12865	13108	13357	13612
Bonds & Deposits Received	697	0	0	0	0	0	0	0	0	0	0	0
Other	2485	504	447	450	453	441	444	449	453	457	461	465
<b>Payments:</b>												
Employee Benefits & On-Costs	-9484	-9969	-9977	-10165	-10373	-10592	-10834	-11072	-11321	-11576	-11841	-12102
Materials & Contracts	-9431	-8251	-11314	-10756	-10733	-11014	-11175	-11301	-11445	-11712	-11870	-11930
Borrowing Costs	-233	-229	-174	-153	-128	-102	-78	-58	-46	-33	-22	-16
Bonds & Deposits Refunded	-497	0	0	0	0	0	0	0	0	0	0	0
Other	-3293	-3369	-3699	-3837	-3979	-4074	-4179	-4287	-4398	-4513	-4631	-4752
<b>Net Cash provided (or used in) Operating Activities</b>	<b>16091</b>	<b>15830</b>	<b>22802</b>	<b>12298</b>	<b>7955</b>	<b>8987</b>	<b>8050</b>	<b>8301</b>	<b>8577</b>	<b>8738</b>	<b>9012</b>	<b>9346</b>
<b>Cash Flows from Investing Activities</b>												
<b>Receipts:</b>												
Sale of Investment Securities	12710	1122	3928	2006	7092	2103	2158	2179	2206	2261	2291	2298
Sale of Real Estate Assets	135	0	0	0	0	0	0	0	0	0	0	0
Sale of Infrastructure, Property, Plant & Equipment	1291	196	332	239	213	243	300	200	250	235	245	250
Deferred Debtors Receipts	22	13	12	11	11	11	11	10	5	0	0	0
Other Investing Activity Receipts												
<b>Payments:</b>												
Purchase of Investment Securities	-16195	0	0	0	0	-970	-1892	-2000	-1998	-2003	-2996	-1987
Purchase of Infrastructure, Property, Plant & Equipment	-14884	-21483	-26440	-12979	-15546	-10088	-8723	-8885	-8855	-8879	-8918	-8969
Purchase of Real Estate Assets	-469	0	0	0	0	0	0	0	0	0	0	0
Purchase of Intangible Assets		0	0	0	0	0	0	0	0	0	0	0
Deferred Debtors & Advances Made	-84	0	0	0	0	0	0	0	0	0	0	0
Other Investing Activity Payments												
<b>Net Cash provided (or used in) Investing Activities</b>	<b>-17474</b>	<b>-20152</b>	<b>-22168</b>	<b>-10723</b>	<b>-8230</b>	<b>-8701</b>	<b>-8146</b>	<b>-8496</b>	<b>-8392</b>	<b>-8386</b>	<b>-9378</b>	<b>-8408</b>
<b>Cash Flows from Financing Activities</b>												
<b>Receipts:</b>												
Proceeds from Borrowings & Advances	0	0	0	0	0	0	0	0	0	0	0	0
Other Financing Activity Receipts												
<b>Payments:</b>												
Repayment of Borrowings & Advances	-586	-555	-516	-499	-495	-495	-488	-238	-246	-254	-150	-155
Other Financing Activity Payments												
<b>Net Cash Flow provided (used in) Financing Activities</b>	<b>-586</b>	<b>-555</b>	<b>-516</b>	<b>-499</b>	<b>-495</b>	<b>-495</b>	<b>-488</b>	<b>-238</b>	<b>-246</b>	<b>-254</b>	<b>-150</b>	<b>-155</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>-1969</b>	<b>-4877</b>	<b>118</b>	<b>1076</b>	<b>-770</b>	<b>-209</b>	<b>-584</b>	<b>-433</b>	<b>-61</b>	<b>98</b>	<b>-516</b>	<b>783</b>
<b>plus: Cash, Cash Equivalents &amp; Investments - beginning of year</b>	<b>9761</b>	<b>6352</b>	<b>1475</b>	<b>1593</b>	<b>2669</b>	<b>1899</b>	<b>1690</b>	<b>1106</b>	<b>673</b>	<b>612</b>	<b>710</b>	<b>194</b>
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>7792</b>	<b>1475</b>	<b>1593</b>	<b>2669</b>	<b>1899</b>	<b>1690</b>	<b>1106</b>	<b>673</b>	<b>612</b>	<b>710</b>	<b>194</b>	<b>977</b>
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>7792</b>	<b>1475</b>	<b>1593</b>	<b>2669</b>	<b>1899</b>	<b>1690</b>	<b>1106</b>	<b>673</b>	<b>612</b>	<b>710</b>	<b>194</b>	<b>977</b>
<b>Investments - end of the year</b>	<b>16195</b>	<b>16000</b>	<b>14000</b>	<b>14000</b>	<b>9000</b>	<b>10000</b>	<b>12000</b>	<b>14000</b>	<b>16000</b>	<b>18000</b>	<b>21000</b>	<b>23000</b>
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>23987</b>	<b>17475</b>	<b>15593</b>	<b>16669</b>	<b>10899</b>	<b>11690</b>	<b>13106</b>	<b>14673</b>	<b>16612</b>	<b>18710</b>	<b>21194</b>	<b>23977</b>
<b>Representing:</b>												
- External Restrictions	8883	6810	6160	7398	2186	2972	3979	4950	6075	7303	8645	10056
- Internal Restrictions	11272	7217	5685	5581	4943	4822	4429	4585	4822	4429	4585	4822
- Unrestricted	3832	3448	3748	3690	3770	3896	4698	5138	5715	6978	7964	9099
	<b>23987</b>	<b>17475</b>	<b>15593</b>	<b>16669</b>	<b>10899</b>	<b>11690</b>	<b>13106</b>	<b>14673</b>	<b>16612</b>	<b>18710</b>	<b>21194</b>	<b>23977</b>

**Greater Hume Council**  
**10 Year Financial Plan**  
**for the years 2020/21 to 2029/30**

**CASH FLOW STATEMENT - GENERAL FUND**

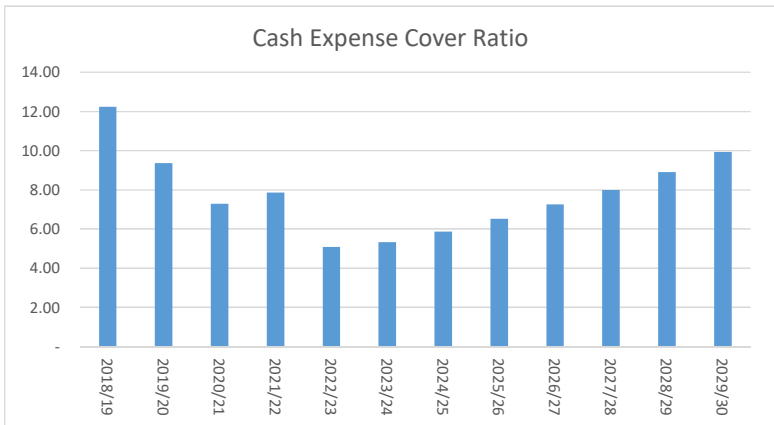
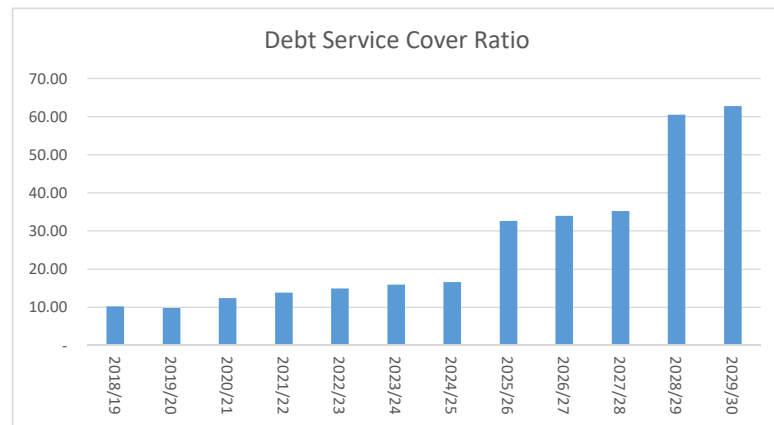
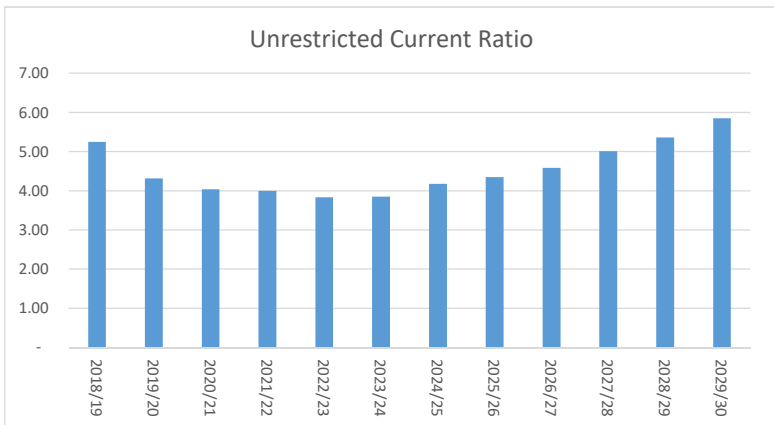
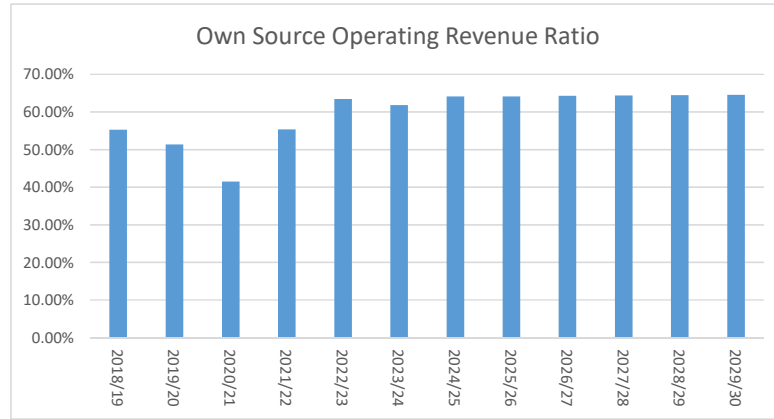
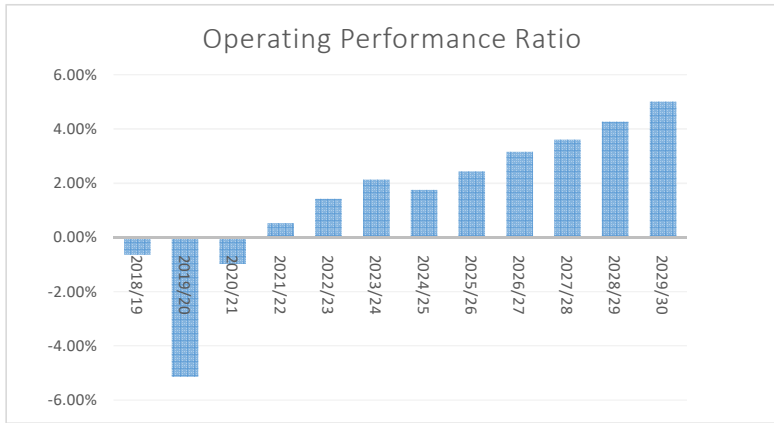
	Past Year	Current Year	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's
<b>Cash Flows from Operating Activities</b>												
<b>Receipts:</b>												
Rates & Annual Charges	9304	9545	9975	10237	10503	10776	11055	11342	11636	11937	12248	12565
User Charges & Fees	8434	4901	5466	5656	5754	5857	5923	6005	6086	6170	6256	6342
Interest & Investment Revenue Received	354	437	176	231	260	293	328	300	318	329	339	305
Grants & Contributions	12685	16871	28119	12137	12138	13283	12334	12566	12801	13043	13290	13544
Bonds & Deposits Received	697	0	0	0	0	0	0	0	0	0	0	0
Other	2416	396	344	345	346	332	332	335	337	339	340	342
<b>Payments:</b>												
Employee Benefits & On-Costs	-8311	-9074	-9052	-9219	-9404	-9600	-9819	-10032	-10256	-10486	-10724	-10959
Materials & Contracts	-8005	-6111	-9276	-8982	-8959	-9190	-9327	-9402	-9492	-9724	-9837	-9856
Borrowing Costs	-233	-229	-174	-153	-128	-102	-78	-58	-46	-33	-22	-16
Bonds & Deposits Refunded	-497	0	0	0	0	0	0	0	0	0	0	0
Other	-3098	-3120	-3415	-3587	-3724	-3813	-3913	-4015	-4120	-4230	-4342	-4457
<b>Net Cash provided (or used in) Operating Activities</b>	<b>13746</b>	<b>13616</b>	<b>22163</b>	<b>6665</b>	<b>6786</b>	<b>7836</b>	<b>6835</b>	<b>7041</b>	<b>7264</b>	<b>7345</b>	<b>7548</b>	<b>7810</b>
<b>Cash Flows from Investing Activities</b>												
<b>Receipts:</b>												
Sale of Investment Securities	12710	5122	2928	2006	3092	2103	3158	3679	4706	5111	6391	6448
Sale of Real Estate Assets	135	0	0	0	0	0	0	0	0	0	0	0
Sale of Infrastructure, Property, Plant & Equipment	1291	196	332	239	213	243	300	200	250	235	245	250
Deferred Debtors Receipts	22	13	12	11	11	11	11	10	5	0	0	0
Other Investing Activity Receipts	0	0	0	0	0	0	0	0	0	0	0	0
<b>Payments:</b>												
Purchase of Investment Securities	-16195	2000	0	0	0	-970	-1892	-2000	-1998	-2003	-2996	-1987
Purchase of Infrastructure, Property, Plant & Equipment	-14407	-18352	-25219	-8584	-9165	-9723	-8515	-8596	-8667	-8714	-8796	-8844
Purchase of Real Estate Assets	-469	0	0	0	0	0	0	0	0	0	0	0
Purchase of Intangible Assets	0	0	0	0	0	0	0	0	0	0	0	0
Deferred Debtors & Advances Made	-84	0	0	0	0	0	0	0	0	0	0	0
Other Investing Activity Payments	0	0	0	0	0	0	0	0	0	0	0	0
<b>Net Cash provided (or used in) Investing Activities</b>	<b>-16997</b>	<b>-11021</b>	<b>-21947</b>	<b>-6328</b>	<b>-5849</b>	<b>-8336</b>	<b>-6938</b>	<b>-6707</b>	<b>-5704</b>	<b>-5371</b>	<b>-5156</b>	<b>-4133</b>
<b>Cash Flows from Financing Activities</b>												
<b>Receipts:</b>												
Proceeds from Borrowings & Advances	0	0	0	0	0	0	0	0	0	0	0	0
Other Financing Activity Receipts	0	0	0	0	0	0	0	0	0	0	0	0
<b>Payments:</b>												
Repayment of Borrowings & Advances	-586	-555	-516	-499	-495	-495	-488	-238	-246	-254	-150	-155
Other Financing Activity Payments	0	0	0	0	0	0	0	0	0	0	0	0
<b>Net Cash Flow provided (used in) Financing Activities</b>	<b>-586</b>	<b>-555</b>	<b>-516</b>	<b>-499</b>	<b>-495</b>	<b>-495</b>	<b>-488</b>	<b>-238</b>	<b>-246</b>	<b>-254</b>	<b>-150</b>	<b>-155</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>-3837</b>	<b>2040</b>	<b>-300</b>	<b>-162</b>	<b>442</b>	<b>-995</b>	<b>-591</b>	<b>96</b>	<b>1314</b>	<b>1720</b>	<b>2242</b>	<b>3522</b>
<b>plus: Cash, Cash Equivalents &amp; Investments - beginning of year</b>	<b>4349</b>	<b>-928</b>	<b>1112</b>	<b>812</b>	<b>650</b>	<b>2092</b>	<b>1097</b>	<b>6</b>	<b>-898</b>	<b>-1434</b>	<b>-2214</b>	<b>-3222</b>
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>512</b>	<b>1112</b>	<b>812</b>	<b>650</b>	<b>1092</b>	<b>1097</b>	<b>506</b>	<b>102</b>	<b>416</b>	<b>286</b>	<b>28</b>	<b>300</b>
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>512</b>	<b>1112</b>	<b>812</b>	<b>650</b>	<b>1092</b>	<b>1097</b>	<b>506</b>	<b>102</b>	<b>416</b>	<b>286</b>	<b>28</b>	<b>300</b>
<b>Investments - end of the year</b>	<b>16195</b>	<b>10000</b>	<b>9000</b>	<b>9000</b>	<b>8000</b>	<b>8000</b>	<b>9000</b>	<b>10000</b>	<b>10500</b>	<b>11500</b>	<b>12900</b>	<b>14000</b>
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>16707</b>	<b>11112</b>	<b>9812</b>	<b>9650</b>	<b>9092</b>	<b>9097</b>	<b>9506</b>	<b>10102</b>	<b>10916</b>	<b>11786</b>	<b>12928</b>	<b>14300</b>
<b>Representing:</b>												
- External Restrictions	1603	447	379	379	1379	379	379	379	379	379	379	379
- Internal Restrictions	11272	7217	5685	5581	4943	4822	4429	4585	4822	4429	4585	4822
- Unrestricted	3832	3448	3748	3690	3770	3896	4698	5138	5715	6978	7964	9099
	<b>16707</b>	<b>11112</b>	<b>9812</b>	<b>9650</b>	<b>10092</b>	<b>9097</b>	<b>9506</b>	<b>10102</b>	<b>10916</b>	<b>11786</b>	<b>12928</b>	<b>14300</b>

**Greater Hume Council**  
**10 Year Financial Plan**  
**for the years 2020/21 to 2029/30**  
**CASH FLOW STATEMENT - WATER FUND**

	Past Year	Current Year	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's
<b>Cash Flows from Operating Activities</b>												
<b>Receipts:</b>												
Rates & Annual Charges	661	573	830	945	969	994	1020	1047	1074	1102	1130	1160
User Charges & Fees	1809	1519	1291	1324	1358	1392	1428	1464	1502	1540	1579	1620
Interest & Investment Revenue Received	73	50	38	40	26	20	31	44	61	82	98	115
Grants & Contributions	301	1521	18	18	19	19	20	20	21	21	22	22
Bonds & Deposits Received	0	0	0	0	0	0	0	0	0	0	0	0
Other	53	4	0	0	0	0	0	0	0	0	0	0
<b>Payments:</b>												
Employee Benefits & On-Costs	-461	-465	-485	-495	-507	-519	-531	-544	-557	-570	-584	-598
Materials & Contracts	-1107	-1340	-1287	-1141	-1162	-1190	-1211	-1240	-1281	-1303	-1335	-1369
Borrowing Costs	0	0	0	0	0	0	0	0	0	0	0	0
Bonds & Deposits Refunded	0	0	0	0	0	0	0	0	0	0	0	0
Other	-80	-116	-101	-103	-105	-107	-109	-111	-114	-116	-118	-121
<b>Net Cash provided (or used in) Operating Activities</b>	<b>1249</b>	<b>1746</b>	<b>304</b>	<b>588</b>	<b>598</b>	<b>609</b>	<b>648</b>	<b>680</b>	<b>706</b>	<b>756</b>	<b>792</b>	<b>829</b>
<b>Cash Flows from Investing Activities</b>												
<b>Receipts:</b>												
Sale of Investment Securities	0	0	500	1500	0	0	0	0	0	0	0	0
Sale of Real Estate Assets	0	0	0	0	0	0	0	0	0	0	0	0
Sale of Infrastructure, Property, Plant & Equipment	0	0	0	0	0	0	0	0	0	0	0	0
Deferred Debtors Receipts	0	0	0	0	0	0	0	0	0	0	0	0
Other Investing Activity Receipts												
<b>Payments:</b>												
Purchase of Investment Securities	0	-2000	0	0	0	0	0	0	0	0	0	0
Purchase of Infrastructure, Property, Plant & Equipment	-143	-2771	-447	-1260	-1800	-206	-190	-180	-182	-165	-100	-125
Purchase of Real Estate Assets	0	0	0	0	0	0	0	0	0	0	0	0
Purchase of Intangible Assets	0	0	0	0	0	0	0	0	0	0	0	0
Deferred Debtors & Advances Made	0	0	0	0	0	0	0	0	0	0	0	0
Other Investing Activity Payments												
<b>Net Cash provided (or used in) Investing Activities</b>	<b>-143</b>	<b>-4771</b>	<b>53</b>	<b>240</b>	<b>-1800</b>	<b>-206</b>	<b>-190</b>	<b>-180</b>	<b>-182</b>	<b>-165</b>	<b>-100</b>	<b>-125</b>
<b>Cash Flows from Financing Activities</b>												
<b>Receipts:</b>												
Proceeds from Borrowings & Advances	0	0	0	0	0	0	0	0	0	0	0	0
Other Financing Activity Receipts												
<b>Payments:</b>												
Repayment of Borrowings & Advances	0	0	0	0	0	0	0	0	0	0	0	0
Other Financing Activity Payments												
<b>Net Cash Flow provided (used in) Financing Activities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>1106</b>	<b>-3025</b>	<b>357</b>	<b>828</b>	<b>-1202</b>	<b>403</b>	<b>458</b>	<b>500</b>	<b>524</b>	<b>591</b>	<b>692</b>	<b>704</b>
<b>plus: Cash, Cash Equivalents &amp; Investments - beginning of year</b>	<b>2042</b>	<b>3148</b>	<b>123</b>	<b>480</b>	<b>1308</b>	<b>106</b>	<b>509</b>	<b>967</b>	<b>1467</b>	<b>1991</b>	<b>2582</b>	<b>3274</b>
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>3148</b>	<b>123</b>	<b>480</b>	<b>1308</b>	<b>106</b>	<b>509</b>	<b>967</b>	<b>1467</b>	<b>1991</b>	<b>2582</b>	<b>3274</b>	<b>3978</b>
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>3148</b>	<b>123</b>	<b>480</b>	<b>1308</b>	<b>106</b>	<b>509</b>	<b>967</b>	<b>1467</b>	<b>1991</b>	<b>2582</b>	<b>3274</b>	<b>3978</b>
<b>Investments - end of the year</b>	<b>0</b>	<b>2000</b>	<b>1500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500</b>	<b>1000</b>	<b>1850</b>	<b>2500</b>	<b>3250</b>	<b>3500</b>
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>3148</b>	<b>2123</b>	<b>1980</b>	<b>1308</b>	<b>106</b>	<b>509</b>	<b>1467</b>	<b>2467</b>	<b>3841</b>	<b>5082</b>	<b>6524</b>	<b>7478</b>
<b>Representing:</b>												
- External Restrictions	817	820	817	817	106	106	106	106	106	106	106	106
- Internal Restrictions	0	0	0	0	0	0	0	0	0	0	0	0
- Unrestricted	2331	1303	1163	491	0	403	1361	2361	3735	4976	6418	7372
	<b>3148</b>	<b>2123</b>	<b>1980</b>	<b>1308</b>	<b>106</b>	<b>509</b>	<b>1467</b>	<b>2467</b>	<b>3841</b>	<b>5082</b>	<b>6524</b>	<b>7478</b>

**Greater Hume Council**  
**10 Year Financial Plan**  
**for the years 2020/21 to 2029/30**  
**CASH FLOW STATEMENT - SEWER FUND**

	Past Year	Current Year	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's
<b>Cash Flows from Operating Activities</b>												
<b>Receipts:</b>												
Rates & Annual Charges	1319	1326	1337	1360	1387	1415	1443	1472	1502	1532	1562	1594
User Charges & Fees	261	275	181	203	207	211	215	219	224	228	233	238
Interest & Investment Revenue Received	96	88	49	69	54	27	33	48	66	87	113	130
Grants & Contributions	550	38	39	4539	40	41	42	43	43	44	45	46
Bonds & Deposits Received	0	0	0	0	0	0	0	0	0	0	0	0
Other	16	104	103	105	107	109	112	114	116	118	121	123
<b>Payments:</b>												
Employee Benefits & On-Costs	-712	-430	-440	-451	-462	-473	-484	-496	-508	-520	-533	-545
Materials & Contracts	-319	-800	-751	-633	-612	-634	-637	-659	-672	-685	-698	-705
Borrowing Costs	0	0	0	0	0	0	0	0	0	0	0	0
Bonds & Deposits Refunded	0	0	0	0	0	0	0	0	0	0	0	0
Other	-115	-133	-183	-147	-150	-154	-157	-161	-164	-167	-171	-174
<b>Net Cash provided (or used in) Operating Activities</b>	<b>1096</b>	<b>468</b>	<b>335</b>	<b>5045</b>	<b>571</b>	<b>542</b>	<b>567</b>	<b>580</b>	<b>607</b>	<b>637</b>	<b>672</b>	<b>707</b>
<b>Cash Flows from Investing Activities</b>												
<b>Receipts:</b>												
Sale of Investment Securities	0	-4000	500	-1500	3000	0	-500	-500	-650	-350	-850	-650
Sale of Real Estate Assets	0	0	0	0	0	0	0	0	0	0	0	0
Sale of Infrastructure, Property, Plant & Equipment	0	0	0	0	0	0	0	0	0	0	0	0
Deferred Debtors Receipts	0	0	0	0	0	0	0	0	0	0	0	0
Other Investing Activity Receipts												
<b>Payments:</b>												
Purchase of Investment Securities	0	0	0	0	0	0	0	0	0	0	0	0
Purchase of Infrastructure, Property, Plant & Equipment	-334	-360	-774	-3135	-4581	-159	-18	-109	-6	0	-22	0
Purchase of Real Estate Assets	0	0	0	0	0	0	0	0	0	0	0	0
Purchase of Intangible Assets	0	0	0	0	0	0	0	0	0	0	0	0
Deferred Debtors & Advances Made	0	0	0	0	0	0	0	0	0	0	0	0
Other Investing Activity Payments												
<b>Net Cash provided (or used in) Investing Activities</b>	<b>-334</b>	<b>-4360</b>	<b>-274</b>	<b>-4635</b>	<b>-1581</b>	<b>-159</b>	<b>-518</b>	<b>-609</b>	<b>-656</b>	<b>-350</b>	<b>-872</b>	<b>-650</b>
<b>Cash Flows from Financing Activities</b>												
<b>Receipts:</b>												
Proceeds from Borrowings & Advances	0	0	0	0	0	0	0	0	0	0	0	0
Other Financing Activity Receipts												
<b>Payments:</b>												
Repayment of Borrowings & Advances	0	0	0	0	0	0	0	0	0	0	0	0
Other Financing Activity Payments												
<b>Net Cash Flow provided (used in) Financing Activities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>762</b>	<b>-3892</b>	<b>61</b>	<b>410</b>	<b>-1010</b>	<b>383</b>	<b>49</b>	<b>-29</b>	<b>-49</b>	<b>287</b>	<b>-200</b>	<b>57</b>
<b>plus: Cash, Cash Equivalents &amp; Investments - beginning of year</b>	<b>3370</b>	<b>4132</b>	<b>240</b>	<b>301</b>	<b>711</b>	<b>-299</b>	<b>84</b>	<b>133</b>	<b>104</b>	<b>55</b>	<b>342</b>	<b>142</b>
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>4132</b>	<b>240</b>	<b>301</b>	<b>711</b>	<b>-299</b>	<b>84</b>	<b>133</b>	<b>104</b>	<b>55</b>	<b>342</b>	<b>142</b>	<b>199</b>
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>4132</b>	<b>240</b>	<b>301</b>	<b>711</b>	<b>-299</b>	<b>84</b>	<b>133</b>	<b>104</b>	<b>55</b>	<b>342</b>	<b>142</b>	<b>199</b>
<b>Investments - end of the year</b>	<b>0</b>	<b>4000</b>	<b>3500</b>	<b>5000</b>	<b>1000</b>	<b>2000</b>	<b>2500</b>	<b>3000</b>	<b>3650</b>	<b>4000</b>	<b>4850</b>	<b>5500</b>
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>4132</b>	<b>4240</b>	<b>3801</b>	<b>5711</b>	<b>701</b>	<b>2084</b>	<b>2633</b>	<b>3104</b>	<b>3705</b>	<b>4342</b>	<b>4992</b>	<b>5699</b>
<b>Representing:</b>												
- External Restrictions	697	697	697	697	697	697	697	697	697	697	697	697
- Internal Restrictions	0	0	0	0	0	0	0	0	0	0	0	0
- Unrestricted	3435	3543	3104	5014	4	1387	1936	2407	3008	3645	4295	5002
	<b>4132</b>	<b>4240</b>	<b>3801</b>	<b>5711</b>	<b>701</b>	<b>2084</b>	<b>2633</b>	<b>3104</b>	<b>3705</b>	<b>4342</b>	<b>4992</b>	<b>5699</b>







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