

Objection to Development Application 10.2019.151.2

From : admin@holbrookskyemotel.com.au

To : CKane@greaterhume.nsw.gov.au,mail@greaterhume.nsw.gov.au

Sent : 2022-01-02T13:12:32.0000000+11:00

To :
Director Environment & Planning,
Greater Hume Council.

From:
Somadath Prattipati,
Director,
Kampra International Pty Ltd.,
t/a Holbrook Skye Motel,
142 Albury Street Holbrook NSW 2644.
Phone: 02-6036 2333. Mob: 0468447570

Subject:
Expression of our concerns/Raising of Formal Objection to Development Application
10.2019.151.2; At Lot: 1DP 543149, Holbrook Hotel,
144 Albury Street, Holbrook NSW 2644.
Reference:
Vide. Your Notification: CJK:SG:P10048247, Dated 22 Dec 2021.

Dear Sir/Madam,

I would like to draw your kind attention to the proposed development application for the Outdoor beer garden and function area behind Holbrook Skye Motel units.

It is proposed that within the Outdoor beer garden, events may be held throughout the year, with a Concrete Pad and Stage area for Band and/or MC for live outdoor events between 10 AM and 1AM.

Holding this kind of event with a Band and/or MC up to midnight (1AM) every day or during busy periods would be very noisy, with many people present, and may easily escalate to public nuisance and drunken behaviour,

This will virtually be impossible for our Motel customers to sleep in, with party and live band causing disturbance to their prime resting time, leaving them sleepless and restless, as the proposed development will be located behind where they lay their head and adjacent to them.

Our concerns are with respect to:

Operating hours upto 1AM, throughout the year,
Construction of Concrete Pad and Stage area for conducting live outdoor events, Band and MC.
Public gathering, noise levels, alcohol in beer garden to midnight, associated drunken behaviour and public disturbance.

This will be highly prejudicial to personal experience as residents and our Commercial/Business interest at Holbrook Skye Motel with potential significant impacts to our customers' experience and the financial loss of customers, hence raising this objection for your kind pursuance.

I request you to please take our objections into consideration.

Thank you,

Sincerely yours,
Somadath Prattipati.

Mob:0447513260

Dear Colin,

Re: DA Modification – request for any response
Applicant: Rob Picket Design
Consent Authority: Greater Hume Council
DA No. 10.2019.151.2
Address: 144 Albury St, Holbrook (Pub block)
Proposed Devel't: Alterations & additions to commercial building – as modified

Adjoining Property: 86 Wallace Street, Holbrook owned by "Isabel Fealy"

I register no objection to what is being proposed, subject to satisfactory explanation / confirmation of the following:

Boundary Fencing: The DA does not confirm if a boundary fence is to be incorporated onto the property.

I think a sensible sized boundary fence along Wallace Street and Swift Street especially is required. Given the nature of business proposed in the beer garden (entertainment and liquor sales to 1am potentially – whilst advised

as irregular, this may become more frequent into the future (hopefully for the owners) if high demand exists for the venue). I would think a fence with minimum height of 2 x metres would be appropriate to ensure privacy of

properties along Swift Street is maintained and also to protect the business assets of the owners.

Can you please confirm that a boundary fence is to be incorporated into the DA.

Noise Controls: Can you confirm that DA includes a requirement for owner to comply with sensible audio levels (especially if license to 1am is utilised in the beer garden for alcohol sales and entertainment).

Liquor License: Can you confirm if the liquor license extends to service of alcohol in the beer garden to 1am 7 x days a week.

I confirm under section 10.4 (5) of the EPA Act 1979 that I have made no political donations / and or gifts in the last 2 years.

Look forward to hearing your response to the above matters. I can be contacted on 0260 363529 or email fealym@stgeorge.com.au.

Best regards

Isabel Fealy



ROB PICKETT DESIGN

12th November 2021
Job No. 6952

DA 10.2019.151.1

Holbrook Hotel

144 Albury Street, Holbrook NSW 2644

Attention: Colin Kane

RE: Modification of Consent

Colin,

In regards to the nominated DA, Rob Pickett Design would like to modify the consent as per the attached plans for the inclusion of:

- Consolidation of lots
- Car parking configuration
- Outdoor beer garden and function area
- Footpath dining along Wallace & Albury Street

The Holbrook Hotel will be in operation 7 days a week 10am – 1am.

The proposed outdoor beer garden would operate under these opening hours.

Within the outdoor beer garden, event may be held throughout the year eg, Anzac Day, Mothers Day, Fathers Day, sporting grand final days etc.

There is a proposed 'stage' area which will be a concrete pad that a band or MC may be positioned when live outdoor events are held.

During low patron number times, the beer garden would be sectioned off to the immediate outdoor area to the east of the Function room, this is to ensure surveillance and supervision of patrons are maintained.

The carpark area will be surrounded by bark garden beds planted with a mix of ground covers and shrubs to the height of 4.0m to offer a screen and visual aesthetically pleasing site from the street and within the beer garden.

BUILDING
DESIGNERS

ARCHITECTURAL
DRAFTING

CONTRACT
ADMINISTRATION



PO Box 3054
Albury NSW 2640
Phone 02 6021 1355
Fax 02 6021 1754
rob@rpdesign.com.au
www.rpdesign.com.au

Incredible Ideas Pty Ltd
T/as Rob Pickett Design
ABN 72 003 725 246

The proposed footpath outdoor dining along Wallace & Albury street will be kept inline with GHS conditions & procedures manual. This will include a min. 2.0m clear unobstructed pedestrian access path along the building edge for pedestrian and patron safety. Any outdoor barriers to delineate the dining area from pedestrian walkway will be removable and only positioned on the footpath during the hours of dining.

We feel the proposed modification is within keeping of the existing site use and will not have a negative impact on the surrounding area.

Regards

Euan Pickett



ROB PICKETT DESIGN

Ph: (02) 60211355

euan@rpdesign.com.au

www.rpdesign.com.au





ROB PICKETT DESIGN

15th March 2022

RE: PAN-159311

144 Albury Street, Holbrook NSW 2644

Proposed DA modification – RFI 1

Beer Garden:

The proposed beer garden will host 1-2 Function Events per month with the expectation of 50-80 patrons. Throughout the year it is proposed to carry out 6-8 major functions per year with the expectation of 100 to 250 patrons.

Note the beer garden will most likely be used in conjunction with the ground floor function room located along the southern boundary. The patron numbers listed above would be spread between the indoor space and the outdoors in most events/functions.

There will be a mobile bar for drinks service that will be situated centrally within the beer garden while an event is in progress. The mobile bar will be trolleyed out from the service yard when an event requests the use of this service.

Within the beer garden area there may be live music which may be played 20-30 times a year. The live music may be related to a specific event or as a general item on its own for the entertainment of the general pub patrons.

Outdoor Footpath Dining:

Outdoor Dining would operate 7 days per week from 11am to 10pm. There will be no fixed furniture located within the designated area.

BUILDING
DESIGNERS

ARCHITECTURAL
DRAFTING

CONTRACT
ADMINISTRATION



PO Box 3054
Albury NSW 2640
Phone 02 6021 1355
Fax 02 6021 1754
rob@rpdesign.com.au
www.rpdesign.com.au

Incredible Ideas Pty Ltd
T/as Rob Pickett Design
ABN 72 003 725 246

Arena Area:

The proposed arena area is to hold live shows and exhibitions. The proposed initial intention is for the 'Outback Stockman' to provide shows throughout the day / night, typically suited towards Friday – Sunday. These shows would generally be held between November through to March. The shows would start from 10am and finish by 9pm. It is seen to run shows in conjunction with meals at the Pub as an entertainment package.

At any one time there may be 50 – 100 ticket holders to each show. The shows will be attracting coach line bus services to stop in Holbrook, watch a show, eat a meal and walk around the area before heading back on their journey.

Lachie Cossor – 'Outback Stockman' describes the shows;

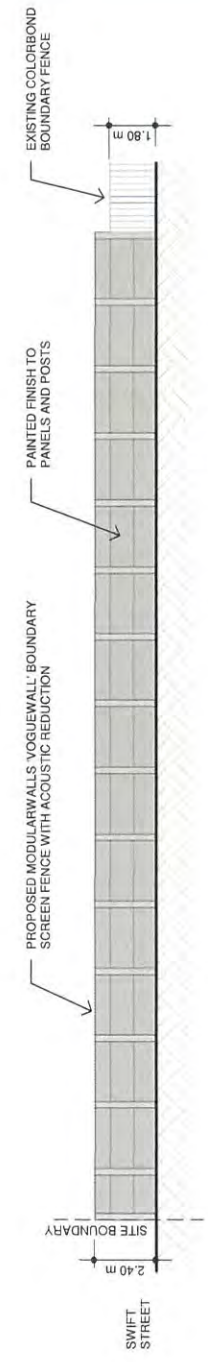
"The show I do has been described as 'orchestrated chaos' it is a fun show with some Horsemanship , working dogs , crowd participation , its educational with a comedy spin on it . Which includes a number of animals including Horses, Pony's, Pigs , Dogs , Sheep, a goat and an oversized Bullock , that all have their place in the show"

Proposed Screen:

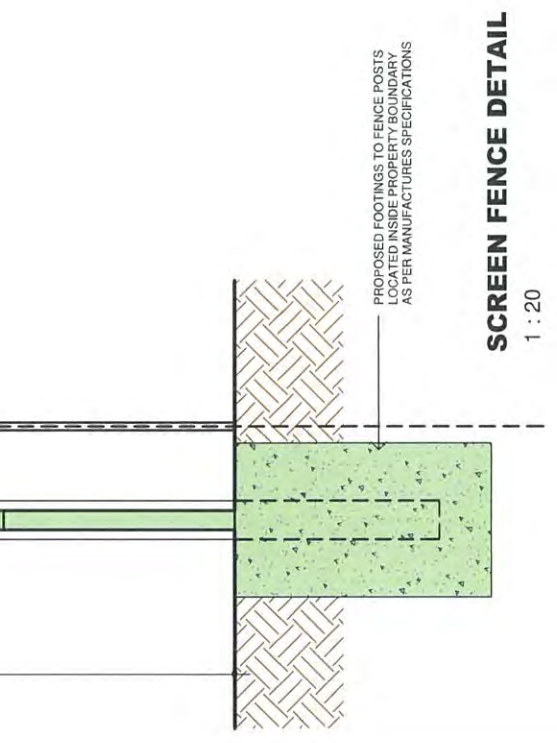
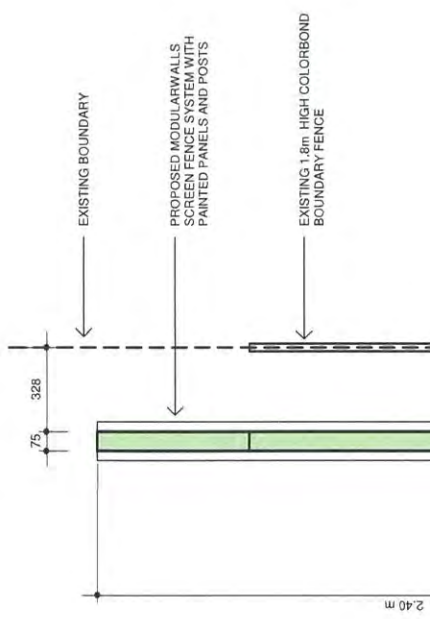
Please see attached drawing of proposed screen to be located inside the property boundary to help reduce sound transmission to the adjoining southern property.

Sincerely,
Euan Pickett
Rob Pickett Design

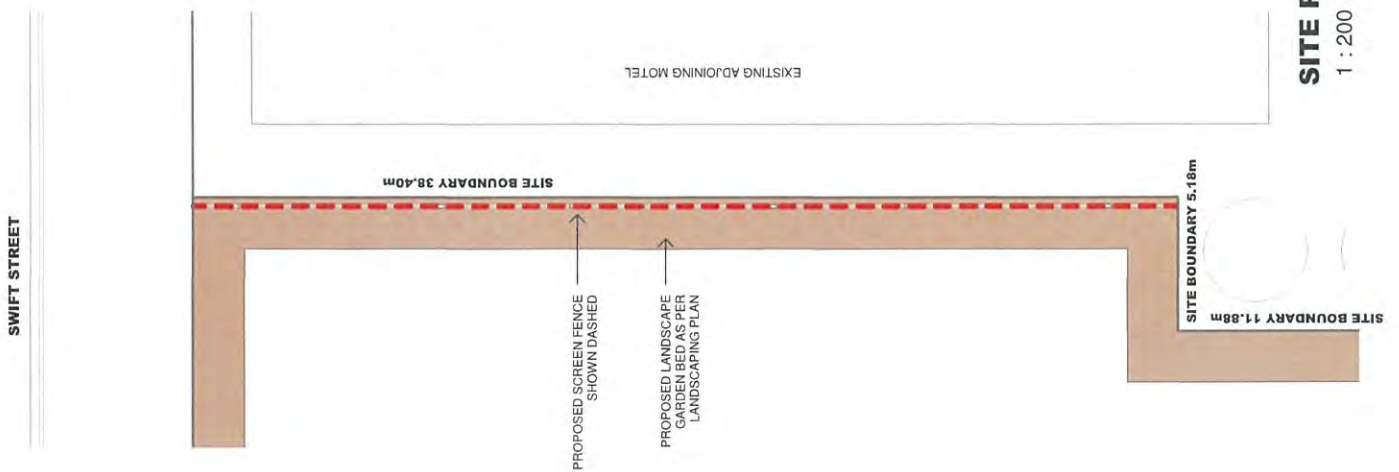




SCREEN FENCE ELEVATION
1 : 200



SCREEN FENCE DETAIL
1 : 20



SITE PLAN - SCREEN FENCE
1 : 200



LEGEND

Existing street trees retained

Proposed trees

Trees that celebrate the seasons
Refer to indicative list below

Planting

Evergreen screen planting to boundaries and
Understorey planting beneath trees

Main access and seating areas

Defined seating areas

Concrete path to streetscape and link to site

Timber and steel arbor

for a deciduous vine: Ornamental Grape Vine OR Wisteria

Indicative planting list

Trees

Maple (*Acer freemanii* Autumn Blaze)
Tulip Tree (*Liriodendron tulipifera* Fastigiatum)
Crepe Myrtle (*Lagerstroemia* sp.)
Olives (*Olea* *Tolleys Upright*)

Screen planting

Narrow Camellia (*Camellia* *Avalanche*)
Bay Tree (*Laurus nobilis*)
Oleaster (*Elaeagnus ebbengelii*)
Sweet Viburnum (*Viburnum odoratissimum*)

Ground covers/ low shrubs

Japanese Star Jasmine (*Trachelospermum asiaticum*)
Dwarf Escallonia (*Escallonia Pink Phile*)
Westringia (*Westringia Mundi*)
Cat Thyme (*Teucrium marum*)

Climbers

Wisteria (*Wisteria chinensis*)
Ornamental Grape (*Vitis vinifera*)Triangular planting bed
references the cant in the
building. Composition of low
planting to reflect
architectural features.After the shade and to organise the space, wide enough
for a long lunch under it for eventpedestrian access from
Wallace Street to the beer
garden that enables people of
all ability to have access to the
beer garden and to the
beyond to the arena without
having to walk through a
carpark

Equal access parking

Equal access and bollard on
this sidePush parking west to enable
path between parking and
building
Marking on road to define
equal access track into beer
garden and to arenaDeliveries of certain lines of
dayGreat in summer and winter
morning sun
At par forest imagesOrnamental Grape (*Vitis*
vinifera) or Wisteria (*Wisteria*
chinensis) along
boundary of narrow evergreen
plantingDon't know where boundary is?
Need to know where the
connect to come through here to
pub?Arena shown as 30m x 20m at
widest points. I don't know what
scale you are looking for
if you are looking for a
to seating, depending on showScreen from road
Should have the access from this
road for the public to get into
the arena or only through the
pub?Screen boundaries to
neighbours
Old door bar
Should be 3.2m
Bar accessed from three sides, fences
removable and dependant on eventsPROPOSED SCREEN DASHED.
REFER TO DETAIL

Holbrook Hotel

Cnr of Albany and Wallace Street

Holbrook Wiradjuri Country

CLIENT The Weam Family

DATE 11.01.22

PROJECT J553

SCALE 1:200 (at A1)

REVISION C

STATUS For Discussion

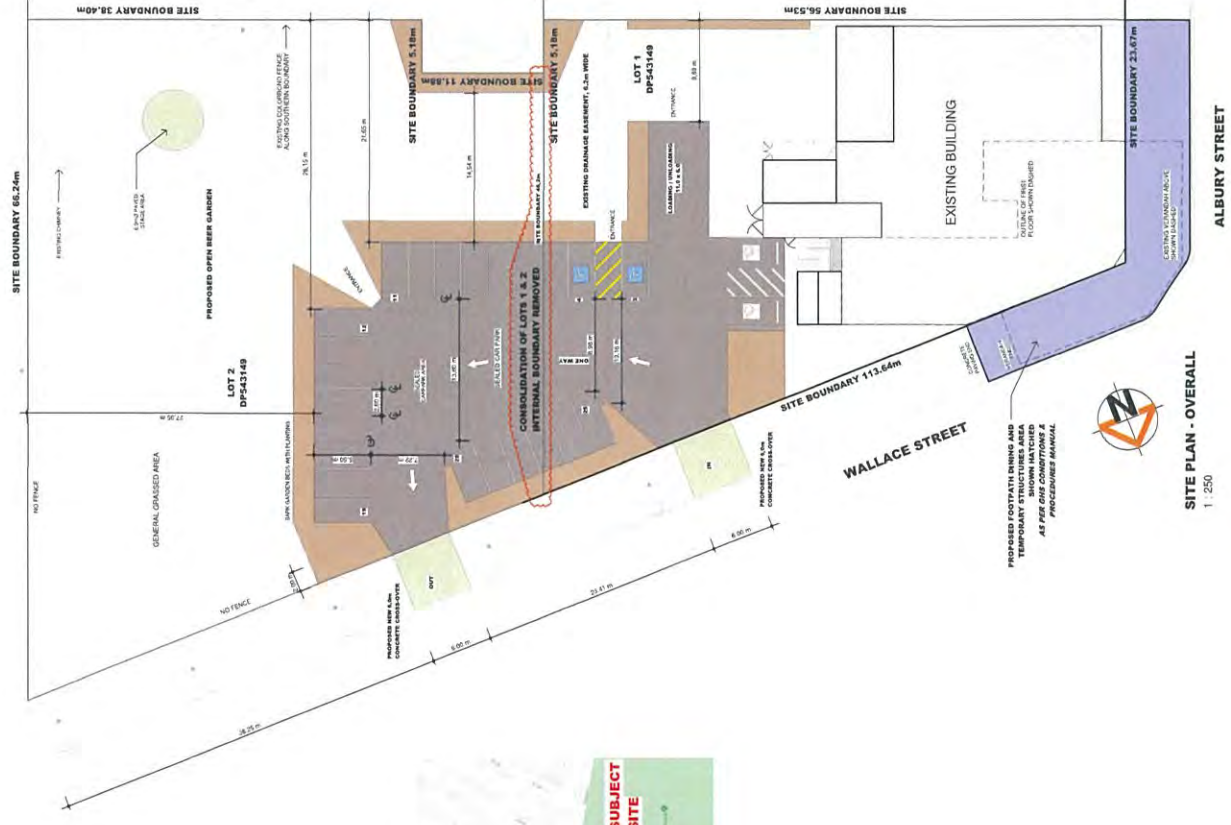
06 APR 2022



somewhere.

LANDSCAPE ARCHITECTS, DESIGNERS AND DREAMERS

SWIFT STREET

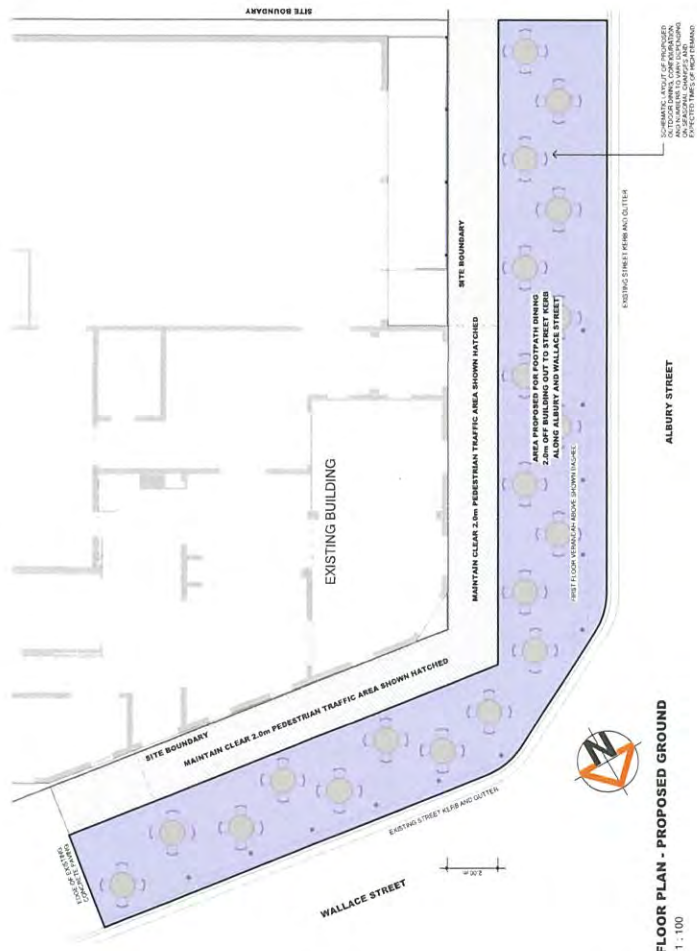


ADDRESS: 141 ALBURY STREET
HOLBROOK NSW 2544
LOT NUMBER: 1 & 2
DP NUMBER: 543149
SITE AREA: 4741m²

DRAWING REGISTER	
SHEET No	SHEET NAME
A01	SITE PLAN
A02	FLOOR PLANS
A03	FOOTPATH ACTIVITY

For: TLV CONSTRUCTIONS
PROPOSED FOOTPATH DINING, SITE CONSOLIDATION, OUTDOOR BEER GARDEN, CARPARK
At: HOLBROOK HOTEL - 144 ALBURY STREET, HOLBROOK NSW 2644

[illegible]





Submission relating to Proposed Shed Development for 14 Terlich Way Jindera

From :

To : mail@greaterhume.nsw.gov.au

Sent : 2022-04-19T17:45:58.0000000+10:00

Attachments :  ATT00001.txt (0KB)  image0.jpeg (416KB)

To whom it may concern

We are writing this letter in regards to the new shed proposed development at 14 Terlich way, Jindera.

We have reviewed the documents and plans sent out to us and here is a summary of our concerns:

* The proposed shed development will result in substantial view impacts due to the proposed height & location.

The Land Contract for Heritage Park Estate states :

ii. (a) one garden shed not exceeding 12 square metres in area and two metres in wall height and, or

(b) one storage shed not exceeding 140 square metres in area and 3 metres in wall height located entirely behind the rear building line of the dwelling on the lot

may be constructed of steel or aluminium sheet the external surface of which has permanently bonded to it by a factory process a non- reflective colour similar to the colour known as "Dune" on Lysaght Colorbond products and

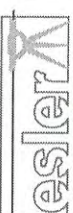
iii. for the avoidance of doubt, pursuant to clause 6 of these restrictions, a storage shed exceeding 140 square metres and 3 metres in wall height may be constructed on the lot if clad with identical materials to the dwelling constructed on the lot.

With that, we are requesting that the proposed shed development be amended to a maximum wall height of 3meters following the rules of the Land Contracts of the Estate.

We are specifically requesting that our personal details, address & letter submission be kept private and confidential.

Sincerely

PROPOSED SUBDIVISION
29 WALLA WALLA ROAD
WALLA WALLA
LOT 582 DP606508
& LOT 159 DP753731
LAYOUT PLAN



LAND CONSULTING
SURVEYORS CIVIL ENGINEERS
DEVELOPMENT CONSULTANTS
590 Macleay Street, Albany
P: (02) 6058-0000
64 Hammond Avenue, Wagga Wagga
P: (02) 6921-3332
W: www.asler.com.au
E: engineering@asler.com.au

AMENDMENTS/ACTIONS	DATE
1. INITIAL CONCEPT FOR COMMENT	06-08-2021
2. REVISED LAYOUT	09-09-2021
3. PROPOSED EASEMENT ADDED	30-09-2021
4.	
5.	
6.	
7.	
8.	
9.	
10.	
11.	
12.	
13.	
14.	
15.	

SCALE: 1:3000 A3
0 15 30 60 90 120
NOTE:
DIMENSIONS AND AREAS ARE APPROXIMATE
ONLY AND ARE SUBJECT TO FINAL SURVEY.

CHECKED:- SMA

APPROVED:-

DESIGNER	REFERENCE NO.
SMA	FILE 32742
DRAWN	ROOM
SEP 2021	ENG
DATUM	0400 32742 DMR.V02
1/10/21	

SHEET 1 OF 1



Dear Sir/Madam,

I am formally requesting that development application 10.2021.252.1 for property Lot 159 DP 753731, Lot 582 DP 606508, be rejected until further information is included in the submission, which is then provided to the greater community of Walla Walla including all neighbouring properties that are within one (1) kilometre of the development. The reason for this request is so that a holistic and informed view and assessment can then be made by the community, rather than the current seeming underhand application that was submitted only a few days before Christmas break.

For a start, the subdivision should include the zoning of the land. This is not on the current application.

Also I believe it is required for any such subdivision to include any potential changes or plans to change the zoning. As per the Greater Hume Local Environmental Plan 2012, the zoning of lots 2 and 3 is RU5 Village.

Zoning RU5 Village is in keeping area with the zoning immediately around the main streets of Walla Walla and makes perfect sense if you wish a town to grow as more people move into the area. The subdivision by Eslers Land Consulting indicates no zoning on the application. Will it be staying as this or will the zoning be changed?

Having spoken to Mr Colin Kane, the council's Director Environment & Planning, as well as several surrounding property owners, it is apparent that there is in fact other future plans for part of Lot 2 of the land by Eslers Land Consulting, which is not in line with the current zoning. It also appears that Mr Kane is aware of, but did not divulge this, when I spoke to him on 21 December 2021 at 4:36pm. The fact that he mentioned that there is some council land next to the current PJN sheds property that the developer is thinking of moving indicates further knowledge of the plans, but which is not included in the subdivision. Apparently there is a behind the scenes deal to expand the PJN sheds into part of this subdivision, which is not in keeping with RU5 Village zoning.

One of the objectives of Zone RU5 Village is defined in the Greater Hume EP 2012 as "To protect the amenity of residents."

'Amenity' originates from an old French word with amenity meaning "the pleasantness or attractiveness of a place". Expanding or moving a light industrial company onto some currently beautiful agricultural land is not adding to the pleasantness or attractiveness of the area, nor will it add to the attractiveness when there are houses and residents on the RU5 zoned land surrounding it, who will then be subjected to the additional noise such an expansion of a light industrial company would entail.

It makes more sense to plan for and zone an industrial estate for industrial companies outside of town, in the same way there is an industrial estate just outside of Jindera. This would allow PJN sheds to truly expand and meet its potential, rather than be curtailed by noise and potential dust issues raised by surrounding residents, especially when they need to work longer hours at Christmas.

PJN sheds seems to be a wonderful company and clearly employs as many people outside of town as it may within the township, but any industrial development should not be expanding in a suburban area zoned RU Village.

For residents and neighbours to make an informed and fair assessment, all such information should be provided now, rather than trying to get the subdivision through at the busiest time of the year, and then put in yet another development application, probably at another busy time of year when many are travelling or holidaying and therefore may not even have the chance to see the letter let alone respond.

I hope you are well and feel free to contact me to discuss further.

Kind regards,
Anya Williams



Greater
Hume
Council



Delivery Program 2022 - 2026

Operational Plan 2022 - 2023

greaterhume.nsw.gov.au

DRAFT FOR EXHIBITION

Front Cover Picture 1 – Seniors Week at Culcairn Library

Front Cover Picture 2 - Skate Park Event

Front Cover Picture 3 – Rotary Volunteer cooking sausages at Australia Day 2022 celebration at Holbrook (Photo by LeaBic Photography)

DRAFT FOR EXHIBITION

Contents

1	About this plan
2	Message from Mayor
3	Our Councillors and Ward Boundaries
4	Integrated planning & reporting framework
6	Our Community Profile
8	Our Vision for the Future
9	Our Guiding Principles
10	Vital Snapshot
11	Organisation Structure
12	Strategic Directions

Delivery Program 2022 - 2026

13	Healthy Communities
20	Growth and Prosperity
29	Natural and Built Environment
36	Leadership and Communication
42	Abbreviations
43	Capital Works and Forward Programs
71	Business Commercial Activities
72	Plant Replacement Program

Operational Plan 2022 - 2023

75	Estimates of Income and Expenditure
78	Statement of Revenue Policy
80	Rating Structure and Yield
81	Definition of Rating Categories
82	Town and Village Rates Categories Maps
93	Water Charges 2022 - 2023
94	Waste Charges 2022 - 2023
95	Sewer Charges 2022 - 2023
98	Pricing Methodology for Fees and Charges

About this Plan

This document combines Council's Delivery Program, Operational Plan and Budget. Together they show how Council will contribute to delivering our community aims and strategies outlined in the *Live a Greater Life* Community Strategic Plan 2022 - 2032.

We have used the four focus areas of the Community Strategic Plan - Healthy Communities, Growth and Prosperity, Natural and Built Environment and Leadership and Communication - to structure the Delivery Program and Operational Plan.

The Delivery Program sets out the activities that Council will complete in a four year period which is aligned to a Council term, along with measures we will use to track our progress in achieving the activities. Note due to the last Council elections being deferred for 18 months due to COVID the current council term will conclude in September 2024.

The Operational Plan shows services, key projects and capital works that Council will deliver in the coming year.

The Budget shows our income, expenditure and capital programs for the year ahead as well as Council's Revenue Policy.

Message from the Mayor



On behalf of Greater Hume Council it is my pleasure to present the first year of the 2022 – 2026 Delivery Program and the 2022/2023 Operational Plan.

Firstly I congratulate Cr Annette Schilg on her re-election and election as Deputy Mayor

along with returning Councillors Hicks, Meyer, O'Neill, Parker and Wilton. I also extend a warm welcome to Cr Ian Forrest and Cr Ashely Lindner who were elected for the first time at the December 2021 local government elections. Together I am confident that we can develop a cohesive Council team.

As many of residents would be aware the last term of Council was extended by 15 months due to the difficulty in conducting Council elections in a COVID environment. Therefore this term will be two years and nine months with the next Local government elections scheduled for Saturday 7 September 2024.

Financial sustainability continues to be a key challenge for Council along with delivering on the expectations of the community as conveyed to Council during the development of our Community Strategic Plan.

During the development of the Community Strategic Plan the feedback from the community has been analysed and key themes identified. Overwhelmingly, the key themes of communication, consultative decision making and infrastructure maintenance & renewal were once again reinforced as the principle areas in which our residents are seeking ongoing improvement. There will be a focus on these areas during the course of this Delivery Program.

The Delivery Program and the Operational Plan provides a summary of the principal activities and actions that the Council intends to undertake in the first year of a four year program.

In recent years Council has been very proactive in sourcing external funding for a number of infrastructure projects, particularly road upgrades. In this regard Council has been very successful in attracting over \$30M over the past five years for improvements and upgrades to the road network.

Council has also been successful in attracting funding for the following works to be undertaken in the 2022/2023 financial year:

- Jingellic Road – (Partial funding for bridge widening and strengthening between Yarrara Gap and Annandale Road) – further funding is being sought
- Gerogery Road (4.5km from Gerogery West to Shire boundary)
- Brocklesby Balldale Road (first 4km from edge of seal)

The combined Delivery Plan and Operational Plan is a key document of the integrated planning and reporting (IP&R) system, which all councils in NSW are required to prepare. Briefly, IP&R is a planning process which enables Greater Hume Council to best leverage its efforts while planning for its future. To better understand the IP&R framework, residents are directed to pages 4 and 5 for further reading.

Each year The Independent Pricing and Regulatory Tribunal (IPART) issues the maximum amount by which local government councils can increase their rates. This year IPART determined the maximum amount for Greater Hume Council and many other Councils would be 0.7%. Following outrage by the local government

sector Councils' have been able to apply for an additional special rating variation of up to a maximum of 2.5% or the indexation in their long term financial plan. For Greater Hume this has resulted in an application of a further 1.3% for a total increase in rates of 2% for the 2022/2023 financial year.

Along with the many vital programs and services identified in the 2022 – 2026 Delivery Plan, next year's Operational Plan, Councils (1 July 2022 – 30 June 2023) key outcomes include:

- Replacement of Council's ageing infrastructure (e.g. major road reconstruction projects, stormwater drainage in Culcairn's CBD).
- Projects to provide growth opportunities (e.g. Residential developments in Culcairn and Walla and industrial development at Jindera and up-zoning of land in towns and villages across the shire).
- Further implementation of Council's Disability Inclusion Action Plan (DIAP)

Despite significant funding constraints from other levels of government, Council is committed to delivering services and facilities that our residents need.

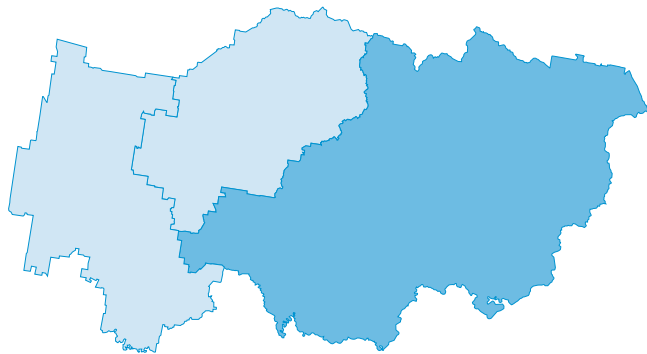
The Delivery Program and Operational Plan includes Council's Annual Budget for the 2022/2023 financial year and forward estimates for the 2023/2024, 2024/2025 and 2025/2026 financial years.

Council firmly believes the strategies implemented over the past few years along a preparedness to continually reform the organisation will provide long term sustainability for your council.

This Plan is commended to you.

Tony Quinn - Mayor

Our Councillors

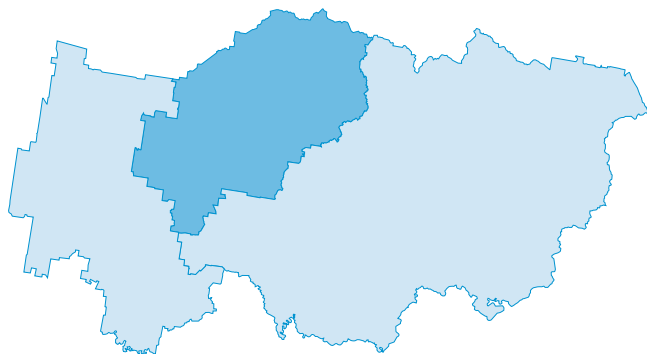


East Ward

The East Ward has 2527 electors.
The East Ward includes Holbrook, Gerogery, Woomargama, Mullengandra, Wantagong, Little Billabong, Carabost, Coppabella, Yarra, Lankey's Creek, Glenellen.



(L-R) Cr Tony Quinn (Mayor), Cr Heather Wilton, Cr Lea Parker

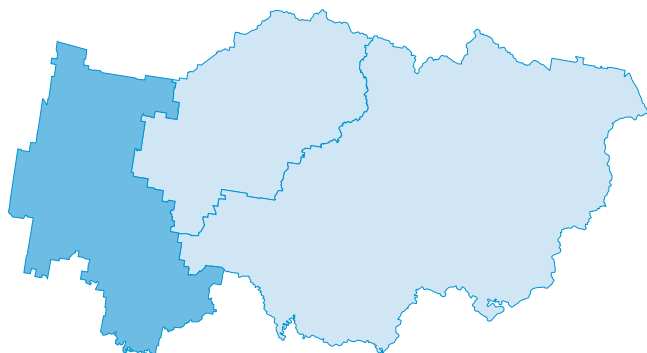


North Ward

The North Ward has 2709 electors.
The North Ward includes Culcairn, Henty, Walla Walla, Morven and Cookardinia.



(L-R) Cr Annette Schilg (Deputy Mayor), Cr Doug Meyer OAM, Cr Ian Forrest



West Ward

The West Ward has 2603 electors.
The West Ward includes Jindera, Burrumbuttock, Alma Park, Walbundrie, Brocklesby, Goombargana and Moorwatha.



(L-R) Cr Jenny O'Neill, Cr Matt Hicks, Cr Ashley Lindner

Integrated planning & reporting framework

Local councils in NSW are required to undertake their planning and reporting activities in accordance with the Local Government Act 1993 and the Local Government (General) Regulation 2021.

The Integrated Planning & Reporting (IP&R) framework enables councils to integrate their various plans together, understand how they interact and get the maximum leverage from their efforts by planning holistically for the future.

Under the IP&R framework Council is required to prepare the following documents:

Live A Greater Life Community Strategic Plan 2022 - 2032

The purpose of the Community Strategic Plan is to identify the community's main priorities and aspirations for the future and to plan strategies for achieving these goals. While Council has a custodial role in initiating, preparing and maintaining the Community Strategic Plan, it is not wholly responsible for its implementation.

Other partners such as State agencies and community groups may also be engaged in delivering the long term objectives of the plan. Council is required to review its Community Strategic Plan before the 30 June following the election (30 June 2025).

Delivery Program (this document)

The Delivery Program is a statement of commitment to the community from each newly elected council. The Delivery Program outlines the principal activities to

be undertaken by Council to implement the strategies established by the Community Strategic Plan within the resources available under the Resourcing Strategy over the four year term of Council.

Essential elements for the Delivery Program include:

- The Delivery Program directly addresses the objectives and strategies of the Community Strategic Plan and identifies principal activities that Council will undertake
- The Delivery Program must inform and be informed by the Resourcing Strategy
- The Delivery Program must address the full range of Council operations
- The Delivery Program must allocate high level responsibilities for each action or set of actions
- Financial estimates for the four year period must be included in the Delivery Program.

Operational Plan (this document)

The Operational Plan has been prepared as a sub-plan of the Delivery Program. It directly addresses the actions outlined in the Delivery Program and identifies projects, programs or activities that Council will undertake within the financial year towards addressing these actions.

Essential elements for the Operational Plan include:

- It must directly address the actions outlined in the Delivery Program
- It must identify projects, programs or activities that Council will undertake within the financial year towards addressing these actions.
- The Operational Plan must allocate responsibilities

for each project, program or activity

- It must identify suitable measures to determine the effectiveness of the projects, programs and activities undertaken.
- The Operational Plan must include a detailed budget for the activities to be undertaken in that year.

Resourcing Strategy

The Community Strategic Plan, the Delivery Program and Operational Plan must be supported by a Resourcing Strategy. The Long Term Financial Plan, Workforce Management Plan and Asset Management Plan combine to form Council's Resourcing Strategy.

The **Long Term Financial Plan** provides information about the financial sustainability of Council to address its current and future needs. The Long Term Financial Plan is used to inform decision making during the development of the Delivery Program and must be for a minimum of ten years.

The **Workforce Management Plan** must address the human resourcing requirements of Council's Delivery Program for a minimum timeframe of four years.

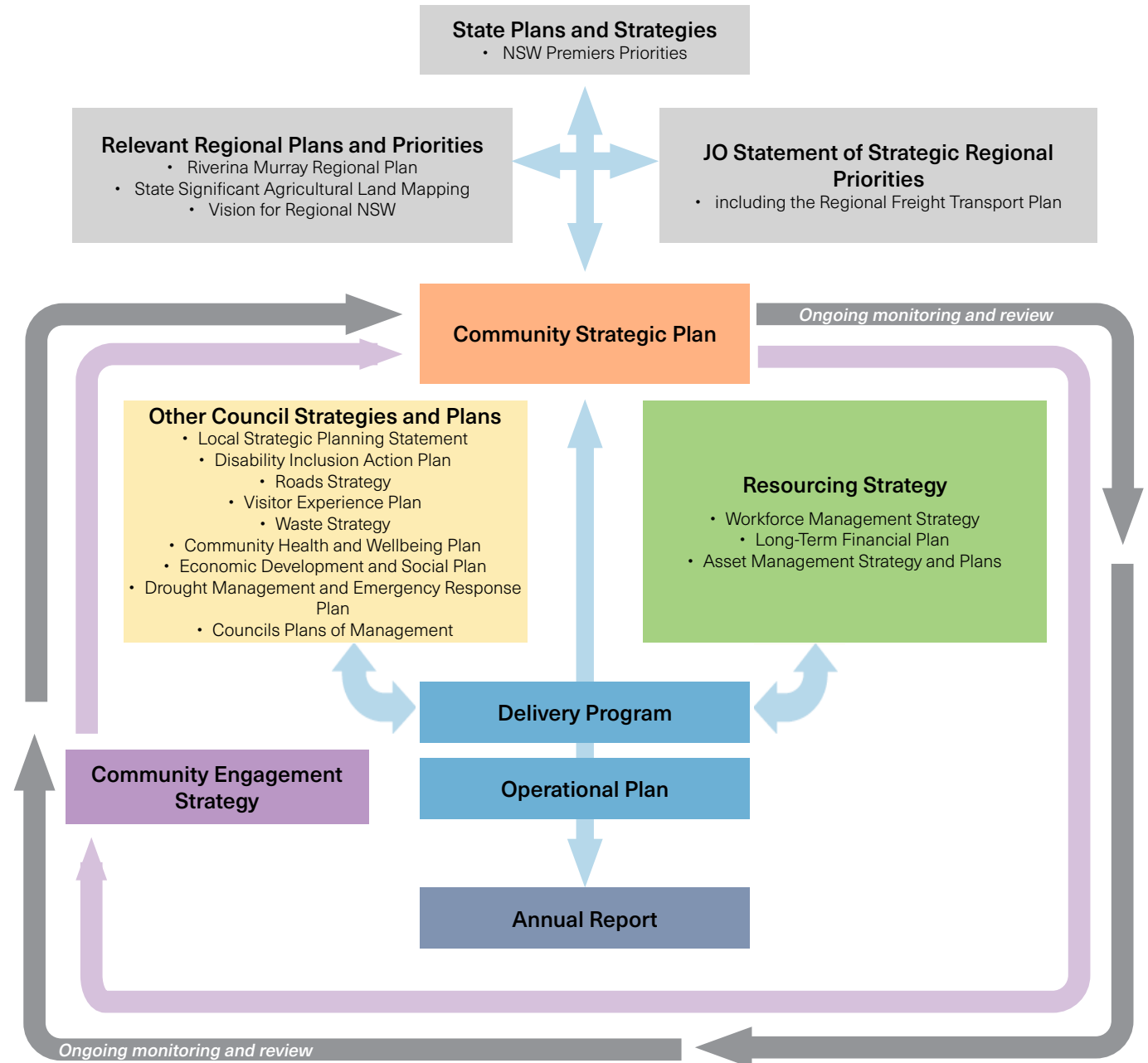
The **Asset Management Plan** informs on the current condition and ability of the community assets that exist for delivery of services to the community. Council must account for and plan for all the existing assets under its ownership and any new asset solutions proposed in its Delivery Program. The Asset Management Plan must be for a minimum timeframe of ten years. When integrated all these plans will ensure Council delivers the expressed levels of service to its community through optimal utilisation of its resources.

Annual Report

The Annual Report is a report to the community of Council's performance and achievements in relation to the objectives outlined in the Community Strategic Plan, Council's Delivery Program and Operational Plan. The Annual Report focuses on Council's implementation of the Delivery Program and Operational Plan as these are the plans that are wholly Council's responsibility and also includes information that is prescribed by the Local Government (General) Regulation 2005.

End of Term Report

This document will be prepared at the end of the current term to report Council's achievements in implementing the Community Strategic Plan over previous years.



Our Community Profile

Greater Hume Council local government area is located in southern New South Wales, bordering with Victoria and the local government areas of Wagga Wagga, Albury, Federation, Lockhart and Snowy Valley Councils.

It is roughly rectangular in shape, approximately 110km from east to west and 60km north to south. It is ideally linked by highways to Canberra, Sydney and Melbourne. The Main Southern Railway Line traverses the shire, with proximity to the Ettamogah Rail Hub and regional airports nearby at Albury and Wagga Wagga.

The five towns and six villages dispersed across the shire play a key role in servicing traffic between regional and metropolitan centres while also servicing the needs of a prosperous rural and thriving manufacturing sectors.

There are forestry resources based mainly in softwoods plantations in the eastern zone. Boutique wine and small scale olive oil also feature as emerging industries.

A growing number of transport operators base their business operations in the shire due to affordable land and proximity to the NSW transport corridor.

There are continued opportunities to grow the shire's population as the Greater Hume region is changing to a commuting based rural lifestyle community.

Albury / Wodonga and Wagga Wagga have a major influence on the local government area through employment, and access to high level goods and services.

Growing numbers of residents working Wagga Wagga or Albury / Wodonga have chosen to reside here for an affordable, rural and community lifestyle.

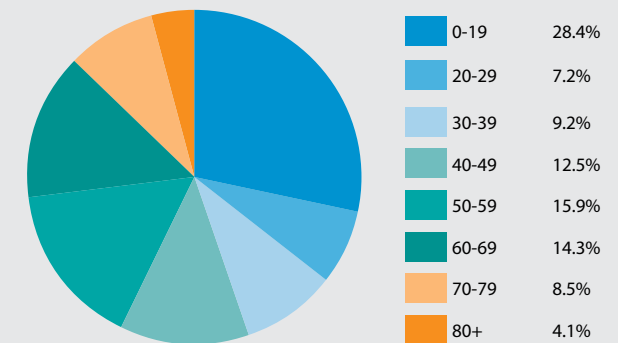
Since the onset of the global pandemic COVID-19, Council has seen unprecedented interest from people looking to relocate and buy property in the shire. This will provide significant opportunities throughout our shire.

Residents enjoy the space of Greater Hume in a safe, natural environment. Council welcomes new residents to join us and 'live a greater life'.

The Australian Bureau of Statistics (ABS) broadly defines relative socio-economic advantage and disadvantage in terms of people's access to material and social resources, and their ability to participate in society, this measurement is known as the SEIFA score.

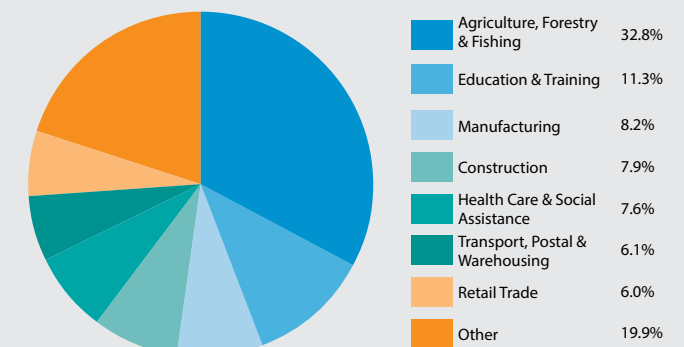
Greater Hume's SEIFA score (2016 ABS) Index of Relative Socio-economic Disadvantage score is 987 (Decile 6).

Age Groups



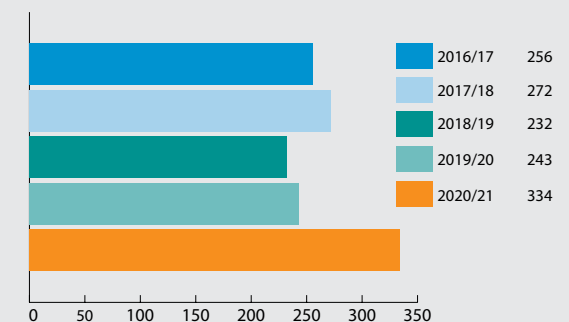
2016 ABS Census QuickStats: LGA13340

Industry Sector by Employment



2016 ABS Census QuickStats: LGA13340

Total Number of Development Applications



Greater Hume Council: Total Number of Development Applications (2016 - 2021)



2016 ABS Census QuickStats: LGA13340

Our Vision for the future

The vision we have for the future of Greater Hume is designed to encourage commitment to our future and a sense of common purpose and responsibility. It reflects the kind of community we will be in 2032.

This vision will be achieved through the implementation of the strategies based on the four core themes of *Live A Greater Life* Community Strategic Plan 2022 - 2032.

Those themes are:

- Healthy Communities
- Growth and Prosperity
- Natural and Built Environment
- Leadership and Communication

These themes are clearly interwoven and impact upon each other. They are the cornerstone for our community's progress and success.

Overall, it is the people of our community that makes us unique. It is important our vision contains quality of life, prosperity and connectivity.

Community's Vision

The community's vision for Greater Hume is captured in the following statement -

Partnering to advance our rural communities in harmony with our natural environment



Our Guiding Principles

Inclusive

We will

- Recognise that people understand and express themselves in different ways
- Share information in a way that everybody can understand
- Provide services that are inclusive and accessible for everyone enabling people to live more independently and to participate in community life
- Welcome and embrace diversity

Consultative

We will

- Use digital methods and open collaborative approaches to consult in the policy-forming and decision making process, tailoring consultation to the needs and preferences of particular groups, such as older people, younger people or people with disabilities that may not respond to traditional methods
- Make it easier for the community to contribute their views, and use clear language and plain English in consultation documents
- Reduce the risk of 'consultation fatigue' by making sure we consult efficiently and effectively

Liveable

We will

- Promote and preserve our history, heritage, culture and natural environment
- Provide and advocate for accessible and affordable, housing, and spaces, places and services that enhance the health and wellbeing of our community
- Revitalise our towns and villages and promote the benefits of a rural lifestyle to our neighbouring cities
- Welcome new residents and provide an enjoyable visitor experience
- Be environmentally responsible

Growth

We will

- Facilitate the growth of industry and business to achieve our vision
- Advocate for outcomes that benefit the interest of Greater Hume
- Successfully apply for grants and funding to grow our communities
- Initiate and sustain strong partnerships and relationships with our neighbours and government departments

Accountable

We will

- Implement leading Governance strategies
- Be financially responsible
- Have the capability and capacity to achieve our vision

Vital Snapshot

Area	5,939 square kilometres	Works Depot	Culcairn, Holbrook and Jindera
Total Population	10,841 (2021) Source: ABS Cat 3218.0 Regional Population Growth, Australia as at 25 March 2020 Estimated Resident Population LGA	Number of Staff	134 EFT as at 30 April 2022
Electors	Total Electors 7,839 as at 19 April 2022	Total Road Length	2,077 km (993 km unsealed, 1,084km sealed)
Administrative Centre	Holbrook General Manager Department of Corporate and Community Services	Swimming Pools	5 Culcairn, Henty, Holbrook, Jindera and Walla Walla
Technical Centre	Culcairn Department of Engineering Department of Environment and Planning	Waste Disposal Depots	Brocklesby, Burrumbuttock, Culcairn, Gerogery, Henty, Holbrook, Jindera, Mullengandra
Customer Service Centres	Henty, Jindera and Walla Walla	Population Centres	Brocklesby, Burrumbuttock, Culcairn, Morven, Gerogery / Gerogery West, Henty, Holbrook, Jindera, Walbundrie, Walla Walla, Woomargama.
Total Expenditure Budget*	\$39,390,904		

* Excludes depreciation, includes loan repayments

Organisation Structure

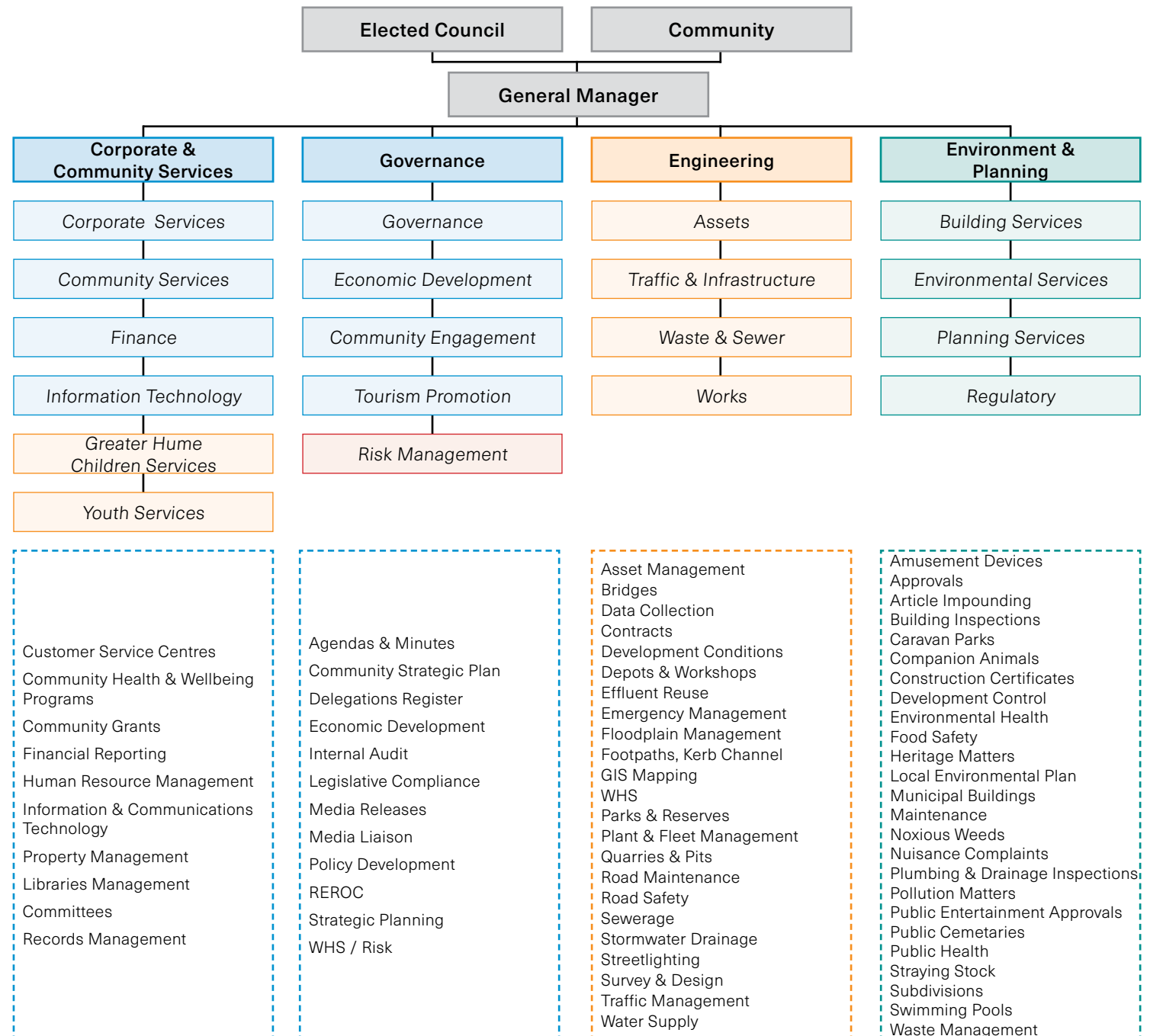
The Council, as an elected body, is responsible for determining policy and and overall strategic direction.

The General Manager provides a link between the Council and staff and is responsible for implementing the decisions of the Council.

The organisation structure below General Manager level comprises three departments: Corporate and Community Services, Engineering Services and Environment & Planning.

The three Directors which head each department together with the General Manager form the Management Executive which manage the day to day operations of the Council and provide professional advice to Councillors.

Council's organisation chart is show at right.



Strategic Directions

Theme	Objective	Outcomes	
1. Healthy Communities	Our lifestyle and services nurture the health and wellbeing of the individual and community as a whole.	1.1 1.2 1.3	Our communities are welcoming and inclusive to support diversity and social connectedness Our infrastructure and services are aligned to the health, wellbeing and safety needs of the community Our connection to the local culture and environment fosters positive relationships and learning for sustained health benefits
2. Growth and Prosperity	Our community growth maximises our location and strengths to enable prosperity for all	2.1 2.2 2.3	Our towns and villages are championed to stimulate economic growth, investment and employment opportunities Our liveability boosts quality of life for today's and future generations Our region's highlights are celebrated, maintained and promoted to enhance our visitor experience
3. Natural & Built Environment	Our natural and built environment is preserved and maintained in harmony with sustainable practices	3.1 3.2 3.3	Our infrastructure and facilities are maintained and built in harmony with the natural environment Our road and transport network is maintained and accessible Our communities share responsibility to increase sustainability and minimising our environmental impacts
4. Leadership & Communication	Our leadership and communication cultivate confidence in our future direction	4.1 4.2 4.3	Our decision making is inclusive, collaborative and encourages ownership of the future Our communication is open, effective and purposeful to connect and educate our community Our leadership and advocacy is responsive to the needs of our diverse community



HEALTHY COMMUNITIES

Strategic Theme 1

DRAFT FOR EXHIBITION

Healthy Communities

Theme	Healthy Communities
Objective	Our lifestyle and services nurture the health and wellbeing of the individual and community as a whole.

Planned Capital Projects

Project Description	Year 1 22 / 23 \$	Year 2 23 / 24 \$	Year 3 24 / 25 \$	Year 4 25 / 26 \$
Improvements to Culcairn and Holbrook children centres	200,000	-	-	-
Refurbishment of social and Council owned housing in Holbrook, Culcairn, Henty and Jindera	157,000	153,000	116,000	134,000
Refurbishment of Henty Library	199,696	-	-	-
Refurbishment of Council swimming pools (subject to external funding)	1,252,000	75,000	7,000	-
Improvements to sporting fields and recreation grounds	135,000	120,000	70,000	170,000
Improvements to parks and gardens	90,000	120,000	170,000	180,000
Footpath construction	60,000	40,000	40,000	40,000
Improvements to villages	50,000	50,000	50,000	50,000
Refurbishment and/or replacement of community halls (subject to external funding)	5,000	5,000	5,000	3,005,000

Healthy Communities

Theme	Healthy Communities
Objective	Our lifestyle and services nurture the health and wellbeing of the individual and community as a whole.
Outcome	H1 Our communities are welcoming and inclusive to support diversity and social connectedness

CSP Strategy	Initiative	Year 1 22 / 23	Year 2 23 / 24	Year 3 24 / 25	Year 4 25 / 26	Lead Service Unit
H1.1. Foster inclusive communities where everyone can participate in community life	H1.1.1. Review and update the Greater Hume Health and Wellbeing Profile and Plan including plans for: <ul style="list-style-type: none"> • Healthy ageing • Children and Youth - including a commitment to Child Safe Standards across Council and community • Multicultural 	•				Community Services
	H1.1.2. Develop partnerships with schools and other community organisations to deliver and promote targeted health and wellbeing programs for youth and engage young people in volunteering	•	•	•	•	Library & Youth Services
	H1.1.3. Undertake a range of events and programs as part of Youth week	•	•	•	•	Library & Youth Services
	H1.1.4. Provide at least two training workshops for members of the Youth Committee in areas of relevant interest, and promote the opportunity for any resident aged 12-24 years to attend	•	•	•	•	Library & Youth Services
	H1.1.5. Support the Youth Committee to hold a minimum of 4 regular meetings per annum, deliver annual planning reports and provide information to young people about the Youth Committee	•	•	•	•	Library & Youth Services
	H1.1.6. Develop and enhance cooperative relationships through the Welcoming Cities program	•				Economic Development
	H1.1.7. Introduce a disability awareness training program for local business operators and new Council staff	•				Community Services

Healthy Communities

Theme	Healthy Communities
Objective	Our lifestyle and services nurture the health and wellbeing of the individual and community as a whole.
Outcome	H1 Our communities are welcoming and inclusive to support diversity and social connectedness

CSP Strategy	Initiative	Year 1 22 / 23	Year 2 23 / 24	Year 3 24 / 25	Year 4 25 / 26	Lead Service Unit
H1.2. Empower and support vulnerable and disadvantaged community members to participate in community life	H1.2.1. Implement the Greater Hume Disability Inclusion Action Plan (DIAP)	●	●	●	●	Community Services
	H1.2.2. In line with Council DIAP implement a program of accessibility improvements to community buildings across the shire	●	●	●	●	Waste and Facilities

Continuing Activities

- Continuously explore opportunities to create greater diversity in our communities and workforce
- Lead and exercise responsibility as an equal opportunity employer to enhance local employment, volunteering and mentoring opportunities for young people and vulnerable and disadvantaged members of our communities
- Continue to rotate the annual Australia Day function across towns and villages in Greater Hume
- Recognise and promote International Day of People with Disability and other significant dates through Council's social media networks
- Invite Youth Advisory Committee to 1 Council meeting per year to showcase programs and services and to learn about meeting procedures
- Provide opportunity for Youth Advisory Committee Executive to attend NSW Youth Camp - 1 per year

Healthy Communities

Theme	Healthy Communities
Objective	Our lifestyle and services nurture the health and wellbeing of the individual and community as a whole.
Outcome	H2 Our infrastructure and services are aligned to the health, wellbeing and safety needs of the community

CSP Strategy	Initiative	Year 1 22 / 23	Year 2 23 / 24	Year 3 24 / 25	Year 4 25 / 26	Lead Service Unit
H2.1. Provide the facilities, spaces and activities that support wellbeing, active and healthy communities	H2.1.1. Develop and facilitate a range of recreational spaces with relevant program partners including multi-purpose community centres at Burrumbuttock and Jindera	●	●	●	●	Engineering
	H2.1.2. Replace / upgrade playground equipment at one park or sportsground annually	●	●	●	●	Engineering
	H2.1.3. Commence a review of existing tracks and trails to inform ongoing management and improvement program	●				Engineering
	H2.1.4. Implement a structured footway and cycleway replacement and extension program across the shire	●	●	●	●	Engineering
	H2.1.5. Achieve increased attendances at Council managed swimming pools to promote being more active, more often through events across all pools for all ages	●	●	●	●	Environment & Planning
	H2.1.6. Investigate the viability of an integrated bookings system for Council facilities	●				Corporate Services
	H2.1.7. Implement integrated booking system for Council facilities		●			Corporate Services
H2.2. Plan and provide services and infrastructure for a changing and ageing population	H2.2.1. Support Holbrook Meals on Wheels in developing local service delivery models for aged services	●				Community Services
	H2.2.2. Provide a range of free events to over 55's to improve health, safety and wellbeing, including an activity to celebrate NSW Seniors Festival	●				Community Services

Continuing Activities

- Support the ongoing provision of the current point to point community transport service
- Upgrade play equipment and play spaces as budget permits
- Provide and maintain existing Aged Care Housing

Healthy Communities

Theme	Healthy Communities
Objective	Our lifestyle and services nurture the health and wellbeing of the individual and community as a whole.
Outcome	H3 Our connection to the local culture and environment fosters positive relationships and learning for sustained health benefits

CSP Strategy	Initiative	Year 1 22 / 23	Year 2 23 / 24	Year 3 24 / 25	Year 4 25 / 26	Lead Service Unit
H3.1. Ensure the community has access to a wide range of learning spaces, resources and activities	H3.1.1. Provide support and guidance to enable local community gardens to establish and grow	●				Community Services
	H3.1.2. Review library delivery service models in 2023 / 2024 to commence 1 July 2024		●			Library & Youth Services
	H3.1.3. Complete building improvement works at Henty Library	●				Waste & Facilities
	H3.1.4. Deliver an education campaign to residents to reduce their risk of becoming victims of fraud, including the delivery of three education sessions to seniors groups about identity theft and scams	●				Community Services
H3.2. Support children's education and care services to ensure a strong foundation for lifelong learning	H3.2.1. Prepare plans, tender documentation and complete building upgrade works at Holbrook and Culcairn childcare centres	●				Waste & Facilities
	H3.2.2. Develop a child and family services guide		●			Children Services

Healthy Communities

Theme	Healthy Communities
Objective	Our lifestyle and services nurture the health and wellbeing of the individual and community as a whole.
Outcome	H3 Our connection to the local culture and environment fosters positive relationships and learning for sustained health benefits

CSP Strategy	Initiative	Year 1 22 / 23	Year 2 23 / 24	Year 3 24 / 25	Year 4 25 / 26	Lead Service Unit
H3.3. Increase, preserve and promote awareness of the community's history and heritage	H3.3.1. Deliver the Greater Hume Museum Adviser Program (or similar programs) to provide partnership, guidance, training and expertise to our public and private museums and historical society's	●	●	●	●	Tourism and Promotions
	H3.3.2. Preserve and maintain a permanent collection of significant items from Greater Hume Council (including items from former Culcairn, Holbrook and Hume Council's	●	●			Tourism and Promotions
	H3.3.3. Create awareness of local culture and history of the Aboriginal and Torres Strait Islander people	●	●	●	●	Tourism and Promotions

Continuing Activities

- Ensure the Greater Hume Children Services remains a relevant, reliable and sustainable service
- Manage Council's library facilities including lending services, reference, community information, public access computers, programs and events and the development of library collections
- Advocate, educate and implement processes for the future preservation of our heritage and history
- Advocate / lobby for continuation of community transport service across Greater Hume (Regional Buses service) to ensure access to public transport for all community members
- Deliver pop-up play sessions to connect families and provide new play opportunities for children
- Raise awareness in the community of child protection during Child Protection Week
- Develop marketing and promotions program for Greater Hume Children Services



GROWTH & PROSPERITY

Strategic Theme 2

DRAFT FOR EXHIBITION

Growth & Prosperity

Theme	Growth & Prosperity
Objective	Our community growth maximises our location and strengths to enable prosperity for all

Planned Capital Projects

Project Description	Year 1 22 / 23 \$	Year 2 23 / 24 \$	Year 3 24 / 25 \$	Year 4 25 / 26 \$
Expansion and improvements to public toilet facilities	80,000	-	40,000	40,000

Growth & Prosperity

Theme	Growth & Prosperity
Objective	Our community growth maximises our location and strengths to enable prosperity for all
Outcome	G1 Our towns and villages are championed to stimulate economic growth, investment and employment opportunities

CSP Strategy	Initiative	Year 1 22 / 23	Year 2 23 / 24	Year 3 24 / 25	Year 4 25 / 26	Lead Service Unit
G1.1. Strengthen economic viability and connections beyond Greater Hume	G1.1.1. Support the promotion and actions contained in the Murray Region Newcomer Attraction and Retention Strategy	●	●			Economic Development
	G1.1.2 Promote Greater Hume LGA to the Regional Employment Hub in Western Sydney (NSW GROW Murray Pilot) and in conjunction with Multicultural NSW to support placed-based resettlement partnerships	●	●			Economic Development
G1.2. Pursue a high standard of planning, urban design and development that supports urban centres and rural localities	G1.2.1. Prepare new Section 7.11 contributions plan for West Jindera precinct	●				Environment & Planning
	G1.2.2. Undertake West Jindera Masterplan	●				Environment & Planning
	G1.2.3. Prepare Planning Proposal for the rezoning of land in West Jindera Masterplan area	●	●			Environment & Planning
	G1.2.4. Prepare Land Use Strategies for Holbrook and Morven	●	●			Environment & Planning
	G1.2.5. Subject to final Council approval, undertake Culcairn Residential Estate	●				Economic Development
	G1.2.6. Undertake promotion of Jacob Wenke Drive Residential Subdivision Stage 2 and Stage 3 developments	●	●			Economic Development
	G1.2.7. In conjunction with RivJO investigate options for an Affordable Housing Strategy for Greater Hume LGA	●				Economic Development

Growth & Prosperity

Theme	Growth & Prosperity
Objective	Our community growth maximises our location and strengths to enable prosperity for all
Outcome	G1 Our towns and villages are championed to stimulate economic growth, investment and employment opportunities

CSP Strategy	Initiative	Year 1 22 / 23	Year 2 23 / 24	Year 3 24 / 25	Year 4 25 / 26	Lead Service Unit
G1.3. Support business and industry to be economically, socially and environmentally responsible	G1.3.1. Conduct two business training workshops annually	●	●	●	●	Economic Development
	G1.3.2. Conduct two business after hours events for business and industry	●	●	●	●	Economic Development

Continuing Activities

- Ensure the Greater Hume Children Services remains a relevant, reliable and sustainable service
- Manage Council's library facilities including lending services, reference, community information, public access computers, programs and events and the development of library collections
- Engage the community regarding the circular economy and best practice sustainable programs
- Continuation of the 'Buy Local in Greater Hume' initiative
- Continued partnership in Country Change program auspiced by RDA Riverina
- Be an active participant in the NSW Growing Regions of Welcome Program (Murray Pilot)

Growth & Prosperity

Theme	Growth & Prosperity
Objective	Our community growth maximises our location and strengths to enable prosperity for all
Outcome	G2 Our liveability boosts quality of life for today's and future generations

CSP Strategy	Initiative	Year 1 22 / 23	Year 2 23 / 24	Year 3 24 / 25	Year 4 25 / 26	Lead Service Unit
G2.1. Support local job creation by creating industrial areas and employment opportunities	G2.1.1.Undertake study to report on transport sector opportunities		●			Economic Development
	G2.1.2. Actively promote and support vocational education programs through local high schools	●	●	●	●	Library & Youth Services
G2.2. Encourage social enterprises and businesses to grow local employment	G2.2.1. Prepare a strategy to investigate the expansion of industrial estates or development of new industrial estates for Holbrook, Culcairn, Jindera, Walla Walla and Henty			●		Environment & Planning
	G2.2.2. Subject to final Council approval, proceed with 26 lot subdivision at Jindera Industrial Estate	●				Economic Development
	G2.2.3. Partner with TAFE to promote awareness of VET programs, provide traineeship and apprentice opportunities and link with local business	●	●	●	●	Library & Youth Services
G2.3. Improve streetscapes of our towns and villages	G2.3.1. Construct new Holbrook CBD toilet	●				Engineering
	G2.3.2. Undertake master town plans for Holbrook, Jindera and Culcairn		●	●	●	Economic Development
	G2.3.3. Undertake Liveability Action Plan for Holbrook	●				Economic Development
	G2.3.4. Undertake Liveability Action Plan for Culcairn and Jindera		●	●		Economic Development
	G2.3.5. Undertake Liveability Action Plan for Henty and Walla Walla				●	Economic Development

Growth & Prosperity

Theme	Growth & Prosperity
Objective	Our community growth maximises our location and strengths to enable prosperity for all
Outcome	G2 Our liveability boosts quality of life for today's and future generations

Continuing Activities

- Upgrade and improve public toilet facilities for use by residents and visitors, all improvements to meet current disability legislative requirements
- Development of master plans for all towns and villages
- Participate in RivJO Critical Events Coordination Committee and NSW GROW Murray Taskforce Committee
- Produce quarterly Business e-Newsletter
- Maintain and expand the Greater Hume business database
- Annual update Buy Local Directory and distribute to business and community
- Support NBN and other carriers to provide improved coverage
- Support applications by private providers to upgrade regional connectivity across the LGA, to result in improved digital capacity including fixed wireless internet networks to resolve localised black spot issues
- Support community and Council grant applications with specific economic and community modelling reports

Growth & Prosperity

Theme	Growth & Prosperity
Objective	Our community growth maximises our location and strengths to enable prosperity for all
Outcome	G3 Our region's highlights are celebrated, maintained and promoted to enhance our visitor experience

CSP Strategy	Initiative	Year 1 22 / 23	Year 2 23 / 24	Year 3 24 / 25	Year 4 25 / 26	Lead Service Unit
G3.1. Enliven community life by delivering and supporting events, public art, cultural celebrations and entertainment	G3.1.1. Encourage development, promotion, funding and management skills of events and cultural programs to grow the visitor experience and provide a point of difference	●	●	●	●	Tourism and Promotions
	G3.1.2. Maintain and promote the Greater Hume Events Calendar and provide advice on Hosting an Event in Greater Hume	●	●	●	●	Tourism and Promotions
	G3.1.3. Explore the feasibility and funding opportunities of developing public and cultural art or sculpture trails in Greater Hume		●	●		Tourism and Promotions
G3.2. Promote Greater Hume as a great place to live, work, visit and invest	G3.2.1. Review and implement contemporary Visitor Centre Services to extend tourism assistance across Council's heritage, culture and tourism facilities and locations	●	●	●	●	Tourism & Promotions
	G3.2.2. Hold an event to welcome new residents to Greater Hume including newcomer residents	●	●	●	●	Economic Development
	G3.2.3. Develop promotional / marketing campaigns and collateral to hero Greater Hume's natural environment, history and heritage, walk / bike / ride / drive itineraries, agritourism, tourism operators and experiences	●	●	●	●	Tourism & Promotions
	G3.2.4. Review the Greater Hume Visitor Experience Plan	●				Tourism & Promotions
	G3.2.5. Conduct visitor information workshops / meetings for tourism operators, community members and Greater Hume Council staff to provide them with knowledge when assisting with enquiries from visitors	●	●	●	●	Tourism & Promotions

Growth & Prosperity

Theme	Growth & Prosperity
Objective	Our community growth maximises our location and strengths to enable prosperity for all
Outcome	G3 Our region's highlights are celebrated, maintained and promoted to enhance our visitor experience

CSP Strategy	Initiative	Year 1 22 / 23	Year 2 23 / 24	Year 3 24 / 25	Year 4 25 / 26	Lead Service Unit
G3.3. Promote the diversity and quality of retail offerings and local products	G3.3.1. Encourage individuals and agricultural businesses to develop farm gate and niche produce	●	●	●	●	Tourism and Promotions
	G3.3.2. Promote and support local producers and giftware through the Greater Hume Visitor Information Centre	●	●			Tourism and Promotions
	G3.3.3. Ensure all tourism operators and experiences have a digital presence through the Australian Tourism Data Warehouse	●	●	●	●	Tourism and Promotions
	G3.3.4. Ensure all retailers and tourism operators are listed in Buy Local in Greater Hume Business Directory	●	●	●	●	Tourism and Promotions & Economic Development

Growth & Prosperity

Theme	Growth & Prosperity
Objective	Our community growth maximises our location and strengths to enable prosperity for all
Outcome	G3 Our region's highlights are celebrated, maintained and promoted to enhance our visitor experience

Continuing Activities

- Promotion and support of Greater Hume's community, sporting and agricultural events through various policies, protocols, processes and seeking funding opportunities
- Encourage and promote the feasibility, development and organisation of specialist and inclusive events throughout Greater Hume
- Ensure the continued promotion, maintenance, development and accessibility by community and visitors of Greater Hume's sportsgrounds, recreational reserves, parks, toilet facilities, skate parks, dog off leash areas, caravan dump points etc
- Continue to work collaboratively and establish new links to enhance the visitor experience with compatible organisations such as Destination NSW, Murray Regional Tourism, NSW National Parks and Wildlife Service and Museum & Galleries NSW
- Work with tourism operators and stakeholders across Greater Hume to educate and develop a collaborative planning and marketing network whilst utilising digital media and distribution to grow the tourism offering and better reach their target market
- Provide support, advice and promotion to existing and new tourism operators and experiences to develop and provide quality new visitor experiences in Greater Hume
- Coordinate the ongoing management of the #visitgreaterhume brand to ensure a visitor focused tourism experience
- Providing information and advice to tourism operators and event organisers via Tourism and Promotions eNews and monthly eNews What's On.
- Progress Council's residential attraction strategy including specific promotion of #movetogreaterhume



NATURAL & BUILT ENVIRONMENT

Strategic Theme 3

DRAFT FOR EXHIBITION

Natural & Built Environment

Theme	Natural & Built Environment
Objective	Our natural and built environment is preserved and maintained in harmony with sustainable practices

Planned Capital Projects

Project Description	Year 1 22 / 23 \$	Year 2 23 / 24 \$	Year 3 24 / 25 \$	Year 4 25 / 26 \$
Ongoing improvements at Council depots	50,000	50,000	50,000	50,000
Replacement and upgrading of Council's fleet	655,000	1,233,000	1,285,000	1,260,000
Stormwater drainage and flood mitigation works (subject to external funding contributions)	650,000	4,310,000	80,000	80,000
Improvements at Council cemeteries	40,000	5,000	5,000	5,000
Upgrade to water supply infrastructure	1,430,000	1,686,000	173,000	254,000
Upgrade to sewerage services infrastructure	331,000	619,000	3,353,000	4,618,000
Local road construction (including Roads to Recovery projects)	1,000,000	1,300,000	1,400,000	1,400,000
Bitumen resealing program (rural and urban roads)	900,000	1,080,000	1,080,000	1,080,000
Gravel resheeting program	1,640,000	1,690,000	1,740,000	1,790,000
Regional roads program (externally funded)	2,810,000	2,810,000	2,810,000	2,810,000
Bridge and major culvert program	130,000	-	150,000	150,000
Kerb and gutter construction	-	100,000	40,000	40,000
Bus shelter improvements	5,000	5,000	5,000	5,000

Natural & Built Environment

Theme	Natural & Built Environment
Objective	Our natural and built environment is preserved and maintained in harmony with sustainable practices
Outcome	N1 Our infrastructure and facilities are maintained and built in harmony with the natural environment

CSP Strategy	Initiative	Year 1 22 / 23	Year 2 23 / 24	Year 3 24 / 25	Year 4 25 / 26	Lead Service Unit
N1.1. Develop and implement long term Asset Management Plans for all infrastructure categories	N1.1.1. Plan and undertake activities to build resilience in the asset base in response to environmental challenges	●	●	●	●	Engineering
	N1.1.2. Implement the program for asset revaluations	●	●	●	●	Engineering
	N1.1.3. Plan for activities required to introduce strategic asset management programs	●	●	●	●	Engineering
	N1.1.4. Refine distribution of asset renewal funding to align with asset categories and asset life cycle modelling	●	●	●	●	Engineering
	N1.1.5. Develop a strategy for organisation-wide asset management literacy	●	●	●	●	Engineering
	N1.1.6. Complete upgrade works to water reservoir at Black Street Culcairn	●	●			Water & Waste Water
	N1.1.7. Upgrade Jindera wastewater treatment plant			●	●	Water & Waste Water
	N1.1.8. Complete Plan of Management for Crown lands under the control and management of Council	●				Corporate Services
	N1.1.9. Review and update Plans of Management for Council owned and managed land		●			Corporate Services / Environment & Planning

Natural & Built Environment

Theme	Natural & Built Environment					
Objective	Our natural and built environment is preserved and maintained in harmony with sustainable practices					
Outcome	N1 Our infrastructure and facilities are maintained and built in harmony with the natural environment					
CSP Strategy	Initiative	Year 1 22 / 23	Year 2 23 / 24	Year 3 24 / 25	Year 4 25 / 26	Lead Service Unit
N1.2. Expand waste water treatment systems into villages	N1.2.1. Continue to investigate options to sewer Gerogery, Woomargama and Burrumbuttock	●	●	●	●	Water & Waste Water

Natural & Built Environment

Theme	Natural & Built Environment
Objective	Our natural and built environment is preserved and maintained in harmony with sustainable practices
Outcome	N1 Our infrastructure and facilities are maintained and built in harmony with the natural environment

CSP Strategy	Initiative	Year 1 22 / 23	Year 2 23 / 24	Year 3 24 / 25	Year 4 25 / 26	Lead Service Unit
N1.3. Support local adoption of clean energy solutions	N1.3.1. Promote programs to enable citizens to adopt energy efficiency and renewable energy technologies	●				Corporate Services
	N1.3.2. Continue to implement the Greater Hume Energy Savings Action Plan and investigate the feasibility of further expansion of solar photovoltaic systems and batteries at various community facilities	●	●	●	●	Corporate Services
	N1.3.3. Review opportunities to support electric vehicle charging points at Council offices and depots to facilitate integration of electric vehicles into Council's fleet	●	●			Corporate Services
N1.4. Encourage and provide local reuse and recycling infrastructure	N1.4.1. Investigate funding opportunities to process organic material	●				Environment & Planning
	N1.4.2. Implement a third organic bin for kerbside collection in urban areas			●	●	Environment & Planning
	N1.4.3. Develop a sustainable purchasing policy to ensure procurement of material containing recycled content		●			Environment & Planning

Continuing Activities

- Implement capital projects in accordance with the adopted works program
- Participate in the 'HalveWaste' Program

Natural & Built Environment

Theme	Natural & Built Environment
Objective	Our natural and built environment is preserved and maintained in harmony with sustainable practices
Outcome	N2 Our road and transport network is maintained and accessible

CSP Strategy	Initiative	Year 1 22 / 23	Year 2 23 / 24	Year 3 24 / 25	Year 4 25 / 26	Lead Service Unit
N2.1. Develop 5-year Strategic Road Strategy	N2.1.1. Implement asset maintenance and renewal programs in accordance with adopted budgets and capital works programs	●	●	●	●	Engineering
	N2.1.2. Seek external funding for identified priority road projects including: <ul style="list-style-type: none"> Jingellic Road (various sections) Brocklesby - Balldale Road (construction of final 4km) Coppabella Road (rehabilitation of first 4km) Henty - Cookardina Road (Henty - HMFD) Culcairn - Holbrook Road (Willow Creek Bridge widening) Benambra Road (Weeamera Road to Cummings Road) 	●	●	●	●	Engineering

Continuing Activities

- Implement capital projects in accordance with the adopted works program

Natural & Built Environment

Theme	Natural & Built Environment
Objective	Our natural and built environment is preserved and maintained in harmony with sustainable practices
Outcome	N3 Our communities share responsibility to increase sustainability and minimising our environmental impacts

CSP Strategy	Initiative	Year 1 22 / 23	Year 2 23 / 24	Year 3 24 / 25	Year 4 25 / 26	Lead Service Unit
N3.1. Develop planning and operational controls to protect and support a sustainable environment	N3.1.1. Implement the Riverina & Murray Weeds Action Program	●	●	●	●	Environment & Planning
	N3.1.2. Provide resources and support to landcare groups engaged in on-ground activities across the shire	●	●	●	●	Environment & Planning
	N3.1.3. Complete rehabilitation works at Funks Pit quarry	●				Engineering
	N3.1.4. Review the Greater Hume Integrated Water Cycle Management Plan and associated planning controls to provide best practice water cycle management for new development	●				Engineering
	N3.1.5. Investigate and consult with our community on a stormwater management services charge to support flood mitigation works and improvements to the drainage system	●				Engineering

Continuing Activities

- Undertake inspections on public and private land to detect and assess weed infestations



LEADERSHIP & COMMUNICATION

Strategic Theme 4

DRAFT FOR EXHIBITION

Leadership & Communication

Theme	Leadership & Communication
Objective	Our leadership and communication cultivate confidence in our future direction

Planned Capital Projects

Project Description	Year 1 22 / 23 \$	Year 2 23 / 24 \$	Year 3 24 / 25 \$	Year 4 25 / 26 \$
Replace furniture and install new audio visual equipment at Culcairn Council Chambers	-	30,000	-	-
Minor refurbishment of administration offices and Jindera Community Hub	20,000	-	20,000	-
Ongoing replacement / upgrade of IT hardware	40,000	40,000	40,000	40,000

Leadership & Communication

Theme	Leadership & Communication
Objective	Our leadership and communication cultivate confidence in our future direction
Outcome	L1 Our decision-making is inclusive, collaborative and encourages ownership of our future

CSP Strategy	Initiative	Year 1 22 / 23	Year 2 23 / 24	Year 3 24 / 25	Year 4 25 / 26	Lead Service Unit
L1.1. Support local decision making through transparent communication and inclusive community engagement	L1.1.1. Establish relevant Communications Engagement and Events policies, protocols and processes	●				Executive
	L1.1.2. Develop strategies to identify new technologies to open up digital communications and engagement channels	●	●			Corporate Services
	L1.1.3. Source and develop innovative methodologies to involve the community in two way decision-making processes	●	●			Executive
	L1.1.4. Develop a Digital Strategy to identify new ways to expand digital communication			●	●	Executive

Continuing Activities

- Promote the policies, events, services, community engagement and activities of Council through the use of available media and digital resources
- Advertise information regarding Council meetings and events in accordance with legislation and time requirements
- Expand the information available to the community online and encourage online collaboration and self-serve service platforms
- Develop quarterly Council newsletters and a rates notice insert whilst ensuring effective and targeted content
- Continued implementation of the Greater Hume Council Communication Plan

Leadership & Communication

Theme	Leadership & Communication
Objective	Our leadership and communication cultivate confidence in our future direction
Outcome	L2 Our communication is open, effective and purposeful to connect and educate our community

CSP Strategy	Initiative	Year 1 22 / 23	Year 2 23 / 24	Year 3 24 / 25	Year 4 25 / 26	Lead Service Unit
L2.1. Support leadership and mentoring initiatives that build and strengthen the capacity of individuals, businesses and communities	L2.1.1. Develop a Volunteer Management and Support Strategy	●				Corporate Services & Risk
	L2.1.2. Assist with coordination of Local Government elections		●	●		Executive
L2.2. Collaborate with partners to deliver positive outcomes for the community, economy and environment	L2.2.1. Actively lobby State and Federal members of parliament on issues of importance to our community	●	●	●	●	Executive
	L2.2.2. Actively participate in regional strategic planning and collaborative initiatives through REROC / RivJO, Riverina Regional Library and government agencies	●	●	●	●	Executive

Continuing Activities

- Provide Councillors with support and training to ensure their ongoing professional development
- Policies and procedures are in place to support Councillors and inform the community
- Provide support and advice to community groups that manage Council's assets to facilitate leadership opportunities and improve accountability
- Formally recognise community leaders through Australia Day awards
- Actively participate in Local Government NSW Annual Conference

Leadership & Communication

Theme	Leadership & Communication
Objective	Our leadership and communication cultivate confidence in our future direction
Outcome	L3 Our leadership and advocacy

CSP Strategy	Initiative	Year 1 22 / 23	Year 2 23 / 24	Year 3 24 / 25	Year 4 25 / 26	Lead Service Unit
L3.1. Undertake integrated, long term planning and decision making, reflective of community needs, resources and aspirations	L3.1.1. Develop and implement a performance monitoring system for four year Delivery Program reporting	●				Corporate Services
	L3.1.2. Develop and implement the Greater Hume Council Workforce Management Plan	●	●	●	●	Corporate Services
	L3.1.3. Develop and implement an Asset Management Improvement Program	●				Engineering
	L3.1.4. Implement the Greater Hume Disability Inclusion Action Plan 2022-2026 including companion card program	●	●	●	●	Community Services
	L3.1.5. Undertake asset class revaluation for Buildings	●				Waste & Facilities
	L3.1.6. Undertake asset class revaluation for Roads		●			Engineering
	L3.1.7. Prepare the End of Term Report and review the Greater Hume Community Strategic Plan			●		Executive
L3.2. Ensure responsible, sustainable, ethical and open local government	L3.2.1. Undertake a community-wide Customer Satisfaction Survey		●			Executive
	L3.2.2. Implement the Department of Planning, Industry and Environment ePlanning Portal integration to support access to information	●				Environment & Planning

Leadership & Communication

Theme	Leadership & Communication
Objective	Our leadership and communication cultivate confidence in our future direction
Outcome	L3 Our leadership and advocacy

CSP Strategy	Initiative	Year 1 22 / 23	Year 2 23 / 24	Year 3 24 / 25	Year 4 25 / 26	Lead Service Unit
L3.3. Deliver efficiency, effectiveness and probity in Council processes and services	L3.3.1. Identify and complete at least one service and efficiency review within each Department annually with particular emphasis on removing manual workloads within Council processes	●	●	●	●	Corporate Services
	L3.3.2. Undertake a program on Internal Audit projects and provide advice on risk and control, economy, efficiency and effectiveness across all service elements of Council	●	●	●	●	Corporate Services
	L3.3.3. Replace furniture and install new audio visual equipment in Culcairn Council Chambers		●			Waste & Facilities
	L3.3.4. Implement reporting and dashboard tools to support administrative processes and decision making	●				Corporate Services
	L3.3.5. Develop and implement an information technology infrastructure replacement program	●	●	●	●	Information Technology
	L3.3.6. Continue to support our staff to use technology by improving digital capability	●	●	●	●	Information Technology
	L3.3.7. Implement and manage technology that allows staff to access information from any location to improve delivery of services	●	●	●	●	Information Technology
	L3.3.8. Investigate an integrated Cemetery Register that allows all cemetery records to be captured in one location and available online	●				Environment & Planning
	L3.3.9. Implement an integrated Cemetery Register which captures all cemetery records and documentation in one location		●			Environment & Planning

Continuing Activities

- Implement a structured policy review process including subscription to a legislative updates service
- Implement best practice financial management processes to support administrative processes and decision making
- Maintain effective and open complaints handling processes
- Implement effective risk management programs to minimise Council's exposure to risk and ensure continuity of critical business functions with particular emphasis on cyber security threats and incidents
- Provide ongoing support to Management Committees that manage council assets to improve effectiveness and probity of committee activities
- Continue development of Councils Asset Management systems to support robust Council decision making

Abbreviations

ABS	Australian Bureau of Statistics
ARTC	Australian Rail Track Corporation
ATDW	Australian Tourism Data Warehouse
CAPT	Continuous Accessible Path and Travel
CET	Community Engagement Toolkit
CH&W Plan	Community Health and Wellbeing Plan
CT	Community Transport
DIAP	Disability Inclusion Action Plan
DPI	Department of Primary Industries
ED&S Plan	Economic Development and Social Plan
EPA	NSW Environmental Protection Authority
FTE	Full time equivalent
GHC	Greater Hume Council

GHLEP	Greater Hume Local Environmental Plan 2012
GHS	Greater Hume shire
HR	Human resources
IAP2	International Association For Public Participation Australasia
ICT	Information and computing technology
IWCMP	Integrated Water Cycle Management Plan
IP&R	Integrated Planning and Reporting
RivJO	Riverina Joint Organisation
LED	LED lighting
LEP	Local Environmental Plan
LG	Local Government
LGA	Local Government Area
LLS	Local Land Services
LTFP	Long Term Financial Plan

MANEX	Senior management group comprising General Manager and three Directors
Mgt	Management
MOU	Memorandum of Understanding
MRT	Murray Regional Tourism
OLG	Office of Local Government
PwD	People with disability
RDA (Murray)	Regional Development Australia (Murray)
REROC	Riverina Eastern Organisation of Councils
RFS	NSW Rural Fire Service
TfNSW	Transport for NSW
SEIFA	Socio-Economic Indexes for Areas
SES	State Emergency Services
VEP	Visitor Experience Plan
WHS	Work Health and Safety

Capital Works and Forward Programs 2022/2023 to 2025/2026

Governance

Title: Governance

Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
Governance	Vehicle Replacement	Cash	\$60,000.00		\$-	\$60,000.00
Culcairn Council Chambers	Replace furniture and install new audio visual equipment	Cash	\$-	\$30,000.00		
			\$60,000.00	\$30,000.00	\$-	\$60,000.00
Total Governance			\$60,000.00	\$30,000.00	\$-	\$60,000.00

Administration

Title: Corporate Admin

Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
Administration Offices	Refurbishment	Cash	\$10,000.00	\$-	\$10,000.00	\$-
Chief Financial Officer	Vehicle Replacement	Cash			\$45,000.00	
Director Corporate & Community Services	Vehicle Replacement	Cash	\$50,000.00		\$-	\$50,000.00
Corporate Services Manager	Vehicle Replacement	Cash	\$45,000.00			
Jindera Hub	Refurbishment	Jindera Hub Reserve	\$10,000.00		\$10,000.00	
			\$115,000.00	\$-	\$65,000.00	\$50,000.00

Title: Information Technology

Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
Corporate Admin	Computer Equipment Replacement	Cash	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00
			\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00

Title: Engineering Administration

Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
Engineering	Traffic Counters	Cash	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
Director Engineering	Vehicle Replacement	Cash				\$50,000.00
Manager Traffic & Infrastructure	Vehicle Replacement	Cash		\$45,000.00		
			\$5,000.00	\$50,000.00	\$5,000.00	\$55,000.00

Capital Works and Forward Programs 2022/2023 to 2025/2026

Title: Depot Administration and Management

Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
Various Depots	Capital Improvements	Cash	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00
			\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00

Title: Plant Replacement

Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
Plant Purchases	Capital Expenditure as per Plant Replacement Program	Plant Replacement Reserve	\$655,000.00	\$1,233,000.00	\$1,285,000.00	\$1,260,000.00
			\$655,000.00	\$1,233,000.00	\$1,285,000.00	\$1,260,000.00

Total Administration

\$865,000.00 \$1,373,000.00 \$1,445,000.00 \$1,455,000.00

Public Order & Safety

Title: Fire Services

Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
			\$-	\$-	\$-	\$-
Total Public Order & Safety			\$-	\$-	\$-	\$-

Health Administration

Title: Health Administration

Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
Manager Waste & Facilities	Vehicle Replacement	Cash			\$40,000.00	
Director Environment & Planning	Vehicle Replacement	Cash			\$50,000.00	
			\$-	\$-	\$90,000.00	\$-
Total Health Administration			\$-	\$-	\$90,000.00	\$-

Capital Works and Forward Programs 2022/2023 to 2025/2026

Environment

Title: Waste Management

Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
Culcairn Landfill	Cell Construction Licencing Requirement under POEO	Waste Management Reserve			\$50,000.00	\$50,000.00
			\$-	\$-	\$50,000.00	\$50,000.00

Title: Stormwater Drainage

MAP REF	Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
1	Adam St Jindera	Upgrade of drainage in Adam St (Jindera St to Watson St Drain)	50% Cash/50% R2R	\$100,000.00			
2	Pioneer Drive Jindera	Culvert Works next to Roundabout at Jindera St	S7.11 Contribution Plan	\$50,000.00			
	Brownrigg St Morven	Install Underground Drainage and regrade table drains and driveway culverts (Stage 2 and 3)	50% S7.12 Contribution Plan, 50% cash		\$310,000.00		
	Smart St Henty	Comer to Smith St replace open drain with piped drain in Henty	Cash			\$80,000.00	
	Federal St Culcairn	Replace Open Drain with Culverts and install Kerb along Bal-four St from Federal st to Drain	Cash				\$80,000.00
3	Holbrook Flood Mitigation	Construction of Levee and associated drainage infrastructure	100% funded	\$500,000.00	\$4,000,000.00		
				\$650,000.00	\$4,310,000.00	\$80,000.00	\$80,000.00

Total Environment

\$650,000.00 \$4,310,000.00 \$130,000.00 \$130,000.00

Community Services & Education

Title: Family Day Care

Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
Manager Community Services	Vehicle Replacement for Pathfinder	Family Day Care Reserve	\$45,000.00			
Children Services pool car	Vehicle Replacement for Mondeo	Family Day Care Reserve			\$32,000.00	
Children Services pool car	Vehicle Replacement for Focus	Family Day Care Reserve			\$25,000.00	
Children Services pool car	Vehicle Replacement for Focus	Family Day Care Reserve				\$25,000.00
Children Services pool car	Vehicle Replacement for Nissan Xtrail	Family Day Care Reserve	\$-			\$32,000.00
			\$45,000.00	\$-	\$57,000.00	\$57,000.00

Capital Works and Forward Programs 2022/2023 to 2025/2026

Title: Children Services

Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
Culcairn Children Services	Toilet/Bathroom	Culcairn Liquidation Proceeds	\$100,000.00			
Holbrook Children Services	OOSH Building	Holbrook Liquidation Proceeds	\$100,000.00			
			\$200,000.00	\$-	\$-	\$-

Title: Youth Services

Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
			\$-	\$-		
			\$-	\$-	\$-	\$-

Title: Community Housing

Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
Community Housing	Refurbishment	Culcairn Community Housing Reserve		\$-	\$24,000.00	\$24,000.00
15 Black Street	Bathroom/Laundry	Culcairn Community Housing Reserve	\$20,000.00			
11 Elizabeth Street	Painting/Air conditioner/Carpet	Culcairn Community Housing Reserve		\$25,000.00		
7 Black Street	Painting/Carpet	Culcairn Community Housing Reserve		\$18,000.00		
11 Black Street	Painting/Carpet/Kitchen	Culcairn Community Housing Reserve	\$35,000.00			
			\$55,000.00	\$43,000.00	\$24,000.00	\$24,000.00

Title: Frampton Court Rental Units

Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
Frampton Court	Refurbishment	Frampton Court Reserve	\$12,000.00	\$24,000.00	\$24,000.00	\$24,000.00
Frampton Court	Barbecue area and Carports	Frampton Court Reserve	\$12,000.00			
			\$24,000.00	\$24,000.00	\$24,000.00	\$24,000.00

Title: Kala Court Rental Units

Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
Kala Court	Refurbishment	Kala Court Rental Units Reserve	\$-	\$28,000.00	\$-	\$24,000.00
			\$-	\$28,000.00	\$-	\$24,000.00

Capital Works and Forward Programs 2022/2023 to 2025/2026

Title: Kala Court Self Funded Units

Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
Kala Court	Refurbishment	Kala Court Self Funded Units Reserve	\$22,000.00	\$28,000.00	\$28,000.00	\$28,000.00
Kala Court	Painting Rotunda and verandas	Kala Court Self Funded Units Reserve	\$6,000.00			
			\$28,000.00	\$28,000.00	\$28,000.00	\$28,000.00

Title: Culcairn Aged Care Rental Units

Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
Aged Care Unit Refurbishment	Refurbishment	Culcairn Aged Care Rental Units Reserve	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00
			\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00

Title: Jindera Aged Care Rental Units

Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
Aged Care Unit Refurbishment	Refurbishment	Jindera Aged Care Rental Units Reserve	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00
			\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00

Total Community Services & Education

\$382,000.00 \$153,000.00 \$163,000.00 \$187,000.00

Housing & Community Amenities

Title: Cemeteries

Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
Various Cemeteries	Community requests for Cemetery improvements/expansion	Cash	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
Walla Walla Cemetery	Watering Systems	Cash	\$10,000.00			
Jindera Cemetery	Watering Systems	Cash	\$10,000.00			
Culcairn Cemetery	Tree Removal	Cash	\$10,000.00			
Walla Cemetery	Tree Removal	Cash	\$5,000.00			
			\$40,000.00	\$5,000.00	\$5,000.00	\$5,000.00

Capital Works and Forward Programs 2022/2023 to 2025/2026

Title: Town Planning

Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
Vehicle for new Planner			\$35,000.00			\$40,000.00
			\$35,000.00	\$-	\$-	\$40,000.00

Title: Public Conveniences

MAP REF	Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
4	Construct new Holbrook CBD Toilet	Public Toilets Upgrade	Cash	\$80,000.00			
	Jindera Hall / Village Green Toilet Upgrade	Public Toilets Upgrade	Cash			\$40,000.00	
	Brocklesby Recreation Ground (Tennis Court) Upgrade	Public Toilets Upgrade	Cash				\$40,000.00
				\$80,000.00	\$-	\$40,000.00	\$40,000.00

Title: Council Owned Housing

Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
Lyne Street, Henty - Doctors Residence	Refurbishment	Council Owned Housing Reserve	\$10,000.00			
			\$10,000.00	\$-	\$-	\$-

Title: Other Community Amenities

Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
			\$-	\$-	\$-	\$-
Total Housing & Community Amenities			\$165,000.00	\$5,000.00	\$45,000.00	\$85,000.00

Capital Works and Forward Programs 2022/2023 to 2025/2026

Water Supplies

Title: Villages Water Supply

MAP REF	Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
5	Villages Water Supply	Luther's Road Loop Main (to Colonial Drive)	Water Fund Reserves	\$150,000.00			
6	Villages Water Supply	Jindera Recreation Ground - Loop WM between Dight St to Pech Av Access Lane (250M)	Water Fund Reserves	\$20,000.00			
	Villages Water Supply	Water Meter Remote reading (meter replacement)	Water Fund Reserves		\$80,000.00	\$20,000.00	\$20,000.00
	Villages Water Supply	Molkentin Rd/Hawthorn Loop Main 100mm dia x 100m	Water Fund Reserves			\$83,000.00	
	Villages Water Supply	Hawthorn Rd - Upgrade 500mm WM to 100mm x 1250m	Water Fund Reserves				\$94,000.00
	Villages Water Supply	Jindera - Pioneer Drive creek crossing	Water Fund Reserves	\$160,000.00			
				\$330,000.00	\$80,000.00	\$103,000.00	\$114,000.00

Title: Culcairn Water Supply

MAP REF	Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
	Culcairn Water Supply	Water Mains Replacement	Water Fund Reserves	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00
7	Culcairn Water Supply	Black St Reservoir Renewal/Upgrade	25% Water Fund Reserves/ 75% Subject to Grant	\$1,500,000.00	\$-		
	Culcairn Water Supply	Chlorine Dosing Pump (2007 - 8 yrs.)	Water Fund Reserves		\$4,000.00	\$-	
	Culcairn Water Supply	Water Service Replacement	Water Fund Reserves	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00
	Culcairn Water Supply	Bore 1 Pump Replacement (2015- 6 yrs.)	Water Fund Reserves				
8	Culcairn Water Supply	Water Main Extension - STW Stock Route	Water Fund Reserves	\$10,000.00			
9	Culcairn Water Supply	Switchboard Culcairn WTP Upgrade (2006-20yrs)	Water Fund Reserves	\$30,000.00			
	Culcairn Water Supply	Bore 2 Pump Replacement (2011 - 6yrs)	Water Fund Reserves		\$12,000.00		
	Culcairn Water Supply	Water Meter Remote reading (meter replacement)	Water Fund Reserves		\$30,000.00	\$10,000.00	\$10,000.00
	Culcairn Water Supply	Gordon St Reservoir Painting	Water Fund Reserves				\$70,000.00
				\$1,600,000.00	\$106,000.00	\$70,000.00	\$140,000.00

Total Water Supplies

\$1,930,000.00 \$186,000.00 \$173,000.00 \$254,000.00

Sewerage Services

Title: Burrumbuttock Sewer Scheme

Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
Burrumbuttock Sewer	New Oxidation Ponds	Sewerage Funds Reserve		\$100,000.00		
			\$-	\$100,000.00	\$-	\$-

Capital Works and Forward Programs 2022/2023 to 2025/2026

Title: Jindera Sewer Scheme

MAP REF	Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
10	Jindera Sewer	Upgrade Wastewater Treatment Plant	25% Sewer Fund Reserves/ 75% Subject to Grant			\$3,000,000.00	\$4,500,000.00
	Jindera Sewer	Sewer Main Relining	Sewerage Funds Reserve	\$50,000.00	\$100,000.00	\$100,000.00	
	Jindera Sewer	SPS Pump Replacement PS No 6 - Pump 1 (2011-15yrs)	Sewerage Funds Reserve				\$3,000.00
	Jindera Sewer	SPS Pump Replacement PS No 6 - Pump 2 (2011-15yrs)	Sewerage Funds Reserve				\$3,000.00
	Jindera Sewer	Switchboard Upgrade/Replacement (SPS1,2,3,4) 1986-40yrs	Sewerage Funds Reserve				\$40,000.00
	Jindera Sewer	Smoke Testing	Sewerage Funds Reserve	\$50,000.00	\$50,000.00	\$50,000.00	
				\$100,000.00	\$150,000.00	\$3,150,000.00	\$4,546,000.00

Title: Culcairn Sewer Scheme

	Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
	Culcairn Sewer	Replace Tanks on Aerators	Sewerage Funds Reserve	\$25,000.00	\$5,000.00	\$5,000.00	\$7,000.00
	Culcairn Sewer	PS No3 - Pump 1 Replacement (1997-25yrs)	Sewerage Funds Reserve	\$8,000.00			
	Culcairn Sewer	PS No3 - Pump 2 Replacement (1997-25yrs)	Sewerage Funds Reserve	\$8,000.00			
	Culcairn Sewer	Reuse Analyser Replacement	Sewerage Funds Reserve		\$8,000.00		
	Culcairn Sewer	Reuse Storage Tank Liner Replacement	Sewerage Funds Reserve		\$3,000.00		
				\$41,000.00	\$16,000.00	\$5,000.00	\$7,000.00

Title: Henty Sewer Scheme

	Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
	Henty Sewer	Sewer Main Relining	Sewerage Funds Reserve	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00
	Henty Sewer	Reuse Analyser Replacement (2008-15yrs)	Sewerage Funds Reserve		\$8,000.00		
	Henty Sewer	Re-use Scheme Dosing Pumps Replacement (2008-8yrs)	Sewerage Funds Reserve				\$6,000.00
	Henty Sewer	Re-use Scheme Delivery Pump Replacement (2000-25yrs)	Sewerage Funds Reserve				\$15,000.00
				\$10,000.00	\$18,000.00	\$10,000.00	\$31,000.00

Title: Holbrook Sewer Scheme

	Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
	Holbrook Sewer	Sewer main relining	Sewerage Funds Reserve	\$15,000.00	\$150,000.00	\$15,000.00	\$25,000.00
	Holbrook Sewer	SPS 1- Replace old switch controller for pumps	Sewerage Funds Reserve	\$60,000.00			
	Holbrook Sewer	Upgrade/Replacement Trickling Filter Central Column Assembly	Sewerage Funds Reserve			\$8,000.00	
	Holbrook Sewer	Sludge Dam Pump Replacement (2006-10yrs)	Sewerage Funds Reserve				\$2,000.00
	Holbrook Sewer	Smoke Testing	Sewerage Funds Reserve	\$50,000.00	\$50,000.00	\$50,000.00	
	Holbrook Sewer	Mains Repairs	Sewerage Funds Reserve	\$50,000.00	\$100,000.00	\$100,000.00	
				\$175,000.00	\$300,000.00	\$173,000.00	\$27,000.00

Capital Works and Forward Programs 2022/2023 to 2025/2026

Title: Walla Walla Sewer Scheme

Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
Walla Walla Sewer	Sewer main relining	Sewerage Funds Reserve	\$5,000.00	\$5,000.00	\$5,000.00	\$7,000.00
Walla Walla Sewer	Solar Power	Sewerage Funds Reserve		\$30,000.00		
Walla Walla Sewer	Switchboard Upgrade/Replacement (SPS 1,2,4) 1981-40yrs	Sewerage Funds Reserve			\$10,000.00	
			\$5,000.00	\$35,000.00	\$15,000.00	\$7,000.00
Total Sewerage Services			\$331,000.00	\$619,000.00	\$3,353,000.00	\$4,618,000.00

Recreation & Culture

Title: Halls

Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
Various Halls	To be determined	Cash	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
Jindera	Multi Purpose Stadium	VPA/Grant to be confirmed				\$3,000,000.00
			\$5,000.00	\$5,000.00	\$5,000.00	\$3,005,000.00

Title: Libraries

Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
Henty Library	Refurbishment	100% Grant funded	\$199,696.00	\$-	\$-	\$-
			\$199,696.00	\$-	\$-	\$-

Title: Museums

Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
----------	-----------------	----------------	----------------	----------------	----------------	----------------

Capital Works and Forward Programs 2022/2023 to 2025/2026

				\$-	\$-	\$-	\$-
Title: Swimming Pools							
	Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
	Holbrook Pool	Watering System	Cash	\$10,000.00			
	Walla Walla Pool	Watering System	Riverina Water Grant	\$10,000.00			
	Various	Pool Cleaner Replacements	Cash	\$7,000.00	\$-	\$7,000.00	\$-
	Culcairn Pool	Sand Filter Replacement	Cash	\$20,000.00			
	Culcairn Pool	Amenities - (partitions men's showers)	cash	\$5,000.00			
	Jindera Pool	Replace Pool Shell due to cracking	Grant to be confirmed	\$1,200,000.00			
	Culcairn Pool	Upgrade filter plant	Cash		\$50,000.00		
	Walla Walla	Plans - New Pool	Possible Grant or VPA		\$25,000.00		

\$1,252,000.00 \$75,000.00 \$7,000.00 \$-

Title: Sporting Fields & Recreation Grounds							
MAP REF	Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
	To be determined	Sporting Fields & Rec Grounds Improvements	Cash	\$-			
	Culcairn, Henty, Holbrook and Jindera Ovals	Renovation works	Cash	\$50,000.00	\$50,000.00	\$-	\$100,000.00
	Jindera Rec Ground	Replace Playground Equipment near Netball Courts	Cash		\$70,000.00		
11	Burrumbuttock Rec Ground	Replace Playground Equipment	Cash	\$70,000.00			
	Jindera Tennis Courts	Replace Playground	Cash			\$70,000.00	
	Walbundrie Rec Ground	Seal Internal Roads	Cash				\$70,000.00
	Brocklesby, Burrumbuttock Walbundrie, Walla Walla	New Cricket Wickets (Council portion only)	Cash/ Balance Subject to Grant from Cricket Albury Wodonga	\$15,000.00			
	S7.12 Funded works as per contributions plan		S7.12 Contribution Plan		\$270,000.00		\$600,000.00
				\$135,000.00	\$390,000.00	\$70,000.00	\$770,000.00

Capital Works and Forward Programs 2022/2023 to 2025/2026

Title: Parks & Gardens

MAP REF	Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
12	Holbrook 10 Mile Creek Park	Install new fence around play area	Cash	\$30,000.00			
13	Old Culcairn Common	Replace Fencing to allow for leasing/agistment	Cash	\$30,000.00			
14	Culcairn Bus Terminal	Upgrade of Tables and Toilet Facilities (Urinal)	Cash	\$30,000.00			
	Holbrook 10 Mile Creek Park	Install Irrigation 10 Mile Creek Park (including design, bore & tank)	Cash			\$170,000.00	
	Pioneer Park	Install concrete path	Cash		\$40,000.00		
	Henty Bicentennial Park	Replace Playground Equipment	Cash				\$65,000.00
	Henty Memorial Park	Replace Playground Equipment	Cash				\$65,000.00
	Henty Memorial Park	Asphalt Paths	Cash		\$50,000.00		
	Walla Walla Hall	Install Irrigation to Gardens, Green Space and Preschool	Cash		\$30,000.00		
	Jubilee Park Culcairn	Install Shade Sail over Playground and new park furniture	Cash				\$50,000.00
				\$90,000.00	\$120,000.00	\$170,000.00	\$180,000.00

Total Recreation & Culture

\$1,681,696.00 \$590,000.00 \$252,000.00 \$3,955,000.00

Manufacturing & Mining

Title: Building Control

Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
Environmental Health & Building Surveyor	Vehicle Replacement	Cash	\$40,000.00			
Building Surveyor	Vehicle Replacement	Cash		\$40,000.00		
				\$40,000.00	\$40,000.00	\$- \$-

Total Manufacturing & Mining

\$40,000.00 \$40,000.00 \$- \$-

Transport & Communications

Title: Road Construction Program - Rural

Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
Engineering Works	Survey and Design + Environmental Works Programs	Cash	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00

Capital Works and Forward Programs 2022/2023 to 2025/2026

				\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00
Title: Road Construction Program - Rural - (Roads to Recovery)							
MAP REF	Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
15	Brocklesby - Balldale Road- Total Project \$1.75m - Grant approved for \$1.30k Total RTR is \$450k	Reconstruction of 4km Brocklesby Goombargama Road to Woodland Road - Grant Approved	Roads to Recovery Funding	\$450,000.00			
16	Ferndale Road	Widen Construct and Seal first 500m from Tunnel Road	Roads to Recovery Funding	\$250,000.00			
	Jelbart Rd	Construct and Seal Remaining 1.8km	Roads to Recovery Funding		\$500,000.00	\$500,000.00	
	Henty Cookardinia Rd	Reconstruct from 500m from Olympic Hwy Henty to Lubkes Rd in 1km segments Total 6km	Roads to Recovery Funding				\$650,000.00

				\$700,000.00	\$500,000.00	\$500,000.00	\$650,000.00
Title: Road Construction Program - Urban							
	Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
	Gerogery Unsealed Sts	Construct and Seal West St, Ivy St and Rose St, and Cross St Gerogery (800m)	Cash	\$300,000.00			
	Jindera St Jindera	From Pioneer Dr to between Pech Ave and Dight St (1/2 Const Cost), 500m - Stage 2	Land Sale	\$230,000.00			
	Swift St Holbrook Young St to Bowler St	Reconstruct road, kerb and channel and install drainage -300m	Cash		\$300,000.00		
	Mitchell St Jindera	Kerb and Channel and underground drainage to creek in Adams St	Cash			\$300,000.00	\$300,000.00
				\$530,000.00	\$300,000.00	\$300,000.00	\$300,000.00

Title: Road Construction Program - Urban - (Roads to Recovery)							
MAP REF	Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
19	Adams St Jindera	Upgrade of drainage in Adam St (Jindera St to Watson St Drain) Total \$200k	50% Cash/50% R2R	\$100,000.00			
	Dight St, Jindera	Urana St to Jindera Primary School including parking for Rec Ground 350m	Roads to Recovery Funding		\$400,000.00		
	Queen St Walla Walla	Reconstruct (Complete length in urban area approx. 500m and covering large drain) 3 stages	Roads to Recovery Funding			\$250,000.00	\$250,000.00
	Balfour St Culcairn Stage 3	Kerb and Channel and Drainage Stage 3 CBD (Fraser St to Stock Route North Side)	Roads to Recovery Funding			\$250,000.00	
20	Jindera St Jindera	From between Pech Ave and Dight St to Watson St Drain (1/2 Const Cost) 500m - Stage 1	Roads to Recovery Funding	\$150,000.00			
21	Smith St Henty	Improve drainage / pavement and seal from Keightly St for 150m south (Including intersection)	Roads to Recovery Funding	\$50,000.00			
	CBD lane way at rear of takeaway between Adams St and Creek St, Jindera	Construction and sealing of laneway + drainage (150m)	Roads to Recovery Funding				\$100,000.00
				\$300,000.00	\$400,000.00	\$500,000.00	\$350,000.00

Capital Works and Forward Programs 2022/2023 to 2025/2026

Title: Bitumen Resealing Program - Rural

MAP REF	Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
22	Brocklesby Goombargama Rd	Cunningham Rd to end of seal (CH1720 - CH 3758)	Cash	\$50,000.00			
23	Henty Cookardinia Rd	From 3km east of Lubkes Rd to Kreutzbergers Rd (Ch9320 to Ch. 12820)	Cash	\$105,000.00			
24	Morven Cookardinia Rd	From 6.7km north of Carabobla Lane, North for 3km (CH10000 -CH13000)	Cash	\$76,000.00			
25	Burrumbuttock Walla Walla Rd	North from Urana Rd for 3 km (CH0 - CH3000)	Cash	\$73,000.00			
26	Burrumbuttock Brocklesby Rd	From 360m west of Cook Rd to Kywong Howlong Rd (CH10000 CH12400)	Cash	\$66,000.00			
27	Four Corners Rd	Full Length - Daysdale Rd to Hall Rd (CH0-CH3950)	Cash	\$105,000.00			
28	Henty Walla Rd	From 900m north of Stolls Road to Reapers Rd (CH8550 CH12550)	Cash	\$115,000.00			
29	Westby Rd	Full Length from Hume Hwy to Shire Boundary (CH0 - CH11920)	Cash	\$270,000.00			
30	Rodgers Rd West	Entire length (CH0 - CH1200)	Cash	\$40,000.00			
	Hovell Rd	From Bungowannah Rd to end of seal (CH0 - CH5890)	Cash		\$146,000.00		
	Moorwatha Rd	From Hovell Rd to unsealed Section (CH0-CH180)	Cash		\$5,000.00		
	Jennings Rd	Start 1km east of Olympic Hwy to end of seal 5.1km (CH 1000 to CH 6100)	Cash		\$124,000.00		
	Burrumbuttock Walla Walla Rd	From 1.6km north of Hamdork Rd for 3km (CH3000 CH6000)	Cash		\$73,000.00		
	Morven Cookardinia Rd	From Holbrook Wagga Rd South for 2.58km (Ch. 12600 to Ch. 15185)	Cash		\$75,000.00		
	Four Mile Lane	From 15.5km from Hume Hwy for 2km (Ch155580 to Ch17580)	Cash		\$54,000.00		
	Yenschs Rd	Start of Seal 2.1km from Jingellic Rd (Ch2150 - Ch. 2500) and (Ch5030 Ch6420) Total 1.74km	Cash		\$30,000.00		
	Henty Walla Rd	1km South from Hickory Hill Rd for 5km towards Walbundrie Rd (Ch12550 - Ch17550)	Cash		\$126,000.00		
	Mountain Creek Rd	1.17km from Hume Hwy for 2.4km (Ch1170 to Ch3600)	Cash		\$62,000.00		
	Tunnel Rd	Ferdale Rd to Tin Mines Trail (Ch6020 to Ch10025)	Cash		\$100,000.00		
	Trigg Rd	Start 925m from Urana Road, sealed section over bridge to end of seal (CH7180 - CH8650)	Cash		\$35,000.00		
	Sweetwater Rd	From Narrow Seal to Rd end (CH 900 - CH 4625)	Cash		\$70,000.00		
	Burrumbuttock Walla Walla Rd	From Bloomfield Rd to Walla West Rd (CH 6000 - CH 10140)	Cash			\$105,000.00	
	Jelbart Road	From Urana Road to Unsealed Section (CH 0 to Ch2130)	Cash			\$62,000.00	
	Tunnel Rd	Tinmines State Forest to River Rd (CH10270-CH19805)	Cash			\$190,000.00	
	Four Mile lane	From Hume Hwy to Bridge (CH 0 - 6600)	Cash			\$180,000.00	
	River Rd	Chainages 32446-33086 & 40836-41196 & 49445-49815 & 57900-58200 & 61947-62987 & 76640-76890 & 82776-85205 (Dust seals)	Cash			\$108,000.00	
	Coppabella Rd	Start Maginnitys Gap Rd, west 2km (CH9420-11420)	Cash			\$54,000.00	

Capital Works and Forward Programs 2022/2023 to 2025/2026

Mountain Creek Rd	Start prop#778 to south end of narrow bridge just south of Fairbairn Rd (CH7885 - CHCH12420)	Cash			\$116,000.00	
Henty Walla Rd	From last reseal to Walbundrie Rd (CH17550-CH20820)	Cash			\$85,000.00	
Greenwood Road, Gerogery West	Glenellen road to Lemke Road (CH0 - CH1638)	Cash				\$41,000.00
Four Mile Lane	East from Bridge (Ch6780 - Ch. 12000)	Cash				\$92,000.00
Cummings Road	Start 330m North of Benambra Road to Lookout Road	Cash				\$80,000.00
Hendersons Road	From Jingellic Road for 1.78km (CH 0 - Ch. 1778)	Cash				\$27,000.00
Wymah Road	From Wagra Creek Bridge to 300m east of Wymah Ferry Road (CH17185 - CH22060)	Cash				\$136,000.00
Coach Road	Start 1.8km north from Odewahns road to Fellow Hills Road (CH15690 - Ch20635)	Cash				\$87,000.00
Benambra Road	From Cummings Road for 2.3km (CH 9238 - Ch11512)	Cash				\$77,000.00
Bowna Road	Full Length	Cash				\$360,000.00
					\$900,000.00	\$900,000.00
					\$900,000.00	\$900,000.00

Title: Bitumen Resealing Program - Urban

Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
Balfour Lane, Culcairn	Railway Parade to McBean St (CH 0 - CH 205)	Cash		\$4,500.00		
Princes St, Culcairn	Gordon St to Rd End (CH 0 - CH 195)	Cash		\$7,000.00		
Croft St, Holbrook	Bowler St to Spurr St (CH 0 - CH 350)	Cash		\$12,000.00		
Wilson St, Holbrook	Bowler St to Rd End (CH 0 - CH 350)	Cash		\$23,000.00		
Hay St Woomargama	Woomargama Way to South St (CH 0 - CH 420)	Cash		\$10,000.00		
Dickson St W Woomargama	Hay St to Hume St (CH 0 - CH 450)	Cash		\$10,000.00		
Dickson St E Woomargama	Berry St to Rd End (CH 0 - CH 160)	Cash		\$4,000.00		
Yarra St, Holbrook	King St to Purtell St (CH 0 - CH 190)	Cash		\$7,000.00		
Adams St, Jindera	Dights Forest Rd (50kph Signs to Just West of School) (CH 0 - CH 1885)	Cash		\$95,000.00		
Hume St, Woomargama	Berry St to Edward St (CH 0 - CH 317)	Cash		\$7,500.00		
Gordon St Culcairn	Balfour St to Baird St (CH 410 - CH 1588)	Cash			\$44,000.00	
Gordon St Culcairn	Balfour St to Wattle St (CH 0 - CH 395)	Cash			\$12,000.00	
Purtell St Morven	Culcairn Holbrook Rd to Brownrigg St (CH 0 - CH 580)	Cash			\$18,000.00	
Ivor St, Henty	Keightley St to Rosler Prd 670m (CH 280 - CH 965)	Cash			\$19,000.00	
Swift St, Holbrook	Ross St to Bath St (CH 580 - CH 1395)	Cash			\$55,000.00	
Allan St, Henty	Sladen St to Rosler Parade (CH 0 - CH 960)	Cash			\$32,000.00	
Fallon St, Jindera	Adams St to Dight St (CH 0 to CH 220)	Cash				\$7,500.00
Second Ave, Henty	Sladen St East to First St & Third St to Fourth St	Cash				\$9,500.00
Queen St, Walla Walla	Market St to Road End (Ch331 - CH643)	Cash				\$8,500.00
Munro St Culcairn	Wattle St to Balfour St (CH 0 - CH 387)	Cash				\$10,000.00
Munro St Culcairn	Balfour St to Baird St (Ch418 - Ch1506)	Cash				\$27,000.00
Berry St, Woomargama	Woomargama Way to Tunnel Rd (CH0-CH860)	Cash				\$17,000.00
Edward St, Woomargama	Berry St to Boundary St - Full Length	Cash				\$16,500.00

Capital Works and Forward Programs 2022/2023 to 2025/2026

Melbourne St, Woomargama	Full Length - Service Rd	Cash				\$2,000.00
Bardwell st , Holbrook	Albury st to Road End	Cash				\$27,500.00
Bowler St, Holbrook	Wilson St to Railway Prd	Cash				\$22,500.00
Hume St, Holbrook	Albury St to Gundagai St (CH 133 - CH 381)	Cash				\$7,500.00
Spring St , Holbrook	Bath St to Raymond St (Ch. 0 - Ch. 430)	Cash				\$10,000.00
Webb St, Holbrook	Young St to Murdoch Place (CH0 - CH500 (minus Bowler St 20m))	Cash				\$14,500.00

\$- \$180,000.00 \$180,000.00 \$180,000.00

Title: Gravel Resheeting Program

MAP REF	Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
31	River Road	Ongoing Program	Cash	\$200,000.00	\$200,000.00	\$200,000.00	\$200,000.00
32	Chambers Rd	From Riverina Hwy to Methodist Rd (CH 0 - CH 1650 & CH 1980 - CH 3240)	Cash	\$99,900.00			
33	Yaparra Road	Full Length (CH0-CH1150)	Cash	\$24,200.00			
34	Ferguson Rd	From Bungowannah Rd to Chambers Rd 1.6km (CH 0 - CH 1600)	Cash	\$56,000.00			
35	Poole Rd	Full Length (CH 0 - CH 900)	Cash	\$32,150.00			
36	Humphreys Rd & Mayfield Rd & Dight Drive	Full Length (CH 0 - CH 1970) + Full Length (CH 0 - CH 300) + Full length (Ch. 0 - CH 325)	Cash	\$71,500.00			
37	Kreutzbergers Rd	End of Seal to Shire Boundary (CH 3200 - CH 6535)	Cash	\$117,800.00			
38	Marramook Lane	Full Length	Cash	\$83,500.00			
39	Munyapla Boundary Road	Full Length (Beckett Rd to Alma Park Road) 3km	Cash	\$115,500.00			
40	Munyapla Settlement Road	Beckett Rd to Alma Park Rd (CH5530 - CH8660)	Cash	\$120,505.00			
41	Woodland Rd	From Brocklesby Balldale Rd for 1km (CH 1510 - CH 2510)	Cash	\$35,000.00			
42	Boxwood Park Rd	Full Length (CH 0 - CH 3615)	Cash	\$126,000.00			
43	Bowler Rd	Full Length	Cash	\$55,450.00			
44	Campbells Rd	Full Length	Cash	\$116,550.00			
45	Jobsons Rd	Full Length	Cash	\$90,845.00			
46	Beckett Rd	Full Length	Cash	\$51,980.00			
47	Luther Rd	Full Length	Cash	\$52,500.00			
48	Wattlevale Rd	Full Length	Cash	\$66,000.00			
49	Fowlers Rd	Full Length	Cash	\$58,800.00			
50	Wilson Rd	Full Length	Cash	\$65,820.00			
	Coppabella Rd	Part Sections (CH 5410 - CH 5850, CH 6065 - CH 6670 and CH 7860 - CH 9240) Just East of Cribbs Rd	Cash		\$93,600.00		
	Cannings Rd	Full Length (CH 0 - CH 4100)	Cash		\$129,200.00		
	Brittas Reserve Rd	Full Length (CH 0 - CH 7860)	Cash		\$247,600.00		
	Graetz Rd	Full Length (CH 0 - CH 2185)	Cash		\$68,350.00		
	Bringa Rd	Full Length	Cash		\$55,500.00		
	Hanels Rd	Full Length (CH 0 - CH 3156)	Cash		\$99,600.00		
	Stewarts Rd	Daysdale Rd to Hudsons Rd (CH 0 - CH 3210)	Cash		\$100,800.00		

Capital Works and Forward Programs 2022/2023 to 2025/2026

Seidels Rd	Full Length (CH 0 - CH 4950)	Cash	\$171,000.00		
Scholz Rd	Full Length (CH 0 - CH 1800)	Cash	\$160,000.00		
Ryan Rd	Full Length (CH 0 - CH 4695)	Cash	\$60,000.00		
Glenelg Lane	For approx. 1.55km off Hume Hwy	Cash	\$53,400.00		
Thugga Lane	Full Length	Cash	\$227,950.00		
Shoemarks Rd	Part Section Scholz Rd to Graetz Rd (CH 3340 - CH 3970)	Cash	\$23,000.00		
McGormans Lane	From Corowa Rand Rd to Flaxvale Rd (CH 0 - CH 3130)	Cash		\$119,400.00	
Walla West Rd	End of Seal to The Elms Lane (CH 4165 - CH 9120)	Cash		\$190,000.00	
Shoemarks Rd	From Sherwyn Road top Sholz Road (CH 0 - Ch3340)	Cash		\$127,000.00	
Ryan Stock Route	From Sherwyn Rd to Kelly Rd, Full length (CH 0 - CH 6060)	Cash		\$213,000.00	
Sherwyn Rd	From Alma Park Rd to Shoemarks Rd (CH 0 - CH 6780)	Cash		\$238,000.00	
Balldale Walbundrie Rd	Old Pit Entrance to Triangle Rd (CH 7370 - CH 9970)	Cash		\$100,100.00	
Reapers Rd	End of Seal to Henty Walla Road 9CH 1960 - CH 8890)	Cash		\$243,300.00	
Clifton Ring Rd	Full Length	Cash		\$309,200.00	
Back Brocklesby Road	Between Wongadel & Howlong Burrumbuttock Rd (CH 6330 - CH 10530) 4.2km	Cash			\$132,300.00
Kotzurs Rd	From Alma Park Rd to Green Acres Rd (CH 0 - CH 3430)	Cash			\$131,600.00
Bonnie Springs Road	Full Length	Cash			\$50,085.00
Four Mile lane	CH 12000 - CH 15580 & CH 17580 - CH 21065 & CH 21360 - CH23950 (9.66km)	Cash			\$349,440.00
Gluepot Road	Alma Park Road to Riders Rd (CH 4905 - CH 5505)	Cash			\$18,900.00
Groch Road	Full Length	Cash			\$60,200.00
Top Springs Rd	From Tunnel Rd Full Length (CH 0 - CH 2700)	Cash			\$78,700.00
Lennons Road	Lockhart Rd to Fullers Rd (CH 0 - CH 6120)	Cash			\$214,200.00
Riders Road	Full Length	Cash			\$210,000.00
Rockville Road	Full Length	Cash			\$80,640.00
Scheinders Road	Full Length	Cash			\$102,060.00
Singe Road	Full Length	Cash			\$19,600.00
The Elms Lane	Full Length (Walla West Road to Barbers Road)	Cash			\$25,200.00
Tower Hill Road	Full Length	Cash			\$25,200.00
Wenke Road	Full Length	Cash			\$91,875.00

\$1,640,000.00 \$1,690,000.00 \$1,740,000.00 \$1,790,000.00

Title: Bridge/Major Culvert Program

MAP REF	Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
51	Jingellic Rd - Access Rd King Parrot Creek	Install Low Level Bridge/Causeway (add to 2021-22 Funding to allow project to be completed)	Cash	\$130,000.00			
	Rock Road	Replace Culvert	Cash		\$-	\$150,000.00	
	Rose Valley Lane	Rose Valley Lane Culvert Replacement	Cash				\$150,000.00

\$130,000.00 \$- \$150,000.00 \$150,000.00

Capital Works and Forward Programs 2022/2023 to 2025/2026

Title: Footpath Construction

	Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
52	Adam St Jindera	Mitchell St to Goulburn St (North Side) - 300m	Cash	\$60,000.00			
	Urana St Jindera	Creek St to Pioneer Park (Playground) East Side - 200m	Cash		\$40,000.00		
	Munro St Culcairn	Rear of Billabong High School to Balfour St 430m	Cash			\$40,000.00	\$40,000.00
(50% income budgeted on above projects)				\$60,000.00	\$40,000.00	\$40,000.00	\$40,000.00

Title: Kerb & Gutter

	Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
	Creek St, Jindera	Huon St to Mitchell St (Southside)	Cash	\$-	\$100,000.00		
	Railway Avenue, Walla Walla	Short St to Lane (Southside)	Cash			\$40,000.00	
	Balfour St, Culcairn	Federal St to minor creek	Cash				\$40,000.00
(20% income budgeted on above projects)				\$-	\$100,000.00	\$40,000.00	\$40,000.00

Title: Aerodromes

	Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
				\$-	\$-	\$-	\$-

Title: Bus Shelters

	Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
	Various	Bus Shelters	Cash	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
				\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00

Title: Town Services – Villages Vote

	Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
	Gerogery	Installation of Stormwater to Rear Property, Driveway Construction, Rear and Side Fence Replacement at Gerogery Hall	Cash	\$50,000.00			
	Morven	Development of Community Space (Playground/BBQ/Tables and Chairs/Shade Shelter)	Cash		\$50,000.00		
	Brocklesby	Improvement of Community Areas of Brocklesby Rec Ground	Cash			\$50,000.00	
	Woomargama	Drainage program to be developed	Cash				\$50,000.00
				\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00

Capital Works and Forward Programs 2022/2023 to 2025/2026

REGIONAL ROADS PROGRAM Regional Roads BLOCK GRANT Program

MAP REF	Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
	Routine Maintenance		Grant	\$120,000.00	\$120,000.00	\$120,000.00	\$120,000.00
	Sub Total - Maintenance			\$120,000.00	\$120,000.00	\$120,000.00	\$120,000.00
	CAPITAL						
	Construction	Install Streetlighting at Hueske Rd intersection	Grant		\$250,000.00		
54	Bitumen Reseals	Start 920km north from Prop#3899 for 4km (Walla Walla Rd intersection) (Ch39850 to Ch. 43905)	Grant	\$166,500.00	\$120,000.00	\$120,000.00	\$80,000.00
	Rehabilitation/Heavy Patching		Grant	\$70,000.00	\$110,000.00	\$160,000.00	\$160,000.00
	Sub Total - Capital			\$236,500.00	\$480,000.00	\$280,000.00	\$240,000.00

TOTAL MR125				\$356,500.00	\$600,000.00	\$400,000.00	\$360,000.00
--------------------	--	--	--	---------------------	---------------------	---------------------	---------------------

Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
Routine Maintenance		Grant	\$66,000.00	\$66,000.00	\$66,000.00	\$66,000.00
Sub Total - Maintenance			\$66,000.00	\$66,000.00	\$66,000.00	\$66,000.00
CAPITAL						
Rehabilitation/Heavy Patching		Grant	\$38,500.00	\$60,500.00	\$88,000.00	\$88,000.00
Bitumen Reseals		Grant		\$200,000.00	\$110,000.00	\$120,000.00
Sub Total - Capital			\$38,500.00	\$260,500.00	\$198,000.00	\$208,000.00

TOTAL MR211				\$104,500.00	\$326,500.00	\$264,000.00	\$274,000.00
--------------------	--	--	--	---------------------	---------------------	---------------------	---------------------

MAP REF	Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
	Routine Maintenance		Grant	\$258,000.00	\$258,000.00	\$258,000.00	\$258,000.00
	Sub Total - Maintenance			\$258,000.00	\$258,000.00	\$258,000.00	\$258,000.00
	CAPITAL						
	Rehabilitation/Heavy Patching		Grant	\$150,500.00	\$236,500.00	\$344,000.00	\$344,000.00
55	Bitumen Reseals/Final Seals	Start Prop #1750 to Purtell St (Ch17480 to Ch. 21170)	Grant	\$132,500.00	\$80,000.00		
	Sub Total - Capital			\$283,000.00	\$316,500.00	\$344,000.00	\$344,000.00

TOTAL MR331				\$541,000.00	\$574,500.00	\$602,000.00	\$602,000.00
--------------------	--	--	--	---------------------	---------------------	---------------------	---------------------

Capital Works and Forward Programs 2022/2023 to 2025/2026

Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
Routine Maintenance		Grant	\$90,000.00	\$90,000.00	\$90,000.00	\$90,000.00
Sub Total - Maintenance			\$90,000.00	\$90,000.00	\$90,000.00	\$90,000.00
CAPITAL						
Rehabilitation/Heavy Patching		Grant	\$52,500.00	\$82,500.00	\$120,000.00	\$120,000.00
Bitumen Reseals		Grant				\$200,000.00
Sub Total - Capital			\$52,500.00	\$82,500.00	\$120,000.00	\$320,000.00

TOTAL MR370

\$142,500.00 \$172,500.00 \$210,000.00 \$410,000.00

Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
Routine Maintenance		Grant	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00
Sub Total - Maintenance			\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00
Rehabilitation/Heavy Patching		Grant	\$-	\$-	\$-	\$-
Bitumen Reseals		Grant	\$-	\$-	\$-	\$-
Sub Total - Capital			\$-	\$-	\$-	\$-

TOTAL MR384

\$6,000.00 \$6,000.00 \$6,000.00 \$6,000.00

MAP REF	Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
	Routine Maintenance		Grant	\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00
	Sub Total - Maintenance			\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00
	CAPITAL						
	Rehabilitation/Heavy Patching		Grant	\$38,500.00	\$60,500.00	\$88,000.00	\$88,000.00
56	Bitumen Reseals	Morgans Road to Walla Walla Road (CH6935 - Ch8520) through Walla Walla township	Grant	\$101,000.00		\$170,000.00	
57	Construction	Rehabilitation of Queen St Intersection (Millout and Hotmix)	Grant	\$200,000.00			
58	Construction	Construction of drain at intersection of Walla Walla Rd (subject to council)	Grant	\$250,000.00			
	Sub Total - Capital			\$589,500.00	\$60,500.00	\$258,000.00	\$88,000.00

TOTAL MR547

\$649,500.00 \$120,500.00 \$318,000.00 \$148,000.00

Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
Various	Line marking / Guardrail / Signage	Grant	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00
TOTAL			\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00

Capital Works and Forward Programs 2022/2023 to 2025/2026

Regional Roads REPAIR Program							
MAP REF	Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
59	Jingellic Road (MR331)	Widening and strengthening of culverts and one bridge at Wantagong (total project cost \$2.7m)	\$430k from Repair Program/\$430k from Block Grant	\$860,000.00			
	Jingellic Road (MR331)	Reconstruction and Widening of Jingellic Road at Wantagong (1km per year for 10km)	\$430k from Repair Program/\$430k from Block Grant		\$860,000.00	\$860,000.00	\$860,000.00
TOTAL				\$860,000.00	\$860,000.00	\$860,000.00	\$860,000.00
Total Regional Roads BLOCK GRANT Program				\$2,060,000.00	\$2,060,000.00	\$2,060,000.00	\$2,060,000.00
Summary Regional Roads BLOCK GRANT program							
	Maintenance			\$600,000.00	\$600,000.00	\$600,000.00	\$600,000.00
	Capital Expenditure			\$1,200,000.00	\$1,200,000.00	\$1,200,000.00	\$1,200,000.00
	Traffic Facilities			\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00
	Contribution to Repair Program (50% of Repair Project)			\$430,000.00	\$430,000.00	\$430,000.00	\$430,000.00
	Sub Total (Regional Road Block Grant)			\$2,380,000.00	\$2,380,000.00	\$2,380,000.00	\$2,380,000.00
	Repair Program Grant (50% of Repair Project)			\$430,000.00	\$430,000.00	\$430,000.00	\$430,000.00
Total Regional Roads BLOCK GRANT program				\$2,810,000.00	\$2,810,000.00	\$2,810,000.00	\$2,810,000.00
Regional Roads Other Programs							
	Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
	TOTAL			\$-	\$-	\$-	\$-
Total Transport & Communications				\$6,475,000.00	\$6,325,000.00	\$6,565,000.00	\$6,615,000.00

Capital Works and Forward Programs 2022/2023 to 2025/2026

Economic Affairs

Title: Jindera Medical Centre

Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
Jindera Medical Centre	Improvements	Cash	\$10,000.00		\$10,000.00	
			\$10,000.00	\$-	\$10,000.00	\$-

Title: Caravan Parks

Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
			\$-	\$-	\$-	\$-

Title: Tourism Operations

Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
			\$-	\$-	\$-	\$-

Title: Visitor Information Centre

Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
			\$-	\$-	\$-	\$-

Title: Submarine Museum

Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
			\$-	\$-	\$-	\$-

Title: Real Estate Development

Location	Job Description	Funding Source	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
			\$-	\$-	\$-	\$-

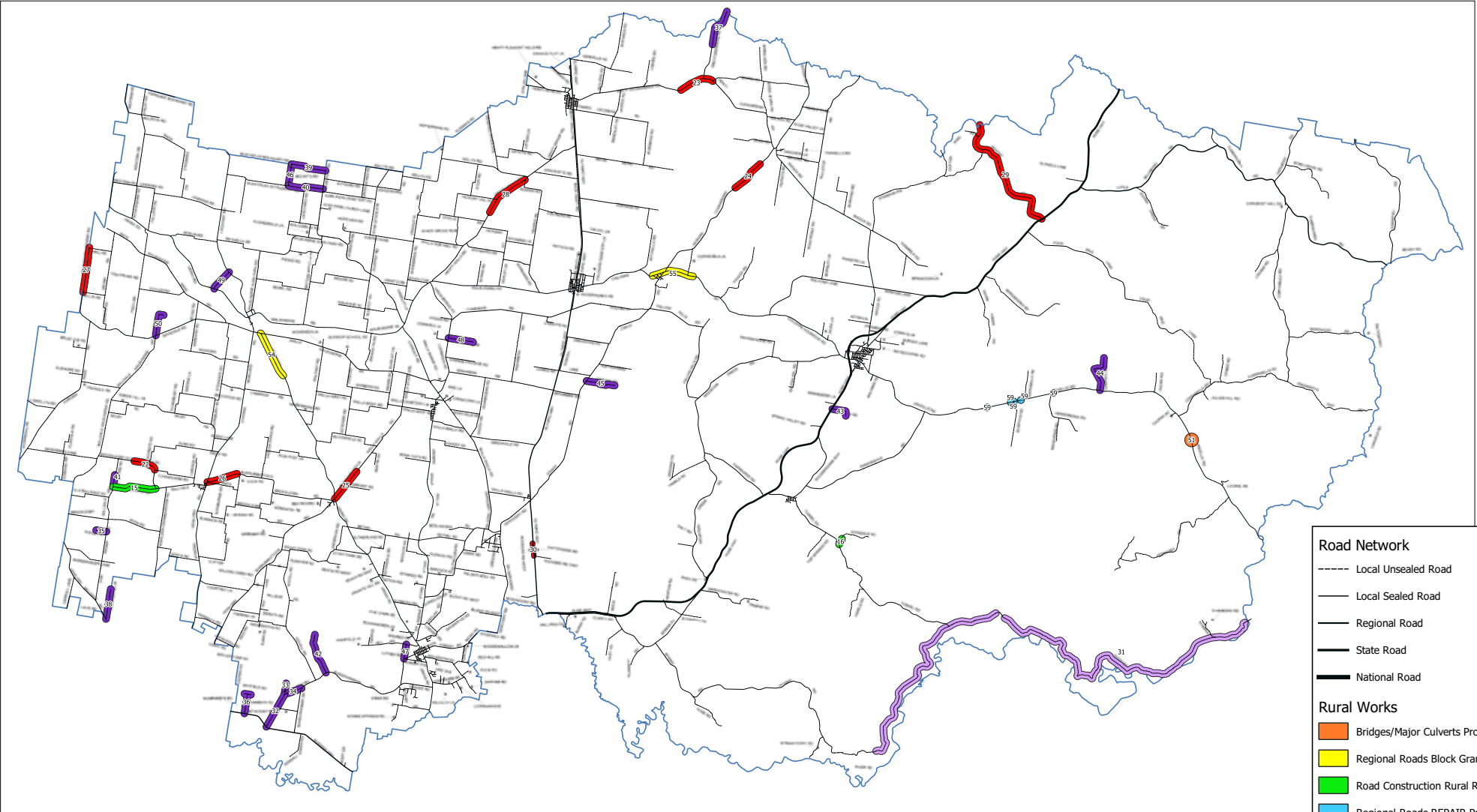
Total Economic Affairs

			\$10,000.00	\$-	\$10,000.00	\$-
--	--	--	-------------	-----	-------------	-----

Capital Works and Forward Programs 2022/2023 to 2025/2026

Summary	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
Governance	\$60,000.00	\$30,000.00	\$-	\$60,000.00
Administration	\$865,000.00	\$1,373,000.00	\$1,445,000.00	\$1,455,000.00
Public Order & Safety	\$-	\$-	\$-	\$-
Health	\$-	\$-	\$90,000.00	\$-
Environment	\$650,000.00	\$4,310,000.00	\$130,000.00	\$130,000.00
Community Services & Education	\$382,000.00	\$153,000.00	\$163,000.00	\$187,000.00
Housing & Community Activities	\$165,000.00	\$5,000.00	\$45,000.00	\$85,000.00
Water Supplies	\$1,930,000.00	\$186,000.00	\$173,000.00	\$254,000.00
Sewerage Services	\$331,000.00	\$619,000.00	\$3,353,000.00	\$4,618,000.00
Recreation & Culture	\$1,681,696.00	\$590,000.00	\$252,000.00	\$3,955,000.00
Mining, Manufacturing & Construction	\$40,000.00	\$40,000.00	\$-	\$-
Transport & Communication	\$6,475,000.00	\$6,325,000.00	\$6,565,000.00	\$6,615,000.00
Economic Affairs	\$10,000.00	\$-	\$10,000.00	\$-
Total Capital Expenditure	\$12,589,696.00	\$13,631,000.00	\$12,226,000.00	\$17,359,000.00

Capital Works and Forward Programs 2022/2023 to 2025/2026



2022/23 Rural Works Program

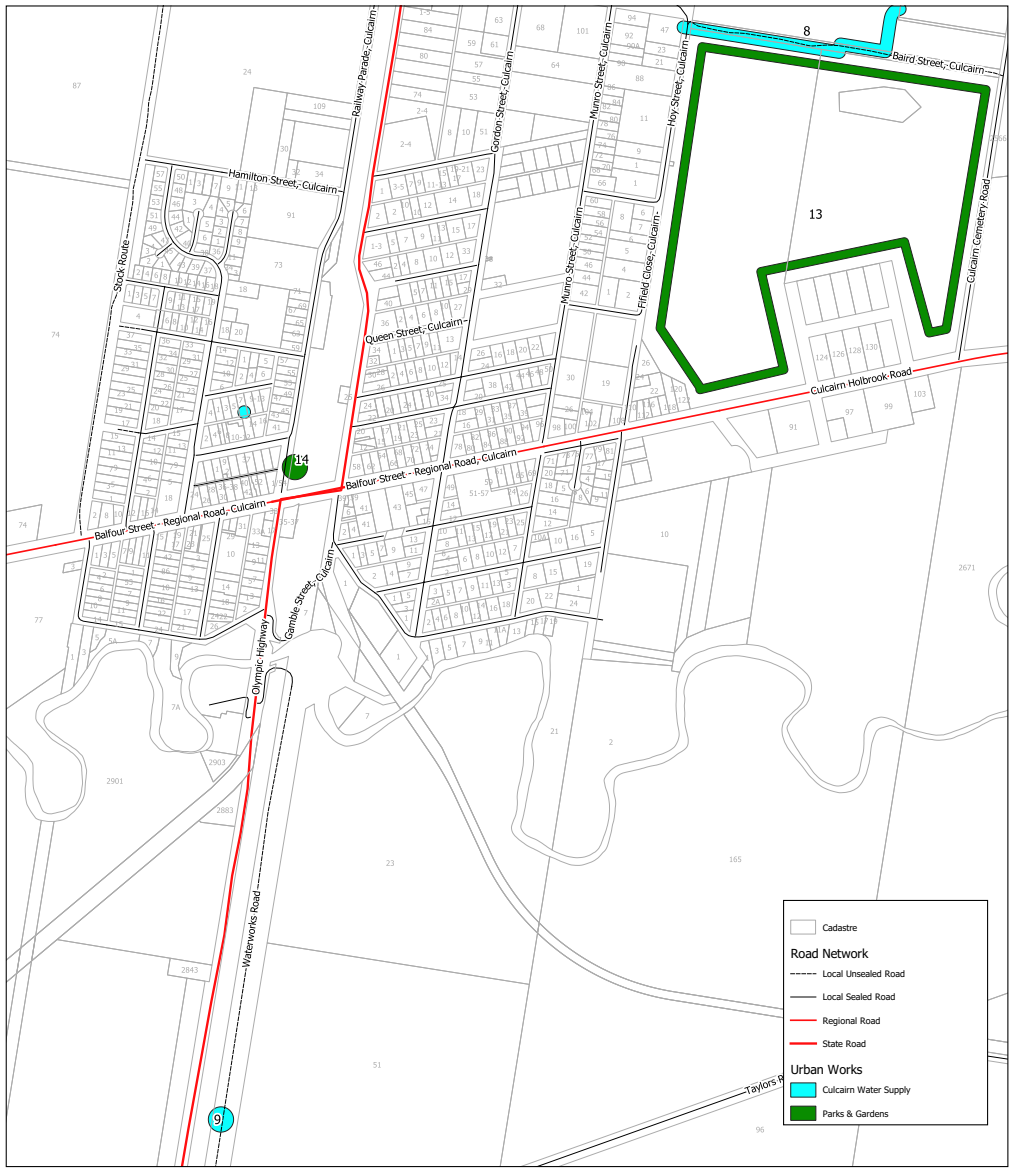
DRAFT FOR EXHIBITION

Capital Works and Forward Programs 2022/2023 to 2025/2026

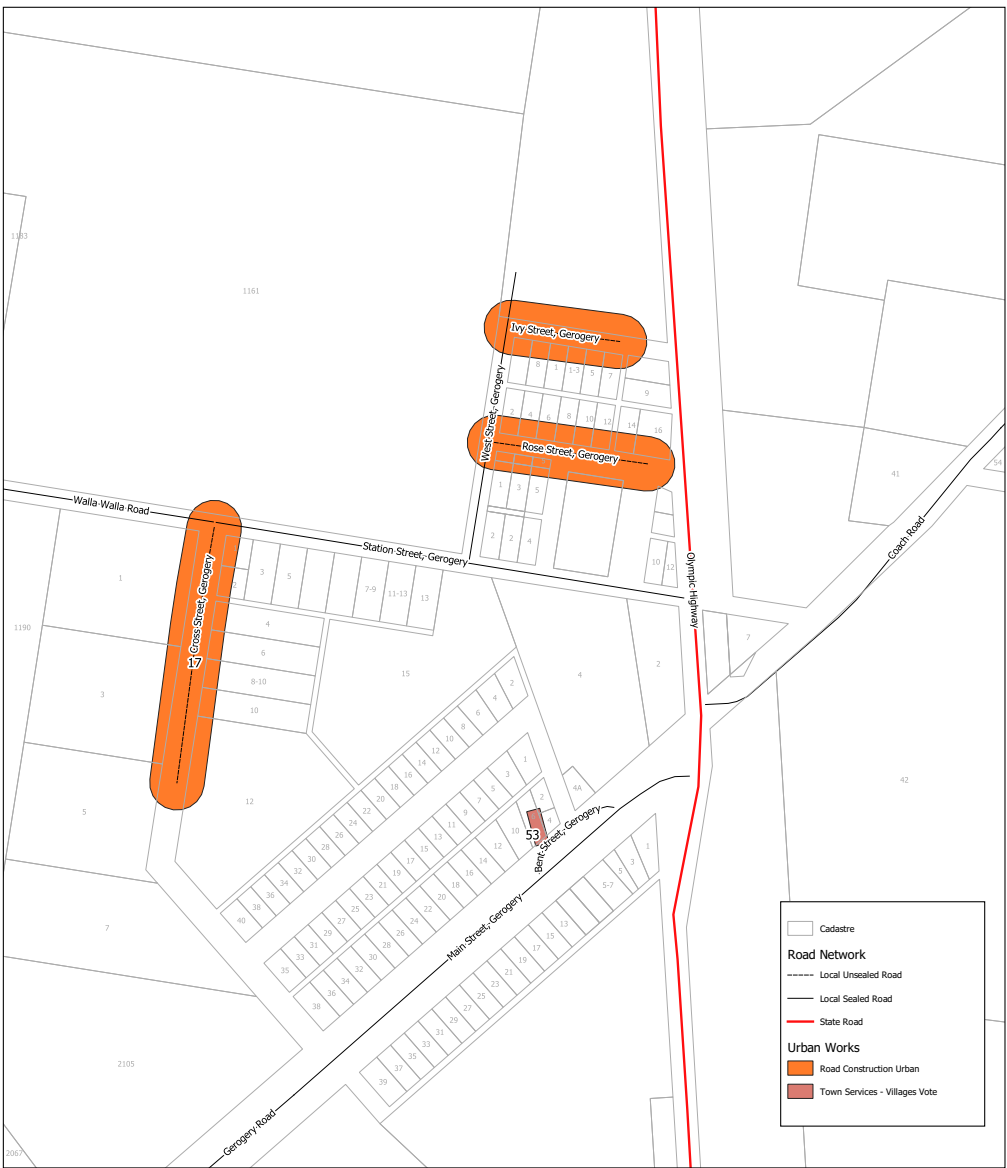


BURRUMBUTTOCK

Capital Works and Forward Programs 2022/2023 to 2025/2026

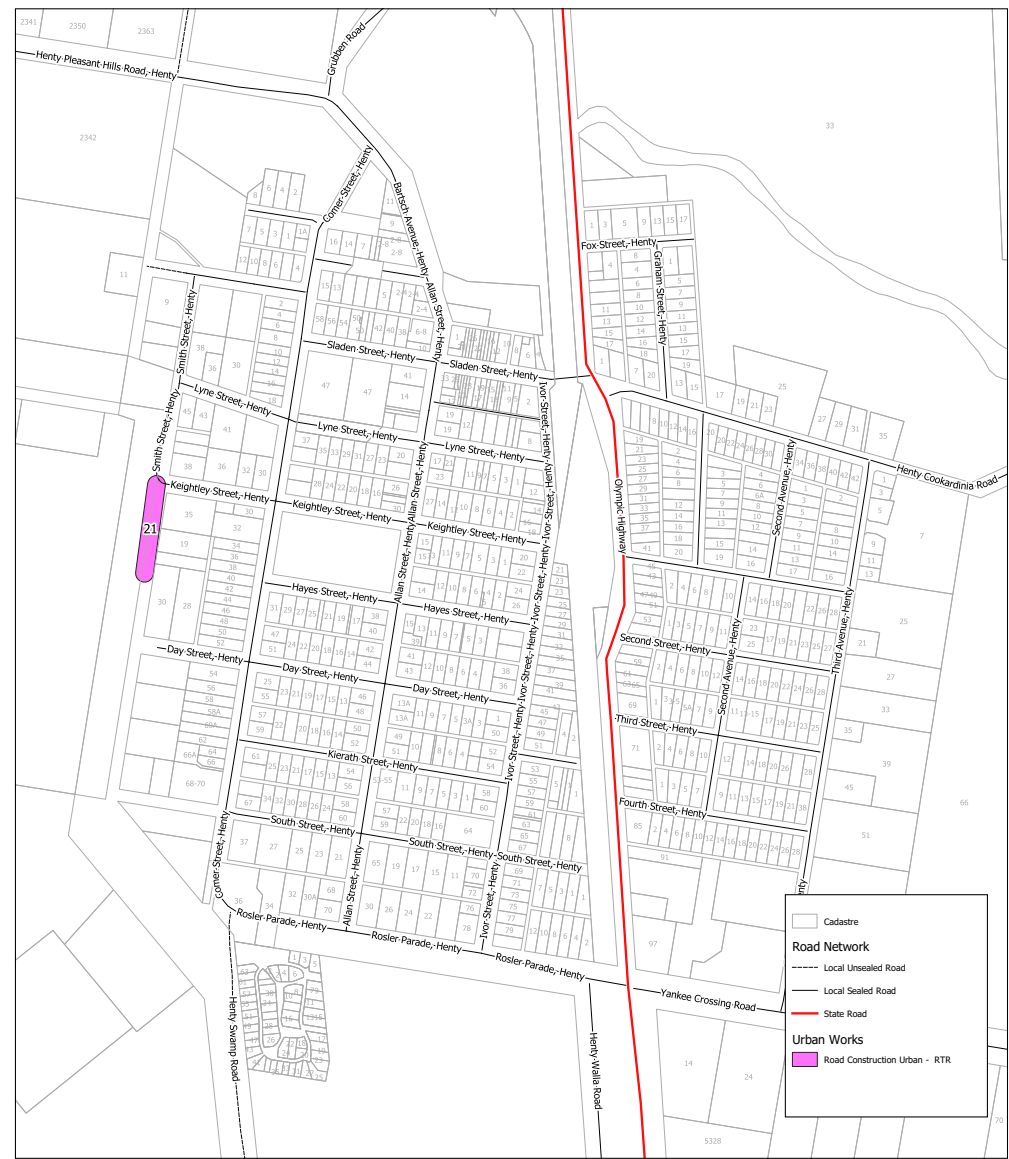


CULCAIRN

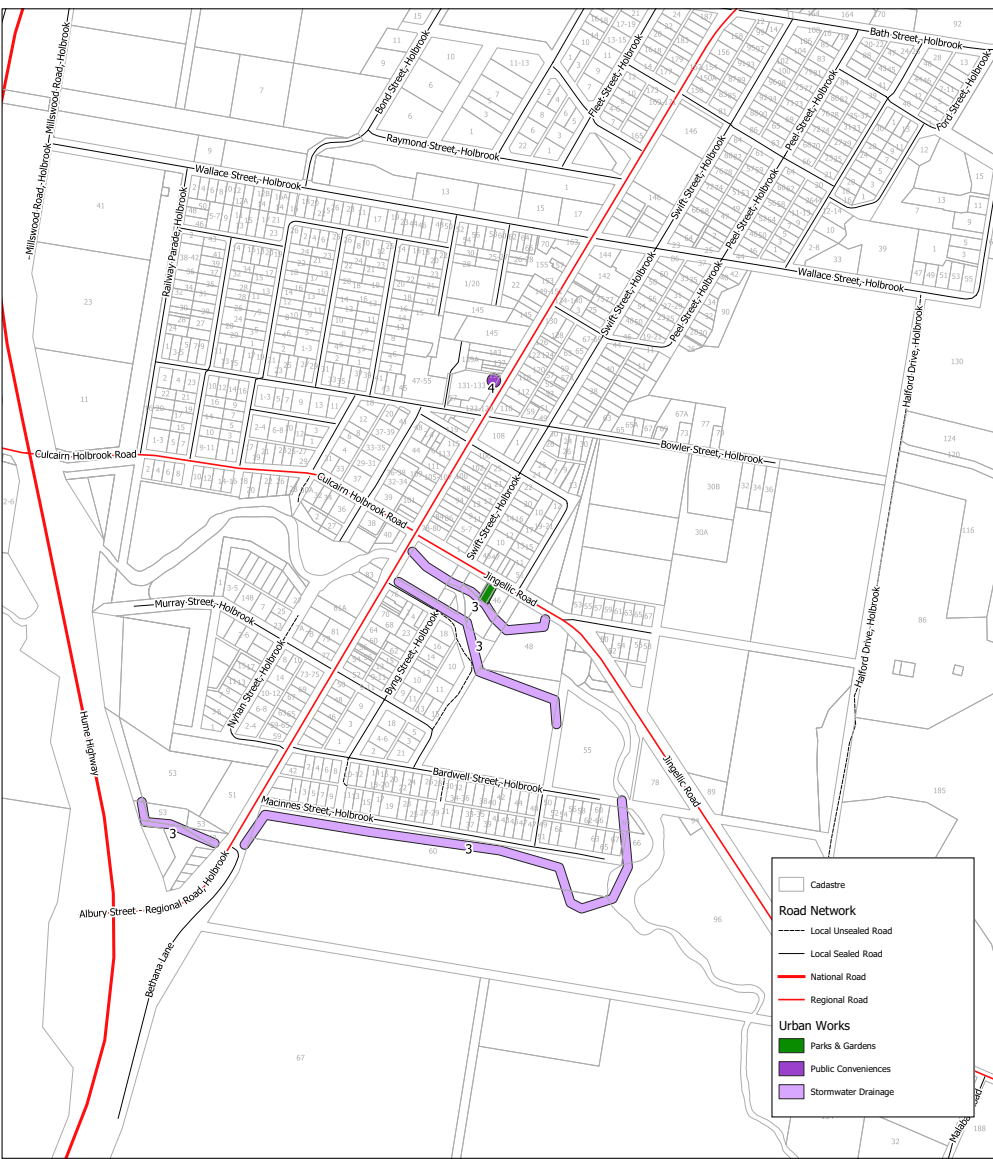


GEROGERY

Capital Works and Forward Programs 2022/2023 to 2025/2026



HENTY



HOLBROOK

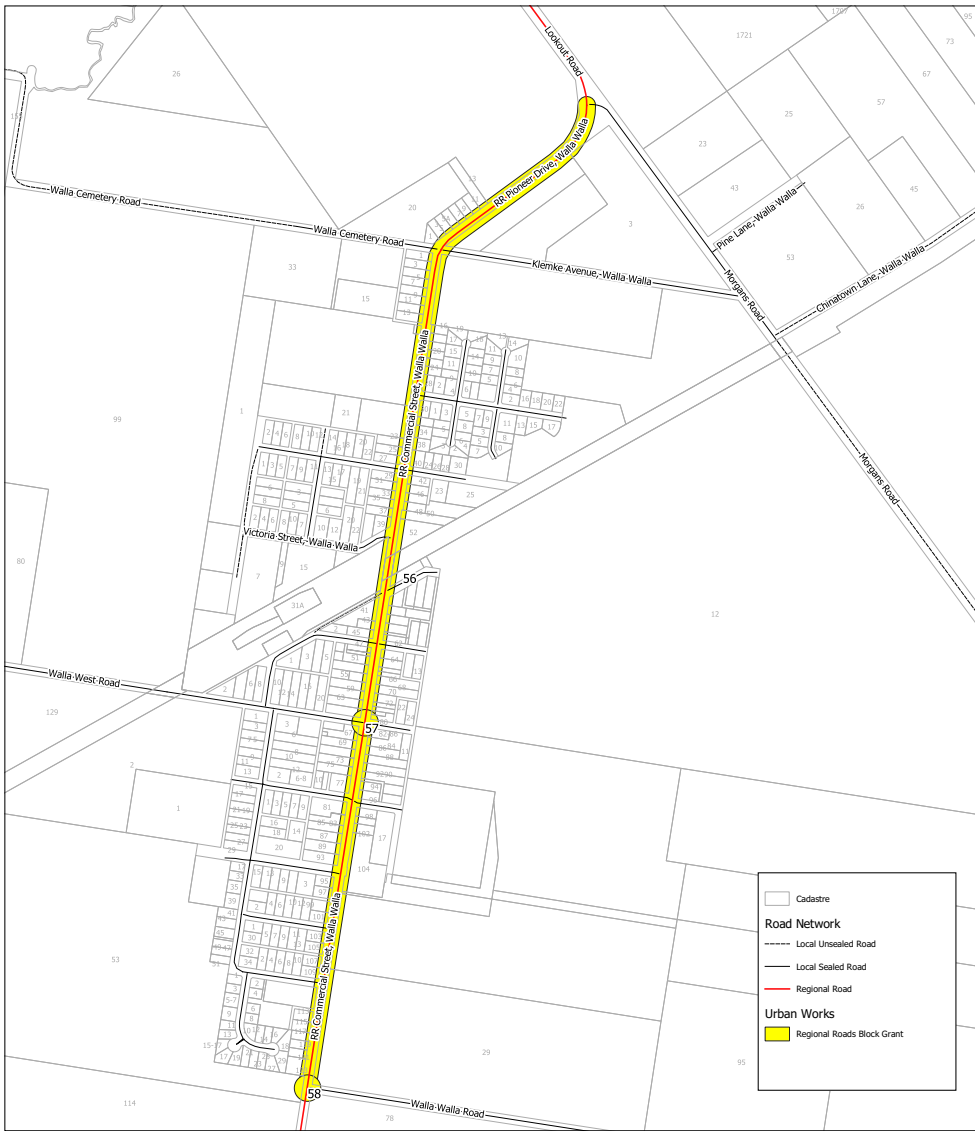
Capital Works and Forward Programs 2022/2023 to 2025/2026



JINDERA

DRAFT FOR EXHIBITION

Capital Works and Forward Programs 2022/2023 to 2025/2026



WALLA WALLA

Business Commercial Activities

Council operates a number of business / commercial activities which it is intended to return a surplus or at least breakeven from their operation. Generally any surpluses are used for the expansion of the activity.

Details of these activities are provided below:

Greater Hume Sewerage Services

Sewerage services (declared under NCP)

Provision of sewerage services in the following towns and villages - Burrumbuttock, Culcairn, Henty, Holbrook, Jindera and Walla Walla.

Greater Hume Water Supply

Water Supply (declared under NCP)

Water supply authority in the township of Culcairn and towns and villages - Jindera, Burrumbuttock, Brocklesby, Gerogery, Gerogery West and rural areas.

Greater Hume Children Services

Providing family day care services in Greater Hume, Albury, Wodonga and Federation Councils and Benalla Rural City. Centre-based long day care is also provided at Culcairn, Henty, Holbrook and Walla Walla.

Industrial / Residential Subdivisions

Provision of industrial and residential allotments to encourage development of towns within the shire.

Private Works

Provision of private works to ratepayers.

Plant Replacement Program 2022/2023 to 2025/2026

DESCRIPTION	CATEGORY	Plant No	2022/2023			2023/2024			2024/2025			2025/2026		
			Purchase	Trade	Net Cost	Purchase	Trade	Net Cost	Purchase	Trade	Net Cost	Purchase	Trade	Net Cost
Replacement														
Nissan X Trail Wagon	PASSENGER	622	45000	15000	30000									
Holden Captiva Wagon	PASSENGER	701				35000	5000	30000						
Truck 10M3 - Hino	TRUCK HR	934						0				240000	40000	200000
Trailer - Dog Trailer	UTE	940				80000	15000	65000						
Ranger Ute	UTE	1002										45000	15000	30000
Ford Ranger Crew Cab Utility	UTE	1022	45000	15000	30000									
Nissan Dx Patrol Cab Chassis Tray Back With Spray Unit 5531	UTE	1061	60000	20000	40000									
Nissan Patrol Cab Chassis	UTE	1081										45000	15000	30000
Ford Ranger Crew Cab Utility	UTE	1082							45000	15000	30000			
Nissan Navara King Cab Chassis Tray Back	UTE	1101				50000	16000	34000						
Nissan Navara Dual Cab Utility	UTE	2002				45000	15000	30000						
P&G Spray Unit	SPRAY UNIT	2041							45000	15000	30000			
Overseers Ute	UTE	2021				45000	15000	30000						
Holden Colorado Crew Cab Utility	UTE	2081				45000	15000	30000						
Holden Colorado Space Cab Utility	UTE	2121							45000	15000	30000			
Ford Ranger Super Cab Chassis Tray Back	UTE	2161							45000	15000	30000			
Overseers Ute	UTE	2241										45000	15000	30000
Ford Ranger Super Cab Chassis Tray Back	UTE	2250							45000	15000	30000			
Ford Ranger Space Cab Utility	UTE	2260							45000	15000	30000			
Manager Water & Waste Water	UTE	3001							45000	15000	30000			
Ford Ranger Crew Cab Utility	UTE	3021	50000	18000	32000									
Water & Waste Water Operator Ute	UTE	3081							45000	15000	30000			

Plant Replacement Program 2022/2023 to 2025/2026

DESCRIPTION	CATEGORY	Plant No	2022/2023			2023/2024			2024/2025			2025/2026		
			Purchase	Trade	Net Cost	Purchase	Trade	Net Cost	Purchase	Trade	Net Cost	Purchase	Trade	Net Cost
Replacement														
Loader Kawasaki	LOADER	4050										430000	75000	355000
Backhoe - New Holland	BACKHOE	4120							200000	20000	180000			
Tractor - John Deere	TRACTOR - Large	4220				120000	25000	95000						
Tractor Kubota L4240 HDC	TRACTOR - Small	4250				70000	15000	55000						
Truck - Isuzu Crew Cab	TRUCK MR	5080							100000	20000	80000			
Truck - Fuso Canter	TRUCK MR	5120	80000	15000	65000									
Truck - Fuso Canter	TRUCK MR	5150	80000	15000	65000									
Truck - Street Sweeper	TRUCK MR	5501							340000	40000	300000			
Truck - Water Truck	TRUCK HR	5520	230000	40000	190000									
Mower - John Deere 1585	MOWER	5721				50000	10000	40000						
Mower - John Deere 1585	MOWER	5725				50000	10000	40000						
Mower Out Front	MOWER	5741										55000	10000	45000
Mower - Iseki Out Front Mower	MOWER	5751	50000	8000	42000									
Trailer - Portable Traffic Light	TRAFFIC LIGHTS	5942							16000	2500	13500			
Trailer - Portable Traffic Light	TRAFFIC LIGHTS	5943							16000	2500	13500			
Trailer - Semi (PI 5000 Quick release Body)	TRAILER SEMI	6000							80000	35000	45000			
Trailer - Dog Trailer	TRAILER DOG	6015							80000	20000	60000			
Trailer - Dog Trailer	TRAILER DOG	6020							80000	20000	60000			
Weedspray Unit - Quick Spray Unit 3	SPRAY UNIT	8496				20000	5000	15000						
Mower - Toro Zero turn	MOWER	8501	15000	2000	13000									
Mower - John Deere Zero Turn + Catcher	MOWER	8521				18000	3000	15000						
Service Line Locator	LOCATOR	9030							13000	3000	10000			

Plant Replacement Program 2022/2023 to 2025/2026

DESCRIPTION	CATEGORY	Plant No	2022/2023			2023/2024			2024/2025			2025/2026		
			Purchase	Trade	Net Cost	Purchase	Trade	Net Cost	Purchase	Trade	Net Cost	Purchase	Trade	Net Cost
Plant to be purchased														
8 ton Excavator	EXCAVATOR					160000		160000						
Positrack	POSITRACK					120000		120000						
10m³ tip truck	TRUCK HR					240000		240000						
Beavertail trailer	TRAILER					50000		50000						
Utility Vehicle	UTE					35000		35000						
Washbay Culcairn	WASHBAY											400000		400000
Subtotal			655000	148000	507000	1233000	149000	1084000	1285000	283000	1002000	1260000	170000	1090000

Summary of Plant Reserve	2022/2023	2023/2024	2024/2025	2025/2026
Opening Balance	885725	1181514	911825	735728
Transfer to Reserve	950789	963311	1108903	1007564
Transfer from Reserve (including Washbays)	-655000	-1233000	-1285000	-1260000
Closing Balance	1181514	911825	735728	483292

Estimates of income and expenditure

Snapshot of 1 July 2022 to 30 June 2023

The budget, as presented, discloses a General Fund surplus of \$35,477 for the 2022-2023 financial year.

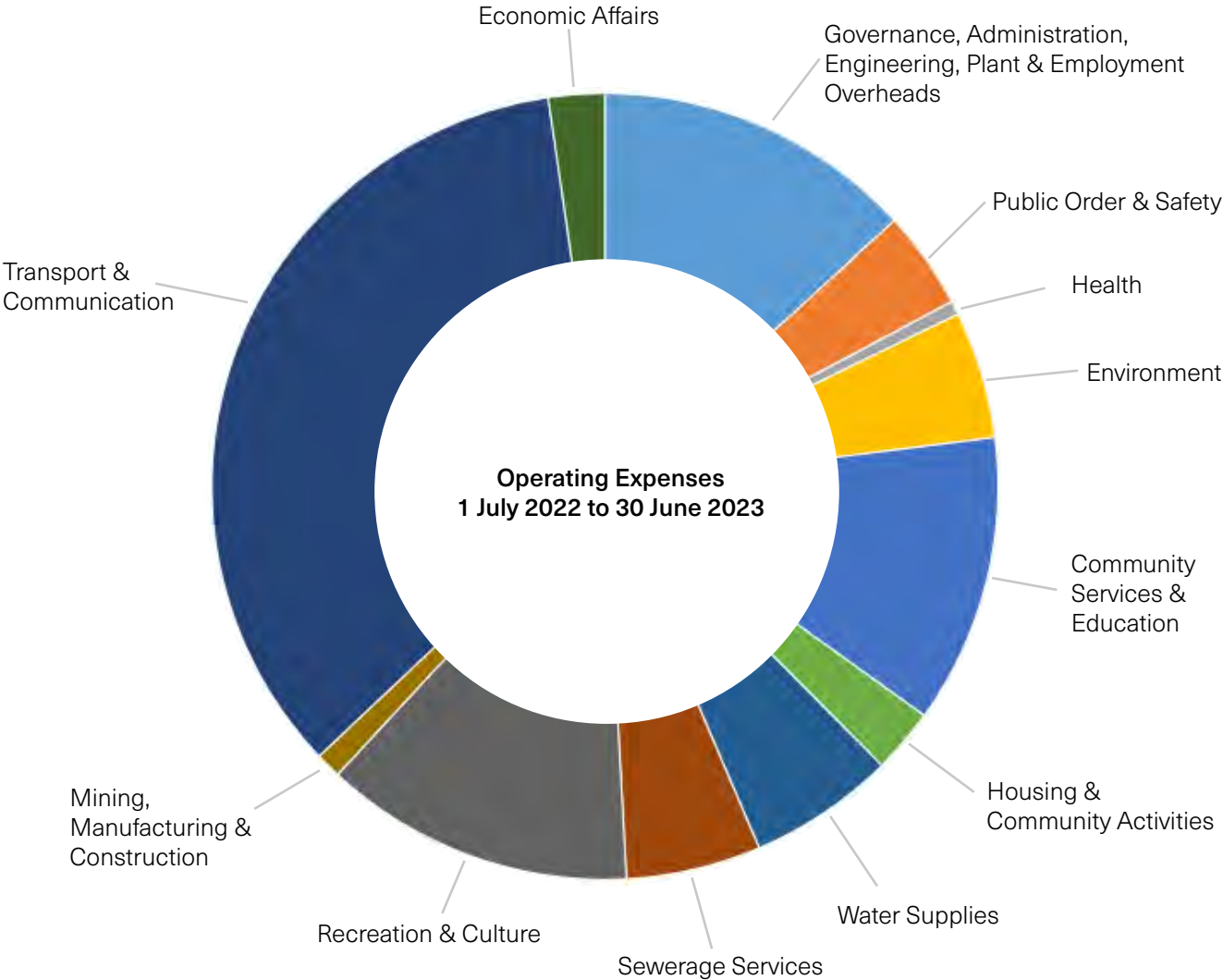
The table below outlines Council's position.

Operating Revenue	\$33,182,557
Capital Revenue	\$3,498,171
Loan Funds Raised	Nil
Sub total	\$36,680,728
Less:	
Operating Expenditure	\$33,673,259
Capital Expenditure	\$12,589,696
Loan Repayments	\$677,113
Non Cash Depreciation contra	\$ (9,872,051)
Sub Total	\$37,068,017
Transfer (To) /From Reserves and Unexpended Grants	\$422,766
Surplus / (Deficit)	\$35,477

Estimates of income and expenditure

Operating Expenses 1 July 2022 to 30 June 2023

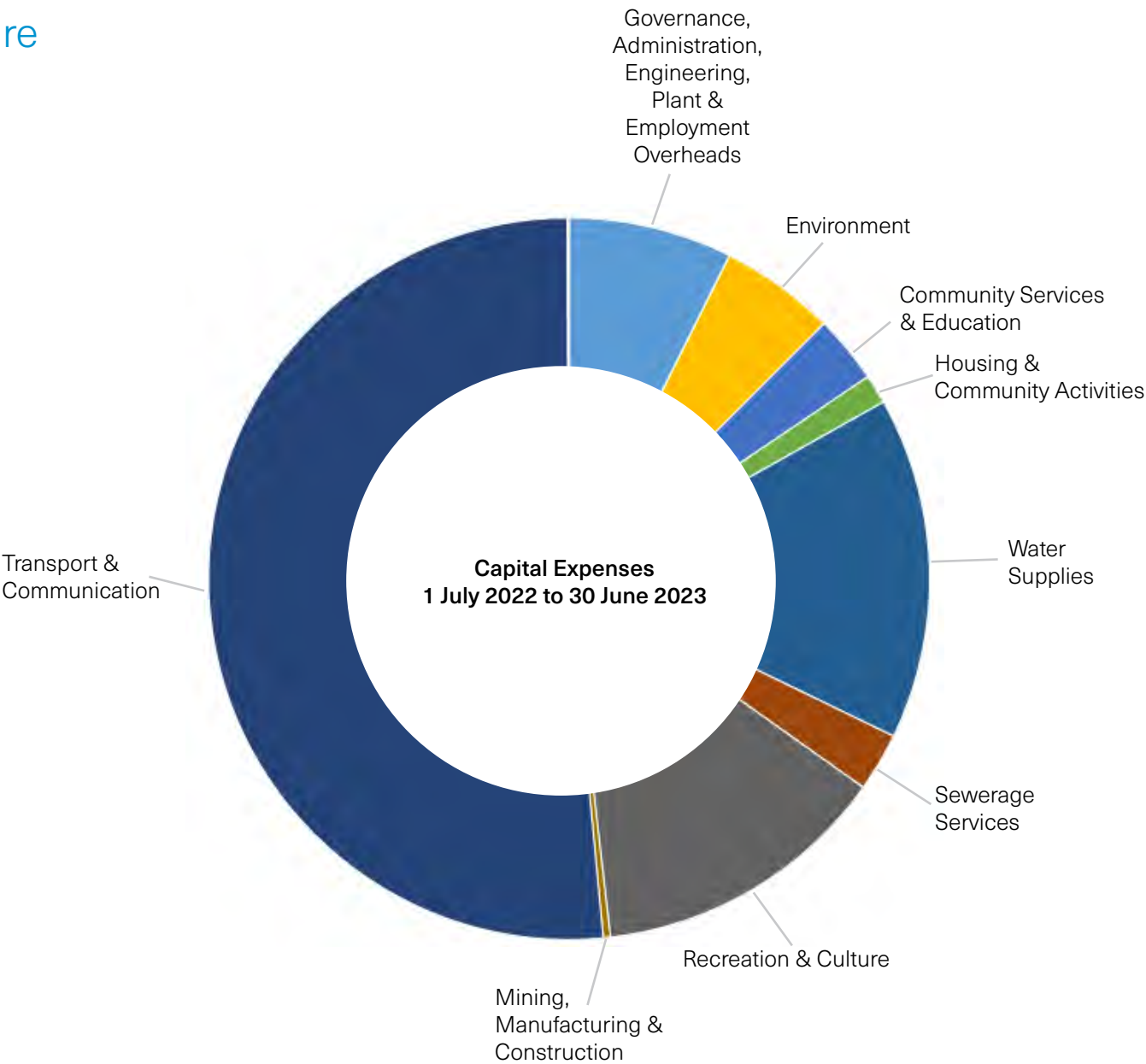
Governance, Administration, Engineering, Plant & Employment Overheads	\$4,435,149
Public Order & Safety	\$1,360,941
Health	\$190,020
Environment	\$1,762,448
Community Services & Education	\$4,005,748
Housing & Community Activities	\$895,912
Water Supplies	\$2,027,038
Sewerage Services	\$1,865,552
Recreation & Culture	\$4,302,349
Mining, Manufacturing & Construction	\$355,823
Transport & Communication	\$11,695,277
Economic Affairs	\$777,102



Estimates of income and expenditure

Capital Expenses 1 July 2022 to 30 June 2023

Governance, Administration, Engineering, Plant & Employment Overheads	\$925,000
Public Order & Safety	\$0
Health	\$0
Environment	\$650,000
Community Services & Education	\$382,000
Housing & Community Activities	\$165,000
Water Supplies	\$1,930,000
Sewerage Services	\$331,000
Recreation & Culture	\$1,681,696
Mining, Manufacturing & Construction	\$40,000
Transport & Communication	\$6,475,000
Economic Affairs	\$10,000



Statement of Revenue Policy

In accordance with Section 405 of the Local Government Act 1993, Council provides the following details of its Statement of Revenue Policy. This information explains the basis upon which rates and charges will be made.

RATES AND CHARGES

Through rates and charges, Council recovers the cost of providing its services for land within the Council boundaries. Rates and charges raise about 58 per cent of Council's operating income and are used to improve and maintain services and facilities for the community.

Some of these services include:

- maintenance of roads, parks and gardens
- libraries
- community services for young people and the elderly
- swimming pools.

Council rates are determined in accordance with the provisions of the Local Government Act 1993 and Local Government (General) Regulation 2021.

Ordinary rates are levied on all rateable parcels of land based on independent valuations provided by Property NSW on behalf of the NSW Valuer General. Land valuations are supplied every three years by the NSW Valuer General. The land value does not include the value of a house, buildings or other improvements to the land. The latest valuation of the land in Greater Hume occurred with a base date of 1 July 2019.

These valuations will be used to calculate and levy the 2022-2023 ordinary rate.

Rate pegging is determined by the Independent Pricing and Regulatory Tribunal (IPART) each year and sets the maximum general income Council can collect from ordinary rates. General income comprises income from ordinary rates and special rates, but does not include

income from waste management charges.

IPART have announced the percentage increase to apply in the 2022-2023 financial year would be 0.7 per cent.

The general income for the previous year, 2021-2022 is increased by 0.7 per cent to determine the total general income yield which can be levied in 2022-2023. This does not mean that each individual rate assessment will increase by that percentage, but does mean that Council's total income from ordinary rates cannot exceed this percentage increase.

Additional Special Variation

In response to concerns raised over the historically low rate peg increase of 0.7 per cent, the Minister for Local Government has announced a one-off opportunity available for the 2022-2023 year for councils to apply for an Additional Special Variation (ASV) of up to 2.5 per cent, inclusive of the previously determined rate cap of 0.7 per cent.

Greater Hume Council has resolved to apply for an increase of 2 per cent, as the 0.7 per cent rate peg from IPART was significantly lower than the 2 per cent used as a baseline assumption from prior year increases. If a 2 per cent rate increase is granted, this would equate to \$121,000 more revenue for 2022-2023. All figures reported in the draft 2022 -2023 budget and associated Long- Term Financial Plan are based on IPART approving Council's application for a 2% rate increase for 2022-2023.

IPART will publish applications to enable community consultation for a period of at least three weeks. Council will be notified of IPART's decision no later than 21 June 2022.

ORDINARY RATES

In accordance with section 497 of the Local Government Act 1993, the structure of the ordinary rates are calculated annually and comprise of a base amount, plus an ad valorem (amount in the dollar) component, which is calculated using the land value supplied by Property NSW on behalf of the NSW Valuer General.

Section 494 of the Local Government Act 1993 requires Council to make and levy ordinary rates on all rateable land for the year 2022-2023.

In accordance with the provisions of section 514 of the Local Government Act 1993, each property in Greater Hume is declared to be within one of the following categories for rating purposes depending on the dominant land use of the property:

- Residential
- Residential – Villages
- Residential – Rural
- Business
- Farmland - Ordinary
- Farmland – Forestry

The rating structure for the residential category is based on a combination of a base amount and an ad valorem (amount in the dollar) component. The level of the base amount has been set to achieve (as close as possible) 50 per cent of total rate income from this category, with the ad valorem component raising the remaining 50 per cent of the total income.

The rating structure for all other categories is based on a combination of a base amount of rate and an ad valorem component.

The rate amounts shown in this document include the ordinary rates variation for 2022-2023 of 2.0 per cent in accordance with Council's Additional Special Variation application to IPART.

Statement of Revenue Policy

Schedule of Fees and Charges

Council can charge and recover an approved fee for any service that it provides other than a service provided on an annual basis for which it may make an annual charge.

Fees and charges for services provided are determined by three methods:

- Statutory Fees – where the amount of the charge is legislated.
- User pays cost recovery – where the fee as far as possible is set to recover the cost of the good or service provided and
- Community Service Obligations – where the cost of the good or service provided may be discounted by the Council's determination that it has a community service obligation in respect of the provision of a particular good or service.

Council's schedule of fees can be read in the Fees and Charges 2022 - 2023 publication.

Private Works

In accordance with Section 67(1) of the Local Government Act 1993 Council may, by agreement with the owner or occupier of any private land, carry out on the land any kind of work that may be lawfully carried out on the land. Private works are carried out on a commercial basis and prices charged reflect the investment of labour and plant utilised. A charge for supervision and administration is also charged. Private works orders must be signed and authorised by the responsible paying person/property owner prior to works commencing. In some circumstances, deposits or guarantees will be required. Credit checks may also be undertaken.

Loan Borrowings

No new loan borrowings are proposed for the 2022- 2023 year.

Rating Structure and Yield (2022 - 2023)

	NO OF ASSM'S	RATEABLE LAND VALUE 1 July 2019 Base Date	BASE RATE %	BASE RATE \$	BASE RATE REVENUE	AD VALOREM RATE	AD VALOREM REVENUE	TOTAL REVENUE
Residential	2630	151,175,310	49.6%	\$ 422.00	\$ 1,109,860.00	0.00745090	\$ 1,126,392.27	\$ 2,236,252.27
Residential - Villages	512	42,319,790	46.7%	\$ 335.00	\$ 171,520.00	0.00462771	\$ 195,843.46	\$ 367,363.76
Residential - Rural	724	143,427,510	30.1%	\$ 356.00	\$ 257,744.00	0.00418046	\$ 599,593.36	\$ 857,337.36
Business	507	31,883,150	49.1%	\$ 451.00	\$ 228,657.00	0.00742211	\$ 236,640.17	\$ 465,297.17
Farmland - Ordinary	2144	2,424,418,330	14.4%	\$355.00	\$ 761,120.00	0.00186124	\$ 4,512,417.55	\$ 5,273,537.55
Farmland - Forestry	208	27,369,490	15.6%	\$ 231.00	\$48,048.00	0.00950876	\$ 260,249.96	\$308,297.96
Rateable Total	6725	2,820,593,580			\$ 2,576,949.00		\$ 6,931,137.07	\$ 9,508,086.07

Notes: Based on 2019 Valuations as at 1 July 2019


SUMMARY

Residential	\$ 3,460,953.39
Business	\$ 465,297.17
Farmland	\$ 5,581,835.51
	\$ 9,508,086.07

- The amounts shown in the row 'Total Revenue' have been calculated in accordance with the permissible increase in Council's notional general income for 2022-2023 of 2.0 per cent. This is in accordance with Council's Additional Special Variation application to IPART.
- As Council will continue to process adjustments to its rating records until the time the Operational Plan is adopted, minor changes to the amounts shown in the above table will occur. These adjustments include the processing of supplementary valuation lists from the Valuer General's Department, changes to rating categories, and changes in the rateability of land.
- The amounts shown in the above table are inclusive of adjustments to notional income for newly rateable Crown Land.
- Interest will accrue on outstanding rates and charges at the rate of six per cent a year (simple interest calculated daily).

Definition of Rating Categories

Rate Category	Definition
Residential	Land whose dominant use is for residential accommodation of a non-commercial nature as defined by Section 516 Local Government Act 1993.
Residential Villages	Residential land located within the localities of Brocklesby, Bungowannah, Burrumbuttock, Gerogery, Gerogery West, Mullengandra, Wymah, Bowna, Glenellen, Woomargama, Bulgandry, Morven, Walbundrie and Holbrook Airpark including residential land that is between 2ha and 40ha in size and is not the site of a dwelling as defined by the Local Government Act 1993.
Residential Rural	Residential land that is between 2ha and 40ha in size and is the site of a dwelling as defined by the Local Government Act 1993.
Business	Any land that is not categorised as Farmland or Residential. Refer Section 518 of the Local Government Act 1993.
Farmland - Ordinary	Land that is predominantly used for farming as defined by Section 515 of the Local Government Act 1993.
Farmland – Intensive Forestry	Farmland as defined by Section 515 of the Local Government Act 1993 that is subject to intensive forestry use.



Greater
Hume
Council

PO Box 99
Holbrook
NSW 2644

39 Young St Holbrook NSW 2644
P 02 6036 0100 or 1300 653 538
F 02 6036 2683
E mail@greaterhume.nsw.gov.au
greaterhume.nsw.gov.au
ABN: 44 970 341 154

Notice is hereby given that the next instalment of rates is due and payable as set out below. Failure to pay the amount shown by the due date will result in interest being charged in accordance with the Local Government Act 1993.

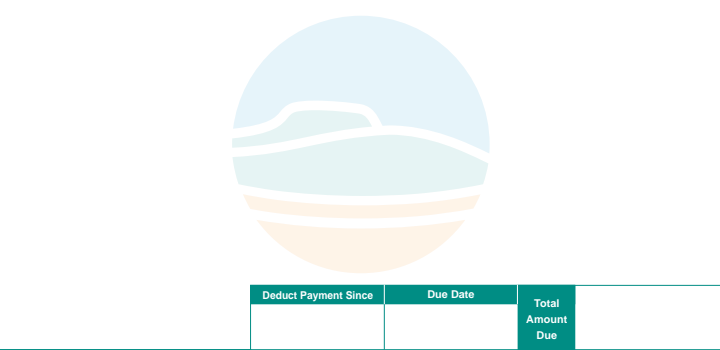
Assessment No.

Posting Date

Due Date

Please notify Council of any changes to your mailing address.

Description & Location of Property



Deduct Payment Since


Due Date

Total Amount Due

Simple interest is charged daily on overdue rates at
There is no GST payable on this notice.

See over for payment options

Steven Pinnuck
General Manager

Biller Code: 545863
Ref:

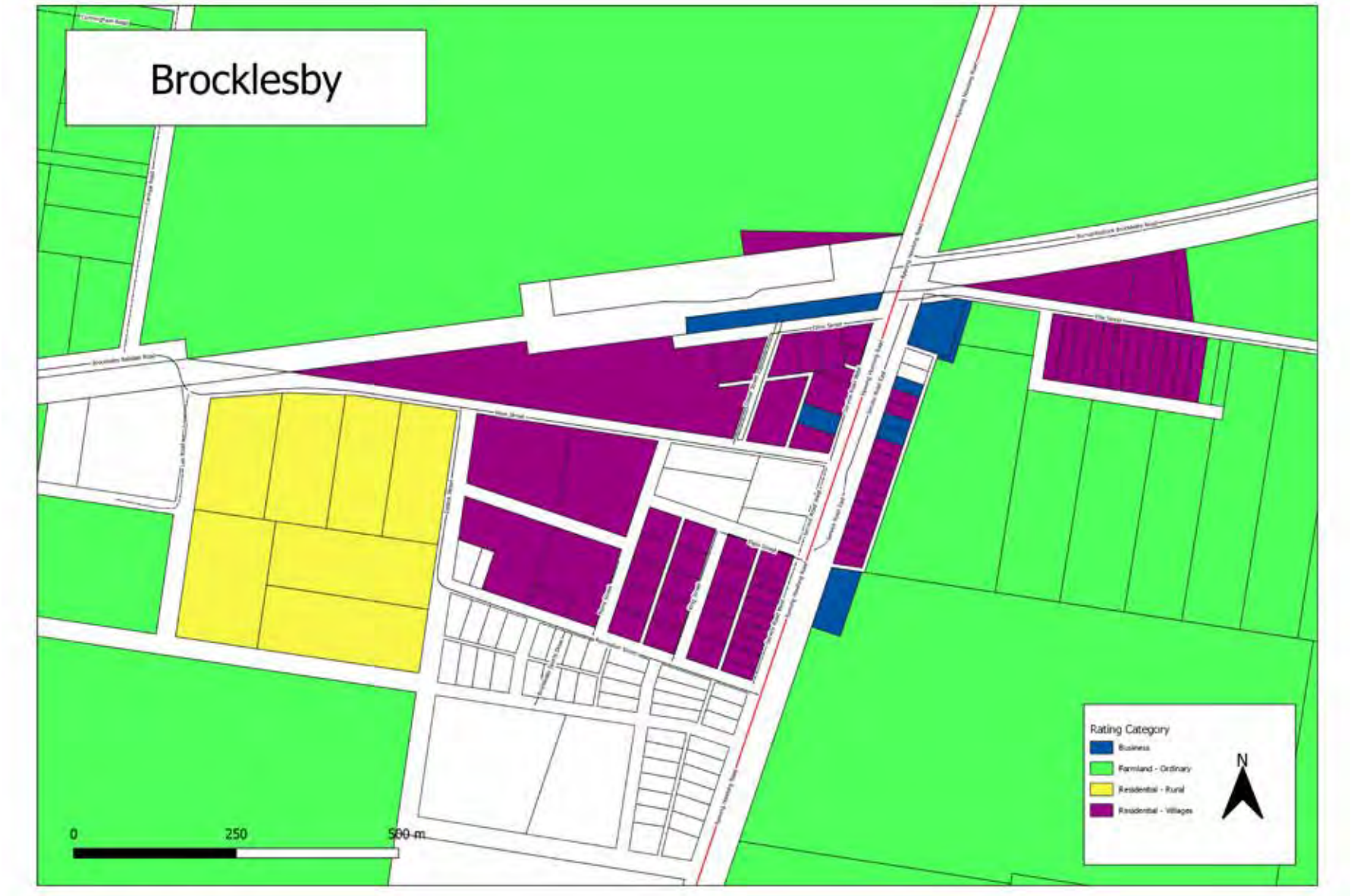
Telephone and Internet Banking - BPAY®
Contact your bank or financial institution to make this payment from your cheque, savings, debit, credit card or transaction account. More info: www.bpay.com.au
BPAY View® - View and pay this bill using internet banking.
BPAY View Registration No.:

Greater Hume Council - Instalment

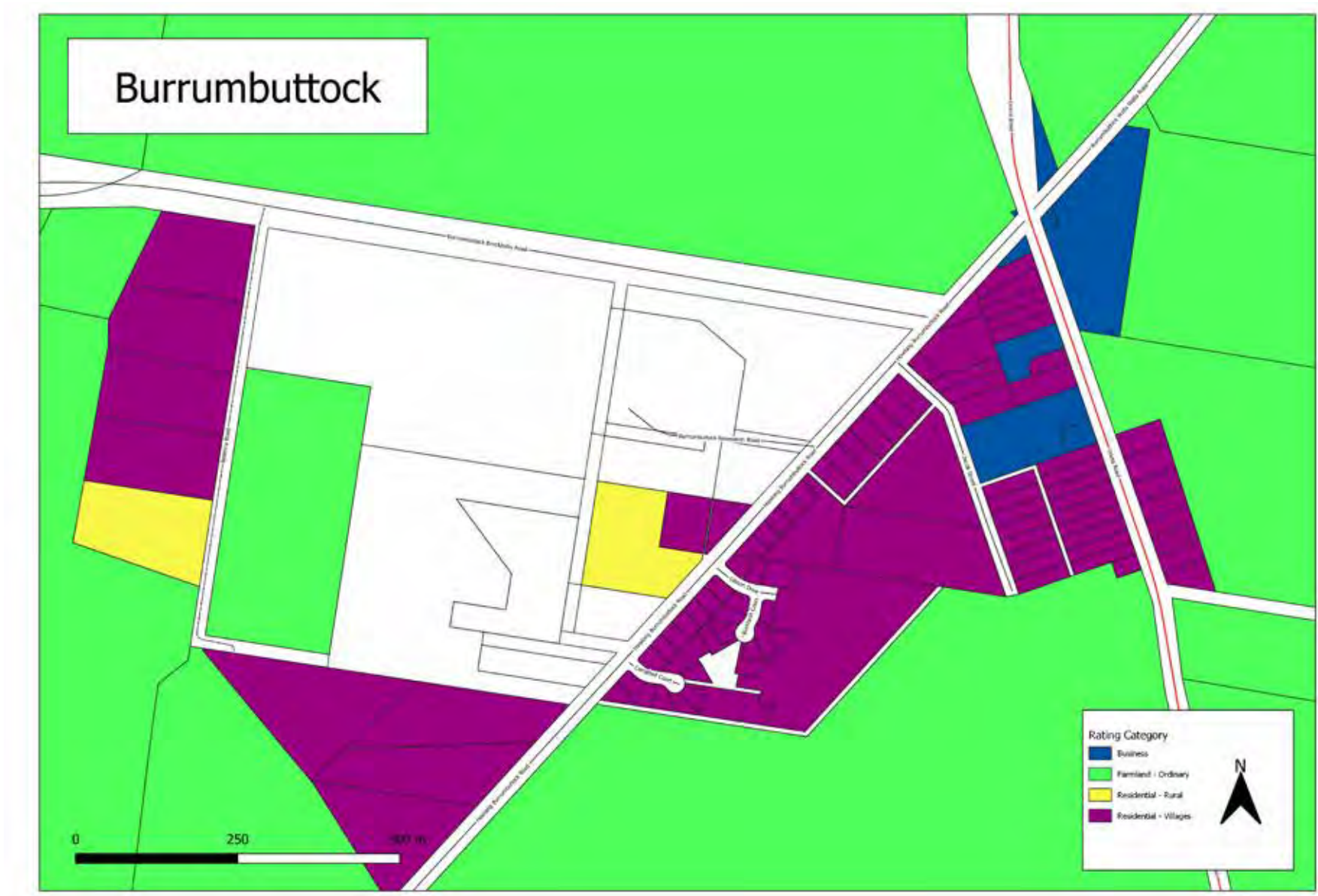
Name
Assessment Number
Total Amount
Due Date

Amount Paid \$

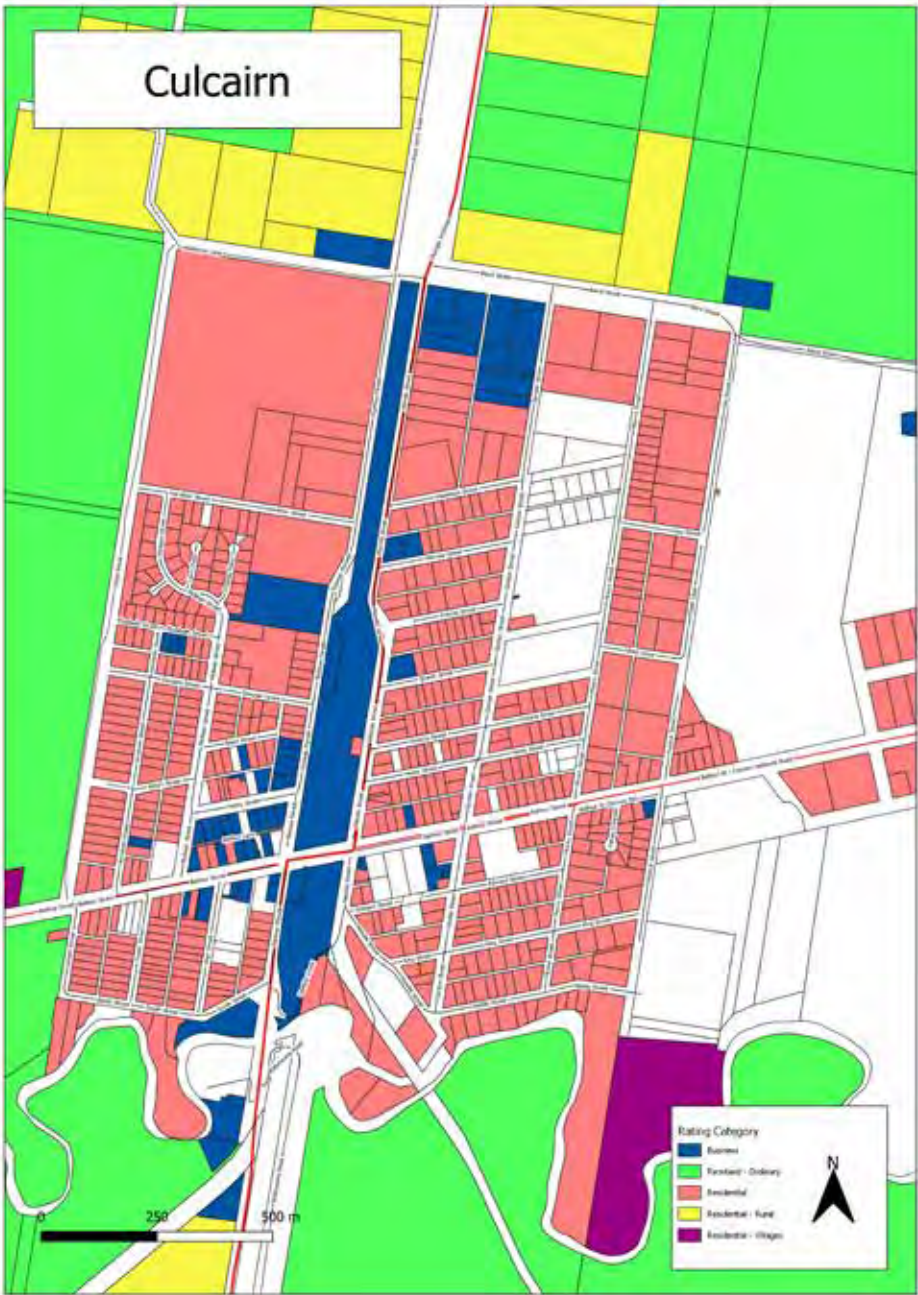
Town and Village Rates Categories



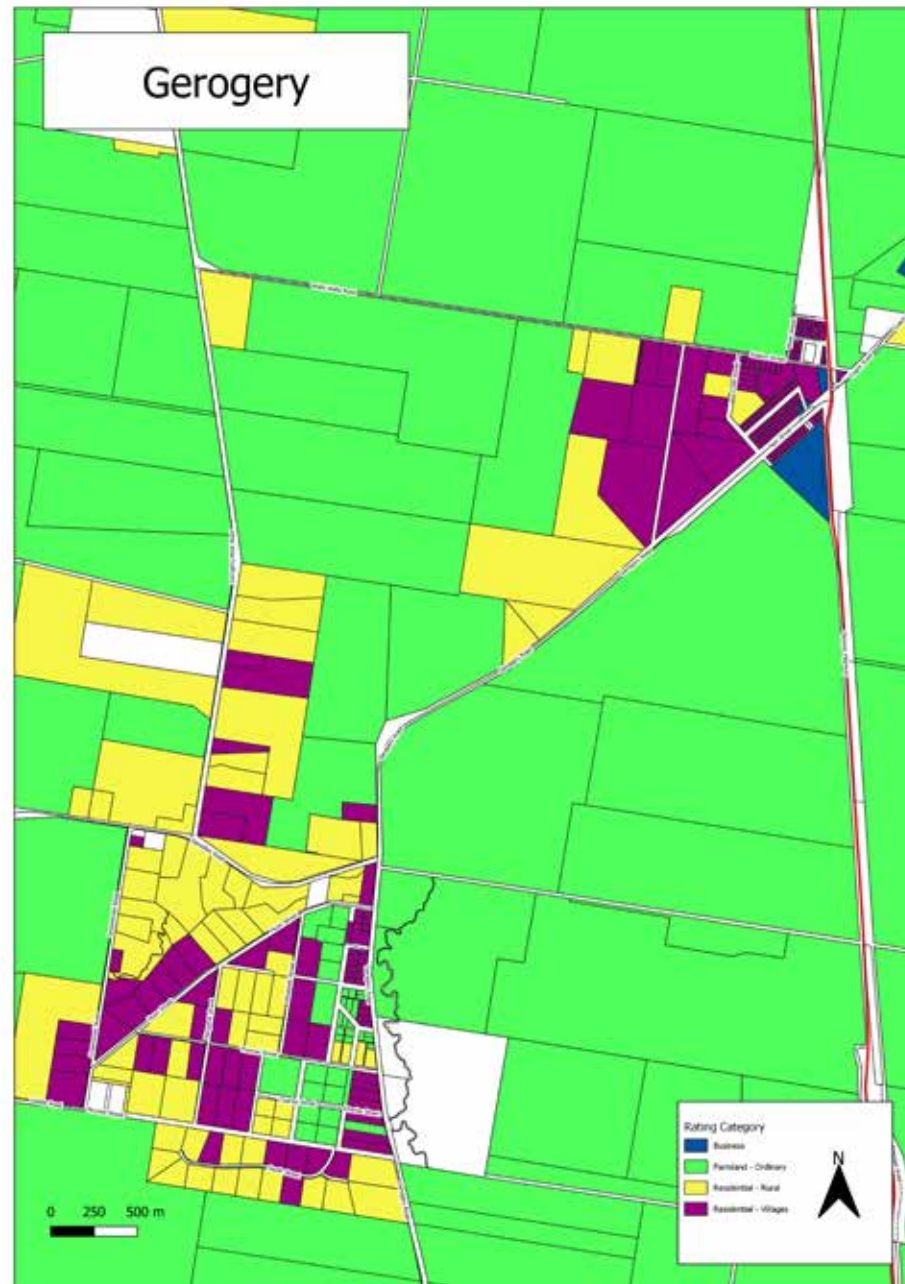
Town and Village Rates Categories



Town and Village Rates Categories

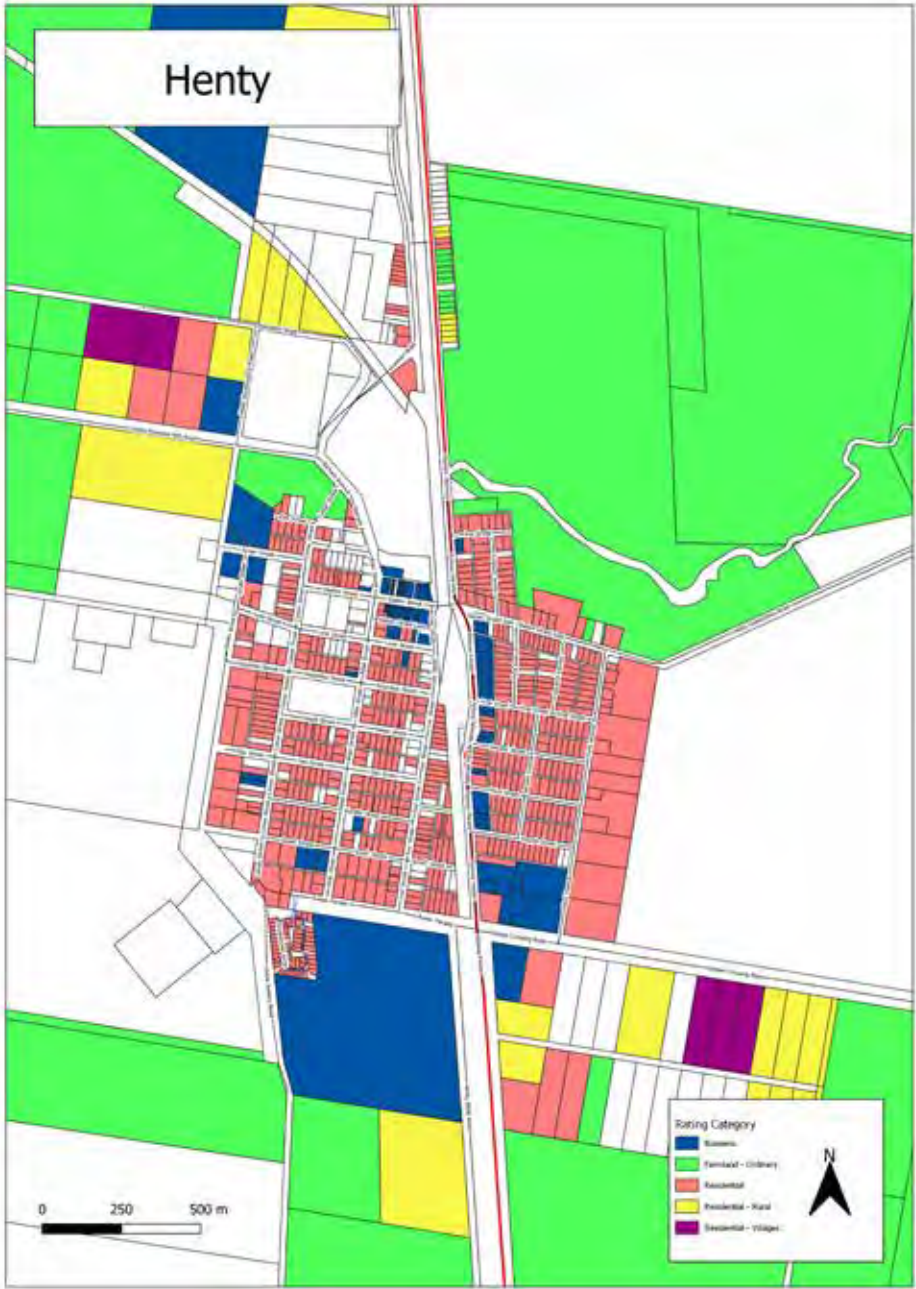


Town and Village Rates Categories

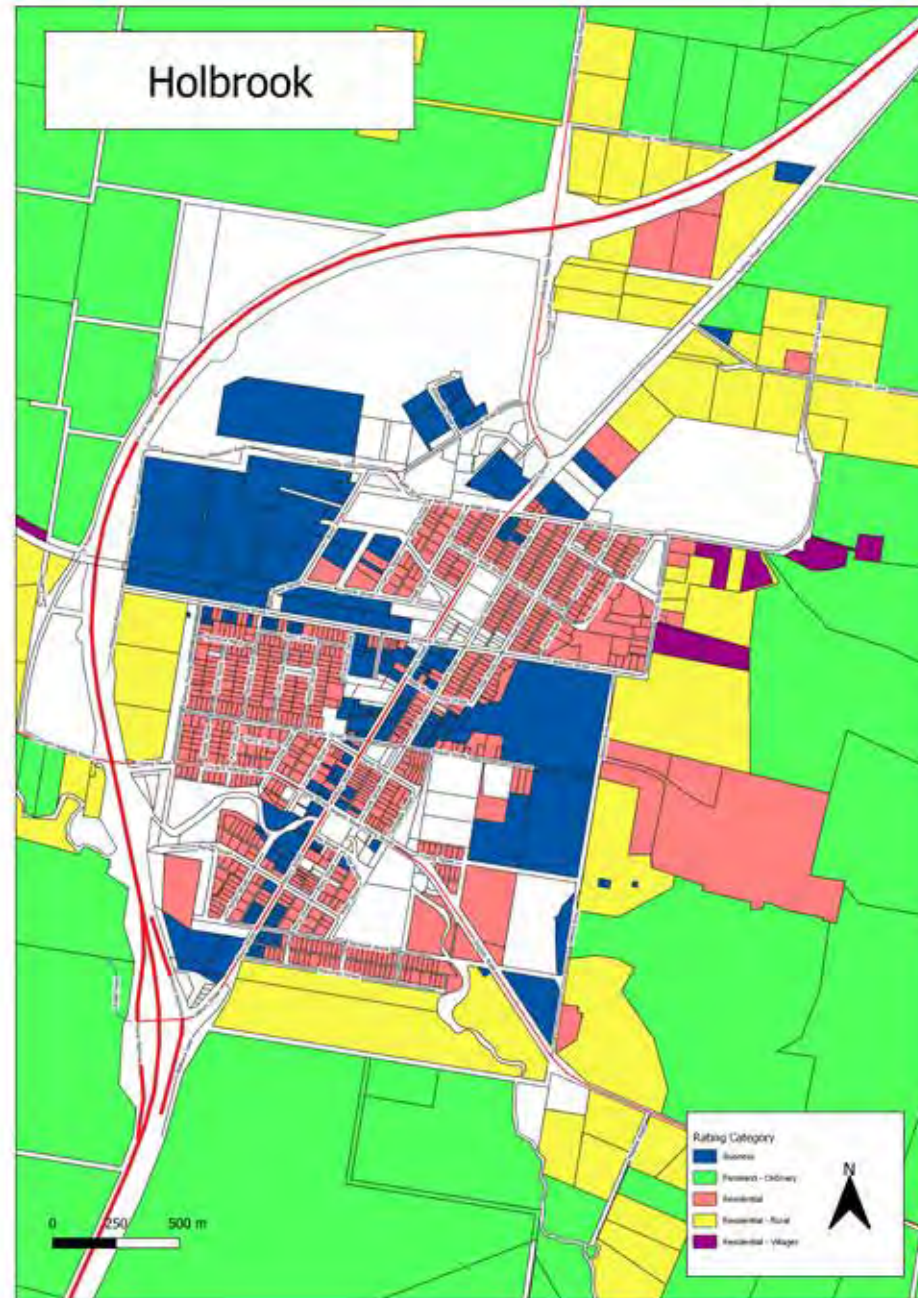


DRAFT FOR EXHIBITION

Town and Village Rates Categories

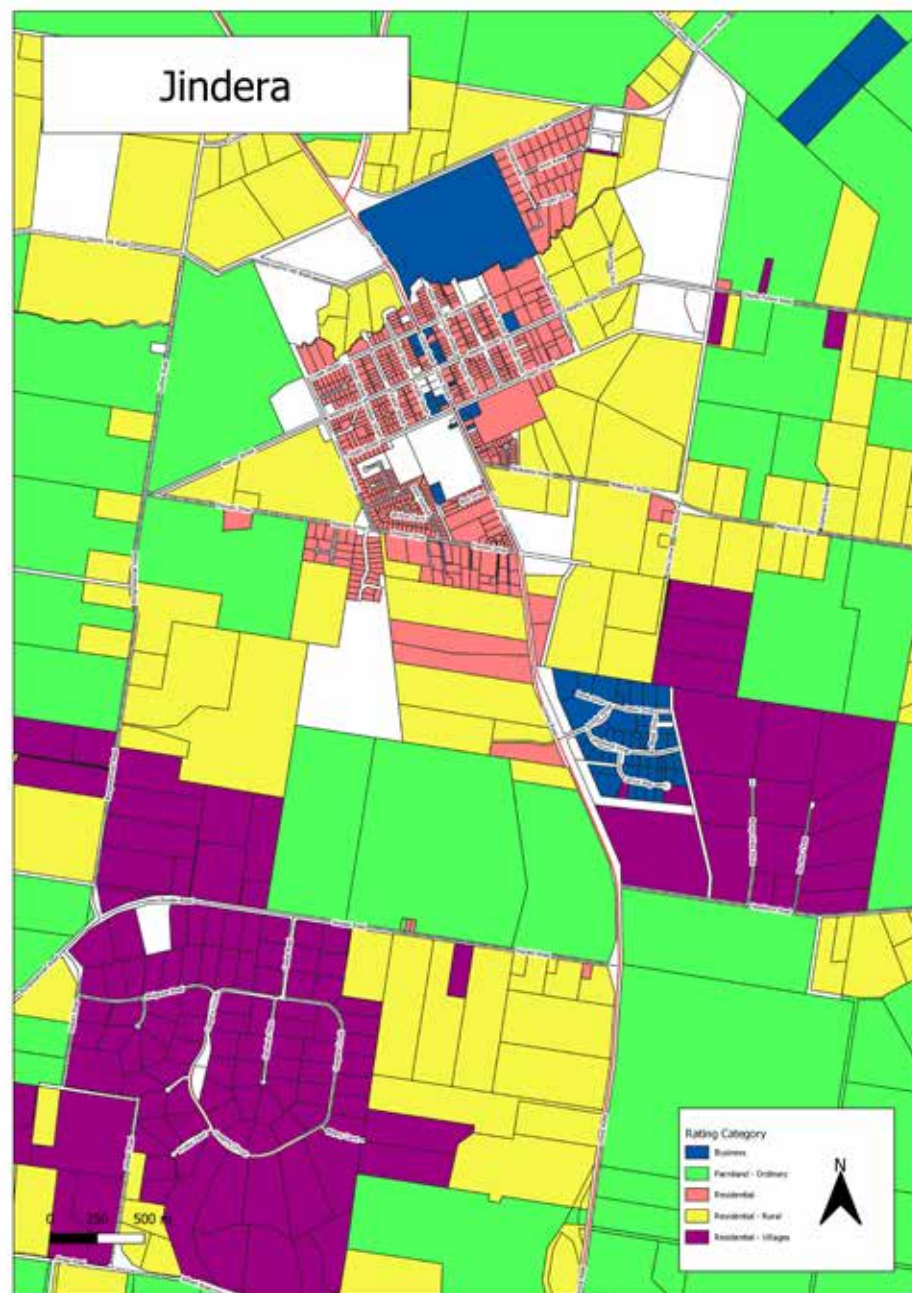


Town and Village Rates Categories

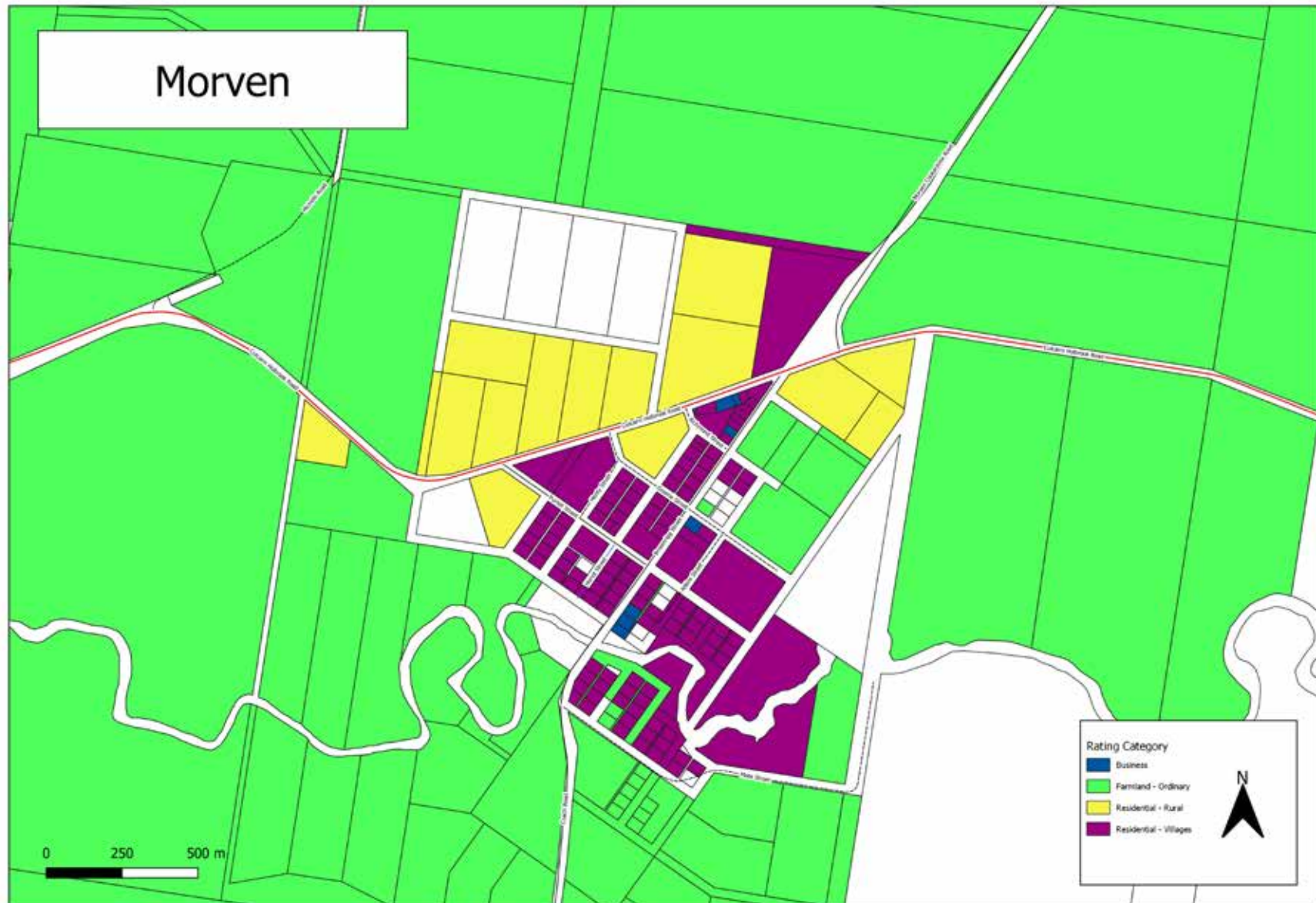


DRAFT FOR EXHIBITION

Town and Village Rates Categories

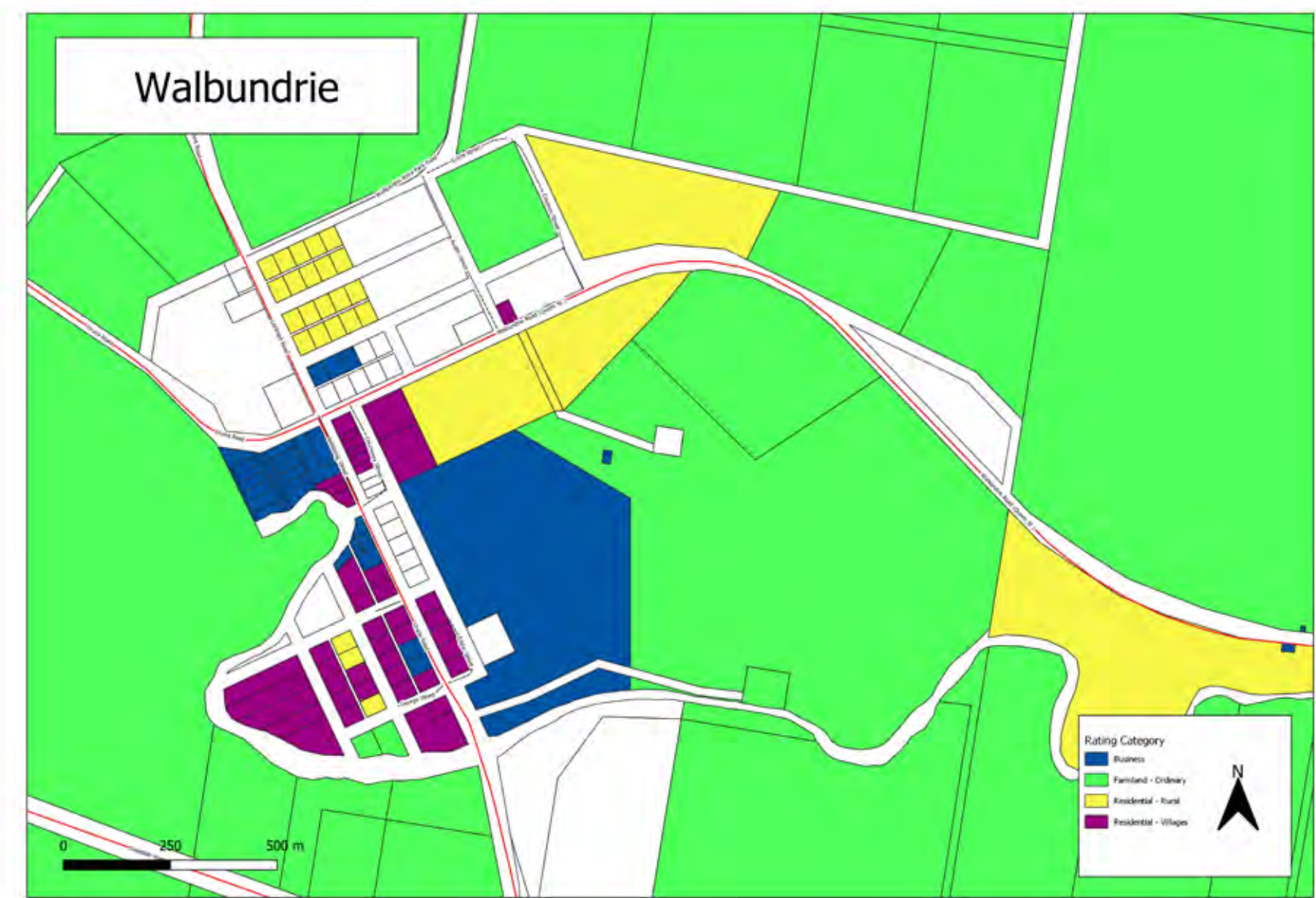


Town and Village Rates Categories

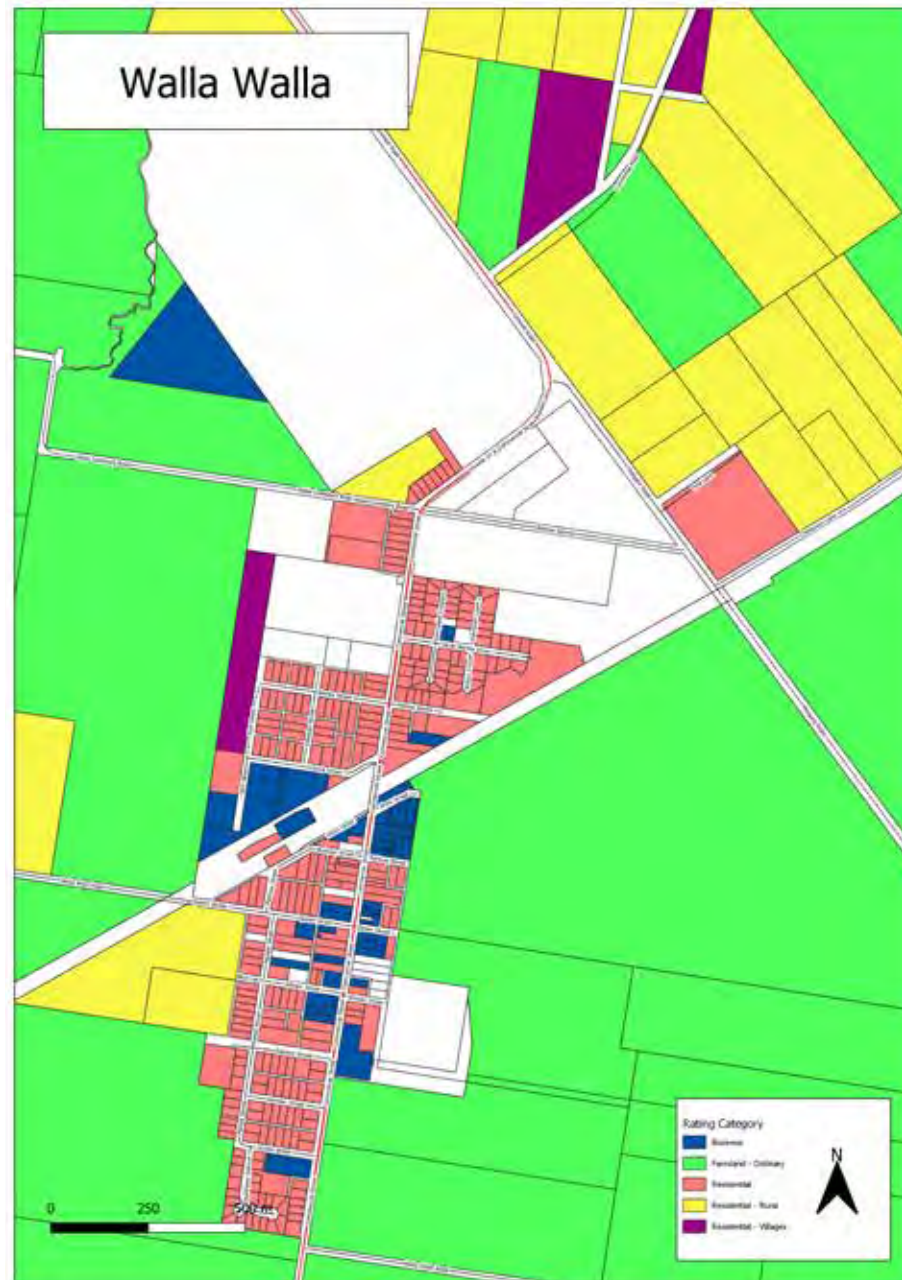


DRAFT FOR EXHIBITION

Town and Village Rates Categories

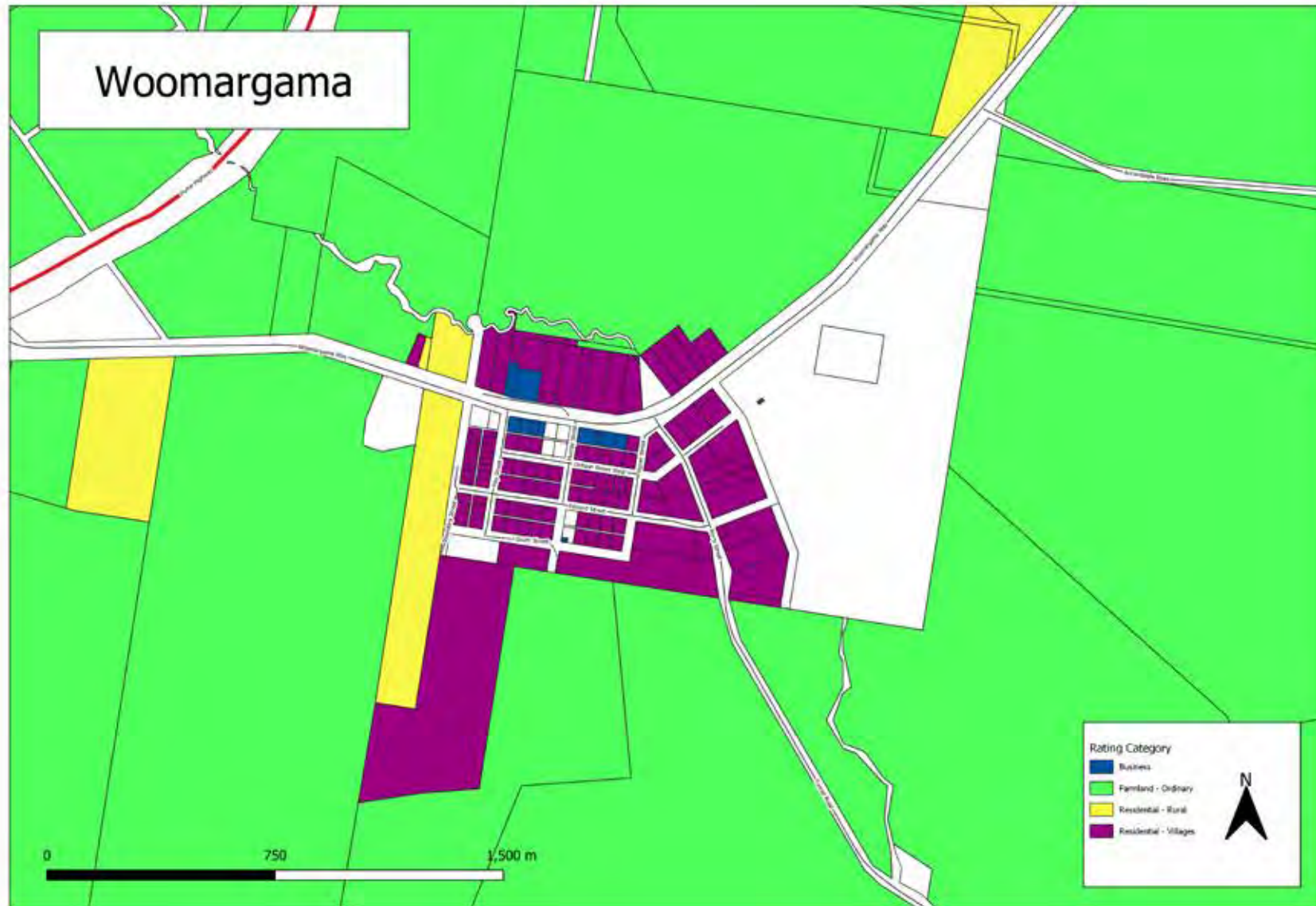


Town and Village Rates Categories



DRAFT FOR EXHIBITION

Town and Village Rates Categories



Water Charges 2022 - 2023

Water Charges

The water service **access** charge is a fixed annual fee (levied as a quarterly amount at the time of meter reading if applicable) for the connection, or ability to connect, to the drinking water supply system. It is charged in advance and properties with multiple water meter service connections are levied multiple charges. All residential properties are levied a water service access charge based on a 20mm connection regardless of the actual size. All non residential connection size varies as to the actual meter size.

The water consumption volumetric charge is levied for each kilolitre (1,000 litres) of water used and is based on the reading from a property's water meter. Unlike the service access charge, this fee is charged after the water is used. The water consumption charge is a single amount per kilolitre regardless of the volume used and is based on the long run marinal operating.

The following table summarises proposed Residential and Non Residential water charges.

Component	Proposed 2022 - 2023 Charges
Water Access Charge	
Residential	
20 mm	\$323
Non – Residential	
20mm	\$323
25mm	\$425
32mm	\$482
40mm	\$558
50mm	\$650
80mm	\$897
Usage Charge per KL \$	
< 200kl per annum	\$1.80
>200kl per annum	\$2.78

Waste Charges 2022 - 2023

Waste Charges

Greater Hume Council provides a waste collection and management service to the community. Waste management charges are designed to recover costs from people who actually benefit from the availability or the use of the waste management system.

Waste Charges - Annual Charges 2022 - 2023

Waste Charges	Charge	Amount 2022 - 2023
Waste - Domestic & Recycling (Sec 496). Covers the cost of waste collection services. These services include weekly collection of a 240 litre garbage bin and fortnightly collection of 240 litre recycling bin. This fee is charged to residents supplied with garbage bins by Council.	Annual Charge	\$264
Waste - Commercial & Recycling (Sec 501)	Annual Charge	\$279
Waste – Charge on Vacant Land (Sec 496). Applies to all vacant rateable land located within an area where domestic waste collection service is available.	Annual Charge	\$40.00
Waste - Garbage Only (Sec 502)	Annual Charge	\$247
Waste - Recycling Only (Sec 502)	Annual Charge	\$131

Sewer Charges 2022 - 2023

Sewer and Trade Waste Charges

All sewer charges in Greater Hume were amalgamated in 2011-2012 and standard charges applied across all sewered areas of the shire. The adoption of standard pricing allows the total cost of sewer infrastructure to be spread across the entire population of the shire. As is the case with water charges, Council also has a responsibility to implement the principles of Best Practice Pricing and National Competition Policy.

It is proposed that Sewer and Trade Waste Charges will increase by 2% in line with rate pegging.

Non Residential

All non-residential properties will be charged based on a two-tier pricing system. Sewer charges will be in accordance with Best Practice Pricing guidelines, which prescribes an annual access charge based upon the relevant water meter connection size, plus a usage charge based on water usage and the relevant Sewerage Discharge Factor (SDF) disposal factor for each business type as detailed below.

Depending on the type of business, properties are charged a usage fee relevant to the ratio of the estimated volume of water discharged into the sewer system. The sewerage discharge factor is the ratio of the estimated volume of sewerage discharged into the sewerage system to the customer's total water consumption.

Non-residential properties will be levied charges based on water meter size. As the meter size increases the availability charge increases to reflect Council's costs in providing for larger capabilities of discharge.

As a component of Best Practice Pricing, Greater Hume Council will also apply a Trade Waste Discharge fee. This fee is similar to sewer discharge fees but will only apply to non-residential customers who have significant trade waste discharge.

The trade waste discharge fee consists of two components, a fixed fee and a usage charge. Depending on the type of business listed on the following schedule, properties are charged a usage fee discounted by a discharge factor.

The liquid trade waste discharge factor is the ratio of the volume of liquid trade waste discharged into the sewerage system divided by the volume of water consumed. This fee is calculated on whether the discharger applies pre-treatment (such as the removal of grease, oils, sediment, etc) prior to discharge.

All Trade Waste fees are detailed in the Fees and Charges.

Sewer Charges

Component	Proposed 2022 - 2023 Charges
Sewer Access Charge	
Residential	
20 mm	\$528
Non – Residential	
20mm	\$298
25mm	\$339
32mm	\$392
40mm	\$458
50mm	\$547
80mm	\$752
Usage Charge per KL \$	\$1.60 per K/L
Minimum Charge	\$528

Sewer Charges 2022 - 2023

Non Residential Sewer and Liquid Trade Waste

The following table provides Non Residential Sewer and Liquid Trade Waste Discharge Factors (%) that apply to various businesses.

Business Type	Discharge Factor (%)	
	Sewer	Trade Waste
Bakery with a residence attached ¹	95 70	25 18
Bed and Breakfast/Guesthouse (max. 10 persons)	75	N/A ²
Boarding House	90	20
Butcher with a residence attached ¹	95 70	90 65
Cakes/Patisserie	95	50
Car Detailing	95	90
Car Wash	75	70 ⁵
Caravan Park (with commercial kitchen)	15	15
Caravan Park (no commercial kitchen)	75	N/A ²
Chicken/poultry shop (retail fresh, no cooking)	95	90
Charcoal Chicken	95	80
Concrete Batching Plant	2	1

Business Type	Discharge Factor (%)	
	Sewer	Trade Waste
Club	Variable ⁷	Variable ⁷
Cold store	7	N/A ²
Community hall (minimal food only)	95	N/A ²
Correctional Centre	90	Note 6
Craft/Stonemason	95	80
Day Care Centre	95	N/A ²
Delicatessen, mixed business (no hot food)	95	N/A ²
with a residence attached	70	
Dental Surgery with X-ray	95	80
with a residence attached	70	60
Fresh Fish outlet	95	90
Hairdresser	95	N/A ²
High school	95	25 ⁵
Hospital	95	30
Hostel	90	20
Hotel	100	25
Joinery	95	10

Business Type	Discharge Factor (%)	
	Sewer	Trade Waste
KFC, Red Rooster	95	80
Laundry	95	92 ⁵
Marina	90	70
McDonalds Restaurant, Burger King, Pizza Hut	95	62
Mechanical workshop ³	95	70
Mechanical workshop with car yard	85	70
Medical Centre	95	25 ⁵
Motels	Variable ⁸	Variable ⁸
Nursing Home	90	30
Office building	95	N/A
Optical service	95	N/A ²
Panel beating/spray painting	95	70
Primary school	95	10 ⁵
Printer	95	85
Restaurant ⁴	95	50
Self Storage	90	N/A

Sewer Charges 2022 - 2023

Business Type	Discharge Factor (%)	
	Sewer	Trade Waste
Service Station	90	70
Shopping Centre	85	30
Supermarket	95	70
Swimming pool (commercial)	85	N/A ²
Take Away Food	95	50
Technical College or University	95	Note 6
Vehicle Car Wash: Robo, Clean and Go, Gerni type	95	90 ⁵
Veterinary (no X-ray), Kennels, Animal Wash	80	N/A ²

Notes:

1. If a residence is attached, that has garden watering, the residential SDF should be applied
2. A trade waste usage charge is not applicable for this activity
3. Includes lawn mower repairer, equipment hire
4. Includes café, canteen, bistro, etc
5. A trade waste usage charge applies if appropriate pre-treatment equipment has not been installed or has not been properly operated or maintained.
6. A discharge factor to be applied on the basis of the relevant activity, e.g. food preparation / service, mechanical workshop, optical services etc.
7. SDF and LTWDF applicable to clubs to be negotiated on an individual basis depended upon water usage patterns, meal preparation and discharge to sewer
8. SDF and LTWDF applicable to motels to be negotiated on an individual basis depended upon water usage patterns, meal preparation and discharge to sewer

Pricing Methodology for Fees and Charges

Council operates a number of business / commercial activities which it is intended to return a surplus or at least breakeven from their operation. Generally any surpluses are used for the expansion of the activity.

All of Council's fees and charges that are not subject to statutory control are reviewed on an annual basis prior to finalisation of the Council's annual operating budget.

The pricing principles recognise a 'community service obligation' where full recovery of costs through fees may make some services or facilities financially out of reach to some members of the community, as well as the importance to appropriately account for expenses (environmental, social and financial) to price services and products correctly.

Council's Pricing Policy generally supports a cost recovery philosophy. It recognises people's ability to pay and balance an expectation that some services will be cross subsidised from rates for the common good of the community.

Pricing will:

- Explore cost recovery opportunities
- Ensure value for money by providing effective and efficient service
- Balance rates and grants against other funding sources
- Manage financial risk in a volatile climate
- Ensure that debt is limited to ensure long-term financial sustainability
- Develop pricing structures that can be administered simply and cheaply and be understood by the public

- Develop pricing structures that reflect real lifecycle and environmental costs
- Recognise pricing encourages or discourages consumer use and behaviours

Greater Hume Council Fees and Charges 2022 - 2023

Please refer the draft Greater Hume Council Fees and Charges 2022 - 2023, a separate publication. The fees and charges are subject to amendment up to final adoption by Council and/or statutory regulations.

GST Disclaimer

A goods and service tax (GST) applies to a number of goods and/or services supplied by Council. Those goods and/or services be subject to GST have been identified in the Greater Hume Council Fees and Charges publication as GST applying and the prices shown for those goods and/or services are the GST inclusive price.

Some goods and/or services supplied by the Council have been declared "GST free" or are excluded under Division 81 or 38 of the legislation. Those goods and/or services which are "GST free" or excluded from GST are indicated in the publication as GST not applying.

The Greater Hume Council Fees and Charges 2022 - 2023 publication has been prepared using the best available information in relation to the GST impacting on the fees and charges at the time of publication.



Greater
Hume
Council



Greater
Hume
Council

DRAFT FOR EXHIBITION



Draft **Resourcing Strategy** 2022 - 2026

What is a Resourcing Strategy ?

The Community Strategic Plan provides a vehicle for each community to express its long-term aspirations. However, these aspirations will not be achieved without sufficient resources – time, money, assets and people – to implement them. The Resourcing Strategy is critical link when translating strategic objectives into actions.

The **Resourcing Strategy** consists of three inter-related elements:

- Long-Term Financial Planning
- Workforce Planning
- Asset Management Planning

The Resourcing Strategy makes clear what elements of the Community Strategic Plan the council will take responsibility for. Other levels of government, business, non-government organisations, community groups and individuals will also have a role in achieving the outcomes of the Community Strategic Plan.

As its name suggests, each of the elements of the Resourcing Strategy also play a role in resourcing the achievement of the Delivery Program and Operational Plans, as well as any other strategic plans the council has developed to support the achievement of the Community Strategic Plan.

Source: Office of Local Government

Contents

4	Planning and Reporting Framework	26	Strategies and Priorities	56	Council's Vision, Themes, Objectives and Outcomes
5	About this plan	26	Workforce Snapshot	56	Asset Management Policy
6	Overview	29	Our Challenges and Opportunities	56	Asset Management Vision
7	Long Term Financial Plan	30	Strategic Alignment	57	How will we get there?
8	Our Financial Goals	30 - 32	Workforce Management Strategies & Actions	58	Asset Management Improvement Plan
9	Our Challenges	33	Asset Management Strategy	58	Works Assessment and Prioritisation Criteria
10	Projected Financial Statements	25	Executive Summary	58	Asset Management System
11	Applied Indexation	25	Strategy Outlook	59	Asset Management Information System
12	Additional Special Variation	36	Asset Management Strategies	59	Risk Management
12	Our Income	37	Asset Management Improvement Plan	61	Roles and Accountabilities
13	Special Rate Variation (SRV)	38	Introduction	61	Review Structure
13	Fees and Charges	39	Asset Management Planning Process	61	Associated Council Policies and Documents
14	Interest Income	39	Asset Management Strategy Objectives		ANNEXURE 1
15	Operational Grants and Contributions	40	Asset Management Resources		LTFP Budget 2022-23 Base Case Scenario
15	Capital Income	41	Current Situation		LTFP Budget 2022-23 Special Rate Variation Scenario
16	Our Expenditure	42	What Assets do we have?		
17	Materials and Contract Expenditures	44	Council's Assets and their Management		
17	Financial Performance Indicators	44	State of Assets		
18	Unrestricted Current Ratio	45	Life Cycle Cost		
19	Own Source Operating Revenue Ratio	47	Corporate Asset Management Team		
20	Operating Performance Ratio	48	Asset Management Classes Phase 2 and 3 Implementation		
21	Asset Renewal Ratio	55	Financial and Asset Management Core Competencies		
22	Deb Service Cover Ratio	55	Strategy Outlook		
23	Strategic Alignment	56	Where do we want to be?		
25	Workforce Management Plan				
26	Our Workforce Goals				

Planning and Reporting Framework

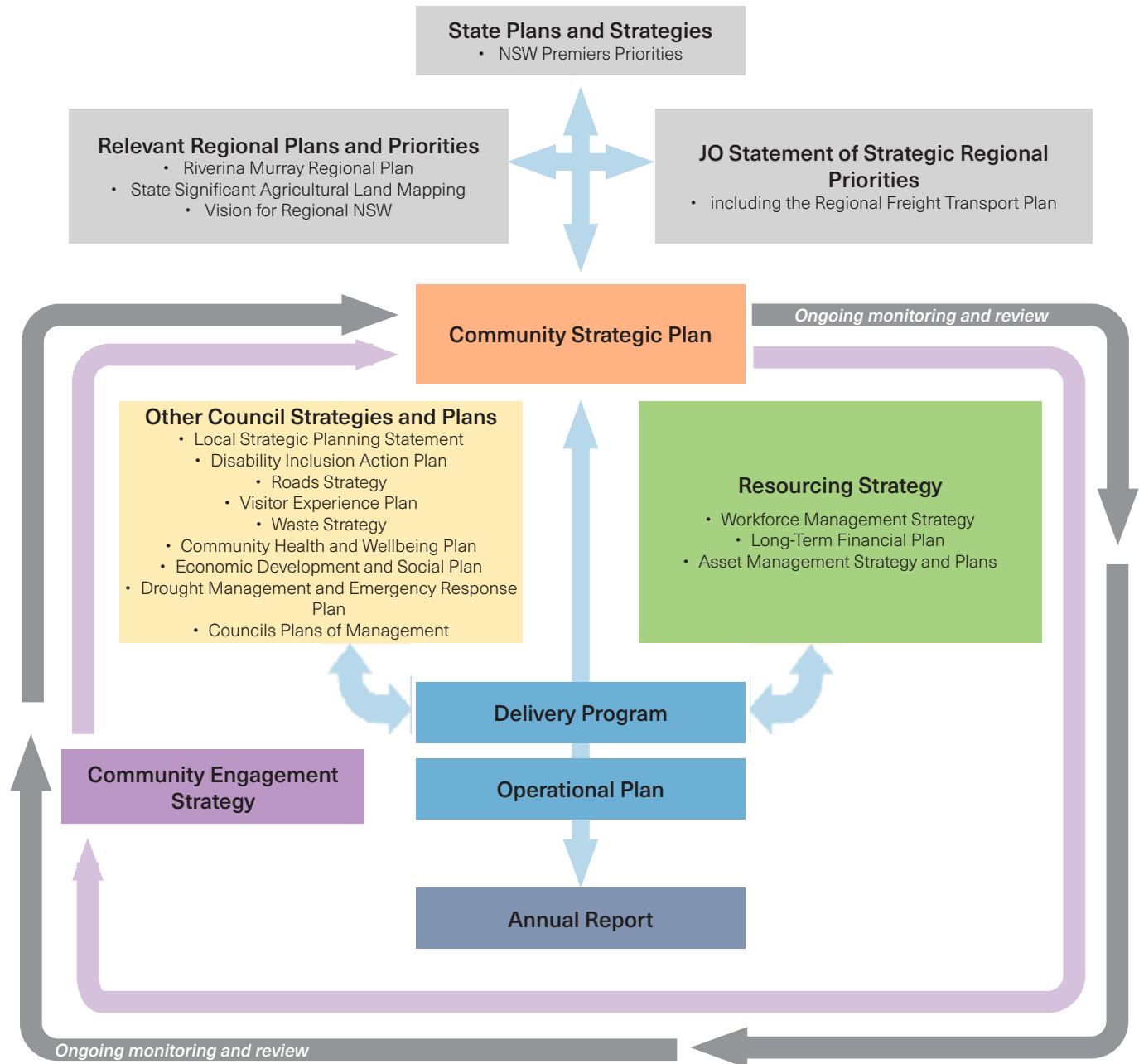
In 2009 a new planning and reporting framework for NSW local government was introduced. These reforms replace the former Management Plan and Social Plan with an integrated framework. To comply with this legislation, Council has produced the following documents:

- Long Term Community Strategic Plan
- Resourcing Strategy
- 4 year Delivery Program
- Annual Operating Plan

Council's Community Strategic Plan Greater Hume Council - Live A Greater Life 2022 - 2032 is about the future of the whole community.

It represents the aspirations of the people who live, visit and work in the Greater Hume local government area. It is a 10 year vision developed as a collaborative effort between the community and Council.

Greater Hume Council - Live A Greater Life 2022 - 2032 defines a sustainable direction for our shire, and sets out the strategic direction which Council, will follow in achieving the needs of our community for the next 10 years to 2032.



About this plan

The Greater Hume Council Resourcing Strategy is a document supporting the Community Strategic Plan Greater Hume - Live A Greater Life 2022 - 2032.

This Resourcing Strategy has been developed in accordance with the NSW State Government's Integrated Planning and Reporting Framework.

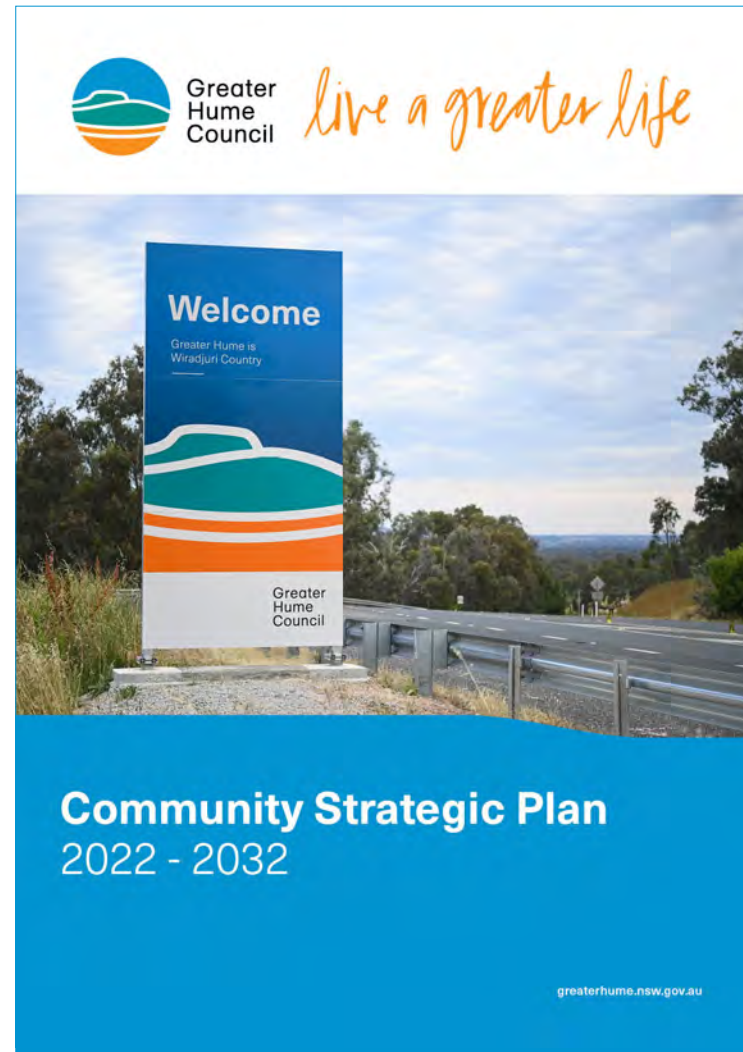
The Community Strategic Plan was originally endorsed by Council in 2011 and has been subsequently reviewed and updated following each local government election. Each review has been undertaken following extensive community consultation. The community determined Council's priorities and expressed their concerns and vision for the future of Greater Hume Shire. From there, priorities, related actions, and progress indicators were developed.

The Resourcing Strategy will help ensure the community's long term goals and objectives, as expressed in the Community Strategic Plan, are met. Effective resource planning ensures Council will focus not only on the short term issues indicated in the Operational Plan, but also on the medium and long term challenges.

This document contains the 10 Year Resourcing Strategy that supports the Community Strategic Plan.

The Resourcing Strategy comprises three components:

- Long Term Financial Plan (LTFT),
- Workforce Management Plan (WMP), and
- Asset Management Strategy (AMS).



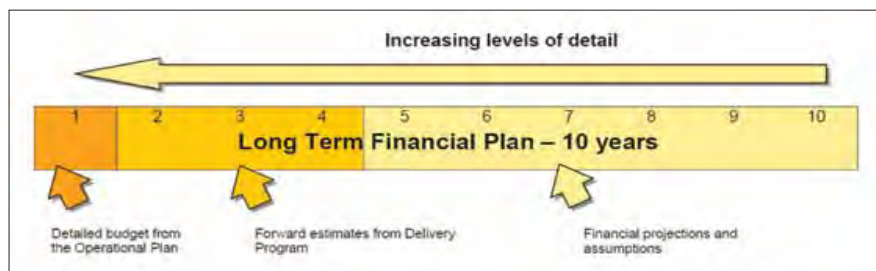
Overview

Council's Long Term Financial Plan (LTFP)

The first part of the Resourcing Strategy consists of Council's Long Term Financial Plan. The LTFP outlines the modelling used to forecast Council's financial future for the coming 10 years and presents the strategic aims, financial objectives, financial indicators and strategies the organisation has adopted to continue its progress in meeting significant financial sustainability challenges over the next decade. Financial sustainability is one of the key issues facing local government due to several contributing factors including cost shifting from other levels of government, aging infrastructure and constraints on revenue growth.

The LTFP is an important document, which will test the community aspirations and goals against financial realities. Contained in the plan are:

- Planning assumptions used to develop the plan
- Projected income and expenditure, balance sheet and cashflow statement
- Sensitivity analysis
- Methods of monitoring financial performance



Balancing expectations and uncertainty of future revenue and expenditure forecasts are the most challenging aspects of the financial planning process. As such, the longer the planning horizon, the more general the plan will be in the later years.

Council's Workforce Management Plan (WMP)

The second part of the Resourcing Strategy is the Workforce Management Plan. The WMP describes where Greater Hume Council is today in respect to its current workforce, where the council wants to be and the actions that must be undertaken to achieve the organisation's workforce planning and human resource management objectives which in turn support the achievement of Council's Delivery Program.

Council's Asset Management Strategy (AMS)

The third part of the Resourcing Strategy deals with asset management planning and in particular Council's Asset Management Strategy. The AMS sets a framework for the sustainable management of current and future assets so that Council can continue to deliver services effectively to the community now and into the future.

NSW local government are the custodians of approximately \$160 billion of community and operational assets, which enable councils to provide services to their communities. These assets need to be managed in the most appropriate

manner on behalf of, and to service, the community. Greater Hume Council is committed to a planned approach to providing services that integrates financial, asset management, workforce and information technology requirements within each service. Service planning presents an opportunity to improve access and equity in existing service provision and to introduce more innovative service delivery approaches that are affordable. Any change in Council's asset portfolio requires detailed service planning. The desired result of this planning is that the Council's capacity to provide satisfactory, equitable and affordable services to the community is maintained whilst at the same time reducing the Council's financial burden. A review of assets through service planning may result in a change to the way assets are utilised and the relevant services provided.

Council's Asset Management Strategy includes:

- The current status of Council's assets and management practices
- How council will improve or enhance their assets
- Specific actions to be undertaken to achieve Council's strategic objectives

Due to the complexity of local government assets, Council has determined to develop a separate plan for each type of asset. The six plans are as follows:

- Land and Facilities Asset Management Plan (AMP)
- Transport AMP
- Water Supply AMP
- Waste Water AMP
- Plant and Fleet AMP
- Stormwater AMP

Long Term Financial Plan 2022 - 2032

Our Finance Goals

The Long-Term Financial Plan combines the financial implications arising from the Community Strategic Plan, Delivery Program and the annual Operational Plan to ensure all items in these plans are achievable and sustainable.

The Long-Term Financial Plan combines Council's current financial state with future delivery actions, including the ongoing delivery of services, facilities and infrastructure, while ensuring financial sustainability for the long-term financial health of Council.

This plan provides a 10-year projection of income, expenses, capital works, cash, assets and liabilities. The goal of Council's Long-Term Financial Plan is to update and maintain a long-term financial blueprint for Council and the community that ensures the cost-effective delivery of works and services, and the appropriate maintenance and renewal of our significant asset base, within the framework of present and future financial sustainability.

It is within this 10-year plan that the long-term aspirations and goals of our community are tested against financial reality.

Projections for a 10-year financial plan require a number of assumptions to be made for what will occur in the future and how this will impact Council's financial position. These assumptions will be monitored and reviewed annually to ensure changes within the economy globally and locally, as well as strategic direction, are reflected and amended.

Our goals for this Resourcing Strategy term include:

- **FOCUS ON FINANCIAL SUSTAINABILITY**

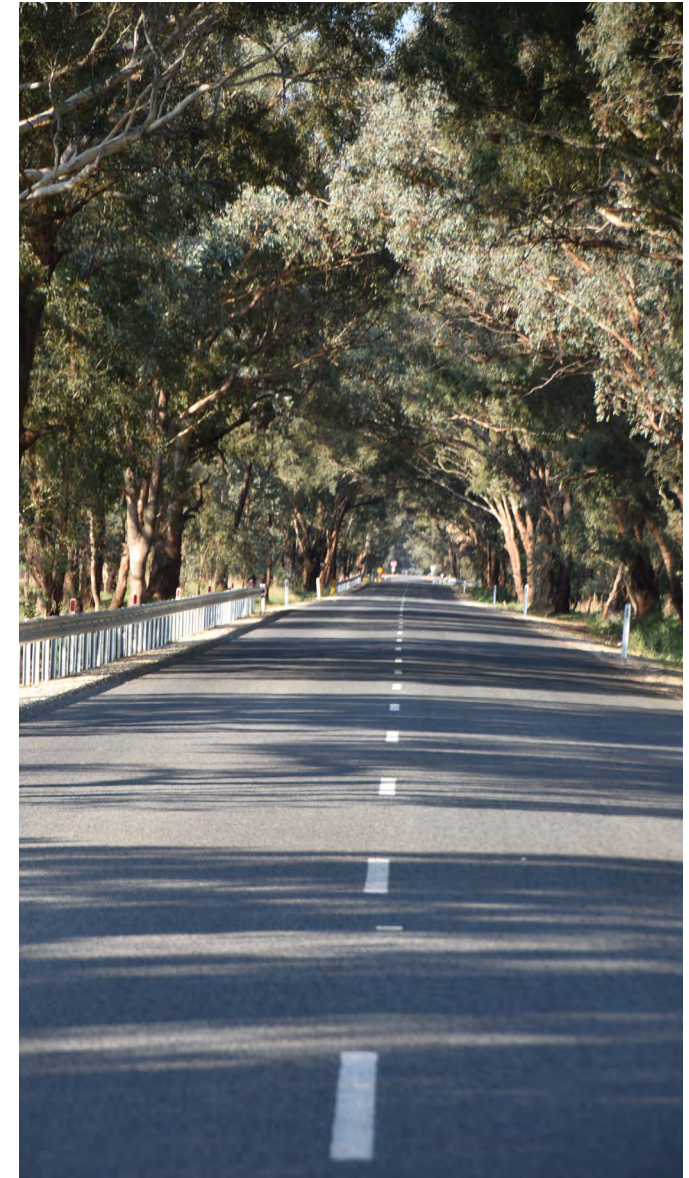
The aim of financial sustainability practices is to ensure Council is able to deliver acceptable, affordable and ongoing services to the community, while also ensuring Council can continue to provide these services over the longer term.

- **MAKE CONTINUOUS IMPROVEMENTS**

Council will engage in a review of current practices and generate efficiencies through technology, education and training to improve services to the community and increase visibility of financial information.

- **ACHIEVE SURPLUS OPERATING POSITION**

Council aims to achieve a surplus financial operating result over the course of the Long Term Financial Plan and will actively seek opportunities to continue towards a balanced operating position.



Long Term Financial Plan

Our Challenges

COVID-19

The COVID-19 pandemic and global health crisis have negatively impacted the community, business and tourism. This has created increased operating costs for cleaning and equipment, as well as reduced revenue as a result of closing services to the community and restricting numbers of some services under Public Health Orders.

Council has implemented various strategies to assist the community during this time while continuing to consider the financial impact to Council's long-term objectives with the uncertainty of COVID-19 impacts in the future.

INDEPENDENT PRICING AND REGULATORY TRIBUNAL (IPART) RATE PEG

IPART is an independent authority established under the Independent Pricing and Regulatory Tribunal Act 1992. IPART is responsible for setting a 'rate peg' each year. This rate peg identifies the maximum allowable increase that can be applied to ordinary rates annually without special approvals, such as a special rate variation.

The rate peg limits the amount the Council can increase rates each year without obtaining special permissions. The rate peg for 2022-2023 was set at 0.7 per cent. Given that rate income represents 31 per cent of operating income received by Council, this represents a challenge for the Council in increasing income and continuing to meet community expectations, manage assets and operate in a growth environment.

INCREASING COSTS

Increasing costs of operating and capital materials, as well as the availability of these materials, create many challenges for Council. The cost of construction has risen significantly in 2021.

Increasing costs mean efficiencies are required to be made continually in how Council spends money to provide these services and to ensure cost increases do not rise at a higher rate than Council income.

A small movement in Consumer Price Index (CPI) indices can have a multimillion-dollar negative impact to Council's operating position.

To mitigate this risk, Council is engaged in business improvement and financial sustainability practices across the organisation to identify and put in place strategies to reduce the impact of these changes as they occur.

INSTABILITY OF CONTINUED GRANTS

During the past two years, with the emergence of the COVID-19 pandemic, there has been an increase in capital and operating grants made available to assist Council in funding specific projects and programs. However, it is not anticipated that the current rate of available grants will continue into the future.

The increase in grants over this period is expected to reduce as the economy returns to a more normal way of operating. It is possible that as a result of increased available grants in recent periods, future grants will reduce below the previous level.

This would require Council to seek other methods of funding operating and capital programs without the benefit of grants.

Projected Financial Statements

PLANNING PRINCIPLES

The purpose of this plan is not to provide specific detail about various individual works or services. The Long Term Financial Plan will provide a decision-making tool that allows various assumptions and sensitivity analysis to be carried out, which will indicate the ability of Council to deliver cost-effective services to our community into the future, within a framework of financial sustainability.

The key principles in the development of the financial planning and modelling process include:

- continuing to engage in financial sustainability initiatives
- identifying and implementing initiatives to reduce expenditure and/or increase income
- progressively driving operating result towards a surplus operating result
- maintaining current and future infrastructure effectively using funding sources
- managing loan borrowings
- exploring profit generating activities.

Projected Financial Statement, Projected Statement of Financial Position and Projected Cash Flow Statement on a consolidated basis and by individual Fund can be found at **ANNEXURE 1** of this Plan.

PLANNING ASSUMPTIONS

The budget in the annual Operational Plan 2022-2023 creates the basis of the projections when building the Long-Term Financial Plan. Relevant adjustments have been made to the current financial year to reflect the impact of COVID-19, with future year assumptions reflecting the expected return to a normal business state.

Relevant indices have been used as the basis of assumptions for income and expenditure and/or increased services and facilities. These indices are detailed on Page 11 below.

A number of income and expense assumptions have been derived from the relevant CPI indices to provide an indicative guide on the long-term movements within the plan.

SENSITIVITY ANALYSIS

Council's Long-Term Financial Plan is built on assumptions of what will occur over the course of the plan. Should assumptions change, sensitivity analysis helps Council determine the impact of these movements on financial performance.

All baseline assumptions used in the Long Term Financial Plan are detailed on page 11.

Pages 12 to 17 outline the sensitivity analysis on significant income and expense categories to identify how small movements in assumptions can change Council's financial position.

Some significant adjustments within the plan do not use assumptions for projections:

- Capital programs are built at a project level and/or using other relevant inputs.
- Capital grants are projected on the basis of known capital projects and the likelihood of grants being available for recurrent programs.
- Administration costs of local government elections are projected only for the identified year an election will occur.
- Asset maintenance cost increases are projected based on the capital program.
- There are unknown impacts of the continued COVID-19 pandemic due to the inability to predict this.
- Non-cash revaluations are not projected due to the uncertainty of valuations and that these have no impact on Council's budgeted cash position.

Long Term Financial Plan

Applied Indexation

The following indexation rates have been applied across the 10 years of the LTFP.

INDEX	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
FEES	1.0200	1.0200	1.0200	1.0200	1.0200	1.0200	1.0200	1.0200	1.0200	1.0200
CPI	1.0200	1.0200	1.0200	1.0200	1.0200	1.0200	1.0200	1.0200	1.0200	1.0200
CPI2	1.0500	1.0500	1.0500	1.0500	1.0500	1.0500	1.0500	1.0500	1.0500	1.0500
REGIONAL ROADS	1.0125	1.0125	1.0125	1.0125	1.0125	1.0125	1.0125	1.0125	1.0125	1.0125
PAY	1.0250	1.0300	1.0300	1.0300	1.0250	1.0250	1.0250	1.0250	1.0250	1.0250
TRAINEE	1.0250	1.0250	1.0250	1.0250	1.0250	1.0250	1.0250	1.0250	1.0250	1.0250
FIXED	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000
RATES	1.0070	1.0200	1.0200	1.0200	1.0200	1.0200	1.0200	1.0200	1.0200	1.0200
PENSIONER REBATE	1.0250	1.0250	1.0250	1.0250	1.0250	1.0250	1.0250	1.0250	1.0250	1.0250
PENSION INCREASE	1.0250	1.0250	1.0250	1.0250	1.0250	1.0250	1.0250	1.0250	1.0250	1.0250
FAG	1.0200	1.0200	1.0200	1.0200	1.0200	1.0200	1.0200	1.0200	1.0200	1.0200
WATER	1.0200	1.0200	1.0200	1.0200	1.0200	1.0200	1.0200	1.0200	1.0200	1.0200
WATER ALBURY	1.0000	1.0200	1.0200	1.0200	1.0200	1.0200	1.0200	1.0200	1.0200	1.0200
WATER REVENUE	1.0300	1.0300	1.0300	1.0300	1.0300	1.0300	1.0300	1.0300	1.0300	1.0300
SEWER REVENUE	1.0200	1.0200	1.0200	1.0200	1.0200	1.0200	1.0200	1.0200	1.0200	1.0200
DWM	1.0260	1.0260	1.0260	1.0260	1.0260	1.0260	1.0260	1.0260	1.0260	1.0260
INSURANCE	1.0400	1.0400	1.0400	1.0400	1.0400	1.0400	1.0400	1.0400	1.0400	1.0400
ENERGY	1.0000	1.0100	1.0100	1.0100	1.0100	1.0100	1.0100	1.0100	1.0100	1.0100
NIL	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
COUNCILLORS FEES	1.0250	1.0300	1.0300	1.0300	1.0250	1.0250	1.0250	1.0250	1.0250	1.0250
DEPRECIATION	1.0250	1.0250	1.0250	1.0250	1.0250	1.0250	1.0250	1.0250	1.0250	1.0200
REGIONAL LIBRARY	1.0200	1.0200	1.0200	1.0200	1.0200	1.0200	1.0200	1.0200	1.0200	1.0200

Projected Financial Statements

ADDITIONAL SPECIAL VARIATION

The Minister for Local Government has announced a one-off opportunity available for the 2022-2023 year for councils to apply for an Additional Special Variation (ASV) of up to 2.5 per cent, inclusive of the previously determined rate cap of 0.7 per cent.

Greater Hume Council has resolved to apply for an increase of 2 per cent, as the 0.7 per cent rate peg from IPART was significantly lower than the 2 per cent used as a baseline assumption from prior year increases.

If a 2 per cent rate increase is granted, this would equate to \$121,000 more revenue for 2022-2023. All figures reported in this Long- Term Financial Plan are based on IPART approving Council's application.

Applications for an ASV will be accepted until 29 April. IPART will publish applications to enable community consultation for a period of at least three weeks.

Councils will be notified of IPART's decision no later than 21 June 2022.

OUR INCOME

Council has several major sources of income which are explained below.

Rates and annual charges are the primary source of annual income, contributing about 31 per cent of total annual income.

Rates are calculated annually, in accordance with NSW legislative requirements, and include the ordinary rate and annual charges for domestic waste collection and management and for on-site sewer management. The ordinary rate is calculated by applying a flat base amount, plus a rate in the dollar (ad valorem) multiplier to each property owner's unimproved land value.

Increases for ordinary rates are determined at a maximum amount by IPART. This increase is described as a rate peg and is determined by reference to the annual movement in the local government cost index. The rate peg for 2022-2023 is set at 0.7 per cent, however it has been assumed that Council's ASV application will be approved and a two per cent rate peg will apply in 2022/2023 and future years.

Rates and Annual Charges Sensitivity Analysis \$,000

	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032
0.5%		64	66	67	69	70	71	73	74	76
1.0%		129	132	134	138	140	143	146	149	152
1.5%		194	198	202	206	210	214	219	223	228

Long Term Financial Plan

SPECIAL RATE VARIATION (SRV)

A key indicator of Council's long term financial sustainability is achieving a balanced operating performance position. This ratio provides an indication of Council's financial sustainability by measuring operating result excluding capital grants and contributions (which are typically tied to delivery of new capital works).

Performance at or above benchmark indicates Council has the ability to internally generate sufficient funding for its ongoing operations. The benchmark set by OLG is greater than 0 per cent. Council's base prediction of applying a 2% rate peg increase across the 10 years of the LTFP confirms that Council's operating performance continues to deteriorate year on year.

In order to address this situation, a Special Rate Variation (SRV) prediction has been included in the LTFP whereby an SRV of 4% above rate peg, i.e. a 6% increase, is applied in the 2024/2025, 2025/2026 and 2026/2027 years and then retained permanently in Council's rate base.

The adoption of the SRV results in Council achieving and maintaining a positive operating result from 2025/2026 onwards and applying an additional \$8.4m in capital expenditure across the term of the LTFP in order to meet asset renewal requirements whilst continuing to maintain a balanced budget result each year.

The Financial Performance Indicators presented at pages 18 to 22 provide details on the impact of the SRV on a range of key financial indicators.

FEES AND CHARGES

This income is derived from the use of facilities and services by the public.

Fees and charges are determined annually, published with the Operational Plan and incorporated within the annual budget.

These fees are levied to cover the cost associated with:

- the supply of a product, service or commodity
- the giving of information
- providing a service in connection with the Council's regulatory functions, including receiving an application for approval, granting an approval, making an inspection and issuing a certificate
- allowing admission to any building or enclosure.

Fees and Charges Sensitivity Analysis \$,000										
	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032
1.0%		72	74	76	77	79	81	83	84	86
2.0%		144	148	152	155	158	162	165	169	173
3.0%		217	222	228	232	237	243	248	253	259

INTEREST INCOME

Interest income is earned by Council on the investment of funds that are surplus to its current needs. Investments are made in accordance with the appropriate legislative requirements and our Investment Policy and strategy. Interest revenue currently accounts for about 0.7 per cent of annual operating income.

The sensitivity analysis applied to investment revenue relates to variances of 0.5%, 1.0% and 2.0% in interest rates received compared to the budget assumption.

Interest Income Sensitivity Analysis \$,000										
	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032
1.0%		70	76	81	80	85	90	92	100	100
1.0%		140	152	162	160	170	180	185	200	200
2.0%		280	304	324	320	340	360	370	400	400



Long Term Financial Plan

OPERATIONAL GRANTS AND CONTRIBUTIONS

Operational grants and contributions are received from other government bodies to supplement other sources of income and provide additional funding for specific projects and programs where there may be shared outcomes.

Council is allocated approximately \$5.9 million annually from the Commonwealth Government in the form of the Financial Assistance Grant. This is a general-purpose grant paid to Council under the Commonwealth Local Government (Financial Assistance) Act 1995. These funds comprise an unconditional grant, and a smaller local roads component which is also untied. Traditionally, this component of the grant has been tied by Council to road maintenance and improvement.

Operational grants and contributions Sensitivity Analysis \$,000

	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032
1.0%		60	61	63	64	65	66	68	69	70
1.5%		90	92	94	96	96	100	102	104	104
2.0%		120	123	125	128	128	133	135	138	138

CAPITAL INCOME

Capital income includes development contributions that provide significant funding towards the cost of essential public facilities and infrastructure provided by Council. This income helps fund infrastructure such as parks, community facilities, local roads, footpaths, stormwater drainage and traffic management.

Capital grants are received by Council for specific projects to assist in funding community facilities and infrastructure. The grants provide supplementary funding that can assist in accelerating the start of a project, demonstrate a shared commitment from the other party or provide a greater benefit arising from additional funding.

Capital grants income does not require sensitivity analysis as this is budgeted at a detailed level based on the minimum.

Known grants available and those grants that have been committed for specific projects.

Any variations to capital grants income are assessed against the capital program and asset management plans.

OUR EXPENDITURE

Council has several major sources of expenditure which are explained below.

Operating expenditure is expected to increase in general over the next 10 years and an average increase for CPI growth has been applied to all costs, unless specifically modified on the basis of other data or assumptions.

EMPLOYEE COSTS

Employee costs includes the costs of salaries, wages and other associated costs of Council's workforce. Direct employee costs represent about 40 per cent of Council's total annual operating costs (excluding depreciation).

Increases applied to this class of expenditure are in line with previous Award increases, however no allowance has been made for growth in Council's overall staff numbers.

Employee Costs Sensitivity Analysis \$,000

	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032
0.5%		62	64	66	68	69	71	73	75	76
1.0%		125	129	132	135	139	142	146	149	153
1.5%		187	193	198	203	208	213	219	224	229



Long Term Financial Plan

MATERIALS AND CONTRACT EXPENDITURES

Materials and contract expenditures are another significant cost element accounting for 55 per cent of Council's total annual operating costs (excluding depreciation).

This category includes costs for services contracted to external parties, costs associated with consultants and labour hire contracts and the purchase of goods such as materials.

Projections have been based on existing contracted rates escalated for CPI where applicable.

Major financial risks within this category of expenditure include:

- increased costs of inputs such as waste/recycling disposal costs, fuel and labour
- increased levels of service expected by the community and other stakeholders
- new services expected to be delivered in the future
- additional asset maintenance costs of new infrastructure
- limited competitive supply for some specific service areas.

Materials and Contract Sensitivity Analysis \$,000

	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032
0.5%		57	58	61	62	64	64	64	66	67
1.0%		113	115	121	125	127	129	129	131	134
1.5%		170	172	182	187	191	193	197	198	202

FINANCIAL PERFORMANCE INDICATORS

Council complies with the reporting requirements of the Integrated Planning and Reporting framework, with periodic reviews and reporting cycles to allow revision of performance and adjustment of planning activities based on results. This allows plans to be amended should performance indicate there is a risk to the achievement of the financial goals.

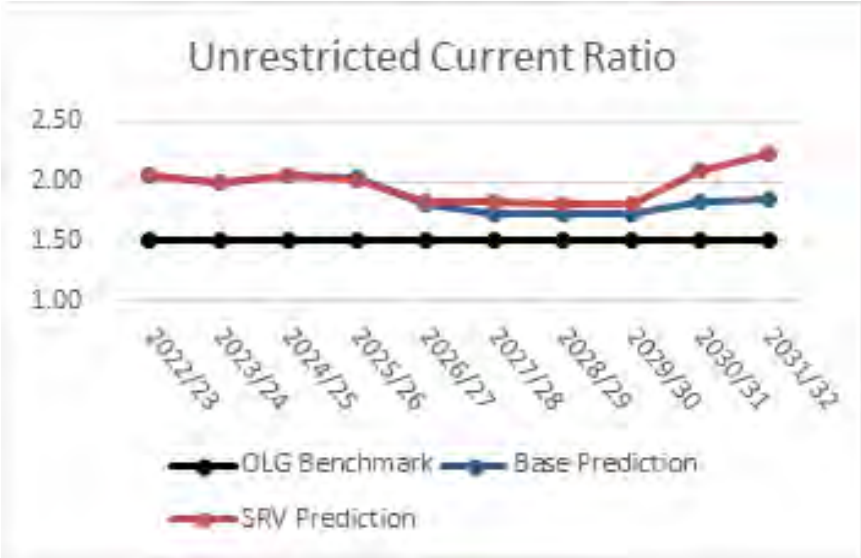
A critical component of measuring performance is identified by performance indicators set by Council and the Office of Local Government, including those outlined on pages 18 to 22.

UNRESTRICTED CURRENT RATIO

The unrestricted current ratio is specific to local government, measuring the adequacy of liquid working capital and its ability to satisfy its financial obligations as they fall due in the short-term. Restrictions placed on various funding sources (for example, development contributions) complicate the traditional current ratio used to assess liquidity of businesses, as cash allocated to specific projects is restricted and cannot be used to meet Council's other operating and borrowing costs. The benchmark set by the Office of Local Government (OLG) is greater than 1.5.

Current assets less all external restrictions

Current liabilities less specific purpose liabilities



Unrestricted Current Ratios	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032
Base Prediction	2.05	1.99	2.06	2.03	1.81	1.72	1.74	1.73	1.84	1.86
SRV Prediction	2.05	1.99	2.05	2.02	1.84	1.84	1.81	1.82	2.10	2.24
OLG Benchmark	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50

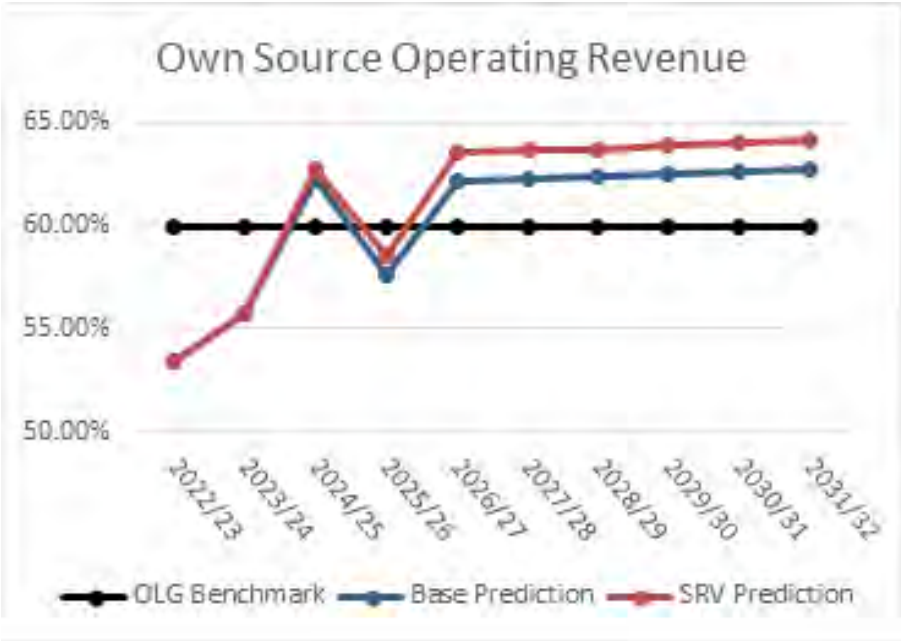
Long Term Financial Plan

OWN SOURCE OPERATING REVENUE RATIO

A measure of fiscal flexibility, own source revenue refers to Council's ability to raise revenue through its own internal means, thereby reducing reliance on external sources of income and insulating against negative fluctuations in external funding. The benchmark set by OLG is greater than 60 per cent.

Total continuing operating revenue excluding all grants and contributions

Total continuing operating revenue



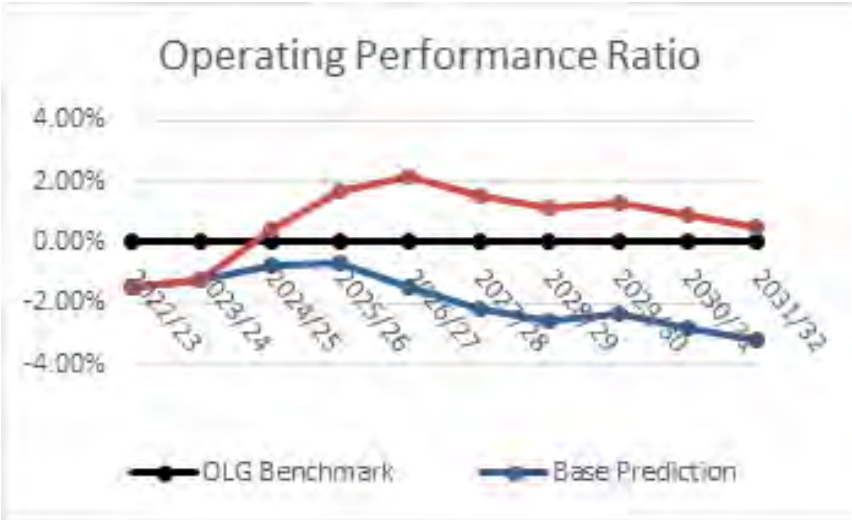
Own Source Operating Revenue Ratios	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032
Base Prediction	53.37%	55.78%	62.32%	57.63%	62.19%	62.28%	62.38%	62.57%	62.66%	62.76%
SRV Prediction	53.37%	55.78%	62.77%	58.58%	63.57%	63.66%	63.75%	63.94%	64.03%	64.12%
OLG Benchmark	60%	60%	60%	60%	60%	60%	60%	60%	60%	60%

OPERATING PERFORMANCE RATIO

This ratio provides an indication of Council's financial sustainability by measuring operating result excluding capital grants and contributions (which are typically tied to delivery of new capital works). Performance at or above benchmark indicates Council has the ability to internally generate sufficient funding for its ongoing operations. The benchmark set by OLG is greater than 0 per cent.

Total continuing operating revenue excluding capital grants and contributions less operating expenses

Total continuing operating revenue excluding capital grants and contributions

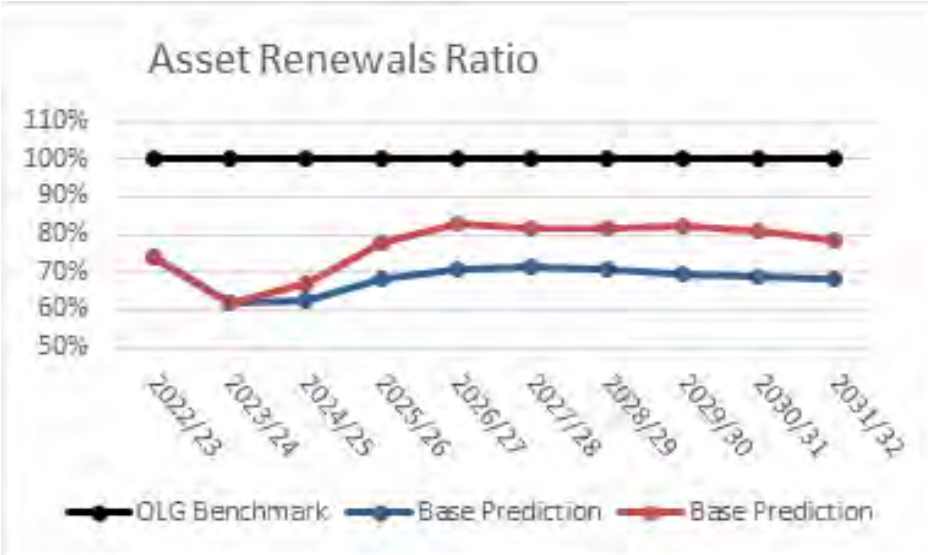


Operating Performance Ratios	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032
Base Prediction	-1.48%	-1.21%	-0.73%	-0.71%	-1.48%	-2.15%	-2.55%	-2.35%	-2.81%	-3.21%
SRV Prediction	-1.48%	-1.21%	0.46%	1.69%	2.17%	1.52%	1.14%	1.33%	0.90%	0.51%
OLG Benchmark	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%

Long Term Financial Plan

ASSET RENEWAL RATIO

This ratio indicates Council is adequately maintaining its asset base on the basis of planned renewal activities as a proportion of the depreciation expenditure. A ratio result of 100 per cent indicates Council is renewing its asset base and not contributing to infrastructure backlogs. The benchmark set by OLG is greater than 100 per cent.



Asset Renewal Ratios*	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032
Base Prediction	74.07%	62.00%	62.40%	68.27%	70.63%	71.42%	70.48%	69.27%	68.98%	68.32%
SRV Prediction	74.07%	62.00%	67.29%	77.82%	82.69%	81.93%	81.62%	82.06%	80.70%	78.75%
OLG Benchmark	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%

* Ratio calculation does not include asset renewals expenditure that is incorporated as part of a new capital project.

DEBT SERVICE COVER RATIO

This ratio measures the availability of operating cash to service debt including interest, principal and lease payments. A high ratio indicates the ability of the Council to repay debt. The benchmark set by OLG is greater than two.

Operating result before capital excluding interest and depreciation/impairment/amortisation

Principal repayments (Statement of Cash Flows) plus borrowing costs (Income Statement)



Debt Service Cover Ratios	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032
Base Prediction	14.78	15.24	15.37	15.35	12.51	13.0	19.96	19.34	19.49	24.71
SRV Prediction	14.79	15.24	16.01	16.64	14.16	14.74	22.67	21.94	22.14	28.12
OLG Benchmark	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%

Long Term Financial Plan

Strategic Alignment

The Long-Term Financial Plan combines the financial implications arising from the Community Strategic Plan, Delivery Program and the annual Operational Plan to ensure all items in these plans are achievable and sustainable.

The Asset Management Framework and Workforce Management Strategy are major drivers of the assumptions used within the Long-Term Financial Plan.



Workforce Management Plan 2022 - 2026

Our Workforce Goal

The Greater Hume aims to deliver sustainable services and assets to support the community through the Community Strategic Plan. This includes managing our staff and resources efficiently and effectively.

The development of an effective workforce strategy will enable Council to plan its future workforce needs to deliver goals, focus on medium and long term, and also provide a framework for dealing with immediate challenges in a consistent way.

Strategies and Priorities

Our goals provide the direction for our leaders and staff, provide clear expectations on behaviours, form the foundation for role capabilities across the organisation and are a key tool for our recruitment processes.

They enable us to respond to the changing needs of our customers and identify strategies that are people focused, unleash human potential and contribute to our business success.

The strategy allows us to better understand the make-up of the current workforce to determine the required skills, capabilities and competencies to achieve strategic operational goals in the future.

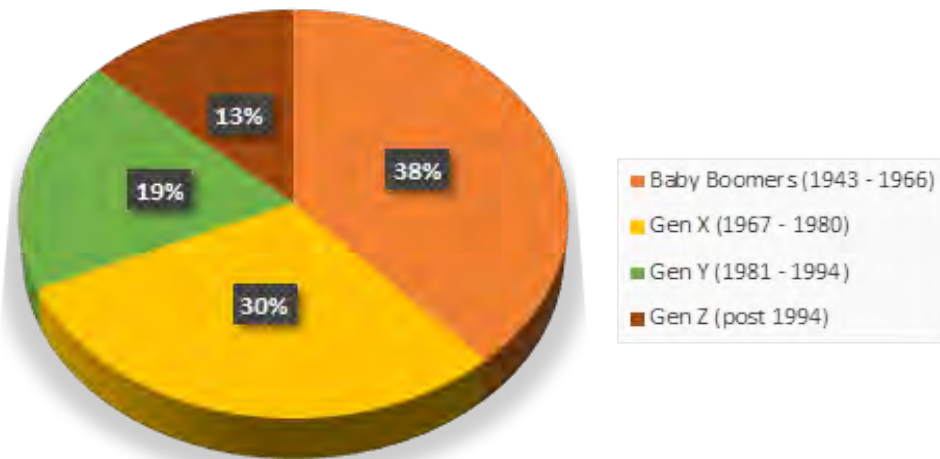
Council has identified the following key strategies that are incorporated into this strategy:

- **Retain skilled, experienced employees and attract new, competent and quality staff**
- **develop a high-performing workforce**
- **provide a healthy and safe work environment for our staff**
- **empower, engage and support our staff to be an employer of choice**
- **grow our future workforce.**

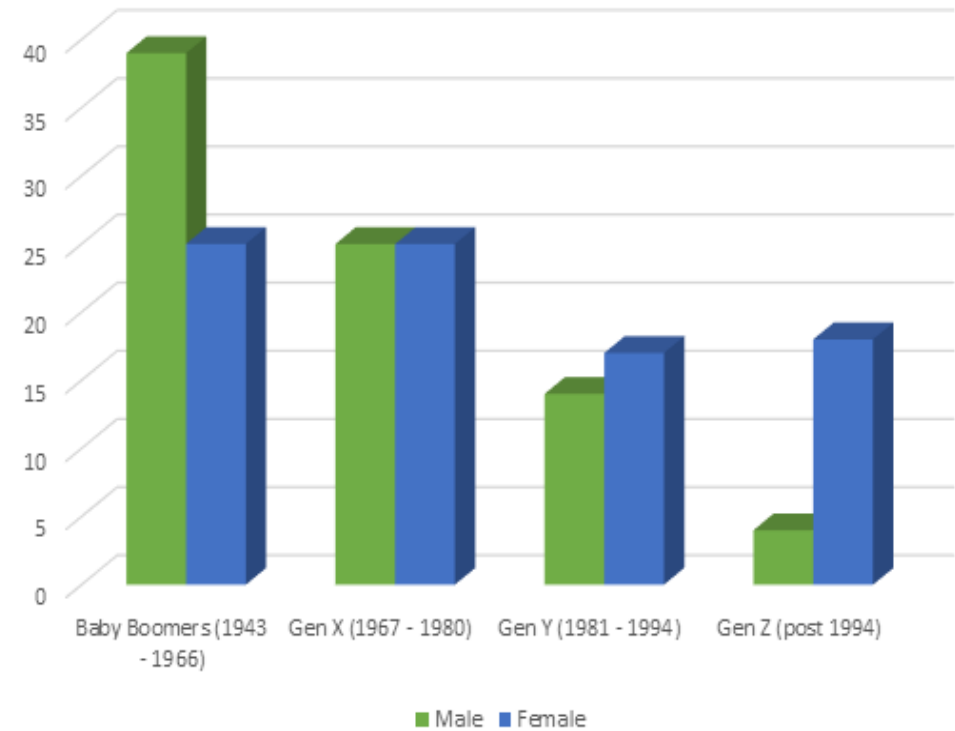
Workforce Snapshot

Headcount 167	Permanent 143 (85.6%)
Temporary /Contract 1 (0.6%)	Education to Employment 5 (3.0%)
Casual 18 (10.8%)	Turnover 18.0%

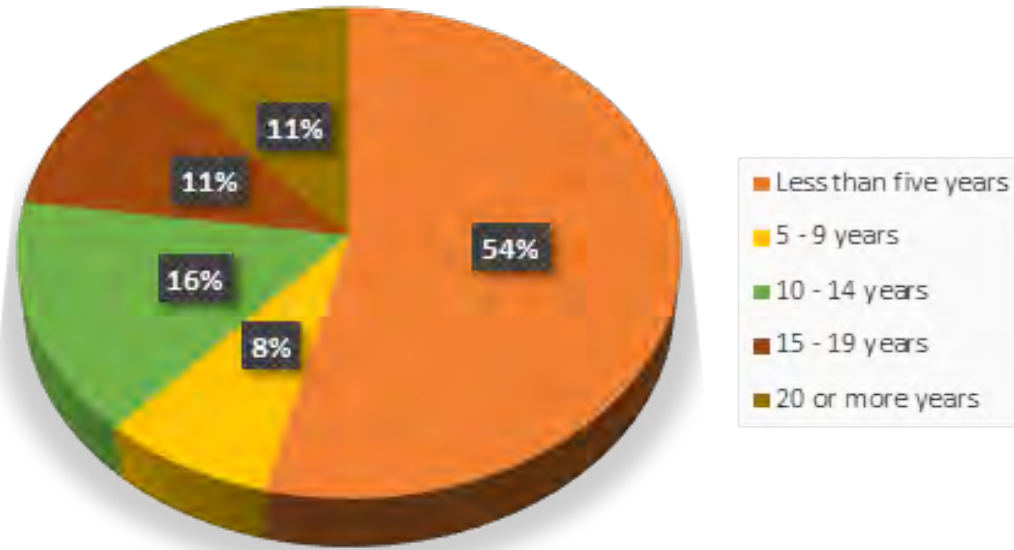
Age Profile



Age Profile by Gender



Length of Service Council's Workforce



Workforce Management Plan

Our Challenges and Opportunities

Greater Hume will face a number of challenges both now and into the future. The diversity of our organisation, location and the expectations of the community of Greater Hume highlighted in our recently completed Community Strategic Plan will feature extensively in these challenges.

Some of the key issues are:

ATTRACTING AND RETAINING STAFF IN A REGIONAL AREA

We will work to attract and retain talent in a competitive market to improve services to our community.

ENCOURAGING DIVERSITY AND INCLUSION

At Greater Hume we value diversity and inclusion. We will ensure the benefits of a diverse and inclusive workforce are recognised throughout the organisation.

BUILDING LEADERSHIP AND WORKFORCE CAPABILITY

We will continue to build our leadership capability to navigate change and be more responsive and adaptive to the ever- changing environment.

OUR AGEING WORKFORCE

We will work to mitigate the disruption to service delivery due to skills shortages and lack of knowledge transfer with an ageing workforce.

We'll also embrace this opportunity to expand our Education to Employment program with trainees, apprentices, cadets, graduates and work experience placements employing a younger demographic.

ENGAGING & INVESTING IN OUR WORKFORCE

Engaging our employees is key to our customer and employee experience. We will enhance workforce planning, systems and processes to better support business decision-making.

SUPPORTING OUR STAFF HEALTH, SAFETY AND WELLBEING

Ensuring the health and safety of our staff is an ongoing challenge, including investing in staff mental health and wellbeing to enhance resilience and psychological safety in the workplace.

PLANNING FOR THE FUTURE OF OUR WORKFORCE

We will seize opportunities to consider new ways of working aligned to our future customer and staffing needs.

EMBRACING EMERGING TECHNOLOGIES

Emerging technologies will have an impact on future capabilities and skills required in the digital age. Our challenge is to keep up with the rapid changes in this space.

These challenges and opportunities are addressed in this strategy

Strategic Alignment

We recognize that councils operate within challenging environments that demand greater flexibility, responsiveness and performance improvements to meet agile labour markets, skills shortages and an ageing workforce.

Our Workforce Management Strategy is a proactive plan that shapes the capacity and capability of our workforce to achieve Council's strategic goals and objectives.

It clearly identifies how future staffing and skills requirements will be met, and resources in conjunction with our Long Term Financial Plan and Delivery Program.



Workforce Management Strategies and Actions

Continuing Activities

Develop wellbeing strategies and activities targeted at individual, team and organisational levels
Implement tools and strategies to reduce injuries and strengthen our safety culture

Workforce Management Plan

STRATEGY	INITIATIVE	Year 1 22/23	Year 2 23/24	Year 3 24/25	Year 4 25/26
Attract experienced and quality staff to a regional area	Identify and implement innovative programs to attract high-performing people to our organisation	#			
	Ensure Council's conditions of employment are maintained to meet market expectations in regional areas	#	#	#	#
	Build Council's "Employer of Choice" status	#			
Provide a Diverse, inclusive and healthy place to work	Develop and implement an Equal Employment Opportunity Policy and Diversity Policy	#			
	Introduction of Work Health and Safety electronic systems to meet with legislative requirements		#		
	Ensure diversity in the workplace is acknowledged and respected by implementing a training and education program to build a more diverse and inclusive organisation		#		
Develop effective leadership across the organisation to improve accountability and people management in all areas	Continue to improve systems and tools for robust career progression conversations between leaders and staff	#	#	#	#
	Design coaching/mentoring programs to develop higher levels of engagement, leadership, flexibility and performance			#	
	Implement an ongoing leadership and supervisory development program	#			
	Improve accountability across management by developing appropriate key performance indicators that are consistently reported and monitored			#	
	Develop and review People & Culture policies and practices to ensure support is provided to managers for effective people management	#			
Growing Council's future workforce	Continue to expand our Education to Employment program with trainees, apprentices, cadets, graduates and work experience to become an employer of choice	#	#	#	#
	Strengthen links with local high schools, universities and TAFE colleges to promote employment, work experience and traineeship opportunities with Council		#		
	Investigate a flexible working conditions to support new ways of working across Council		#		

Workforce Management Plan

STRATEGY	INITIATIVE	Year 1 22/23	Year 2 23/24	Year 3 24/25	Year 4 25/26
Invest in our staff by providing the right training, encouragement and development opportunities	Create management practices to support career development and career progression opportunities. Effective strategies include mentoring, internal secondments, training & development	#	#	#	#
	Develop and implement a structured approach to training and development supported by appropriate systems and technology		#	#	#
	Ensure future workforce needs are identified by implementing succession planning to prepare for changing roles now and into the future	#	#	#	#

Asset Management Strategy



Asset Management Plan Document Control

Document Control	NAMS.PLUS Asset Management for Small, Rural or Remote Communities				
www.ipwea.org.au/AM4SRRC					
Document ID: 59_280_110301 am4srrc am strategy template v6					
Rev No	Date	Revision Details	Author	Reviewer	Approver
1	30/05/2012				
	First Edition	A Vonarx	D Smith G Blackie	14/06/2012	
2	12/05/2016	Second Edition	Team Leader Assets	Director Engineering	General Manager
3	28/04/2022	Third Edition	Asset Officer	Director Engineering	General Manager

Asset Management for Small, Rural or Remote Communities Guidelines
The Institute of Public Works Engineering Australia.

www.ipwea.org.au/AM4SRRC

© Copyright 2011 – All rights reserved.

Asset Management Plan

Executive Summary

This asset management strategy is prepared to assist council in improving the way it delivers services from infrastructure including roads, bridges, footpaths, stormwater drainage, parks and recreation, buildings, water supply and waste water. These infrastructure assets have a fair value of \$612,867,000. (The Asset Management Plans do not include bulk earthworks, land under roads, office equipment, furniture and fittings or capital works in progress.)

The asset management strategy is to enable Council to show:

- how its asset portfolio will meet the service delivery needs of its community into the future,
- enable Council's asset management policies to be achieved,
- and ensure the integration of Council's asset management with its long term strategic plan.¹

Adopting this asset management strategy will assist council in meeting the requirements of national sustainability frameworks, Section 8 of the Local Government Act 1993 (NSW) and providing services needed by the community in a financially sustainable manner.

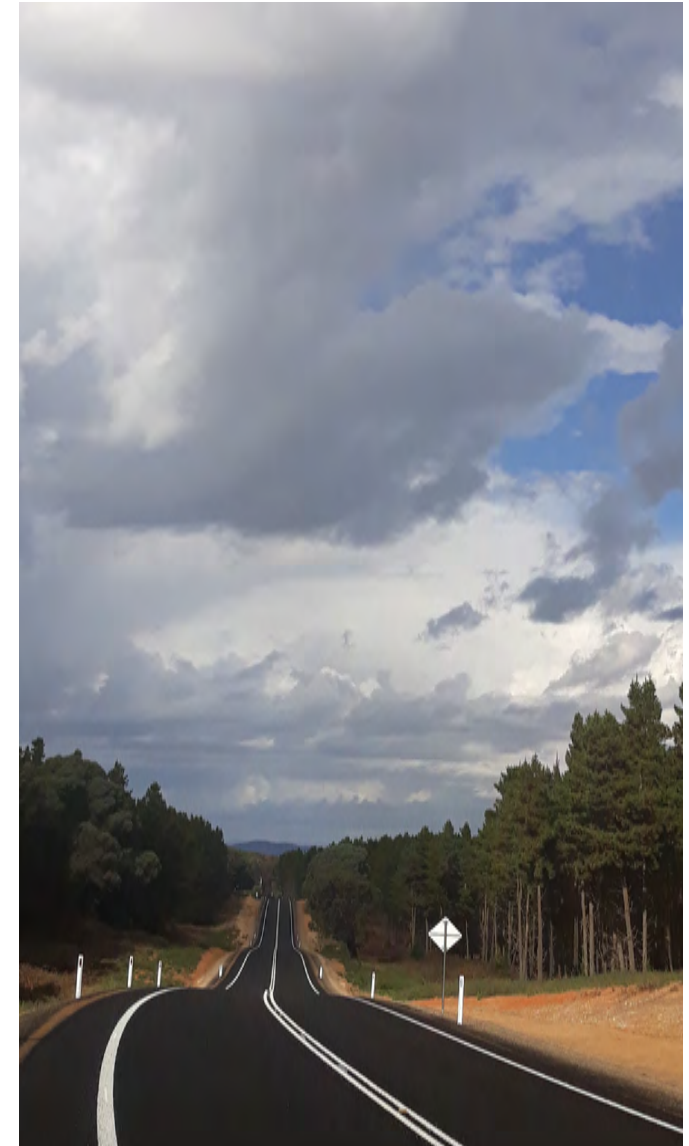
The asset management strategy is prepared following a review of the council's service delivery practices, financial sustainability indicators, asset management maturity and fit with council's vision for the future outlined in the Greater Hume Shire Asset Management Strategy. The strategy outlines an asset management improvement

plan detailing a program of tasks to be completed and resources required to bring council to a minimum 'core' level of asset maturity and competence.

Strategy outlook

At present, it has been determined that Council's current asset management maturity is at 'core' level and continued investment is needed to improve information management, lifecycle management, service management and accountability and direction.

¹LGPMC, 2009, Framework 2 Asset Planning and Management, p 4.



Asset Management Strategies

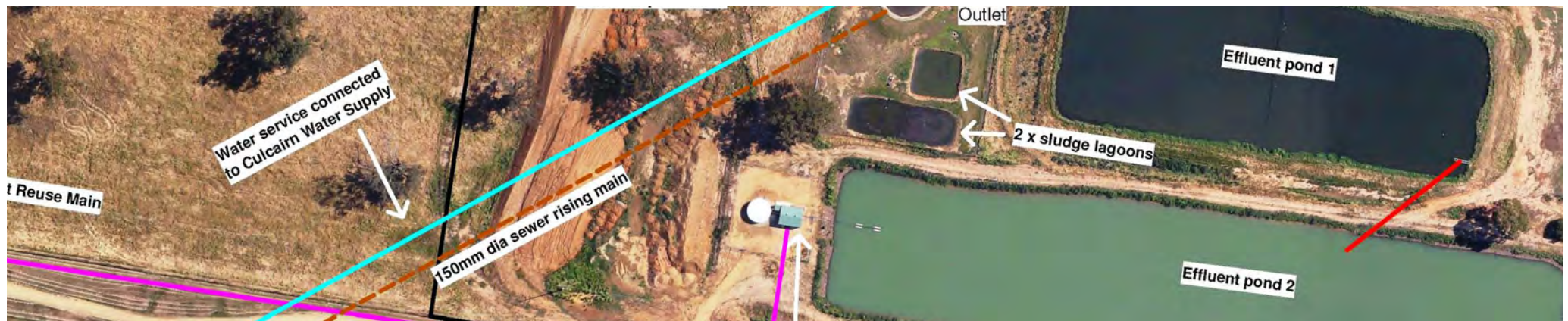
No	Strategy	Desired Outcome
1	Move from Annual Budgeting to Long Term Financial Planning	The long term implications of Council services are considered in annual budget deliberations
2	Develop and review Asset Management Plans on a four year rotation covering at least 10 years for all major asset classes.	Identification of services needed by the community and required funding to optimise 'whole of life' costs
3	Develop Long Term Financial Plan covering 10 years incorporating asset management plan expenditure projections with a sustainable funding position outcome	Sustainable funding model to provide Council services
4	Incorporate Year 1 of Long Term Financial Plan revenue and expenditure projections into annual budgets	Long term financial planning drives budget deliberations
5	Review and update asset management plans and long term financial plans after adoption of annual budgets. Communicate any consequence of funding decisions on service levels and service risks	Council and the community are aware of changes to service levels and costs arising from budget decisions
6	Report Council's financial position at Fair Value in accordance with Australian Accounting Standards, financial sustainability and performance against strategic objectives in Annual Reports	Financial sustainability information is available for Council and the community
7	Ensure Council's decisions are made from accurate and current information in asset registers, on service level performance and costs and 'whole of life' costs	Improved decision making and greater value for money
8	Report on Council's resources and operational capability to deliver the services needed by the community in the Annual Report	Services delivery is matched to available resources and operational capabilities
9	Ensure responsibilities for asset management are identified and incorporated into staff position descriptions	Responsibility for asset management is defined
10	Implement an Improvement Plan to realise 'core' maturity for the financial and asset management competencies within 2 years	Improved financial and asset management capacity within Council
11	Report six monthly to Council by Audit Committee/GM on development and implementation of Asset Management Strategy, AM Plans and Long Term Financial Plans	Oversight of resource allocation and performance

Asset Management Improvement Plan

The program of tasks and resources required to maintain a minimum 'core' asset management maturity was developed in the asset management strategy.

The tasks and program are shown below.

Task	Responsibility	Target Date	Budget
Transport Asset Management Plan	Director Engineering / Manager Traffic & Infrastructure/ Team Leader Assets	30/06/2023	Existing Resources
Water & Waste Water Asset Management Plan	Director Engineering / Manager Traffic & Infrastructure/ Team Leader Assets/ Manager Water & Waste Water	30/06/2023	Existing Resources
Plant and Fleet Asset Management Plan	Director Engineering / Manager Traffic & Infrastructure/ Team Leader Assets	30/06/2023	Existing Resources
Stormwater Asset Management Plan	Director Engineering / Manager Traffic & Infrastructure/ Team Leader Assets	30/06/2023	Existing Resources
Land & Community Facilities Asset Management Plan	Director Engineering / Manager Traffic & Infrastructure/ Team Leader Assets/ Manager Waste & Facilities	30/06/2023	Existing Resources



Introduction

Assets deliver important services to communities. A key issue facing local governments throughout Australia is the management of ageing assets in need of renewal and replacement.

Infrastructure assets such as roads, drains, bridges, water and waste water and public buildings present particular challenges. Their condition and longevity can be difficult to determine. Financing needs can be large, requiring planning for large peaks and troughs in expenditure for renewing and replacing such assets. The demand for new and improved services adds to the planning and financing complexity.²

The creation of new assets also presents challenges in funding the ongoing operating and replacement costs necessary to provide the needed service over the assets' full life cycle.³

The national frameworks on asset planning, management, financial planning and reporting endorsed by the Local Government and Planning Ministers' Council (LGPMC) require councils to adopt a longer-term approach to service delivery and funding comprising:

- A strategic longer-term plan covering, as a minimum, the term of office of the councillors and:
 - o bringing together asset management and long term financial plans,
 - o demonstrating how council intends to resource the plan, and
 - o consulting with communities on the plan
- Annual budget showing the connection to the strategic objectives, and

- Annual report with:
 - o explanation to the community on variations between the budget and actual results ,
 - o any impact of such variances on the strategic longer-term plan,
 - o report of operations with review on the performance of the council against strategic objectives.⁴

Framework 2 Asset Planning and Management has seven elements to assist in highlighting key management issues , promote prudent, transparent and accountable management of local government assets and introduce a strategic approach to meet current and emerging challenges.

- Asset management policy,
- Strategy and planning,
 - o asset management strategy,
 - o asset management plan,
- Governance and management arrangements,
- Defining levels of service,
- Data and systems,
- Skills and processes, and
- Evaluation⁵.

The asset management strategy is to enable Council to show:

- how its asset portfolio will meet the service delivery needs of its community into the future,
- to enable Council's asset management policies to be achieved, and
- to ensure the integration of Council's asset management with its long term strategic plan.⁶

The goal of asset management is to ensure that services are provided:

- in the most cost effective manner,
- through the creation, acquisition, maintenance, operation, rehabilitation and disposal of assets,
- for present and future consumers.

The objective of the Asset Management Strategy is to establish a framework to guide the planning, construction, maintenance and operation of the infrastructure essential for council to provide service Council will consider the current and future needs of the community and its ability to provide facilities and infrastructure which contribute to meeting these requirements. It also needs to consider the financial implications of maintaining community assets, the balancing of this expenditure and operational realities against the varied needs of the community.

² LGPMC, 2009, Framework 2 Asset Planning and Management, p 2.

³ LGPMC, 2009, Framework 3 Financial Planning and Reporting, pp 2-3.

⁴ LGPMC, 2009, Framework 3 Financial Planning and Reporting, pp 4-5.

⁵ LGPMC, 2009, Framework 2 Asset Planning and Management, p 4.

⁶ LGPMC, 2009, Framework 2 Asset Planning and Management, p 4

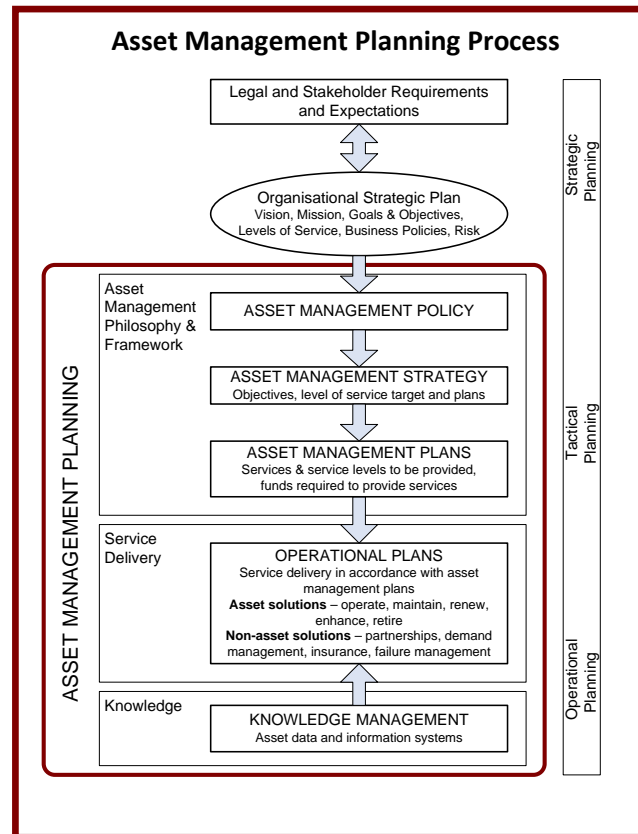
Asset Management Plan

Asset Management Planning Process

Asset management planning is a comprehensive process to ensure that assets are managed and maintained in a way that enables affordable services from infrastructure to be provided in an economically optimal way. In turn, affordable service levels can only be determined by assessing Council's financial sustainability under scenarios with different proposed service levels.

Asset management planning commences with defining stakeholder and legal requirements and needs, incorporating these needs into the organisation's strategic plan, developing an asset management policy, strategy, asset management plan and operational plans, linked to a long-term financial plan with a funding plan.⁷

⁷ IPWEA, 2009, AIFMG, Quick Guide, Sec 4, p 5.



Asset Management Strategy Objectives

Council owns and uses approximately \$612,867,000 of non-current assets to support its core business of delivery of service and facilities to the community. Asset management practices impact directly on the core business of Council and appropriate asset management is required to achieve Council's service delivery objectives.

The Asset Management Strategy is to ensure that Council's asset portfolio meets the service delivery needs of the community and conforms to Council's Asset Management Policy objectives and goals. The purpose is to ensure adequate provision is made for the long-term management of infrastructure assets by:

- All relevant legislative requirements together with political, social, economic and environmental requirements are to be taken into account in asset management.
- Consistent Asset Management Action Plans exist for implementing systematic and appropriate asset management best-practice throughout all Departments of Council.
- Asset management principles will be integrated within existing planning and operational processes.
- Service levels agreed through the budget process and defined in Infrastructure and Asset Management Plans will be fully funded in the annual budget estimates.

Asset Management Strategy Objectives cont ...

- Asset renewals are required to be prioritised to meet agreed service levels. These are to be identified in infrastructure and asset management plans and will be fully funded in the annual and forward budget estimates. in the annual and forward budget estimates.
- Estimated future life cycle costs will be reported and considered in all decisions relating to new services and assets and upgrading of existing services and assets.
- Future service levels will be determined in consultation with the community.
- Ensuring resources and operational capabilities are identified and responsibility for asset management is allocated.
- Demonstrating transparent and responsible asset management processes that align with best practice.
- Ensuring that Council's services and infrastructure are provided in a sustainable manner, with the appropriate levels of service to residents, visitors and the environment.
- Creating an environment where Council employees take part in overall management of council assets by developing asset management awareness throughout the organisation.

By undertaking the above actions, the Asset Management Strategy will:

- Enable Council to show how its asset portfolio will meet the service delivery needs of its community into the future,
- enable Council's asset management policies to be achieved, and
- ensure the integration of Council's asset management with its long term strategic plan.

The goal of asset management is to ensure that services are provided:

- in the most cost effective manner,
- through the creation, acquisition, maintenance, operation, rehabilitation and disposal of assets,
- for present and future consumers.

The objective of the Asset Management Strategy is to establish a framework to guide the planning, construction, maintenance and operation of the infrastructure essential for Greater Hume Council to provide services to the community.

Scope

This strategy applies to all Council owned and managed physical assets. It will be reviewed every four years. It does not apply to human resources.

This strategy sets guidelines for implementing consistent asset management process for Greater Hume Council.

Asset Management Resources

The large scope and responsibility of effective asset management becomes apparent when all Council assets are considered, from a bench in a local park to major infrastructure projects worth millions of dollars. In order to be able to fully implement the Asset Management Strategy and Asset Management Plans for each asset category key resource requirements have been identified:

- The need for a full time Team Leader Assets to oversee and implement the asset management strategy, ensure asset management plans are developed and reviewed and that the Asset Management System is operational and effective. The Team Leader Assets is responsible for ensuring Asset Management Plans are up to date and reviewed when programmed. The Team Leader Assets also needs to ensure the effective implementation of the Asset Management System and training of staff.
- A full time Technical Officer and Asset Officer to support the Team Leader Assets in the role outlined above.
- Staff resources for each asset category and IT staff available to the Team Leader Assets to complete defined tasks and responsibilities.
- An operational, efficient and user friendly Asset Management System.
- Training of staff to ensure they have a sound working knowledge of the Asset Management approach and the Asset Management System and to ensure Council is meeting industry best practice.

Asset Management Plan

Asset Management Resources cont ...

- Suitable equipment (hardware and software) for inspections, data recording and loading of information into the Asset Management System.
- Interaction and involvement with the asset management industry and professional bodies to ensure Council's asset management process are consistent with industry best practice.
- Employ external professionals to assist in preparation and review of Asset Management Plans and the Asset Management System where beneficial and cost effective and also provide training where appropriate.

Current Situation

The assets listed below represent the Council's current asset stock.

Built Environment

- Drainage pits - 768
- Open drains – 32.1 km
- Drainage pipes – 31.28 km
- Waste Management facilities – 8
- Town centres – 5 Towns and 6 Villages
- Public toilets – 29
- Cemeteries – 14
- Sealed road pavement – 1084kms
- Unsealed road pavement – 993kms
- Footpath /cycleway – 24.4km concrete, 2.6km gravel and 4.85km shared path
- Kerb & gutter – 96.4km
- Bridges and Major Culverts – 217
- Bus shelters - 20

Water Supply

- Water treatment plants – 1
- Reservoirs – 7
- Water pump stations – 2
- Water mains – 71.6kms trunk mains, 82.4kms reticulation mains

Waste Water

- Waste water Treatment Plant – 6
- Waste Water Pumping Station – 25
- Waste Water Rising Mains & Waste Water Mains – 13.1km rising mains, 78.6km Waste Water mains

Social

- Libraries – 3
- Swimming pools – 5
- Community buildings & halls - 21
- Rural Fire Service / SES buildings - 27
- Parks and Sportsgrounds - 56
- Tennis courts – 62 courts in 11 venues
- Skate parks – 5
- Caravan parks – 1
- Visitor Information Centres – 1

Civic Leadership

- Operational buildings – 2 administrative offices, 3 works depots
- Commercial buildings – 2

What Assets do we have?

Council uses infrastructure assets to provide services to the community. The range of infrastructure assets and the services provided from the assets is shown in Table 1.

Table 1: Assets used for providing Services		
Asset Class	Description	Services Provided
Transport	Roads, Bridges, Footpath, Kerb and Gutter	Council's intent is that an appropriate Transport network is maintained in partnership with other levels of government and stakeholders to an appropriate standard to enable residents and visitors to move about the shire in safety.
Stormwater	Drains, Pits, Pipes, etc.	Council's intent is that an appropriate Stormwater network is maintained in partnership with other levels of government and stakeholders to an appropriate standard to safely convey rainwater falling within residential areas to the most appropriate natural watercourse.
Land and Community Facilities	Council owned buildings and Land include operational buildings (Council offices, libraries depots, public halls etc) and leased buildings (commercial properties).	Council owns, operates and maintains a number of buildings and other facilities in partnership with specialist contractors, community committees and in-house staff to ensure customer and community needs are satisfied by delivering a quality service.
Water Supply	Water treatment plant, reservoirs, water pump stations and water mains	<p>Council's intent is that an appropriate Water Supply network is maintained in partnership with other levels of government and stakeholders to extract, treat and deliver water supplies at the highest standards.</p> <p>Council's objective is to ensure that the following functional objectives are met:</p> <ul style="list-style-type: none"> Water is extracted from the underground aquifer disinfected/treated in a water treatment plant and delivered to users through its reticulation system. <p>The operation and maintenance of the water supply network does not have an adverse effect on the environment, and does not cause damage to private properties or public places.</p>

Asset Management Plan

What Assets do we have ? cont ...

Table 1: Assets used for providing Services		
Asset Class	Description	Services Provided
Waste Water Operations	Waste Water treatment plants, Waste Water pump stations, Waste Water rising mains and Waste Water mains	Council's intent is that an appropriate Waste Water network is maintained in partnership with other levels of government and stakeholders to collect, treat and dispose of waste water from the areas Council services. Council's objective is to ensure that the following functional objectives are met: <ul style="list-style-type: none">Waste water is efficiently and effectively collected from properties, conveyed to the Waste Water treatment plants, treated and re used or disposed of.The operation of the Waste Water system does not have an adverse effect on the environment.
Plant and Fleet	Fleet of heavy plant and vehicles	To enable Council staff to effectively maintain councils assets



Council's Assets and their management?

State of Assets

The financial status of Council's assets is shown in Table 2.

Table 2: Financial Status of the Assets

Asset Class	Replacement Cost (\$000)	Depreciated Replacement Cost (\$000)	Depreciation Expense for current year (\$000)
Transport	\$387,480	\$284,924	\$4,849
Stormwater	\$13,809	\$10,665	\$126
Land and Community Facilities	\$117,536	\$85,401	\$2,499
Water Supply	\$32,900	\$21,006	\$439
Waste Water Operations	\$48,851	\$21,006	\$605
Plant and Fleet	\$12,291	\$6,857	1,045
Total	\$612,867	\$429,859	\$9,563

As at 30 June 2021

Asset Replacement Cost

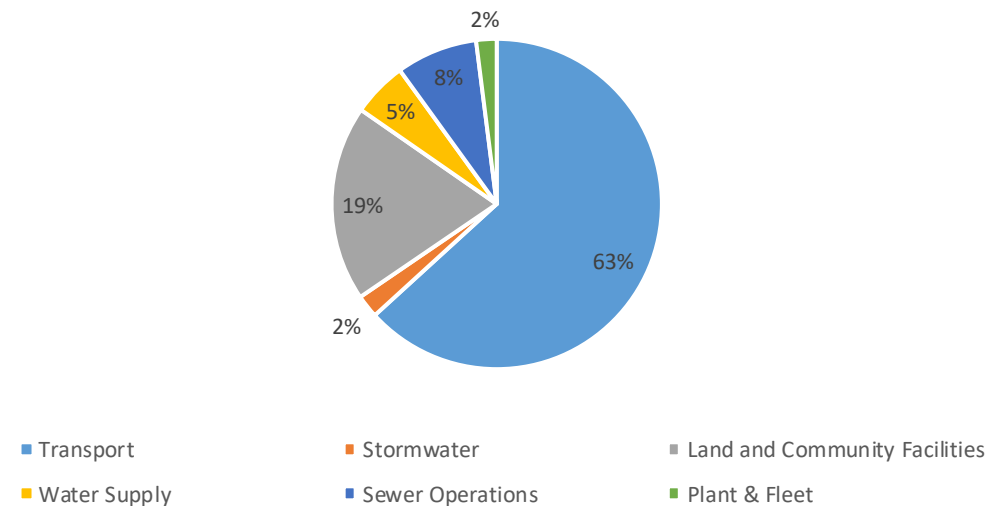


Figure 1: Financial Status of the Assets

\\Users\zsp1\AppData\Local\Microsoft\Windows\INetCache\Content.Outlook\LJUMAG1M\Draft AM Strategy V1S2 May 2017.doc

Asset Management Plan

Life Cycle Cost

Life cycle costs (or whole of life costs) are the average costs that are required to sustain the service levels over the longest asset life. Life cycle costs include operating and maintenance expenditure and asset consumption (depreciation expense). The life cycle cost for the services covered in this asset management plan is shown in Table 3.

Table 3: Life Cycle Cost for Council Services				
Service	Previous Year Expenditure		Previous Year Depreciation Exp	Life Cycle Cost (\$/yr)
	Operations	Maintenance		
Transport	\$238,431	\$5,859,812	\$4,849,000	\$10,947,243
Stormwater	0	\$96,078	\$126,000	\$222,078
Land and Community Facilities	\$1,694,767	\$1,487,227	\$2,499,000	\$5,680,993
Water Supply	\$1,433,734	\$177,736	\$439,000	\$2,050,470
Waste Water Operations	\$1,072,901	\$114,299	\$605,000	\$1,792,200
Plant and Fleet	\$253,084	\$1,399,934	\$1,045,000	\$2,698,019
Total	\$4,692,917	\$9,135,086	\$9,563,000	\$23,391,003

Life cycle costs can be compared to life cycle expenditure to give an indicator of sustainability in service provision. Life cycle expenditure includes operating, maintenance and capital renewal expenditure in the previous year or preferably averaged over the past 3 years. Life cycle expenditure will vary depending on the timing of asset renewals. The life cycle expenditure at the start of the plan is shown in Table 4 overleaf.

Life Cycle costs cont ...

Table 4: Life Cycle Expenditure for Council Services

Service	Previous Year Expenditure		Cap Renewal Exp (\$/yr)	Life Cycle Exp (\$/yr)
	Operations	Maintenance		
Transport	\$238,431	\$5,859,812	\$3,975,855	\$10,074,098
Stormwater	\$0	\$96,078	\$134,636	\$230,714
Land and Community Facilities	\$1,694,767	\$1,487,227	\$2,761,000	\$5,942,994
Water Supply	\$1,433,734	\$177,736	\$114,577	\$1,726,047
Waste Water Operations	\$1,072,901	\$114,299	\$106,335	\$1,293,535
Plant and Fleet	\$253,084	\$1,399,934	\$	\$1,653,018
Total	\$4,692,917	\$9,135,086	\$7,092,403	\$20,920,406

The life cycle costs and life cycle expenditure comparison highlights any difference between present outlays and the average cost of providing the service over the long term. If the life cycle expenditure is less than the life cycle cost, it is most likely that outlays will need to be increased or cuts in services made in the future.

Knowing the extent and timing of any required increase in outlays and the service consequences if funding is not available will assist organisations in providing service to their communities in a financially sustainable manner. This is the purpose of the AM Plans and long term financial plan.

A shortfall between life cycle cost and life cycle expenditure gives an indication of the life cycle gap to be addressed in the asset management and long term financial plan.

The life cycle gap and sustainability indicator for services covered by this asset management plan is summarised in Table 5.



Asset Management Plan

Life Cycle costs cont ...

Service	Life Cycle Cost (\$/yr)	Life Cycle Expenditure (\$/yr)	Life Cycle Gap * (\$/yr)	LC Sustainability Index
Transport	\$10,947,243	\$10,074,098	-\$873,145	-0.08
Stormwater	\$222,078	\$230,714	\$8,636	0.04
Land and Community Facilities	\$5,680,993	\$5,942,994	\$262,00	0.05
Water Supply	\$2,050,470	\$1,726,047	-\$324,423	-0.16
Waste Water Operations	\$1,792,200	\$1,293,535	-\$498,665	-0.27
Plant and Fleet	\$2,698,019	\$1,653,018	-\$1,045,001	-0.38
Total	\$23,391,003	\$20,920,406	\$2,470,597	-0.11

Note: * A life cycle gap is reported as a negative value

Corporate Asset Management Team

A 'whole of organisation' approach to asset management can be developed with a corporate asset management team. The benefits of a corporate asset management team include:

- demonstrate corporate support for sustainable asset management,
- encourage corporate buy-in and responsibility,
- coordinate strategic planning, information technology and asset management activities,
- promote uniform asset management practices across the organisation,

- information sharing across IT hardware and software,
- pooling of corporate expertise
- championing of asset management process,
- wider accountability for achieving and reviewing sustainable asset management practices.

The role of the asset management team will evolve as the organisation maturity increases over several phases.

Phase 1

- strategy development and implementation of asset management improvement program,

Phase 2

- asset management plan development and implementation,
- reviews of data accuracy, levels of service and systems plan development,

Phase 3

- asset management plan operation
- evaluation and monitoring of asset management plan outputs
- ongoing asset management plans review and continuous improvement.

The current position on Council's asset management team is, Phase 1.

Asset Management Classes - Phase 2 and 3 Implementation

A core Asset Management Plan has been developed for each asset category and will be refined over time. The objective in managing these assets is to meet the required level of service in the most cost effective manner for the benefit of present and future members of the Greater Hume community. The key elements of asset management plans are:

- Taking a life cycle approach
- Developing cost-effective management strategies for the long term
- Providing a defined level of service
- Providing defined performance monitoring
- Understanding and meeting the demands of growth through demand management and infrastructure investment
- Managing risks associated with asset failures
- Sustainable use of physical resources
- Continuous improvement in asset management practices

Asset Management Plans for each asset category are prepared under the direction of Council's Community Strategic Plan "Live a Greater Life 2022 - 2032" and will form part of Council's Resourcing Strategy. Each Asset Management Plan will include provision for capital, renewal and maintenance works which will provide facilities with available resources and endeavour to meet community expectations for standards and capacity. Asset Management Plans outline processes and

principles used to plan capital, renewal and maintenance works for each asset.

Each Asset Management Plan will prioritise works in the asset category and will help guide the Council in making decisions within its 4 year Delivery Plan and 10 year Community Strategic Plan objectives. The result is a long term planning framework which will assist in making informed decisions on maintenance programmes and renewal and capital projects.

Asset Management Plans will include:

- An assets register
- Levels of service – specifies the services and levels of service to be provided by Council
- Future demand – how this will impact on future service delivery and how this is to be met
- Life cycle management – how Council will manage its existing and future assets to provide the required services
- Prioritise capital, renewal and maintenance works
- How risk and liability is managed
- Financial summary – what funds are required to provide the required services

TRANSPORT

Road pavements, bridges, culverts, footpaths, kerb & gutter traffic devices etc

Roads and associated infrastructure is the major asset class that Council maintains.

Council conducted a road condition assessment in 2014 and reviewed the Roads Strategy in 2014. A further review of the Roads Strategy has been undertaken in 2017 and proposed for 2022. The Roads Strategy identified the need for Council to approve funding of up to \$7.2m per annum on the road network to satisfactorily maintain the infrastructure. Other major findings from the Roads Strategy are as follows.

The construction standards of some of the existing roads does not meet with the adopted standards and there is a requirement to bring these roads up to standard by widening roads that are too narrow, sealing roads that have a high enough traffic count to require sealing and providing line marking where required. The estimated cost is recorded in the Roads Strategy document.

Asset Management Plan

Asset Management Classes - Phase 2 and 3
Implementation cont ...

Roads / Infrastructure Responsibilities

Works Item – Roads / Infrastructure	Responsible
Implementation and review of Asset Management Plan	Director Engineering and Manager of Traffic and Infrastructure and Team Leader Assets and Works Manager
Implementation of Asset Management System	Manager of Traffic and Infrastructure and Team Leader Assets
Training of staff to ensure Asset Management System is effective	Manager of Traffic and Infrastructure and Team Leader Assets and Works Manager
Development of annual and 4 year capital works plans	Director Engineering, Traffic and Infrastructure Manager and Works Manager
Annual budget recommendation	Director Engineering
Progression of specific projects within the Asset Management Plan	Works Manager
Programmed and day to day maintenance	Works Manager

Storm Water (Drains, Pits, Gutters, etc)

Greater Hume Shire Council's storm water system is designed to safely convey rainwater falling within residential areas to the most appropriate natural watercourse. Water falling on roads and footpaths or running off private property roofs and gardens is collected by pits mainly at the road kerbs and conveyed underground in a network of pipelines.

The stormwater system attempts to ensure that public and private land does not become flooded to a level where danger is posed to people or property. One important function of the drainage system is road drainage which ensures that vehicles do not encounter dangerous conditions.

Greater Hume Council has maintained a network of stormwater pipes, pits and other associated infrastructure. The stormwater system is largely contained below ground and is therefore not as visible as other assets and the importance of it could be overlooked. A rational approach to the management of this large asset base is required to maintain it in an order where major issues do not arise and the system remains invisible.

Stormwater Assets Responsibilities

Works Item – Stormwater	Responsible
Implementation and review of Asset Management Plan	Director Engineering and Manager of Traffic and Infrastructure and Team Leader Assets and Works Manager
Implementation of Asset Management System	Manager of Traffic and Infrastructure and Team Leader Assets
Training of staff to ensure Asset Management System is effective	Manager of Traffic and Infrastructure and Team Leader Assets and Works Manager
Development of annual and 4 year capital works plans	Director Engineering and Manager of Traffic and Infrastructure and Works Manager
Annual budget recommendation	Director Engineering
Progression of specific projects within the Asset Management Plan	Works Manager
Programmed and day to day maintenance	Works Manager

LAND & COMMUNITY FACILITIES

Buildings

Council owns, operates and maintains a number of buildings and other facilities in partnership with specialist contractors, community committees and in-house staff to ensure customer and community needs are satisfied by delivering a quality service. These buildings include operational buildings (Council offices, libraries depots, public halls etc) and leased buildings (commercial properties).

Council has completed a condition audit of all its buildings (excluding commercial premises under lease). This will enable Council to gain an appreciation of the condition of the buildings in terms of the funds needed to bring each building up to a “desired standard”, determine the remaining useful life of the building and to consider a forward plan for maintenance and/or replacement.

Works Item – Buildings	Responsible
Implementation and review of Asset Management Plan	Team Leader Assets and Manager of Traffic and Infrastructure / Manager Waste & Facilities
Implementation of Asset Management System	Team Leader Assets
Training of staff to ensure Asset Management System is effective	Team Leader Assets and Manager of Traffic and Infrastructure / Manager Waste & Facilities
Development of annual and 4 year capital works plans	Director Environment & Planning and Manager Waste & Facilities
Annual budget recommendation	Director Environment & Planning and Manager Waste & Facilities
Progression of specific projects within the Asset Management Plan	Manager Waste & Facilities
Programmed and day to day maintenance	Manager Waste & Facilities

Parks and Open Space. (Parks, Sporting Facilities, Playgrounds, Trees, Minor Structures etc).

Greater Hume Shire Council's open space assets are highly valued by the community and provide a range of passive and active recreational opportunities. Traditionally it has been difficult to put a value on open space assets however this is changing as increasing demands on these facilities is making users and the broader community more aware of the worth of open space assets. Council maintains sporting facilities, ovals, parks, gardens, walking tracks, irrigation systems, playgrounds, trees and bushland areas along with fences, furniture and amenities. Collectively these assets provide social, cultural, health, aesthetic and ecological benefits to the community.

Plans of Management have been prepared for some facilities, however further plans require development so as to ensure that Council meets the expectations of the community in relation to the future direction of our open space assets.

Items such as amenities blocks have been captured in the building condition audit but there are still a considerable number of assets within the parks and open space areas that will need further attention to determine a usable current value.

Opposite to many built assets, open space ‘green’ assets generally increase in value after capital works are complete and turf, plant and trees grow and become established. However, after these assets have matured they begin to age and eventually will die and require renewal or replacement. Generally speaking these assets require a high level of programmed maintenance.

Asset Management Plan

Asset Management Classes - Phase 2 and 3 Implementation cont ...

Effective maintenance programs are necessary to get the most value out of these assets particularly in high use areas. These maintenance programmes, which may include minor replacements or restorations, can greatly prolong the life of an asset. Maintenance programmes can also be used to monitor deterioration and forecast future capital requirements.

Works Item – Parks & Open Space	Responsible
Implementation and review of Asset Management Plan	Manager of Traffic and Infrastructure and Team Leader Assets and Works Manager
Implementation of Asset Management System	Team Leader Assets
Training of staff to ensure Asset Management System is effective	Manager of Traffic and Infrastructure and Team Leader Assets and Works Manager
Development of annual and 4 year capital works plans	Director Engineering and Manager of Traffic and Infrastructure and Works Manager
Annual budget recommendation	Director Engineering
Progression of specific projects within the Asset Management Plan	Works Manager
Programmed and day to day maintenance	Works Manager

Waste Management Facilities

Council owns, operates and maintains a number of waste management facilities.

These facilities vary from relatively small transfer stations to large landfill facilities.

Council has completed a condition audit of all waste management facilities. This will enable Council to gain an appreciation of the condition of buildings, fences and other infrastructure in terms of the funds needed to maintain each facility at a “desired standard”, determine the remaining useful life of the infrastructure and to consider a forward plan for maintenance and/or replacement.

At the time of preparing this strategy, Council is examining a number of alternate options in respect of the delivery of waste management services across Greater Hume Shire. Once this review has been completed and Council confirms the number and location of waste management facilities to remain operational, detailed analysis of future cost scenarios will be undertaken and a formal Asset Management Plan for waste management will be developed.

Works Item – Waste Management	Responsible
Adoption of Waste Management Strategy	Council
Implementation and review of Asset Management Plan	Manager of Traffic and Infrastructure/ Team Leader Assets/ Manager Waste & Facilities
Implementation of Asset Management System	Team Leader Assets
Training of staff to ensure Asset Management System is effective	Manager of Traffic and Infrastructure/ Team Leader Assets / Manager Waste & Facilities
Development of annual and 4 year capital works plans	Director Environment & Planning and Manager Waste & Facilities
Annual budget recommendation	Director Environment & Planning and Manager Waste & Facilities
Progression of specific projects within the Asset Management Plan	Manager Waste & Facilities
Programmed and day to day maintenance	Manager Waste & Facilities

Asset Management Classes - Phase 2 and 3 Implementation cont ...

Swimming Pools

Council operates five swimming pools in the towns of Holbrook, Culcairn, Walla Walla, Jindera and Henty. Council's swimming pools offer an environment for residents to participate in a range of activities in a safe and exciting environment.

Council has completed preliminary assessments of all Council owned swimming pools to determine their current condition. Results of the assessments will assist with planning and budgeting for ongoing maintenance that will be required over coming years.

Works Item – Swimming Pools	Responsible
Implementation and review of Asset Management Plan	Manager of Traffic and Infrastructure/ Team Leader Assets / Manager Waste & Facilities
Implementation of Asset Management System	Team Leader Assets
Training of staff to ensure Asset Management System is effective	Manager of Traffic and Infrastructure/ Team Leader Assets / Manager Waste & Facilities

Works Item – Swimming Pools	Responsible
Development of annual and 4 year capital works plans	Director Environment & Planning/ Manager of Traffic and Infrastructure/ Manager Waste & Facilities
Annual budget recommendation	Director Environment & Planning and Manager Waste & Facilities
Progression of specific projects within the Asset Management Plan	Manager Waste & Facilities
Programmed and day to day maintenance	Manager Waste & Facilities

Cemeteries

Greater Hume Shire Council provides and maintains 14 cemeteries throughout the Shire in partnership with committees, interested parties and volunteers to a level that meets the expectations of ratepayers and visitors. The level of service is usually determined by the size and visitor frequency at the relevant cemetery.

Council has completed assessments of all Council cemeteries to determine their current condition of buildings and other assets at the cemetery. Results of the assessments will assist with planning and budgeting for ongoing maintenance that will be required over coming years.

Works Item – Cemeteries	Responsible
Implementation and review of Asset Management Plan	Manager of Traffic and Infrastructure/Team Leader Assets/ Manager Waste & Facilities
Implementation of Asset Management System	Team Leader Assets
Training of staff to ensure Asset Management System is effective	Manager of Traffic and Infrastructure/ Team Leader Assets/ Manager Waste & Facilities
Development of annual and 4 year capital works plans	Director Environment & Planning / Manager of Traffic and Infrastructure/ Manager Waste & Facilities
Annual budget recommendation	Director Environment & Planning/ Manager of Traffic and Infrastructure/ and Manager Waste & Facilities
Progression of specific projects within the Asset Management Plan	Manager Waste & Facilities
Programmed and day to day maintenance	Manager Waste & Facilities

Asset Management Plan

Asset Management Classes - Phase 2 and 3 Implementation cont ...

Water Supply

Council provides a Water Supply network to enable extraction, treatment and delivery of filtered water supplies at the highest standards.

Council plans to operate and maintain the Water Supply network to achieve the following strategic objectives.

1. Ensure the Water Supply network is maintained at a safe and functional standard as set out in this asset management plan.
2. Ensure sufficient funds are raised through its fees and charges policy to provide for water asset renewal over the life of the assets.
3. Meet the Australian drinking water guidelines in terms of quality and community expectations.

Considerable work has been completed as part of the development of a Strategic Business Plan for Council's water supply operations and the implementation of an Integrated Water Cycle Management Plan. The planning work already completed as a result of these activities will guide the completion and implementation of an Asset Management Plan and future financial planning for Council's water supply activities.

Works Item – Water Supply	Responsible
Implementation and review of Asset Management Plan	Manager of Traffic and Infrastructure/ Team Leader Assets/ Manager Water & Waste Water
Implementation of Asset Management System	Team Leader Assets
Training of staff to ensure Asset Management System is effective	Manager of Traffic and Infrastructure/ Team Leader Assets / Manager Water & Waste Water
Development of annual and 4 year capital works plans	Director Engineering and Manager Water & Waste Water
Annual budget recommendation	Director Engineering and Manager Water & Waste Water
Progression of specific projects within the Asset Management Plan	Manager Water & Waste Water
Programmed and day to day maintenance	Manager Water & Waste Water



Asset Management Classes - Phase 2 and 3 Implementation cont ...

Waste Water Operations

Council's intent is that an appropriate waste water network is maintained in partnership with other levels of government and stakeholders to collect, treat and dispose of waste water from the areas within Greater Hume shire.

Waste Water asset attributes will be maintained at a safe level and associated signage and equipment be provided as needed to ensure public safety. Council must ensure that key functional objectives are met:

- Waste water is efficiently and effectively collected from properties, conveyed to the Waste Water treatment plants, treated and re used or disposed of.
- The operation of the waste water system does not have an adverse effect on the environment.

Considerable work has been completed as part of the development of a Strategic Business Plan for Council's waste water operations and the implementation of an Integrated Water Cycle Management Plan. The planning work already completed as a result of these activities will guide the completion and implementation of an Asset Management Plan and future financial planning for Council's waste water activities.

Works Item – Waste Water Operations	Responsible
Implementation and review of Asset Management Plan	Manager of Traffic and Infrastructure/Team Leader Assets / Manager Water & Waste Water
Implementation of Asset Management System	Team Leader Assets / Manager Water & Waste Water
Training of staff to ensure Asset Management System is effective	Manager of Traffic and Infrastructure/Team Leader Assets / Manager Water & Waste Water
Development of annual and 4 year capital works plans	Director Engineering and Manager Water & Waste Water
Annual budget recommendation	Director Engineering and Manager Water & Waste Water
Progression of specific projects within the Asset Management Plan	Manager Water & Waste Water
Programmed and day to day maintenance	Manager Water & Waste Water



Asset Management Plan

Asset Management Classes - Phase 2 and 3 Implementation cont ...

Plant and Fleet

Council owns and operates an extensive plant fleet ranging from heavy construction plant items to small passenger sedans.

Regular maintenance and replacement of plant is critical if Council is to ensure that its construction, maintenance and service delivery activities are undertaken in an efficient and cost effective manner.

Council will develop a detailed plant replacement programme which will specify the replacement schedule for all items of plant and the associated financial resources required.

Works Item – Plant Replacement	Responsible
Implementation and review of Asset Management Plan	Manager of Traffic and Infrastructure/ Team Leader Assets / Operations Overseer
Implementation of Asset Management System	Manager of Traffic & Infrastructure/Team Leader Assets /and Operations Overseer
Training of staff to ensure Asset Management System is effective	Manager of Traffic & Infrastructure/ Team Leader Assets /and Operations Overseer
Development of plant replacement plans	Director Engineering and Operations Overseer

Works Item – Plant Replacement	Responsible
Annual budget recommendation	Director Engineering and Operations Overseer
Progression of specific projects within the Asset Management Plan	Director Engineering and Operations Overseer
Programmed plant replacement activities	Director Engineering and Operations Overseer

- Data & Systems
- Skills & processes
- Evaluation

Council will be conducting a maturity assessment for the core competencies with the aim of determining the maturity gap to be overcome for Council to achieve core financial and asset management competency.

Financial & Asset Management Core Competencies

The National Frameworks on Asset Planning and Management and Financial Planning and Reporting define 10 elements. 11 core competencies have been developed from these elements⁸ to assess 'core' competency under the National Frameworks. The core competencies are:

- Financial Planning and Reporting
 - Strategic Longer Term Plan
 - Annual Budget
 - Annual report

- Asset Planning and Management
 - Asset Management Policy
 - Asset Management Strategy
 - Asset Management Plans
 - Governance & Management
 - Levels of Service

Strategy Outlook

At present, it has been determined that Council's current asset management maturity is at 'core' level and investment is needed to improve information management, lifecycle management, service management and accountability and direction.

⁸ Asset Planning and Management Element 2 Asset Management Strategy and Plans divided into Asset Management Strategy and Asset Management Plans competencies

Where do we want to be?

Council's Vision, Themes, Objectives and outcomes

Council has adopted a Vision for the future in the Council Strategic Plan.

Partnering to support our rural communities

Council's purpose or reason for existence is set out in the Guiding Principles to the Community Strategic Plan

The Strategic Plan sets themes, objectives and outcomes to be achieved in the planning period. The outcomes set out where Council wants to be.

Council's Asset Management Policy defines the council's vision and service delivery objectives for asset management in accordance with legislative requirements, community needs and affordability.

Asset Management Policy

Council's Asset Management Policy defines the council's vision and service delivery objectives for asset management in accordance with the Strategic Plan and applicable legislation.

The asset management strategy is developed to support the asset management policy and is to enable council to show:

- how its asset portfolio will meet the affordable service delivery needs of the community into the future,
- enable Council's asset management policies to be achieved, and
- ensure the integration of Council's asset management with its long term strategic plans.

Asset Management Vision

To ensure the long-term financial sustainability of Council, it is essential to balance the community's expectations for services with their ability to pay for the infrastructure assets used to provide the services. Maintenance of service levels for infrastructure services requires appropriate investment over the whole of the asset life cycle.

To assist in achieving this balance, Council aspires to -

Develop and maintain asset management governance, skills, process, systems and data in order to provide the level of service the community need at present and in the futures, in the most cost-effective and fit for purpose manner.

In line with the vision, the objectives of the asset management strategy are to:

- ensure that the Council's infrastructure services are provided in an economically optimal way, with the appropriate level of service to residents, visitors and the environment determined by reference to Council's financial sustainability,
- safeguard Council's assets including physical assets and employees by implementing appropriate asset management strategies and appropriate financial resources for those assets,
- adopt the long term financial plan as the basis for all service and budget funding decisions,
- meet legislative requirements for all Council's operations,
- ensure resources and operational capabilities are identified and responsibility for asset management is allocated,
- provide high level oversight of financial and asset management responsibilities through Audit Committee/GM reporting to council on development and implementation of Asset Management Strategy, Asset Management Plan and Long Term Financial Plan.

Strategies to achieve this position are outlined in Section 5.

Asset Management Plan

How will we get there?

The Asset Management Strategy proposes strategies to enable the objectives of the Strategic Plan, Asset Management Policy and Asset Management Vision to be achieved.

No	Strategy	Desired Outcome
1	Continue to refine Long Term Financial Planning.	The long term implications of Council services are considered in annual budget deliberations
2	Develop and annually review Asset Management Plans covering at least 10 years for all major asset classes (80% of asset value).	Identification of services needed by the community and required funding to optimise 'whole of life' costs
3	Annual review of the Long Term Financial Plan covering 10 years incorporating asset management plan expenditure projections with a sustainable funding position outcome	Sustainable funding model to provide Council services
4	Incorporate Year 1 of Long Term Financial Plan revenue and expenditure projections into annual budgets	Long term financial planning drives budget deliberations
5	Review and update asset management plans and long term financial plans after adoption of annual budgets. Communicate any consequence of funding decisions on service levels and service risks	Council and the community are aware of changes to service levels and costs arising from budget decisions
6	Report Council's financial position at Fair Value in accordance with Australian Accounting Standards, financial sustainability and performance against strategic objectives in Annual Reports	Financial sustainability information is available for Council and the community
7	Ensure Council's decisions are made from accurate and current information in asset registers, on service level performance and costs and 'whole of life' costs	Improved decision making and greater value for money
8	Report on Council's resources and operational capability to deliver the services needed by the community in the Annual Report	Services delivery is matched to available resources and operational capabilities
9	Ensure responsibilities for asset management are identified and incorporated into staff position descriptions	Responsibility for asset management is defined
10	Implement an Improvement Plan to realise 'core' maturity for the financial and asset management competencies within 2 years	Improved financial and asset management capacity within Council
11	Report six monthly to Council by Audit Committee/GM on development and implementation of Asset Management Strategy, AM Plans and Long Term Financial Plans	Oversight of resource allocation and performance

Asset Management Improvement Plan

An asset management improvement programme will enhance the processes, systems and data that support an Asset Management Plan.

An improvement planning process will:

- Identify corporate business need for asset management planning
- Assess the current status of asset management practices
- Identify gaps between current practices and business needs
- Develop an optimised programme for asset management improvements, considering risks and cost of options for improvement and also availability of resources
- Continually monitor and review the effectiveness of asset management planning

Council will review its current asset management practices to identify any gaps in order to improve. This will occur in conjunction with regular review of this Asset Management Strategy.

Works Assessment and Prioritisation Criteria

Asset Management Plans provide a set of criteria, such as safety, the number of users, environmental impact and sustainability, to enable objective and accountable decisions to be made. Priority is given to the most urgently needed works that provide the greatest benefit to the community.

In prioritising works, the following factors listed below need to be considered. These form the criteria by which renewal and capital projects are assessed and funding is allocated in the annual budget. These criteria will be consistent across each asset category however it might be appropriate for the weighting of criteria to differ between asset classes.

- Legal – Council's legislative requirements and obligations
- Condition – the condition rating of the asset
- Cost – acknowledgement of the financial aspects of asset management, financial budgeting and management
- Funding – seek external funding opportunities and its associated challenges. External funding can greatly increase the value of works per Council dollar spent.
- Community – the needs and requirements of the many user groups and individuals which use Council facilities
- Planning – Council's obligation to implement formal planning documents which have been developed through community consultation and adopted by Council

Priority listings developed from the criteria outlined above will be used to bid for grant funding and as a guide for staff to progressively work through the identified projects. There will be variation to the priority ratings, which would move the projects up or down the list.

This will occur when:

- Current or future grant funding applications are either successful or unsuccessful
- Additional funding is provided for a specific project (e.g. donation from an external organisation or an increase in budget allocation)
- Budget constraints mean that full funding for a particular project is not available and a project of lower priority requiring less funding can be completed that financial year.

Asset Management System

Council requires a computer based Asset Management System to deal with the high volume and detailed nature of the asset data collected. The Asset Management System must also be integrated with other corporate databases such as Council's financial management system and document management system.

Council's asset management information is integral to the future management and monitoring of Council assets.

It will enable Council to:

- Project forward capital and recurrent expenditure
- Fulfil the responsibility and requirement to report regularly to the community about Council's asset management programmes

Asset Management Plan

Asset Management System cont ...

- Have an understanding of the risk levels associated with the assets and to ensure that future asset management planning incorporates a risk management element
- Undertake predictive modelling to optimise the decision making process
- Identify preferred treatment options for assets requiring expenditure within the forward works programme
- Base service levels on identified need and enabling explanation of maintenance programmes and capital works projects to the community
- Weigh up and decide between deferred or basic maintenance and commitment to extensive rehabilitation in a rational manner and with due regard to budgetary constraints
- Continuously develop the process, knowledge and support information systems as the consultation and feedback process progresses.

Asset Management Information System

Council has purchased an asset management information system known as BizeAsset with the view to better manage and maintain council assets and tracking lifecycle costs in order to improve the cost of ownership.

The core data has been entered in layers composing of Roads and Bridges, Stormwater, Water supply, Waste water, Buildings, Airports, Footpaths and street signs.

The physical location is plotted on a GIS map using a line, a point or a region. Attached to these is an asset number, name, age and any other information needed to locate, value, maintain or use the asset.

Risk Management

The implementation of an effective Asset Management Strategy will consider the relationship and prioritisation of maintenance and capital work to support the delivery of Council services. To this effect it will be a major tool in assisting the Council to manage risk and liability through the development of defined works and service programmes which best allocate the use of available resources.

The implementation of the Asset Management Strategy will:

- Identify any significant asset or service gaps (capacity, functionality or maintenance related) and related service risks over both the short and long term
- Take into account projected changes to population (ageing / demographic) land use and planning, legal requirements and policies, technology and community expectations
- Explain how available resources will manage asset or service gaps, or why any gaps not address by the relevant Asset Management Plan are considered a low priority
- Assess the risk to service delivery and asset performance if gaps are not addressed
- Outline relationships between proposed projects or programs and how these support cohesive asset management strategy

- Explain how the proposed capital projects and maintenance expenditure are prioritised within the projected funding limits.

In developing each Asset Management Plan, a risk assessment will be carried out and will document potential risks associated with the relevant asset category

The tasks required to achieve a 'core' financial and asset management maturity are shown in priority order in Table 7.

Table 7: Asset Management Improvement Plan			
Task	Responsibility	Target Date	Budget
Transport Asset Management Plan	Director Engineering / Team Leader Assets / Manager of Traffic and Infrastructure	30/06/2023	Existing Resources
Water & Waste Water Asset Management Plans	Director Engineering / Team Leader Assets and Manager of Traffic and Infrastructure/ Manager Water & Waste Water	30/06/2023	Existing Resources
Plant and Fleet Asset Management Plan	Director Engineering / Team Leader Assets and Manager of Traffic and Infrastructure/ Operations Overseer	30/06/2023	Existing Resources
Stormwater Asset Management Plan	Director Engineering / Team Leader Assets / Manager of Traffic and Infrastructure	30/06/2023	Existing Resources
Land & Community Facilities Asset Management Plan	Director Engineering / Team Leader Assets / Manager of Traffic and Infrastructure / Manager Waste & Facilities	30/06/2023	Existing Resources

Asset Management Plan

Roles and Accountabilities

All Employees Generally

Further to the responsibilities and accountabilities outlined under each asset management category, all staff have the responsibility of managing assets in their activities and workplace and are accountable through their individual work instructions, position descriptions and council plans.

Employees are required to cooperate and be actively involved in the development and implementation of the various Asset Management Plans. This collaborative approach will ensure quality systems delivering measurable outcomes.

Councillors

Councillors are responsible for endorsing and adopting this Asset Management Strategy and Asset Management Plans.

General Manager

The General Manager is responsible for ensuring that Asset Management Plans are established, implemented and maintained in accordance with the Asset Management Policy, and for the assignment of responsibilities in relation to asset management. The General Manager is also responsible for reporting on the status and effectiveness of asset management within Council.

Director Engineering

Council's Engineering Department is responsible for the large majority of operational maintenance, renewal and capital projects and development of strategic plans for the current and future management of Council's physical assets.

As such, the Director Engineering is responsible for overseeing the Asset Management Policy and implementation and review of Asset Management Plans.

Directors

Directors are responsible to facilitate resources to enable their Departments to operate effectively in consideration of the Asset Management Policy and Asset Management Plans.

Managers and Supervisors

Managers and Supervisors are responsible for the day to day use of assets as described in the Asset Management Policy and Asset Management Plans. This includes the timely identification, assessment and recording of defects and referral to the person responsible for the day to day management of that asset.

Review Structure

This Asset Management Strategy will be reviewed every 4 years to ensure that it meets the requirements of legislation and the needs of Council.

Unplanned reviews may be triggered by new technology, legislation / regulation changes, incident and variation in resources or community use / demand.

All reviews will take into account information affecting the effective ongoing management of physical assets which are owned and managed by Greater Hume Council.

Associated Council Policies and Documents

Greater Hume Community Strategic Plan Live A Greater Life 2022 - 2032,
Asset Management Policy,
Category Asset Management Plans,
Risk Management Policy.



Greater
Hume
Council

Long Term Financial Plan

**10 Year Financial Plan
for the years
2022/23 to 2031/32
Base Case Scenario**

Greater Hume Council

10 Year Financial Plan

2022/23 to 2031/32

Base Case Scenario

Income Statement - Consolidated

Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
Income from Continuing Operations										
Revenue:										
Rates & Annual Charges	12,671	12,931	13,197	13,468	13,745	14,027	14,315	14,610	14,910	15,217
User Charges & Fees	7,038	7,242	7,411	7,586	7,748	7,915	8,087	8,262	8,442	8,626
Interest & Investment Revenue	183	288	394	447	448	449	450	555	555	555
Other Revenues	761	967	996	991	1,001	1,011	1,021	1,032	1,043	1,060
Grants & Contributions provided for Operating Purposes	12,527	12,750	13,078	13,315	13,724	13,947	14,174	14,406	14,642	14,883
Grants & Contributions provided for Capital Purposes	5,519	4,236	224	3,224	224	224	224	224	224	224
Other Income:										
Net gains from the disposal of assets	0	0	0	0	0	0	0	0	0	0
Joint Ventures & Associated Entities	0	0	0	0	0	0	0	0	0	0
Total Income from Continuing Operations	38,699	38,414	35,300	39,031	36,890	37,573	38,271	39,089	39,816	40,565
Expenses from Continuing Operations										
Employee Benefits & On-Costs	12,090	12,489	12,854	13,220	13,544	13,877	14,222	14,566	14,923	15,289
Borrowing Costs	151	123	96	73	59	43	29	20	12	4
Materials & Services	11,029	11,323	11,494	11,624	12,138	12,487	12,735	12,865	13,139	13,460
Depreciation & Amortisation	9,855	10,100	10,321	10,570	10,880	11,148	11,424	11,706	11,996	12,239
Other Expenses	547	558	568	574	586	597	609	621	633	644
Net Losses from the Disposal of Assets	0	0	0	0	0	0	0	0	0	0
Total Expenses from Continuing Operations	33,672	34,593	35,333	36,061	37,207	38,152	39,019	39,778	40,703	41,636
Operating Result from Continuing Operations	5,027	3,821	(33)	2,970	(317)	(579)	(748)	(689)	(887)	(1,071)
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0	0	0	0
Net Operating Result for the Year	5,027	3,821	(33)	2,970	(317)	(579)	(748)	(689)	(887)	(1,071)
Net Operating Result before Grants and Contributions provided for Capital Purposes	(492)	(415)	(257)	(254)	(541)	(803)	(972)	(913)	(1,111)	(1,295)

Greater Hume Council

10 Year Financial Plan

2022/23 to 2031/32

Base Case Scenario

Income Statement - General Fund

Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
Income from Continuing Operations										
Revenue:										
Rates & Annual Charges	10,458	10,667	10,880	11,096	11,318	11,544	11,773	12,008	12,247	12,491
User Charges & Fees	5,441	5,601	5,724	5,851	5,965	6,082	6,202	6,323	6,449	6,576
Interest & Investment Revenue	133	205	266	281	255	225	193	263	225	186
Other Revenues	749	955	984	978	988	998	1,008	1,018	1,029	1,046
Grants & Contributions provided for Operating Purposes	12,527	12,750	13,078	13,315	13,724	13,947	14,174	14,406	14,642	14,883
Grants & Contributions provided for Capital Purposes	2,144	4,236	224	3,224	224	224	224	224	224	224
Other Income:	0	0	0	0	0	0	0	0	0	0
Net gains from the disposal of assets	0	0	0	0	0	0	0	0	0	0
Joint Ventures & Associated Entities	0	0	0	0	0	0	0	0	0	0
Total Income from Continuing Operations	31,452	34,414	31,156	34,745	32,474	33,020	33,574	34,242	34,816	35,406
Expenses from Continuing Operations										
Employee Benefits & On-Costs	11,132	11,509	11,849	12,190	12,488	12,795	13,113	13,429	13,758	14,095
Borrowing Costs	151	123	96	73	59	43	29	20	12	4
Materials & Services	9,151	9,454	9,614	9,689	10,205	10,509	10,711	10,815	11,052	11,345
Depreciation & Amortisation	8,798	9,017	9,210	9,432	9,714	9,952	10,198	10,450	10,708	10,919
Other Expenses	547	558	568	574	586	597	609	621	633	644
Net Losses from the Disposal of Assets	0	0	0	0	0	0	0	0	0	0
Total Expenses from Continuing Operations	29,779	30,661	31,337	31,958	33,052	33,896	34,660	35,335	36,163	37,007
Operating Result from Continuing Operations	1,673	3,753	(181)	2,787	(578)	(876)	(1,086)	(1,093)	(1,347)	(1,601)
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0	0	0	0
Net Operating Result for the Year	1,673	3,753	(181)	2,787	(578)	(876)	(1,086)	(1,093)	(1,347)	(1,601)
Net Operating Result before Grants and Contributions provided for Capital Purposes	(471)	(483)	(405)	(437)	(802)	(1,100)	(1,310)	(1,317)	(1,571)	(1,825)

Greater Hume Council**10 Year Financial Plan****2022/23 to 2031/32****Base Case Scenario****Income Statement - Water Fund****Projected Years**

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
Income from Continuing Operations										
Revenue:										
Rates & Annual Charges	745	767	790	814	838	863	889	916	943	972
User Charges & Fees	1,361	1,401	1,442	1,485	1,528	1,573	1,620	1,668	1,717	1,768
Interest & Investment Revenue	20	35	57	74	85	98	112	128	145	163
Other Revenues	0	0	0	0	0	0	0	0	0	0
Grants & Contributions provided for Operating Purposes	0	0	0	0	0	0	0	0	0	0
Grants & Contributions provided for Capital Purposes	1,125	0	0	0	0	0	0	0	0	0
Other Income:										
Net gains from the disposal of assets	0	0	0	0	0	0	0	0	0	0
Joint Ventures & Associated Entities	0	0	0	0	0	0	0	0	0	0
Total Income from Continuing Operations	3,251	2,203	2,289	2,373	2,451	2,534	2,621	2,712	2,805	2,903
Expenses from Continuing Operations										
Employee Benefits & On-Costs	498	509	522	535	548	562	576	590	605	620
Borrowing Costs	0	0	0	0	0	0	0	0	0	0
Materials & Services	1,083	1,099	1,107	1,138	1,143	1,165	1,197	1,209	1,232	1,255
Depreciation & Amortisation	446	457	469	480	492	505	517	530	543	557
Other Expenses	0	0	0	0	0	0	0	0	0	0
Net Losses from the Disposal of Assets	0	0	0	0	0	0	0	0	0	0
Total Expenses from Continuing Operations	2,027	2,065	2,098	2,153	2,183	2,232	2,290	2,329	2,380	2,432
Operating Result from Continuing Operations	1,224	138	191	220	268	302	331	383	425	471
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0	0	0	0
Net Operating Result for the Year	1,224	138	191	220	268	302	331	383	425	471
Net Operating Result before Grants and Contributions provided for Capital Purposes	99	138	191	220	268	302	331	383	425	471

Greater Hume Council

10 Year Financial Plan

2022/23 to 2031/32

Base Case Scenario

Income Statement - Sewer Fund

Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
Income from Continuing Operations										
Revenue:										
Rates & Annual Charges	1,468	1,497	1,527	1,558	1,589	1,620	1,653	1,686	1,720	1,754
User Charges & Fees	236	240	245	250	255	260	265	271	276	282
Interest & Investment Revenue	30	48	71	92	108	126	145	164	185	206
Other Revenues	12	12	12	13	13	13	13	14	14	14
Grants & Contributions provided for Operating Purposes	0	0	0	0	0	0	0	0	0	0
Grants & Contributions provided for Capital Purposes	2,250	0	0	0	0	0	0	0	0	0
Other Income:										
Net gains from the disposal of assets	0	0	0	0	0	0	0	0	0	0
Joint Ventures & Associated Entities	0	0	0	0	0	0	0	0	0	0
Total Income from Continuing Operations	3,996	1,797	1,855	1,913	1,965	2,019	2,076	2,135	2,195	2,256
Expenses from Continuing Operations										
Employee Benefits & On-Costs	460	471	483	495	508	520	533	547	560	574
Borrowing Costs	0	0	0	0	0	0	0	0	0	0
Materials & Services	795	770	773	797	790	813	827	841	855	860
Depreciation & Amortisation	611	626	642	658	674	691	709	726	745	763
Other Expenses	0	0	0	0	0	0	0	0	0	0
Net Losses from the Disposal of Assets	0	0	0	0	0	0	0	0	0	0
Total Expenses from Continuing Operations	1,866	1,867	1,898	1,950	1,972	2,024	2,069	2,114	2,160	2,197
Operating Result from Continuing Operations	2,130	(70)	(43)	(37)	(7)	(5)	7	21	35	59
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0	0	0	0
Net Operating Result for the Year	2,130	(70)	(43)	(37)	(7)	(5)	7	21	35	59
Net Operating Result before Grants and Contributions provided for Capital Purposes	(120)	(70)	(43)	(37)	(7)	(5)	7	21	35	59

Greater Hume Council**10 Year Financial Plan****2022/23 to 2031/32****Base Case Scenario****Balance Sheet - Consolidated****Projected Years**

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
ASSETS										
Current Assets										
Cash & Cash Equivalents	2,077	2,616	2,775	1,704	2,095	1,826	1,837	2,717	2,614	3,843
Investments	12,300	11,600	12,200	13,800	13,600	14,600	16,100	16,600	18,600	18,600
Receivables	5,500	5,500	5,500	5,500	5,500	5,500	5,000	5,000	4,500	4,500
Inventories	2,269	2,269	2,269	2,269	2,284	2,288	2,287	2,291	2,291	2,294
Other	20	20	20	21	21	22	22	23	23	23
Total Current Assets	22,166	22,005	22,764	23,294	23,500	24,236	25,246	26,631	28,028	29,260
Non-Current Assets										
Non Current Investments	0	0	0	0	0	0	0	0	0	0
Receivables	0	0	0	0	0	0	0	0	0	0
Inventories	0	0	0	0	0	0	0	0	0	0
Infrastructure, Property, Plant & Equipment	679,496	683,732	683,186	686,129	687,370	686,525	685,356	683,880	682,252	680,701
Investments Accounted for using the equity method	0	0	0	0	0	0	0	0	0	0
Investment Property	0	0	0	0	0	0	0	0	0	0
Intangible Assets	46	8	0	0	0	0	0	0	0	0
Right of Use Asset	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Non-Current Assets	679,542	683,740	683,186	686,129	687,370	686,525	685,356	683,880	682,252	680,701
TOTAL ASSETS	701,708	705,745	705,950	709,423	710,870	710,761	710,602	710,511	710,280	709,961
LIABILITIES										
Current Liabilities										
Bank Overdraft	0	0	0	0	0	0	0	0	0	0
Payables	3,261	3,261	3,261	3,261	3,261	3,261	3,261	3,261	3,261	3,261
Contract Liabilities	200	200	200	200	200	200	200	200	200	200
Lease Liabilities	200	200	200	200	200	200	200	200	200	200
Borrowings	680	676	429	486	500	400	411	373	298	10
Provisions	3,016	3,016	3,016	3,016	3,016	3,016	3,016	3,016	3,016	3,016
Total Current Liabilities	7,357	7,353	7,106	7,163	7,177	7,077	7,088	7,050	6,975	6,687
Non-Current Liabilities										
Payables	725	725	725	725	725	725	725	725	725	725
Borrowings	2,829	2,153	1,724	1,238	2,037	1,637	1,226	853	555	545
Lease Liabilities	200	200	200	200	200	200	200	200	200	200
Employee Benefit Provisions	559	559	559	559	559	559	559	559	559	559
Provisions	5,152	5,152	5,152	5,152	5,152	5,152	5,152	5,152	5,152	5,152
Total Non-Current Liabilities	9,465	8,789	8,360	7,874	8,673	8,273	7,862	7,489	7,191	7,181
TOTAL LIABILITIES	16,822	16,142	15,466	15,037	15,850	15,350	14,950	14,539	14,166	13,868
Net Assets	684,886	689,603	690,484	694,386	695,020	695,411	695,652	695,972	696,114	696,093

Greater Hume Council**10 Year Financial Plan****2022/23 to 2031/32****Base Case Scenario****Balance Sheet - Consolidated****Projected Years**

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
EQUITY										
Retained Earnings	304,449	308,270	308,237	311,207	310,890	310,311	309,563	308,874	307,987	306,916
Revaluation Reserves	380,437	381,333	382,247	383,179	384,130	385,100	386,089	387,098	388,127	389,177
Council Equity Interest	684,886	689,603	690,484	694,386	695,020	695,411	695,652	695,972	696,114	696,093
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-
Total Equity	684,886	689,603	690,484	694,386	695,020	695,411	695,652	695,972	696,114	696,093

Greater Hume Council
10 Year Financial Plan
2022/23 to 2031/32
Base Case Scenario
Balance Sheet - General Fund
Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
ASSETS										
Current Assets										
Cash & Cash Equivalents	852	2,045	1,471	951	1,074	1,023	1,424	1,990	2,327	2,894
Investments	7,300	5,600	6,200	6,300	5,100	4,600	4,300	3,600	3,600	2,600
Receivables	4,625	4,625	4,625	4,625	4,625	4,625	4,125	4,125	3,625	3,625
Inventories	2,269	2,269	2,269	2,269	2,284	2,288	2,287	2,291	2,291	2,294
Other	20	20	20	21	21	22	22	23	23	23
Total Current Assets	15,066	14,559	14,585	14,166	13,104	12,558	12,158	12,029	11,866	11,436
Non-Current Assets										
Non Current Investments	0	0	0	0	0	0	0	0	0	0
Receivables	0	0	0	0	0	0	0	0	0	0
Inventories	0	0	0	0	0	0	0	0	0	0
Infrastructure, Property, Plant & Equipment	613,589	617,242	616,420	619,268	620,655	619,934	618,976	617,749	616,360	615,080
Investments Accounted for using the equity method	0	0	0	0	0	0	0	0	0	0
Investment Property	0	0	0	0	0	0	0	0	0	0
Intangible Assets	46	8	0	0	0	0	0	0	0	0
Right of Use Asset	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Non-Current Assets	613,635	617,250	616,420	619,268	620,655	619,934	618,976	617,749	616,360	615,080
TOTAL ASSETS	628,701	631,809	631,005	633,434	633,759	632,492	631,134	629,778	628,226	626,516
LIABILITIES										
Current Liabilities										
Bank Overdraft	0	0	0	0	0	0	0	0	0	0
Payables	3,061	3,061	3,061	3,061	3,061	3,061	3,061	3,061	3,061	3,061
Contract Liabilities	200	200	200	200	200	200	200	200	200	200
Lease Liabilities	200	200	200	200	200	200	200	200	200	200
Borrowings	680	676	429	486	500	400	411	373	298	10
Provisions	3,016	3,016	3,016	3,016	3,016	3,016	3,016	3,016	3,016	3,016
Total Current Liabilities	7,157	7,153	6,906	6,963	6,977	6,877	6,888	6,850	6,775	6,487
Non-Current Liabilities										
Payables	725	725	725	725	725	725	725	725	725	725
Borrowings	2,829	2,153	1,724	1,238	2,037	1,637	1,226	853	555	545
Lease Liabilities	200	200	200	200	200	200	200	200	200	200
Employee Benefit Provisions	559	559	559	559	559	559	559	559	559	559
Provisions	5,152	5,152	5,152	5,152	5,152	5,152	5,152	5,152	5,152	5,152
Total Non-Current Liabilities	9,465	8,789	8,360	7,874	8,673	8,273	7,862	7,489	7,191	7,181
TOTAL LIABILITIES	16,622	15,942	15,266	14,837	15,650	15,150	14,750	14,339	13,966	13,668
Net Assets	612,079	615,867	615,739	618,597	618,109	617,342	616,384	615,439	614,260	612,848

Greater Hume Council**10 Year Financial Plan****2022/23 to 2031/32****Base Case Scenario****Balance Sheet - General Fund****Projected Years**

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
EQUITY										
Retained Earnings	269,546	273,299	273,118	275,905	275,327	274,451	273,365	272,272	270,925	269,324
Revaluation Reserves	342,533	342,568	342,621	342,692	342,782	342,891	343,019	343,167	343,335	343,524
Council Equity Interest	612,079	615,867	615,739	618,597	618,109	617,342	616,384	615,439	614,260	612,848
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-
Total Equity	612,079	615,867	615,739	618,597	618,109	617,342	616,384	615,439	614,260	612,848

Greater Hume Council
10 Year Financial Plan
2022/23 to 2031/32
Base Case Scenario
Balance Sheet - Water Fund

Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
ASSETS										
Current Assets										
Cash & Cash Equivalents	990	399	886	332	490	637	205	226	104	42
Investments	1,000	2,000	2,000	3,000	3,500	4,000	5,200	6,000	7,000	8,000
Receivables	520	520	520	520	520	520	520	520	520	520
Inventories	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Current Assets	2,510	2,919	3,406	3,852	4,510	5,157	5,925	6,746	7,624	8,562
Non-Current Assets										
Non Current Investments	0	0	0	0	0	0	0	0	0	0
Receivables	0	0	0	0	0	0	0	0	0	0
Inventories	0	0	0	0	0	0	0	0	0	0
Infrastructure, Property, Plant & Equipment	24,353	24,447	24,518	24,660	24,640	24,665	24,598	24,529	24,444	24,344
Investments Accounted for using the equity method	0	0	0	0	0	0	0	0	0	0
Investment Property	0	0	0	0	0	0	0	0	0	0
Intangible Assets	0	0	0	0	0	0	0	0	0	0
Right of Use Asset	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Non-Current Assets	24,353	24,447	24,518	24,660	24,640	24,665	24,598	24,529	24,444	24,344
TOTAL ASSETS	26,863	27,366	27,924	28,512	29,150	29,822	30,523	31,275	32,068	32,906
LIABILITIES										
Current Liabilities										
Bank Overdraft	0	0	0	0	0	0	0	0	0	0
Payables	200	200	200	200	200	200	200	200	200	200
Contract Liabilities	0	0	0	0	0	0	0	0	0	0
Lease Liabilities	0	0	0	0	0	0	0	0	0	0
Borrowings	0	0	0	0	0	0	0	0	0	0
Provisions	0	0	0	0	0	0	0	0	0	0
Total Current Liabilities	200	200	200	200	200	200	200	200	200	200
Non-Current Liabilities										
Payables	0	0	0	0	0	0	0	0	0	0
Borrowings	0	0	0	0	0	0	0	0	0	0
Lease Liabilities	0	0	0	0	0	0	0	0	0	0
Employee Benefit Provisions	0	0	0	0	0	0	0	0	0	0
Provisions	0	0	0	0	0	0	0	0	0	0
Total Non-Current Liabilities	0	0	0	0	0	0	0	0	0	0
TOTAL LIABILITIES	200	200	200	200	200	200	200	200	200	200
Net Assets	26,663	27,166	27,724	28,312	28,950	29,622	30,323	31,075	31,868	32,706

Greater Hume Council**10 Year Financial Plan****2022/23 to 2031/32****Base Case Scenario****Balance Sheet - Water Fund****Projected Years**

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
EQUITY										
Retained Earnings	12,846	12,984	13,175	13,395	13,663	13,965	14,296	14,679	15,104	15,575
Revaluation Reserves	13,817	14,182	14,549	14,917	15,287	15,657	16,027	16,396	16,764	17,131
Council Equity Interest	26,663	27,166	27,724	28,312	28,950	29,622	30,323	31,075	31,868	32,706
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-
Total Equity	26,663	27,166	27,724	28,312	28,950	29,622	30,323	31,075	31,868	32,706

Greater Hume Council**10 Year Financial Plan****2022/23 to 2031/32****Base Case Scenario****Balance Sheet - Sewer Fund****Projected Years**

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
ASSETS										
Current Assets										
Cash & Cash Equivalents	235	172	418	421	531	166	208	501	183	907
Investments	4,000	4,000	4,000	4,500	5,000	6,000	6,600	7,000	8,000	8,000
Receivables	355	355	355	355	355	355	355	355	355	355
Inventories	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Current Assets	4,590	4,527	4,773	5,276	5,886	6,521	7,163	7,856	8,538	9,262
Non-Current Assets										
Non Current Investments	0	0	0	0	0	0	0	0	0	0
Receivables	0	0	0	0	0	0	0	0	0	0
Inventories	0	0	0	0	0	0	0	0	0	0
Infrastructure, Property, Plant & Equipment	41,554	42,043	42,248	42,201	42,075	41,926	41,782	41,602	41,448	41,277
Investments Accounted for using the equity method	0	0	0	0	0	0	0	0	0	0
Investment Property	0	0	0	0	0	0	0	0	0	0
Intangible Assets	0	0	0	0	0	0	0	0	0	0
Right of Use Asset	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Non-Current Assets	41,554	42,043	42,248	42,201	42,075	41,926	41,782	41,602	41,448	41,277
TOTAL ASSETS	46,144	46,570	47,021	47,477	47,961	48,447	48,945	49,458	49,986	50,539
LIABILITIES										
Current Liabilities										
Bank Overdraft	0	0	0	0	0	0	0	0	0	0
Payables	0	0	0	0	0	0	0	0	0	0
Contract Liabilities	0	0	0	0	0	0	0	0	0	0
Lease Liabilities	0	0	0	0	0	0	0	0	0	0
Borrowings	0	0	0	0	0	0	0	0	0	0
Provisions	0	0	0	0	0	0	0	0	0	0
Total Current Liabilities	0	0	0	0	0	0	0	0	0	0
Non-Current Liabilities										
Payables	0	0	0	0	0	0	0	0	0	0
Borrowings	0	0	0	0	0	0	0	0	0	0
Lease Liabilities	0	0	0	0	0	0	0	0	0	0
Employee Benefit Provisions	0	0	0	0	0	0	0	0	0	0
Provisions	0	0	0	0	0	0	0	0	0	0
Total Non-Current Liabilities	0	0	0	0	0	0	0	0	0	0
TOTAL LIABILITIES	0	0	0	0	0	0	0	0	0	0
Net Assets	46,144	46,570	47,021	47,477	47,961	48,447	48,945	49,458	49,986	50,539

Greater Hume Council**10 Year Financial Plan****2022/23 to 2031/32****Base Case Scenario****Balance Sheet - Sewer Fund****Projected Years**

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
EQUITY										
Retained Earnings	22,057	21,987	21,944	21,907	21,900	21,895	21,902	21,923	21,958	22,017
Revaluation Reserves	24,087	24,583	25,077	25,570	26,061	26,552	27,043	27,535	28,028	28,522
Council Equity Interest	46,144	46,570	47,021	47,477	47,961	48,447	48,945	49,458	49,986	50,539
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-
Total Equity	46,144	46,570	47,021	47,477	47,961	48,447	48,945	49,458	49,986	50,539

Greater Hume Shire Council**10 Year Financial Plan****2022/23 to 2031/32****Base Case Scenario****Cash Flow Statement - Consolidated****Projected Years**

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
Cash Flows from Operating Activities										
Receipts:										
Rates & Annual Charges	12,671	12,931	13,197	13,468	13,745	14,027	14,315	14,610	14,910	15,217
User Charges & Fees	7,038	7,074	7,243	7,418	7,580	7,747	7,919	8,094	8,274	8,458
Interest & Investment Revenue Received	183	288	394	447	448	449	450	555	555	555
Grants & Contributions	18,046	16,986	13,302	16,539	13,948	14,171	14,398	14,630	14,866	15,107
Bonds & Deposits Received	0	0	0	0	0	0	0	0	0	0
Other	761	967	996	991	1,001	1,011	1,021	1,032	1,043	1,060
Payments:										
Employee Benefits & On-Costs	(12,090)	(12,489)	(12,854)	(13,220)	(13,544)	(13,877)	(14,222)	(14,566)	(14,923)	(15,289)
Materials & Services	(11,029)	(11,323)	(11,494)	(11,624)	(12,138)	(12,487)	(12,735)	(12,865)	(13,139)	(13,460)
Borrowing Costs	(151)	(123)	(96)	(73)	(59)	(43)	(29)	(20)	(12)	(4)
Bonds & Deposits Refunded	0	0	0	0	0	0	0	0	0	0
Other	(547)	(558)	(568)	(574)	(586)	(597)	(609)	(621)	(633)	(644)
Net Cash provided (or used in) Operating Activities	14,882	13,753	10,120	13,372	10,395	10,401	10,508	10,849	10,941	11,000
Cash Flows from Investing Activities										
Receipts:										
Sale of Investment Securities	2,284	744	0	0	151	0	0	0	0	0
Sale of Real Estate Assets	0	168	168	168	168	168	168	168	168	168
Sale of Infrastructure, Property, Plant & Equipment	218	174	348	260	350	345	370	345	345	355
Deferred Debtors Receipts	11	11	11	10	5	0	0	0	0	0
Other Investing Activity Receipts	0	0	0	0	0	0	0	0	0	0
Payments:										
Purchase of Investment Securities	0	0	(586)	(1,593)	0	(1,030)	(1,022)	(525)	(1,519)	(19)
Purchase of Infrastructure, Property, Plant & Equipment	(15,590)	(13,631)	(9,226)	(12,859)	(11,492)	(9,653)	(9,613)	(9,546)	(9,665)	(9,977)
Purchase of Real Estate Assets	0	0	0	0	0	0	0	0	0	0
Purchase of Intangible Assets	0	0	0	0	0	0	0	0	0	0
Deferred Debtors & Advances Made	0	0	0	0	0	0	0	0	0	0
Other Investing Activity Payments	0	0	0	0	0	0	0	0	0	0
Net Cash provided (or used in) Investing Activities	(13,077)	(12,534)	(9,285)	(14,014)	(10,818)	(10,170)	(10,097)	(9,558)	(10,671)	(9,473)

Greater Hume Shire Council**10 Year Financial Plan****2022/23 to 2031/32****Base Case Scenario****Cash Flow Statement - Consolidated****Projected Years**

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
Cash Flows from Financing Activities										
Receipts:										
Proceeds from Borrowings & Advances	0	0	0	0	1,300	0	0	0	0	0
Other Financing Activity Receipts	0	0	0	0	0	0	0	0	0	0
Payments:										
Repayment of Borrowings & Advances	(677)	(680)	(676)	(429)	(486)	(500)	(400)	(411)	(373)	(298)
Other Financing Activity Payments	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0
Net Cash Flow provided (used in) Financing Activities	(677)	(680)	(676)	(429)	814	(500)	(400)	(411)	(373)	(298)
Net Increase/(Decrease) in Cash & Cash Equivalents	1,128	539	159	(1,071)	391	(269)	11	880	(103)	1,229
plus: Cash, Cash Equivalents & Investments - beginning of year	949	2,077	2,616	2,775	1,704	2,095	1,826	1,837	2,717	2,614
Cash & Cash Equivalents - end of the year	2,077	2,616	2,775	1,704	2,095	1,826	1,837	2,717	2,614	3,843
Cash & Cash Equivalents - end of the year	2,077	2,616	2,775	1,704	2,095	1,826	1,837	2,717	2,614	3,843
Investments - end of the year	12,300	11,600	12,200	13,800	13,600	14,600	16,100	16,600	18,600	18,600
Cash, Cash Equivalents & Investments - end of the year	14,377	14,216	14,975	15,504	15,695	16,426	17,937	19,317	21,214	22,443
Representing:										
- External Restrictions	7,142	7,264	8,198	8,746	9,916	11,199	12,610	14,124	15,683	17,345
- Internal Restrictions	6,575	6,281	6,077	6,030	5,274	5,081	4,974	4,970	5,036	4,983
- Unrestricted	660	671	700	728	505	146	353	223	495	115
	14,377	14,216	14,975	15,504	15,695	16,426	17,937	19,317	21,214	22,443

Greater Hume Shire Council**10 Year Financial Plan****2022/23 to 2031/32****Base Case Scenario****Cash Flow Statement - General Fund****Projected Years**

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
Cash Flows from Operating Activities										
Receipts:										
Rates & Annual Charges	10,458	10,667	10,880	11,096	11,318	11,544	11,773	12,008	12,247	12,492
User Charges & Fees	5,378	5,433	5,556	5,683	5,797	5,914	6,034	6,155	6,281	6,408
Interest & Investment Revenue Received	133	205	266	281	255	225	193	263	225	186
Grants & Contributions	14,671	16,986	13,302	16,539	13,948	14,171	14,398	14,630	14,866	15,107
Bonds & Deposits Received	0	0	0	0	0	0	0	0	0	0
Other	749	955	984	978	988	998	1,008	1,018	1,029	1,046
Payments:										
Employee Benefits & On-Costs	(11,132)	(11,509)	(11,849)	(12,190)	(12,488)	(12,795)	(13,113)	(13,429)	(13,758)	(14,095)
Materials & Services	(9,151)	(9,454)	(9,614)	(9,689)	(10,205)	(10,509)	(10,711)	(10,815)	(11,052)	(11,345)
Borrowing Costs	(151)	(123)	(96)	(73)	(59)	(43)	(29)	(20)	(12)	(4)
Bonds & Deposits Refunded	0	0	0	0	0	0	0	0	0	0
Other	(547)	(558)	(568)	(574)	(586)	(597)	(609)	(621)	(633)	(644)
Net Cash provided (or used in) Operating Activities	10,408	12,602	8,861	12,051	8,968	8,908	8,944	9,189	9,193	9,151
Cash Flows from Investing Activities										
Receipts:										
Sale of Investment Securities	1,784	744	0	0	151	0	0	0	0	0
Sale of Real Estate Assets	0	168	168	168	168	168	168	168	168	168
Sale of Infrastructure, Property, Plant & Equipment	218	174	348	260	350	345	370	345	345	355
Deferred Debtors Receipts	11	11	11	10	5	0	0	0	0	0
Other Investing Activity Receipts	0	0	0	0	0	0	0	0	0	0
Payments:										
Purchase of Investment Securities	0	1,000	(586)	(93)	1,000	470	778	675	481	981
Purchase of Infrastructure, Property, Plant & Equipment	(10,329)	(12,826)	(8,700)	(12,487)	(11,333)	(9,442)	(9,459)	(9,400)	(9,477)	(9,789)
Purchase of Real Estate Assets	0	0	0	0	0	0	0	0	0	0
Purchase of Intangible Assets	0	0	0	0	0	0	0	0	0	0
Deferred Debtors & Advances Made	0	0	0	0	0	0	0	0	0	0
Other Investing Activity Payments	0	0	0	0	0	0	0	0	0	0
Net Cash provided (or used in) Investing Activities	(8,316)	(10,729)	(8,759)	(12,142)	(9,659)	(8,459)	(8,143)	(8,212)	(8,483)	(8,285)

Greater Hume Shire Council**10 Year Financial Plan****2022/23 to 2031/32****Base Case Scenario****Cash Flow Statement - General Fund****Projected Years**

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
Cash Flows from Financing Activities										
Receipts:										
Proceeds from Borrowings & Advances	0	0	0	0	1,300	0	0	0	0	0
Other Financing Activity Receipts	0	0	0	0	0	0	0	0	0	0
Payments:										
Repayment of Borrowings & Advances	(677)	(680)	(676)	(429)	(486)	(500)	(400)	(411)	(373)	(298)
Other Financing Activity Payments	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0
Net Cash Flow provided (used in) Financing Activities	(677)	(680)	(676)	(429)	814	(500)	(400)	(411)	(373)	(298)
Net Increase/(Decrease) in Cash & Cash Equivalents	1,415	1,193	(574)	(520)	123	(51)	401	566	337	568
plus: Cash, Cash Equivalents & Investments - beginning of year	(563)	852	2,045	1,471	951	1,074	1,023	1,424	1,990	2,327
Cash & Cash Equivalents - end of the year	852	2,045	1,471	951	1,074	1,023	1,424	1,990	2,327	2,895
Cash & Cash Equivalents - end of the year	852	2,045	1,471	950	1,074	1,023	1,424	1,990	2,327	2,895
Investments - end of the year	7,300	5,600	6,200	6,300	5,100	4,600	4,300	3,600	3,600	2,600
Cash, Cash Equivalents & Investments - end of the year	8,152	7,645	7,671	7,250	6,174	5,623	5,724	5,590	5,927	5,495
Representing:										
- External Restrictions	917	693	894	492	395	396	397	397	396	397
- Internal Restrictions	6,575	6,281	6,077	6,030	5,274	5,081	4,974	4,970	5,036	4,983
- Unrestricted	660	671	700	728	505	146	353	223	495	115
	8,152	7,645	7,671	7,250	6,174	5,623	5,724	5,590	5,927	5,495

Greater Hume Shire Council**10 Year Financial Plan****2022/23 to 2031/32****Base Case Scenario****Cash Flow Statement - Water Fund****Projected Years**

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
Cash Flows from Operating Activities										
Receipts:										
Rates & Annual Charges	745	767	790	814	838	863	889	916	943	972
User Charges & Fees	1,361	1,401	1,442	1,485	1,528	1,573	1,620	1,668	1,717	1,768
Interest & Investment Revenue Received	20	35	57	74	85	98	112	128	145	163
Grants & Contributions	1,125	0	0	0	0	0	0	0	0	0
Bonds & Deposits Received	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Payments:										
Employee Benefits & On-Costs	(498)	(509)	(522)	(535)	(548)	(562)	(576)	(590)	(605)	(620)
Materials & Services	(1,083)	(1,099)	(1,107)	(1,138)	(1,143)	(1,165)	(1,197)	(1,209)	(1,232)	(1,255)
Borrowing Costs	0	0	0	0	0	0	0	0	0	0
Bonds & Deposits Refunded	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Net Cash provided (or used in) Operating Activities	1,670	595	660	700	760	807	848	913	968	1,028
Cash Flows from Investing Activities										
Receipts:										
Sale of Investment Securities	0	0	0	0	0	0	0	0	0	0
Sale of Real Estate Assets	0	0	0	0	0	0	0	0	0	0
Sale of Infrastructure, Property, Plant & Equipment	0	0	0	0	0	0	0	0	0	0
Deferred Debtors Receipts	0	0	0	0	0	0	0	0	0	0
Other Investing Activity Receipts	0	0	0	0	0	0	0	0	0	0
Payments:										
Purchase of Investment Securities	0	(1,000)	0	(1,000)	(500)	(500)	(1,200)	(800)	(1,000)	(1,000)
Purchase of Infrastructure, Property, Plant & Equipment	(1,930)	(186)	(173)	(254)	(102)	(160)	(80)	(92)	(90)	(90)
Purchase of Real Estate Assets	0	0	0	0	0	0	0	0	0	0
Purchase of Intangible Assets	0	0	0	0	0	0	0	0	0	0
Deferred Debtors & Advances Made	0	0	0	0	0	0	0	0	0	0
Other Investing Activity Payments	0	0	0	0	0	0	0	0	0	0
Net Cash provided (or used in) Investing Activities	(1,930)	(1,186)	(173)	(1,254)	(602)	(660)	(1,280)	(892)	(1,090)	(1,090)

Greater Hume Shire Council**10 Year Financial Plan****2022/23 to 2031/32****Base Case Scenario****Cash Flow Statement - Water Fund****Projected Years**

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
Cash Flows from Financing Activities										
Receipts:										
Proceeds from Borrowings & Advances	0	0	0	0	0	0	0	0	0	0
Other Financing Activity Receipts	0	0	0	0	0	0	0	0	0	0
Payments:										
Repayment of Borrowings & Advances	0	0	0	0	0	0	0	0	0	0
Other Financing Activity Payments	0	0	0	0	0	0	0	0	0	0
Net Cash Flow provided (used in) Financing Activities	0	0	0	0	0	0	0	0	0	0
Net Increase/(Decrease) in Cash & Cash Equivalents	(260)	(591)	487	(554)	158	147	(432)	21	(122)	(62)
plus: Cash, Cash Equivalents & Investments - beginning of year	1,250	990	399	886	332	490	637	205	226	104
Cash & Cash Equivalents - end of the year	990	399	886	332	490	637	205	226	104	42
Cash & Cash Equivalents - end of the year	990	399	886	332	490	637	205	226	104	42
Investments - end of the year	1,000	2,000	2,000	3,000	3,500	4,000	5,200	6,000	7,000	8,000
Cash, Cash Equivalents & Investments - end of the year	1,990	2,399	2,886	3,332	3,990	4,637	5,405	6,226	7,104	8,042
Representing:										
- External Restrictions	1,990	2,399	2,886	3,332	3,990	4,637	5,405	6,226	7,104	8,042
- Internal Restrictions	0	0	0	0	0	0	0	0	0	0
- Unrestricted	0	0	0	0	0	0	0	0	0	0
	1,990	2,399	2,886	3,332	3,990	4,637	5,405	6,226	7,104	8,042

Greater Hume Shire Council
10 Year Financial Plan
2022/23 to 2031/32
Base Case Scenario
Cash Flow Statement - Sewer Fund

Projected Years

	Budget 2022/23 \$ 000's	Budget 2022/23 \$ 000's	Budget 2022/23 \$ 000's	Budget 2022/23 \$ 000's	Budget 2022/23 \$ 000's	Budget 2022/23 \$ 000's	Budget 2022/23 \$ 000's	Budget 2022/23 \$ 000's	Budget 2022/23 \$ 000's	Budget 2022/23 \$ 000's
Cash Flows from Operating Activities										
Receipts:										
Rates & Annual Charges	1,468	1,497	1,527	1,558	1,589	1,620	1,653	1,686	1,720	1,754
User Charges & Fees	299	240	245	250	255	260	265	271	276	282
Interest & Investment Revenue Received	30	48	71	92	108	126	145	164	185	206
Grants & Contributions	2,250	0	0	0	0	0	0	0	0	0
Bonds & Deposits Received	0	0	0	0	0	0	0	0	0	0
Other	12	12	12	13	13	13	13	14	14	14
Payments:										
Employee Benefits & On-Costs	(460)	(471)	(483)	(495)	(508)	(520)	(533)	(547)	(560)	(574)
Materials & Services	(795)	(770)	(773)	(797)	(790)	(813)	(827)	(841)	(855)	(860)
Borrowing Costs	0	0	0	0	0	0	0	0	0	0
Bonds & Deposits Refunded	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Net Cash provided (or used in) Operating Activities	2,804	556	599	621	667	686	716	747	780	822
Cash Flows from Investing Activities										
Receipts:										
Sale of Investment Securities	500	0	0	0	0	0	0	0	0	0
Sale of Real Estate Assets	0	0	0	0	0	0	0	0	0	0
Sale of Infrastructure, Property, Plant & Equipment	0	0	0	0	0	0	0	0	0	0
Deferred Debtors Receipts	0	0	0	0	0	0	0	0	0	0
Other Investing Activity Receipts	0	0	0	0	0	0	0	0	0	0
Payments:										
Purchase of Investment Securities	0	0	0	(500)	(500)	(1,000)	(600)	(400)	(1,000)	0
Purchase of Infrastructure, Property, Plant & Equipment	(3,331)	(619)	(353)	(118)	(57)	(51)	(74)	(54)	(98)	(98)
Purchase of Real Estate Assets	0	0	0	0	0	0	0	0	0	0
Purchase of Intangible Assets	0	0	0	0	0	0	0	0	0	0
Deferred Debtors & Advances Made	0	0	0	0	0	0	0	0	0	0
Other Investing Activity Payments	0	0	0	0	0	0	0	0	0	0
Net Cash provided (or used in) Investing Activities	(2,831)	(619)	(353)	(618)	(557)	(1,051)	(674)	(454)	(1,098)	(98)

Greater Hume Shire Council
10 Year Financial Plan
2022/23 to 2031/32
Base Case Scenario
Cash Flow Statement - Sewer Fund

Projected Years

	Budget 2022/23 \$ 000's	Budget 2022/23 \$ 000's	Budget 2022/23 \$ 000's	Budget 2022/23 \$ 000's	Budget 2022/23 \$ 000's	Budget 2022/23 \$ 000's	Budget 2022/23 \$ 000's	Budget 2022/23 \$ 000's	Budget 2022/23 \$ 000's	Budget 2022/23 \$ 000's
Cash Flows from Financing Activities										
Receipts:										
Proceeds from Borrowings & Advances	0	0	0	0	0	0	0	0	0	0
Other Financing Activity Receipts	0	0	0	0	0	0	0	0	0	0
Payments:										
Repayment of Borrowings & Advances	0	0	0	0	0	0	0	0	0	0
Other Financing Activity Payments	0	0	0	0	0	0	0	0	0	0
Net Cash Flow provided (used in) Financing Activities	0	0	0	0	0	0	0	0	0	0
Net Increase/(Decrease) in Cash & Cash Equivalents	(27)	(63)	246	3	110	(365)	42	293	(318)	724
plus: Cash, Cash Equivalents & Investments - beginning of year	262	235	172	418	421	531	166	208	501	183
Cash & Cash Equivalents - end of the year	235	172	418	421	531	166	208	501	183	907
Cash & Cash Equivalents - end of the year	235	172	418	421	531	166	208	501	183	907
Investments - end of the year	4,000	4,000	4,000	4,500	5,000	6,000	6,600	7,000	8,000	8,000
Cash, Cash Equivalents & Investments - end of the year	4,235	4,172	4,418	4,921	5,531	6,166	6,808	7,501	8,183	8,907
Representing:										
- External Restrictions	4,235	4,172	4,418	4,921	5,531	6,166	6,808	7,501	8,183	8,907
- Internal Restrictions	0	0	0	0	0	0	0	0	0	0
- Unrestricted	0	0	0	0	0	0	0	0	0	0
	4,235	4,172	4,418	4,921	5,531	6,166	6,808	7,501	8,183	8,907

Greater Hume Shire Council

10 Year Financial Plan

2022/23 to 2031/32

Base Case Scenario

Restricted Cash & Investments - Consolidated

Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
Cash & Investments										
Cash on Hand and at Bank	2,077	2,616	2,775	1,704	2,095	1,826	1,837	2,717	2,614	3,843
Term Deposits	12,300	11,600	12,200	13,800	13,600	14,600	16,100	16,600	18,600	18,600
Total Cash & Investments	14,377	14,216	14,975	15,504	15,695	16,426	17,937	19,317	21,214	22,443
External Restrictions										
Trust Fund	205	205	205	205	205	205	205	205	205	205
Unexpended Grants	0	0	0	0	0	0	0	0	0	0
Developer Contributions - General Fund	687	462	662	262	162	162	162	162	162	162
Developer Contributions - Water Fund	1,029	1,029	1,029	1,029	1,029	1,029	1,029	1,029	1,029	1,029
Developer Contributions - Sewer Fund	982	982	982	982	982	982	982	982	982	982
Water Funds	961	1,371	1,858	2,304	2,963	3,611	4,379	5,200	6,078	7,015
Sewerage Funds	3,253	3,190	3,437	3,939	4,550	5,185	5,828	6,521	7,202	7,927
Town Improvement Funds & Other	25	25	25	25	25	25	25	25	25	25
TOTAL - EXTERNAL RESTRICTIONS	7,142	7,264	8,198	8,746	9,916	11,199	12,610	14,124	15,683	17,345

Greater Hume Shire Council

10 Year Financial Plan

2022/23 to 2031/32

Base Case Scenario

Restricted Cash & Investments - Consolidated

Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
Internal Restrictions										
Uncompleted works	0	0	0	0	0	0	0	0	0	0
Emergency Services Levy Reserve	230	230	230	230	230	230	230	230	230	230
Riverina Noxious Weeds Program	66	66	66	66	66	66	66	66	66	66
Risk Management Reserve	79	31	2	6	8	9	8	6	1	1
Employee Entitlements	823	823	823	1,003	1,063	1,089	1,089	1,089	1,089	1,089
Crown Lands Reserve	26	27	28	30	31	32	33	34	36	37
Jindera Hostel Sale Proceeds Reserve	9	9	9	9	9	9	9	9	9	9
Hobrook Hostel Sale Proceeds Reserve	0	0	0	0	0	0	0	0	0	0
Submarine Museum Committee Reserve	27	27	27	27	27	27	27	27	27	27
Jindera Medical Centre Reserve	0	2	0	3	0	3	0	5	1	7
Jindera Admin Centre Reserve	82	102	107	128	134	154	162	183	192	212
Children Services Reserve	599	597	595	634	664	686	679	658	666	596
Youth Reserves	4	4	4	4	4	4	4	4	4	4
Low Income Housing Reserve	167	124	100	76	52	27	3	3	3	3
Frampton Court Reserve	285	275	265	256	247	239	231	224	218	212
Kala Court Rental Units Reserve	31	12	21	7	16	2	12	2	12	3
Kala Court Self Funded Units Reserve	221	216	211	204	197	190	182	173	163	153
Aged Care Rental Units Reserve Jindera	60	54	48	41	34	27	20	12	4	0
Culcairn Oasis Community Newsletter Reserve	7	9	10	11	12	13	14	15	16	18
Henty Headerlines Newsletter Reserve	14	15	16	17	18	19	21	22	23	24
Library Donations Reserve	1	1	1	1	1	1	1	1	1	1
Gum Swamp Reserve	20	20	20	20	20	20	20	20	20	20
Carabost Hall Reserve	7	7	7	7	7	7	7	7	7	7
Walbundrie Hall Reserve	7	7	7	7	7	7	7	7	7	7
Council Owned Housing	63	68	73	78	82	87	92	97	101	106
Plant Reserve	1,182	912	736	483	304	85	3	18	89	6
Works Warranty Reserve	134	134	134	134	134	134	134	134	134	134
State Roads RMCC Works Reserve	144	144	144	144	144	144	144	144	144	144
FAG Grant Roads Component	55	55	55	55	55	55	55	55	55	55
Holbrook Woomargama Bypass Reserve	451	451	451	451	451	451	451	451	451	451
Holbrook Caravan Park Reserve	122	122	122	122	122	122	122	122	122	122
Morven Community Fund Reserve	19	19	19	19	19	19	19	19	19	19
Moorwatha Cemetery	1	1	1	1	1	1	1	1	1	1
Regional & Community Local Infrastructure RLCIP Walking Track	10	10	10	10	10	10	10	10	10	10
Waste Management Reserve	1,222	1,237	1,202	1,152	502	502	502	502	502	502
Land Development Reserve	44	57	70	81	90	97	103	107	110	194
Quarry Rehabilitation Reserve	363	413	463	513	513	513	513	513	513	513
TOTAL - INTERNAL RESTRICTIONS	6,575	6,281	6,077	6,030	5,274	5,081	4,974	4,970	5,036	4,983
TOTAL INTERNALLY & EXTERNALLY RESTRICTED CASH	13,717	13,545	14,275	14,776	15,190	16,280	17,584	19,094	20,719	22,328
TOTAL UNRESTRICTED CASH	660	671	700	728	505	146	353	223	495	115

Greater Hume Shire Council**10 Year Financial Plan****2022/23 to 2031/32****Base Case Scenario**

Restricted Cash & Investments - General Fund					Projected Years					
	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29	Budget 2029/30	Budget 2030/31	Budget 2031/32
	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's
Cash & Investments										
Cash on Hand and at Bank	852	2,045	1,471	950	1,074	1,023	1,424	1,990	2,327	2,895
Term Deposits	7,300	5,600	6,200	6,300	5,100	4,600	4,300	3,600	3,600	2,600
Total Cash & Investments	8,152	7,645	7,671	7,250	6,174	5,623	5,724	5,590	5,927	5,495
External Restrictions										
Trust Fund	205	205	205	205	205	205	205	205	205	205
Unexpended Grants	0	0	0	0	0	0	0	0	0	0
Developer Contributions - General Fund	0	0	0	0	0	0	0	0	0	0
Developer Contributions - Water Fund	0	0	0	0	0	0	0	0	0	0
Developer Contributions - Sewer Fund	0	0	0	0	0	0	0	0	0	0
Water Funds	0	0	0	0	0	0	0	0	0	0
Sewerage Funds	0	0	0	0	0	0	0	0	0	0
Town Improvement Funds & Other	25	25	25	25	25	25	25	25	25	25
TOTAL - EXTERNAL RESTRICTIONS	230	230	230	230	230	230	230	230	230	230

Greater Hume Shire Council
10 Year Financial Plan
2022/23 to 2031/32
Base Case Scenario
Restricted Cash & Investments - General Fund
Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
Internal Restrictions										
Uncompleted works	0	0	0	0	0	0	0	0	0	0
Emergency Services Levy Reserve	230	230	230	230	230	230	230	230	230	230
Riverina Noxious Weeds Program	66	66	66	66	66	66	66	66	66	66
Risk Management Reserve	79	31	2	6	8	9	8	6	1	1
Employee Entitlements	823	823	823	1,003	1,063	1,089	1,089	1,089	1,089	1,089
Crown Lands Reserve	26	27	28	30	31	32	33	34	36	37
Jindera Hostel Sale Proceeds Reserve	9	9	9	9	9	9	9	9	9	9
Hobrook Hostel Sale Proceeds Reserve	0	0	0	0	0	0	0	0	0	0
Submarine Museum Committee Reserve	27	27	27	27	27	27	27	27	27	27
Jindera Medical Centre Reserve	2	2	3	3	2	3	1	5	1	7
Jindera Admin Centre Reserve	80	102	104	128	132	154	161	183	192	212
Children Services Reserve	483	481	479	518	548	570	563	542	540	480
Holbrook Children Services Liquidation Reserve	48	48	48	48	48	48	48	48	48	48
Culcairn Children Services Liquidation Reserve	68	68	68	68	68	68	68	68	68	68
Youth Reserves	4	4	4	4	4	4	4	4	4	4
Low Income Housing Reserve	167	124	100	76	52	27	3	3	3	3
Frampton Court Reserve	285	275	265	256	247	239	231	224	218	212
Kala Court Rental Units Reserve	31	12	21	7	16	2	12	2	12	3
Kala Court Self Funded Units Reserve	221	216	211	204	197	190	182	173	163	153
Aged Care Rental Units Reserve Jindera	60	54	48	41	34	27	20	12	4	0
Culcairn Oasis Community Newsletter Reserve	7	9	10	11	12	13	14	15	16	18
Henty Headerlines Newsletter Reserve	14	15	16	17	18	19	21	22	23	24
Library Donations Reserve	1	1	1	1	1	1	1	1	1	1
Gum Swamp Reserve	20	20	20	20	20	20	20	20	20	20
Carabost Hall Reserve	7	7	7	7	7	7	7	7	7	7
Walbundrie Hall Reserve	7	7	7	7	7	7	7	7	7	7
Council Owned Housing	63	68	73	78	82	87	92	97	101	106
Plant Reserve	1,182	912	736	483	304	85	3	18	89	6
Works Warranty Reserve	134	134	134	134	134	134	134	134	134	134
State Roads RMCC Works Reserve	144	144	144	144	144	144	144	144	144	144
FAG Grant Roads Component	55	55	55	55	55	55	55	55	55	55
Holbrook Woomargama Bypass Reserve	451	451	451	451	451	451	451	451	451	451
Holbrook Caravan Park Reserve	122	122	122	122	122	122	122	122	122	122
Morven Community Fund Reserve	19	19	19	19	19	19	19	19	19	19
Moorwatha Cemetery	1	1	1	1	1	1	1	1	1	1
Regional & Community Local Infrastructure RLCIP Walking Track	10	10	10	10	10	10	10	10	10	10
Waste Management Reserve	1,222	1,237	1,202	1,152	502	502	502	502	502	502
Land Development Reserve	44	57	70	81	90	97	103	107	110	194
Quarry Rehabilitation Reserve	363	413	463	513	513	513	513	513	513	513
TOTAL - INTERNAL RESTRICTIONS	6,575	6,281	6,077	6,030	5,274	5,081	4,974	4,970	5,036	4,983
TOTAL INTERNALLY & EXTERNALLY RESTRICTED CASH	6,805	6,511	6,307	6,260	5,504	5,311	5,204	5,200	5,266	5,213
TOTAL UNRESTRICTED CASH	1,347	1,134	1,364	990	670	312	520	390	661	282

Greater Hume Shire Council
10 Year Financial Plan
2022/23 to 2031/32
Base Case Scenario
Restricted Cash & Investments - Water Fund
Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
Cash & Investments										
Cash on Hand and at Bank	990	399	886	332	490	637	205	226	104	42
Term Deposits	1,000	2,000	2,000	3,000	3,500	4,000	5,200	6,000	7,000	8,000
Total Cash & Investments	1,990	2,399	2,886	3,332	3,990	4,637	5,405	6,226	7,104	8,042
External Restrictions										
Developer Contributions - Water Fund	1,032	1,032	1,032	1,032	1,032	1,032	1,032	1,032	1,032	1,032
Water Funds	958	1,367	1,854	2,300	2,958	3,605	4,373	5,194	6,072	7,010
TOTAL - EXTERNAL RESTRICTIONS	1,990	2,399	2,886	3,332	3,990	4,637	5,405	6,226	7,104	8,042
Internal Restrictions										
Uncompleted works	0	0	0	0	0	0	0	0	0	0
TOTAL - INTERNAL RESTRICTIONS	0	0	0	0	0	0	0	0	0	0
TOTAL INTERNALLY & EXTERNALLY RESTRICTED CASH	1,990	2,399	2,886	3,332	3,990	4,637	5,405	6,226	7,104	8,042
TOTAL UNRESTRICTED CASH	0	0	0	0	0	0	0	0	0	0

Greater Hume Shire Council
10 Year Financial Plan
2022/23 to 2031/32
Base Case Scenario
Restricted Cash & Investments - Sewer Fund
Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
Cash & Investments										
Cash on Hand and at Bank	235	172	418	421	531	166	208	501	183	907
Term Deposits	4,000	4,000	4,000	4,500	5,000	6,000	6,600	7,000	8,000	8,000
Total Cash & Investments	4,235	4,172	4,418	4,921	5,531	6,166	6,808	7,501	8,183	8,907
External Restrictions										
Developer Contributions - Sewer Fund	986	986	986	986	986	986	986	986	986	986
Sewerage Funds	3,249	3,186	3,432	3,935	4,545	5,180	5,822	6,515	7,197	7,921
Town Improvement Funds & Other										
TOTAL - EXTERNAL RESTRICTIONS	4,235	4,172	4,418	4,921	5,531	6,166	6,808	7,501	8,183	8,907
Internal Restrictions										
Uncompleted works	0	0	0	0	0	0	0	0	0	0
TOTAL - INTERNAL RESTRICTIONS	0	0	0	0	0	0	0	0	0	0
TOTAL INTERNALLY & EXTERNALLY RESTRICTED CASH	4,235	4,172	4,418	4,921	5,531	6,166	6,808	7,501	8,183	8,907
TOTAL UNRESTRICTED CASH	0	0	0	0	0	0	0	0	0	0



Greater
Hume
Council

Long Term Financial Plan

**10 Year Financial Plan
for the years
2022/23 to 2031/32
Special Rate Variation Scenario**

Greater Hume Council
10 Year Financial Plan
2022/23 to 2031/32
Special Rate Variation Scenario
Income Statement - Consolidated

Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
Income from Continuing Operations										
Revenue:										
Rates & Annual Charges	12,671	12,931	13,627	14,363	15,141	15,451	15,768	16,091	16,422	16,759
User Charges & Fees	7,038	7,242	7,411	7,586	7,748	7,915	8,087	8,262	8,442	8,626
Interest & Investment Revenue	183	288	394	447	448	449	450	555	555	555
Other Revenues	761	967	996	991	1,001	1,011	1,021	1,032	1,043	1,060
Grants & Contributions provided for Operating Purposes	12,527	12,750	13,078	13,315	13,724	13,947	14,174	14,406	14,642	14,883
Grants & Contributions provided for Capital Purposes	5,519	4,236	224	3,224	224	224	224	224	224	224
Other Income:										
Net gains from the disposal of assets	0	0	0	0	0	0	0	0	0	0
Joint Ventures & Associated Entities	0	0	0	0	0	0	0	0	0	0
Total Income from Continuing Operations	38,699	38,414	35,730	39,926	38,286	38,997	39,724	40,570	41,328	42,107
Expenses from Continuing Operations										
Employee Benefits & On-Costs	12,090	12,489	12,854	13,220	13,544	13,877	14,222	14,566	14,923	15,289
Borrowing Costs	151	123	96	73	59	43	29	20	12	4
Materials & Services	11,029	11,323	11,503	11,643	12,167	12,517	12,765	12,896	13,171	13,492
Depreciation & Amortisation	9,855	10,100	10,321	10,570	10,880	11,148	11,424	11,706	11,996	12,239
Other Expenses	547	558	569	575	587	598	610	622	634	645
Net Losses from the Disposal of Assets	0	0	0	0	0	0	0	0	0	0
Total Expenses from Continuing Operations	33,672	34,593	35,343	36,081	37,237	38,183	39,050	39,810	40,736	41,669
Operating Result from Continuing Operations	5,027	3,821	387	3,845	1,049	814	674	760	592	438
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0	0	0	0
Net Operating Result for the Year	5,027	3,821	387	3,845	1,049	814	674	760	592	438
Net Operating Result before Grants and Contributions provided for Capital Purposes	(492)	(415)	163	621	825	590	450	536	368	214

Greater Hume Council
10 Year Financial Plan
2022/23 to 2031/32
Special Rate Variation Scenario
Income Statement - General Fund

Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
Income from Continuing Operations										
Revenue:										
Rates & Annual Charges	10,458	10,667	11,310	11,991	12,714	12,968	13,226	13,489	13,759	14,033
User Charges & Fees	5,441	5,601	5,724	5,851	5,965	6,082	6,202	6,323	6,449	6,576
Interest & Investment Revenue	133	205	266	281	255	225	193	263	225	186
Other Revenues	749	955	984	978	988	998	1,008	1,018	1,029	1,046
Grants & Contributions provided for Operating Purposes	12,527	12,750	13,078	13,315	13,724	13,947	14,174	14,406	14,642	14,883
Grants & Contributions provided for Capital Purposes	2,144	4,236	224	3,224	224	224	224	224	224	224
Other Income:	0	0	0	0	0	0	0	0	0	0
Net gains from the disposal of assets	0	0	0	0	0	0	0	0	0	0
Joint Ventures & Associated Entities	0	0	0	0	0	0	0	0	0	0
Total Income from Continuing Operations	31,452	34,414	31,586	35,640	33,870	34,444	35,027	35,723	36,328	36,948
Expenses from Continuing Operations										
Employee Benefits & On-Costs	11,132	11,509	11,849	12,190	12,488	12,795	13,113	13,429	13,758	14,095
Borrowing Costs	151	123	96	73	59	43	29	20	12	4
Materials & Services	9,151	9,454	9,623	9,708	10,234	10,539	10,741	10,846	11,084	11,377
Depreciation & Amortisation	8,798	9,017	9,210	9,432	9,714	9,952	10,198	10,450	10,708	10,919
Other Expenses	547	558	569	575	587	598	610	622	634	645
Net Losses from the Disposal of Assets	0	0	0	0	0	0	0	0	0	0
Total Expenses from Continuing Operations	29,779	30,661	31,347	31,978	33,082	33,927	34,691	35,367	36,196	37,040
Operating Result from Continuing Operations	1,673	3,753	239	3,662	788	517	336	356	132	(92)
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0	0	0	0
Net Operating Result for the Year	1,673	3,753	239	3,662	788	517	336	356	132	(92)
Net Operating Result before Grants and Contributions provided for Capital Purposes	(471)	(483)	15	438	564	293	112	132	(92)	(316)

Greater Hume Council
10 Year Financial Plan
2022/23 to 2031/32
Special Rate Variation Scenario

Balance Sheet - Consolidated

Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
ASSETS										
Current Assets										
Cash & Cash Equivalents	2,077	2,616	2,745	1,649	2,241	2,325	2,628	3,627	3,753	5,356
Investments	12,300	11,600	12,200	13,800	13,600	14,600	15,600	16,100	18,600	18,600
Receivables	5,500	5,500	5,500	5,500	5,500	5,500	5,500	5,500	4,500	4,500
Inventories	2,269	2,269	2,269	2,269	2,284	2,288	2,287	2,291	2,291	2,294
Other	20	20	20	21	21	22	22	23	23	23
Total Current Assets	22,166	22,005	22,734	23,239	23,646	24,735	26,037	27,541	29,167	30,773
Non-Current Assets										
Non Current Investments	0	0	0	0	0	0	0	0	0	0
Receivables	0	0	0	0	0	0	0	0	0	0
Inventories	0	0	0	0	0	0	0	0	0	0
Infrastructure, Property, Plant & Equipment	679,496	683,732	683,636	687,479	689,885	690,080	690,041	689,895	689,517	689,101
Investments Accounted for using the equity method	0	0	0	0	0	0	0	0	0	0
Investment Property	0	0	0	0	0	0	0	0	0	0
Intangible Assets	46	8	0	0	0	0	0	0	0	0
Right of Use Asset	0	0	0	0	0	0	0	0	0	0
Total Non-Current Assets	679,542	683,740	683,636	687,479	689,885	690,080	690,041	689,895	689,517	689,101
TOTAL ASSETS	701,708	705,745	706,370	710,718	713,531	714,815	716,078	717,436	718,684	719,874
LIABILITIES										
Current Liabilities										
Bank Overdraft	0	0	0	0	0	0	0	0	0	0
Payables	3,261	3,261	3,261	3,261	3,261	3,261	3,261	3,261	3,261	3,261
Contract Liabilities	200	200	200	200	200	200	200	200	200	200
Lease Liabilities	200	200	200	200	200	200	200	200	200	200
Borrowings	680	676	429	486	500	400	411	373	298	10
Provisions	3,016	3,016	3,016	3,016	3,016	3,016	3,016	3,016	3,016	3,016
Total Current Liabilities	7,357	7,353	7,106	7,163	7,177	7,077	7,088	7,050	6,975	6,687
Non-Current Liabilities										
Payables	725	725	725	725	725	725	725	725	725	725
Borrowings	2,829	2,153	1,724	1,238	2,037	1,637	1,226	853	555	545
Lease Liabilities	200	200	200	200	200	200	200	200	200	200
Employee Benefit Provisions	559	559	559	559	559	559	559	559	559	559
Provisions	5,152	5,152	5,152	5,152	5,152	5,152	5,152	5,152	5,152	5,152
Total Non-Current Liabilities	9,465	8,789	8,360	7,874	8,673	8,273	7,862	7,489	7,191	7,181
TOTAL LIABILITIES	16,822	16,142	15,466	15,037	15,850	15,350	14,950	14,539	14,166	13,868
Net Assets	684,886	689,603	690,904	695,681	697,681	699,465	701,128	702,897	704,518	706,006

Greater Hume Council
10 Year Financial Plan
2022/23 to 2031/32
Special Rate Variation Scenario

Balance Sheet - Consolidated

Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
EQUITY										
Retained Earnings	304,449	308,270	308,657	312,502	313,551	314,365	315,039	315,799	316,391	316,829
Revaluation Reserves	380,437	381,333	382,247	383,179	384,130	385,100	386,089	387,098	388,127	389,177
Council Equity Interest	684,886	689,603	690,904	695,681	697,681	699,465	701,128	702,897	704,518	706,006
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-
Total Equity	684,886	689,603	690,904	695,681	697,681	699,465	701,128	702,897	704,518	706,006

Greater Hume Council
10 Year Financial Plan
2022/23 to 2031/32
Special Rate Variation Scenario

Balance Sheet - General Fund

Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
ASSETS										
Current Assets										
Cash & Cash Equivalents	852	2,045	1,441	896	1,220	1,522	2,215	2,900	3,466	4,407
Investments	7,300	5,600	6,200	6,300	5,100	4,600	3,800	3,100	3,600	2,600
Receivables	4,625	4,625	4,625	4,625	4,625	4,625	4,625	4,625	3,625	3,625
Inventories	2,269	2,269	2,269	2,269	2,284	2,288	2,287	2,291	2,291	2,294
Other	20	20	20	21	21	22	22	23	23	23
Total Current Assets	15,066	14,559	14,555	14,111	13,250	13,057	12,949	12,939	13,005	12,949
Non-Current Assets										
Non Current Investments	0	0	0	0	0	0	0	0	0	0
Receivables	0	0	0	0	0	0	0	0	0	0
Inventories	0	0	0	0	0	0	0	0	0	0
Infrastructure, Property, Plant & Equipment	613,589	617,242	616,870	620,618	623,170	623,489	623,661	623,764	623,625	623,480
Investments Accounted for using the equity method	0	0	0	0	0	0	0	0	0	0
Investment Property	0	0	0	0	0	0	0	0	0	0
Intangible Assets	46	8	0	0	0	0	0	0	0	0
Right of Use Asset	0	0	0	0	0	0	0	0	0	0
Total Non-Current Assets	613,635	617,250	616,870	620,618	623,170	623,489	623,661	623,764	623,625	623,480
TOTAL ASSETS	628,701	631,809	631,425	634,729	636,420	636,546	636,610	636,703	636,630	636,429
LIABILITIES										
Current Liabilities										
Bank Overdraft	0	0	0	0	0	0	0	0	0	0
Payables	3,061	3,061	3,061	3,061	3,061	3,061	3,061	3,061	3,061	3,061
Contract Liabilities	200	200	200	200	200	200	200	200	200	200
Lease Liabilities	200	200	200	200	200	200	200	200	200	200
Borrowings	680	676	429	486	500	400	411	373	298	10
Provisions	3,016	3,016	3,016	3,016	3,016	3,016	3,016	3,016	3,016	3,016
Total Current Liabilities	7,157	7,153	6,906	6,963	6,977	6,877	6,888	6,850	6,775	6,487
Non-Current Liabilities										
Payables	725	725	725	725	725	725	725	725	725	725
Borrowings	2,829	2,153	1,724	1,238	2,037	1,637	1,226	853	555	545
Lease Liabilities	200	200	200	200	200	200	200	200	200	200
Employee Benefit Provisions	559	559	559	559	559	559	559	559	559	559
Provisions	5,152	5,152	5,152	5,152	5,152	5,152	5,152	5,152	5,152	5,152
Total Non-Current Liabilities	9,465	8,789	8,360	7,874	8,673	8,273	7,862	7,489	7,191	7,181
TOTAL LIABILITIES	16,622	15,942	15,266	14,837	15,650	15,150	14,750	14,339	13,966	13,668
Net Assets	612,079	615,867	616,159	619,892	620,770	621,396	621,860	622,364	622,664	622,761

Greater Hume Council
10 Year Financial Plan
2022/23 to 2031/32
Special Rate Variation Scenario

Balance Sheet - General Fund

Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
EQUITY										
Retained Earnings	269,546	273,299	273,538	277,200	277,988	278,505	278,841	279,197	279,329	279,237
Revaluation Reserves	342,533	342,568	342,621	342,692	342,782	342,891	343,019	343,167	343,335	343,524
Council Equity Interest	612,079	615,867	616,159	619,892	620,770	621,396	621,860	622,364	622,664	622,761
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-
Total Equity	612,079	615,867	616,159	619,892	620,770	621,396	621,860	622,364	622,664	622,761

Greater Hume Shire Council**10 Year Financial Plan****2022/23 to 2031/32****Special Rate Variation Scenario****Cash Flow Statement - Consolidated****Projected Years**

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
Cash Flows from Operating Activities										
Receipts:										
Rates & Annual Charges	12,671	12,931	13,627	14,363	15,141	15,451	15,768	16,091	16,422	16,759
User Charges & Fees	7,038	7,074	7,243	7,418	7,580	7,747	7,919	8,094	8,274	8,458
Interest & Investment Revenue Received	183	288	394	447	448	449	450	555	555	555
Grants & Contributions	18,046	16,986	13,302	16,539	13,948	14,171	14,398	14,630	14,866	15,107
Bonds & Deposits Received	0	0	0	0	0	0	0	0	0	0
Other	761	967	996	991	1,001	1,011	1,021	1,032	1,043	1,060
Payments:										
Employee Benefits & On-Costs	(12,090)	(12,489)	(12,854)	(13,220)	(13,544)	(13,877)	(14,222)	(14,566)	(14,923)	(15,289)
Materials & Services	(11,029)	(11,323)	(11,503)	(11,643)	(12,167)	(12,517)	(12,765)	(12,896)	(13,171)	(13,492)
Borrowing Costs	(151)	(123)	(96)	(73)	(59)	(43)	(29)	(20)	(12)	(4)
Bonds & Deposits Refunded	0	0	0	0	0	0	0	0	0	0
Other	(547)	(558)	(569)	(575)	(587)	(598)	(610)	(622)	(634)	(645)
Net Cash provided (or used in) Operating Activities	14,882	13,753	10,540	14,247	11,761	11,794	11,930	12,298	12,420	12,509
Cash Flows from Investing Activities										
Receipts:										
Sale of Investment Securities	2,284	744	0	0	151	0	0	0	0	0
Sale of Real Estate Assets	0	168	168	168	168	168	168	168	168	168
Sale of Infrastructure, Property, Plant & Equipment	218	174	348	260	350	345	370	345	345	355
Deferred Debtors Receipts	11	11	11	10	5	0	0	0	0	0
Other Investing Activity Receipts	0	0	0	0	0	0	0	0	0	0
Payments:										
Purchase of Investment Securities	0	0	(586)	(1,593)	0	(1,030)	(1,022)	(525)	(1,519)	(19)
Purchase of Infrastructure, Property, Plant & Equipment	(15,590)	(13,631)	(9,676)	(13,759)	(12,657)	(10,693)	(10,743)	(10,876)	(10,915)	(11,112)
Purchase of Real Estate Assets	0	0	0	0	0	0	0	0	0	0
Purchase of Intangible Assets	0	0	0	0	0	0	0	0	0	0
Net Cash provided (or used in) Investing Activities	(13,077)	(12,534)	(9,735)	(14,914)	(11,983)	(11,210)	(11,227)	(10,888)	(11,921)	(10,608)

Greater Hume Shire Council**10 Year Financial Plan****2022/23 to 2031/32****Special Rate Variation Scenario****Cash Flow Statement - Consolidated****Projected Years**

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
Cash Flows from Financing Activities										
Receipts:										
Proceeds from Borrowings & Advances	0	0	0	0	1,300	0	0	0	0	0
Other Financing Activity Receipts	0	0	0	0	0	0	0	0	0	0
Payments:										
Repayment of Borrowings & Advances	(677)	(680)	(676)	(429)	(486)	(500)	(400)	(411)	(373)	(298)
Other Financing Activity Payments	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0
Net Cash Flow provided (used in) Financing Activities	(677)	(680)	(676)	(429)	814	(500)	(400)	(411)	(373)	(298)
Net Increase/(Decrease) in Cash & Cash Equivalents	1,128	539	129	(1,096)	592	84	303	999	126	1,603
plus: Cash, Cash Equivalents & Investments - beginning of year	949	2,077	2,616	2,745	1,649	2,241	2,325	2,628	3,627	3,753
Cash & Cash Equivalents - end of the year	2,077	2,616	2,745	1,649	2,241	2,325	2,628	3,627	3,753	5,356
Cash & Cash Equivalents - end of the year	2,077	2,616	2,745	1,649	2,241	2,325	2,628	3,627	3,753	5,356
Investments - end of the year	12,300	11,600	12,200	13,800	13,600	14,600	15,600	16,100	18,600	18,600
Cash, Cash Equivalents & Investments - end of the year	14,377	14,216	14,945	15,449	15,841	16,925	18,228	19,727	22,353	23,956
Representing:										
- External Restrictions	7,142	7,264	8,198	8,746	9,916	11,199	12,610	14,124	15,683	17,345
- Internal Restrictions	6,575	6,281	6,076	6,025	5,269	5,068	4,956	4,947	5,010	4,950
- Unrestricted	660	671	671	678	656	658	662	656	1,660	1,661
	14,377	14,216	14,945	15,449	15,841	16,925	18,228	19,727	22,353	23,956

Greater Hume Shire Council**10 Year Financial Plan****2022/23 to 2031/32****Special Rate Variation Scenario****Cash Flow Statement - General Fund****Projected Years**

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
Cash Flows from Operating Activities										
Receipts:										
Rates & Annual Charges	10,458	10,667	11,310	11,991	12,714	12,968	13,226	13,489	13,759	14,034
User Charges & Fees	5,378	5,433	5,556	5,683	5,797	5,914	6,034	6,155	6,281	6,408
Interest & Investment Revenue Received	133	205	266	281	255	225	193	263	225	186
Grants & Contributions	14,671	16,986	13,302	16,539	13,948	14,171	14,398	14,630	14,866	15,107
Bonds & Deposits Received	0	0	0	0	0	0	0	0	0	0
Other	749	955	984	978	988	998	1,008	1,018	1,029	1,046
Payments:										
Employee Benefits & On-Costs	(11,132)	(11,509)	(11,849)	(12,190)	(12,488)	(12,795)	(13,113)	(13,429)	(13,758)	(14,095)
Materials & Services	(9,151)	(9,454)	(9,623)	(9,708)	(10,234)	(10,539)	(10,741)	(10,846)	(11,084)	(11,377)
Borrowing Costs	(151)	(123)	(96)	(73)	(59)	(43)	(29)	(20)	(12)	(4)
Bonds & Deposits Refunded	0	0	0	0	0	0	0	0	0	0
Other	(547)	(558)	(569)	(575)	(587)	(598)	(610)	(622)	(634)	(645)
Net Cash provided (or used in) Operating Activities	10,408	12,602	9,281	12,926	10,334	10,301	10,366	10,638	10,672	10,660
Cash Flows from Investing Activities										
Receipts:										
Sale of Investment Securities	1,784	744	0	(1)	151	0	0	0	0	0
Sale of Real Estate Assets	0	168	168	168	168	168	168	168	168	168
Sale of Infrastructure, Property, Plant & Equipment	218	174	348	260	350	345	370	345	345	355
Deferred Debtors Receipts	11	11	11	10	5	0	0	0	0	0
Other Investing Activity Receipts	0	0	0	0	0	0	0	0	0	0
Payments:										
Purchase of Investment Securities	0	1,000	(586)	(93)	1,000	470	778	675	481	981
Purchase of Infrastructure, Property, Plant & Equipment	(10,329)	(12,826)	(9,150)	(13,387)	(12,498)	(10,482)	(10,589)	(10,730)	(10,727)	(10,924)
Purchase of Real Estate Assets	0	0	0	0	0	0	0	0	0	0
Purchase of Intangible Assets	0	0	0	0	0	0	0	0	0	0
Net Cash provided (or used in) Investing Activities	(8,316)	(10,729)	(9,209)	(13,043)	(10,824)	(9,499)	(9,273)	(9,542)	(9,733)	(9,420)

Greater Hume Shire Council
10 Year Financial Plan
2022/23 to 2031/32
Special Rate Variation Scenario
Cash Flow Statement - General Fund
Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
Cash Flows from Financing Activities										
Receipts:										
Proceeds from Borrowings & Advances	0	0	0	0	1,300	0	0	0	0	0
Other Financing Activity Receipts	0	0	0	0	0	0	0	0	0	0
Payments:										
Repayment of Borrowings & Advances	(677)	(680)	(676)	(429)	(486)	(500)	(400)	(411)	(373)	(298)
Other Financing Activity Payments	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0
Net Cash Flow provided (used in) Financing Activities	(677)	(680)	(676)	(429)	814	(500)	(400)	(411)	(373)	(298)
Net Increase/(Decrease) in Cash & Cash Equivalents	1,415	1,193	(604)	(546)	324	302	693	685	566	942
plus: Cash, Cash Equivalents & Investments - beginning of year	(563)	852	2,045	1,441	896	1,220	1,522	2,215	2,900	3,466
Cash & Cash Equivalents - end of the year	852	2,045	1,441	895	1,220	1,522	2,215	2,900	3,466	4,408
Cash & Cash Equivalents - end of the year	852	2,045	1,441	895	1,220	1,522	2,215	2,900	3,466	4,408
Investments - end of the year	7,300	5,600	6,200	6,300	5,100	4,600	3,800	3,100	3,600	2,600
Cash, Cash Equivalents & Investments - end of the year	8,152	7,645	7,641	7,195	6,320	6,122	6,015	6,000	7,066	7,008
Representing:										
- External Restrictions	917	693	894	492	395	396	397	397	396	397
- Internal Restrictions	6,575	6,281	6,076	6,025	5,269	5,068	4,956	4,947	5,010	4,950
- Unrestricted	660	671	671	678	656	658	662	656	1,660	1,661
	8,152	7,645	7,641	7,195	6,320	6,122	6,015	6,000	7,066	7,008

Greater Hume Shire Council
10 Year Financial Plan
2022/23 to 2031/32
Special Rate Variation Scenario
Projected Years
Restricted Cash & Investments - Consolidated

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
Cash & Investments										
Cash on Hand and at Bank	2,077	2,616	2,745	1,649	2,241	2,325	2,628	3,627	3,753	5,356
Term Deposits	12,300	11,600	12,200	13,800	13,600	14,600	15,600	16,100	18,600	18,600
Total Cash & Investments	14,377	14,216	14,945	15,449	15,841	16,925	18,228	19,727	22,353	23,956
External Restrictions										
Trust Fund	205	205	205	205	205	205	205	205	205	205
Unexpended Grants	0	0	0	0	0	0	0	0	0	0
Developer Contributions - General Fund	687	462	662	262	162	162	162	162	162	162
Developer Contributions - Water Fund	1,029	1,029	1,029	1,029	1,029	1,029	1,029	1,029	1,029	1,029
Developer Contributions - Sewer Fund	982	982	982	982	982	982	982	982	982	982
Water Funds	961	1,371	1,858	2,304	2,963	3,611	4,379	5,200	6,078	7,015
Sewerage Funds	3,253	3,190	3,437	3,939	4,550	5,185	5,828	6,521	7,202	7,927
Town Improvement Funds & Other	25	25	25	25	25	25	25	25	25	25
TOTAL - EXTERNAL RESTRICTIONS	7,142	7,264	8,198	8,746	9,916	11,199	12,610	14,124	15,683	17,345

Greater Hume Shire Council

10 Year Financial Plan

2022/23 to 2031/32

Special Rate Variation Scenario

Projected Years

Restricted Cash & Investments - Consolidated

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
Internal Restrictions										
Uncompleted works	0	0	0	0	0	0	0	0	0	0
Emergency Services Levy Reserve	230	230	230	230	230	230	230	230	230	230
Riverina Noxious Weeds Program	66	66	66	66	66	66	66	66	66	66
Risk Management Reserve	79	31	2	6	8	9	8	6	1	1
Employee Entitlements	823	823	823	1,003	1,063	1,089	1,089	1,089	1,089	1,089
Crown Lands Reserve	26	27	28	30	31	32	33	34	36	37
Jindera Hostel Sale Proceeds Reserve	9	9	9	9	9	9	9	9	9	9
Submarine Museum Committee Reserve	27	27	27	27	27	27	27	27	27	27
Jindera Medical Centre Reserve	0	2	0	2	0	2	0	2	0	3
Jindera Admin Centre Reserve	82	102	107	128	133	154	160	183	190	212
Children Services Reserve	599	597	595	634	664	683	676	653	651	589
Youth Reserves	4	4	4	4	4	4	4	4	4	4
Low Income Housing Reserve	167	124	100	75	50	25	0	0	0	0
Frampton Court Reserve	285	275	265	255	246	236	228	220	212	205
Kala Court Rental Units Reserve	31	12	21	6	15	1	10	0	10	1
Kala Court Self Funded Units Reserve	221	216	210	204	197	189	180	170	160	146
Aged Care Rental Units Reserve Jindera	60	54	48	41	34	26	19	11	2	0
Culcairn Oasis Community Newsletter Reserve	7	9	10	11	12	13	14	15	16	18
Henty Headlines Newsletter Reserve	14	15	16	17	18	19	21	22	23	24
Library Donations Reserve	1	1	1	1	1	1	1	1	1	1
Gum Swamp Reserve	20	20	20	20	20	20	20	20	20	20
Carabost Hall Reserve	7	7	7	7	7	7	7	7	7	7
Walbundrie Hall Reserve	7	7	7	7	7	7	7	7	7	7
Council Owned Housing	63	68	73	77	82	86	90	95	99	103
Plant Reserve	1,182	912	736	483	304	85	3	18	89	6
Works Warranty Reserve	134	134	134	134	134	134	134	134	134	134
State Roads RMCC Works Reserve	144	144	144	144	144	144	144	144	144	144
FAG Grant Roads Component	55	55	55	55	55	55	55	55	55	55
Holbrook Woomargama Bypass Reserve	451	451	451	451	451	451	451	451	451	451
Holbrook Caravan Park Reserve	122	122	122	122	122	122	122	122	122	122
Morven Community Fund Reserve	19	19	19	19	19	19	19	19	19	19
Moorwatha Cemetery	1	1	1	1	1	1	1	1	1	1
Regional & Community Local Infrastructure RLCIP Walking Track	10	10	10	10	10	10	10	10	10	10
Waste Management Reserve	1,222	1,237	1,202	1,152	502	502	502	502	502	502
Land Development Reserve	44	57	70	81	90	97	103	107	110	194
Quarry Rehabilitation Reserve	363	413	463	513	513	513	513	513	513	513
TOTAL - INTERNAL RESTRICTIONS	6,575	6,281	6,076	6,025	5,269	5,068	4,956	4,947	5,010	4,950
TOTAL INTERNALLY & EXTERNALLY RESTRICTED CASH	13,717	13,545	14,274	14,771	15,185	16,267	17,566	19,071	20,693	22,295
TOTAL UNRESTRICTED CASH	660	671	671	678	656	658	662	656	1,660	1,661

Greater Hume Shire Council
10 Year Financial Plan
2022/23 to 2031/32
Special Rate Variation Scenario
Projected Years
Restricted Cash & Investments - General Fund

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
Cash & Investments										
Cash on Hand and at Bank	852	2,045	1,441	895	1,220	1,522	2,215	2,900	3,466	4,408
Term Deposits	7,300	5,600	6,200	6,300	5,100	4,600	3,800	3,100	3,600	2,600
Total Cash & Investments	8,152	7,645	7,641	7,195	6,320	6,122	6,015	6,000	7,066	7,008
External Restrictions										
Trust Fund	205	205	205	205	205	205	205	205	205	205
Unexpended Grants	0	0	0	0	0	0	0	0	0	0
Developer Contributions - General Fund	0	0	0	0	0	0	0	0	0	0
Developer Contributions - Water Fund	0	0	0	0	0	0	0	0	0	0
Developer Contributions - Sewer Fund	0	0	0	0	0	0	0	0	0	0
Water Funds	0	0	0	0	0	0	0	0	0	0
Sewerage Funds	0	0	0	0	0	0	0	0	0	0
Town Improvement Funds & Other	25	25	25	25	25	25	25	25	25	25
TOTAL - EXTERNAL RESTRICTIONS	230	230	230	230	230	230	230	230	230	230

Greater Hume Shire Council

10 Year Financial Plan

2022/23 to 2031/32

Special Rate Variation Scenario

Projected Years

Restricted Cash & Investments - General Fund

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
Internal Restrictions										
Uncompleted works	0	0	0	0	0	0	0	0	0	0
Emergency Services Levy Reserve	230	230	230	230	230	230	230	230	230	230
Riverina Noxious Weeds Program	66	66	66	66	66	66	66	66	66	66
Risk Management Reserve	79	31	2	6	8	9	8	6	1	1
Employee Entitlements	823	823	823	1,003	1,063	1,089	1,089	1,089	1,089	1,089
Crown Lands Reserve	26	27	28	30	31	32	33	34	36	37
Jindera Hostel Sale Proceeds Reserve	9	9	9	9	9	9	9	9	9	9
Submarine Museum Committee Reserve	27	27	27	27	27	27	27	27	27	27
Jindera Medical Centre Reserve	2	2	3	2	3	2	3	2	2	3
Jindera Admin Centre Reserve	80	102	104	128	130	154	157	183	188	212
Children Services Reserve	483	481	479	518	548	567	560	537	535	473
Holbrook Children Services Liquidation Reserve	48	48	48	48	48	48	48	48	48	48
Culcairn Children Services Liquidation Reserve	68	68	68	68	68	68	68	68	68	68
Youth Reserves	4	4	4	4	4	4	4	4	4	4
Low Income Housing Reserve	167	124	100	75	50	25	0	1	2	3
Frampton Court Reserve	285	275	265	255	246	236	228	220	212	205
Kala Court Rental Units Reserve	31	12	21	6	15	1	10	0	10	1
Kala Court Self Funded Units Reserve	221	216	210	204	197	189	180	169	158	141
Aged Care Rental Units Reserve Jindera	60	54	48	41	34	26	19	11	2	2
Culcairn Oasis Community Newsletter Reserve	7	9	10	11	12	13	14	15	16	18
Henty Headerlines Newsletter Reserve	14	15	16	17	18	19	21	22	23	24
Library Donations Reserve	1	1	1	1	1	1	1	1	1	1
Gum Swamp Reserve	20	20	20	20	20	20	20	20	20	20
Carabost Hall Reserve	7	7	7	7	7	7	7	7	7	7
Walbundrie Hall Reserve	7	7	7	7	7	7	7	7	7	7
Council Owned Housing	63	68	73	77	82	86	90	95	99	103
Plant Reserve	1,182	912	736	483	304	85	3	18	89	6
Works Warranty Reserve	134	134	134	134	134	134	134	134	134	134
State Roads RMCC Works Reserve	144	144	144	144	144	144	144	144	144	144
FAG Grant Roads Component	55	55	55	55	55	55	55	55	55	55
Holbrook Woomargama Bypass Reserve	451	451	451	451	451	451	451	451	451	451
Holbrook Caravan Park Reserve	122	122	122	122	122	122	122	122	122	122
Morven Community Fund Reserve	19	19	19	19	19	19	19	19	19	19
Moorwatha Cemetery	1	1	1	1	1	1	1	1	1	1
Regional & Community Local Infrastructure RLCIP Walking Track	10	10	10	10	10	10	10	10	10	10
Waste Management Reserve	1,222	1,237	1,202	1,152	502	502	502	502	502	502
Land Development Reserve	44	57	70	81	90	97	103	107	110	194
Quarry Rehabilitation Reserve	363	413	463	513	513	513	513	513	513	513
TOTAL - INTERNAL RESTRICTIONS	6,575	6,281	6,076	6,025	5,269	5,068	4,956	4,947	5,010	4,950
TOTAL INTERNALLY & EXTERNALLY RESTRICTED CASH	6,805	6,511	6,306	6,255	5,499	5,298	5,186	5,177	5,240	5,180
TOTAL UNRESTRICTED CASH	1,347	1,134	1,335	940	821	824	829	823	1,826	1,828



Greater
Hume
Council



Greater
Hume
Council



Fees and Charges 2022 - 2023

Table Of Contents

Greater Hume Council	11
BUILDING CONTROL, PLANNING & HEALTH ADMINISTRATION	11
Bonds	11
Construction Certificates	11
Building Construction Certificate Application Table: not including inspections	11
Building Construction Certificate Amendment	12
Subdivision Construction Certificate	12
Engineering assessment of civil works design.....	12
Engineering inspection of subdivision civil works (charge at CC stage):	12
Certificates - Occupation.....	13
Inspection Fees - Construction.....	13
Inspection Fees - Swimming Pool Compliance.....	13
Development Application	13
Development Application Table (New)	13
Complying Development Certificate Table	15
Complying Development Certificates.....	16
Development involving the subdivision of land.....	17
Certificates - Subdivision	17
Designated Development	17
Development that requires advertising (additional fees)	18
Development.....	18
Redetermination	18
Maximum fee for a request for a redetermination in accordance with 82A(3) of EP & A Act	18
Residential Flat Building	19
Post Determination	20
Application under Part 4 of EP & A Act for Modification of Consent.....	20
Modification of Consent	20
Original Application	20
Certificates - Bushfire Attack Level.....	21
General	21
Levies	22

Table Of Contents [continued]

Levies collected on behalf of external bodies by council	22
Local Government Act Functions	22
Section 68 Approvals	22
Public Health Inspection Fees	23
Service/Fees	23
Food Premises Inspections.....	23
Onsite Sewerage Management System.....	23
Certificates.....	24
Noxious Weeds.....	24
Planning Development Certificates	24
Pollution Control	25
CEMETERY.....	26
Cemeteries	26
Fee for Grave Digging.....	26
General	26
General Section	26
Historic Search	27
Lawn Section	27
Niche Wall	27
Permits	27
Upright Memorial.....	27
Burrumbuttock Cemetery	28
Goombargana Cemetery.....	28
CORPORATE SERVICES.....	29
Administration	29
Access to Information (GIPA).....	29
Closure of Dedicated Public Road.....	29
Land - Leasing and Licencing	29
Closure of Dedicated Public Road.....	29
Unused Road Lease	29

Table Of Contents [continued]

Licence Fees	30
Books & CD.....	30
Binding	30
Folding/Sorting/Collating	31
Hire Equipment.....	31
Laminating	31
Newsletters - Advertising	31
Culcairn Oasis	31
Per Issue	31
Setting up of advertisement	32
Henty Headerlines	32
Holbrook Happenings	32
Per Issue	32
Setting up of Advertisement	33
Photocopying (Black & White).....	33
A4 Single sided.....	33
A4 Double sided	33
A3 Single sided.....	34
A3 Double sided	34
Other	34
Photocopying (Colour)	35
A4 Single sided.....	35
A4 Double sided	35
A3 Single sided.....	35
A3 Double sided	36
Other	36
Property & Rates	36
Certificates.....	36
Property/Rates.....	36
Dishonoured Payments	37

Table Of Contents [continued]

Room Hire	37
Council Offices - Chambers/Committee/Interview Rooms	37
Holbrook Library	37
COMMUNITY SERVICES	39
Aged Care	39
Kala Court - Self Funded	39
Kala Court - Rental	39
Aged & Community Housing.....	39
Greater Hume Children Services	39
Family Day Care	39
Children Services Walla Walla	40
Children Services Henty	40
Children Services Holbrook	40
Children Services Culcairn.....	40
PUBLIC ORDER & SAFETY	41
Abandoned Article Impounding.....	41
Animal Control.....	41
Impounding	41
Dogs & Cats	41
Livestock	42
Dangerous Dog.....	42
Companion Animal Act Fees, Inspection and Registration.....	42
Pest Control	42
Companion Animals Permit Fees	42
RECREATION & CULTURE	44
Camping Grounds	44
Hire Charges	44
Burrumbuttock Camping Grounds	44
Henty Showground - Camping	44

Table Of Contents [continued]

Culcairn Caravan Park	44
Unpowered	44
Powered	45
Permanent - Own Van	45
On Site Cabin	45
Private Vans	45
Museums	45
Culcairn Museum - Station House	45
Holbrook Submarine	46
Entrance	46
Wymah School Museum	46
Public Halls	46
Hire Charges	46
Brocklesby Hall	46
Brocklesby School of Arts	46
Burrumbuttock Hall	47
Carabost Hall	48
Cookardinia Hall	48
Culcairn Hall	48
Gerogery Hall	49
Holbrook Hall	50
Jindera School of Arts	50
Lankeys Creek Hall	51
Little Billabong Public Hall	51
Mullengandra Hall	51
Walbundrie Hall	51
Walla Walla Hall	52
Wirraminna Environmental Education Centre	53
Woomargama Hall	53
Sportsgrounds.....	53
Hire Charges	53
Brocklesby Recreation Reserve	53

Table Of Contents [continued]

Culcairn Sportsground	54
Culcairn Town Tennis Club.....	54
Gerogery Recreation Reserve.....	54
Henty Tennis Club	54
Holbrook Complex	55
Jindera Recreation Reserve	55
Walla Walla Sportsground	55
Walbundrie Sportsground	55
Swimming Pool Charges	55
General Admission.....	55
Season Tickets	56
Private Pool Usages.....	56
TRANSPORT & ENGINEERING	57
Certificates.....	57
Concrete Driveways x 3m wide.....	57
Consents & Permits	57
Driveway Kerb & Channel Crossing x 4.5m wide.....	57
Heavy Vehicle Access.....	57
Kerb & Channel	57
Plant Hire.....	58
Including Operator	58
Water & Sewer	59
Road Opening Permit.....	59
Rural Addressing	59
Street Naming	60
Traffic Control Plans	60
WASTE MANAGEMENT	61
Disposal Fees	61
Cardboard Recycling	61
Tipping Fees	61

Table Of Contents [continued]

General Waste - 240 Litre Bin.....	61
Garbage & Green Waste	61
E-Waste	63
Disposal of Asbestos	64
Tyres	64
Waste Charges.....	65
Annual Charges.....	65
WATER & SEWER	66
Sewer.....	66
Access Charges	66
Residential	66
Non-Residential	66
Usage Charges	66
Back-Flow Prevention.....	67
Confined Space entry	67
Developer Charges.....	67
Development Servicing Plan Charges for Sewerage DSP Areas (Per Equivalent (ET) (Section 64).....	67
Sewer Connection Fee- Jindera Sewer Trunk Sewer Main	67
Sewer Connection Fees.....	68
Sewer Blockages / Chokes.....	68
Sewer Connections	68
Sewer Mains.....	68
Sewer Inspection Fee.....	69
Liquid Trade Waste Annual Fee	69
Liquid Trade Waste Application Fee.....	69
Liquid Trade Waste Usage Charges	69
Liquid Trade Waste Excess Mass Charges (Substance)	70
Tankered Waste (Septic Tank Waste Disposal Charge for Chemical Toilet, Effluent or Septic Sludge).....	70
Non Residential Sewer & Trade Waste.....	70
Discharge Factor	70
Water.....	76

Table Of Contents [continued]

Access Charges	76
Residential	76
Non-Residential	76
Usage Charges	76
Bulk Water Sales	76
Developer Charges.....	77
Inspection Fee	77
Locating Water and Sewer Services.....	77
Main Tappings Only (includes tapping & inspection).....	78
Mains	78
Meter Cover - Supply Only	78
Meter & Cover - Supply & Install (New Subdivision Only).....	78
Other Charges	79
Restriction.....	80
Re-use Usage Charges	80
Service Connections.....	80
Urban, Commercial & Industrial Short Water Service Connections maximum 6 metres in length (no road crossing)	80
Rural Short Water Service Connections maximum 6 metres in length (no road crossing)	80
Urban, Commercial & Industrial Long Water Service Connections maximum 30metres in length (with road crossing)	81
Rural Long Water Service Connections maximum 30metres in length (with road crossing)	82
Service Connection - Existing.....	82
Water Connection - Existing service pipe to property already exists (Meter connection and outlet assembly Only)	82
Water Connection Charges	83
Riverina Regional Library	84
LIBRARY	84
Inter Library Loan.....	84
Items for Sale.....	84
Other Charges	84
Overdue Charges	85
Printing/Photocopying	85

Table Of Contents [continued]

Replacement Charges..... 85

Reservation Charges 86

Administration Centre Meeting Room..... 86

DRAFT

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Greater Hume Council

BUILDING CONTROL, PLANNING & HEALTH ADMINISTRATION

Bonds

Protection of Footpath and K & G (Building Works) – per meter of frontage	\$100.00	\$100.00	N
Relocation of existing dwelling – satisfactory completion	\$3,000.00	\$3,000.00	N

Construction Certificates

Building Construction Certificate Application Table: not including inspections

Not exceeding \$5,000	\$90.50	\$100.00	N
Where CC lodged with DA and value \$5,001 – \$100,000	\$100.00 plus \$4.0 per \$1,000 or part thereof by which the cost exceeds \$5,000 Last year fee \$90.50 plus \$4.0 per \$1,000 or part thereof by which the cost exceeds \$5,000		N
Where CC lodged with DA and value \$100,001 – \$250,000	\$690.80 plus \$3.00 per \$1,000 or part thereof by which the cost exceeds \$100,000 Last year fee \$628.00 plus \$3.00 per \$1,000 or part thereof by which the cost exceeds \$100,000		N

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Building Construction Certificate Application Table: not including inspections [continued]

Where CC lodged with DA and value more than \$250,000	\$1,381.05 plus \$2.00 per \$1,000 or part thereof which the costs exceeds \$250,000		N
	Last year fee \$1,255.50 plus \$2.00 per \$1,000 or part thereof which the costs exceeds \$250,000		
Where Council acts as PCA outside area (not approval authority)	POA based on actual cost of processing and recognition of market forces		N

Building Construction Certificate Amendment

Minor application to amend Construction Certificate	\$55.00	\$55.00	N
General application to amend Construction Certificate	\$55.00	\$55.00	N

Subdivision Construction Certificate

Engineering assessment of civil works design

Involving 1 to 10 lots – per lot	\$30.00	\$40.00	N
Involving more than 10 lots – per lot	\$400 plus \$40.00 per lot in excess of ten		N
	Last year fee \$300 plus \$25.00 per lot in excess of ten		

Engineering inspection of subdivision civil works (charge at CC stage):

Involving 1 to 10 lots – per lot	\$40.00	\$50.00	N
----------------------------------	---------	---------	---

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Engineering inspection of subdivision civil works (charge at CC stage): [continued]

Involving more than 10 lots – per lot	\$500 plus \$50.00 per lot in excess of ten		N
	Last year fee \$400 plus \$30.00 per lot in excess of ten		

Certificates - Occupation

Interim Occupation Certificate	\$110.00	\$122.00	N
Final Occupation Certificate	\$110.00	\$122.00	N

Inspection Fees - Construction

Major Development	\$484.00	\$533.00	N
Minor Development	\$363.00	\$399.00	N
Critical Stage & Nominated Inspections if not in Package Price	\$121.00	\$133.50	N
Where Council conducts inspection for Accredited Certifier	\$176.00	\$194.00	N
Re-inspection or additional fee (at Council discretion)	\$121.00	\$133.00	N
A maximum of one pre-lodgement inspection will be undertaken at nil cost			

Inspection Fees - Swimming Pool Compliance

Swimming Pool Compliance – Initial Inspection	\$165.00	\$165.00	Y
Swimming Pool Compliance – Re- Inspection	\$110.00	\$110.00	Y

Development Application

Development Application Table (New)

Development application fee for erecting building, carrying out works or demolition:

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Development Application Table (New) [continued]

Estimated value up to \$5,000	\$110.00	\$129.00	Y
Estimated value \$5,001 – \$50,000	\$198 plus additional \$5 for each \$1,000 of value Last year fee \$170 plus additional \$3 for each \$1,000 of value		Y
Estimated value \$50,001 – \$250,000	\$412 plus additional \$3.64 for each \$1,000 value exceeds \$50,000 Last year fee \$352 plus additional \$3.64 for each \$1,000 value exceeds \$50,000		Y
Estimated value \$250,001 – \$500,000	\$1,356 plus additional \$2.34 for each \$1,000 value exceeds \$250,000 Last year fee \$1,160 plus additional \$2.34 for each \$1,000 value exceeds \$250,000		Y
Estimated value \$500,001 – \$1,000,000	\$2,041 plus an additional \$1.64 for each \$1,000 value exceeds \$500,000 Last year fee \$1,745 plus an additional \$1.64 for each \$1,000 value exceeds \$500,000		Y

DRAFT

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Development Application Table (New) [continued]

Estimated value \$1,000,001 – \$10,000,000	\$3,058 plus an additional \$1.44 for each \$1,000 value exceeds \$1,000,000		Y
	Last year fee \$2,615 plus an additional \$1.44 for each \$1,000 value exceeds \$1,000,000		
Estimated value more than \$10,000,000	\$18,565 plus an additional \$1.19 for each \$1,000 value exceeds \$10m		Y
	Last year fee \$15,875 plus an additional \$1.19 for each \$1,000 value exceeds \$10m		
Involving the erection of a dwelling < \$100,000	\$455.00	\$528.00	Y
Maximum fee payable for development for the purpose of one or more advertisements. Plus \$93 for each advertisement in excess of one or the fee is calculated in accordance with the Development Application Fee table – whichever is the greater.	\$285.00	\$285.00	Y
Development Application Fee not involving erection of building, works or demolition (use only)	\$285.00	\$333.00	Y

Complying Development Certificate Table

Not exceeding \$5,000	\$110.00	\$120.00	N
\$5,001 – \$100,000	\$120.00 plus \$6.00 for each \$1,000 or part thereof by which the estimated costs exceeds \$5,000		N
	Last year fee \$110.00 plus \$5.50 for each \$1,000 or part thereof by which the estimated costs exceeds \$5,000		

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Complying Development Certificate Table [continued]

\$100,001 – \$250,000	<p>\$954.25 plus \$7.00 for each \$1,000 or part thereof by which the estimate cost exceeds \$100,000</p> <p>Last year fee \$867.50 plus \$6.40 for each \$1,000 or part thereof by which the estimate cost exceeds \$100,000</p>	N
More than \$250,000	<p>\$1958.00 plus \$3.60 for each \$1,000 or part thereof by which the estimated cost exceeds \$250,000</p> <p>Last year fee \$1780.00 plus \$3.30 for each \$1,000 or part thereof by which the estimated cost exceeds \$250,000</p>	N

Complying Development Certificates

Swimming Pool	\$275.00	\$302.00	N
Industrial Change use	\$275.00	\$302.00	N
Commercial Change use	\$275.00	\$302.00	N
Bed & Breakfast	\$220.00	\$264.00	N
Subdivision (No additional lots created)	\$220.00	\$264.00	N
Modification of Complying Development Certificate	50% of the original fee		N

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Development involving the subdivision of land

Involving opening of a public road	\$777 plus \$65 per additional lot Last year fee \$665 plus \$65 per additional lot	Y
Not involving the opening of a public road	\$386 plus \$53 per additional lot Last year fee \$330 plus \$53 per additional lot	Y
Strata subdivision	\$386 plus \$65 per additional lot Last year fee \$330 plus \$65 per additional lot	Y

Certificates - Subdivision

Subdivision Certificate	\$200 + \$10 per lot	Y
-------------------------	----------------------	---

Designated Development

Designated Development (as prescribed by S251 EP&A Reg 2000)	\$1,076 in addition to any prescribed DA Fee Last year fee \$920 in addition to any prescribed DA Fee	Y
In addition to any fee payable under Part 15 Division 1 of the EPA Reg 2000		

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Development that requires advertising (additional fees)

Designated Development	\$2,220.00	\$2,220.00	Y
Advertised Development (as prescribed by LEP)	\$1,105.00	\$1,105.00	Y
Council must refund any part of the above fee paid for advertising under S252 EP&A Reg that is not spent in advertising the development			
Prohibited Development (as prescribed by LEP)	\$1,105.00	\$1,105.00	Y
Development that is required to be advertised in accordance with an environmental planning instrument or development control plan and is not designated development	Maximum of \$1,105		Y
Council must refund any part of the above fee paid for advertising under S252 EP&A Reg that is not spent in advertising the development			

Development

Additional Fees for Development that requires concurrence	An additional fee of \$164 to Council is to be provided on lodgement of the application	Y
	Last year fee An additional fee of \$140 to Council is to be provided on lodgement of the application	
Integrated Development (requires concurrence of external authority)	An additional fee of \$164 to Council is to be provided on lodgement of the application	Y
	Last year fee An additional fee of \$140 to Council is to be provided on lodgement of the application	

Redetermination

Maximum fee for a request for a redetermination in accordance with 82A(3) of EP & A Act

In the case of a request with respect to a development application that does not involve the erection of a building, the carrying out of a work or the demolition of a work or building	50% of original development application fee	Y
---	---	---

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Maximum fee for a request for a redetermination in accordance with 82A(3) of EP & A Act [continued]

In the case of a request to a development application that involves the erection of a dwelling house with an estimated cost of construction of \$100,000 or less	\$190.00	\$190.00	Y
--	----------	----------	---

Other Developments Table

Up to \$5,000	\$55.00	\$55.00	Y
\$5,001 – \$250,000	\$85 plus \$1.50 for each \$1,000 or part thereof of the estimated cost		Y
\$250,001 – \$500,000	\$500 plus \$0.85 for each \$1,000 or part thereof by which the estimated costs exceed \$250,000		Y
\$500,001 – \$1,000,000	\$712 plus \$0.50 for each \$1,000 or part thereof by which the estimated costs exceed \$500,000		Y
\$1,001,000 – \$10,000,000	\$987 plus \$0.40 for each \$1,000 or part thereof by which the estimated costs exceeds \$1,000,000		Y
More than \$10,000,000	\$4,737 plus \$0.27 for each \$1,000 or part thereof by which the estimated costs exceeds \$10,000,000.		Y
Plus an additional amount of \$620 if notice of the application is required to be given under S82 of the Act			

Residential Flat Building

DA requiring SEPP65 referral	\$760.00 plus standard DA Fee	Y
------------------------------	-------------------------------	---

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Post Determination

Estimated cost for development is between \$100,000 and \$1,000,000	\$150.00	\$150.00	Y
Estimated cost for development is over \$1,000,000	\$250.00	\$250.00	Y
Estimated cost for development is under \$100,00	\$55.00	\$55.00	N

Application under Part 4 of EP & A Act for Modification of Consent

Modification of Consent

Applications under Part 4 of EP&A Act for modification of consent

Modifications involving minor error, misdescription or miscalculation – S4.55(1) EP&A Act- maximum fee	\$71.00	\$83.00	Y
Modifications involving minimum environmental impact (S4.55(1A) or S4.56(1) of the EP&A Act, whichever is the lesser)	\$754 or 50% of original development fee, whichever is lesser		Y
	Last year fee \$645 or 50% of original development fee, whichever is lesser		
The maximum fee for an application under section 4.56(1) or 4.55(2) of the EP&A Act for modification of a development consent which is NOT of minimal environmental impact	50% of original application fee or other maximum fee as prescribed by Clause 258 of EP&A Regulation 2000		Y

Original Application

If the original fee for the application was less than \$100	50% of original fee		Y
If the fee for the original application was \$100 or more – In the case of an application with respect to a development application that does not involve the erection of a building, the carrying out of a work or the demolition of a work or building	50% of original fee		Y
If the fee for the original application was \$100 or more – In the case of a request with respect to a development application that involves the erection of a dwelling house with an estimated cost of construction of \$100,000 or less.	\$190.00	\$190.00	Y

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Modification Development Table

In the case of an application with respect to any other development application as set out in the table below

Up to \$5,000	\$55.00	\$55.00	Y
\$5,001 – \$250,000	\$85 plus \$1.50 for each \$1,000 or part thereof of the estimated cost		Y
\$250,001 – \$500,000	\$500 plus \$0.85 for each \$1,000 or part thereof by which the estimated costs exceeds \$250,000		Y
\$500,001 – \$1,000,000	\$712 plus \$0.50 for each \$1,000 or part thereof by which the estimated costs exceed \$500,000		Y
\$1,001,000 – \$10,000,000	\$987 plus \$0.40 for each \$1,000 or part thereof by which the estimated costs exceeds \$1,000,000		Y
More than \$10,000,000	\$4,737 plus \$0.27 for each \$1,000 or part thereof by which the estimated costs exceed \$10,000,000.		Y
Notification Fee in accordance with S4.55(2) or S4.56(1) of EP&A Act	Additional amount of \$665 if notice of the application is required to be given.		Y
An additional fee not exceeding \$760 is payable for development to which clause 115(3) applies	\$760.00	\$760.00	Y

Certificates - Bushfire Attack Level

Bushfire Attack Level Certificate	\$300.00	\$330.00	N
-----------------------------------	----------	----------	---

General

Verification letter relating to dwelling entitlements – per allotment	\$90.00	\$100.00	N
---	---------	----------	---

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

General [continued]

Application for variation of policy or DCP provision (includes report)	\$77.00	\$77.00	N
Stamping of more than 4 plans and spec when DA approved – per plan	\$11.00	\$11.00	N
Hard Copy of LEP/DCP	Not Provided		N
Certified Copy of Plan/Document	\$53.00	\$53.00	N
Archiving fee for Complying Development, Construction Certificates, Occupation Certificates, & Subdivision Certificates (CI 263)	\$35.00	\$35.00	N
Application for rezoning of land	\$4,000 up front and will undertaken at actual cost an surplus refunded		N
Provision of monthly approval listings – p.a.	\$330.00	\$350.00	N

Levies

Levies collected on behalf of external bodies by council

Long Service Leave Levy (works > \$25,000)	35% of the value of the application (construction certificate)	N
Planning Reform Levy (value > \$50,000)	64 cents for every \$1,000 of estimated value (Development Application)	N

Local Government Act Functions

Section 68 Approvals

Connect to Council Sewer Main	\$120.00	\$132.00	Y
Install Onsite Sewage Management (Septic) System	\$220.00	\$242.00	Y
Water Supply Work (Domestic Plumbing Approval)	\$170.00	\$187.00	Y
Amusement Device Approval	Nil		Y

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Section 68 Approvals [continued]

Place of Public Entertainment Approval – maximum of five years approval	\$300.00	\$330.00	Y
Install Manufactured Home/Moveable Dwelling in accordance with Regulations	\$540.00	\$594.00	Y
Install temporary structure on land	\$120.00	\$132.00	Y
Operate a Caravan Park or Camping Ground	\$220.00	\$242.00	Y
Install Solid Fuel Heating Appliance	\$87.70 or Nil charge where carried out with DA/CC		Y
	Last year fee \$77.00 or Nil charge where carried out with DA/CC		
Modification Section 68 Approvals	50% of the original fee payable		Y

Public Health Inspection Fees

Service/Fees

Food Premises Inspections

High – per inspection	\$95.00	\$95.00	N
Medium – per inspection	\$85.00	\$85.00	N
Low – per inspection	\$40.00	\$40.00	N
Community Facilities	No Charge		N
Re-inspection (at Council discretion)	\$85.00	\$85.00	N
Public Health Act Inspections	\$85.00	\$85.00	N
Skin penetration, Hairdressers, Pools, Spas, Mortuaries, Microbial Control etc.			

Onsite Sewerage Management System

Inspection fee – new installation	\$160.00	\$160.00	N
-----------------------------------	----------	----------	---

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Onsite Sewerage Management System [continued]

Compliance Inspection – property transaction	\$260.00	\$260.00	N
Charge – Per Annum	\$30.00	\$30.00	N
Reinspection Fee	\$100.00	\$100.00	N

Certificates

Noxious Weeds

Noxious Plants – Outstanding Notices on Property	\$105.00	\$105.00	Y
--	----------	----------	---

Planning Development Certificates

Section 10.7(2) (Zoning Certificate)	\$53.00	\$62.00	Y
Section 10.7(5) Certificate	\$80.00	\$94.00	Y
Section 10.7 Certificate Urgency Fee	\$110.00	\$110.00	Y
Process within 48 hours of receipt			
Section 735A Certificate (outstanding notices)	\$60.00	\$60.00	N
EPA Act Certificate (outstanding orders)	\$60.00	\$60.00	N
Provision of Drainage Diagram/ Septic Information Request	\$30.00	\$35.00	N
Title Search	\$20.00	\$20.00	N

Section 56.22 Building Certificate

Section 6.23 Building Certificate	\$250.00	\$250.00	Y
For Class 1 & 10 Buildings			
In a case where the applicant relates to a part of a building and that part consists of an external wall only or does not otherwise have a floor area.	\$250.00	\$250.00	Y
Copy of a Building Certificate	\$13.00	\$13.00	Y
Additional inspection required CL260(2) EP & A Regulation	\$90.00	\$90.00	Y

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Building based on floor area

Not exceeding 200 square metres	\$250.00	\$250.00	Y
200 to 2,000 square metres	\$250 plus 50c per square metre over 200		Y
Exceeding 2,000 square metres	\$1,165 plus 7.5c per square metre over 2,000		Y

Pollution Control

Prevention Notice	\$591.00	\$591.00	Y
Clean Up Notice	\$591.00	\$591.00	Y
Compliance Cost Notice – per hour	\$50.00	\$60.00	N
Inspection of Register		Nil	N

DRAFT

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

CEMETERY

Cemeteries

Fee for Grave Digging

Excavation fee by quotation (unless stated as included)	By Quotation	N
---	--------------	---

General

Plaque removal & refitting – Cost of plaque PLUS	\$120.00	\$120.00	N
Reservation fees (applicable fee plus 10%)	Current cost + 10%		N
Minor Disturbance Fee	\$50.00	\$50.00	N
Hire of Shade Shelter only		No Charge	N
Hire of Shade Shelter including delivery & erection by Council Staff	\$180.00	\$180.00	N

General Section

Site Purchase – Adult	\$748.00	\$748.00	N
Site Purchase – Infant/stillborn	\$440.00	\$440.00	N
Reopening of Grave (2nd Interment)	\$330.00	\$330.00	N
Interment of Ashes	\$407.00	\$407.00	N
Special circumstances - not niche wall or garden - including excavation for urn & bronze plaque to value of \$130.00			
Garden Section (where provided) – interment of ashes	\$418.00	\$418.00	N
Including excavation for urn & bronze plaque to value of \$140.00			
Paupers Grave	No Charge		N

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Historic Search

Search of historic/cemetery records per hour (one hour minimum)	\$55.00	\$55.00	N
---	---------	---------	---

Lawn Section

Including bronze plaque to value of \$400 for 1st interment

Including bronze plaque to value of \$120 for 2nd interment

Site Purchase – Adult	\$1,320.00	\$1,320.00	N
Site Purchase – Infant/Stillborn	\$1,210.00	\$1,210.00	N
2nd Interment	\$682.00	\$682.00	N
Interment of ashes (General) where Council not providing excavation or plaque	\$176.00	\$176.00	N

Niche Wall

Includes bronze plaque to the value of \$130

Interment fee	\$361.00	\$361.00	N
Planting a shrub	\$67.00	\$67.00	N
in addition to burial of ashes - not including supply of shrub			

Permits

Monument	\$50.00	\$50.00	N
Headstone	\$50.00	\$50.00	N
Kerbing	\$50.00	\$50.00	N

Upright Memorial

includes upright memorial headstone with 1st inscription

Site purchase	\$1,980.00	\$1,980.00	N
---------------	------------	------------	---

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Upright Memorial [continued]

2nd Interment	\$632.00	\$682.00	N
---------------	----------	----------	---

Burrumbuttock Cemetery

Interment of Ashes	\$110.00	\$110.00	N
Reopen Grave	\$220.00	\$220.00	N
Interment and site purchase	\$220.00	\$300.00	N
Interment in reserved site	\$110.00	\$150.00	N
Contact - Barry Mott - 02 6029 3339			

Goombargana Cemetery

Plot Maintenance -Donation	\$100.00	\$100.00	N
General Monumental Section	\$220.00	\$220.00	N
Lawn Cemetery	\$330.00	\$330.00	N
Pre-Plot Purchase	\$110.00	\$110.00	N
Contact - Noel Shippard - 0438 354 120			

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

CORPORATE SERVICES

Administration

Access to Information (GIPA)

Application Fee – Initial Formal Application	\$30.00	\$30.00	Y
50% reduction for Pensioner Concession Card, full time student or non-profit organisation			
Additional Processing Charges – per hour	\$30.00	\$30.00	Y
50% reduction for Pensioner Concession Card, full time student or non-profit organisation			
Application Fee – Internal Review	\$40.00	\$40.00	Y
50% reduction for Pensioner Concession Card, full time student or non-profit organisation			
Processing charge-personal affairs after first 20 hours	\$30.00	\$30.00	Y
Application Fee - Informal GIPA	\$30.00	\$30.00	Y

Closure of Dedicated Public Road

Road Closing Application Fee - Unformed (vests in Crown)	\$0.00	\$4,500.00	N
--	--------	------------	---

Land - Leasing and Licencing

Closure of Dedicated Public Road

Road Closing Application Fee - formed Council Road	\$2,200.00	\$2,500.00	N
Application Bond	\$5,000.00	\$5,000.00	N

Unused Road Lease

Annual rental	\$130.00	\$150.00	N
---------------	----------	----------	---

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Unused Road Lease [continued]

Administration Fee for renewal of existing lease	\$170.00	\$190.00	N
Administration Fee for new lease	\$250.00	\$280.00	N

Licence Fees

Crown Land - Short-term Licence Application Fee	\$250.00	\$270.00	N
---	----------	----------	---

Books & CD

Three Shires & Their Councils	\$28.95	\$28.95	N
Culcairn 25 Years On 1983-2008	\$20.00	\$20.00	N
Henty History Book	\$25.00	\$25.00	N
Culcairn – Our Heritage		Out of Print	N
Holbrook – Submarine Town	\$9.90	\$9.90	N
Postage per book	\$12.00	\$12.00	N
Shire History Publications on CD	\$15.00	\$15.00	N
Morven on the Billabong	\$25.00	\$25.00	N
Murray River Access Book	\$8.00	\$8.00	N

Binding

Comb Binding 12mm	\$3.50	\$3.50	N
Comb Binding 20mm	\$4.80	\$4.80	N
Comb Binding 25mm	\$5.80	\$5.80	N
Comb Binding 45mm	\$9.00	\$9.00	N
Binding Covers – Each (Front or Back)	\$1.10	\$1.10	N
Wire Binding 8mm	\$4.50	\$4.50	N
Wire Binding 12mm	\$5.50	\$5.50	N

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Folding/Sorting/Collating

Per 500	\$44.00	\$44.00	N
---------	---------	---------	---

Hire Equipment

Shade Sail	\$180.00	\$180.00	N
Data Projector	\$66.00	\$66.00	N
Laptop Computer	\$55.00	\$55.00	N
Whiteboard	\$22.00	\$22.00	N
Projector Screen	\$22.00	\$22.00	N
PA System	\$55.00	\$55.00	N
Deposit (for each occasion hired)	\$200.00	\$200.00	N

Laminating

A4 sheet each	\$2.50	\$2.50	N
A3 sheet each	\$4.50	\$4.50	N

Newsletters - Advertising

Culcairn Oasis

Per Issue

Classified (1/16 page)	\$10.00	\$10.00	N
Classified (1/8 page)	\$20.00	\$20.00	N
Classified (1/4 page)	\$40.00	\$40.00	N
Classified (1/2 page)	\$80.00	\$80.00	N
Classified (Full Page)	\$160.00	\$160.00	N

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Per Issue [continued]

Insert (not printed at Council)	\$100.00	\$100.00	N
Insert (printed at Council)	\$100.00	\$100.00	N

Setting up of advertisement

Classified (1/8 page)	\$15.00	\$15.00	N
Classified (1/4 page)	\$20.00	\$20.00	N
Classified (1/2 page)	\$30.00	\$30.00	N
Classified (Full Page)	\$35.00	\$35.00	N
Insert (printed at Council)	\$35.00	\$35.00	N

Henty Headerlines

Per Issue

Classified (1/16 page)	\$20.00	\$20.00	N
Classified (1/8 page)	\$40.00	\$40.00	N
Classified (1/4 page)	\$55.00	\$55.00	N
Classified (1/2 page)	\$80.00	\$80.00	N
Classified (Full Page)	\$150.00	\$150.00	N

Holbrook Happenings

Per Issue

Classified (1/16 page)	\$18.00	\$18.00	N
Classified (1/8 page)	\$36.00	\$36.00	N
Classified (1/4 page)	\$72.00	\$72.00	N
Classified (1/2 page)	\$144.00	\$144.00	N

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Per Issue [continued]

Classified (Full Page)	\$288.00	\$288.00	N
Insert (not printed at Council)	\$150.00	\$150.00	N
Insert (printed at Council)	\$100.00	\$100.00	N

Setting up of Advertisement

Classified (1/16 page)	\$0.00	\$0.00	N
Classified (1/8 page)	\$15.00	\$15.00	N
Classified (1/4 page)	\$20.00	\$20.00	N
Classified (1/2 page)	\$30.00	\$30.00	N
Classified (Full Page)	\$35.00	\$35.00	N
Insert (printed at Council)	\$35.00	\$35.00	N

Photocopying (Black & White)

A4 Single sided

Per sheet

< 20 Copies	\$0.40	\$0.40	N
Up To 50 copies	\$0.30	\$0.30	N
Up To 100 copies	\$0.20	\$0.20	N
Up To 500 copies	\$0.15	\$0.15	N
> 500 copies	\$0.10	\$0.10	N

A4 Double sided

Per sheet

< 20 copies	\$0.50	\$0.50	N
-------------	--------	--------	---

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

A4 Double sided [continued]

Up To 50 copies	\$0.40	\$0.40	N
Up To 100 copies	\$0.30	\$0.30	N
Up To 500 copies	\$0.20	\$0.20	N
> 500 copies	\$0.15	\$0.15	N

A3 Single sided

Per sheet

< 20 copies	\$0.80	\$0.80	N
Up To 50 copies	\$0.60	\$0.60	N
Up To 100 copies	\$0.40	\$0.40	N
Up To 500 copies	\$0.30	\$0.30	N
> 500 copies	\$0.20	\$0.20	N

A3 Double sided

Per sheet

< 20 copies	\$1.00	\$1.00	N
Up To 50 copies	\$0.80	\$0.80	N
Up To 100 copies	\$0.60	\$0.60	N
Up To 500 copies	\$0.40	\$0.40	N
> 500 copies	\$0.30	\$0.30	N

Other

School Assignments/Projects & Non Funded Organisations (per sheet)	\$0.40	\$0.40	N
Up to 50 sheets			

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Other [continued]

Sorting & collating – per hour or part thereof	\$44.00	\$44.00	N
--	---------	---------	---

Photocopying (Colour)

A4 Single sided

< 20 copies	\$0.80	\$0.80	N
Up To 50 copies	\$0.70	\$0.70	N
Up To 100 copies	\$0.65	\$0.65	N
Up To 500 copies	\$0.50	\$0.50	N
> 500 copies	\$0.40	\$0.40	N

A4 Double sided

< 20 copies	\$1.20	\$1.20	N
Up To 50 copies	\$1.00	\$1.00	N
Up To 100 copies	\$0.90	\$0.90	N
Up To 500 copies	\$0.80	\$0.80	N
> 500 copies	\$0.65	\$0.65	N

A3 Single sided

< 20 copies	\$1.20	\$1.20	N
Up To 50 copies	\$1.00	\$1.00	N
Up To 100 copies	\$0.90	\$0.90	N
Up To 500 copies	\$0.80	\$0.80	N
> 500 copies	\$0.65	\$0.65	N

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

A3 Double sided

< 20 copies	\$2.40	\$2.40	N
Up To 50 copies	\$2.00	\$2.00	N
Up To 100 copies	\$1.80	\$1.80	N
Up To 500 copies	\$1.60	\$1.60	N
> 500 copies	\$1.20	\$1.20	N

Other

School Assignments/Projects & Non Funded Organisations (per sheet)	\$0.80	\$0.80	N
Sorting & collating – per hour or part thereof	\$44.00	\$44.00	N
Copies of Strategic Plans and Corporate Documents	\$40.00	\$36.36	N

Property & Rates

Certificates

Section 603 Certificate	\$85.00	\$90.00	Y
Section 603 Certificate Urgency Fee	\$60.00	\$60.00	N
Process within 24 hours of receipt			
Special Water Meter Reading (if required on S603 Certificate)	\$80.00	\$90.00	N

Property/Rates

Written inquiry (not 603 Cert)	\$30.00 - rating records - searches involving over 15 min investigation (per half hour)		N
Copy of Rates Notice (for non Council purposes)	\$10.00	\$10.00	N
Valuation Extract (per assessment)	\$10.00	\$10.00	N

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Property/Rates [continued]

Urgency Fee	\$60.00	\$60.00	N
Process within 48 hours of receipt			
Accrual of Interest on Rates, Charges, Water & Sewer Usage		6.00%	Y
		Last year fee 6.00%	
Refer s566 Local Government Act 1993) (Fixed by Act)			

Dishonoured Payments

Dishonoured Payment Fee	Equivalent to Financial Institution Fee	N
-------------------------	--	---

Room Hire

Council Offices - Chambers/Committee/Interview Rooms

Half Day (Room Only)	\$40.00	\$40.00	N
Evening	\$50.00	\$50.00	N
Full Day (Room Only)	\$75.00	\$75.00	N
Non Funded Organisations	50% of listed fee		N

Holbrook Library

Meeting Rooms 1 AND 2 (both rooms) – per Full Day	\$0.00	\$180.00	N
Meeting Rooms 1 AND 2 (both rooms) – per Half Day	\$0.00	\$90.00	N
Meeting Rooms 1, 2 OR 3 (1 room only) – per Half Day	\$0.00	\$60.00	N
Meeting Rooms 1, 2 OR 3 (1 room only) – per Full Day	\$0.00	\$175.00	N
Meeting Rooms 1, 2 OR 3 (1 room only) – per hour	\$25.00	\$25.00	N

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Holbrook Library [continued]

Meeting Rooms 1 AND 2 (both rooms) – per hour	\$38.50	\$38.50	N
Meeting Room – Non Funded Organisations	50% of listed fees		N
Catering	By Quotation		N
Meeting Room – Set-up of Tables and Chairs – per person	\$1.10	\$1.10	N
Meeting Room – Provide Mints and Water – per person	\$1.10	\$1.10	N
Photo manipulation	By Quotation		N
Sending an Email – per email	\$3.00	\$3.00	N
Scanning (plus printing or disc charges)	\$0.50	\$0.50	N
Set up Business Card/Flyer – per hour	\$44.00	\$44.00	N
Photo Printing A4 per print	\$4.00	\$4.00	N
Photo Printing 4 x 6 up to 10 prints (each)	\$0.75	\$0.75	N
Photo Printing 4 x 6 >10 prints (each)	\$0.50	\$0.50	N
Bulk Photo Printing	By Quotation		N
Passport Photos (each)	\$15.00	\$15.00	N
Table Hire (per table per day)	\$3.50	\$3.50	N
Chair Hire (per chair per day)	\$1.10	\$1.10	N
Group Training	By Quotation		N

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

COMMUNITY SERVICES

Aged Care

Kala Court - Self Funded

Entry Contribution per Unit	\$190,000.00	\$193,000.00	N
Subject to review following valuation			
Fortnightly Service Fee	\$115.00	\$115.00	N

Kala Court - Rental

Fortnightly Rent	25% of Couples Pension	N
	Last year fee 25% of Tenants' Income	

Aged & Community Housing

Fortnightly Rent	25% of Tenants' Income	N
------------------	------------------------	---

Greater Hume Children Services

Family Day Care

Administration Levy per childcare hour	\$1.50	\$1.65	N
Educator Levy per week	\$6.00	\$6.00	N

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Family Day Care [continued]

Family Registration Fee	Nil	N
-------------------------	-----	---

Children Services Walla Walla

Daily Fees	\$95.00	\$99.75	N
No Food Included			

Children Services Henty

Daily Fees	\$95.00	\$99.75	N
No Food Included			

Children Services Holbrook

Daily Fees	\$95.00	\$99.75	N
No Food Included			

Children Services Culcairn

Daily Fees	\$95.00	\$99.75	N
No Food Included			

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

PUBLIC ORDER & SAFETY

Abandoned Article Impounding

Motor Vehicles	\$250.00	\$275.00	N
Plus Actual Cost			
Storage of Impounding Item – per day	\$20.00	\$22.00	N

Animal Control

Impounding

Dogs & Cats

Release Fees – Dogs	\$80.00	\$80.00	N
Plus registration and microchipping charges as necessary			
Release Fees – Cats	\$40.00	\$40.00	N
Plus registration and microchipping charges as necessary			
Feeding Per Day or part thereof – includes entry & exit days – Dogs	\$38.00	\$38.00	N
Feeding Per Day or part thereof – includes entry & exit days – Cats	\$27.00	\$27.00	N
Surrender (Re-Homing) – Cats	\$70.00	\$70.00	N
Surrender (Re-Homing) – Small Dogs	\$100.00	\$100.00	N
Surrender (Re-Homing) – Large Dogs	\$150.00	\$150.00	N
Where vet attention is required for an impounded dog	To be recovered from owner on basis of actual cost to Council.		Y
The amount charged by the vet is to be collected from the owner of the dog prior to release			
Microchipping Before Release	\$55.00	\$55.00	N

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Livestock

Council will recover the actual costs of a stock impounding exercise from the identified owner prior to release or sale.		At Cost	N
Impounding Fee – per head	\$60.00	\$60.00	N
Feeding Fee – per head – per day	\$39.00	\$39.00	N

Dangerous Dog

Certificate of Compliance required for dangerous and restricted dog enclosures	\$150.00	\$150.00	Y
Dangerous Dog Signs		At Cost	N
Dangerous Dog Collars		At Cost	N

Companion Animal Act Fees, Inspection and Registration & Control Registration

Microchipping, By Request	\$60.00	\$60.00	N
Entire (not desexed)	\$216.00	\$224.00	Y
Desexed	\$60.00	\$66.00	Y
Registration is for Companion Animal lifetime Vet Certificate required or Statutory Declaration			
Desexed (Owned by Pensioner)	\$26.00	\$27.00	Y
Registered Breeders	\$60.00	\$66.00	Y
Assistance Animals		Exempt	Y
An Assistance Animal includes a guide dog, a dog trained to assist a person in activities where hearing is required or any other animal trained to assist a person alleviate the effect of a disability. Assistance Companion Animal does not include therapy animals			
Desexed – Acquired from Pound or Shelter	\$30.00	\$0.00	Y

Pest Control

Companion Animals Permit Fees

Cat Entire (not Desexed)	\$80.00	\$56.00	Y
--------------------------	---------	---------	---

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Companion Animals Permit Fees [continued]

Dangerous Dog	\$195.00	\$197.00	Y
Late Fee	\$15.00	\$18.00	Y
Restricted Dog	\$195.00	\$197.00	Y

DRAFT

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

RECREATION & CULTURE

Camping Grounds

Hire Charges

Burrumbuttock Camping Grounds

Unpowered Site – per day	Donation Appreciated	N
Powered Site – per day	Available at a small cost	N
Contact - Darryl Jacob - 02 6029 3319		

Henty Showground - Camping

Unpowered Site – per day	\$10.00	\$10.00	N
Powered Site – per day	\$15.00	\$15.00	N
Field Day Camping – Unpowered Site – per day	\$20.00	\$20.00	N
Field Day Camping – Powered Site – per day	\$28.00	\$28.00	N
Field Day Camping – Regular Hire – Monthly	\$55.00	\$55.00	N
Contact - Kerry Small - 02 6929 3066			

Culcairn Caravan Park

Unpowered

Per night (2 persons)	\$15.00	\$16.60	N
Extra charge/person over 5 yrs.	\$2.50	\$2.80	N
Per week (2 persons)	\$70.00	\$77.00	N
Extra charge/person over 5 yrs.	\$15.00	\$16.60	N

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Powered

Per night (2 persons)	\$25.00	\$27.50	N
Extra charge/person over 5 yrs.	\$5.10	\$5.70	N
Per week (2 persons)	\$110.00	\$121.00	N
Extra charge/person over 5 yrs.	\$20.00	\$22.00	N

Permanent - Own Van

Per week – powered (2 persons) up to 27 days	\$90.00	\$99.00	N
Per week – powered (2 persons) 28 days and over (5.5% GST)	\$85.00	\$93.50	N

On Site Cabin

Per night – up to 2 persons	\$77.00	\$85.00	N
Additional Adult charge	\$11.00	\$12.20	N
Additional Child charge	\$5.70	\$6.30	N
Permanent – per week – up to 27 days	\$440.00	\$484.00	N
Permanent – per week – greater than 27 days	\$385.00	\$424.00	N

Private Vans

Annual on Site Fee	\$330.00	\$363.00	N
Permanent – per week – 28 days and over (5.5% GST)	\$133.00	\$146.50	N

Museums

Culcairn Museum - Station House

Entry Fee	Gold Coin Donation		N
Wedding Photos	\$40.00	\$40.00	N

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Holbrook Submarine

Entrance

Family (each)	\$15.00	\$15.00	N
Adult (each)	\$7.00	\$8.00	N
Pensioner (each)	\$5.00	\$5.00	N
Child (each)	\$3.00	\$4.00	N
Adult Group Entry (each)	\$4.50	\$5.00	N
Special Group Entry (each)	\$4.00	\$5.00	N

Wymah School Museum

Wymah School Musum	\$0.00	\$2.00	N
--------------------	--------	--------	---

Public Halls

Hire Charges

Brocklesby Hall

Main Hall	\$33.00	\$33.00	N
Supper Room	\$33.00	\$33.00	N
Kitchen	\$33.00	\$33.00	N
RSL Meeting Room	\$16.60	\$16.60	N

Brocklesby School of Arts

Security Bond	\$100.00	\$100.00	N
Main Hall (incl. Cloak Room)	\$44.00	\$44.00	N
Supper Room	\$44.00	\$44.00	N

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Brocklesby School of Arts [continued]

Kitchen (incl. use of Equipment)	\$44.00	\$44.00	N
RSL Room	\$16.50	\$16.50	N
Gas Heaters – Supply own gas	\$30.00	\$30.00	N
Wooden Trestle Tables – each	\$10.00	\$10.00	N
Fold-up Tables – each	\$5.50	\$5.50	N
Old Stacking Chairs – each	\$0.55	\$0.55	N
Plastic Stacking Chairs – each	\$1.10	\$1.10	N
Bain Marie	\$15.50	\$15.50	N
Microwave	\$10.00	\$10.00	N
Urn	\$5.10	\$5.10	N
White Polyester Tablecloths – each	\$5.00	\$5.00	N
Dinner Plates – each	\$0.40	\$0.40	N
Dessert/Soup Bowl – each	\$0.40	\$0.40	N
Side Plates – each	\$0.20	\$0.20	N
Stacking Tea Cups – each	\$0.20	\$0.20	N
Saucers – each	\$0.10	\$0.10	N
Jugs – each	\$0.30	\$0.30	N
Large Bowl – each	\$0.50	\$0.50	N
Glasses – each	\$0.20	\$0.20	N
Salt & Pepper Shakers	\$0.20	\$0.20	N
Spoon, teaspoon – per set	\$0.50	\$0.50	N
Knife, Fork & Spoon – per set	\$0.30	\$0.30	N
Serving Spoon	\$0.20	\$0.20	N

Burrumbuttock Hall

Main Hall	\$110.00	\$110.00	N
Supper Room and Kitchen	\$65.00	\$65.00	N

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Burrumbuttock Hall [continued]

Supper Room – meeting	\$30.00	\$30.00	N
Meeting Room	\$10.00	\$10.00	N
Tables – each	\$5.50	\$5.50	N
Chairs – each	\$1.10	\$1.10	N
Bar-b-que	\$25.00	\$25.00	N
PA System	\$100.00	\$100.00	N
Refundable bond	\$500.00	\$500.00	N
Contact - Jeff Litchfield - 02 6029 3227			

Carabost Hall

Hire of Hall – half day	\$55.00	\$55.00	N
Hire of Hall – full day	\$110.00	\$110.00	N
Non Funded Organisations	\$5.50	\$5.50	N
Catering		By Quotation	N
Table Hire – each	\$5.10	\$5.10	N
Chair Hire – each	\$1.00	\$1.00	N

Cookardinia Hall

Hall Hire – per day	\$50.00	\$50.00	N
Heater Hire – per hour	\$10.00	\$10.00	N
Tables – each	\$10.00	\$10.00	N
Chairs – each	\$0.20	\$0.20	N

Culcairn Hall

Hall only – half day	\$60.50	\$60.50	N
Hall only – full day	\$100.00	\$100.00	N

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Culcairn Hall [continued]

Supper Room – half day	\$40.00	\$40.00	N
Supper Room – full day	\$80.00	\$80.00	N
Entire Facility – half day (excluding Old Library)	\$90.00	\$90.00	N
Entire Facility – full day (Excluding Old Library)	\$165.00	\$165.00	N
Hall Hire – Hourly Rate	\$25.00	\$25.00	N
Old Library – Per Hour	\$20.00	\$20.00	N
Old Library – Half Day	\$40.00	\$40.00	N
Old Library – Full Day	\$80.00	\$80.00	N
Table Hire – External Use – Each	\$5.00	\$5.00	N
Chair Hire – External Use – Each	\$1.10	\$1.10	N
Security Deposit – Double Fee to a maximum of \$300.00	\$300.00	\$300.00	N
Refundable after 7 days post function			
Security Deposit – Tables & Chairs External Use	\$100.00	\$100.00	N
Refundable after 7 days post function			

Gerogery Hall

Hall only – per hour	\$20.00	\$20.00	N
Maximum Rental per day	\$150.00	\$150.00	N
Hall only – per half day	\$75.00	\$75.00	N
Security Deposit	\$200.00	\$200.00	N
Refundable after 7 days post function			
Tables – External Use – Each	\$3.50	\$3.50	N
Chairs – External Use – Each	\$1.10	\$1.10	N
Security Deposit for the hire of tables and chairs	\$100.00	\$100.00	N

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Holbrook Hall

Shire Hall, Supper Room & Kitchen – per hour	\$50.00	\$50.00	N
Maximum Rental per day	\$250.00	\$250.00	N
Shire Hall only – per hour	\$25.00	\$25.00	N
Maximum Rental per day	\$150.00	\$150.00	N
Supper Room & Kitchen – per hour	\$25.00	\$25.00	N
Maximum Rental per day	\$150.00	\$150.00	N
Supper Room only – per hour	\$15.00	\$15.00	N
Maximum Rental per day	\$70.00	\$70.00	N
Security Deposit	\$300.00	\$300.00	N
Refundable after 7 days post function			

Security Deposit – Tables & Chairs External Use	\$100.00	\$100.00	N
Refundable after 7 days post function			

Non Profit Organisations	50% of all above fees & charges		N
Tables – external use – each	\$3.50	\$3.50	N
Chairs – external use – each	\$1.10	\$1.10	N

Jindera School of Arts

Supper Room – per hour	\$20.00	\$20.00	N
Supper Room and Kitchen – per hour	\$25.00	\$25.00	N
Main Hall, Supper Room and Kitchen – per hour, day use	\$40.00	\$40.00	N
Main Hall, Supper Room and Kitchen – full day until midnight	\$150.00	\$150.00	N
Main Hall, Supper Room and Kitchen – after midnight – extra charge	\$25.00	\$25.00	N
Chair Hire – each	\$0.50	\$0.50	N
Table Hire – each	\$5.10	\$5.10	N

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Lankeys Creek Hall

Chairs – each	\$2.50	\$2.50	N
Hall Hire	\$60.00	\$60.00	N
Cool room		Donation	N
Tables – each	\$5.00	\$5.00	N

Little Billabong Public Hall

Hall Hire - Half Day	\$66.00	\$66.00	N
Hall Hire - Full Day	\$110.00	\$110.00	N
Hall Hire – Night	\$165.00	\$165.00	N
Table Hire – each	\$55.00	\$55.00	N
Chair Hire – each	\$55.00	\$55.00	N
Crockery & Cutlery	\$55.00	\$55.00	N

Mullengandra Hall

Hall Hire	\$150.00	\$150.00	N
Table Hire – each	\$5.10	\$5.10	N
Chair Hire – each	\$1.00	\$1.00	N

Walbundrie Hall

Supper Room & Kitchen – Full Night or more than 3 hours	\$110.00	\$110.00	N
Supper Room & Kitchen – Half Night or 3 hours and less	\$55.00	\$55.00	N
Day Rate	\$55.00	\$55.00	N
Concert or Deb Practice	\$5.50	\$5.50	N
Meetings in Supper Room	\$22.00	\$22.00	N
Meeting Room only	\$11.00	\$11.00	N
Crockery and Cutlery – per dozen	\$2.20	\$2.20	N
Stackable Chairs – each	\$2.20	\$2.20	N

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Walbundrie Hall [continued]

Wooden forms – each	\$1.10	\$1.10	N
Folding Tables – each	\$11.00	\$11.00	N
Table Cloths – each	\$3.30	\$3.30	N
Cleaning – Hall and Stage Rooms	\$110.00	\$110.00	N
Cleaning – Supper Room	\$88.00	\$88.00	N
Cleaning – Meeting Room	\$55.00	\$55.00	N
Cleaning – Toilets – each	\$44.00	\$44.00	N

Walla Walla Hall

Main Hall – half day	\$44.00	\$44.00	N
Main Hall – full day	\$77.00	\$77.00	N
Main Hall – night	\$55.00	\$55.00	N
Hall and Kitchen – half day	\$22.00	\$22.00	N
Hall and Kitchen – full day	\$44.00	\$44.00	N
Entire Complex – half day	\$55.00	\$55.00	N
Entire Complex – full day	\$99.00	\$99.00	N
Memorial Hall – meetings – half day	\$11.00	\$11.00	N
Memorial Hall – meetings – night	\$16.50	\$16.50	N
Security Deposit	\$100.00	\$100.00	N
Security Deposit for functions serving alcohol	\$200.00	\$200.00	N
Plates – each	\$0.25	\$0.25	N
Side Plates – each	\$0.25	\$0.25	N
Dessert Bowls – each	\$0.25	\$0.25	N
Cups or Mugs – each	\$0.25	\$0.25	N
Saucers – each	\$0.25	\$0.25	N
Salt & Pepper shakers – pair	\$0.20	\$0.20	N
Cutlery – per setting	\$0.30	\$0.30	N

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Walla Walla Hall [continued]

Water/Beer jugs – each	\$2.20	\$2.20	N
Chairs – each	\$0.50	\$0.50	N
Trestle Tables – each	\$3.30	\$3.30	N

Wirraminna Environmental Education Centre

Half Day	\$50.00	\$50.00	N
Full Day	\$110.00	\$110.00	N
Excursions by School Children (each)	\$3.00	\$3.00	N

Woomargama Hall

Hire of Hall – per hour	\$22.00	\$22.00	N
Hire of Hall – full day	\$121.00	\$121.00	N
Security Deposit	\$100.00	\$100.00	N
Refundable after 7 days post function			
Non Funded Organisations	\$7.70	\$7.70	N
Permanent Bookings – Long Term – per day	\$44.00	\$44.00	N
Cleaning after hire	\$30.00	\$30.00	N
Contact - Julie Adams - 0409 362 686			

Sportsgrounds

Hire Charges

Brocklesby Recreation Reserve

Function Room Hire & Bar Facilities	\$120.00	\$120.00	N
-------------------------------------	----------	----------	---

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Brocklesby Recreation Reserve [continued]

Function Room Hire Only	\$80.00	\$80.00	N
Whole Building	\$200.00	\$200.00	N

Culcairn Sportsground

Full Day Hire – Andrew Hoy Pavilion	\$210.00	\$210.00	N
1/2 Day Hire – Andrew Hoy Pavilion	\$110.00	\$110.00	N
Ground Hire	\$210.00	\$210.00	N
School Hire	\$55.00	\$55.00	N

Culcairn Town Tennis Club

Hire Courts – Members	\$0.00	\$0.00	N
Hire Courts – Non-Members	\$7.00	\$7.00	N
Contact - Chris Fagan - 0432 896 390			

Gerogery Recreation Reserve

Ground Hire	\$100.00	\$100.00	N
-------------	----------	----------	---

Henty Tennis Club

Hire Clubrooms - per hour	\$25.00	\$25.00	N
Night Tennis Hire	\$15.00	\$15.00	N
Tennis Court Lights	\$50.00	\$50.00	N
Members		No Charge	N
Non-Members	\$10.00	\$10.00	N
Hire of Courts - per hour			
Contact - Kristy Brennan - 0429 448 009			

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Holbrook Complex

Clubrooms	\$200.00	\$200.00	N
Stadium	\$250.00	\$250.00	N
Grounds	\$150.00	\$150.00	N
Contact - Marylou Hodges -			

Jindera Recreation Reserve

Hire Grounds	\$220.00	\$220.00	N
Contact - Jenny O'Neill - 0438 263 417			

Walla Walla Sportsground

Pavilion Hire – per day	\$100.00	\$100.00	N
Sportsground Hire – per day	\$150.00	\$150.00	N
Caravan Park Rates – per Night	\$15.00	\$15.00	N
Caravan Park Rates – per week	\$50.00	\$50.00	N
Camping – Unpowered Site – per day	\$5.00	\$7.50	N
Contact - John Mullavey - 0429 039 322			

Walbundrie Sportsground

Pavilion Hire – Function/Party	\$110.00	\$110.00	N
Pavilion Hire – Meetings	\$15.00	\$15.00	N

Swimming Pool Charges

General Admission

Adult	\$3.50	\$4.00	N
-------	--------	--------	---

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

General Admission [continued]

Students and children (Secondary School & under)	\$2.50	\$3.00	N
Pensioners	\$2.50	\$3.00	N
Spectator	\$1.50	\$1.50	N
School events (Carnival, Sport, PE)	\$1.50	\$1.50	N
Replacement for lost card (any type)	\$5.10	\$5.10	N

Season Tickets

50% discount for purchase from 17 January

Family (2 nominated adults + children 16 years & under)	\$160.00	\$190.00	N
Single Adult	\$90.00	\$105.00	N
Pension Family (all adults must be eligible pensioners)	\$110.00	\$125.00	N
Pension Single + child secondary school & under	\$50.00	\$60.00	N

Private Pool Usages

Out of Hours - Lessons/Activities - Season	\$0.00	\$250.00	N
Out of Hours fee for use of swimming pool per hour	\$50.00	\$60.00	N

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

TRANSPORT & ENGINEERING

Certificates

Flood Prone Area Assessment Certificate	\$66.00	\$77.00	N
---	---------	---------	---

Concrete Driveways x 3m wide

Standard	Full Cost	N
Heavy Duty	Full Cost	N

Consents & Permits

Permit to Collect Firewood (Yearly)	\$30.00	\$35.00	N
Roadside Grazing Consent	\$27.27	\$35.00	N

Driveway Kerb & Channel Crossing x 4.5m wide

Standard	Full Cost	N
Heavy Duty	Full Cost	N

Heavy Vehicle Access

Kerb & Channel

Kerbing & Channeling	50% of cost	N
Footpath (1.5 metre width)	50% of cost	N
Footpath (above 1.5 metre width)	Full Cost	N

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Plant Hire

Note -

- **Hourly Rates - Exclusive of travel and delivery to site (this is an additional cost above hourly rate)**
- **An additional charge of \$50.00 per hour will apply to plant hire outside normal working hours.**
- **Council Volunteer Operator and Plant for Community Projects/Events - Please refer to Council's Policy.**

Including Operator

Backhoe	\$202.00	\$224.00	N
Forklift	\$89.00	\$111.00	N
Grader	\$246.00	\$268.00	N
Krata Shaka Binder Spreader	\$23.00	\$45.00	N
Loader	\$258.00	\$280.50	N
Mini Excavator	\$202.00	\$224.00	N
Mower – Out Front	\$123.00	\$145.00	N
Paveliner - Not Including Materials	\$337.00	\$359.00	N
Pavement Maintenance Truck (Holbrook) - Not Including Materials	\$336.00	\$358.00	N
Prime Mover	\$235.00	\$257.00	N
Road Broom	\$25.00	\$47.00	N
Roller	\$68.00	\$90.00	N
Stabiliser - Large	\$495.00	\$517.00	N
Stabiliser - Small	\$195.00	\$217.00	N
Street Sweeper	\$315.00	\$337.00	N
Tractor Large	\$202.00	\$224.00	N
Traffic Lights - Plus Delivery and Pick Up	\$25.00	\$47.00	N
Trailer - Bulk Water Tanker	\$147.00	\$169.00	N
Trailer – Dog	\$147.00	\$169.00	N
Trailer – Fire Fighter	\$23.00	\$45.00	N
Trailer – Low Loader	\$147.00	\$169.00	N
Trailer – Pump	\$23.00	\$45.00	N
Trailer – Ranger	\$68.00	\$90.00	N

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Including Operator [continued]

Trailer – Semi Tipper	\$147.00	\$169.00	N
Trailer – VMS - Plus Delivery and Pick Up	\$23.00	\$45.00	N
Truck Heavy Rigid	\$235.00	\$257.00	N
Truck Medium Rigid	\$168.00	\$190.00	N

Water & Sewer

Jetter & Trailer (large) x2 staff	\$277.00	\$299.00	N
Gang Utility	\$72.00	\$94.00	N
Truck Medium Rigid - Water Gang Truck	\$178.00	\$200.00	N

Road Opening Permit

2-5 Lot Subdivision	\$250.00	\$300.00	N
New Subdivision Application			
6-10 Lot Subdivision	\$500.00	\$600.00	N
New Subdivision Application			
Over 10 Lot Subdivision	\$750.00	\$900.00	N
New Subdivision Application			
Single Lot Application (Including Driveway Crossovers, Tree Planting, Other)	\$110.00	\$125.00	N

Rural Addressing

Rural Address Plate	\$115.00	\$115.00	N
---------------------	----------	----------	---

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Street Naming

Registration, Administration fee for New Streets in Subdivision	\$285.00	\$300.00	N
---	----------	----------	---

Traffic Control Plans

Create a new Traffic Control Plan	\$310.00	\$330.00	N
Update Traffic Control Plan	\$55.00	\$60.00	N

DRAFT

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

WASTE MANAGEMENT

Disposal Fees

Cardboard Recycling

Cardboard recycling service (per pick up of 3 cubic meter skip bin)	\$28.00	\$28.00	N
---	---------	---------	---

Tipping Fees

General Waste - 240 Litre Bin

Residents	\$6.00	\$6.00	N
Non Residents	\$12.00	\$12.00	N

Garbage & Green Waste

Car or Station Wagon (up to 2MGB's)

Residents	\$10.00	\$10.00	N
Non Residents	\$17.00	\$17.00	N

Clean Fill

Clean Fill	No Charge		N
------------	-----------	--	---

Commercial Waste

Residents – per m3	\$30.00	\$30.00	N
Non Residents – per m3	\$42.00	\$42.00	N

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Concrete

Residents – per m3	\$48.00	\$48.00	N
Non Residents – per m3	\$48.00	\$48.00	N

Dead Animals

Per animal	At Cost	N
------------	---------	---

Garbage Service

Service Establishment – Includes provision of bin (per bin)	\$60.50	\$61.00	N
---	---------	---------	---

Green Waste

Residents – per m3	\$7.00	\$7.00	N
Non Residents – per m3	\$17.00	\$17.00	N

Lounge

3 Seater	\$35.00	\$35.00	N
Double	\$32.00	\$32.00	N
Single	\$18.00	\$18.00	N

Mattresses

King or Queen Mattress	\$28.00	\$28.00	N
King or Queen Mattress & Base	\$33.00	\$33.00	N
Single Mattress	\$20.00	\$20.00	N
Single Mattress & Base	\$28.00	\$28.00	N

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Scrap Metal

Scrap Metal		No Charge	N
-------------	--	-----------	---

Tandem Trailers

Residents – per m3	\$15.00	\$15.00	N
Non Residents – per m3	\$21.00	\$21.00	N

Trucks

Residents – per m3	\$15.00	\$15.00	N
Non Residents – per m3	\$32.00	\$32.00	N

Utilities & Box Trailers (3 plus MGB's)

Residents- Utilities & Box Trailers (No Crate)	\$15.00	\$15.00	N
Non Residents	\$21.00	\$21.00	N

Whitegoods

Fridges/Freezer/Air-Conditioners – (Gassed or Un-gassed) each	\$25.00	\$25.00	N
Washing Machine (Plastic) – each (All metal machines are free)	\$10.00	\$10.00	N

E-Waste

Computer Monitor

Residents		No Charge	N
Non Residents		No Charge	N

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Game Console & Peripherals

Residents – each	\$4.00	\$4.00	N
Non Residents – each	\$5.10	\$5.10	N

PC & Peripherals

Residents	No Charge	N
Non Residents	No Charge	N

Printer

Residents	No Charge	N
Non Residents	No Charge	N

TV's

Residents	No Charge	N
Non Residents	No Charge	N

Disposal of Asbestos

Culcairn Landfill Only

Up to 1 Tonne – per m3 of part thereof	\$150.00	\$150.00	N
--	----------	----------	---

Tyres

Culcairn Landfill Only

Car or Motorcycle – each	\$8.00	\$8.00	N
Light Truck and 4WD – each	\$10.00	\$10.00	N
Truck tyre – each	\$26.00	\$26.00	N
Super single & Small Tractor (diameter <1.5m) – each	\$40.00	\$40.00	N

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Tyres [continued]

Tractor Tyre (>1.5m) – each	\$100.00	\$100.00	N
-----------------------------	----------	----------	---

Waste Charges

Annual Charges

Domestic & Recycling Collection	\$262.00	\$264.00	N
Commercial & Recycling Collection	\$277.00	\$279.00	N
Vacant Land Availability Charge	\$40.00	\$40.00	N
Garbage Only Collection	\$245.00	\$247.00	N
Recycling Only	\$130.00	\$131.00	N

DRAFT

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

WATER & SEWER

Backflow Prevention Device Testing Fee		At Cost + 10% administration	N
Charged to customers who do not provide certification of testing and Council performs the testing of the backflow device			

Sewer

Access Charges

Trade Waste Application Fee (New Connection or Addition Equipment)	\$154.00	\$154.00	N
--	----------	----------	---

Residential

20mm	\$518.00	\$528.00	N
------	----------	----------	---

Non-Residential

20mm	\$292.00	\$298.00	N
25mm	\$332.00	\$339.00	N
32mm	\$384.00	\$392.00	N
40mm	\$449.00	\$458.00	N
50mm	\$536.00	\$547.00	N
80mm	\$737.00	\$752.00	N
Minimum Charge	\$518.00	\$528.00	N

Usage Charges

Per KL	\$1.57	\$1.60	N
--------	--------	--------	---

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Back-Flow Prevention

Confined Space entry

Confined Space entry by trained accredited Council Staff (minimum 3 Council staff) for work on Council assets (Min – 1 hr) – per hour	\$236.00	\$242.00	N
---	----------	----------	---

Developer Charges

Development Servicing Plan Charges for Sewerage DSP Areas (Per Equivalent (ET) (Section 64)

This charge is in addition to the applicable service connection fee in Townships/Villages of

Burrumbuttock (part of)	\$4,390.00	\$4,390.00	N
Jindera	\$4,390.00	\$4,390.00	N
Culcairn	\$4,390.00	\$4,390.00	N
Henty	\$4,390.00	\$4,390.00	N
Holbrook	\$4,390.00	\$4,390.00	N
Walla Walla	\$4,390.00	\$4,390.00	N

Sewer Connection Fee- Jindera Sewer Trunk Sewer Main

This charge is in addition to the applicable service connection fee - to all areas serviced by Jindera Sewer Trunk Sewer Main Construction in 2016 - these areas include the following:

Jindera Master Plan area (Refer to the adopted 7.11 plan charges)	\$3,110.00	\$3,110.00	N
Jindera Industrial lots (new area only)	\$7,500.00	\$7,500.00	N
Jindera Industrial lots (old area only) Sewer connection fee plus actual cost to connect to new sewer trunk main	\$7,500 + Construction Cost		N

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Sewer Connection Fees

Sewer Blockages / Chokes

Council owns and accepts responsibility for maintenance of the sewer pipe work connecting to your property from the sewer main up to 2nd joint downstream from the inspection shaft (connection point, sewer shaft or property riser) or 500mm downstream from inspection shaft

It is the property owners responsibility to maintain all sewer pipes upstream from this point including the inspection shaft. The owner is responsible to ensure the inspection shaft is not buried or broken. Council staff are required to have access to the inspection shaft/riser in order to clear blockages in Council sewer mains

Council – clear sewer choke downstream from inspection shaft (connection point) to Council sewer main	No Charge	N
Clear sewer choke upstream from inspection shaft and including Inspection shaft (owners responsibility) Contact plumber	At Owners Cost	N
Sewer Jetter, truck and 2 council staff during normal working hours (Min – 1 hr)	\$455.00	\$462.00
Note: An additional charge of \$55.00 per/hr will apply on Saturday, Sunday or designated Public Holidays (min - 4hrs)		

Sewer Connections

These fees are in addition to the applicable Development Servicing Plan Charges for Sewerage

Any existing lot not rated for sewer to be connected to sewer	\$4390 + Construction Cost to Connect	N
Sewer connection point (junction) – Connect to existing sewer main	At owners cost	N
Licensed Plumber required to carry out work and Council inspection required at appropriate fee		
Connection to pressure sewer system if available	At owners cost plus DSP charge for connection to sewer if applicable	N
Licensed Plumber required to carry out work and Council inspection required at appropriate fee		

Sewer Mains

Sewer main extensions for existing lots & new subdivisions	At owners cost	N
Licensed Plumber required to carry out work and Council inspection required at appropriate fee		
Repairs to sewer mains damaged by others	Actual cost	N

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Sewer Mains [continued]

Connection to pressure sewer system if available	At owners cost plus DSP charge for connection to sewer if applicable	N
Licensed Plumber required to carry out work and Council inspection required at appropriate fee		

Sewer Inspection Fee

1 x Inspection	\$110.00	\$115.00	N
----------------	----------	----------	---

Liquid Trade Waste Annual Fee

Category 1 Discharger	\$86.00	\$88.00	N
Category 2 Discharger	\$175.00	\$180.00	N
Category 3 Discharger	\$580.00	\$600.00	N
Re-Inspection Fee	\$86.00	\$88.00	N

Liquid Trade Waste Application Fee

Liquid Trade Waste Usage Charges

Note: Usage Charges are based on nominated Trade Waste Discharge Factors. Rear to the table of example Discharge Factors as detailed in the Statement of Revenue Policy

Category 1 Discharger with appropriate equipment		Nil	N
Category 1 Discharger without appropriate pre-treatment – per kl	\$1.65	\$1.70	N
Category 2 Discharger with appropriate pre treatment – per Kl	\$1.65	\$1.70	N
Category 2 Discharger without appropriate pre-treatment – per Kl	\$13.50	\$14.50	N
Food waste disposal (in-sinkerators) Charge – per bed	\$27.00	\$28.00	N

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Liquid Trade Waste Excess Mass Charges (Substance)

BOD – per kg	\$0.75	\$0.80	N
Suspended Solids – per kg	\$1.00	\$1.05	N
Oil & Grease – per kg	\$1.35	\$1.40	N
Ammonia (as Nitrogen) – per kg	\$2.15	\$2.20	N
Nitrogen – per kg	\$0.20	\$0.22	N
Total Phosphorus – per kg	\$1.50	\$1.55	N
Non-compliance penalty for PH co- efficient (k) – per kg	\$0.45	\$0.50	N

Tankered Waste (Septic Tank Waste Disposal Charge for Chemical Toilet, Effluent or Septic Sludge)

Minimum charge (for up to 3000 litres – during normal working hours 7.30am – 3.00pm Monday to Friday) Contact Council to arrange a suitable delivery time & day	\$78.00	\$82.50	N
Charge per 100 litres over 3,000 litres – per KL	\$2.60	\$2.80	N
Charge per 1,000 litres over 3,000 litres – per KL	\$26.00	\$27.00	N
Note; Additional Charge (After hours call out charge including Saturdays, Sundays or designated Public Holidays) – per load	\$360.00	\$370.00	N

Non Residential Sewer & Trade Waste

Discharge Factor

Sewer

Bakery	95%	N
Bakery with a residence attached	70%	N
Bed & Breakfast/Guesthouse (mx. 10 persons)	75%	N
Boarding House	90%	N
Butcher	95%	N
Butcher with a residence attached	70%	N
Cakes/Patisserie	95%	N

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Sewer [continued]

Car Detailing	95%	N
Car Wash	75%	N
Caravan Park with commercial kitchen	15%	N
Caravan Park no commercial kitchen	75%	N
Chicken/poultry shop (retail fresh, no cooking)	95%	N
Charcoal Chicken	95%	N
Concrete Batching Plant	2%	N
Club	SDF and LTWDF applicable to clubs to be negotiated on an individual basis depended upon water usage patterns, meal preparation and discharge to sewer	N
Cold Store	7%	N
Community Hall (minimal food only)	95%	N
Correctional Centre	90%	N
Craft/Stonemason	95%	N
Day Care Centre	95%	N
Delicatessen, mixed business (no hot food)	95%	N
Delicatessen, mixed business (no hot food) with residence attached	70%	N
Dental Surgery with X-ray	95%	N
Dental Surgery with X-ray with residence attached	70%	N
Fresh Fish Outlet	95%	N
Hairdresser	95%	N
High School	95%	N
Hospital	95%	N
Hostel	90%	N
Hotel	100%	N
Joinery	95%	N
KFC, Red Rooster	95%	N

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Sewer [continued]

Laundry	95%	N
Marina	90%	N
McDonalds restaurant, Burger King, Pizza Hut	95%	N
Mechanical workshop	95%	N
Mechanical workshop with car yard	85%	N
Medical Centre	95%	N
Motels	SDF & LTWDF applicable to motels to be negotiated on an individual basis depended upon water usage patterns, meal preparation and discharge to sewer	N
Nursing Home	90%	N
Office Building	95%	N
Optical Service	95%	N
Panel Beating/ Spray Painting	95%	N
Primary School	95%	N
Printer	95%	N
Restaurant	95%	N
Self Storage	90%	N
Service Station	90%	N
Shopping Centre	85%	N
Supermarket	95%	N
Swimming Pool (commercial)	85%	N
Take Away Food	95%	N
Technical College or University	95%	N
Vehicle wash: Robo, Clean and Go, Gerni type	95%	N
Veterinary (no X-ray), kennels, Animal wash	80%	N

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Trade Waste

Bakery	25%	N
Bakery with a residence attached	18%	N
Bed & Breakfast/Guesthouse (mx. 10 persons)	A trade waste usage charge is not applicable for this activity	N
Boarding House	20%	N
Butcher	90%	N
Butcher with a residence attached	65%	N
Cakes/Patisserie	50%	N
Car Detailing	90%	N
Car Wash	70%	N
Caravan Park with commercial kitchen	15%	N
Caravan Park no commercial kitchen	A trade waste usage charge is not applicable for this activity	N
Chicken/poultry shop (retail fresh, no cooking)	90%	N
Charcoal Chicken	80%	N
Concrete Batching Plant	1%	N
Club	SDF & LTWDF applicable to motels to be negotiated on an individual basis depended upon water usage patterns, meal preparation and discharge to sewer	N
Cold Store	A trade waste usage charge is not applicable for this activity	N
Community Hall (minimal food only)	A trade waste usage charge is not applicable for this activity	N

DRAFT

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Trade Waste [continued]

Correctional Centre	A discharge factor to be applied on the basis of the relevant activity e.g. food preparation/ service, mechanical workshop, optical services etc.	N
Craft/Stonemason	80%	N
Day Care Centre	A trade waste usage charge is not applicable for this activity	N
Delicatessen, mixed business (no hot food)	A trade waste usage charge is not applicable for this activity	N
Delicatessen, mixed business (no hot food) with residence attached	80%	N
Dental Surgery with X-ray	60%	N
Dental Surgery with X-ray with residence attached	90%	N
Fresh Fish Outlet	A trade waste usage charge is not applicable for this activity	N
Hairdresser	25%	N
High School	30%	N
Hospital	20%	N
Hostel	25%	N
Hotel	10%	N
Joinery	80%	N
KFC, Red Rooster	92%	N
Laundry	70%	N
Marina	62%	N
McDonalds restaurant, Burger King, Pizza Hut	70%	N
Mechanical workshop	70%	N
Mechanical workshop with car yard	25%	N
Medical Centre	25%	N

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Trade Waste [continued]

Motels	SDf and LTWDF applicable to motels to be negotiated on an individual basis depended upon water usage patterns, meal preparation and discharge to sewer	N
Nursing Home	30%	N
Office Building	A trade waste usage charge is not applicable for this activity	N
Optical Service	A trade waste usage charge is not applicable for this activity	N
Panel Beating/ Spray Painting	70%	N
Primary School	10%	N
Printer	85%	N
Restaurant	50%	N
Self Storage	A trade waste usage charge is not applicable for this activity	N
Service Station	70%	N
Shopping Centre	30%	N
Supermarket	70%	N
Swimming Pool (commercial)	A trade waste usage charge is not applicable for this activity	N
Take Away Food	50%	N
Technical College or University	A discharge factor to be applied on the basis of the relevant activity e.g. food preparation/ service, mechanical workshop, optical services etc.	N
Vehicle wash: Robo, Clean and Go, Gerni type	90%	N

DRAFT

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Trade Waste *[continued]*

Veterinary (no X-ray), kennels, Animal wash	A trade waste usage charge is not applicable for this activity	N
---	--	---

Water

Access Charges

Residential

20mm	\$314.00	\$323.00	N
------	----------	----------	---

Non-Residential

20mm	\$314.00	\$323.00	N
25mm	\$413.00	\$425.00	N
32mm	\$468.00	\$482.00	N
40mm	\$542.00	\$558.00	N
50mm	\$631.00	\$650.00	N
80mm	\$871.00	\$897.00	N

Usage Charges

< 200KL per annum	\$1.75	\$1.80	N
> 200KL per annum	\$2.70	\$2.78	N

Bulk Water Sales

Sale of water from overhead standpipe (agent 50%) (Walbundrie) – per KL	\$3.30	\$3.40	N
--	--------	--------	---

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Bulk Water Sales [continued]

Sale of water for roadwork's from overhead standpipes (Council) – per KL	\$2.50	\$2.50	N
Sale of water from automatic filling station – Jindera, Burrumbuttock, Brocklesby, Gerogery and Culcairn – per KL	\$3.00	\$3.10	N
Sale of water for roadwork's from automatic filling station (Council Only) – per KL	\$2.50	\$2.50	N
Application for automatic water filling station key	\$295.00	\$300.00	N
Replacement water filling station key	\$60.00	\$65.00	N
Return of water filling station key (refund)	\$60.00	\$65.00	N
Water for Rural Fire Service (RFS) fire fighting & testing of equipment only		No Charge	N
Application for automatic water filling station key - Drought Assistance (Subject to approval)	\$100.00	\$100.00	N
Sale of Water for Drought Assistance - per KL (Subject to approval)	\$1.75	\$1.75	N

Developer Charges

Development Servicing Plan Charges for Water DSP Areas (Per Equivalent Tenement (ET))

This charge is in addition to the applicable service connection fee

Village Water Supply (Jindera, Burrumbuttock, Brocklesby, Gerogery, Gerogery West and Rural areas)	\$3,230.00	\$3,230.00	N
Culcairn Water Supply	\$3,230.00	\$3,230.00	N

Inspection Fee

1 x Inspection	\$110.00	\$115.00	N
----------------	----------	----------	---

Locating Water and Sewer Services

Spotting only (this does not include excavation) – per hour	\$110.00	\$115.00	N
Min -1 hr			

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Main Tappings Only (includes tapping & inspection)

Licensed Plumber to supply all material (except water meter & cover supplied by council at the appropriate fee) carry out all other works including excavation, installation, reinstatement and traffic control

20mm to 25mm – each	\$100.00	\$105.00	N
32mm to 50mm – each	\$140.00	\$150.00	N
Larger sizes by Quotation	By Quotation		N

Mains

Chlorination disinfection of new water mains to be handed over to GHSC

100mm dia	Minimum \$510.00 setup cost plus \$0.50 per/m		N
150mm dia	Minimum \$510.00 setup cost plus \$0.60 per/m		N
Repairs to water mains damaged by others	Actual cost		N
Interruption to water supply (Covers cost of informing residents, advertising if required, shutting valves and flushing) – each	\$410.00	\$420.00	N
Water main extensions for new subdivisions	At developer cost		N
Water main extensions others	At applicant cost		N

Meter Cover - Supply Only

Suite 20mm to 25mm meters	\$30.00	\$33.00	N
---------------------------	---------	---------	---

Meter & Cover - Supply & Install (New Subdivision Only)

1 x 20mm meter and cover	\$245.00	\$250.00	N
1 x 25mm meter and cover	\$410.00	\$420.00	N
Larger sizes	By Quotation		N

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Other Charges

Council will not be responsible or liable for any damage or leakage of water supplies infrastructure beyond the outlet side of a water meter assembly, other than the repair or replacement of a faulty water meter.

The property owner is responsible for the cost to repair or replace a damaged water meter, unless the damage is the direct result of Council workmanship. The property owner is responsible to ensure the water meter assembly is protected and free from obstruction to allow easy access for meter reading

Water meter testing (refunded if meter reading is found to be inaccurate by more than + 3%)	\$235.00	\$240.00	N
Water main hydrant flow test – with report for single hydrant	\$235.00	\$240.00	N
Tennant water meter reading	\$85.00	\$90.00	N
Water meter re-reading fee (not able to access on quarterly meter readings)	\$85.00	\$90.00	N
Water meter reading check (check meter reading after quarterly meter readings at owners request) refunded if reading is incorrect	\$85.00	\$90.00	N
Disconnection and reconnection of water supply – each	\$245.00	\$250.00	N
Installation and removal of flow restrictors	\$75.00	\$80.00	N
Replacement of 20mm dia water meter only due, to unauthorised removal and/or deliberate tampering	\$490.00	\$500.00	N
Replacement of 20mm dia water meter only, due to accidental damage by property owner	\$220 Plus Installation Cost Min Charge \$220		N
	Last year fee \$215 Plus Installation Cost Min Charge \$185		
Water meter sizes greater than 20mm for replacement as above	Cost as above plus the difference in meter size cost		N
Repair of water services damaged by others	Actual Cost		N
Repair of water service from water main to meter (Council)	No Charge		N
Repair of water pipe beyond property boundary (outlet side of meter)	At owners cost		N
Contact licensed Plumber			
Relocate water service at owners request – up to 3m from original location (up to 25mm dia water service)	\$500.00	\$550.00	N
Relocate water service at owners request – up to 3m from original location (larger than 25mm dia water service)	Quotation		N
Relocate water service at owners request – over 3m from original location (all sizes)	Quotation		N

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Restriction

Non-compliance	\$270.00	\$280.00	N
----------------	----------	----------	---

Re-use Usage Charges

Sewer Reuse Water – per KL	\$0.60	\$0.60	N
----------------------------	--------	--------	---

Service Connections

Any additional under road boring over 25 metres - per meter	\$60.00	\$70.00	N
---	---------	---------	---

Urban, Commercial & Industrial Short Water Service Connections maximum 6 metres in length (no road crossing)

These fees are in addition to the applicable Development Servicing Plan Charge for Water

New water connection cost include mains tapping, service pipe to property boundary, water meter, meter cover and household tap adjacent to the meter. Water service connection greater than 25mm diameter is dependent on capacity within the reticulation supply network

25mm water service pipe x 20mm meter x 20mm outlet	\$1,500.00	\$1,600.00	N
25mm water service pipe x 25mm meter x 25mm outlet	\$1,680.00	\$1,750.00	N
32mm water service pipe x 32mm meter x 32mm outlet	\$2,160.00	\$2,300.00	N
40mm water service pipe x 40mm meter x 40mm outlet	\$2,820.00	\$3,000.00	N
50mm water service pipe x 50mm meter x 50mm outlet	\$3,590.00	\$4,000.00	N
Additional service pipe for 25mm connections over 6 metres (no road crossing) – per metre	\$20.00	\$30.00	N
Additional service pipe for 32mm connections over 6 metres (no road crossing) – per metre	\$20.00	\$30.00	N
Larger sizes	By Quotation		N

Rural Short Water Service Connections maximum 6 metres in length (no road crossing)

These fees are in addition to the applicable Development Servicing Plan Charge for Water

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Rural Short Water Service Connections maximum 6 metres in length (no road crossing) [continued]

New water connection cost include mains tapping, service pipe to property boundary, water meter, meter cover and household tap adjacent to the meter. Meter connection for rural service comes with protective L/D concrete ring 1.2m x 0.6m, (Additional cost of \$350.00). Water service connection greater than 25mm diameter is dependent on capacity within the reticulation supply network

25mm water service pipe x 20mm meter x 25mm outlet	\$1,800.00	\$1,900.00	N
25mm water service pipe x 25mm meter x 25mm outlet	\$1,980.00	\$2,100.00	N
32mm water service pipe x 32mm meter x 32mm outlet	\$2,460.00	\$2,600.00	N
40mm water service pipe x 40mm meter x 40mm outlet	\$3,110.00	\$3,200.00	N
50mm water service pipe x 50mm meter x 50mm outlet	\$3,890.00	\$4,000.00	N
Additional service pipe for 25mm connections over 6 metres (no road crossing) – per metre	\$20.00	\$30.00	N
Additional service pipe for 32mm connections over 6 metres (no road crossing) – per metre	\$20.00	\$30.00	N
Larger sizes		Actual cost	N

Urban, Commercial & Industrial Long Water Service Connections maximum 30metres in length (with road crossing)

These fees are additional to the applicable Development Servicing Plan Charges for Water

New water connection cost include mains tapping, service pipe to property boundary, water meter, meter cover and household tap adjacent to the meter. This Water service includes 25 metres of under road boring (additional cost of \$1,000.00). Water service connection greater than 25mm diameter is dependent on capacity within the reticulation supply network.

25mm water service pipe x 20mm meter x 20mm outlet	\$2,400.00	\$2,500.00	N
25mm water service pipe x 25mm meter x 25mm outlet	\$2,580.00	\$2,800.00	N
32mm water service pipe x 32mm meter x 32mm outlet	\$3,060.00	\$3,200.00	N
40mm water service pipe x 40mm meter x 40mm outlet	\$3,710.00	\$4,000.00	N
50mm water service pipe x 50mm meter x 50mm outlet	\$4,490.00	\$4,800.00	N
Additional service pipe for 25mm connections over 6 metres (no road crossing) -per metre	\$20.00	\$30.00	N
Additional service pipe for 32mm connections over 6 metres (no road crossing)	\$20.00	\$30.00	N
Larger sizes by Quotation		Actual cost	N

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Rural Long Water Service Connections maximum 30metres in length (with road crossing)

These fees are additional to the applicable Development Servicing Plan Charges for Water

New water connection cost include mains tapping, service pipe to property boundary, water meter, meter cover and household tap adjacent to the meter. This water service includes 25 metres of under road boring (additional cost of \$900.00). Meter connection for rural service comes with protective L/D concrete ring 1.2m x 0.6m (additional cost of \$300.00). Water service connection greater than 25mm diameter is dependent on capacity within the reticulation supply network

25mm water service pipe x 20mm meter x 25mm outlet	\$2,700.00	\$3,000.00	N
25mm water service pipe x 25mm meter x 25mm outlet	\$2,880.00	\$3,200.00	N
32mm water service pipe x 32mm meter x 32mm outlet	\$3,360.00	\$3,600.00	N
Water service connection greater than 25mm diameter is dependent on capacity within the reticulation supply network			
40mm water service pipe x 40mm meter x 40mm outlet	\$4,010.00	\$4,500.00	N
Water service connection greater than 25mm diameter is dependent on capacity within the reticulation supply network			
50mm water service pipe x 50mm meter x 50mm outlet	\$4,790.00	\$5,000.00	N
Water service connection greater than 25mm diameter is dependent on capacity within the reticulation supply network			
Additional service pipe for 25mm connections over 6 metres (no road crossing)	\$20.00	\$30.00	N
Water service connection greater than 25mm diameter is dependent on capacity within the reticulation supply network			
Additional service pipe for 32mm connections over 6 metres (no road crossing)	\$20.00	\$30.00	N
Water service connection greater than 25mm diameter is dependent on capacity within the reticulation supply network			
Larger sizes by Quotation	Actual cost		N
Water service connection greater than 25mm diameter is dependent on capacity within the reticulation supply network			
Any additional under road boring over 25 metres - per m	\$60.00	\$80.00	N
Water service connection greater than 25mm diameter is dependent on capacity within the reticulation supply network			

Service Connection - Existing

Water Connection - Existing service pipe to property already exists (Meter connection and outlet assembly Only)

This fee applies to water services supply pipe to property boundary already exist and was provided as part of the original subdivision

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Water Connection - Existing service pipe to property already exists (Meter connection and outlet assembly Only) [continued]

The outlet connection includes water meter, meter cover and household tap adjacent to the meter.

20mm water meter x 20mm outlet connection	\$750.00	\$800.00	N
20mm water meter x 25mm outlet connection (rural, commercial & industrial connections only)	\$780.00	\$900.00	N
20mm water meter x 25mm outlet connection with protective L/D concrete ring 1.2m x 0.6m (additional cost \$300.00 (rural, commercial & industrial connections only)	\$1,090.00	\$1,200.00	N
25mm water meter x 25mm outlet connection (rural, commercial & industrial connections only)	\$980.00	\$1,100.00	N
25mm water meter x 25mm outlet connection with protective L/D concrete ring 1.2m x 0.6m (additional cost \$300.00 (rural, commercial & industrial connections only)	\$1,280.00	\$1,400.00	N
Larger sizes by Quotation	By Quotation		N

Water Connection Charges

Water Connection Fee - Any existing lot not rateable for water to be connected to water	\$3,230 + construction Cost to Connect	N
This connection charge is in addition to applicable service connection fee plus construction cost to connect		

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Riverina Regional Library

LIBRARY

Inter Library Loan

Search Fee – each	\$4.40	\$4.40	N
Loan requests from non-reciprocal libraries	\$28.50	\$28.50	N
From Overseas		At Cost	N
Rush Fee	\$52.00	\$52.00	N
Express Fee	\$70.50	\$70.50	N

Items for Sale

Library Bag – each	\$2.00	\$2.00	N
--------------------	--------	--------	---

Other Charges

Programs	\$2.00 to \$50.00 each depending on content		N
Professional Research Fee (includes copying & postage) – per hour	\$60.00	\$60.00	N
Visitors Fee (non refundable) – one month	\$30.00	\$30.00	N
Visitors Fee (non refundable) – three months	\$80.00	\$80.00	N
RRL Non-Resident Membership Fee for any person not eligible for reciprocal or resident membership – twelve months	\$100.00	\$100.00	N
Non-Resident membership for Victorian residents at Wahgunyah and Yarrawonga – no charge – a limit of 4 physical loans at any one time and no access to any other physical or electronic collections, programs or services applies.	No Charge		N
RRL Book club Membership fee (per club of up to 10 members)	\$363.64	\$363.64	N
Replacement Charge for Lost or Damaged Book Club Collection Items	\$36.50	\$36.50	N
Replacement charge for e-Readers that are lost or damaged beyond reasonable repair (repair cost less than \$75)	\$150.00	\$150.00	N
Replacement charge for lost or damaged e-Reader charging cords	\$33.00	\$33.00	N

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Overdue Charges

Overdue Items Fine	\$0.10 per work day plus \$2.00 overdue notice fee (Maximum \$12.00 per item)	N
An exemption applies to fines on overdue items borrowed under the following member categories: Mobile Library; Book Clubs; Branch Libraries; Housebound; Home Library; Hospitals and Nursing Homes; Inter Library Loan Libraries; Wagga Community Links. This exemption does not extend to lost or damaged items. Periods of amnesty apply when no overdue item fines are charged for specified periods - Specific days to be announced		

Printing/Photocopying

Mobile Library – A4 (black & white) – per page	\$0.20	\$0.20	N
Mobile Library – A4 (colour) – per page	\$0.55	\$0.55	N

Replacement Charges

Member Card	\$2.00	\$2.00	N
Lost or damaged audio disc	\$15.00	\$15.00	N
Plus item replacement cost			
Lost or damaged periodicals and articles	\$5.00	\$5.00	N
Plus item replacement cost			
Lost or damaged collection items other than periodicals and articles	\$10.00	\$10.00	N
Plus item replacement cost			
One-time CD/DVD/MP3 Cases – each	\$3.00	\$3.00	N
Multi-CD Sound Recording cases	\$10.00	\$11.00	N

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	S
------	----------------------------------	----------------------------------	---

Reservation Charges

Reservation Fee – per item	\$1.00	\$1.00	N
An exemption applies to reservations placed under the following member categories: Class Cards; Book Clubs; Branch Libraries; Housebound; Home Library; Hospitals and Nursing Homes; Inter Library Loans; Wagga Community Links			

Administration Centre Meeting Room

DRAFT



Greater
Hume
Council



Image @ Lea Bic Photography



**Disability
Inclusion
Action Plan**
2021–2025

Version Control

Version	Date	Action
V 0.1 DRAFT Work in Progress	22 March 2021	Distribution for development of Action Plan
V0.2	26 April 2021	Strategies and Actions completed to DRAFT
V0.3	4 May 2021	Final Draft (Indesign)

Font and font size

Arial

Font at 12 point is recognised as a well-defined print for readability, which adequately addresses the needs of visually impaired people¹.

Eliminating discrimination and embracing diversity
in Greater Hume - affirming that inclusion is core
business



^ We Go Swing installed at Ten Mile Creek Gardens, June 2021.

Contents

4	Abbreviations	20	What the community told us about improving employment opportunities for people with a disability in Greater Hume
5	Public Statement of Commitment to Accessibility and Inclusion		
6	About this plan	22	What the community told us about Greater Hume Council's systems and processes
6	Guiding Principles		
8	Policy and Legislative Context	25	The 2021 - 2025 Disability Action Inclusion Plan
11	Governance and Accountability		
13	Community Profile - Our Place Our Community		
16	Community Engagement		
17	What the community told us about attitudes and behaviours		
19	What the community told us about liveability in Greaser Hume		

Abbreviations

ABS	Australian Bureau of Statistics
ADA	Anti Discrimination Act
CRPD	Convention on the Rights of Persons with Disabilities
CSP	Community Strategic Plan
DAS	Disability Advisory Service
DDA	Disability Discrimination Act
DIA	Disability Inclusion Act
DIAP	Disability Inclusion Action Plan
ED&SP	Economic Development and Social Plan
GHC	Greater Hume Council
IAC	Inclusion Advisory Group
LGAs	Local Government Areas
NSW	New South Wales
PwD	People with Disability
SEIFA	Socio-economic indices for areas

Public Statement of Commitment to Accessibility and Inclusion

Greater Hume Council's vision is for an inclusive and accessible community, where people with disability have equitable opportunities to participate in social and cultural life, in meaningful employment and decision making processes. Council believes an inclusive community is one where people with disability are viewed positively by the wider community and acknowledged and celebrated for their diverse contributions and experiences.

Council affirms that inclusion is core business.

As part of this affirmation Greater Hume Council has developed a second four year Disability Inclusion Action Plan (DIAP) to continue the commitment to inclusion and enhancement of all aspects of life in Greater Hume.

Engagement with people with disability, their carers, family and friends as well as Council staff has been undertaken to inform this important plan. Actions from the plan will directly inform Council's Community Strategic Plan ensuring accountability and reporting of the measures that will flow to the Delivery and Operational plans.

Greater Hume Council acknowledges the Wiradjuri people as the traditional owners of the land and pays respect to Wiradjuri Elders past and present.



^ Changing Places facility at Ten Mile Creek Gardens, Holbrook

About this Plan

Greater Hume Council acknowledges that disability impacts on a proportion of the Greater Hume population and strives to provide equitable opportunities for people with disability to participate in social and cultural life, in meaningful employment and decision making processes.

The purpose of the Disability Inclusion Action Plan 2021-2025 is to build on the work undertaken in the 2017-2021 Disability Inclusion Action Plan setting out principles, strategies and actions to guide Council's aim to make inclusion core business. The plan will put into action the findings and recommendations identified through the community engagement process, ongoing community engagement and the relevant legislative requirements. These actions will directly inform Council's Community Strategic Plan ensuring accountability and reporting of the measures that will flow to the Delivery and Operational plans.

Guiding Principles

Social Model of Disability

Greater Hume Council embraces the social model of disability which sees 'disability' as the result of the interaction between people living with impairments and an environment filled with physical, attitudinal, communication and social barriers. It therefore carries the implication that the physical, attitudinal, communication and social environment must change to enable people living with impairments to participate in society on an equal basis with others.

Greater Hume Council embraces the social model of disability which sees 'disability' as the result of the interaction between people living with impairments and an environment filled with physical, attitudinal, communication and social barriers. It therefore carries the implication that the physical, attitudinal, communication and social environment must change to enable people living with impairments to participate in society on an equal basis with others.

The social model seeks to change society in order to accommodate people living with impairment; it does not seek to change persons with impairment to accommodate society. It supports the view that people with disability have a right to be fully participating citizens on an equal basis with others.

The social model of disability is now the internationally recognised way to view and address 'disability'. The United Nations Convention on the Rights of Persons with Disabilities (CRPD) marks the official paradigm shift in attitudes towards people with disability and approaches to disability concerns².

Principles

1. Council affirms that inclusion is core business
2. Physical, attitudinal, communication and social environment must change to enable people living with disability to participate in society on an equal basis with others
3. People with disability are viewed positively by the wider community and acknowledged and celebrated for their diverse contributions and experiences
4. Council will be accountable to people with disability, their carers and stakeholders

Focus Areas

Our plan is to achieve the following aims under the four focus areas set by the NSW Disability Inclusion Plan.

Positive attitudes and behaviours

- We will commit to inclusion as core business
- We will continue to develop a workplace culture in which we think and act inclusively.
- We commit to continuing to develop disability awareness skills in our frontline workers across our range of services to ensure we engage with community members with disability with sensitivity and respect.

Liveability

- Through our services, we will support and contribute to actions that make our communities physically accessible and socially inclusive.
- We will work with people with disability who are involved with our services to support them to be successful in living safe and rewarding lives in their communities.

Meaningful employment

We will continue to refine our recruitment methods to ensure that people with disability experience accessible and fair selection processes.

We will continue to develop a workplace culture in which people with disability have equal access to career development opportunities and opportunity to give their best work.

We aim to be an employer of choice for people with disability.

Better systems and processes

- We commit to ensuring our systems and processes are universally accessible.
- We commit to employing the principles of inclusive or universal design to shape all our systems and processes³.

Consultation

The Greater Hume Council Disability Inclusion Action Plan 2021-2025 was developed in consultation with people with disability, carers, service providers, advocacy groups, staff and Councillors.

Council plans to engage these groups in the monitoring and reporting of the plan.

Reporting

In accordance with the Disability Inclusion Act 2014 (DIA), this Plan will be lodged with the NSW Disability Council and the Australian Human Rights Commission. The NSW Disability Inclusion Act requires all councils to report on the progress of implementation of their DIAPs in their annual reports to align with their current reporting processes.

Thank you

Council would like to thank and acknowledge all members of the community, staff and service providers for their input and involvement in the development of this plan

Policy and Legislative Context

Definition

The Disability Inclusion Act 2014 (DIA) defines disability as:

“The long-term physical, mental, intellectual or sensory impairment which in interaction with various barriers may hinder the full and effective participation in society on an equal basis with others”.

This plan is a legislative requirement under the DIA. It provides strategies for positively shaping Council practices over the next four years to ensure greater inclusion of people with disability, their carers and families.

National and legislative context

In 2008, all levels of Government across Australia committed to implementing the United Nations Convention on the Rights of Persons with Disabilities (CRPD) through the development of the National Disability Strategy (NDS). This strategy sets out a national, unified approach to improving the lives of people with disability, their families and carers. The National Disability Insurance Scheme (NDIS) and NSW Disability Inclusion Act 2014 (DIA) were introduced in NSW to provide greater individual choice and control for people with disability.

Relevant Legislation

The relevant legislation, policies and conventions include:

- Disability Inclusion Act 2014
- Disability Inclusion Regulation 2014
- Government Sector Employment Act
- Disability Discrimination Act 1992
- NSW Anti Discrimination Act 1977
- NSW Disability Inclusion Plan
- National Disability Strategy 2010 - 2020
- National Disability Insurance Scheme Website
- United Nations Convention on the Rights of Persons with Disabilities (UNCRPD)

NSW Disability Inclusion Act

The NSW Disability Inclusion Act 2014 (DIA) recognises that disability results from barriers in society that prevent or limit inclusion.

The DIA reinforces Greater Hume Council's general obligation to reduce barriers for people with disability. The DIA recognises that people with disabilities have a right to participate as fully as possible in the life of the community. Under the DIA, Council has an obligation to make its facilities and services accessible and inclusive.

Disability reform impacting inclusion in NSW



Disability Inclusion Plan 2017 - 2021

Outcomes

Section 12 (3) of the NSW Disability Inclusion Act 2014 required Greater Hume Council to develop the Disability Inclusion Action Plan 2017-2021.

The following is a summary of the outcomes from the first four year plan Greater Hume Council implemented 2017 - 2020:

Building Positive Attitudes

- Greater awareness and understanding of disability inclusion and access through planning, community consultation, more specific focus on agendas such as Access in Greater Hume Health and Wellbeing Alliance meetings.
- Disability Inclusion and Access reference groups established.
- Partnership with Intereach Access @ a Glance with successful audits completed at Culcairn and Henty offices and liaison with businesses regarding program.

Employment

- Ongoing inclusion of access and inclusion principles in staff training, recruitment and volunteering opportunities, including work experience opportunity within libraries.
- Increased awareness of access and inclusion requirements across customer service teams.

Creating Liveable Communities

- Council support and advocacy for people with disability for the new trial on Demand Transport service across council.

Celebration and acknowledgement of International Day of People with Disability

Youth Sports ability Days in partnership with Intereach Ability Links.

Systems and Processes

- Events planning process implemented ensuring access and inclusion.
- Planning and Engineering departments continue to embed accessibility guidelines into projects – such as footpaths, street scapes, parks and gardens, play grounds, accessible toilets.
- Website content focussing on accessibility standards.
- Renovation of Henty Greater Hume Children Services building including accessible entrances and toilets.



Governance and Accountability

Disability Inclusion Action Plan 2021-2025

The Disability Inclusion Action Plan 2021-2025 proposes principles and strategies to guide Council's continued actions over the next four years and to empower people living with impairments to participate in society on an equal basis with others.

Governance

The Disability Inclusion Action Plan 2021-2025 will put into action the findings and recommendations identified through the community engagement process, ongoing

community engagement and the relevant legislative requirements. These actions will directly inform Council's Community Strategic Plan ensuring accountability and reporting of the measures that will flow to the Delivery and Operational plans.

Accountability

Accountability, ongoing monitoring and evaluation of the Plan be overseen by the proposed Greater Hume Inclusion Advisory Group comprising community, service providers and disability advocacy representatives.

Council will report on progress of the Action Plan as part of the Greater Hume Council Annual Report and will also provide a summary of its achievements to the NSW Disability Council on an annual basis.

A comprehensive review and evaluation of the Plan will be undertaken at the completion of the four year term (2021-2025). The results will be reported to Council, NSW Disability Council and Australian Human Rights Commission as well as the Greater Hume community

Performance Indicators

Performance Indicators are an important tool in ascertaining the progress in implementing the DIAP as well as maintaining the profile and commitment to disability inclusion within Council.

The challenge for Council is that issues may be important and have a significant impact on people with disability but be outside the direct control of Council. Council will monitor progress against these indicators to measure the wellbeing and inclusion of people with disability in the community.

Risk Assessment

The DIAP will provide evidence of Council's commitment to continue to improve access for people with disability. As part of the development of the DIAP a risk management approach has been implemented in accordance with Council's Risk Management process. This risk assessment considered risks associated with the development of the draft DIAP, identified potential risks and mitigation strategies in the ongoing implementation of the draft DIAP.

Financial Implications

The DIAP is primarily funded through the existing operational and capital budgets. The strategies and actions in the Plan will be identified within the Community Strategic Plan. Some strategies are unfunded and would require a funding proposal to progress. Unfunded projects, will be considered as part of the preparation of the Delivery Program and annually via the annual planning process. A number of strategies within the Action Plan relate to audits being undertaken as the first step. Such audits would then inform a strategic and holistic approach to improvement. This work will need to be costed and funding allocated when further details are available at the completion of a detailed strategy such as a public toilet strategy.

Community Profile

Our Place Our Community



Community Profile – Our Place Our Community

Greater Hume is a prosperous rural region

Greater Hume has a population of 10,351 (Australian Bureau of Statistics, Regional Population Growth, Australia, 2017-18) and is located in southern New South Wales, bordering with Victoria and the local government areas of Wagga Wagga, Albury, Federation, Lockhart, and Snowy Valleys Councils. It is roughly rectangular in shape, approximately 110km from east to west and 60km north to south, covering an area of 5,748km² with the major towns being Culcairn, Henty, Holbrook, Jindera, and Walla Walla and smaller villages of Brocklesby, Burrumbuttock, Gerogery, Gerogery West, Morven, Walbundrie, and Woomargama.

The five towns and six villages dispersed across the shire play a key role in servicing traffic between regional and metropolitan centres while also servicing surrounding agricultural industries and meeting economic and social needs of local residents.

There are continued opportunities to grow the shire population due to its location. Albury / Wodonga and Wagga Wagga have a major influence on the shire through employment and access to higher level goods and services. There are growing numbers of residents who work in Wagga Wagga or Albury / Wodonga who have chosen an affordable rural and community lifestyle in Greater Hume shire.

Greater Hume Council (ABS 2016)⁴

- Population 10,351 people
- 339 Aboriginal Torres Strait Island people (3.3%) (NSW 2.9%)
- Median age 43yrs
- The SEIFA score 987
- Average personal income \$479/wk
- People in the 70-79 years cohort recorded the largest change in Greater Hume Shire showing a 32.5% increase from 2011

Disability and ageing in Greater Hume Council

Of the 10,351 people in 2016,

- 2,063 people were over the age of 65 years (21%) (NSW 15%)
- 566 (5.54%) people had need for assistance with core activities
- 1,108 people provided unpaid assistance to a person with a disability in the last two weeks before the Census

In December 2020⁵

- 337 people received a Disability Support Pension
- 1,343 people received the Age Pension
- 343 people received a Carer Allowance
- 5 people received a Carer Allowance – (Child Health Care Card only)
- 150 people received a Carer Payment

Staff with Disability at Greater Hume

- Greater Hume Council comprises (INSERT) staff who report to have a disability and five staff reported to be carers in the Staff Survey (n=33).
- INSERT any further information regarding staff with disability



Carers

Carers are individuals who provide care and support to those members of our community who have a disability, mental illness, chronic condition, palliative illness, drug or alcohol issues, or are frail aged. These recipients of care are typically, but not always, family members of the carer. Carers are the foundation of community care systems, including aged, disability, and palliative care, making carers an integral part of Australia's overall healthcare system.

Unpaid carers are the main providers of assistance to people with disability in Greater Hume Council.

Caring may include help and support with any of the daily activities of living of the person being cared for. It may include physical and personal care such as dressing, lifting, showering, toileting, feeding or providing transport.

Commonly, carers are responsible for the management of medications, and also provide emotional and social support. Caring may also involve help with organising and attending appointments, banking and dealing with emergencies.

Research has identified that carers and families of people with disability experience serious sleep deprivation, high rates of mental health problems, poorer physical health, employment restrictions, financial hardship and relationship breakdown.⁶

Summary

Greater Hume's population of people with disability, carers and older people, underpins the importance of the Disability Inclusion Action Plan 2021-2025. These rates are likely to increase due to in large part to the ageing population, and survival into old age is now a reality for many people who have a lifelong disability⁷.

These patterns will require Greater Hume Council to embrace inclusion as core business and work closely with local and regional disability, aged care and advocacy services to ensure the community has the services systems in place to respond to need.

Community Engagement

How we engaged the community

The Disability Inclusion Action Plan 2021-2025 was developed in consultation with residents, staff, service providers, advocacy groups and Councillors.

Our community engagement message

Our engagement message asked prospective participants to help create a more inclusive and accessible Greater Hume for people with disability

We asked to hear from people with disability, people with mental health conditions, and people with caring responsibilities about how we can create a more inclusive Greater Hume.

We explained that our vision is for an inclusive and accessible community, where people with disability have equitable opportunities to participate in social and cultural life, in meaningful employment and decision making processes. An inclusive community is one where people with disability are viewed positively by the wider community and acknowledged and celebrated for their diverse contributions and experiences.

What we did?

We invited the following people to be involved:

- people with disability
- people with caring responsibilities
- people with mental health conditions
- people who work in the disability sector
- interested residents

- Council Staff
- Councillors

Interested participants were given 5 options to engage and provide ideas and feedback.

These included:

1. Four community workshops, one in each of the major towns
2. An online survey
3. Paper based surveys which were available at customer service offices and libraries
4. Service provide ZOOM Workshop
5. Community ZOOM Workshop

Who participated in the consultation?

A total of 84 individual responses were received. Respondents included: residents, service providers, advocacy groups, staff and Councillors.

Of the respondents:

- 77% were female and 33% male
- 40% had a disability
- 33% had a carer
- 65% had a friend or a family member with a disability
- 50% were aged between 56yrs and 65 yrs
- 60% lived in a town, 40% lived on a rural property

Workshop participants shared their lived experiences providing valuable insight into changes that can be made to eliminate discrimination and embrace diversity in Greater Hume.

Who participated in the Feedback?

Participants will be provided with access to a draft copy of the Disability Inclusion Action Plan 2021-2025 for feedback.

Recommended changes will be made and the final draft will be placed on Public Exhibition prior to going to Council for approval.

Summary

The engagement resulted in important information about how people living with disability and their carers could participate in Greater Hume on an equal basis with others.



What the community told us about attitudes and behaviours

Attitudes and behaviours

Most participants felt the attitudes and behaviours towards people with disability were positive. Improvement had been noticed since the implementation of Greater Hume Council's 2017-2021 Disability Inclusion Action Plan.

Nevertheless, there was more to do to eliminate discrimination and enable people living with disability and their carers to participate in Greater Hume on an equal basis with others as follows:

- Facilitate access to information, education or resources that improve inclusion readiness
- Demonstrate leadership that challenges non-inclusive practices across all sections of Council
- Work with disability service providers and advocacy groups to
 - Mitigate discrimination and demonstrate inclusive practices across all sectors eg Council, Education, Business, Community/ Sporting Groups and Services
 - Improve understanding of what discrimination means and the impact of discrimination on people with disability and their carers/families
 - Provide training for customer service staff engaging and consult with people with disability and advocacy services to understand the lived experience

- Review printed and verbal information and resources to ensure it is inclusive
- Endorse and promote inclusive attitudes and behaviours
- Present case studies of examples of both positive and negative inclusive attitudes and behaviours
- Support staff to understand that discriminatory comments are not tolerated
- Build the capacity of managers to better understand the needs of staff with disability



What the community told us about liveability in Greater Hume

Most participants commented on the improved number of disability car parks, all abilities access to preschools, new paths and better access in some of the towns, however there is more to do:

- Engage and work with people with disability and advocacy services in the planning and design phase of community structures, (the public exhibition stage is often seen as too late)
- Work with local business to improve external and internal access including:
 - automated doors - wide enough for a mobility aid
 - replace heavy doors - with doors that are easily opened
 - street level access
 - safe placement of street signage
 - improve internal access - decrease clutter in the isles and turning points
 - improve signage
 - install ramps that are compliant with regulations
- *"Sitting outside (businesses) on mobility devices and waiting for store person assistance or even being noticed outside as needing assistance or having to wait for someone from the public to help can be frustrating and shouldn't still be occurring in 2021"*
- *"I avoid shopping locally as I cannot get around in or around the stores, I want to maintain my independence and sense of dignity"*
- Work with Regional bus service to:
 - Install disability access
 - Review routes where fatigue may be a barrier to usage
 - Improve awareness of the service
 - Identify gaps eg TAFE/Work for non-drivers
 - Identify and respond to gaps resulting from the closure of Kirinari and Aspire services
- Holbrook Meals on Wheels to work with UPA to address issues with an ageing bus
- Local and regional aged and disability service providers to work together and;
 - establish carer support groups across Council communities and advocate for the needs older people, people with disability and carers
 - establish social support groups in the towns where people are feeling isolated and in need of such a group (eg Culcairn)
 - Respond to the demand for respite particularly in Henty



What the community told us about improving employment opportunities for people with disability in Greater Hume

Greater Hume Council was acknowledged for recently employing a young person with disability in library services. Workplace adjustments and flexible work arrangements have been put in place and the person has commenced a traineeship.

Council workplace

- Design role specifications and advertisements to avoid knowledge or capability requirements that are not essential for satisfactory performance in the role.
- Design recruitment assessment methods to optimize the opportunities given to all applicants to demonstrate their merits against the job requirements.
- Review position descriptions and recruitment processes to ensure staff with disability are not excluded from applying; I was overlooked for a position due to their disability.
- Integrate training on disability access and inclusion into all staff induction/orientation practices.
- Increase awareness of workplace adjustments that can be offered to staff.
- Develop specific training for front line and service delivery staff to demonstrate competency in inclusive practice and service provision.
- Monitor complaints for discrimination
- Promote zero tolerance of discriminatory comments/behaviours. *"There is a lack of understanding when it comes to the less obvious disabilities and I have on occasion overheard staff making inappropriate comments about members of the public that may have unseen mental disability or illness. Particularly when this condition leads to hygiene issues or inappropriate social behaviours or hoarding. Thankfully this has not been a regular occurrence and I have on occasion gently reminded that these things can be the result of mental illness and is not something to be joked about. I also understand that making jokes about distressing situations can help people deal with their own processing but such jokes and comments need to be kept away from the workplace"*.
- Improve understanding and awareness of carer needs, the NSW Carer Act and NSW Carer Charter.
- Review and monitor workplace surfaces including floors, benches and workshops
- Install lower benches in all customer service offices and libraries.
- Allow working from home and flexible work hours particularly for carers and parents of young children. *"Design all work as flexibly as possible, with a focus on achieving the desired outcomes rather than starting from required work methods, location, hours and so on"*⁸ Review design and access to lunchrooms to improve access and inclusion.
- Provide information about access to local allied health services – physiotherapy, occupational therapy, social work
- Managers and team leaders to undertake conflict awareness and management programs. *"Management are not aware of potential tensions within the workplace and don't take action to anticipate or address them. HR is supportive"*.
- Ensure information is accessible and workplace adjustments are made for staff with hearing impairment. *"I cannot always hear instructions, requires workplace adjustment"*.
- Acknowledge carers - Carer role not acknowledged
- Review staff complaints and grievance response, approach and procedure.

- Review and adjust funding agreements and contracts to specify delivery of accessible and inclusive services and programs by third parties or contractors.

Community

- Disability services and advocacy groups to work with local employers to:
 - Understand that people with disability have the right to work in an open, inclusive and accessible workplace.
 - Ensure application processes are non-discriminatory.
 - Understand the possible accessible options eg, alterations to job roles (allowing for fatigue), flexible work hours, workplace adjustments.
 - Provide career pathways and opportunities for people with disabilities at all levels.
 - Develop specific roles which accommodate the skills and capabilities of people with disability
- Understand the Carer Act and NSW Carer Charter.
- Analyse vacancies for potential positions for people with disability.
- Champion stories of successful workplaces where relevant adjustments have been made enabling people with disability to be employed.
- Seek out volunteer opportunities for people with disability to share their skills.
- Establish a Holbrook community development/business committee with inclusive terms of reference.
- Local and regional aged and disability service providers to work together and;
 - establish carer support groups across Council communities and advocate for the needs of carers in the workplace
 - establish social support groups in the towns where people are feeling isolated and in need of such a group (eg. Culcairn)



Image Kathryn Mitsch

What the community told us about Greater Hume's systems and processes

Consultation - community engagement

- Establish a Disability and Inclusion Advisory Group representative of disability service providers, advocacy groups, residents with disability, carers and older people. The purpose of this Advisory Group is to promote the social model of disability within Council and the wider community and assist Council in the development of policy and planning about issues of access and inclusion.
- The specific role of the group is to:
 - represent the interests of people with access issues (including physical, social and cultural) to Council and the broader community.
 - provide input to Council on development issues and Council projects.
 - provide a consumer perspective into Council's continuous improvement processes concerning access and inclusion.
 - assist Council in the identification of emerging issues and trends relative to the needs of persons experiencing disability in the region.
 - provide assistance with specific projects (identified by Council and/or the advisory committee).
 - assist Council in disseminating appropriate material to facilitate community dialogue in regard to access (including physical, social and cultural) matters.
 - mitigate discrimination and increase the understanding and implementation of the social model of disability.

- Engage groups such as Culcairn community development community in the design and planning stage of local projects seeking feedback on plans and activities during the planning phase.
- Engage disability services and advocacy services to support development applications for groups such as the men's shed projects.
- Use existing community networks and events to seek broader feedback and consultation about major projects.

Council information

- Establish an inclusive Style Guide compliant with accessibility guidelines, apply to Council newsletters, notices, minutes, general rates notices, water rates notices, website. *"Council information is in small font and often are not in a good colour contrast. Orange is a bad colour for visual impairment, too busy, too much information"* Action: review the style guide with the proposed Inclusion Advisory Group to improve inclusiveness.
- Council Website content to comply with W3C's Web Content Accessibility Guidelines to be more accessible. *"Website is difficult to navigate, confusing, not able to find information, could not find the DIAP survey, add information about aged care and disability services, cannot find information about events and what is happening in the Council area"*. It is essential that the site be accessible in order to provide equal access and equal opportunity to people with diverse abilities. 93% of survey respondents had used the website, 40% said the website was not easy to use and they were not able to find the information they required.
- Review and promote the Council newsletter, have it available on line in a format that the print can be enlarged and made clearer. Council's newsletter is not widely known and not received by all residents.

- Establish photo boards of the Councillors outside each of the Council offices so people know who they are.
- Replace the paper back Business Directory with an online Directory.
- Dedicate a Web page to services and activities for older people and people with disability, include information about relevant regional service and advocacy groups.
- Seek feedback about Council information from visually impaired residents and people with low literacy.
- Ensure customer service staff are familiar with and have information about Council services and services for people with disability and older people.
- Improve consultation about council plans - physical copies and larger versions available at offices and improve information about their availability using the website and Council notices.

Planning and Infrastructure

- Apply the principles of universal design in the planning of new infrastructure and buildings.
- Street seating provided especially along streets with long shopping precincts such as Holbrook.
- Engage people with disability in the design and planning phases of new major infrastructure and buildings.
- Conduct audits of buildings owned or leased to assess compliance with Australian standards for access and mobility (AS1428 parts 1 to 5).

Events

- Plan Council events in consultation with people with disability, their carers and older people to ensure accessibility and inclusion.
- Improve information (Website etc) about Council events adopting inclusive

language and approach.

- Establish short term drop off and bus parking points for carer.

Tourist information and Tourism Services

- Improve accessibility of tourist information and services for visitors.
- Identify and promote accessible walks for visitors and residents.

Services

- Review children services programs to improve inclusion.
- Work with local and regional disability and advocacy services to improve inclusion across all Council services and the implementation of the Disability Inclusion Action Plan.
- Promote libraries as facilities where services can co-locate/meet and plan community activities/services/education/communication.
- Improve accessibility for specialist services and telehealth – children services and aged care housing.

Social Housing

- Undertake a feasibility study into housing.

needs projecting future demand and need

Council facilities

Offices

- Improve external and internal signage from the street signage to be inclusive of people with impaired vision and low literacy.
- Install hearing loops in all Council offices
- Install rails and ramps.
- Install waiting areas in customer service areas.

Footpaths

- Monitor footpaths to reduce injury and improve access *“Uneven footpaths - these imperfections make the use of a blind cane, at times, unsafe as it can/does catch in divots/cracks and then possibly causing a fall. Lack of footpaths force walking on streets and these too’ share the inconsistency of surface issues”*.
 - Engage local community networks and the proposed Disability Advisory Group in planning and designing footpaths.
 - Review footpath access to parks and playgrounds for prams and mobility aids.
- Locations
- Review footpath plans for villages eg Woomargama - no footpaths in Woomargama *‘We had to move to Holbrook’*.
 - Review footpath access to Kala Court
 - Assess Walla Walla footpaths - *“uneven surfaces, gutters too high - not able to step up...wheelie walkers add to difficulty”*.
 - Consider accessibility when designing kerbs and gutters.

Toilets

- Review access to toilets in Council parks *“wheelchair access to some toilets/parks were difficult due to grass being thick - no footpaths”*.
- Review after-hours access to disabled toilets in many of the towns.

Waste Facilities

- Review accessibility and information to improve access for people with visual impairment and mobility aids.

Halls

Install access ramps in Holbrook and Burrumbuttock Halls.

Other

- Improve bathroom access in Frampton Court – engage OT in design.
- Remove the need for a drivers licence to get a wood permit.
- Work with Transport for NSW to install a pedestrian crossing at the Olympic Highway Crossing at Henty.
- Develop messages and campaigns that highlight the case for disability inclusion



Disability Inclusion Action Plan 2021–2025



Image @Lea_Bic Photography

Focus Area 1: Attitudes and behaviours

Aim

- We are continuing to develop disability awareness skills in our community and frontline workers across our range of services to ensure we engage with community members with disability with sensitivity and respect
- We continue to develop a workplace culture in which we think and act inclusively

Strategy

Actions

Establish an Inclusion Advisory Committee (IAC) and Terms of Reference

Establish an IAC representing people with disability, carers, service providers and advocacy groups to work with Council to: respond to equity and inclusion issues raised by the community, improve access to Council facilities and services and, with Council's support, to raise awareness of issues facing people with disability and to advocate for people with disability living in Greater Hume. (Refer to Focus Area 4)

Demonstrate leadership that challenges non-inclusive practices across all sections of Council

Support staff to understand that discriminatory comments are not tolerated

Build the capacity of managers to better understand the needs of staff with disability

Facilitate access to information, education or resources that improve inclusion readiness

Present case studies of examples of both positive and negative inclusive attitudes and behaviours

Provide training for customer service staff engaging and consult with people with disability and advocacy services to understand the lived experience

Develop partnerships with service providers and advocacy groups to improve awareness of inclusive attitudes and behaviours

Work with local and regional services to improve access to services and programs for people with disability, carers and older people living in Greater Hume.

Promote the services and programs available to people with disability and carers in Greater Hume

Promote the use of Council facilities for inclusive programs and services

Work with disability/aged care service providers to

- establish carer support groups across Council communities and advocate for the needs of older people, people with disability and carers, and
- establish social support groups in the towns where people are feeling isolated and in need of such a group (eg Culcairn)
- respond to the demand for respite particularly in Henty

Focus Area 2: Liveability

Aim

- Through our services, we will support and contribute to actions that make our communities physically accessible and socially inclusive
- We will work with people with disability who are involved with our services to support them to be successful in living safe and rewarding lives in their communities

Strategy	Actions
Increase and improve access to Council places, services and facilities	Engage and work with the IAC and local people with disability and advocacy services in the planning and design phase of community facilities and places
	Identify and prioritise community and recreational facilities that require access audits in accordance with AS1428.1 (Access to Premises)
	Support Council's access and inclusion objectives through the planning, procurement and tendering process applying universal/accessible design principles and the relevant Australian Building and Construction Codes
	Develop masterplans for each of the towns in consultation with people with disability and service providers. Include an access audit of Council facilities and public spaces and the development of a pedestrian access and mobility plan
	Continuously upgrade recreational facilities (playgrounds, sports fields, golf courses, amenities, parks, etc) to incorporate access and inclusion provisions and to meet the requirements of the Disability Discrimination Act and the relevant Australian Building and Construction Codes
	Provide access to toilets in Holbrook and Culcairn that are open 24 hours a day. Ensure the National Public Toilet Map register is regularly updated
	Review and adjust funding agreements and contracts to specify delivery of accessible and inclusive services and programs by third parties or contractors
Work with local business to improve access	Encourage businesses to adopt inclusive practices and improved access: <ul style="list-style-type: none"> • installation of automated doors that are wide enough for a mobility aids • establish street level access • ensure safe placement of street signage • improve internal access - decrease clutter in the isles and turning points • improve signage • installation of ramps that are compliant with regulations

Focus Area 2: Liveability

Aim

- Through our services, we will support and contribute to actions that make our communities physically accessible and socially inclusive
-
- We will work with people with disability who are involved with our services to support them to be successful in living safe and rewarding lives in their communities
-

Strategy**Actions**

Improve transport access

Work with Regional bus service to:

- Install disability access
 - Review routes where fatigue may be a barrier to usage
 - Improve awareness of the service
 - Identify gaps eg TAFE/Work for non-drivers
 - Identify and respond to gaps resulting from changes to community transport services
-

Focus Area 3: Meaningful employment

Aim

- We will continue to refine our recruitment methods to ensure that people with disability experience accessible and fair selection processes.
- We will continue to develop a workplace culture in which people with disability have equal access to career development opportunities and opportunity to give their best work
- We aim to be an employer of choice for people with disability

Strategy

Actions

Develop a diverse workforce plan that improves the capacity and capability of GHC to have a diverse workforce

Develop/update the Workforce Plan to include diversity

Adopt inclusive Human Resource Management policies, procedures and processes

Design role specifications and advertisements to avoid knowledge or capability requirements that are not essential for satisfactory performance in the role

Review position descriptions, recruitment processes and onboarding to ensure people with disability including staff are not excluded from applying

Improve awareness of workplace adjustments that can be offered to staff

Integrate training on disability access and inclusion into all staff induction/orientation practices

Provide inclusion training to Councillors, managers and customer service staff to demonstrate competency in inclusive decision making, practice and service provision

Improve understanding and awareness of carer needs, the NSW Carer Act and NSW Carer Charter and acknowledge current staff who are carers and their needs

Ensure information is accessible and workplace adjustments are made for staff with hearing impairment

Managers and team leaders to undertake conflict awareness and management programs

Review staff complaints and grievance response, approach and procedure to exclude discrimination

Improve accessibility and inclusion in the workplace and allow flexibility

Review and monitor workplace surfaces including floors, benches and workshops

Install lower benches in all customer service offices and libraries

Consider working from home and flexible work hours particularly for carers and parents of young children

Review design and access to lunchrooms to improve access and inclusion

Provide staff with information about access to local allied health services – physiotherapy, occupational therapy, social work

Focus Area 3: Meaningful employment

Aim

- We will continue to refine our recruitment methods to ensure that people with disability experience accessible and fair selection processes.
- We will continue to develop a workplace culture in which people with disability have equal access to career development opportunities and opportunity to give their best work
- We aim to be an employer of choice for people with disability

Strategy

Actions

Improve accessibility and inclusion in the workplace and allow flexibility

Provide staff with information about access to local allied health services – physiotherapy, occupational therapy, social work

Encourage local business to improve diversity in the workplace and support people with disability to gain local employment

Work with employment agencies, disability service providers and advocacy groups to work with local businesses to:

- Understand that people with disability have the right to work in an open, inclusive and accessible workplace
- Ensure application processes are non-discriminatory
- Understand the possible accessible options eg, alterations to job roles (allowing for fatigue), flexible work hours, workplace adjustments
- Provide career pathways and opportunities for people with disabilities at all levels
- Develop specific roles which accommodate the skills and capabilities of people with disability
- Understand the Carer act and NSW Carer Charter and advocate for carers in the workplace
- Analyse vacancies for potential positions for people with disability
- Champion stories of successful workplaces where relevant adjustments have been made enabling people with disability to be employed

Provide volunteering and work placement opportunities for people for all abilities

Review the opportunities for volunteering and work placement for people with all abilities across all areas of Council

Champion existing success stories

Focus Area 4: Systems and processes

Focus Area 4: Systems and processes	
Aim	
<ul style="list-style-type: none"> We commit to ensuring our systems and processes are universally accessible We commit to employing the principles of inclusive or universal design to shape all our systems and processes⁹ 	
Strategy	Actions
Community Engagement	
Establish an Inclusion Advisory Committee (IAC) representative of disability service providers, advocacy groups, residents with disability, carers and older people	<p>The purpose of the IAC is to promote the social model of disability within Council and the wider community and assist Council in the development of policy and planning about issues of access and inclusion</p>
	<p>The specific role of the group is to:</p> <ul style="list-style-type: none"> represent the interests of people with access issues (including physical, social and cultural) to Council and the broader community provide input to Council on development issues and Council projects provide a consumer perspective into Council's continuous improvement processes concerning access and inclusion assist Council in the identification of emerging issues and trends relative to the needs of persons experiencing disability in the region provide assistance with specific projects (identified by Council and/or the advisory committee) assist Council in disseminating appropriate material to facilitate community dialogue in regard to access (including physical, social and cultural) matters mitigate discrimination and increase the understanding and implementation of the social model of disability
Encourage inclusion in existing Council Committees and Community Development Committees/ Reference groups	Review TOR to include inclusive purpose and inclusiveness
	Establish a similar group in Holbrook
	Engage these groups in planning major projects and seeking broader feedback about access and inclusion
Include inclusion in Council's community engagement activities	Review Council's Community Engagement Strategy to include specific needs of people with disability
	Improve consultation about council plans - physical copies and larger versions available at offices and improve information about their availability using the website and Council notices

Focus Area 4: Systems and processes

Aim

- We commit to ensuring our systems and processes are universally accessible
- We commit to employing the principles of inclusive or universal design to shape all our systems and processes⁹

Strategy

Actions

Council Information

Increase access to Council information and services	Maintain an inclusive Style Guide compliant with accessibility guidelines,
	Council Website content to comply with W3C's Web Content Accessibility Guidelines to be more accessible
	Promote the Council newsletter- have it available on line in a format that the print can be enlarged and made clearer. Council's newsletter is not widely known and not received by all residents
	Establish photo boards of the Councillors outside each of the Council offices so people know who they are
	Dedicate a Web page to services and activities for older people and people with disability, include information about relevant regional service and advocacy groups
	Seek feedback about Council information from visually impaired residents and people with low literacy
	Ensure customer service staff are familiar with and have information about Council services and services for people with disability and older people

Planning and infrastructure

Improve community engagement and include access and inclusion when planning or updating Council facilities and public spaces	Apply the principles of universal design in the planning of new infrastructure and buildings
	Engage people with disability in the design and planning phases of new major infrastructure and buildings
	Conduct audits of buildings owned or leased to assess compliance with Australian standards for access and mobility (AS1428 parts 1 to 5)

Focus Area 4: Systems and processes	
Aim	
<ul style="list-style-type: none"> We commit to ensuring our systems and processes are universally accessible We commit to employing the principles of inclusive or universal design to shape all our systems and processes⁹ 	
Strategy	Actions
Events	
Improve access to Council events	Plan Council events in consultation with people with disability, their carers and older people to ensure accessibility and inclusion
	Improve information (Website etc) about Council events adopting inclusive language and approach
	Establish short term drop off and bus parking points for carers
Tourist information and tourism services	
Review access and inclusiveness of tourist information and services for visitors	Improve accessibility of tourist information and services for visitors
	Identify and promote accessible walks for visitors and residents
Services	
Improve access and inclusiveness in Council Services	Review children services programs to improve inclusion
	Work with local and regional disability and advocacy services to improve inclusion across all Council services and the implementation of the Disability Inclusion Action Plan
	Promote libraries as facilities where services can co-locate/ meet and plan community activities/services/education/ communication
	Improve accessibility for specialist services and telehealth – children services and aged care housing
Aged/Community Housing	
Undertake a feasibility study into housing needs projecting future demand and need	Review 2021 Census and other data to undertake a feasibility study to address and prevent further housing stress in Greater Hume
Offices	
Improve access to Council offices	Improve external and internal signage from the street signage to be inclusive of people with impaired vision and low literacy
	Review and monitor the ergonomics of the workplace
	Audit floor surfaces to ensure they are safe
	Install hearing loops in all Council offices
	Install a low bench in the customer service area of the Holbrook office
	Install rails and ramps

Focus Area 4: Systems and processes	
Aim	
<ul style="list-style-type: none"> We commit to ensuring our systems and processes are universally accessible We commit to employing the principles of inclusive or universal design to shape all our systems and processes⁹ 	
Strategy	Actions
Offices	
Improve access to Council offices	Install waiting areas in customer service areas
Footpaths	
Develop a Pedestrian Access and Mobility plan	Monitor footpaths to reduce injury and improve access;
	Engage local community networks and the proposed Including and Inclusion Advisory Committee in planning and designing footpaths
	Review footpath access to parks and playgrounds for prams and mobility aids
Toilets	
Undertake an audit of Council Toilets and develop and implement a plan to increase access	Review after hours access to disability toilets in many of the towns
	Review access to toilets in Council parks
Halls	
Improve access to Halls	Install access ramps in Holbrook and Burrumbuttock Halls
Other	Improve bathroom access in Frampton Court – engage OT in design
	Remove the need for a driver's licence to get a wood permit
	Develop messages and campaigns that highlight the case for disability inclusion

References

1	The Norwegian University of Science and Technology (NTNU). "What makes print more readable for the visually impaired?" ScienceDaily. ScienceDaily, 30 November 2016.
2	People with disability Australia. www.peoplewithdisability.org.au accessed February 2021
3	Ref: https://www.dcj.nsw.gov.au/about-us/disability-inclusion-action-plan/our-plan accessed March 2021
4	ABS 2016 Census Quick Stats
5	Department of Social Services Dataset (Dec 2020)
6	Appleton Institute, CQUniversity Australia (2020) Sleep deficits in Australian carers
7	AIHW (2020), Disability
8	pg 19 2020 DIAP Guidelines)
9	Ref: https://www.dcj.nsw.gov.au/about-us/disability-inclusion-action-plan/our-plan accessed March 2021



Greater
Hume
Council



Greater
Hume
Council

Delivery Program 2017 to 2022 Operational Plan 2021-2022

**Quarterly Budget Review
Period ended 31 March 2022**

Report

INTERIM 2021/2022 QUARTERLY BUDGET REVIEW AS AT 31 MARCH 2022

Report prepared by Chief Financial Officer – Dean Hart

REASON FOR REPORT

To present the Interim Budget Review as at 31 March 2022 in accordance with Section 203 of the Local Government (General) Regulation 2005.

REFERENCE TO DELIVERY PLAN ACTION

Not Applicable – legislative requirement

DISCUSSION

The Interim Budget Review as at 31 March 2022 is included as an annexure for Councillors' perusal. The Budget Review, as presented, indicates that the projected 2021/22 cash surplus will be \$91,292 which represents a negative movement of \$7,974 on the budget surplus of \$99,267 as at 31 December, 2021.

Whilst the overall budget movement of \$7,974 is minimal there are however a number of significant variances where additional budget allocations have been made to particular areas of operation and offset by reductions in other areas, for example;

Budget functional area	Description	Budget adjustments
Stormwater	Maintenance/Operations	95,000.00
Street sweeping	Maintenance/Operations	-15,000.00
Bridges	Maintenance/Operations	-80,000.00
		0.00
Stormwater	Capital - Balfour St Drainage	640,000.00
Unsealed Roads	Capital - Gravel re-sheeting	-640,000.00
		0.00
Public Conveniences	Maintenance/Operations	30,000.00
Parks & Gardens	Maintenance/Operations	-30,000.00
		0.00
Sportsground	Maintenance/Operations	150,000.00
Bridge	Capital	-50,000.00
Roads	Urban Road Construction	-100,000.00
		0.00

Budget functional area	Description	Budget adjustments
Roads	Unsealed Maintenance	55,451.00
Roads	FAG Reserve	-55,451.00
		0.00
Roads	Urana Street - Shared Path	63,467.00
Roads	PAMPS	-63,467.00
		0.00
Roads	McBean Street - Footpath	83,000.00
Roads	Contribution Land Owners	-19,661.00
Roads	PAMPS	-63,339.00
		0.00
Roads	Jindera St, Jindera - Footpath	9,642.00
Roads	Adams St, Jindera - Footpath	15,000.00
Roads	Adams St, Jindera – Contribution Land Owners	-7,500.00
Roads	Jindera St, Jindera -- Pioneer to Pech	18,524.00
Roads	Footpath – Unallocated capital works	-35,666.00
		0.00

OVERALL BUDGET REVIEW

Detailed below is a full review on a functional basis with comments. The commentary below provides an explanation of major variances (greater than \$5,000) except where offset within the same function.

GOVERNANCE

Function and comment		Projected Budget Variance \$
Elected Members Expenses Satisfactory		Nil
Governance Expenses Satisfactory		+1,171
Risk Management Satisfactory		Nil
TOTAL GOVERNANCE		+1,171

ADMINISTRATION

Function and comment		Projected Budget Variance \$
Corporate Services Administration Satisfactory		+445
Information Technology Services Satisfactory		Nil
Employment On-Costs Satisfactory		Nil
Engineering Administration Satisfactory		+3,505
Depot Administration and Maintenance Satisfactory		Nil
Plant Operations Satisfactory		Nil
TOTAL ADMINISTRATION		+3,950

PUBLIC ORDER AND SAFETY

Function and comment		Projected Budget Variance \$
Animal Control Satisfactory		+1,588
Fire Services Satisfactory		Nil
Emergency Services Satisfactory		Nil
TOTAL PUBLIC ORDER & SAFETY		+1,588

HEALTH SERVICES

Function and comment		Projected Budget Variance \$
Health Administration Satisfactory		Nil
TOTAL HEALTH SERVICES		Nil

ENVIRONMENT

Function and comment		Projected Budget Variance \$
Waste Management Satisfactory		Nil
Noxious Animals & Insects Satisfactory		Nil
Noxious Plants Satisfactory		Nil
Street Cleaning Reduction in budget allocation to fund additional expenditure on stormwater maintenance.		+15,000
Stormwater Maintenance & Drainage Stormwater maintenance budget increased by \$95k to cover significant expenditure following high rainfall over the summer period. This has been offset by a reduction of \$15k in street sweeping and reallocation of \$80k from bridge maintenance. Reallocation of \$640k from gravel re-sheet budget to fund Balfour Street drainage upgrade. Refer report to April 2021 Council meeting. The budget for this project is yet to be finalised pending the outcome of possible Building Better Regions funding.	\$95,000 \$640,000	-735,000
TOTAL ENVIRONMENT		-720,000

COMMUNITY SERVICES AND EDUCATION

Function and comment		Projected Budget Variance \$
Family Day Care Satisfactory		Nil
Preschools Satisfactory		Nil
Youth Services Satisfactory		Nil
Community Housing Satisfactory		Nil
Frampton Court Rental Units Satisfactory		Nil
Kala Court Rental Units Satisfactory		Nil
Kala Court Self-Funded Units Satisfactory		Nil
Aged Care Rental Units – Culcairn Satisfactory		Nil
Aged Care Rental Units – Jindera Satisfactory		Nil
TOTAL COMMUNITY SERVICES & EDUCATION		Nil

HOUSING AND COMMUNITY AMENITIES

Function and comment		Projected Budget Variance \$
Street Lighting Satisfactory		Nil
Public Cemeteries Budget increased to cover additional expenditure on Holbrook and Henty cemetery maintenance.		-10,000
Town Planning Satisfactory		-299
Public Conveniences Budget increased to cover additional expenditure public convenience maintenance, offset by a reduction in parks and gardens maintenance budget. Final expenditure on the changing places facility in Holbrook exceeded budget by \$18,901 primarily due to additional footpath and ramp crossings being undertaken to improve accessibility.	\$30,278 \$18,901	-49,179
Council Owned Housing Satisfactory		Nil
Other Community Amenities Satisfactory		Nil
TOTAL HOUSING & COMMUNITY AMENITIES		-59,478

RECREATION AND CULTURE

Function and comment		Projected Budget Variance \$
Public Halls Satisfactory		-2,349
Libraries		-Nil
Museums Satisfactory		-1,586
Swimming Pools Maintenance costs exceeded budget due to requirement to drain the Holbrook pool and remove the mould.		-20,823
Sporting Grounds & Recreation Reserves Increase in the budget for sportsground maintenance to allow for continued maintenance of recently upgraded playing surfaces. The increased budget has been offset by \$50k from Bridge maintenance and \$100k from unallocated urban roads capital.		-150,000
Parks & Gardens Transfer \$30k of budget allocation to public conveniences as above. Additional allocation for over-expenditure on shade sail over new all abilities play area	+\$30,000 -\$2,900	+27,100
Other Cultural Services Satisfactory		Nil
TOTAL RECREATION & CULTURE		-147,658

MINING, MANUFACTURING & CONSTRUCTION

Function and comment		Projected Budget Variance \$
Building Control Income from construction certificates and building inspection fees higher than anticipation resulting in improved budget position.		+34,051
Quarries & Pits Satisfactory		Nil
TOTAL MINING, MANUFACTURING & CONSTRUCTION		+34,051

TRANSPORT AND COMMUNICATIONS

Function and comment		Projected Budget Variance \$
FAG Grant – Roads Component Amount held in reserve utilised to cover additional expenditure in unsealed road maintenance.		+55,451
Urban Roads Local Transfer \$100k of budget allocation to sportsgrounds maintenance as above.		+97,358
Sealed Rural Roads – Local Satisfactory		+2,642
Sealed Rural Roads – Regional Satisfactory		Nil
Unsealed Rural Roads - Local Reallocation of \$640k from gravel re-sheet budget to fund Balfour Street drainage upgrade. Refer report to April 2021 Council meeting. Addition FAG Grant funds held in reserve utilised to cover additional expenditure in unsealed road maintenance. Refer to note above.	+ \$640,000 - \$55,451	+584,579
Bridges Transfer \$180k of budget allocation to stormwater drainage maintenance as above and a further \$50k to sportsgrounds maintenance as above.		+130,000
Kerb & Gutter Satisfactory		Nil
Footpaths Urana Street shared path funded from unspent PAMPS funding McBean Street footpath funded from unspent PAMPS funding.	\$63,467 \$63,339	-126,806
Aerodromes Satisfactory		Nil
Bus Shelters Satisfactory		Nil
Ancillary Road Works Transfer to footpath projects as above.		+126,806
State Roads RMCC Works Satisfactory.		Nil
Natural Disaster Recovery Satisfactory		Nil
Road Safety Officer Satisfactory.		Nil
TOTAL TRANSPORT & COMMUNICATIONS		+870,030

ECONOMIC AFFAIRS

Function and comment		Projected Budget Variance \$
Jindera Medical Centre Satisfactory		Nil
Caravan Parks Maintenance costs lower than budget due to reduced patronage		+8,000
Tourism Operations Satisfactory		+810
Visitor Information Centre Satisfactory		Nil
Submarine Museum Reduction in admission income		-7,000
Economic Development Satisfactory		Nil
Community Development Satisfactory		Nil
Real Estate Development Satisfactory		-2,534
Real Estate Sales Satisfactory		Nil
Private Works Satisfactory		Nil
TOTAL ECONOMIC AFFAIRS		-724

GENERAL PURPOSE REVENUES

Function and comment		Projected Budget Variance \$
FAG Grant – General Component Satisfactory		Nil
Interest on Investments Satisfactory		Nil
Rates Budget adjusted to actual rates levied		+9,096
TOTAL GENERAL PURPOSE REVENUES		+9,096

SUMMARY OF BUDGET VARIATIONS

SUMMARY OF BUDGET VARIATIONS	-7,974
-------------------------------------	---------------

WATER AND SEWERAGE

General income and expenditure figures appear to be satisfactory.

SUMMARY

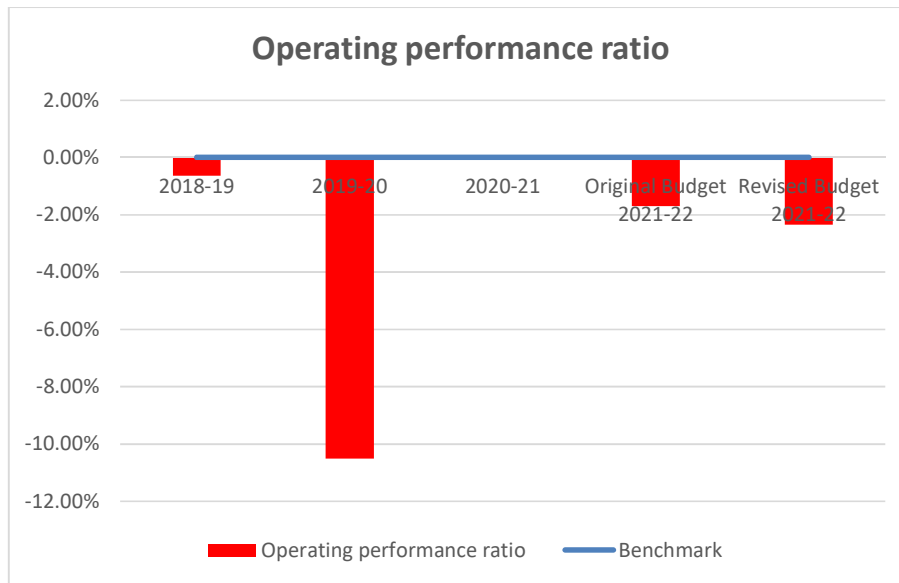
Council's overall budget position has deteriorated slightly as a result of the additional budget allocation to a number of areas, however, it is pleasing that a surplus budget position of \$91,292 is still predicted as at 31 March 2022. As has been the case in previous years, management will continue to monitor all income and expenditure areas closely to ensure budget integrity is maintained at year end.

Shown below are a number of Council's financial indicators as at 31 March 2022. These indicators are consistent with those reported in Council's Annual Financial Statement.

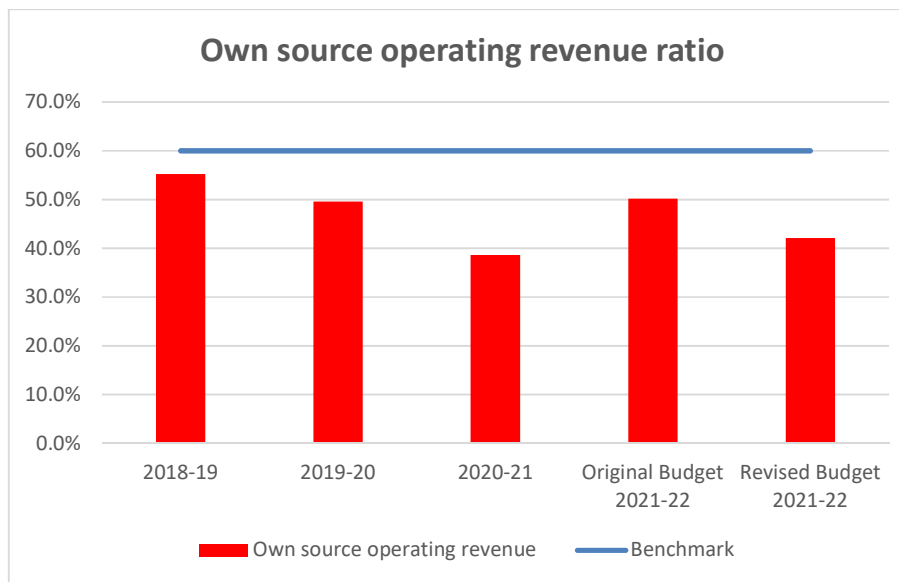
RECOMMENDATION

That Council note and approve the Interim Budget Review Statement as at 31 March 2022.

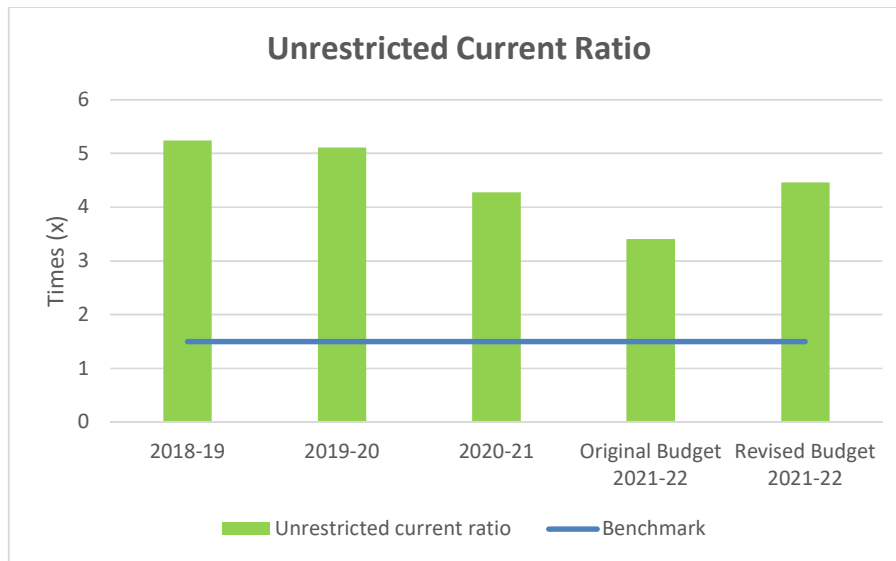
KEY FINANCIAL INDICATORS



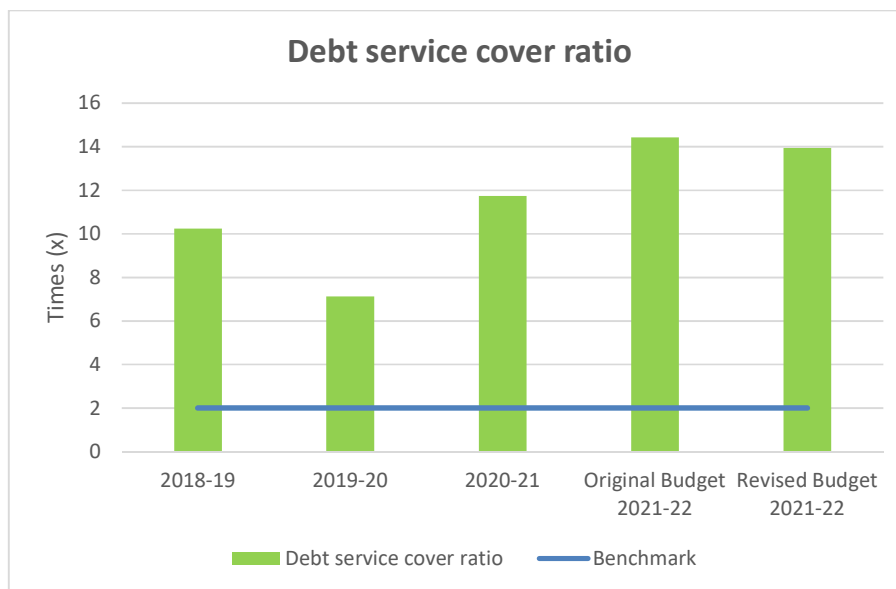
This ratio measures Council's achievement of containing operating expenditure within operating revenue.



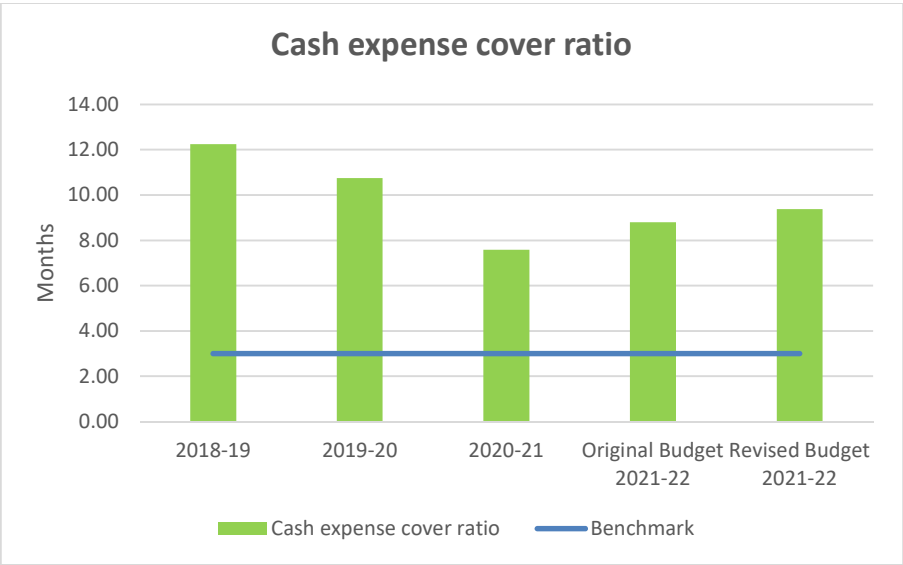
This ratio measure fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions. It should be noted that the benchmark 60% is unlikely to be achieved In rural councils such as Greater Hume Council due to their heavy reliance on grants and contributions due to their large area and small populations.



This ratio assesses the adequacy of Council's working capital and its ability to satisfy its obligations in the short term for the unrestricted activities of Council.



This ratio measures the availability of operating cash to service debt, including interest, principal and lease payments.



This liquidity ratio indicates the number of months Council can continue to pay for its immediate expenses without additional cash inflow.



Greater
Hume
Council

**Delivery Program 2017 to 2022
Operational Plan 2021-2022**

**Quarterly Budget Review
Period ended 31 March 2022**

**Statement by
Responsible Accounting Officer**



Greater
Hume
Council

Delivery Program 2017 to 2022 Operational Plan 2021-2022

Quarterly Budget Review Period ended 31 March 2022

Statement by Responsible Accounting Officer

The following statement is made in accordance with Clause 203(2) of the local Government (General) Regulations 2005.

It is my opinion that the Quarterly Budget Review Statement for Greater Hume Council for the quarter ended 31-March-2022 indicates that Council's projected financial position at 30-June-2022 will be satisfactory at year end, having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure.

Signed: *Dean Hart*

Dated: 03-May-2022

Dean Hart

Responsible Accounting Officer

Greater Hume Council



Greater
Hume
Council

Delivery Program 2017 to 2022 Operational Plan 2021-2022

**Quarterly Budget Review
Period ended 31 March 2022**

**Income Statement, Balance Sheet,
Cashflow and Restricted Cash**

Greater Hume Council
Quarterly Budget Review
Period ended 31 March 2022

INCOME STATEMENT - CONSOLIDATED

	Actuals	Original Budget	Revised Budget as at 31 Dec 2021	Revised Budget as at 31 Mar 2022
	2020/21	2021/22	2021/22	2021/22
		\$ 000's	\$ 000's	\$ 000's
Income from Continuing Operations				
Revenue:				
Rates & Annual Charges	11,791	12,560	12,558	12,321
User Charges & Fees	7,388	7,761	7,385	7,932
Interest & Investment Revenue	248	166	166	192
Other Revenues	569	389	773	801
Grants & Contributions provided for Operating Purposes	17,525	10,495	12,907	13,895
Grants & Contributions provided for Capital Purposes	14,213	10,241	18,410	19,358
Other Income:			0	0
Net gains from the disposal of assets	293	0	180	0
Joint Ventures & Associated Entities	0	0	0	0
Total Income from Continuing Operations	52,027	41,612	52,379	54,500
Expenses from Continuing Operations				
Employee Benefits & On-Costs	11,146	10,422	11,967	12,155
Borrowing Costs	284	145	145	145
Materials & Services	15,379	7,759	11,805	12,720
Depreciation & Amortisation	9,742	9,680	9,644	9,645
Other Expenses	1,002	3,899	1,039	1,039
Net Losses from the Disposal of Assets	0	0	-	-
Total Expenses from Continuing Operations	37,553	31,905	34,600	35,703
Operating Result from Continuing Operations	14,474	9,707	17,779	18,796
Discontinued Operations - Profit/(Loss)	0	0	0	0
Net Profit/(Loss) from Discontinued Operations	0	0	0	0
Net Operating Result for the Year	14,474	9,707	17,779	18,796
Net Operating Result before Grants and Contributions provided for Capital Purposes	261	-534	-631	-562

Greater Hume Council
Quarterly Budget Review
Period ended 31 March 2022

BALANCE SHEET - CONSOLIDATED

	Actuals	Original Budget	Revised Budget as at 31 Dec 2021	Revised Budget as at 31 Mar 2022
	2020/21 \$ 000's	2021/22 \$ 000's	2021/22 \$ 000's	2021/22 \$ 000's
ASSETS				
Current Assets				
Cash & Cash Equivalents	2219	1621	1,700	1,727
Investments	20073	14000	14,200	17,000
Receivables	8268	5675	7,472	7,472
Inventories	2007	2269	2,269	2,269
Other	0	0	0	0
Total Current Assets	32,567	23,565	25,641	28,468
Non-Current Assets				
Non Current Investments	4000	0	0	0
Receivables	74	0	0	0
Inventories	-	-	-	0
Infrastructure, Property, Plant & Equipment	643106	651048	673,118	671,308
Investments Accounted for using the equity method	0	-	-	0
Investment Property	-	-	-	0
Intangible Assets	124	163	163	163
Right of Use Asset	86	-	0	0
Other	-	-	-	0
Total Non-Current Assets	647,390	651,211	673,281	671,471
TOTAL ASSETS	679,957	674,776	698,922	699,939
LIABILITIES				
Current Liabilities				
Bank Overdraft	-	-	-	0
Payables	3474	3261	2,961	2,961
Contract Liabilities	2706	200	2,706	2,706
Lease Liabilities	57	0	37	37
Borrowings	491	495	675	675
Provisions	3695	3016	3,316	3,316
Liabilities associated with assets classified as "held for sale"	-	-	-	0
Total Current Liabilities	10,423	6,972	9,695	9,695
Non-Current Liabilities				
Payables	1432	725	1497	1497
Borrowings	2753	4274	3,569	3,569
Lease Liabilities	37	0	0	
Employee Benefit Provisions	208	559	208	208
Provisions	5152	-	5152	5152
Liabilities associated with assets classified as "held for sale"	-	-	-	-
Total Non-Current Liabilities	9,582	5,558	10,426	10,426
TOTAL LIABILITIES	20,005	12,530	20,121	20,121
Net Assets	659,952	662,246	678,801	679,818
EQUITY				
Retained Earnings	281,463	283,336	299,242	300,259
Revaluation Reserves	378,489	378,910	379,559	379,559
Council Equity Interest	659,952	662,246	678,801	679,818
Minority Equity Interest	-	-	-	-
Total Equity	659,952	662,246	678,801	679,818

Greater Hume Shire Council

Quarterly Budget Review

Period ended 31 March 2022

CASH FLOW STATEMENT - CONSOLIDATED

	Actuals	Original Budget	Revised Budget as at 31 Dec 2021	Revised Budget as at 31 Mar 2022
	2020/21 \$ 000's	2021/22 \$ 000's	2021/22 \$ 000's	2021/22 \$ 000's
Cash Flows from Operating Activities				
Receipts:				
Rates & Annual Charges	11,951	12,560	12,558	12,558
User Charges & Fees	7,136	7,761	7,375	7,375
Interest & Investment Revenue Received	280	166	166	166
Grants & Contributions	31,376	20,736	31,286	33,254
Bonds & Deposits Received	612	-	-	-
Other	3,124	428	428	428
Payments:				
Employee Benefits & On-Costs	-11,200	-10,422	-11,967	-12,190
Materials & Services	-18,427	-7,759	-11,599	-11,599
Borrowing Costs	-201	-145	-145	-145
Bonds & Deposits Refunded	-533	-	-	-
Other	-1,130	-3,977	-1,039	-1,039
				0
Net Cash provided (or used in) Operating Activities	22,988	19,348	27,063	28,808
Cash Flows from Investing Activities				
Receipts:				
Sale of Investment Securities	25,750	2,103	5,753	5,977
Sale of Real Estate Assets	1,186	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	454	179	179	204
Deferred Debtors Receipts	0	11	11	11
Other Investing Activity Receipts	-	-	-	-
Payments:				
Purchase of Investment Securities	-34,550	-	0	0
Purchase of Infrastructure, Property, Plant & Equipment	-21,264	-22,496	-34,526	-36,493
Purchase of Real Estate Assets	-208	-	0	0
Purchase of Intangible Assets	-	-	-	-
Deferred Debtors & Advances Made	-28	-	-	-
Other Investing Activity Payments	-	-	-	-
Net Cash provided (or used in) Investing Activities	-28,660	-20,203	-28,583	-30,301
Cash Flows from Financing Activities				
Receipts:				
Proceeds from Borrowings & Advances	0	1500	1,500	1,500
Other Financing Activity Receipts	-	-	-	-
Payments:				
Repayment of Borrowings & Advances	-520	-499	-499	-499
Other Financing Activity Payments	-51	-	-	-
			0	0
Net Cash Flow provided (used in) Financing Activities	-571	1,001	1,001	1,001
Net Increase/(Decrease) in Cash & Cash Equivalents	-6,243	146	-519	-492
plus: Cash, Cash Equivalents & Investments - beginning of year	8,462	1,475	2,219	2,219
Cash & Cash Equivalents - end of the year	2,219	1,621	1,700	1,727
Cash & Cash Equivalents - end of the year	2,219	1,621	1,700	1,727
Investments - end of the year	15,273	14,000	14,200	17,000
Cash, Cash Equivalents & Investments - end of the year	17,492	15,621	15,900	18,727
Representing:				
- External Restrictions	8,514	7,687	8,153	8,994
- Internal Restrictions	10,345	5,468	5,528	7,572
- Unrestricted	4,876	2,466	2,219	2,161
	23,735	15,621	15,900	18,727

Greater Hume Shire Council

Quarterly Budget Review

Period ended 31 March 2022

Restricted Cash & Investments	Actuals	Original Budget	Revised Budget as at 31 Dec 2021	Revised Budget as at 31 Mar 2022
	2020/21 \$ 000's	2021/22 \$ 000's	2021/22 \$ 000's	2021/22 \$ 000's
Cash & Investments				
Cash on Hand and at Bank	2219	1621	1700	1727
Term Deposits	24073	14000	14200	17000
Total Cash & Investments	26,292	15,621	15,900	18,727
External Restrictions				
Trust Fund	205	207	207	205
Unexpended Grants	2,732	0	0	0
Developer Contributions - General Fund	695	343	560	538
Developer Contributions - Water Fund	1,029	820	1032	1170
Developer Contributions - Sewer Fund	982	697	986	1267
Water Funds	2,200	1,635	1406	1950
Sewerage Funds	3,635	3,906	3883	3839
Town Improvement Funds & Other	79	79	79	25
TOTAL - EXTERNAL RESTRICTIONS	11,557	7,687	8,153	8,994
Internal Restrictions				
Uncompleted works	4,107	0	0	0
Bypass Handover Works Contribution	451	0		451
Community & Aged Care Housing Reserves	868	779	779	763
Employee Leave Entitlements	703	566	626	626
Family Day Care & Children Services Reserves	526	613	613	651
Holbrook Children Services Liquidation Reserve				148
Culcairn Children Services Liquidation Reserve				169
Holbrook Hostel Sale Proceeds Reserve	173	0	0	0
Holbrook Caravan Park Sale Reserve	110	393	393	121
Jindera Hostel Sale Proceeds Reserve	9	0	0	9
Land Sales Reserve	1,014	275	275	951
Plant & Vehicles Replacement Reserve	1,683	980	980	886
Quarry & Pit Restoration Reserve	261	0	0	0
Waste Management Reserve	1,339	1,341	1341	1206
Works Warranty Reserve	478	134	134	134
Other Reserves	588	387	387	1457
TOTAL - INTERNAL RESTRICTIONS	12,310	5,468	5,528	7,572
TOTAL INTERNALLY & EXTERNALLY RESTRICTED CASH	23,867	13,155	13,681	16,566
TOTAL UNRESTRICTED CASH	2,425	2,466	2,219	2,161



Greater
Hume
Council

Delivery Program 2017 to 2022 Operational Plan 2021-2022

**Quarterly Budget Review
Period ended 31 March 2022**

Budget Summary

Delivery Program 2017 to 2022

Quarterly Budget Review

Period ended 31 March 2022

Budget Summary

Function	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Operating Revenue						
Governance	77,273	475,474	527,421	53,883	529,357	99.63%
Administration	329,113	459,851	353,497	10,014	469,865	75.23%
Public Order & Safety	391,928	378,701	371,557	2,500	381,201	97.47%
Health	158,258	158,258	143,169	0	158,258	90.47%
Environment	1,346,821	1,363,681	1,343,716	41,219	1,404,900	95.64%
Community Services & Education	3,431,056	4,255,843	3,234,168	342,500	4,598,343	70.33%
Housing & Community Activities	343,581	411,501	358,929	34,162	445,663	80.54%
Water Supplies	2,307,065	2,357,065	1,308,893	(448,555)	1,908,510	68.58%
Sewerage Services	1,742,644	1,742,644	1,448,924	15,500	1,758,144	82.41%
Recreation & Culture	231,625	233,515	204,499	148	233,663	87.52%
Mining, Manufacturing & Construction	132,633	132,633	144,051	37,051	169,684	84.89%
Transport & Communication	7,743,281	8,517,091	3,294,218	721,868	9,238,959	35.66%
Economic Affairs	385,236	615,441	939,457	353,438	968,879	96.96%
General Purpose Revenues (Not attributed to Functions)	12,749,826	12,867,182	10,672,354	9,096	12,876,278	82.88%
Total Operating Revenue	31,370,340	33,968,880	24,344,853	1,172,825	35,141,705	69.28%
Operating Expenditure						
Governance	1,316,992	1,838,589	1,132,947	77,879	1,916,468	59.12%
Administration	2,871,294	2,986,158	(8,490)	24,064	3,010,222	-0.28%
Public Order & Safety	1,466,094	1,223,453	834,605	912	1,224,365	68.17%
Health	186,378	186,378	115,171	0	186,378	61.79%
Environment	1,699,200	1,806,240	1,234,984	147,619	1,953,859	63.21%
Community Services & Education	3,384,847	4,185,546	2,898,097	12,075	4,197,621	69.04%
Housing & Community Activities	764,359	871,446	609,001	75,799	947,245	64.29%
Water Supplies	2,244,906	2,245,860	812,434	27,920	2,273,780	35.73%
Sewerage Services	1,891,077	1,889,487	1,074,557	111,115	2,000,602	53.71%
Recreation & Culture	4,093,328	4,277,153	2,125,351	144,885	4,422,038	48.06%
Mining, Manufacturing & Construction	332,854	331,409	264,166	395,530	726,939	36.34%
Transport & Communication	10,890,055	11,861,201	4,137,669	45,700	11,906,901	34.75%
Economic Affairs	763,037	896,866	705,285	40,150	937,016	75.27%
Total Operating Expenditure	31,904,421	34,599,786	15,935,776	1,103,648	35,703,434	44.63%
Net Operating Surplus / (Deficit)	(534,081)	(630,906)	8,409,077	69,177	(561,730)	

Delivery Program 2017 to 2022

Quarterly Budget Review

Period ended 31 March 2022

Budget Summary

Function	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Capital Revenue						
Governance	0	0	0	0	0	
Administration	0	0	0	0	0	
Public Order & Safety	0	25,673	1,368	532	26,205	5.22%
Health	0	0	0	0	0	
Environment	0	207,560	208,680	176,120	383,680	54.39%
Community Services & Education	0	583	954	371	954	100.00%
Housing & Community Activities	0	231,235	411,140	110,471	341,706	120.32%
Water Supplies	0	38,780	141,846	103,066	141,846	100.00%
Sewerage Services	4,500,000	4,552,680	285,968	233,288	4,785,968	5.98%
Recreation & Culture	2,500	5,322,981	2,119,154	79,731	5,402,712	39.22%
Mining, Manufacturing & Construction	0	0	0	0	0	
Transport & Communication	5,738,000	8,031,000	942,661	243,534	8,274,533	11.39%
Economic Affairs	0	0	0	0	0	
Total Capital Revenue	10,240,500	18,410,492	4,111,772	947,113	19,357,604	21.24%
Net Surplus / (Deficit) after Capital Revenue	9,706,419	17,779,585	12,520,849	1,016,289	18,795,875	
Capital Expenditure						
Governance	0	0	0	0	0	
Administration	1,373,000	1,470,327	957,416	(18,000)	1,452,327	65.92%
Public Order & Safety	0	24,837	24,836	0	24,837	100.00%
Health	0	0	0	0	0	
Environment	503,000	1,421,387	179,073	815,000	2,236,387	8.01%
Community Services & Education	134,000	151,864	68,219	0	151,864	44.92%
Housing & Community Activities	55,000	197,120	204,355	18,901	216,021	94.60%
Water Supplies	1,268,000	1,326,360	143,899	59,819	1,386,179	10.38%
Sewerage Services	4,725,000	4,788,186	228,631	64,474	4,852,660	4.71%
Recreation & Culture	247,700	6,218,068	3,600,516	78,980	6,297,048	57.18%
Mining, Manufacturing & Construction	0	40,000	0	0	40,000	0.00%
Transport & Communication	11,690,000	16,313,106	7,327,305	875,829	17,188,934	42.63%
Economic Affairs	2,500,000	2,646,700	1,127,986	0	2,646,700	42.62%
Total Capital Expenditure	22,495,700	34,597,954	13,862,235	1,895,003	36,492,957	37.99%
Net Capital Expenditure	(12,255,200)	(16,187,463)	(9,750,463)	(947,890)	(17,135,352)	
Net Surplus / (Deficit) after Capital Expenditure	(12,789,281)	(16,818,369)	(1,341,386)	(878,713)	(17,697,082)	
Add Back: Non-Cash items included in operating result	9,682,039	9,682,039	0	0	9,682,039	0.00%
Net Cash Surplus / (Deficit) after Capital Expenditure	(3,107,242)	(7,136,330)	(1,341,386)	(878,713)	(8,015,043)	
Repayments from Deferred Debtors	10,939	10,939	0	0	10,939	0.00%
Loan Funds Raised	1,500,000	1,500,000	0	0	1,500,000	0.00%
Proceeds on Sale of Assets	179,000	204,000	0	0	204,000	0.00%
Loan Repayments	(499,416)	(499,416)	0	0	(499,416)	0.00%
Net Transfers (to) / from Reserves	1,924,437	6,020,074	(1,373,746)	870,739	6,890,813	-12.75%
Budgeted Net Increase / (Decrease) in Cash	7,718	99,267	(2,715,132)	(7,974)	91,292	

Greater Hume Shire Council

Delivery Program 2017 to 2022

Quarterly Budget Review

Period ended 31 March 2022

Budget Summary						
Function: Governance	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Operating Revenue						
Elected Members Expenses	0	0	0	0	0	
Governance Expenses	7,273	392,999	470,113	79,050	472,049	99.59%
Risk Management	70,000	82,475	57,308	(25,167)	57,308	100.00%
Total Operating Revenue	77,273	475,474	527,421	53,883	529,357	99.63%
Operating Expenditure						
Elected Members Expenses	297,402	332,561	161,387	0	332,561	48.53%
Governance Expenses	667,080	1,124,503	629,429	77,879	1,202,382	52.35%
Risk Management	352,510	381,525	342,131	0	381,525	89.67%
Total Operating Expenditure	1,316,992	1,838,589	1,132,947	77,879	1,916,468	59.12%
Net Operating Surplus / (Deficit)	(1,239,719)	(1,363,115)	(605,526)	(23,996)	(1,387,111)	

Greater Hume Shire Council

Delivery Program 2017 to 2022

Quarterly Budget Review

Period ended 31 March 2022

Budget Summary						
Function: Governance	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Capital Revenue						
Elected Members Expenses	0	0	0	0	0	
Governance Expenses	0	0	0	0	0	
Risk Management	0	0	0	0	0	
Total Capital Revenue	0	0	0	0	0	
Net Surplus / (Deficit) after Capital Revenue	(1,239,719)	(1,363,115)	(605,526)	(23,996)	(1,387,111)	
Capital Expenditure						
Elected Members Expenses	0	0	0	0	0	
Governance Expenses	0	0	0	0	0	
Risk Management	0	0	0	0	0	
Total Capital Expenditure	0	0	0	0	0	
Net Capital Expenditure	0	0	0	0	0	
Net Surplus / (Deficit) after Capital Expenditure	(1,239,719)	(1,363,115)	(605,526)	(23,996)	(1,387,111)	
Add Back: Non-Cash items included in operating result	0	0	0	0	0	
Net Cash Surplus / (Deficit) after Capital Expenditure	(1,239,719)	(1,363,115)	(605,526)	(23,996)	(1,387,111)	
Repayments from Deferred Debtors	0	0	0	0	0	0.00%
Loan Funds Raised	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	
Loan Repayments	0	0	0	0	0	
Net Transfers (to) / from Reserves	0	104,425	0	25,167	129,592	0.00%
Budgeted Net Increase / (Decrease) in Cash	(1,239,719)	(1,258,690)	(605,526)	1,171	(1,257,519)	

Greater Hume Shire Council

Delivery Program 2017 to 2022

Quarterly Budget Review

Period ended 31 March 2022

Budget Summary

Function: Administration	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Operating Revenue						
Corporate Services Administration	207,592	284,980	259,876	15,445	300,425	86.50%
Information Technology Services	0	0	0	0	0	
Employment On-Costs	30,000	32,979	16,624	0	32,979	50.41%
Engineering Administration	30,321	77,425	32,344	(5,431)	71,994	44.93%
Depot Administration & Maintenance	0	3,267	2,190	0	3,267	67.03%
Plant Operations	61,200	61,200	42,463	0	61,200	69.38%
Total Operating Revenue	329,113	459,851	353,497	10,014	469,865	75.23%
Operating Expenditure						
Corporate Services Administration	1,880,123	1,904,295	1,111,847	15,000	1,919,295	58.46%
Information Technology Services	777,392	831,392	598,975	18,000	849,392	69.28%
Employment On-Costs	(40,000)	(81,987)	(961,399)	0	(81,987)	1188.34%
Engineering Administration	(147,192)	(92,055)	(288,262)	(8,936)	(100,991)	272.46%
Depot Administration & Maintenance	242,587	266,129	108,447	0	266,129	40.75%
Plant Operations	158,384	158,384	(578,099)	0	158,384	-365.00%
Total Operating Expenditure	2,871,294	2,986,158	(8,490)	24,064	3,010,222	-0.28%
Net Operating Surplus / (Deficit)	(2,542,181)	(2,526,307)	361,988	(14,050)	(2,540,357)	

Greater Hume Shire Council

Delivery Program 2017 to 2022

Quarterly Budget Review

Period ended 31 March 2022

Budget Summary

Function: Administration	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Capital Revenue						
Corporate Services Administration	0	0	0	0	0	
Information Technology Services	0	0	0	0	0	
Employment On-Costs	0	0	0	0	0	
Engineering Administration	0	0	0	0	0	
Depot Administration & Maintenance	0	0	0	0	0	
Plant Operations	0	0	0	0	0	
Total Capital Revenue	0	0	0	0	0	
Net Surplus / (Deficit) after Capital Revenue	(2,542,181)	(2,526,307)	361,988	(14,050)	(2,540,357)	
Capital Expenditure						
Corporate Services Administration	45,000	47,327	2,327	0	47,327	4.92%
Information Technology Services	55,000	105,000	16,048	(18,000)	87,000	18.45%
Employment On-Costs	0	0	0	0	0	
Engineering Administration	5,000	50,000	2,463	0	50,000	4.93%
Depot Administration & Maintenance	50,000	50,000	3,000	0	50,000	6.00%
Plant Operations	1,218,000	1,218,000	933,578	0	1,218,000	76.65%
Total Capital Expenditure	1,373,000	1,470,327	957,416	(18,000)	1,452,327	65.92%
Net Capital Expenditure	(1,373,000)	(1,470,327)	(957,416)	18,000	(1,452,327)	
Net Surplus / (Deficit) after Capital Expenditure	(3,915,181)	(3,996,634)	(595,428)	3,950	(3,992,684)	
Add Back: Non-Cash items included in operating result	1,214,296	1,214,296	0	0	1,214,296	0.00%
Net Cash Surplus / (Deficit) after Capital Expenditure	(2,700,885)	(2,782,338)	(595,428)	3,950	(2,778,388)	
Repayments from Deferred Debtors	10,939	10,939	0	0	10,939	0.00%
Loan Funds Raised	0	0	0	0	0	
Proceeds on Sale of Assets	179,000	194,000	0	0	194,000	0.00%
Loan Repayments	(111,869)	(111,869)	0	0	(111,869)	0.00%
Net Transfers (to) / from Reserves	288,405	419,514	313,015	0	419,514	74.61%
Budgeted Net Increase / (Decrease) in Cash	(2,334,410)	(2,269,754)	(282,413)	3,950	(2,265,804)	

Greater Hume Shire Council

Delivery Program 2017 to 2022

Quarterly Budget Review

Period ended 31 March 2022

Budget Summary						
Function: Public Order & Safety	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Operating Revenue						
Animal Control	45,901	45,901	42,269	2,500	48,401	87.33%
Fire Services	346,027	332,800	329,288	0	332,800	98.94%
Emergency Services	0	0	0	0	0	
Total Operating Revenue	391,928	378,701	371,557	2,500	381,201	97.47%
Operating Expenditure						
Animal Control	222,583	223,262	148,897	912	224,174	66.42%
Fire Services	1,200,070	962,934	670,693	0	962,934	69.65%
Emergency Services	43,441	37,257	15,015	0	37,257	40.30%
Total Operating Expenditure	1,466,094	1,223,453	834,605	912	1,224,365	68.17%
Net Operating Surplus / (Deficit)	(1,074,166)	(844,752)	(463,048)	1,588	(843,164)	

Greater Hume Shire Council

Delivery Program 2017 to 2022

Quarterly Budget Review

Period ended 31 March 2022

Budget Summary						
Function: Public Order & Safety	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Capital Revenue						
Animal Control	0	0	0	0	0	
Fire Services	0	25,673	1,368	532	26,205	5.22%
Emergency Services	0	0	0	0	0	
Total Capital Revenue	0	25,673	1,368	532	26,205	5.22%
Net Surplus / (Deficit) after Capital Revenue	(1,074,166)	(819,079)	(461,680)	2,120	(816,959)	
Capital Expenditure						
Animal Control	0	0	0	0	0	
Fire Services	0	24,837	24,836	0	24,837	100.00%
Emergency Services	0	0	0	0	0	
Total Capital Expenditure	0	24,837	24,836	0	24,837	100.00%
Net Capital Expenditure	0	836	(23,468)	532	1,368	
Net Surplus / (Deficit) after Capital Expenditure	(1,074,166)	(843,916)	(486,517)	2,120	(841,796)	
Add Back: Non-Cash items included in operating result	89,336	89,336	0	0	89,336	0.00%
Net Cash Surplus / (Deficit) after Capital Expenditure	(984,830)	(754,580)	(486,517)	2,120	(752,460)	
Repayments from Deferred Debtors	0	0	0	0	0	
Loan Funds Raised	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	
Loan Repayments	0	0	0	0	0	
Net Transfers (to) / from Reserves	0	(231,078)	0	(532)	(231,610)	0.00%
Budgeted Net Increase / (Decrease) in Cash	(984,830)	(985,658)	(486,517)	1,588	(984,070)	

Greater Hume Shire Council

Delivery Program 2017 to 2022

Quarterly Budget Review

Period ended 31 March 2022

Budget Summary						
Function: Health	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Operating Revenue						
Health Administration	158,258	158,258	143,169	0	158,258	90.47%
Total Operating Revenue	158,258	158,258	143,169	0	158,258	90.47%
Operating Expenditure						
Health Administration	186,378	186,378	115,171	0	186,378	61.79%
Total Operating Expenditure	186,378	186,378	115,171	0	186,378	61.79%
Net Operating Surplus / (Deficit)	(28,120)	(28,120)	27,998	0	(28,120)	

Greater Hume Shire Council

Delivery Program 2017 to 2022

Quarterly Budget Review

Period ended 31 March 2022

Budget Summary						
Function: Health	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Capital Revenue						
Health Administration	0	0	0	0	0	
Total Capital Revenue	0	0	0	0	0	
Net Surplus / (Deficit) after Capital Revenue	(28,120)	(28,120)	27,998	0	(28,120)	
Capital Expenditure						
Health Administration	0	0	0	0	0	
Total Capital Expenditure	0	0	0	0	0	
Net Capital Expenditure	0	0	0	0	0	
Net Surplus / (Deficit) after Capital Expenditure	(28,120)	(28,120)	27,998	0	(28,120)	
Add Back: Non-Cash items included in operating result	10,950	10,950	0	0	10,950	0.00%
Net Cash Surplus / (Deficit) after Capital Expenditure	(17,170)	(17,170)	27,998	0	(17,170)	
Repayments from Deferred Debtors	0	0	0	0	0	
Loan Funds Raised	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	
Loan Repayments	0	0	0	0	0	
Net Transfers (to) / from Reserves	0	0	0	0	0	
Budgeted Net Increase / (Decrease) in Cash	(17,170)	(17,170)	27,998	0	(17,170)	

Greater Hume Shire Council

Delivery Program 2017 to 2022

Quarterly Budget Review

Period ended 31 March 2022

Budget Summary						
Function: Environment	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Operating Revenue						
Waste Management	1,220,623	1,250,885	1,230,920	41,219	1,292,104	95.26%
Noxious Animals & Insects	0	0	0	0	0	
Noxious Plants	87,994	92,786	92,786	0	92,786	100.00%
Street Cleaning	38,204	20,010	20,010	0	20,010	100.00%
Storm Water Management & Drainage	0	0	0	0	0	
Total Operating Revenue	1,346,821	1,363,681	1,343,716	41,219	1,404,900	95.64%
Operating Expenditure						
Waste Management	1,085,865	1,086,564	816,233	41,219	1,127,783	72.37%
Noxious Animals & Insects	10,075	15,075	0	0	15,075	0.00%
Noxious Plants	250,994	320,529	219,350	26,400	346,929	63.23%
Street Cleaning	172,247	154,053	77,163	(15,000)	139,053	55.49%
Storm Water Management & Drainage	180,019	230,019	122,239	95,000	325,019	37.61%
Total Operating Expenditure	1,699,200	1,806,240	1,234,984	147,619	1,953,859	63.21%
Net Operating Surplus / (Deficit)	(352,379)	(442,559)	108,731	(106,400)	(548,959)	

Greater Hume Shire Council

Delivery Program 2017 to 2022

Quarterly Budget Review

Period ended 31 March 2022

Budget Summary						
Function: Environment	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Capital Revenue						
Waste Management	0	1,760	2,880	1,120	2,880	100.00%
Noxious Animals & Insects	0	0	0	0	0	
Noxious Plants	0	0	0	0	0	
Street Cleaning	0	0	0	0	0	
Storm Water Management & Drainage	0	205,800	205,800	175,000	380,800	54.04%
Total Capital Revenue	0	207,560	208,680	176,120	383,680	54.39%
Net Surplus / (Deficit) after Capital Revenue	(352,379)	(234,999)	317,411	69,720	(165,279)	
Capital Expenditure						
Waste Management	0	264,398	145,405	0	264,398	54.99%
Noxious Animals & Insects	0	0	0	0	0	
Noxious Plants	0	0	0	0	0	
Street Cleaning	0	0	0	0	0	
Storm Water Management & Drainage	503,000	1,156,989	33,668	815,000	1,971,989	1.71%
Total Capital Expenditure	503,000	1,421,387	179,073	815,000	2,236,387	8.01%
Net Capital Expenditure	(503,000)	(1,213,827)	29,607	(638,880)	(1,852,707)	
Net Surplus / (Deficit) after Capital Expenditure	(855,379)	(1,656,386)	138,339	(745,280)	(2,401,666)	
Add Back: Non-Cash items included in operating result	186,470	186,470	0	0	186,470	0.00%
Net Cash Surplus / (Deficit) after Capital Expenditure	(668,909)	(1,469,916)	138,339	(745,280)	(2,215,196)	
Repayments from Deferred Debtors	0	0	0	0	0	
Loan Funds Raised	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	
Loan Repayments	0	0	0	0	0	
Net Transfers (to) / from Reserves	303,000	1,066,268	0	25,280	1,091,548	0.00%
Budgeted Net Increase / (Decrease) in Cash	(365,909)	(403,648)	138,339	(720,000)	(1,123,648)	

Greater Hume Shire Council

Delivery Program 2017 to 2022

Quarterly Budget Review

Period ended 31 March 2022

Budget Summary						
Function: Community Services & Education	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Operating Revenue						
Family Day Care	597,000	598,000	479,961	86,565	684,565	70.11%
Henty Children Services	959,647	964,592	564,694	0	964,592	58.54%
Walla Children Services	478,349	480,349	414,388	0	480,349	86.27%
Holbrook Children Services	1,038,056	1,186,474	820,114	84,508	1,270,982	64.53%
Culcairn Children Services	0	596,887	642,290	171,427	768,314	83.60%
Pre-Schools	0	0	0	0	0	
Youth Services	23,560	95,097	97,225	0	95,097	102.24%
Community Housing	43,163	43,163	26,588	0	43,163	61.60%
Frampton Court Rental Units	88,080	88,080	64,707	0	88,080	73.46%
Kala Court Rental Units	35,388	35,388	22,577	0	35,388	63.80%
Kala Court Self Funded Units	85,076	85,076	20,798	0	85,076	24.45%
Aged Care Rental Units - Culcairn	16,938	16,938	18,547	0	16,938	109.50%
Aged Care Rental Units - Jindera	19,799	19,799	13,059	0	19,799	65.96%
Other Community Services	46,000	46,000	49,222	0	46,000	107.00%
Total Operating Revenue	3,431,056	4,255,843	3,234,168	342,500	4,598,343	70.33%
Operating Expenditure						
Family Day Care	414,895	420,773	117,722	12,075	432,848	27.20%
Henty Children Services	940,438	950,765	684,761	0	950,765	72.02%
Walla Children Services	631,129	640,380	515,859	0	640,380	80.56%
Holbrook Children Services	968,180	984,194	818,106	0	984,194	83.12%
Culcairn Children Services	0	675,675	515,633	0	675,675	76.31%
Pre-Schools	2,549	2,549	1,600	0	2,549	62.76%
Youth Services	120,411	190,398	89,273	0	190,398	46.89%
Community Housing	62,764	63,352	21,375	0	63,352	33.74%
Frampton Court Rental Units	82,558	85,113	37,636	0	85,113	44.22%
Kala Court Rental Units	34,381	37,813	20,182	0	37,813	53.37%
Kala Court Self Funded Units	65,472	71,217	32,198	0	71,217	45.21%
Aged Care Rental Units - Culcairn	16,638	16,788	11,499	0	16,788	68.50%
Aged Care Rental Units - Jindera	17,738	18,835	16,270	0	18,835	86.38%
Other Community Services	27,694	27,694	15,982	0	27,694	
Total Operating Expenditure	3,384,847	4,185,546	2,898,097	12,075	4,197,621	69.04%
Net Operating Surplus / (Deficit)	46,209	70,297	336,071	330,425	400,722	

Greater Hume Shire Council

Delivery Program 2017 to 2022

Quarterly Budget Review

Period ended 31 March 2022

Budget Summary						
Function: Community Services & Education	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Capital Revenue						
Family Day Care	0	0	0	0	0	
Henty Children Services	0	0	0	0	0	
Walla Children Services	0	0	0	0	0	
Holbrook Children Services	0	0	0	0	0	
Culcairn Children Services	0	0	0	0	0	
Pre-Schools	0	0	0	0	0	
Youth Services	0	0	0	0	0	
Community Housing	0	0	0	0	0	
Frampton Court Rental Units	0	0	0	0	0	
Kala Court Rental Units	0	0	0	0	0	
Kala Court Self Funded Units	0	0	0	0	0	
Aged Care Rental Units - Culcairn	0	0	0	0	0	
Aged Care Rental Units - Jindera	0	583	954	371	954	100.00%
Other Community Services	0	0	0	0	0	
Total Capital Revenue	0	583	954	371	954	100.00%
Net Surplus / (Deficit) after Capital Revenue	46,209	70,880	337,025	330,796	401,676	
Capital Expenditure						
Family Day Care	0	0	0	0	0	
Henty Children Services	0	0	0	0	0	
Walla Children Services	0	0	0	0	0	
Holbrook Children Services	0	3,364	3,364	0	3,364	100.00%
Culcairn Children Services	0	0	0	0	0	
Pre-Schools	0	0	0	0	0	
Youth Services	0	0	0	0	0	
Community Housing	24,000	24,000	12,699	0	24,000	52.91%
Frampton Court Rental Units	24,000	38,500	33,547	0	38,500	87.13%
Kala Court Rental Units	28,000	28,000	5,345	0	28,000	19.09%
Kala Court Self Funded Units	28,000	28,000	2,400	0	28,000	8.57%
Aged Care Rental Units - Culcairn	15,000	15,000	2,538	0	15,000	16.92%
Aged Care Rental Units - Jindera	15,000	15,000	8,326	0	15,000	55.51%
Other Community Services	0	0	0	0	0	
Total Capital Expenditure	134,000	151,864	68,219	0	151,864	44.92%
Net Capital Expenditure	(134,000)	(151,281)	(67,265)	371	(150,910)	
Net Surplus / (Deficit) after Capital Expenditure	(87,791)	(80,984)	268,806	330,796	249,812	
Add Back: Non-Cash items included in operating result	156,557	156,557	0	0	156,557	0.00%
Net Cash Surplus / (Deficit) after Capital Expenditure	68,766	75,573	268,806	330,796	406,369	
Repayments from Deferred Debtors	0	0	0	0	0	
Loan Funds Raised	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	
Loan Repayments	0	0	0	0	0	
Net Transfers (to) / from Reserves	(149,850)	(155,107)	(229,213)	(330,796)	(485,903)	47.17%
Budgeted Net Increase / (Decrease) in Cash	(81,084)	(79,534)	39,593	0	(79,534)	

Greater Hume Shire Council

Delivery Program 2017 to 2022

Quarterly Budget Review

Period ended 31 March 2022

Budget Summary						
Function: Housing & Community Amenities	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Operating Revenue						
Street Lighting	24,000	24,000	16,323	0	24,000	68.01%
Public Cemeteries	63,000	63,000	37,390	0	63,000	59.35%
Town Planning	174,621	249,621	236,138	33,322	282,943	83.46%
Public Conveniences	0	0	0	0	0	
Council Owned Housing	32,760	26,880	21,078	840	27,720	76.04%
Wirraminna Environmental Education Centre	0	0	0	0	0	
Other Community Amenities	49,200	48,000	48,000	0	48,000	100.00%
Total Operating Revenue	343,581	411,501	358,929	34,162	445,663	80.54%
Operating Expenditure						
Street Lighting	117,395	117,395	72,487	0	117,395	61.75%
Public Cemeteries	121,983	121,983	82,419	10,000	131,983	62.45%
Town Planning	259,310	362,310	253,851	33,621	395,931	64.12%
Public Conveniences	217,206	217,698	166,323	30,278	247,976	67.07%
Council Owned Housing	33,965	36,594	22,960	1,900	38,494	59.65%
Wirraminna Environmental Education Centre	14,500	15,466	10,961	0	15,466	70.87%
Other Community Amenities	0	0	0	0	0	
Total Operating Expenditure	764,359	871,446	609,001	75,799	947,245	64.29%
Net Operating Surplus / (Deficit)	(420,778)	(459,945)	(250,071)	(41,637)	(501,582)	

Greater Hume Shire Council

Delivery Program 2017 to 2022

Quarterly Budget Review

Period ended 31 March 2022

Budget Summary						
Function: Housing & Community Amenities	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Capital Revenue						
Street Lighting	0	0	0	0	0	
Public Cemeteries	0	0	0	0	0	
Town Planning	0	128,350	237,821	110,471	238,821	99.58%
Public Conveniences	0	93,609	173,319	0	93,609	185.15%
Council Owned Housing	0	0	0	0	0	
Wirraminna Environmental Education Centre	0	0	0	0	0	
Other Community Amenities	0	9,276	0	0	9,276	0.00%
Total Capital Revenue	0	231,235	411,140	110,471	341,706	120.32%
Net Surplus / (Deficit) after Capital Revenue	(420,778)	(228,710)	161,069	68,834	(159,876)	
Capital Expenditure						
Street Lighting	0	0	0	0	0	
Public Cemeteries	5,000	8,235	0	0	8,235	0.00%
Town Planning	0	0	0	0	0	
Public Conveniences	40,000	173,609	191,960	18,901	192,510	99.71%
Council Owned Housing	10,000	6,000	3,119	0	6,000	51.99%
Wirraminna Environmental Education Centre	0	0	0	0	0	
Other Community Amenities	0	9,276	9,276	0	9,276	100.00%
Total Capital Expenditure	55,000	197,120	204,355	18,901	216,021	94.60%
Net Capital Expenditure	(55,000)	34,115	206,786	91,570	125,685	
Net Surplus / (Deficit) after Capital Expenditure	(475,778)	(425,830)	(43,286)	49,933	(375,897)	
Add Back: Non-Cash items included in operating result	71,580	71,580	0	0	71,580	0.00%
Net Cash Surplus / (Deficit) after Capital Expenditure	(404,198)	(354,250)	(43,286)	49,933	(304,317)	
Repayments from Deferred Debtors	0	0	0	0	0	0.00%
Loan Funds Raised	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	
Loan Repayments	0	0	0	0	0	
Net Transfers (to) / from Reserves	(60,525)	(113,131)	5,001	(109,411)	(222,542)	-2.25%
Budgeted Net Increase / (Decrease) in Cash	(464,723)	(467,381)	(38,285)	(59,478)	(526,859)	

Greater Hume Shire Council

Delivery Program 2017 to 2022

Quarterly Budget Review

Period ended 31 March 2022

Budget Summary						
Function: Water Supplies	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Operating Revenue						
Water Supplies	2,307,065	2,357,065	1,308,893	(448,555)	1,908,510	68.58%
Total Operating Revenue	2,307,065	2,357,065	1,308,893	(448,555)	1,908,510	68.58%
Operating Expenditure						
Water Supplies	2,244,906	2,245,860	812,434	27,920	2,273,780	35.73%
Total Operating Expenditure	2,244,906	2,245,860	812,434	27,920	2,273,780	35.73%
Net Operating Surplus / (Deficit)	62,159	111,205	496,459	(476,475)	(365,270)	

Greater Hume Shire Council

Delivery Program 2017 to 2022

Quarterly Budget Review

Period ended 31 March 2022

Budget Summary						
Function: Water Supplies	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Capital Revenue						
Water Supplies	0	38,780	141,846	103,066	141,846	100.00%
Total Capital Revenue	0	38,780	141,846	103,066	141,846	100.00%
Net Surplus / (Deficit) after Capital Revenue	62,159	149,985	638,305	(373,409)	(223,424)	
Capital Expenditure						
Water Supplies	1,268,000	1,326,360	143,899	59,819	1,386,179	10.38%
Total Capital Expenditure	1,268,000	1,326,360	143,899	59,819	1,386,179	10.38%
Net Capital Expenditure	(1,268,000)	(1,287,580)	(2,053)	43,247	(1,244,333)	
Net Surplus / (Deficit) after Capital Expenditure	(1,205,841)	(1,176,375)	494,406	(433,228)	(1,609,603)	
Add Back: Non-Cash items included in operating result	452,680	452,680	0	0	452,680	0.00%
Net Cash Surplus / (Deficit) after Capital Expenditure	(753,161)	(723,695)	494,406	(433,228)	(1,156,923)	
Repayments from Deferred Debtors	0	0	0	0	0	
Loan Funds Raised	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	
Loan Repayments	0	0	0	0	0	
Net Transfers (to) / from Reserves	753,161	723,695	(494,406)	433,228	1,156,923	-42.73%
Budgeted Net Increase / (Decrease) in Cash	0	0	0	0	0	

Greater Hume Shire Council

Delivery Program 2017 to 2022

Quarterly Budget Review

Period ended 31 March 2022

Budget Summary						
Function: Sewerage Services	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Operating Revenue						
Sewerage Services	1,742,644	1,742,644	1,448,924	15,500	1,758,144	82.41%
Total Operating Revenue	1,742,644	1,742,644	1,448,924	15,500	1,758,144	82.41%
Operating Expenditure						
Sewerage Services	1,891,077	1,889,487	1,074,557	111,115	2,000,602	53.71%
Total Operating Expenditure	1,891,077	1,889,487	1,074,557	111,115	2,000,602	53.71%
Net Operating Surplus / (Deficit)	(148,433)	(146,843)	374,367	(95,615)	(242,458)	

Greater Hume Shire Council

Delivery Program 2017 to 2022

Quarterly Budget Review

Period ended 31 March 2022

Budget Summary						
Function: Sewerage Services	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Capital Revenue						
Sewerage Services	4,500,000	4,552,680	285,968	233,288	4,785,968	5.98%
Total Capital Revenue	4,500,000	4,552,680	285,968	233,288	4,785,968	5.98%
Net Surplus / (Deficit) after Capital Revenue	4,351,567	4,405,837	660,335	137,673	4,543,510	
Capital Expenditure						
Sewerage Services	4,725,000	4,788,186	228,631	64,474	4,852,660	4.71%
Total Capital Expenditure	4,725,000	4,788,186	228,631	64,474	4,852,660	4.71%
Net Capital Expenditure	(225,000)	(235,506)	57,337	168,814	(66,692)	
Net Surplus / (Deficit) after Capital Expenditure	(373,433)	(382,349)	431,705	73,199	(309,150)	
Add Back: Non-Cash items included in operating result	627,340	627,340	0	0	627,340	0.00%
Net Cash Surplus / (Deficit) after Capital Expenditure	253,907	244,991	431,705	73,199	318,190	
Repayments from Deferred Debtors	0	0	0	0	0	
Loan Funds Raised	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	
Loan Repayments	0	0	0	0	0	
Net Transfers (to) / from Reserves	(253,907)	(244,991)	(431,705)	(73,199)	(318,190)	135.68%
Budgeted Net Increase / (Decrease) in Cash	0	0	0	0	0	

Greater Hume Shire Council

Delivery Program 2017 to 2022

Quarterly Budget Review

Period ended 31 March 2022

Budget Summary						
Function: Recreation & Culture	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Operating Revenue						
Public Halls	2,200	2,250	2,954	1,151	3,401	86.85%
Libraries	128,206	130,046	111,614	0	130,046	85.83%
Museums	0	0	0	0	0	
Swimming Pools	75,950	75,950	64,571	(1,003)	74,947	86.16%
Sporting Grounds & Recreation Reserves	25,269	25,269	25,360	0	25,269	100.36%
Parks & Gardens	0	0	0	0	0	
Other Cultural Services	0	0	0	0	0	
Total Operating Revenue	231,625	233,515	204,499	148	233,663	87.52%
Operating Expenditure						
Public Halls	342,617	345,274	105,551	3,500	348,774	30.26%
Libraries	769,276	824,100	593,666	0	824,100	72.04%
Museums	35,288	42,014	28,118	1,565	43,579	64.52%
Swimming Pools	940,701	942,568	501,341	19,820	962,388	52.09%
Sporting Grounds & Recreation Reserves	1,432,996	1,550,718	617,814	150,000	1,700,718	36.33%
Parks & Gardens	572,450	572,479	278,862	(30,000)	542,479	51.41%
Other Cultural Services	0	0	0	0	0	
Total Operating Expenditure	4,093,328	4,277,153	2,125,351	144,885	4,422,038	48.06%
Net Operating Surplus / (Deficit)	(3,861,703)	(4,043,638)	(1,920,851)	(144,737)	(4,188,375)	

Greater Hume Shire Council

Delivery Program 2017 to 2022

Quarterly Budget Review

Period ended 31 March 2022

Budget Summary						
Function: Recreation & Culture	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Capital Revenue						
Public Halls	0	0	0	18,636	18,636	0.00%
Libraries	0	199,696	199,696	0	199,696	100.00%
Museums	0	0	2,246	2,203	2,203	101.94%
Swimming Pools	2,500	2,500	3,672	3,672	6,172	59.49%
Sporting Grounds & Recreation Reserves	0	5,059,911	1,885,071	55,220	5,115,131	36.85%
Parks & Gardens	0	60,874	28,470	0	60,874	46.77%
Other Cultural Services	0	0	0	0	0	
Total Capital Revenue	2,500	5,322,981	2,119,154	79,731	5,402,712	39.22%
Net Surplus / (Deficit) after Capital Revenue	(3,859,203)	1,279,343	198,303	(65,006)	1,214,337	
Capital Expenditure						
Public Halls	7,500	25,150	18,636	18,636	43,786	42.56%
Libraries	0	222,516	101,387	0	222,516	45.56%
Museums	0	0	2,224	2,224	2,224	99.98%
Swimming Pools	90,200	208,200	0	0	208,200	0.00%
Sporting Grounds & Recreation Reserves	125,000	5,619,261	3,387,971	55,220	5,674,481	59.71%
Parks & Gardens	25,000	142,941	90,298	2,900	145,841	61.92%
Other Cultural Services	0	0	0	0	0	
Total Capital Expenditure	247,700	6,218,068	3,600,516	78,980	6,297,048	57.18%
Net Capital Expenditure	(245,200)	(895,087)	(1,481,362)	751	(894,336)	
Net Surplus / (Deficit) after Capital Expenditure	(4,106,903)	(4,938,725)	(3,402,213)	(143,986)	(5,082,711)	
Add Back: Non-Cash items included in operating result	1,770,348	1,770,348	0	0	1,770,348	0.00%
Net Cash Surplus / (Deficit) after Capital Expenditure	(2,336,555)	(3,168,377)	(3,402,213)	(143,986)	(3,312,363)	
Repayments from Deferred Debtors	0	0	0	0	0	
Loan Funds Raised	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	
Loan Repayments	(59,223)	(59,223)	0	0	(59,223)	0.00%
Net Transfers (to) / from Reserves	0	750,627	0	(3,672)	746,955	0.00%
Budgeted Net Increase / (Decrease) in Cash	(2,395,778)	(2,476,973)	(3,402,213)	(147,658)	(2,624,631)	

Greater Hume Shire Council

Delivery Program 2017 to 2022

Quarterly Budget Review

Period ended 31 March 2022

Budget Summary						
Function: Mining, Manufacturing & Construction	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Operating Revenue						
Building Control	132,633	132,633	144,051	37,051	169,684	29.37%
Quarries & Pits	0	0	0	0	0	
Total Operating Revenue	132,633	132,633	144,051	37,051	169,684	29.37%
Operating Expenditure						
Building Control	379,714	379,714	276,791	3,000	382,714	27.54%
Quarries & Pits	(46,860)	(48,305)	(12,625)	392,530	344,225	-13.01%
Total Operating Expenditure	332,854	331,409	264,166	395,530	726,939	8.34%
Net Operating Surplus / (Deficit)	(200,221)	(198,776)	(120,116)	(358,479)	(557,255)	

Greater Hume Shire Council

Delivery Program 2017 to 2022

Quarterly Budget Review

Period ended 31 March 2022

Budget Summary						
Function: Mining, Manufacturing & Construction	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Capital Revenue						
Building Control	0	0	0	0	0	
Quarries & Pits	0	0	0	0	0	
Total Capital Revenue	0	0	0	0	0	
Net Surplus / (Deficit) after Capital Revenue	(200,221)	(198,776)	(120,116)	(358,479)	(557,255)	
Capital Expenditure						
Building Control	0	40,000	0	0	40,000	
Quarries & Pits	0	0	0	0	0	
Total Capital Expenditure	0	40,000	0	0	40,000	0.00%
Net Capital Expenditure	0	(40,000)	0	0	(40,000)	
Net Surplus / (Deficit) after Capital Expenditure	(200,221)	(238,776)	(120,116)	(358,479)	(597,255)	
Add Back: Non-Cash items included in operating result	5,640	5,640	0	0	5,640	0.00%
Net Cash Surplus / (Deficit) after Capital Expenditure	(194,581)	(233,136)	(120,116)	(358,479)	(591,615)	
Repayments from Deferred Debtors	0	0	0	0	0	
Loan Funds Raised	0	0	0	0	0	
Proceeds on Sale of Assets	0	10,000	0	0	10,000	0.00%
Loan Repayments	0	0	0	0	0	
Net Transfers (to) / from Reserves	(50,000)	(21,445)	(12,625)	392,530	371,085	0.00%
Budgeted Net Increase / (Decrease) in Cash	(244,581)	(244,581)	(132,740)	34,051	(210,530)	

Greater Hume Shire Council

Delivery Program 2017 to 2022

Quarterly Budget Review

Period ended 31 March 2022

Budget Summary						
Function: Transport & Communications	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Operating Revenue						
FAG Grant - Roads Component	2,186,189	2,241,640	795,987	0	2,241,640	35.51%
Urban Local Roads	0	0	0	43,000	43,000	0.00%
Sealed Rural Roads Local	30,866	18,566	(5,665)	265,000	283,566	3.45%
Sealed Regional Roads Block Grant & Repair	2,026,239	2,026,239	1,145,000	(113,357)	1,912,882	59.86%
Unsealed Rural Roads Local	0	0	0	221,588	221,588	0.00%
Roads to Recovery	1,550,000	1,550,000	947,476	345,637	1,895,637	49.17%
Bridges	0	0	0	0	0	
Kerb & Gutter	0	0	0	0	0	
Footpaths	0	0	0	0	0	
Aerodromes	0	659	659	0	659	100.05%
Bus Shelters	0	0	0	0	0	
Ancillary Road Works	0	0	0	0	0	
PAMPS & Cycleways	40,000	40,000	0	(40,000)	0	
State Roads RMCC Works	1,800,000	2,530,000	410,761	0	2,530,000	16.24%
Natural Disaster Recovery	0	0	0	0	0	
Road Safety Officer	109,987	109,987	0	0	109,987	0.00%
Total Operating Revenue	7,743,281	8,517,091	3,294,218	721,868	9,238,959	35.66%
Operating Expenditure						
FAG Grant - Roads Component	0	0	0	0	0	0.00%
Urban Local Roads	1,167,900	1,167,900	624,969	43,000	1,210,900	51.61%
Sealed Rural Roads Local	2,221,080	2,221,080	879,131	265,000	2,486,080	35.36%
Sealed Regional Roads Block Grant & Repair	2,009,819	2,100,306	644,020	(163,945)	1,936,361	33.26%
Unsealed Rural Roads Local	2,404,430	2,404,430	1,130,311	148,451	2,552,881	44.28%
Roads to Recovery	0	0	0	0	0	
Bridges	749,114	699,114	13,089	(80,000)	619,114	2.11%
Kerb & Gutter	177,080	177,080	4,054	0	177,080	2.29%
Footpaths	100,572	100,572	27,974	0	100,572	27.82%
Aerodromes	29,289	29,948	10,620	0	29,948	35.46%
Bus Shelters	6,550	6,550	0	0	6,550	0.00%
Ancillary Road Works	0	0	0	0	0	
PAMPS & Cycleways	80,000	280,000	0	(166,806)	113,194	0.00%
State Roads RMCC Works	1,800,000	2,530,000	764,346	0	2,530,000	30.21%
Natural Disaster Recovery	0	0	17,909	0	0	
Road Safety Officer	144,221	144,221	21,246	0	144,221	
Total Operating Expenditure	10,890,055	11,861,201	4,137,669	45,700	11,906,901	34.75%
Net Operating Surplus / (Deficit)	(3,146,774)	(3,344,110)	(843,451)	676,168	(2,667,942)	

Greater Hume Shire Council

Delivery Program 2017 to 2022

Quarterly Budget Review

Period ended 31 March 2022

Budget Summary						
Function: Transport & Communications	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Capital Revenue						
FAG Grant - Roads Component	0	0	0	0	0	0.00%
Urban Local Roads	0	2,816	4,608	1,792	4,608	100.00%
Sealed Rural Roads Local	3,190,000	5,237,003	783,493	151,409	5,388,411	14.54%
Sealed Regional Roads Block Grant & Repair	2,532,000	2,532,000	(20,462)	(62,588)	2,469,412	-0.83%
Unsealed Rural Roads Local	0	(71,399)	(71,399)	100,000	28,601	-249.64%
Roads to Recovery	0	0	0	0	0	
Bridges	0	250,000	207,000	25,760	275,760	75.07%
Kerb & Gutter	0	0	0	0	0	
Footpaths	16,000	68,914	40,255	27,161	96,075	41.90%
Aerodromes	0	0	0	0	0	
Bus Shelters	0	0	0	0	0	
Ancillary Road Works	0	11,666	(834)	0	11,666	-7.15%
PAMPS & Cycleways	0	0	0	0	0	
State Roads RMCC Works	0	0	0	0	0	
Natural Disaster Recovery	0	0	0	0	0	
Road Safety Officer	0	0	0	0	0	
Total Capital Revenue	5,738,000	8,031,000	942,661	243,534	8,274,533	11.39%
Net Surplus / (Deficit) after Capital Revenue	2,591,226	4,686,890	99,210	919,702	5,606,591	
Capital Expenditure						
FAG Grant - Roads Component	0	0	0	0	0	0.00%
Urban Local Roads	280,000	939,369	641,995	(97,358)	842,011	76.25%
Sealed Rural Roads Local	4,490,000	6,968,815	3,858,023	921,265	7,890,079	48.90%
Sealed Regional Roads Block Grant & Repair	3,732,000	3,732,000	1,666,918	(12,000)	3,720,000	44.81%
Unsealed Rural Roads Local	1,383,000	2,295,709	339,622	(411,442)	1,884,267	18.02%
Roads to Recovery	1,550,000	1,550,000	695,656	345,637	1,895,637	36.70%
Bridges	130,000	430,000	25,760	(24,240)	405,760	6.35%
Kerb & Gutter	0	0	0	0	0	
Footpaths	40,000	173,947	73,109	153,967	327,914	22.30%
Aerodromes	30,000	30,000	0	0	30,000	0.00%
Bus Shelters	5,000	15,000	0	0	15,000	0.00%
Ancillary Road Works	50,000	178,266	26,221	0	178,266	14.71%
PAMPS & Cycleways	0	0	0	0	0	
State Roads RMCC Works	0	0	0	0	0	
Natural Disaster Recovery	0	0	0	0	0	
Road Safety Officer	0	0	0	0	0	
Total Capital Expenditure	11,690,000	16,313,106	7,327,305	875,829	17,188,934	42.63%
Net Capital Expenditure	(5,952,000)	(8,282,106)	(6,384,644)	(632,295)	(8,914,401)	
Net Surplus / (Deficit) after Capital Expenditure	(9,098,774)	(11,626,216)	(7,228,095)	43,873	(11,582,343)	
Add Back: Non-Cash items included in operating result	5,009,399	5,009,399	0	0	5,009,399	0.00%
Net Cash Surplus / (Deficit) after Capital Expenditure	(4,089,375)	(6,616,817)	(7,228,095)	43,873	(6,572,944)	
Repayments from Deferred Debtors	0	0	0	0	0	
Loan Funds Raised	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	
Loan Repayments	(328,324)	(328,324)	0	0	(328,324)	0.00%
Net Transfers (to) / from Reserves	100,000	2,703,269	(27,502)	826,157	3,529,426	-0.78%
Budgeted Net Increase / (Decrease) in Cash	(4,317,699)	(4,241,872)	(7,255,596)	870,030	(3,371,842)	

Greater Hume Shire Council

Delivery Program 2017 to 2022

Quarterly Budget Review

Period ended 31 March 2022

Budget Summary

Function: Economic Affairs	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Operating Revenue						
Jindera Medical Centre	26,661	19,885	16,556	0	19,885	83.26%
Caravan Parks	56,970	26,970	19,349	0	26,970	71.74%
Tourism Operations	0	65,000	65,810	810	65,810	100.00%
Visitor Information Centre	1,319	1,319	0	0	1,319	0.00%
Submarine Museum	29,224	29,224	3,042	(7,000)	22,224	13.69%
Economic Development	0	22,000	34,841	12,832	34,832	100.03%
Community Development Grants	0	0	0	0	0	
Community Development Projects	0	0	0	0	0	
Real Estate Development	71,062	71,043	56,113	2,068	73,111	76.75%
Real Estate Sales	0	180,000	524,728	344,728	524,728	100.00%
Private Works	200,000	200,000	219,018	0	200,000	109.51%
Total Operating Revenue	385,236	615,441	939,457	353,438	968,879	96.96%
Operating Expenditure						
Jindera Medical Centre	36,318	35,384	15,204	0	35,384	42.97%
Caravan Parks	83,986	81,677	27,068	(8,000)	73,677	36.74%
Tourism Operations	44,960	109,960	29,498	0	109,960	26.83%
Visitor Information Centre	179,211	179,211	131,501	0	179,211	73.38%
Submarine Museum	14,374	27,984	47,280	10,150	38,134	123.98%
Economic Development	132,490	154,490	106,242	12,832	167,322	58.45%
Community Development Grants	0	21,947	0	0	21,947	0.00%
Community Development Projects	15,000	21,783	0	0	21,783	38.74%
Real Estate Development	66,698	65,228	49,160	4,603	69,831	70.40%
Real Estate Sales	0	9,202	29,768	20,565	29,767	100.00%
Private Works	190,000	190,000	269,564	0	190,000	141.88%
Total Operating Expenditure	763,037	896,866	705,285	40,150	937,016	75.27%
Net Operating Surplus / (Deficit)	(377,801)	(281,425)	234,172	313,288	31,863	

Greater Hume Shire Council

Delivery Program 2017 to 2022

Quarterly Budget Review

Period ended 31 March 2022

Budget Summary						
Function: Economic Affairs	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Capital Revenue						
Jindera Medical Centre	0	0	0	0	0	
Caravan Parks	0	0	0	0	0	
Tourism Operations	0	0	0	0	0	
Visitor Information Centre	0	0	0	0	0	
Submarine Museum	0	0	0	0	0	
Economic Development	0	0	0	0	0	
Community Development Grants	0	0	0	0	0	
Community Development Projects	0	0	0	0	0	
Real Estate Development	0	0	0	0	0	
Real Estate Sales	0	0	0	0	0	
Private Works	0	0	0	0	0	
Total Capital Revenue	0	0	0	0	0	
Net Surplus / (Deficit) after Capital Revenue	(377,801)	(281,425)	234,172	313,288	31,863	
Capital Expenditure						
Jindera Medical Centre	0	0	0	0	0	
Caravan Parks	0	50,000	0	0	50,000	0.00%
Tourism Operations	0	0	7,292	0	0	
Visitor Information Centre	0	0	0	0	0	
Submarine Museum	0	0	0	0	0	
Economic Development	0	0	0	0	0	
Community Development Grants	0	0	0	0	0	
Community Development Projects	0	0	0	0	0	
Real Estate Development	2,500,000	2,596,700	1,120,694	0	2,596,700	43.16%
Real Estate Sales	0	0	0	0	0	
Private Works	0	0	0	0	0	
Total Capital Expenditure	2,500,000	2,646,700	1,127,986	0	2,646,700	42.62%
Net Capital Expenditure	(2,500,000)	(2,646,700)	(1,127,986)	0	(2,646,700)	
Net Surplus / (Deficit) after Capital Expenditure	(2,877,801)	(2,928,125)	(893,813)	313,288	(2,614,837)	
Add Back: Non-Cash items included in operating result	87,443	87,443	0	0	87,443	0.00%
Net Cash Surplus / (Deficit) after Capital Expenditure	(2,790,358)	(2,840,682)	(893,813)	313,288	(2,527,394)	
Repayments from Deferred Debtors	0	0	0	0	0	
Loan Funds Raised	1,500,000	1,500,000	0	0	1,500,000	0.00%
Proceeds on Sale of Assets	0	0	0	0	0	
Loan Repayments	0	0	0	0	0	
Net Transfers (to) / from Reserves	994,153	1,018,028	(496,312)	(314,013)	704,015	-0.19%
Budgeted Net Increase / (Decrease) in Cash	(296,205)	(322,654)	(1,390,126)	(725)	(323,379)	

Delivery Program 2017 to 2022
Quarterly Budget Review
Period ended 31 March 2022

Budget Summary						
Function: General Purpose Revenue	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Operating Revenue						
FAG Grant - General Component	3,433,718	3,537,334	1,436,904	0	3,537,334	40.62%
Interest on Investments	75,846	75,846	14,999	0	75,846	19.78%
General Rates - Residential	3,353,571	3,375,587	3,383,440	7,853	3,383,440	100.00%
General Rates - Farmland	5,461,435	5,465,483	5,466,926	1,443	5,466,926	100.00%
General Rates - Business	457,476	445,152	444,952	(200)	444,952	100.00%
General Rates - Pensioner Concessions	(182,712)	(182,712)	(237,942)	0	(182,712)	130.23%
General Rates - Pensioner Rates Subsidy	100,492	100,492	138,496	0	100,492	137.82%
Ex Gratia Rates	0	0	0	0	0	
Extra Charges on Overdue Rates	50,000	50,000	24,579	0	50,000	49.16%
Emergency Services Property Levy	0	0	0	0	0	
	12,749,826	12,867,182	10,672,354	9,096	12,876,278	82.88%
Operating Expenditure						
FAG Grant - General Component	0	0			0	
Interest on Investments	0	0			0	
General Rates - Residential	0	0			0	
General Rates - Farmland	0	0			0	
General Rates - Business	0	0			0	
General Rates - Pensioner Concessions	0	0			0	
General Rates - Pensioner Rates Subsidy	0	0			0	
Ex Gratia Rates	0	0			0	
Extra Charges on Overdue Rates	0	0			0	
Total Operating Expenditure	0	0	0	0	0	
Net Operating Surplus / (Deficit)	12,749,826	12,867,182	10,672,354	9,096	12,876,278	



Greater
Hume
Council

Delivery Program 2017 to 2022

**Quarterly Budget Review
Period ended 31 March 2022**

Contracts , Consultancy & Legal

Greater Hume Shire Council

Quarterly Budget Review Statement

For the period 01-07-2021 to 31-03-2022

Contracts Budget Review Statement

Contracts Listing – contracts entered into year to date

Contractor	Contract detail & purpose	Contract Value	Start Date	Duration of Contract	Budgeted (Y/N)
Fulton Hogan Industries	Spray Sealing Works - Greater Hume and Lockhart Councils	\$ 2,110,111.63	Jul-21	12 Months	Y
Hutchinson Civil Pty Ltd	Culcairn Holbrook Road Reconstruction (1.94km near Thugga Road)	\$ 1,654,027.00	Nov-21	8 Months	Y
Fuge Earthworks Pty Ltd	Brownrigg Street Drainage (Stage 1)	\$ 167,534.20	Jan-22	6 months	Y
Fuge Earthworks Pty Ltd	Gerogery Drainage Project (Stage 2)	\$ 334,355.40	Jan-22	6 months	Y
Hutchinson Civil Pty Ltd	Construction of Roundabout Urana Street and Pioneer Drive, Jindera	\$ 499,430.00	Mar-22	6 months	Y

Notes:

1. Minimum reporting level is 1% of estimated income from continuing operations of Council or \$50,000 - whatever is the lesser.
2. Contracts listed are those entered into during the quarter being reported and exclude contractors on Council's Preferred Supplier list.
3. Contracts for employment are not required to be included

This statement forms part of Council's Quarterly Budget Review Statement (QBRs) for the quarter ended 31-March-2022 and should be read in conjunction with the total QBRs report.

Greater Hume Shire Council

Quarterly Budget Review Statement

For the period 01-07-2021 to 31-03-2022

Consultancy & Legal Expenses Budget Review Statement

Expense	Current Approved Budget	Projected Budget	YTD Expenditure	Budgeted (Y/N)
<u>Legal Fees</u>				
3100.360 Legal	5,281	5,281	3267	Y
3100.360 GIPA		0	0	N
3100.365 Debt Recovery	65,000	65,000	54971	Y
3410.360 Waste Management	0	0	0	N
3540.360 Town Planning	25,000	50,000	39,514	Y
4030.360 Quarries	0	4,242	4242	N
3710.360 Libraries	0	10,103	10103	N
4040.360 Animal Control	2,040	2,040	560	Y
4260.360 Land Purchases	0	0	4583	N
4265.360 Land Sales	0	0	3,180	N
Total	97,321	136,666	120,420	
<u>Consultancies</u>				
Asset Revaluations	80000	80000	12447	N
Total	80,000	80,000	12,447	

Definition of a consultant:

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management.

Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

This statement forms part of Council's Quarterly Budget Review Statement (QBRs) for the quarter ended 31-March-2022 and should be read in conjunction with the total QBRs report.



Greater
Hume
Council

Delivery Program 2017 to 2022

**Quarterly Budget Review
Period ended 31 March 2022**

Detailed Budget

Function: Governance	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	Actual as at 30 June 2022	% Budget Used
Elected Members Expenses							
Operating Revenue							
Other Revenue	0	0	0	0	0	0	
Total Operating Revenue	0	0	0	0	0	0	
Capital Revenue							
Capital Grants	0	0	0	0	0	0	
Capital Contributions	0	0	0	0	0	0	
Total Capital Revenue	0	0	0	0	0	0	
Operating Expenses							
Mayor & Elected Members Expenditure							
Mayoral Fee	23,466	23,466	15,898	0	23,466	15,898	67.75%
Deputy Mayoral Fee	4,459	4,459	2,160	0	4,459	2,160	48.45%
Councillors Fees	115,173	115,173	65,493	0	115,173	65,493	56.87%
Provision of Facilities	6,242	6,242	14,233	8,000	14,242	14,233	99.94%
Travelling Costs	20,293	20,293	4,055	(8,900)	11,393	4,055	35.59%
Subsistence	5,822	5,822	1,759	0	5,822	1,759	30.22%
Telephone Charges	2,232	2,232	1,747	900	3,132	1,747	55.78%
Sundry Expenses	0	0	0	0	0	0	
Training Non Salary Costs	15,000	15,000	913	0	15,000	913	6.08%
Conferences & Seminars	7,711	7,711	4,690	0	7,711	4,690	60.82%
Mayor & Elected Members Expenditure	200,398	200,398	110,948	0	200,398	110,948	55.36%
Election Expenses	60,000	92,728	11,003	0	92,728	11,003	11.87%
Councillors & Officers Liability Insurance	37,004	39,435	39,436	0	39,435	39,436	100.00%
Total Operating Expenses	297,402	332,561	161,387	0	332,561	161,387	48.53%
Capital Expenditure	0	0	0	0	0	0	
Transfers (to) / From Reserves							
Uncompleted Works	0	32,728	0	0	32,728	0	0.00%
Unexpended Grants	0	0	0	0	0	0	
Risk Management Reserve	0	0	0	0	0	0	
Transfers (to) / From Reserves	0	32,728	0	0	32,728	0	0.00%
Summary : Elected Members							
Total Operating Revenue	0	0	0	0	0	0	
Total Operating Expenditure	297,402	332,561	161,387	0	332,561	161,387	48.53%
Net Surplus/ (Deficit) from Operating	(297,402)	(332,561)	(161,387)	0	(332,561)	(161,387)	48.53%
Capital Revenue	0	0	0	0	0	0	
Capital Expenditure	0	0	0	0	0	0	
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	0	
Depreciation Contra	0	0	0	0	0	0	
Loan Funds Raised	0	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	0	
Loan Repayments	0	0	0	0	0	0	
Net Transfer (to) / from Reserves	0	32,728	0	0	32,728	0	0.00%
Net Result : Elected Members	(297,402)	(299,833)	(161,387)	0	(299,833)	(161,387)	53.83%

Function: Governance	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	Actual as at 30 June 2022	% Budget Used
Governance							
Operating Revenue							
User Fees & Charges	7,273	7,273	5,337	0	7,273	5,337	73.37%
Other Revenue	0	0	0	0	0	0	
Grants and Contributions for Operating purposes	0	385,726	464,776	79,050	464,776	464,776	100.00%
Total Operating Revenue	7,273	392,999	470,113	79,050	472,049	470,113	99.59%
Capital Revenue							
Capital Grants	0	0	0	0	0	0	
Capital Contributions	0	0	0	0	0	0	
Total Capital Revenue	0	0	0	0	0	0	
Operating Expenses							
Staff Training	7,000	7,000	(22)	0	7,000	(22)	-0.32%
Civic Functions							
Australia Day Function	14,000	14,000	28,812	13,777	27,777	28,812	103.73%
Vietnam Veterans Day Memorial	75	75	0	0	75	0	0.00%
Anzac Day	1,500	1,500	0	0	1,500	0	0.00%
Citizenship Ceremony	1,000	1,000	59	0	1,000	59	5.91%
Miscellaneous Civic Functions	1,000	1,000	637	0	1,000	637	63.69%
Civic Functions Total	17,575	17,575	29,508	13,777	31,352	29,508	94.12%
Administration Expenditure	397,860	397,860	312,560	0	397,860	312,560	78.56%
Professional Services							
General Manager Recruitment	25,000	25,000	0	0	25,000	0	0.00%
Miscellaneous Professional Services	10,000	10,000	0	(6,323)	3,677	0	0.00%
Customer Satisfaction Surveys	0	0	0	0	0	0	
Audit Services Financial Reports	64,500	64,500	6,000	0	64,500	6,000	9.30%
Internal Audit	32,000	42,000	14,719	0	42,000	14,719	35.04%
Other Audit Services	0	0	0	0	0	0	
Professional Services Total	131,500	141,500	20,719	(6,323)	135,177	20,719	15.33%
Subscriptions	78,360	78,360	77,189	(1,171)	77,189	77,189	100.00%
Council Contributions to Other Organisations	24,020	25,020	16,770	0	25,020	16,770	67.03%
Depreciation	0	0	0	0	0	0	
Project Expenses							
Service Reviews and Strategic Plans	0	34,000	6,323	6,323	40,323	6,323	15.68%
LG Professionals Self Assessment Program	10,000	10,000	0	0	10,000	0	0.00%
Loose Fill Asbestos Meetings	0	26,697	0	0	26,697	0	0.00%
Council Rebrand	0	0	0	0	0	0	
Softwoods Working Group Committee Meetings	765	765	0	0	765	0	0.00%
Bushfire Community Resilience and Economic Recovery	0	385,726	166,382	65,273	450,999	166,382	36.89%
Miscellaneous Projects	0	0	0	0	0	0	
Project Expenses Total	10,765	457,188	172,706	71,596	528,784	172,706	32.66%
Total Operating Expenses	667,080	1,124,503	629,429	77,879	1,202,382	629,429	52.35%

Function: Governance	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	Actual as at 30 June 2022	% Budget Used
Capital Expenditure	0	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	0	
Transfers (to) / From Reserves							
Uncompleted Works	0	71,697	0	0	71,697	0	0.00%
Unexpended Grants	0	0	0	0	0	0	
Risk Management Reserve	0	0	0	0	0	0	
Waste Management Reserve	0	0	0	0	0	0	
Transfers (to) / From Reserves	0	71,697	0	0	71,697	0	0.00%
Summary : Governance							
Total Operating Revenue	7,273	392,999	470,113	79,050	472,049	470,113	99.59%
Total Operating Expenditure	667,080	1,124,503	629,429	77,879	1,202,382	629,429	52.35%
Net Surplus/ (Deficit) from Operating	(659,807)	(731,504)	(159,316)	1,171	(730,333)	(159,316)	21.81%
Capital Revenue	0	0	0	0	0	0	
Capital Expenditure	0	0	0	0	0	0	
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	0	
Depreciation Contra	0	0	0	0	0	0	
Loan Funds Raised	0	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	0	
Loan Repayments	0	0	0	0	0	0	
Net Transfer (to) / from Reserves	0	71,697	0	0	71,697	0	0.00%
Net Result : Governance	(659,807)	(659,807)	(159,316)	1,171	(658,636)	(159,316)	24.19%

Function: Governance	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	Actual as at 30 June 2022	% Budget Used
Risk Management							
Operating Revenue							
Other Revenue	70,000	82,475	57,308	(25,167)	57,308	57,308	100.00%
Grants & Subsidies Recurrent	0	0	0	0	0	0	
Total Operating Revenue	70,000	82,475	57,308	(25,167)	57,308	57,308	100.00%
Capital Revenue							
Capital Grants	0	0	0	0	0	0	
Capital Contributions	0	0	0	0	0	0	
Total Capital Revenue	0	0	0	0	0	0	
Operating Expenses							
Staff Training	3,264	13,964	10,927	0	13,964	10,927	78.25%
Work Health & Safety Expenses	0	322	380	0	322	380	117.96%
Administration Expenditure Salaries & Wages	52,620	52,620	31,560	0	52,620	31,560	59.98%
Subscriptions	544	695	695	0	695	695	100.06%
Insurance							
Property Insurance	7,894	12,652	12,652	0	12,652	12,652	100.00%
Public Liability Insurance	254,520	252,270	252,270	0	252,270	252,270	100.00%
Fidelity Guarantee & Professional Indemnity	10,729	10,905	10,905	0	10,905	10,905	100.00%
Other	6,939	7,097	7,097	0	7,097	7,097	100.00%
Excess Payable on Insurance Claims	15,000	15,000	0	0	15,000	0	0.00%
Non-Recoverable Deed of Release Payments	1,000	16,000	15,645	0	16,000	15,645	97.78%
Insurance Total	296,082	313,924	298,568	0	313,924	298,568	95.11%
Project Expenses							
Risk Management Signs	0	0	0	0	0	0	
Project Expenses Total	0	0	0	0	0	0	0.00%
Total Operating Expenses	352,510	381,525	342,131	0	381,525	342,131	89.67%
Capital Expenditure	0	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	0	
Transfers (to) / From Reserves							
Uncompleted Works	0	0	0	0	0	0	
Unexpended Grants	0	0	0	0	0	0	
Reserves	0	0	0	25,167	25,167	0	0.00%
Transfers (to) / From Reserves	0	0	0	25,167	25,167	0	0.00%
Summary : Risk Management							
Total Operating Revenue	70,000	82,475	57,308	(25,167)	57,308	57,308	100.00%
Total Operating Expenditure	352,510	381,525	342,131	0	381,525	342,131	89.67%
Net Surplus/ (Deficit) from Operating	(282,510)	(299,050)	(284,823)	(25,167)	(324,217)	(284,823)	87.85%
Capital Revenue	0	0	0	0	0	0	
Capital Expenditure	0	0	0	0	0	0	
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	0	
Depreciation Contra	0	0	0	0	0	0	
Loan Funds Raised	0	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	0	
Loan Repayments	0	0	0	0	0	0	
Net Transfer (to) / from Reserves	0	0	0	25,167	25,167	0	0.00%
Net Result : Risk Management	(282,510)	(299,050)	(284,823)	0	(299,050)	(284,823)	95.24%

Function: Governance	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	Actual as at 30 June 2022	% Budget Used
Summary : Governance							
Total Operating Revenue	77,273	475,474	527,421	53,883	529,357	527,421	99.63%
Total Operating Expenditure	1,316,992	1,838,589	1,132,947	77,879	1,916,468	1,132,947	59.12%
Net Surplus/ (Deficit) from Operating	(1,239,719)	(1,363,115)	(605,526)	(23,996)	(1,387,111)	(605,526)	43.65%
Capital Revenue	0	0	0	0	0	0	
Capital Expenditure	0	0	0	0	0	0	
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	0	
Depreciation Contra	0	0	0	0	0	0	
Loan Funds Raised	0	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	0	
Loan Repayments	0	0	0	0	0	0	
Net Transfer (to) / from Reserves	0	104,425	0	25,167	129,592	0	0.00%
Net Result	(1,239,719)	(1,258,690)	(605,526)	1,171	(1,257,519)	(605,526)	48.15%

Function: Administration	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Corporate Services Management						
Operating Revenue						
Statutory Fees & Charges	31,850	31,850.00	25,485	0	31,850	80.02%
User Fees & Charges	79,603	83,391.00	72,562	215	83,606	86.79%
Other Revenue	96,139	101,139.00	89,561	11,562	112,701	79.47%
Grants & Subsidies Recurrent	0	68,600.00	72,268	3,668	72,268	100.00%
Total Operating Revenue	207,592	284,980.00	259,876	15,445	300,425	86.50%
Capital Revenue						
Capital Grants	0	0.00	0	0	0	
Capital Contributions	0	0.00	0	0	0	
Total Capital Revenue	0	0.00	0	0	0	
Operating Expenditure						
Administration Salaries & Wages	1,549,989	1,549,989.00	1,216,437	36,000	1,585,989	76.70%
Administration Expenses - Other	215,098	217,103.00	91,929	(3,000)	214,103	47.73%
Council Contributions	3,500	23,500.00	21,661	2,000	25,500	84.95%
Council Offices - Cleaning	57,653	57,653.00	30,640	(12,000)	45,653	67.11%
Council Offices - Maintenance	35,700	35,700.00	20,625	0	35,700	57.77%
Crown Lands Management Act Expenditure	0	46,642.00	6,104	0	46,642	13.09%
Debt Recovery Costs	65,000	65,000.00	54,971	0	65,000	84.57%
Depreciation	124,594	124,594.00	0	0	124,594	0.00%
Insurance	15,127	20,358.00	20,359	0	20,358	100.01%
Legal Expenses	5,281	5,281.00	3,267	0	5,281	59.65%
Loan Interest	10,233	10,233.00	(5,297)	0	10,233	-51.76%
Other Office Expenses	48,938	48,938.00	34,117	0	48,938	68.43%
Publications - Quarterly Newsletter	10,000	10,000.00	952	(8,000)	2,000	47.58%
Staff Training	38,760	48,760.00	19,964	0	48,760	40.94%
Subscriptions	17,924	17,924.00	16,842	0	17,924	93.96%
Utilities	55,983	55,788.00	12,445	0	55,788	23.62%
Valuation Expenses	55,135	57,401.00	57,401	0	57,401	100.00%
Total Operating Expenses	2,308,915	2,394,864.00	1,602,416	15,000	2,409,864	66.92%
Less: Overhead and Oncost Recoveries	(428,792)	(490,569.00)	(490,569)	0	(490,569)	100.00%
Net Operating Expenses	1,880,123	1,904,295.00	1,111,847	15,000	1,919,295	58.46%
Capital Expenditure	45,000	47,327.00	2,327	0	47,327	4.92%
Proceeds on Sale of Assets	15,000	15,000.00	0	0	15,000	0.00%
Deferred Debtor Payments	10,939	10,939.00	0	0	10,939	0.00%
Loan Principal Repayments	88,180	88,180.00	0	0	88,180	0.00%
Transfers (to) / From Reserves						
Uncompleted Works	0	10,000.00	0	0	10,000	0.00%
Unexpended Grants	0	0.00	0	0	0	
Risk Management Reserve	9,072	9,072.00	0	0	9,072	0.00%
Jindera Community Hub Reserve	(18,071)	(17,957.00)	0	0	(17,957)	0.00%
Waste Management Reserve	0	0.00	0	0	0	0.00%
Plant Replacement Reserve	0	0.00	0	0	0	
Transfers (to) / From Reserves	(8,999)	1,115.00	0	0	1,115	0.00%
Summary : Corporate Services Management						
Total Operating Revenue	207,592	284,980.00	259,876	15,445	300,425	86.50%
Total Operating Expenditure	1,880,123	1,904,295.00	1,111,847	15,000	1,919,295	58.46%
Net Surplus/ (Deficit) from Operating	(1,672,531)	(1,619,315.00)	(851,971)	445	(1,618,870)	53.26%
Capital Revenue	0	0.00	0	0	0	
Capital Expenditure	45,000	47,327.00	2,327	0	47,327	4.92%
Net Surplus/ (Deficit) from Capital	(45,000)	(47,327.00)	(2,327)	0	(47,327)	4.92%
Depreciation Contra	124,594	124,594.00	0	0	124,594	0.00%
Loan Funds Raised	0	0.00	0	0	0	
Deferred Debtor Repayments	10,939	10,939.00	0	0	10,939	0.00%
Proceeds on Sale of Assets	15,000	15,000.00	0	0	15,000	0.00%
Loan Repayments	88,180	88,180.00	0	0	88,180	0.00%
Net Transfer (to) / from Reserves	(8,999)	1,115.00	0	0	1,115	0.00%
Net Result : Corporate Services Management	(1,664,177)	(1,603,174.00)	(854,299)	445	(1,602,729)	53.59%

Function: Administration	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Information Technology Services						
Capital Revenue						
Capital Grants	0	0.00	0	0	0	
Capital Contributions	0	0.00	0	0	0	
Total Capital Revenue	0	0.00	0	0	0	
Operating Expenditure						
Administration Salaries & Wages	197,910	197,910.00	141,505	0	197,910	71.50%
Computer Hardware <\$2000	22,440	22,440.00	40,080	18,000	40,440	99.11%
Depreciation	85,322	85,322.00	0	0	85,322	0.00%
Equipment Leases	21,600	21,600.00	18,612	0	21,600	86.17%
Internet Charges	58,752	58,752.00	59,385	0	58,752	83.25%
IT Consultants	20,910	24,910.00	14,595	0	24,910	58.59%
Software Licences & Upgrades	335,458	379,819.00	283,626	(4,000)	375,819	75.47%
Software Maintenance & Support Calls	5,000	10,639.00	12,299	4,000	14,639	84.02%
Website	30,000	30,000.00	28,871	0	30,000	96.24%
Total Operating Expenditure	777,392	831,392.00	598,975	18,000	849,392	69.28%
Capital Expenditure	55,000	105,000.00	16,048	(18,000)	87,000	18.45%
Transfers (to) / From Reserves						
Uncompleted Works	0	104,000.00	0	0	104,000	
Unexpended Grants	0	0.00	0	0	0	
Risk Management Reserve	0	0.00	0	0	0	
Transfers (to) / From Reserves	0	104,000.00	0	0	104,000	
Summary : Information Technology Services						
Total Operating Revenue	0	0.00	0	0	0	
Total Operating Expenditure	777,392	831,392.00	598,975	18,000	849,392	69.28%
Net Surplus/ (Deficit) from Operating	(777,392)	(831,392.00)	(598,975)	(18,000)	(849,392)	69.28%
Capital Revenue	0	0.00	0	0	0	
Capital Expenditure	55,000	105,000.00	16,048	(18,000)	87,000	18.45%
Net Surplus/ (Deficit) from Capital	(55,000)	(105,000.00)	(16,048)	18,000	(87,000)	18.45%
Depreciation Contra	85,322	85,322.00	0	0	85,322	0.00%
Loan Funds Raised	0	0.00	0	0	0	
Proceeds on Sale of Assets	0	0.00	0	0	0	
Loan Repayments	0	0.00	0	0	0	
Net Transfer (to) / from Reserves	0	104,000.00	0	0	104,000	
Net Result : Information Technology Services	(747,070)	(747,070.00)	(615,022)	0	(747,070)	71.03%

Function: Administration	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Employment On-Costs						
Operating Revenue						
Sundry Income	0	2,979.00	2,979	0	2,979	100.01%
Insurance Rebates	0	0.00	0	0	0	
Workers Comp Accident Pays Recovered	30,000	30,000.00	13,645	0	30,000	45.48%
Total Operating Revenue	30,000	32,979.00	16,624	0	32,979	50.41%
Operating Expenditure						
Accident Pay	41,000	41,000.00	9,920	0	41,000	24.19%
Annual Leave	801,171	801,171.00	85,280	0	801,171	10.64%
Employee Assistance Program	8,882	8,882.00	12,210	0	8,882	137.47%
Long Service Leave	361,323	361,323.00	41,781	0	361,323	11.56%
Medicals	35,875	35,875.00	42,904	0	35,875	119.59%
Non Compensable Injury Management	30,750	30,750.00	180	0	30,750	0.59%
Other Leave Expenses	29,630	29,630.00	53,192	0	29,630	179.52%
Protective Clothing & Accessories	43,050	43,050.00	23,401	0	43,050	54.36%
Public Holidays	440,648	440,648.00	221,354	0	440,648	50.23%
RDO/TIL Adjustments	0	0.00	0	0	0	
Redundancy Pay	0	0.00	0	0	0	
Sick Leave	320,466	320,466.00	336,018	0	320,466	104.85%
Special Leave (COVID)	0	0.00	20,025	0	0	
Staff Recruitment Costs	20,404	20,404.00	14,043	0	20,404	68.82%
Staff Training	147,955	147,955.00	67,146	0	147,955	36.68%
Superannuation - Accumulation Scheme	963,715	963,715.00	752,366	0	963,715	78.07%
Superannuation - Defined Benefit Plan	129,491	129,491.00	88,390	0	129,491	68.26%
Uniform/Clothing Purchased	5,638	5,638.00	1,195	0	5,638	21.19%
Unused Leave paid to Estate	0	0.00	0	0	0	
Work Health & Safety Expenses	0	3,311.00	3,311	0	3,311	100.01%
Work Inspiration Day	1,632	1,632.00	0	0	1,632	0.00%
Work Related Injury Management	30,000	30,000.00	6,895	0	30,000	22.98%
Workers Comp Management Salaries & Wages	61,845	61,845.00	34,774	0	61,845	56.23%
Workers Compensation Insurance	303,760	258,794.00	203,751	0	258,794	78.73%
Total Operating Expenditure	3,777,235	3,735,580.00	2,018,137	0	3,735,580	53.68%
Less: Payroll Oncost Recoveries	(3,817,235)	(3,817,567.00)	(2,979,536)	0	(3,817,567)	78.05%
Net Operating Expenditure	(40,000)	(81,987.00)	(961,399)	0	(81,987)	1188.34%
Transfers (to) / From Reserves						
Uncompleted Works	0	0.00	0	0	0	
Unexpended Grants	0	0.00	0	0	0	
Risk Management Reserve	0	(44,966.00)	0	0	(44,966)	0.00%
Transfers (to) / From Reserves	0	(44,966.00)	0	0	(44,966)	0.00%
Summary : Employment On-Costs						
Total Operating Revenue	30,000	32,979.00	16,624	0	32,979	50.41%
Total Operating Expenditure	(40,000)	(81,987.00)	(961,399)	0	(81,987)	1188.34%
Net Surplus/ (Deficit) from Operating	70,000	114,966.00	978,023	0	114,966	861.91%
Capital Revenue	0	0.00	0	0	0	
Capital Expenditure	0	0.00	0	0	0	
Net Surplus/ (Deficit) from Capital	0	0.00	0	0	0	
Depreciation Contra	0	0.00	0	0	0	
Loan Funds Raised	0	0.00	0	0	0	
Proceeds on Sale of Assets	0	0.00	0	0	0	
Loan Repayments	0	0.00	0	0	0	
Net Transfer (to) / from Reserves	0	(44,966.00)	0	0	(44,966)	0.00%
Net Result : Employment On-Costs	70,000	70,000.00	978,023	0	70,000	1415.58%

Function: Administration	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Engineering Operations Management						
Operating Revenue						
User Fees & Charges	30,321	37,681.00	26,577	(5,431)	32,250	82.41%
Other Revenue	0	1,928.00	1,927	0	1,928	99.96%
Grants & Subsidies Recurrent	0	37,816.00	3,839	0	37,816	10.15%
Total Operating Revenue	30,321	77,425.00	32,344	(5,431)	71,994	44.93%
Capital Revenue						
Capital Grants	0	0.00	0	0	0	
Capital Contributions	0	0.00	0	0	0	
Total Capital Revenue	0	0.00	0	0	0	
Operating Expenditure						
Administration Salaries & Wages	1,032,980	1,118,340.00	760,714	0	1,118,340	68.02%
Administration Expenses - Other	62,383	62,383.00	43,551	(8,936)	53,447	81.90%
Depreciation	21,000	21,000.00	0	0	21,000	0.00%
Flood Studies	0	49,777.00	47,626	0	49,777	95.68%
Professional Consultancy	0	0.00	8,331	0	0	
Programs & Events	28,121	28,121.00	0	0	28,121	0.00%
Traffic Control	5,722	5,722.00	0	0	5,722	0.00%
Trainees employed through Agency	0	0.00	0	0	0	
Staff Training	0	0.00	0	0	0	
Subscriptions	3,940	3,940.00	3,630	0	3,940	92.13%
Total Operating Expenditure	1,154,146	1,289,283.00	863,852	(8,936)	1,280,347	68.49%
Less: Recoveries	(1,301,338)	(1,381,338.00)	(1,152,114)	0	(1,381,338)	83.41%
Net Operating Expenditure	(147,192)	(92,055.00)	(288,262)	(8,936)	(100,991)	272.46%
Capital Expenditure	5,000	50,000.00	2,463	0	50,000	4.93%
Proceeds on Sale of Assets	0	15,000.00	0	0	15,000	0.00%
Transfers (to) / From Reserves						
Uncompleted Works	0	41,961.00	0	0	41,961	0.00%
Unexpended Grants	0	0.00	0	0	0	
Transfers (to) / From Reserves	0	41,961.00	0	0	41,961	0.00%
Summary : Engineering Administration						
Total Operating Revenue	30,321	77,425.00	32,344	(5,431)	71,994	44.93%
Total Operating Expenditure	(147,192)	(92,055.00)	(288,262)	(8,936)	(100,991)	272.46%
Net Surplus/ (Deficit) from Operating	177,513	169,480.00	320,606	3,505	172,985	177.76%
Capital Revenue	0	0.00	0	0	0	
Capital Expenditure	5,000	50,000.00	2,463	0	50,000	4.93%
Net Surplus/ (Deficit) from Capital	(5,000)	(50,000.00)	(2,463)	0	(50,000)	4.93%
Depreciation Contra	21,000	21,000.00	0	0	21,000	0.00%
Loan Funds Raised	0	0.00	0	0	0	
Proceeds on Sale of Assets	0	15,000.00	0	0	15,000	0.00%
Loan Repayments	0	0.00	0	0	0	
Net Transfer (to) / from Reserves	0	41,961.00	0	0	41,961	0.00%
Net Result : Engineering Administration	193,513	197,441.00	318,143	3,505	200,946	151.80%

Function: Administration	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Depot						
Operating Revenue						
Other Revenue	0	3,266.64	2,190	0	3,267	67.03%
Total Operating Revenue	0	3,266.64	2,190	0	3,267	67.03%
Capital Revenue						
Capital Grants	0	0.00	0	0	0	
Capital Contributions	0	0.00	0	0	0	
Total Capital Revenue	0	0.00	0	0	0	
Operating Expenditure						
Stores & Purchasing Administration	158,900	73,540.00	60,921	3,000	76,540	79.59%
Depot Maintenance	58,707	78,707.00	38,601	(3,000)	75,707	50.99%
Depot Operating Expenses	69,900	78,802.00	32,754	0	78,802	41.57%
Depreciation	89,600	89,600.00	0	0	89,600	0.00%
Interest on Loans	10,322	10,322.00	5,308	0	10,322	51.43%
Total Operating Expenditure	387,429	330,971.00	137,584	0	330,971	41.57%
Less: Recoveries	(144,842)	(64,842.00)	(29,137)	0	(64,842)	44.94%
Net Operating Expenditure	242,587	266,129.00	108,447	0	266,129	40.75%
Capital Expenditure	50,000	50,000.00	3,000	0	50,000	6.00%
Loan Funds Raised	0	0.00	0	0	0	
Proceeds on Sale of Assets	0	0.00	0	0	0	
Loan Principal Repayments	23,689	23,689.00	0	0	23,689	0.00%
Transfers (to) / From Reserves						
Uncompleted Works	0	20,000.00	0	0	20,000	0.00%
Unexpended Grants	0	0.00	0	0	0	
Plant Reserve	40,000	40,000.00	0	0	40,000	0.00%
Transfers (to) / From Reserves	40,000	60,000.00	0	0	60,000	0.00%
Summary : Depot Administration & Management						
Total Operating Revenue	0	3,266.64	2,190	0	3,267	67.03%
Total Operating Expenditure	242,587	266,129.00	108,447	0	266,129	40.75%
Net Surplus/ (Deficit) from Operating	(242,587)	(262,862.36)	(106,258)	0	(262,862)	40.42%
Capital Revenue	0	0.00	0	0	0	
Capital Expenditure	50,000	50,000.00	3,000	0	50,000	6.00%
Net Surplus/ (Deficit) from Capital	(50,000)	(50,000.00)	(3,000)	0	(50,000)	6.00%
Depreciation Contra	89,600	89,600.00	0	0	89,600	0.00%
Loan Funds Raised	0	0.00	0	0	0	
Proceeds on Sale of Assets	0	0.00	0	0	0	
Loan Repayments	23,689	23,689.00	0	0	23,689	0.00%
Net Transfer (to) / from Reserves	40,000	60,000.00	0	0	60,000	0.00%
Net Result : Depot Administration & Management	(186,676)	(186,951.36)	(109,258)	0	(186,951)	58.44%

Function: Administration	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Plant Operating						
Operating Revenue						
Diesel Fuel Rebate & Other Revenue	61,200	61,200.00	42,463	0	61,200	69.38%
Total Operating Revenue	61,200	61,200.00	42,463	0	61,200	69.38%
Capital Revenue						
Capital Grants	0	0.00	0	0	0	
Capital Contributions	0	0.00	0	0	0	
Total Capital Revenue	0	0.00	0	0	0	
Operating Expenses						
Depreciation	893,780	893,780.00	0	0	893,780	0.00%
Fuel & Oil	582,624	582,624.00	439,956	0	582,624	75.51%
Insurance	116,080	116,080.00	107,143	0	116,080	92.30%
Insurance Claims Excess	0	0.00	0	0	0	
Minor Plant Expenses	81,200	81,200.00	45,772	0	81,200	56.37%
Tyres	50,840	50,840.00	31,190	0	50,840	61.35%
Registration	161,160	161,160.00	49,916	0	161,160	30.97%
Repairs and Maintenance	758,330	758,330.00	449,386	0	758,330	59.26%
Total Plant Operating Expenses	2,644,014	2,644,014.00	1,123,363	0	2,644,014	42.49%
Less: Plant Recoveries	(2,485,630)	(2,485,630.00)	(1,701,462)	0	(2,485,630)	68.45%
Net Plant Operating Expenses	158,384	158,384.00	(578,099)	0	158,384	-365.00%
Capital Expenditure	1,218,000	1,218,000.00	933,578	0	1,218,000	76.65%
Proceeds on Sale of Assets	164,000	164,000.00	0	0	164,000	0.00%
Total Transfers (to) / from Plant Reserve	257,404	257,404.00	313,015	0	257,404	121.60%
Summary : Plant						
Total Operating Revenue	61,200	61,200.00	42,463	0	61,200	69.38%
Total Operating Expenditure	158,384	158,384.00	(578,099)	0	158,384	-365.00%
Net Surplus/ (Deficit) from Operating	(97,184)	(97,184.00)	620,562	0	(97,184)	-638.54%
Capital Revenue	0	0.00	0	0	0	
Capital Expenditure	1,218,000	1,218,000.00	933,578	0	1,218,000	76.65%
Net Surplus/ (Deficit) from Capital	(1,218,000)	(1,218,000.00)	(933,578)	0	(1,218,000)	76.65%
Depreciation Contra	893,780	893,780.00	0	0	893,780	0.00%
Loan Funds Raised	0	0.00	0	0	0	
Proceeds on Sale of Assets	164,000	164,000.00	0	0	164,000	0.00%
Loan Repayments	0	0.00	0	0	0	
Net Transfer (to) / from Reserves	257,404	257,404.00	313,015	0	257,404	121.60%
Net Result : Plant	0	0.00	0	0	0	
Summary : Administration						
Total Operating Revenue	329,113	459,850.64	353,497	10,014	469,865	75.23%
Total Operating Expenditure	2,871,294	2,986,158.00	(8,490)	24,064	3,010,222	-0.28%
Net Surplus/ (Deficit) from Operating	(2,542,181)	(2,526,307.36)	361,988	(14,050)	(2,540,357)	-14.25%
Capital Revenue	0	0.00	0	0	0	
Capital Expenditure	1,373,000	1,470,327.00	957,416	(18,000)	1,452,327	65.92%
Net Surplus/ (Deficit) from Capital	(1,373,000)	(1,470,327.00)	(957,416)	18,000	(1,452,327)	65.92%
Depreciation Contra	1,214,296	1,214,296.00	0	0	1,214,296	0.00%
Loan Funds Raised	0	0.00	0	0	0	
Deferred Debtor Repayments	10,939	10,939.00	0	0	10,939	0.00%
Proceeds on Sale of Assets	179,000	194,000.00	0	0	194,000	0.00%
Loan Repayments	111,869	111,869.00	0	0	111,869	0.00%
Net Transfer (to) / from Reserves	288,405	419,514.00	313,015	0	419,514	102.68%
Net Result : Administration	(2,334,410)	(2,269,754.36)	(282,413)	3,950	(2,265,804)	11.86%

Function: Public Order & Safety		Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Animal Control							
Operating Revenue							
Statutory Fees & Charges		44,901	44,901	42,139	2,500	47,401	88.90%
User Fees & Charges		1,000	1,000	130	0	1,000	13.00%
Other Revenue		0	0	0	0	0	
Total Operating Revenue		45,901	45,901	42,269	2,500	48,401	87.33%
Capital Revenue							
Capital Grants		0	0	0	0	0	
Capital Contributions		0	0	0	0	0	
Total Capital Revenue		0	0	0	0	0	
Operating Expenditure							
Administration Expenditure		1,040	1,719	670	0	1,719	39.00%
Computer / IT Costs		0	0	0	0	0	
Debt Recovery Costs		500	500	0	0	500	0.00%
Depreciation		474	474	0	0	474	0.00%
Dog Impounding		175,834	175,834	112,375	0	175,834	63.91%
Livestock Impounding		39,778	39,778	31,584	0	39,778	79.40%
Professional Services - Legal		2,040	2,040	561	0	2,040	27.48%
Staff Training		2,601	2,601	3,513	912	3,513	100.01%
Utilities		316	316	194	0	316	61.53%
Total Operating Expenditure		222,583	223,262	148,897	912	224,174	66.42%
Capital Expenditure							
		0	0	0	0	0	
Transfers (to) / From Reserves							
Uncompleted Works		0	0	0	0	0	
Unexpended Grants		0	0	0	0	0	
Reserves		0	0	0	0	0	
Transfers (to) / From Reserves		0	0	0	0	0	
Summary : Animal Control							
Total Operating Revenue		45,901	45,901	42,269	2,500	48,401	87.33%
Total Operating Expenditure		222,583	223,262	148,897	912	224,174	66.42%
Net Surplus/ (Deficit) from Operating		(176,682)	(177,361)	(106,628)	1,588	(175,773)	60.66%
Capital Revenue		0	0	0	0	0	
Capital Expenditure		0	0	0	0	0	
Net Surplus/ (Deficit) from Capital		0	0	0	0	0	
Depreciation Contra		474	474	0	0	474	0.00%
Loan Funds Raised		0	0	0	0	0	
Proceeds on Sale of Assets		0	0	0	0	0	
Loan Repayments		0	0	0	0	0	
Net Transfer (to) / from Reserves		0	0	0	0	0	
Net Result : Animal Control		(176,208)	(176,887)	(106,628)	1,588	(175,299)	60.83%

Function: Public Order & Safety	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Fire Services						
Operating Revenue						
Annual Maintenance & Repair Grant	340,627	327,400	327,400	0	327,400	100.00%
Donations	0	0	0	0	0	
Other Revenue	5,400	5,400	1,888	0	5,400	34.96%
Green Valley Fire	0	0	0	0	0	
Total Operating Revenue	346,027	332,800	329,288	0	332,800	98.94%
Capital Revenue						
Capital Grants	0	0	0	0	0	
Capital Contributions	0	25,673	1,368	532	26,205	5.22%
Total Capital Revenue	0	25,673	1,368	532	26,205	5.22%
Operating Expenses						
Annual Maint & Repairs Grant Expenditure - GHSC	259,035	248,047	245,924	0	248,047	99.14%
Annual Maint & Repairs Grant Expenditure - Albury City	86,992	86,992	47,655	0	86,992	54.78%
Greater Hume Shire Council Expenditure	44,792	42,553	14,934	0	42,553	35.10%
Contributions to Fire Services						
Contribution to Rural Fire Service : Emergency Services Levy	679,680	463,572	326,608	0	463,572	70.45%
Contribution to NSW Fire Brigade : Emergency Services Levy	58,291	50,490	35,573	0	50,490	70.45%
Contributions to Fire Services Total	737,971	514,062	362,180	0	514,062	70.45%
Other Operating Expenses						
Depreciation	71,280	71,280	0	0	71,280	0.00%
Total Other Operating Expenses	71,280	71,280	0	0	71,280	0.00%
Total Operating Expenditure	1,200,070	962,934	670,693	0	962,934	69.65%
Capital Expenditure	0	24,837	24,836	0	24,837	100.00%
Transfers (to) / From Reserves						
Section 94 Contributions	0	(836)	0	(532)	(1,368)	0.00%
Uncompleted Works	0	0	0	0	0	
Unexpended Grants	0	0	0	0	0	
Reserves	0	(223,909)	0	0	(223,909)	0.00%
Transfers (to) / From Reserves	0	(224,745)	0	(532)	(225,277)	0.00%
Summary : Fire Services						
Total Operating Revenue	346,027	332,800	329,288	0	332,800	98.94%
Total Operating Expenditure	1,200,070	962,934	670,693	0	962,934	69.65%
Net Surplus/ (Deficit) from Operating	(854,043)	(630,134)	(341,405)	0	(630,134)	54.18%
Capital Revenue	0	25,673	1,368	532	26,205	5.22%
Capital Expenditure	0	24,837	24,836	0	24,837	100.00%
Net Surplus/ (Deficit) from Capital	0	836	(23,468)	532	1,368	-1715.52%
Depreciation Contra	71,280	71,280	0	0	71,280	0.00%
Loan Funds Raised	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	
Loan Repayments	0	0	0	0	0	
Net Transfer (to) / from Reserves	0	(224,745)	0	(532)	(225,277)	0.00%
Net Result : Fire Services	(782,763)	(782,763)	(364,874)	0	(782,763)	46.61%

Function: Public Order & Safety		Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
State Emergency Services							
Operating Revenue							
User Fees & Charges		0	0	0	0	0	
Recurrent Grants		0	0	0	0	0	
Total Operating Revenue		0	0	0	0	0	
Operating Expenditure							
Administration Expenditure		0	0	0	0	0	
Depreciation		17,582	17,582	0	0	17,582	0.00%
Emergency Services Levy		22,105	15,772	11,112	0	15,772	70.45%
Insurance		1,767	1,922	1,922	0	1,922	99.98%
Utilities		1,987	1,981	1,981	0	1,981	100.02%
Total Operating Expenditure		43,441	37,257	15,015	0	37,257	40.30%
Capital Expenditure		0	0	0	0	0	
Transfers (to) / From Reserves							
Uncompleted Works		0	0	0	0	0	
Unexpended Grants		0	0	0	0	0	
Reserves		0	(6,333)	0	0	(6,333)	0.00%
Transfers (to) / From Reserves		0	(6,333)	0	0	(6,333)	0.00%
Summary : State Emergency Services							
Total Operating Revenue		0	0	0	0	0	
Total Operating Expenditure		43,441	37,257	15,015	0	37,257	40.30%
Net Surplus/ (Deficit) from Operating		(43,441)	(37,257)	(15,015)	0	(37,257)	40.30%
Capital Revenue		0	0	0	0	0	
Capital Expenditure		0	0	0	0	0	
Net Surplus/ (Deficit) from Capital		0	0	0	0	0	
Depreciation Contra		17,582	17,582	0	0	17,582	0.00%
Loan Funds Raised		0	0	0	0	0	
Proceeds on Sale of Assets		0	0	0	0	0	
Loan Repayments		0	0	0	0	0	
Net Transfer (to) / from Reserves		0	(6,333)	0	0	(6,333)	0.00%
Net Result : State Emergency Services		(25,859)	(26,008)	(15,015)	0	(26,008)	57.73%
Summary : Public Order & Safety							
Total Operating Revenue		391,928	378,701	371,557	2,500	381,201	97.47%
Total Operating Expenditure		1,466,094	1,223,453	834,605	912	1,224,365	68.17%
Net Surplus/ (Deficit) from Operating		(1,074,166)	(844,752)	(463,048)	1,588	(843,164)	54.92%
Capital Revenue		0	25,673	1,368	532	26,205	5.22%
Capital Expenditure		0	24,837	24,836	0	24,837	100.00%
Net Surplus/ (Deficit) from Capital		0	836	(23,468)	532	1,368	-1715.52%
Depreciation Contra		89,336	89,336	0	0	89,336	0.00%
Loan Funds Raised		0	0	0	0	0	
Proceeds on Sale of Assets		0	0	0	0	0	
Loan Repayments		0	0	0	0	0	
Net Transfer (to) / from Reserves		0	(231,078)	0	(532)	(231,610)	0.00%
Net Result : Public Order & Safety		(984,830)	(985,658)	(486,517)	1,588	(984,070)	49.44%

Function: Health	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Health Administration						
Operating Revenue						
User Fees & Charges	158,258	158,258	143,169	0	158,258	90.47%
Other Revenue	0	0	0	0	0	
Total Operating Revenue	158,258	158,258	143,169	0	158,258	90.47%
Capital Revenue						
Capital Grants	0	0	0	0	0	
Capital Contributions	0	0	0	0	0	
Total Capital Revenue	0	0	0	0	0	
Operating Expenditure						
Administration Expenditure	110,374	110,374	87,416	200	110,574	79.06%
On-Site Sewerage	61,953	61,953	27,754	(200)	61,753	44.94%
Staff Training	3,101	3,101	0	0	3,101	0.00%
Total Operating Expenditure	175,428	175,428	115,171	0	175,428	65.65%
Capital Expenditure	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	
Transfers (to) / From Reserves						
Uncompleted Works	0	0	0	0	0	
Unexpended Grants	0	0	0	0	0	
Reserves	0	0	0	0	0	
Transfers (to) / From Reserves	0	0	0	0	0	
Summary : Health Administration						
Total Operating Revenue	158,258	158,258	143,169	0	158,258	90.47%
Total Operating Expenditure	175,428	175,428	115,171	0	175,428	65.65%
Net Surplus/ (Deficit) from Operating	(17,170)	(17,170)	27,998	0	(17,170)	-163.07%
Capital Revenue	0	0	0	0		
Capital Expenditure	0	0	0	0		
Net Surplus/ (Deficit) from Capital	0	0	0	0		
Depreciation Contra	0	0	0	0		
Loan Funds Raised	0	0	0	0		
Proceeds on Sale of Assets	0	0	0	0		
Loan Repayments	0	0	0	0		
Net Transfer (to) / from Reserves	0	0	0	0		
Net Result : Health Administration	(17,170)	(17,170)	27,998	0	(17,170)	-163.07%

Function: Environment	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Waste Management						
Operating Revenue						
Rates & Annual Charges						
Std Combo Waste Residential	831,326	845,997	849,347	3,350	849,347	100.00%
Std Combo Waste Business	125,481	126,924	127,519	596	127,520	100.00%
Vacant Waste	13,920	13,352	13,355	3	13,355	100.00%
Recycle Only Waste	8,580	8,920	8,900	(20)	8,900	100.00%
Garbage Only Waste	42,630	41,118	41,810	692	41,810	100.00%
Pensioner Concessions	(59,431)	(59,431)	(27,393)	0	(59,431)	46.09%
Total Rates & Annual Charges	962,506	976,880	1,013,539	4,621	981,501	103.26%
User Fees & Charges						
Tipping Fees	158,930	158,930	120,284	0	158,930	75.68%
Total User Fees & Charges	158,930	158,930	120,284	0	158,930	75.68%
Grants & Subsidies Recurrent						
Pensioner Rates Subsidy	32,687	32,687	0	0	32,687	0.00%
State Grants & Subsidies	0	0	0	0	0	0.00%
Grants & Subsidies Recurrent	32,687	32,687	0	0	32,687	0.00%
Other Revenue	66,500	82,388	97,096	36,598	118,986	81.60%
Total Operating Revenue	1,220,623	1,250,885	1,230,920	41,219	1,292,104	95.26%
Capital Revenue						
Capital Grants	0	0	0	0	0	
Capital Contributions	0	0	0	0	0	
S94 Capital Contributions	0	1,760	2,880	1,120	2,880	100.00%
Total Capital Revenue	0	1,760	2,880	1,120	2,880	100.00%
Operating Expenditure						
Administration Expenses						
Administration : Salaries & Wages	85,379	85,379	67,275	0	85,379	78.80%
Administration Overhead Allocation	49,405	49,405	49,405	0	49,405	100.00%
Administration Expenses - Other	1,530	2,030	4,453	1,500	3,530	126.14%
Depreciation	63,070	63,070	0	0	63,070	0.00%
Environmental Management Plan	0	0	0	0	0	
Insurance	14,185	14,514	13,193	(1,321)	13,193	100.00%
Staff Training	0	0	753	753	753	100.05%
Utilities	7,115	6,985	6,985	0	6,985	100.00%
Administration Expenses	220,684	221,383	142,064	932	222,315	63.90%
Other Operations Expenses						
Abandoned Vehicle Disposal	8,636	8,636	5,685	0	8,636	65.83%
Drum Muster	5,100	5,100	4,732	0	5,100	92.79%
Goods for Resale	4,896	4,896	27,489	20,279	25,175	109.19%
Kerbside Collection	315,500	315,500	233,351	0	315,500	73.96%
Recycling Services	188,400	188,400	104,430	(21,211)	167,189	62.46%
Other Operations Expenses	522,532	522,532	375,687	(932)	521,600	72.03%
Waste Site Operations						
Brocklesby Transfer Station	7,060	7,060	5,692	0	7,060	80.62%
Burrumbuttock Transfer Station	8,574	8,574	4,923	0	8,574	57.41%
Culcairn Landfill	82,866	82,866	78,941	0	82,866	95.26%
Gerogery Transfer Station	10,260	10,260	8,330	0	10,260	81.18%
Henty Transfer Station	11,100	11,100	8,458	0	11,100	76.20%
Holbrook Landfill	72,329	72,329	53,926	0	72,329	74.56%
Jindera Transfer Station	58,400	58,400	37,372	0	58,400	63.99%
Mullengandera Transfer Station	12,300	12,300	10,095	0	12,300	82.08%
Total Waste Site Operations	262,889	262,889	207,736	0	262,889	79.02%

Function: Environment	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Waste Site Maintenance						
Brocklesby Transfer Station	2,300	2,300	1,244	0	2,300	54.10%
Burrumbuttock Transfer Station	2,300	2,300	1,300	0	2,300	56.54%
Culcairn Landfill	24,710	24,710	21,990	0	24,710	88.99%
Gerogery Transfer Station	3,220	3,220	2,950	0	3,220	91.61%
Henty Transfer Station	4,340	4,340	3,837	0	4,340	88.40%
Holbrook Landfill	30,630	30,630	39,610	20,150	50,780	78.00%
Jindera Transfer Station	8,160	8,160	17,389	19,569	27,729	62.71%
Mullengandera Transfer Station	1,560	1,560	2,425	1,500	3,060	79.26%
Walla Walla Landfill	1,500	1,500	0	0	1,500	0.00%
Woomargama	1,040	1,040	0	0	1,040	0.00%
Total Waste Site Maintenance	79,760	79,760	90,745	41,219	120,979	75.01%
Total Operating Expenditure	1,085,865	1,086,564	816,233	41,219	1,127,783	289.96%
Capital Expenditure	0	264,398	145,405	0	264,398	54.99%
Loan Funds Raised	0	0	0	0	0	
Loan Principal Repayments	0	0	0	0	0	
Transfers (to) / From Reserves						
Section 94 Contributions	0	(1,760)	0	(1,120)	(2,880)	0.00%
Uncompleted Works	0	264,398	0	0	264,398	0.00%
Unexpended Grants	0	0	0	0	0	
Waste Management Reserve	0	(17,302)	0	0	(17,302)	0.00%
Domestic Waste Management Reserve	0	0	0	0	0	0.00%
Transfers (to) / From Reserves	0	245,336	0	(1,120)	244,216	0.00%
Summary : Waste Management						
Total Operating Revenue	1,220,623	1,250,885	1,230,920	41,219	1,292,104	95.26%
Total Operating Expenditure	1,085,865	1,086,564	816,233	41,219	1,127,783	72.37%
Net Surplus/ (Deficit) from Operating	134,758	164,321	414,687	0	164,321	252.36%
Capital Revenue	0	1,760	2,880	1,120	2,880	100.00%
Capital Expenditure	0	264,398	145,405	0	264,398	54.99%
Net Surplus/ (Deficit) from Capital	0	(262,638)	(142,525)	1,120	(261,518)	54.50%
Add Back: Depreciation Contra	63,070	63,070	0	0	63,070	0.00%
Loan Funds Raised	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	
Loan Repayments	0	0	0	0	0	
Net Transfer (to) / from Reserves	0	245,336	0	(1,120)	244,216	0.00%
Net Result : Waste Management	197,828	210,089	272,162	0	210,089	129.55%

Function: Environment	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Noxious Animals & Insects						
Operating Revenue						
Other Revenue	0	0	0	0	0	
Total Operating Revenue	0	0	0	0	0	
Operating Expenditure						
Elm Leaf Beetle	5,000	10,000	0	0	10,000	0.00%
Feral Animals	5,075	5,075	0	0	5,075	0.00%
Total Operating Expenditure	10,075	15,075	0	0	15,075	0.00%
Transfers (to) / From Reserves						
Uncompleted Works	0	5,000	0	0	5,000	0.00%
Unexpended Grants	0	0	0	0	0	
Reserves	0	0	0	0	0	
Transfers (to) / From Reserves	0	5,000	0	0	5,000	0.00%
Summary : Noxious Animals & Insects						
Total Operating Revenue	0	0	0	0	0	
Total Operating Expenditure	10,075	15,075	0	0	15,075	0.00%
Net Surplus/ (Deficit) from Operating	(10,075)	(15,075)	0	0	(15,075)	0.00%
Capital Revenue	0	0	0	0	0	
Capital Expenditure	0	0	0	0	0	
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	
Add Back: Depreciation Contra	0	0	0	0	0	
Loan Funds Raised	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	
Loan Repayments	0	0	0	0	0	
Net Transfer (to) / from Reserves	0	5,000	0	0	5,000	0.00%
Net Result : Noxious Animals & Insects	(10,075)	(10,075)	0	0	(10,075)	0.00%

Function: Environment	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Noxious Plants						
Operating Revenue						
WAP Program	87,994	87,994	87,994	0	87,994	100.00%
Fees & Charges	0	0	0	0	0	
Other Grants	0	4,792	4,792	0	4,792	100.00%
Total Operating Revenue	87,994	92,786	92,786	0	92,786	100.00%
Capital Revenue						
Capital Grants	0	0	0	0	0	
Capital Contributions	0	0	0	0	0	
Total Capital Revenue	0	0	0	0	0	
Operating Expenditure						
Regional Management Plans Linked	0	0	0	0	0	
Rapid Response Plans	0	0	0	0	0	
Regional Inspection Program	250,994	250,994	0	0	250,994	0.00%
Invasive Weeds LCA Lands	0	0	0	0	0	
Invasive Weeds Private Land	0	0	0	0	0	
Regional Committee Strategy	0	0	0	0	0	
Competency Based Qualifications	0	0	0	0	0	
Meri Principals	0	0	0	0	0	
New Invasive Species	0	0	5,309	0	0	
Prevent the spread of Invasive Species	0	0	64,213	0	0	
Widespread Invasive Species	0	0	121,795	0	0	
Capacity Building - Manage Invasive Species	0	0	1,633	0	0	
Murray Local Land Service 2018/19 Project	0	40,000	0	0	40,000	0.00%
Public Lands Biodiversity Grant	0	4,792	0	0	4,792	0.00%
Balldale Walbundrie Connected Corridors	0	9,743	0	0	9,743	0.00%
Murray Weeds Action Program	0	15,000	26,400	26,400	41,400	63.77%
Total Operating Expenditure	250,994	320,529	219,350	26,400	346,929	63.23%
Capital Expenditure	0	0	0	0	0	
Transfers (to) / From Reserves						
Uncompleted Works	0	0	0	0	0	
Murray & Riverina Weeds Action Program	0	15,000	0	0	15,000	
Balldale Walbundrie Connected Corridors Grant	0	9,743	0	0	9,743	0.00%
Murray Local Land Services Grant	0	40,000	0	0	40,000	0.00%
Noxious Weeds WOTR Reserve	0	0	0	11,400	11,400	0.00%
Noxious Weeds Reserve	0	0	0	15,000	15,000	0.00%
Transfers (to) / From Reserves	0	64,743	0	26,400	91,143	0.00%
Summary : Noxious Plants						
Total Operating Revenue	87,994	92,786	92,786	0	92,786	100.00%
Total Operating Expenditure	250,994	320,529	219,350	26,400	346,929	63.23%
Net Surplus/ (Deficit) from Operating	(163,000)	(227,743)	(126,564)	(26,400)	(254,143)	49.80%
Capital Revenue	0	0	0	0	0	
Capital Expenditure	0	0	0	0	0	
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	
Add Back: Depreciation Contra	0	0	0	0	0	
Loan Funds Raised	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	
Loan Repayments	0	0	0	0	0	
Net Transfer (to) / from Reserves	0	64,743	0	26,400	91,143	0.00%
Net Result : Noxious Plants	(163,000)	(163,000)	(126,564)	0	(163,000)	81.97%

Function: Environment	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Street Cleaning						
Operating Revenue						
User Fees & Charges						
Lockhart Sweeping	23,822	8,970	8,970	0	8,970	100.00%
The Rock Sweeping	14,382	11,040	11,040	0	11,040	100.00%
Total Operating Revenue	38,204	20,010	20,010	0	20,010	100.00%
Capital Revenue						
Capital Grants	0	0	0	0	0	
Capital Contributions	0	0	0	0	0	
Total Capital Revenue	0	0	0	0	0	
Operating Expenses						
Maintenance - Street Sweeping	0	0	0	0	0	
Brocklesby	1,669	1,669	211	0	1,669	12.63%
Burrumbuttock	2,402	2,402	843	0	2,402	35.11%
Culcairn	34,258	34,258	17,381	0	34,258	50.73%
Gerogery	2,139	2,139	993	0	2,139	46.43%
Henty	23,501	23,501	7,601	0	23,501	32.34%
Holbrook	39,699	39,699	16,851	(15,000)	24,699	68.23%
Jindera	27,673	25,355	14,723	0	25,355	58.07%
Walbundrie	2,559	2,559	466	0	2,559	18.21%
Walla Walla	13,795	13,795	9,186	0	13,795	66.59%
Woomargama	730	730	859	0	730	117.61%
Total Maintenance - Street Sweeping	148,425	146,107	69,218	(15,000)	131,107	52.80%
Private Works						
Lockhart Sweeping	11,911	3,373	3,373	0	3,373	99.99%
The Rock Sweeping	11,911	4,573	4,572	0	4,573	99.98%
Total Private Works	23,822	7,946	7,945	0	7,946	99.98%
Total Operating Expenses	172,247	154,053	77,163	(15,000)	139,053	55.49%
Capital Expenditure	0	0	0	0	0	
Transfers (to) / From Reserves						
Street Cleaning Reserve	0	0	0	0	0	
Transfers (to) / From Reserves	0	0	0	0	0	
Summary : Street Cleaning Reserve						
Total Operating Revenue	38,204	20,010	20,010	0	20,010	100.00%
Total Operating Expenditure	172,247	154,053	77,163	(15,000)	139,053	55.49%
Net Surplus/ (Deficit) from Operating	(134,043)	(134,043)	(57,153)	15,000	(119,043)	48.01%
Capital Revenue	0	0	0	0	0	
Capital Expenditure	0	0	0	0	0	
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	
Depreciation Contra	0	0	0	0	0	
Loan Funds Raised	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	
Loan Repayments	0	0	0	0	0	
Net Transfer (to) / from Reserves	0	0	0	0	0	
Net Result : Street Cleaning Reserve	(134,043)	(134,043)	(57,153)	15,000	(119,043)	48.01%

Function: Environment	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Stormwater Drainage						
Capital Revenue						
Capital Grants	0	205,800	205,800	175,000	380,800	54.04%
Capital Contributions	0	0	0	0	0	
Total Capital Revenue	0	205,800	205,800	175,000	380,800	54.04%
Operating Expenses						
Stormwater Drainage Maintenance						
Clearing Drains	6,248	6,248	54,909	0	6,248	869.35%
Minor Repairs	15,703	15,703	27,302	0	15,703	173.86%
Mowing	2,861	2,861	5,577	0	2,861	194.93%
Spraying	2,318	2,318	5,426	0	2,318	234.09%
Other Maintenance	29,489	79,489	29,024	95,000	174,489	16.63%
Stormwater Drainage Maintenance	56,619	106,619	122,238	95,000	201,619	60.33%
Depreciation	123,400	123,400	0	0	123,400	0.00%
Total Operating Expenditure	180,019	230,019	122,238	95,000	325,019	37.43%
Capital Expenditure	503,000	1,156,989	33,668	815,000	1,971,989	1.71%
Transfers (to) / From Reserves						
Uncompleted Works	0	448,189	0	0	448,189	0.00%
Section 7.12 Contributions	303,000	303,000	0	0	303,000	0.00%
Transfers (to) / From Reserves	303,000	751,189	0	0	751,189	0.00%
Summary : Storm Water Drainage						
Total Operating Revenue	0	0	0	0	0	
Total Operating Expenditure	180,019	230,019	122,238	95,000	325,019	37.43%
Net Surplus/ (Deficit) from Operating	(180,019)	(230,019)	(122,238)	(95,000)	(325,019)	37.43%
Capital Revenue	0	205,800	205,800	175,000	380,800	54.04%
Capital Expenditure	503,000	1,156,989	33,668	815,000	1,971,989	1.71%
Net Surplus/ (Deficit) from Capital	(503,000)	(951,189)	172,132	(640,000)	(1,591,189)	-10.82%
Depreciation Contra	123,400	123,400	0	0	123,400	0.00%
Loan Funds Raised	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	
Loan Repayments	0	0	0	0	0	
Net Transfer (to) / from Reserves	303,000	751,189	0	0	751,189	0.00%
Net Result : Storm Water Drainage	(256,619)	(306,619)	49,894	(735,000)	(1,041,619)	-4.85%
Summary : Environment						
Total Operating Revenue	1,346,821	1,363,681	1,343,716	41,219	1,404,900	95.64%
Total Operating Expenditure	1,699,200	1,806,240	1,234,984	147,619	1,953,859	63.18%
Net Surplus/ (Deficit) from Operating	(352,379)	(442,559)	108,732	(106,400)	(548,959)	-19.91%
Capital Revenue	0	207,560	208,680	176,120	383,680	54.39%
Capital Expenditure	503,000	1,421,387	179,073	815,000	2,236,387	8.01%
Net Surplus/ (Deficit) from Capital	(503,000)	(1,213,827)	29,607	(638,880)	(1,852,707)	-1.60%
Depreciation Contra	186,470	186,470	0	0	186,470	0.00%
Loan Funds Raised	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	
Loan Repayments	0	0	0	0	0	
Net Transfer (to) / from Reserves	303,000	1,066,268	0	25,280	1,091,548	0.00%
Net Result : Environment	(365,909)	(403,648)	138,339	(720,000)	(1,123,648)	-12.46%

Function: Community Services & Education	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Family Day Care						
Operating Revenue						
Admin Levy	577,500	577,500	382,298	0	577,500	66.20%
Educator Levy	19,500	19,500	10,242	0	19,500	52.52%
Grants & Contributions	0	0	86,565	86,565	86,565	100.00%
Other Revenue	0	1,000	856	0	1,000	85.64%
Total Operating Revenue	597,000	598,000	479,961	86,565	684,565	70.11%
Operating Expenses						
Administration Expenditure						
Administration Salaries & Wages	605,280	605,280	21,353	0	605,280	3.53%
Administration - Other	(317,860)	(311,982)	6,799	(6,792)	(318,774)	-2.13%
Overhead Allocation	34,000	34,000	34,000	0	34,000	100.00%
Computer / IT Expenditure	12,294	12,294	21,427	17,489	29,783	71.94%
Programs & Events	2,816	2,816	116	0	2,816	4.11%
Rent	28,005	28,005	28,005	0	28,005	100.00%
Subscriptions	3,060	3,060	1,942	1,378	4,438	43.75%
Staff Training	8,160	8,160	3,978	0	8,160	48.75%
Utilities	4,120	4,120	104	0	4,120	2.51%
Depreciation	35,020	35,020	0	0	35,020	0.00%
Total Operating Expenditure	414,895	420,773	117,722	12,075	432,848	372.46%
Capital Expenditure	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	
Transfers (to) / From Reserves						
Family Day Care Reserve	(217,125)	(212,247)	(362,238)	(74,490)	(286,737)	126.33%
Transfers (to) / From Reserves	(217,125)	(212,247)	(362,238)	(74,490)	(286,737)	126.33%
Summary : Family Day Care						
Total Operating Revenue	597,000	598,000	479,961	86,565	684,565	70.11%
Total Operating Expenditure	414,895	420,773	117,722	12,075	432,848	27.20%
Net Surplus/ (Deficit) from Operating	182,105	177,227	362,238	74,490	251,717	143.91%
Capital Revenue	0	0	0	0	0	
Capital Expenditure	0	0	0	0	0	
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	
Add Back: Depreciation Contra	35,020	35,020	0.00	0.00	35,020.00	0.00%
Loan Funds Raised	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	
Loan Repayments	0	0	0	0	0	
Net Transfer (to) / from Reserves	(217,125)	(212,247)	(362,238)	(74,490)	(286,737)	126.33%
Net Result : Family Day Care	0	0	0	0	0	

Function: Community Services & Education	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Children Services - Culcairn, Holbrook , Henty Walla Walla & Culcairn						
Operating Revenue						
Family Levy	973,713	1,144,205	450,403	0	1,144,205	39.36%
CCCS Subsidies	960,880	1,230,184	888,925	0	1,230,184	72.26%
Grants & Subsidies Recurrent	541,459	853,913	930,663	84,440	938,353	99.18%
Donations and Sundry Income	0	0	171,495	171,495	171,495	100.00%
Total Operating Revenue	2,476,052	3,228,302	2,441,486	255,935	3,484,237	70.07%
Capital Revenue						
Capital Grants & Subsidies	0	0	0	0	0	
Total Capital Revenue	0	0	0	0	0	
Operating Expenditure						
Salaries & Wages - Child Facing	1,095,860	2,184,303	1,664,817	0	2,184,303	76.22%
Salaries & Wages - Non Child Facing	713,410	219,620	85,579	0	219,620	38.97%
Advertising and Marketing	2,000	2,200	623	0	2,200	28.31%
Audit	0	0	1,294	0	0	
Cleaning	21,135	39,135	31,677	0	39,135	80.94%
Depreciation	7,500	7,500	0	0	7,500	0.00%
Electricity	9,584	9,584	8,535	0	9,584	89.05%
Equipment Purchases	35,000	51,882	36,695	0	51,882	70.73%
Food	8,500	15,500	15,675	0	15,500	101.13%
Furniture	0	0	0	0	0	
Insurance	3,995	5,562	5,561	0	5,562	99.98%
Telephone and Internet	1,020	6,020	4,563	0	6,020	75.80%
Maintenance	21,296	53,296	60,141	0	53,296	112.84%
Other Expenses	3,550	34,550	69,530	0	34,550	201.25%
Overheads Allocation	462,266	462,266	464,531	0	462,266	100.49%
Rates	4,481	9,446	4,195	0	9,446	44.41%
Rent	48,000	48,000	48,000	0	48,000	100.00%
Resources	48,450	47,450	13,925	0	47,450	29.35%
Software Licences	0	0	6,981	0	0	
Subscriptions	0	0	5,317	0	0	
Training & Conferences	50,000	51,000	4,528	0	51,000	8.88%
Water	3,700	3,700	2,192	0	3,700	59.24%
Total Operating Expenditure	2,539,747	3,251,014	2,534,359	0	3,251,014	77.96%
Capital Expenditure	0	3,364	3,364	0	3,364	100.00%
Proceeds on Sale of Assets						
Transfers (to) / From Reserves						
Uncompleted Works	0	0	0	0	0	
Unexpended Grant - Culcairn Children Services	0	0	0	0	0	
Henty Children Services Reserve	(21,709)	(16,327)	120,068	0	(16,327)	-735.39%
Walla Walla Children Services Reserve	152,780	160,031	101,471	0	160,031	63.41%
Holbrook Children Services Reserve	(74,876)	(203,916)	1,356	(84,508)	(288,424)	-0.97%
Culcairn Children Services Reserve	0	78,788	(126,657)	(171,427)	(92,639)	-0.47%
Transfers (to) / From Reserves	56,195	18,576	96,237	(255,935)	(237,359)	6027.42%
Summary : Children Services - Henty & Walla Walla						
Total Operating Revenue	2,476,052	3,228,302	2,441,486	255,935	3,484,237	70.07%
Total Operating Expenditure	2,539,747	3,251,014	2,534,359	0	3,251,014	77.96%
Net Surplus/ (Deficit) from Operating	(63,695)	(22,712)	(92,873)	255,935	233,223	-39.82%
Capital Revenue	0	0	0	0	0	
Capital Expenditure	0	3,364	3,364	0	3,364	100.00%
Net Surplus/ (Deficit) from Capital	0	(3,364)	(3,364)	0	(3,364)	100.00%
Add Back: Depreciation Contra	7,500	7,500	0	0	7,500	0.00%
Loan Funds Raised	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	
Loan Repayments	0	0	0	0	0	
Net Transfer (to) / from Reserves	56,195	18,576	96,237	(255,935)	(237,359)	6027.42%
Net Result : Children Services - Henty & Walla Walla	0	(0)	(0)	0	0	52.54%

Function: Community Services & Education	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Pre-School						
Operating Expenditure						
Henty Pre-School	1,041	1,040.00	1,040	0	1,040	100.00%
Jindera Pre-School	1,508	1,509.00	560	0	1,509	37.10%
Pre-School Service Reviews	0	0.00	0	0	0	
Total Operating Expenditure	2,549	2,549.00	1,600	0	2,549	62.76%
Transfers (to) / From Reserves						
Children Services Reserve	0	0.00	0	0	0	
Transfers (to) / From Reserves	0	0.00	0	0	0	
Summary : Pre-School						
Total Operating Revenue	0	0.00	0	0	0	
Total Operating Expenditure	2,549	2,549.00	1,600	0	2,549	62.76%
Net Surplus/ (Deficit) from Operating	(2,549)	(2,549.00)	(1,600)	0	(2,549)	62.76%
Capital Revenue	0	0.00	0	0	0	
Capital Expenditure	0	0.00	0	0	0	
Net Surplus/ (Deficit) from Capital	0	0.00	0	0	0	
Add Back: Depreciation Contra	0	0.00	0	0	0	
Loan Funds Raised	0	0.00	0	0	0	
Proceeds on Sale of Assets	0	0.00	0	0	0	
Loan Repayments	0	0.00	0	0	0	
Net Transfer (to) / from Reserves	0	0.00	0	0	0	
Net Result : Pre-School	(2,549)	(2,549.00)	(1,600)	0	(2,549)	62.76%
Youth Services						
Operating Revenue						
User Fees & Charges	367	367.00	0	0	367	0.00%
Grants & Subsidies Recurrent	1,800	73,337.00	76,251	0	73,337	103.97%
Other Revenue	0	0.00	0	0	0	
Operating Contributions	21,393	21,393.00	20,974	0	21,393	98.04%
Total Operating Revenue	23,560	95,097.00	97,225	0	95,097	102.24%
Operating Expenditure						
Administration - Salaries & Wages	89,600	89,600.00	62,154	0	89,600	69.37%
Administration - Other	6,650	5,100.00	2,479	0	5,100	48.61%
Depreciation	2,010	2,010.00	0	0	2,010	0.00%
Programs & Events	22,151	93,688.00	24,639	0	93,688	26.30%
Total Operating Expenditure	120,411	190,398.00	89,273	0	190,398	46.89%
Capital Expenditure	0	0.00	0	0	0	
Proceeds on Sale of Assets	0	0.00	0	0	0	
Transfers (to) / From Reserves						
Uncompleted Works	0	0.00	0	0	0	
Youth Reserves	0	0.00	0	0	0	
Unexpended Grants	0	0.00	0	0	0	
Transfers (to) / From Reserves	0	0.00	0	0	0	0.00%
Summary : Youth Services						
Total Operating Revenue	23,560	95,097.00	97,225	0	95,097	102.24%
Total Operating Expenditure	120,411	190,398.00	89,273	0	190,398	46.89%
Net Surplus/ (Deficit) from Operating	(96,851)	(95,301.00)	7,952	0	(95,301)	-8.34%
Capital Revenue	0	0.00	0	0	0	
Capital Expenditure	0	0.00	0	0	0	
Net Surplus/ (Deficit) from Capital	0	0.00	0	0	0	
Add Back: Depreciation Contra	2,010	2,010.00	0	0	2,010	0.00%
Loan Funds Raised	0	0.00	0	0	0	
Proceeds on Sale of Assets	0	0.00	0	0	0	
Loan Repayments	0	0.00	0	0	0	
Net Transfer (to) / from Reserves	0	0.00	0	0	0	0.00%
Net Result : Youth Services	(94,841)	(93,291.00)	7,952	0	(93,291)	-5.52%

Function: Community Services & Education	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Aged Care Rental and Community Housing						
Operating Income						
Rent						
Community Housing	43,163	43,163.00	26,588	0	43,163	61.60%
Frampton Court Rental Units	88,080	88,080.00	64,707	0	88,080	73.46%
Kala Court Rental Units	35,388	35,388.00	22,577	0	35,388	63.80%
Kala Court Self Funded Rental Units	26,766	26,766.00	20,798	0	26,766	77.70%
Aged Care Rental Units Culcairn	16,938	16,938.00	18,547	0	16,938	109.50%
Aged Care Rental Units Jindera	19,799	19,799.00	13,059	0	19,799	65.96%
Total Rent	230,134	230,134.00	166,274	0	230,134	72.25%
Other Income						
Kala Court Self Funded Rental Units Entry Contributions	58,310	58,310.00	0	0	58,310	0.00%
Total Other Income	58,310	58,310.00	0	0	58,310	0.00%
Total Operating Income	288,444	288,444.00	166,274	0	288,444	57.65%
Capital Revenue						
S94 Contributions	0	583.00	954	371	954	100.00%
Total Capital Revenue	0	583.00	954	371	954	100.00%
Operating Expenditure						
Community Housing	20,278	20,278.00	7,287	0	20,278	35.93%
Frampton Court Rental Units	26,296	26,510.00	13,051	0	26,510	49.23%
Kala Court Rental Units	11,327	11,327.00	7,435	0	11,327	65.64%
Kala Court Self Funded Rental Units	20,725	20,929.00	13,739	0	20,929	65.64%
Aged Care Rental Units Culcairn	4,906	4,906.00	5,333	0	4,906	108.70%
Aged Care Rental Units Howlong	0	0.00	0	0	0	
Aged Care Rental Units Jindera	4,680	5,551.00	9,925	0	5,551	178.80%
Total Maintenance	88,212	89,501.00	56,770	0	89,501	63.43%
Operating Expenses						
Community Housing	15,876	16,464.00	14,088	0	16,464	85.57%
Frampton Court Rental Units	24,847	27,188.00	24,585	0	27,188	90.43%
Kala Court Rental Units	10,513	13,945.00	12,747	0	13,945	91.41%
Kala Court Self Funded Rental Units	14,670	20,211.00	18,460	0	20,211	91.34%
Aged Care Rental Units Culcairn	6,408	6,558.00	6,167	0	6,558	94.03%
Aged Care Rental Units Jindera	6,998	7,224.00	6,344	0	7,224	87.82%
Total Operating Expenses	79,312	91,590.00	82,391	0	91,590	89.96%
Depreciation	112,027	112,027.00	0	0	112,027	0.00%
Total Operating Expenditure	279,551	293,118.00	139,161	0	293,118	47.48%
Capital Expenditure	134,000	148,500.00	64,855	0	148,500	43.67%
Transfers (to) / From Reserves						
Community Housing	16,991	17,579.00	7,486	0	17,579	42.58%
Frampton Court Rental Units	(12,937)	4,118.00	6,477	0	4,118	157.28%
Kala Court Rental Units	14,452	17,884.00	2,950	0	17,884	16.50%
Kala Court Self Funded Rental Units Entry Contributions	(21,681)	(15,936.00)	13,801	0	(15,936)	-86.60%
Aged Care Rental Units Culcairn	9,376	9,526.00	(4,510)	0	9,526	-47.34%
Aged Care Rental Units Jindera	6,879	7,976.00	11,007	0	7,976	142.40%
S94 Reserve	0	(583.00)	(424)	(371)	(954)	100.00%
Transfers (to) / From Reserves	13,080	40,564.00	36,787	(371)	40,193	91.62%
Summary : Aged Care Rental and Community Housing						
Total Operating Revenue	288,444	288,444.00	166,274	0	288,444	57.65%
Total Operating Expenditure	279,551	293,118.00	139,161	0	293,118	47.48%
Net Surplus/ (Deficit) from Operating	8,893	(4,674.00)	27,113	0	(4,674)	-580.09%
Capital Revenue	0	583.00	954	371	954	100.00%
Capital Expenditure	134,000	148,500.00	64,855	0	148,500	43.67%
Net Surplus/ (Deficit) from Capital	(134,000)	(147,917.00)	(63,901)	371	(147,546)	43.31%
Add Back: Depreciation Contra	112,027	112,027.00	0	0	112,027	0.00%
Loan Funds Raised	0	0.00	0	0	0	
Proceeds on Sale of Assets	0	0.00	0	0	0	
Loan Repayments	0	0.00	0	0	0	
Net Transfer (to) / from Reserves	13,080	40,564.00	36,787	(371)	40,193	91.62%
Net Result : Aged Care Rental and Community Housing	0	0.00	0	0	0	100.00%

Function: Community Services & Education	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Other Community Services						
Operating Revenue						
Culcairn Newsletter	6,000	6,000.00	4,400	0	6,000	73.33%
Henty Newsletter	5,000	5,000.00	15,424	0	5,000	308.48%
Holbrook Newsletter	35,000	35,000.00	29,398	0	35,000	83.99%
Other	0	0.00	0	0	0	
Total Operating Revenue	46,000	46,000.00	49,222	0	46,000	107.00%
Operating Expenditure						
Culcairn Newsletter	5,000	5,000.00	2,305	0	5,000	46.10%
Henty Newsletter	4,000	4,000.00	2,736	0	4,000	68.40%
Holbrook Newsletter	17,850	17,399.00	6,252	0	17,399	35.93%
Other	0	0.00	0	0	0	
Culcairn Men's Shed	844	1,295.00	4,689	0	1,295	362.09%
Depreciation	0	0.00	0	0	0	
Total Operating Expenditure	27,694	27,694.00	15,982	0	27,694	57.71%
Transfers (to) / From Reserves						
Other Community Services	(2,000)	(2,000.00)	0	0	(2,000)	0.00%
Transfers (to) / From Reserves	(2,000)	(2,000.00)	0	0	(2,000)	0.00%
Summary : Other Community Services						
Total Operating Revenue	46,000	46,000.00	49,222	0	46,000	107.00%
Total Operating Expenditure	27,694	27,694.00	15,982	0	27,694	57.71%
Net Surplus/ (Deficit) from Operating	18,306	18,306.00	33,240	0	18,306	181.58%
Capital Revenue	0	0.00	0	0	0	
Capital Expenditure	0	0.00	0	0	0	
Net Surplus/ (Deficit) from Capital	0	0.00	0	0	0	
Add Back: Depreciation Contra	0	0.00	0	0	0	
Loan Funds Raised	0	0.00	0	0	0	
Proceeds on Sale of Assets	0	0.00	0	0	0	
Loan Repayments	0	0.00	0	0	0	
Net Transfer (to) / from Reserves	(2,000)	(2,000.00)	0	0	(2,000)	0.00%
Net result : Other Community Services	16,306	16,306.00	33,240	0	16,306	203.85%
Summary : Community Services & Education						
Total Operating Revenue	3,431,056	4,255,843.40	3,234,168	342,500	4,598,343	70.33%
Total Operating Expenditure	3,384,847	4,185,546.00	2,898,097	12,075	4,197,621	69.04%
Net Surplus/ (Deficit) from Operating	46,209	70,297.40	336,071	330,425	400,722	83.87%
Capital Revenue	0	583.00	954	371	954	100.00%
Capital Expenditure	134,000	151,864.00	68,219	0	151,864	44.92%
Net Surplus/ (Deficit) from Capital	(134,000)	(151,281.00)	(67,265)	371	(150,910)	44.57%
Add Back: Depreciation Contra	156,557	156,557.00	0	0	156,557	0.00%
Loan Funds Raised	0	0.00	0	0	0	
Proceeds on Sale of Assets	0	0.00	0	0	0	
Loan Repayments	0	0.00	0	0	0	
Net Transfer (to) / from Reserves	(149,850)	(155,107.40)	(229,213)	(330,796)	(485,903)	34.59%
Net result : Community Services & Education	(81,084)	(79,534.00)	39,593	0	(79,534)	149.97%

Function: Housing & Community Amenities	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Street Lighting						
Operating Revenue						
User Charges & Fees	24,000	24,000	16,323	0	24,000	68.01%
Total Operating Revenue	24,000	24,000	16,323	0	24,000	68.01%
Operating Expenditure						
Electricity	99,780	99,780	65,065	0	99,780	65.21%
Street Light Installations	10,000	10,000	7,422	0	10,000	74.22%
Total Operating Expenditure	109,780	109,780	72,487	0	109,780	66.03%
Capital Expenditure	0	0	0	0	0	
Transfers (to) / From Reserves						
Uncompleted Works	0	0	0	0	0	
Unexpended Grants	0	0	0	0	0	
Internal Reserves	(60,000)	(60,000)	0	0	(60,000)	0.00%
Transfers (to) / From Reserves	(60,000)	(60,000)	0	0	(60,000)	0.00%
Summary : Street Lighting						
Total Operating Revenue	24,000	24,000	16,323	0	24,000	68.01%
Total Operating Expenditure	109,780	109,780	72,487	0	109,780	66.03%
Net Surplus/ (Deficit) from Operating	(85,780)	(85,780)	(56,163)	0	(85,780)	65.47%
Capital Revenue	0	0	0	0	0	
Capital Expenditure	0	0	0	0	0	
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	
Add Back: Depreciation Contra	0	0	0	0	0	
Loan Funds Raised	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	
Loan Repayments	0	0	0	0	0	
Net Transfer (to) / from Reserves	(60,000)	(60,000)	0	0	(60,000)	0.00%
Net Result : Street Lighting	(145,780)	(145,780)	(56,163)	0	(145,780)	38.53%

Function: Housing & Community Amenities	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Cemeteries						
Operating Revenue						
Cemetery Fees						
Cookardina Cemetery	1,000	1,025	1,025	0	1,025	100.04%
Culcairn Cemetery	27,500	27,475	16,941	0	27,475	61.66%
Gerogery West Cemetery	0	0	0	0	0	
Henty Cemetery	0	0	4,841	0	0	
Holbrook Cemetery	16,500	16,500	8,117	0	16,500	49.19%
Jindera Cemetery	8,500	8,500	2,726	0	8,500	32.07%
Walla Walla Cemetery	8,500	8,500	3,738	0	8,500	43.98%
Woomargama Cemetery	1,000	1,000	0	0	1,000	0.00%
Total Operating Revenue	63,000	63,000	37,390	0	63,000	59.35%
Capital Revenue						
Capital Grants and Contributions	0	0	0	0	0	
Total Capital Revenue	0	0	0	0	0	
Operating Expenses						
Cemetery Maintenance						
Burrumbuttock Cemetery	4,900	4,900	3,105	0	4,900	63.37%
Cookardina Cemetery	3,000	3,000	2,522	0	3,000	84.05%
Culcairn Cemetery	11,500	11,500	6,988	0	11,500	60.77%
Gerogery Cemetery	1,500	1,000	883	0	1,000	88.26%
Gerogery West Cemetery	2,500	3,000	3,517	0	3,000	117.22%
Goombargana Cemetery	1,735	1,735	2,529	0	1,735	145.76%
Henty Cemetery	6,157	11,157	14,022	6,000	17,157	81.73%
Holbrook Cemetery	13,919	13,919	14,108	4,000	17,919	78.73%
Jindera Cemetery	4,673	4,673	2,511	0	4,673	53.74%
Mullengandra Cemetery	1,750	1,750	669	0	1,750	38.22%
Walbundrie Cemetery	4,000	4,000	2,665	0	4,000	66.61%
Walla Walla Cemetery	7,180	7,180	5,156	0	7,180	71.82%
Woomargama Cemetery	3,683	3,683	2,511	0	3,683	68.19%
Total Cemetery Maintenance	66,497	71,497	61,185	10,000	81,497	75.08%

Function: Housing & Community Amenities	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Cemetery Other Operating Expenses						
General Cemetery	26,221	21,221	9,878	0	21,221	46.55%
Brocklesby Cemetery	0	0	0	0	0	
Bungowannah Cemetery	280	280	30	0	280	10.71%
Burrumbuttock Cemetery	800	800	740	0	800	92.47%
Cookardinia Cemetery	250	250	300	0	250	120.00%
Culcairn Cemetery	5,020	5,020	2,026	0	5,020	40.35%
Gerogery Cemetery	0	0	0	0	0	
Gerogery West Cemetery	0	0	0	0	0	
Goombargana Cemetery	250	250	300	0	250	120.00%
Henty Cemetery	5,385	5,385	4,640	0	5,385	86.17%
Holbrook Cemetery	5,692	5,692	1,650	0	5,692	28.98%
Jindera Cemetery	585	585	568	0	585	97.08%
Moorwatha Cemetery	250	250	0	0	250	0.00%
Mullengandra Cemetery	250	250	0	0	250	0.00%
Walbundrie Cemetery	0	0	0	0	0	
Walla Walla Cemetery	3,103	3,103	1,103	0	3,103	35.54%
Woomargama Cemetery	0	0	0	0	0	
Total Cemetery Other Operating Expenses	48,086	43,086	21,235	0	43,086	49.28%
Total Cemeteries Operating Expenditure	114,583	114,583	82,419	10,000	124,583	66.16%
Capital Expenditure	5,000	8,235	0	0	8,235	0.00%
Transfers (to) / From Reserves						
Uncompleted Works	0	3,235	0	0	3,235	0.00%
Transfers (to) / From Reserves	0	3,235	0	0	3,235	0.00%
Summary : Cemeteries						
Total Operating Revenue	63,000	63,000	37,390	0	63,000	59.35%
Total Operating Expenditure	114,583	114,583	82,419	10,000	124,583	66.16%
Net Surplus/ (Deficit) from Operating	(51,583)	(51,583)	(45,030)	(10,000)	(61,583)	73.12%
Capital Revenue	0	0	0	0	0	
Capital Expenditure	5,000	8,235	0	0	8,235	0.00%
Net Surplus/ (Deficit) from Capital	(5,000)	(8,235)	0	0	(8,235)	0.00%
Add Back: Depreciation Contra	0	0	0	0	0	
Loan Funds Raised	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	
Loan Repayments	0	0	0	0	0	
Net Transfer (to) / from Reserves	0	3,235	0	0	3,235	0.00%
Net Result : Cemeteries	(56,583)	(56,583)	(45,030)	(10,000)	(66,583)	67.63%

Function: Housing & Community Amenities	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Town Planning						
Operating Revenue						
User Fees & Charges	174,621	199,621	185,138	33,322	232,943	79.48%
Grants & Subsidies	0	50,000	50,000	0	50,000	100.00%
Other Revenue	0	0	1,000	0	0	
Total Operating Revenue	174,621	249,621	236,138	33,322	282,943	83.46%
Capital Revenue						
Section 7.12 (94A) Development Consent Levies	0	128,350	237,821	110,471	238,821	99.58%
Total Capital Revenue	0	128,350	237,821	110,471	238,821	99.58%
Total Capital Revenue	0	128,350	237,821	110,471	238,821	99.58%
Operating Expenditure						
Administration - Salaries & Wages	191,277	191,277	193,465	33,000	224,277	86.26%
Administration - Other Expenses	15,433	65,433	5,812	621	66,054	8.80%
Legal Expenses	25,000	50,000	39,514	0	50,000	79.03%
Professional Services - Planning Consultant	22,500	22,500	11,844	0	22,500	52.64%
Subscriptions	0	0	2,916	0	0	
Staff Training	5,100	5,100	300	0	5,100	5.88%
Town Planning LEP	0	28,000	0	0	28,000	0.00%
Total Operating Expenses	259,310	362,310	253,851	33,621	395,931	64.12%
Capital Expenditure	0	0	0	0	0	
Transfers (to) / From Reserves						
Uncompleted Works	0	28,000	0	0	28,000	0.00%
Unexpended Grants	0	0	0	0	0	
Reserves	0	0	0	0	0	
Section 7.12 Contributions	0	(128,350)	0	(110,471)	(238,821)	0.00%
Transfers (to) / From Reserves	0	(100,350)	0	(110,471)	(210,821)	0.00%
Summary : Town Planning						
Total Operating Revenue	174,621	249,621	236,138	33,322	282,943	83.46%
Total Operating Expenditure	259,310	362,310	253,851	33,621	395,931	64.12%
Net Surplus/ (Deficit) from Operating	(84,689)	(112,689)	(17,713)	(299)	(112,988)	15.68%
Capital Revenue	0	128,350	237,821	110,471	238,821	99.58%
Capital Expenditure	0	0	0	0	0	
Net Surplus/ (Deficit) from Capital	0	128,350	237,821	110,471	238,821	99.58%
Add Back: Depreciation Contra	0	0	0	0	0	
Loan Funds Raised	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	
Loan Repayments	0	0	0	0	0	
Net Transfer (to) / from Reserves	0	(100,350)	0	(110,471)	(210,821)	0.00%
Net Result : Town Planning	(84,689)	(84,689)	220,108	(299)	(84,988)	-258.99%

Function: Housing & Community Amenities	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Public Conveniences						
Capital Revenue						
Capital Grants	0	93,609	173,319	0	93,609	185.15%
Capital Contributions	0	0	0	0	0	
Total Capital Revenue	0	93,609	173,319	0	93,609	185.15%
Operating Expenses						
Public Toilets Maintenance						
Brocklesby Public Toilets	524	524	650	500	1,024	63.52%
Burrumbuttock Public Toilets	524	524	994	500	1,024	97.07%
Culcairn Public Toilets	4,181	4,181	3,300	0	4,181	78.94%
Gerogery Public Toilets	1,573	1,573	1,210	0	1,573	76.90%
Henty Public Toilets	3,661	3,661	1,752	0	3,661	47.84%
Holbrook Public Toilets	4,712	4,712	2,027	(500)	4,212	48.12%
10 Mile Creek Public Toilets	574	574	733	500	1,074	68.24%
Submarine Area Public Toilets	522	522	0	(522)	0	
Jindera Public Toilets	3,661	3,661	3,449	1,000	4,661	74.00%
Walbundrie Public Toilets	522	522	3,778	3,500	4,022	93.93%
Walla Walla Public Toilets	522	522	1,718	1,800	2,322	74.01%
Woomargama Public Toilets	522	522	2,428	2,500	3,022	80.35%
Total Public Toilets Maintenance	21,498	21,498	22,039	9,278	30,776	71.61%
Public Toilets Other Operating Expenses						
Brocklesby Public Toilets	4,633	4,656	3,293	0	4,656	70.72%
Burrumbuttock Public Toilets	4,416	4,416	3,047	0	4,416	69.01%
Culcairn Public Toilets	15,061	15,283	12,370	0	15,283	80.94%
Gerogery Public Toilets	4,191	4,191	2,264	0	4,191	54.01%
Henty Public Toilets	16,431	16,401	15,378	1,000	17,401	88.37%
Holbrook Public Toilets	38,847	38,891	6,916	0	38,891	17.78%
10 Mile Creek Public Toilets	14,314	14,283	30,881	0	14,283	216.21%
Submarine Area Public Toilets	21,674	21,674	39,751	20,000	41,674	95.39%
Jindera Public Toilets	13,382	13,676	10,834	0	13,676	79.22%
Walbundrie Public Toilets	8,734	8,704	7,597	0	8,704	87.29%
Walla Walla Public Toilets	6,943	6,943	5,367	0	6,943	77.31%
Woomargama Public Toilets	7,092	7,092	6,586	0	7,092	92.86%
Total Public Toilets Other Operating Expenses	155,718	156,210	144,284	21,000	177,210	81.42%
Depreciation	39,990	39,990	0	0	39,990	0.00%
Total Public Toilets Expenditure	217,206	217,698	166,323	30,278	247,976	67.07%
Capital Expenditure	40,000	173,609	191,960	18,901	192,510	99.71%
Transfers (to) / From Reserves						
Uncompleted Works	0	40,000	0	0	40,000	0.00%
Unexpended Grants	0	0	0	0	0	
Holbrook Sportsground Toilets Grant	0	0	0	0	0	
Transfers (to) / From Reserves	0	40,000	0	0	40,000	0.00%
Summary : Public Conveniences						
Total Operating Revenue	0	0	0	0	0	
Total Operating Expenditure	217,206	217,698	166,323	30,278	247,976	67.07%
Net Surplus/ (Deficit) from Operating	(217,206)	(217,698)	(166,323)	(30,278)	(247,976)	67.07%
Capital Revenue	0	93,609	173,319	0	93,609	185.15%
Capital Expenditure	40,000	173,609	191,960	18,901	192,510	99.71%
Net Surplus/ (Deficit) from Capital	(40,000)	(80,000)	(18,640)	(18,901)	(98,901)	18.85%
Add Back: Depreciation Contra	39,990	39,990	0	0	39,990	0.00%
Loan Funds Raised	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	
Loan Repayments	0	0	0	0	0	
Net Transfer (to) / from Reserves	0	40,000	0	0	40,000	0.00%
Net Result : Public Conveniences	(217,216)	(217,708)	(184,963)	(49,179)	(266,887)	69.30%

Function: Housing & Community Amenities	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Council Owned Housing						
Operating Revenue						
Rent						
46 Young Street, Holbrook	10,920	10,920	7,764	0	10,920	71.10%
45 Lyne Street, Henty	10,920	10,920	7,435	0	10,920	68.08%
65 Peel Street, Holbrook	10,920	5,040	5,880	840	5,880	100.00%
Total Operating Revenue	32,760	26,880	21,078	840	27,720	76.04%
Expenditure						
Maintenance						
46 Young Street, Holbrook	3,978	3,978	3,642	0	3,978	91.54%
45 Lyne Street, Henty	3,978	4,478	2,027	0	4,478	45.27%
65 Peel Street, Holbrook	2,971	4,491	7,958	3,686	8,177	97.32%
Total Maintenance	10,927	12,947	13,626	3,686	16,633	81.92%
Operating Expenses						
46 Young Street, Holbrook	3,187	3,096	2,594	0	3,096	83.78%
45 Lyne Street, Henty	3,329	3,395	3,100	0	3,395	91.31%
65 Peel Street, Holbrook	4,792	5,426	3,640	(1,786)	3,640	100.00%
Total Operating Expenses	11,308	11,917	9,334	(1,786)	10,131	92.13%
Depreciation	11,730	11,730	0	0	11,730	0.00%
Total Operating Expenditure	33,965	36,594	22,960	1,900	38,494	59.65%
Capital Expenditure	10,000	6,000	3,119	0	6,000	51.99%
Transfers (to) / From Reserves						
Uncompleted Works	0	0	0	0	0	
Unexpended Grants	0	0	0	0	0	
Staff Housing Reserve Culcairn	0	0	0	0	0	
Staff Housing Reserve Holbrook	(525)	3,984	5,001	1,060	5,044	99.15%
Transfers (to) / From Reserves	(525)	3,984	5,001	1,060	5,044	99.15%
Summary : Council Owned Housing						
Total Operating Revenue	32,760	26,880	21,078	840	27,720	76.04%
Total Operating Expenditure	33,965	36,594	22,960	1,900	38,494	59.65%
Net Surplus/ (Deficit) from Operating	(1,205)	(9,714)	(1,882)	(1,060)	(10,774)	17.47%
Capital Revenue	0	0	0	0	0	
Capital Expenditure	10,000	6,000	3,119	0	6,000	51.99%
Net Surplus/ (Deficit) from Capital	(10,000)	(6,000)	(3,119)	0	(6,000)	51.99%
Add Back: Depreciation Contra	11,730	11,730	0	0	11,730	0.00%
Loan Funds Raised	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	
Loan Repayments	0	0	0	0	0	
Net Transfer (to) / from Reserves	(525)	3,984	5,001	1,060	5,044	99.15%
Net Result : Council Owned Housing	0	0	0	0	0	

Function: Housing & Community Amenities	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Other Community Amenities						
Operating Revenue						
Wirraminna	0	0	0	0	0	
Other	49,200	48,000	48,000	0	48,000	100.00%
Total Operating Revenue	49,200	48,000	48,000	0	48,000	100.00%
Capital Revenue						
Wirraminna	0	0	0	0	0	
Other	0	9,276	0	0	9,276	0.00%
Total Capital Revenue	0	9,276	0	0	9,276	0.00%
Operating Expenses						
Wirraminna (Including Depreciation)	14,500	15,466	10,961	0	15,466	70.87%
Other	0	0	0	0	0	
Total Operating Expenditure	14,500	15,466	10,961	0	15,466	70.87%
Capital Expenditure	0	9,276	9,276	0	9,276	100.00%
Loan Funds Raised	0	0	0	0	0	
Loan Principal Repayments	0	0	0	0	0	
Transfers (to) / From Reserves						
Wirraminna	0	0	0	0	0	
Other	0	0	0	0	0	
Transfers (to) / From Reserves	0	0	0	0	0	
Summary : Other Community Amenities						
Total Operating Revenue	49,200	48,000	48,000	0	48,000	100.00%
Total Operating Expenditure	14,500	15,466	10,961	0	15,466	70.87%
Net Surplus/ (Deficit) from Operating	34,700	32,534	37,039	0	32,534	113.85%
Capital Revenue	0	9,276	0	0	9,276	0.00%
Capital Expenditure	0	9,276	9,276	0	9,276	100.00%
Net Surplus/ (Deficit) from Capital	0	0	(9,276)	0	0	
Add Back: Depreciation Contra	(4,845)	(4,845)	0	0	(4,845)	0.00%
Loan Funds Raised	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	
Loan Repayments	0	0	0	0	0	
Net Transfer (to) / from Reserves	0	0	0	0	0	
Net Result : Other Community Amenities	39,545	37,379	27,763	0	37,379	#VALUE!
Summary : Housing & Community Amenities						
Total Operating Revenue	343,581	411,501	358,929	34,162	445,663	80.54%
Total Operating Expenditure	749,344	856,431	609,001	75,799	932,230	65.33%
Net Surplus/ (Deficit) from Operating	(405,763)	(444,930)	(250,071)	(41,637)	(486,567)	51.40%
Capital Revenue	0	231,235	411,140	110,471	341,706	120.32%
Capital Expenditure	55,000	197,120	204,355	18,901	216,021	94.60%
Net Surplus/ (Deficit) from Capital	(55,000)	34,115	206,786	91,570	125,685	164.53%
Add Back: Depreciation Contra	46,875	46,875	0	0	46,875	0.00%
Loan Funds Raised	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	
Loan Repayments	0	0	0	0	0	
Net Transfer (to) / from Reserves	(60,525)	(113,131)	5,001	(109,411)	(222,542)	-2.25%
Net Result : Housing & Community Amenities	(464,723)	(467,381)	(38,285)	(59,478)	(526,859)	7.27%

Function: Water Supplies		Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Water Supplies							
Operating Revenue							
Rates & Annual Charges		977,691	977,691	557,372	(235,000)	742,691	75.05%
Pensioner Concessions		(28,460)	(28,460)	0	0	(28,460)	0.00%
Statutory Fees & Charges		0	0	0	0	0	
User Fees & Charges		1,325,649	1,375,649	751,521	(213,555)	1,162,094	64.67%
Pensioner Rates Subsidy		15,653	15,653	0	0	15,653	0.00%
Interest & Investment Income		16,532	16,532	0	0	16,532	0.00%
Operating Grants & Subsidies		0	0	0	0	0	
Other Revenue		0	0	0	0	0	
Total Operating Revenue		2,307,065	2,357,065	1,308,893	(448,555)	1,908,510	68.58%
Capital Revenue							
Capital Grants		0	0	0	0	0	
Capital Contributions		0	38,780	141,846	103,066	141,846	100.00%
Total Capital Revenue		0	38,780	141,846	103,066	141,846	100.00%
Operating Expenditure							
Villages Water Scheme							
Water Purchases - Albury City		911,088	911,088	143,784	0	911,088	15.78%
Treatment Works	Maintenance	1,040	1,040	497	0	1,040	47.83%
Treatment Works	Operating Expenses	3,190	3,190	1,686	0	3,190	52.84%
Mains	Maintenance	93,640	93,640	58,645	0	93,640	62.63%
Mains	Operating Expenses	57,420	57,420	40,320	0	57,420	70.22%
Pumping Stations	Maintenance	3,120	3,120	7,762	7,120	10,240	75.80%
Pumping Stations	Operating Expenses	76,910	76,910	49,094	0	76,910	63.83%
Reservoirs	Maintenance	3,120	3,120	2,709	5,000	8,120	33.36%
Reservoirs	Operating Expenses	45,370	45,370	36,368	0	45,370	80.16%
Standpipes	Maintenance	3,080	3,080	637	0	3,080	20.67%
Standpipes	Operating Expenses	3,710	3,710	6,513	7,000	10,710	60.81%
Villages Water Total		1,201,688	1,201,688	348,015	19,120	1,220,808	28.51%
Culcairn Water Scheme							
Treatment Works	Maintenance	5,200	5,200	6,628	2,800	8,000	82.85%
Treatment Works	Operating Expenses	40,430	40,430	30,718	0	40,430	75.98%
Mains	Maintenance	22,890	22,890	10,722	0	22,890	46.84%
Mains	Operating Expenses	34,030	34,030	18,492	0	34,030	54.34%
Pumping Stations	Maintenance	10,400	10,400	0	0	10,400	0.00%
Pumping Stations	Operating Expenses	25,560	25,560	12,194	0	25,560	47.71%
Reservoirs	Maintenance	2,080	2,080	351	3,000	5,080	6.90%
Reservoirs	Operating Expenses	8,610	8,610	8,982	1,000	9,610	93.46%
Standpipes	Maintenance	740	740	351	0	740	47.39%
Standpipes	Operating Expenses	1,220	1,220	84	0	1,220	6.86%
Culcairn Water Total		151,160	151,160	88,521	6,800	157,960	56.04%
Other Expenses							
Depreciation		452,680	452,680	0	0	452,680	0.00%
Administration		399,378	400,332	352,649	2,000	402,332	87.65%
Professional Services		40,000	40,000	23,249	0	40,000	58.12%
Other Expenses Total		892,058	893,012	375,897	2,000	895,012	42.00%
Total Operating Expenditure		2,244,906	2,245,860	812,434	27,920	2,273,780	35.73%

Function: Water Supplies		Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Capital Expenditure		1,268,000	1,326,360	143,899	59,819	1,386,179	10.38%
Proceeds on Sale of Assets		0	0	0		0	
Transfers (to) / From Reserves							
S64 Contributions		0	(38,780)	(141,846)	(103,066)	(141,846)	95.45%
Water Fund Reserve		753,161	762,475	(352,559)	536,294	1,298,769	-27.64%
Transfers (to) / From Reserves		753,161	723,695	(494,406)	433,228	1,156,923	-42.73%
Summary : Water Supplies							
Total Operating Revenue		2,307,065	2,357,065	1,308,893	(448,555)	1,908,510	68.58%
Total Operating Expenditure		2,244,906	2,245,860	812,434	27,920	2,273,780	35.73%
Net Surplus/ (Deficit) from Operating		62,159	111,205	496,459	(476,475)	(365,270)	-135.92%
Capital Revenue		0	38,780	141,846	103,066	141,846	100.00%
Capital Expenditure		1,268,000	1,326,360	143,899	59,819	1,386,179	10.38%
Net Surplus/ (Deficit) from Capital		(1,268,000)	(1,287,580)	(2,053)	43,247	(1,244,333)	0.16%
Depreciation Contra		452,680	452,680	0	0	452,680	0.00%
Loan Funds Raised		0	0	0	0	0	
Proceeds on Sale of Assets		0	0	0	0	0	
Loan Repayments		0	0	0	0	0	
Net Transfer (to) / from Reserves		753,161	723,695	(494,406)	433,228	1,156,923	-42.73%
Net Result : Water Supplies		0	0	0	0	0	

Function: Sewerage Services		Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Sewerage Services							
Operating Revenue							
Rates & Annual Charges		1,434,477	1,434,477	1,321,523	9,500	1,443,977	91.52%
Pensioner Concessions		(55,100)	(55,100)	(33,297)	0	(55,100)	60.43%
Statutory Fees & Charges		0	0	0	0	0	
User Fees & Charges		309,840	309,840	160,698	6,000	315,840	50.88%
Pensioner Rates Subsidy		30,305	30,305	0	0	30,305	0.00%
Interest & Investment Income		23,122	23,122	0	0	23,122	0.00%
Operating Grants and Subsidies		0	0	0	0	0	
Other Revenue		0	0	0	0	0	
Total Operating Revenue		1,742,644	1,742,644	1,448,924	15,500	1,758,144	82.41%
Capital Revenue							
Capital Grants		0	0	0	0	0	
Capital Contributions		4,500,000	4,552,680	285,968	233,288	4,785,968	5.98%
Total Capital Revenue		4,500,000	4,552,680	285,968	233,288	4,785,968	5.98%
Operating Expenditure							
Burrumbuttock Sewer							
Mains	Maintenance	1,170	1,170	880	0	1,170	75.20%
Mains	Operations Expenses	7,830	7,830	4,153	0	7,830	53.04%
Pumping Stations	Maintenance	430	430	35	0	430	8.02%
Pumping Stations	Operations Expenses	0	0	227	300	300	75.71%
Reuse Water	Operations Expenses	1,080	1,080	6,864	0	1,080	635.58%
Treatment Sewer	Maintenance	970	970	239	0	970	24.65%
Treatment Sewer	Operations Expenses	0	0	339	400	400	84.80%
Total Operating Expenses - Burrumbuttock Sewer		11,480	11,480	12,737	700	12,180	104.57%
Culcairn Sewer							
Mains	Maintenance	8,210	8,210	3,319	0	8,210	40.43%
Mains	Operations Expenses	5,850	5,850	5,836	2,000	7,850	74.35%
Pumping Stations	Maintenance	10,020	10,020	2,105	(3,000)	7,020	29.98%
Pumping Stations	Operations Expenses	27,810	27,810	19,740	0	27,810	70.98%
Reuse Water	Maintenance	4,920	4,920	1,580	0	4,920	32.12%
Reuse Water	Operations Expenses	23,740	23,740	14,528	(2,000)	21,740	66.83%
Treatment Sewer	Maintenance	8,730	8,730	9,315	3,000	11,730	79.41%
Treatment Sewer	Operations Expenses	68,790	68,790	38,455	0	68,790	55.90%
Total Operating Expenses - Culcairn Sewer		158,070	158,070	94,879	0	158,070	60.02%
Henty Sewer							
Mains	Maintenance	10,810	10,810	4,110	(3,000)	7,810	52.62%
Mains	Operations Expenses	12,850	12,850	1,705	0	12,850	13.27%
Pumping Stations	Maintenance	3,720	3,720	5,026	3,000	6,720	74.78%
Pumping Stations	Operations Expenses	1,420	1,420	893	0	1,420	62.88%
Reuse Water	Maintenance	4,920	4,920	2,284	0	4,920	46.42%
Reuse Water	Operations Expenses	16,510	16,510	13,114	0	16,510	79.43%
Treatment Sewer	Maintenance	8,730	8,730	4,649	0	8,730	53.25%
Treatment Sewer	Operations Expenses	68,090	68,090	33,398	0	68,090	49.05%
Total Operating Expenses - Henty Sewer		127,050	127,050	65,178	0	127,050	51.30%
Holbrook Sewer							
Mains	Maintenance	10,580	10,580	10,664	5,000	15,580	68.45%
Mains	Operations Expenses	15,540	15,540	5,857	(2,000)	13,540	43.26%
Pumping Stations	Maintenance	4,590	4,590	8,985	8,000	12,590	71.37%
Pumping Stations	Operations Expenses	34,960	34,960	20,551	(10,000)	24,960	82.33%
Reuse Water	Maintenance	0	0	0	0	0	
Reuse Water	Operations Expenses	0	0	109	110	110	99.39%
Treatment Sewer	Maintenance	12,580	12,580	21,643	15,000	27,580	78.47%
Treatment Sewer	Operations Expenses	164,040	164,040	114,623	0	164,040	69.88%
Total Operating Expenses - Holbrook Sewer		242,290	242,290	182,433	16,110	258,400	70.60%
Jindera Sewer							
Mains	Maintenance	7,990	7,990	10,812	5,000	12,990	83.23%
Mains	Operations Expenses	15,200	15,200	970	(10,000)	5,200	18.66%
Pumping Stations	Maintenance	10,040	10,040	20,432	15,000	25,040	81.60%
Pumping Stations	Operations Expenses	54,680	54,680	46,750	0	54,680	85.50%
Reuse Water	Maintenance	0	0	0	0	0	
Reuse Water	Operations Expenses	0	0	207	0	0	
Treatment Works	Maintenance	3,120	3,120	2,690	1,000	4,120	65.30%
Treatment Works	Operations Expenses	18,810	18,810	15,519	0	18,810	82.50%
Total Operating Expenses - Jindera Sewer		109,840	109,840	97,381	11,000	120,840	80.42%

Function: Sewerage Services		Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Walla Walla Sewer							
Mains	Maintenance	5,460	5,460	3,666	0	5,460	67.15%
Mains	Operations Expenses	3,530	3,530	3,128	0	3,530	88.61%
Pumping Stations	Maintenance	4,370	4,370	8,234	6,000	10,370	79.40%
Pumping Stations	Operations Expenses	16,150	16,150	12,879	0	16,150	79.75%
Reuse Water	Maintenance	0	0	0	0	0	
Reuse Water	Operations Expenses	1,400	1,400	627	0	1,400	44.77%
Treatment Works	Maintenance	5,200	5,200	1,914	0	5,200	36.81%
Treatment Works	Operations Expenses	39,520	39,520	36,658	0	39,520	92.76%
Total Operating Expenses - Walla Walla Sewer		75,630	75,630	67,106	6,000	81,630	82.21%
Other Expenses							
Depreciation		627,340	627,340	0	0	627,340	0.00%
Administration		499,377	497,787	532,507	54,938	552,725	96.34%
Professional Services		40,000	40,000	22,337	22,367	62,367	35.81%
Other Expenses Total		1,166,717	1,165,127	554,843	77,305	1,242,432	44.66%
Total Operating Expenditure		1,891,077	1,889,487	1,074,557	111,115	2,000,602	53.70%
Capital Expenditure		4,725,000	4,788,186	228,631	64,474	4,852,660	4.71%
Proceeds on Sale of Assets		0	0	0	0	0	
Loan Principal Repayments		0	0	0	0	0	
Transfers (to) / From Reserves							
S64 Contributions		0	(52,680)	(285,968)	(233,288)	(285,968)	100.00%
Sewerage Services Reserve		(253,907)	(192,311)	(145,737)	160,089	(32,222)	452.29%
Transfers (to) / From Reserves		(253,907)	(244,991)	(431,705)	(73,199)	(318,190)	135.68%
Summary : Sewerage Services							
Total Operating Revenue		1,742,644	1,742,644	1,448,924	15,500	1,758,144	82.41%
Total Operating Expenditure		1,891,077	1,889,487	1,074,557	111,115	2,000,602	53.70%
Net Surplus/ (Deficit) from Operating		(148,433)	(146,843)	374,368	(95,615)	(242,458)	-154.49%
Capital Revenue		4,500,000	4,552,680	285,968	233,288	4,785,968	5.98%
Capital Expenditure		4,725,000	4,788,186	228,631	64,474	4,852,660	4.71%
Net Surplus/ (Deficit) from Capital		(225,000)	(235,506)	57,337	168,814	(66,692)	-85.97%
Depreciation Contra		627,340	627,340	0	0	627,340	0.00%
Loan Funds Raised		0	0	0	0	0	
Proceeds on Sale of Assets		0	0	0	0	0	
Loan Repayments		0	0	0	0	0	
Net Transfer (to) / from Reserves		(253,907)	(244,991)	(431,705)	(73,199)	(318,190)	135.68%
Net Result : Sewerage Services		0	0	0	0	0	

Function: Recreation & Culture	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Halls & Community Centres						
Operating Revenue						
User Fees & Charges	2,200	2,250	2,954	1,151	3,401	86.85%
Total Operating Revenue	2,200	2,250	2,954	1,151	3,401	86.85%
Capital Revenue						
Capital Grants	0	0	0	18,636	18,636	0.00%
Capital Contributions	0	0	0	0	0	
Total Capital Revenue	0	0	0	18,636	18,636	0.00%
Operating Expenditure						
Hall Maintenance						
Brocklesby Public Hall	1,000	1,000	765	0	1,000	76.53%
Brocklesby PO Public Hall	1,500	1,500	1,256	0	1,500	83.74%
Bungowannah Public Hall	0	0	0	0	0	
Burrumbuttock Public Hall	2,500	2,500	3,041	1,000	3,500	86.89%
Carabost Public Hall	2,400	2,400	265	0	2,400	11.04%
Cookardinia Public Hall	1,000	1,000	2,970	3,000	4,000	74.25%
Culcairn Public Hall	3,480	3,480	3,105	0	3,480	89.23%
Gerogery Public Hall	1,500	1,500	5,525	6,000	7,500	73.67%
Holbrook Public Hall	5,200	5,200	1,598	(2,000)	3,200	49.94%
Jindera Public Hall	2,000	2,000	837	0	2,000	41.83%
Lankeys Creek Public Hall	1,000	1,000	2,809	2,500	3,500	80.26%
Little Billabong Public Hall	1,000	1,000	943	0	1,000	94.31%
Mullengandra Public Hall	520	520	1,487	1,000	1,520	97.81%
Walbundrie Public Hall	3,000	3,000	1,496	0	3,000	49.87%
Walla Walla Public Hall	1,500	1,500	2,075	1,500	3,000	69.17%
Woomargama Public Hall	1,000	1,000	1,134	500	1,500	75.58%
Wymah Public Hall	6,400	6,400	1,529	(4,000)	2,400	63.72%
Total Hall Maintenance	35,000	35,000	32,009	9,500	44,500	71.93%
Hall Other Operating Expenditure by Location						
Brocklesby Public Hall	6,216	6,425	6,293	0	6,425	97.94%
Brocklesby PO Public Hall	2,558	2,782	2,782	0	2,782	100.01%
Bungowannah Public Hall	0	241	241	0	241	100.00%
Burrumbuttock Public Hall	3,911	4,064	4,063	0	4,064	99.99%
Carabost Public Hall	1,372	1,455	1,198	0	1,455	82.34%
Cookardinia Public Hall	3,291	3,435	3,434	0	3,435	99.98%
Culcairn Public Hall	22,111	22,563	10,594	(6,500)	16,063	65.95%
Gerogery Public Hall	3,432	3,558	2,911	0	3,558	81.82%
Henty Public Hall	6,200	6,200	6,200	0	6,200	100.00%
Holbrook Public Hall	12,092	12,347	10,337	0	12,347	83.72%
Jindera Public Hall	5,750	5,729	5,576	0	5,729	97.34%
Lankeys Creek Public Hall	2,202	2,291	2,291	0	2,291	100.01%
Little Billabong Public Hall	2,465	2,563	2,563	0	2,563	100.00%
Mullengandra Public Hall	2,485	2,605	1,882	0	2,605	72.23%
Walbundrie Public Hall	4,329	4,481	3,562	0	4,481	79.48%
Walla Walla Public Hall	5,057	5,189	4,741	0	5,189	91.37%
Woomargama Public Hall	3,916	3,955	4,079	500	4,455	91.55%
Wymah Public Hall	633	794	794	0	794	100.02%
Total Hall Other Operating Expenditure by Location	88,020	90,677	73,542	(6,000)	84,677	86.85%
Depreciation	219,597	219,597	0	0	219,597	0.00%
Interest on Loans	0	0	0	0	0	
Total Hall Expenditure	342,617	345,274	105,551	3,500	348,774	30.26%

Function: Recreation & Culture	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Capital Expenditure	7,500	25,150	18,636	18,636	43,786	42.56%
Transfers (to) / From Reserves						
Uncompleted Works	0	17,650	0	0	17,650	0.00%
Unexpended Grants	0	0	0	0	0	
S94 Reserves	0	0	0	0	0	
Reserve	0	0	0	0	0	
Transfers (to) / From Reserves	0	17,650	0	0	17,650	0.00%
Summary : Halls & Community Centres						
Total Operating Revenue	2,200	2,250	2,954	1,151	3,401	86.85%
Total Operating Expenditure	342,617	345,274	105,551	3,500	348,774	30.26%
Net Surplus/ (Deficit) from Operating	(340,417)	(343,024)	(102,597)	(2,349)	(345,373)	29.71%
Capital Revenue	0	0	0	18,636	18,636	0.00%
Capital Expenditure	7,500	25,150	18,636	18,636	43,786	42.56%
Net Surplus/ (Deficit) from Capital	(7,500)	(25,150)	(18,636)	0	(25,150)	74.10%
Add Back: Depreciation Contra	219,597	219,597	0	0	219,597	0.00%
Loan Funds Raised	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	
Loan Repayments	0	0	0	0	0	
Net Transfer (to) / from Reserves	0	17,650	0	0	17,650	0.00%
Net Result : Halls & Community Centres	(128,320)	(130,927)	(121,233)	(2,349)	(133,276)	90.96%

Function: Recreation & Culture	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Public Libraries						
Operating Revenue						
User Charges & Fees	28,887	32,409	17,977	0	32,409	55.47%
Grants & Subsidies Recurrent	99,319	97,637	93,637	0	97,637	95.90%
Other Revenue	0	0	0	0	0	
Total Operating Revenue	128,206	130,046	111,614	0	130,046	85.83%
Capital Revenue						
Capital Grants	0	199,696	199,696	0	199,696	100.00%
Capital Contributions	0	0	0	0	0	
Total Capital Revenue	0	199,696	199,696	0	199,696	100.00%
Expenditure						
Library Maintenance	5,000	9,443	11,243	0	9,443	119.07%
Library Operating Expenditure						
Administration	298,834	303,586	193,634	0	303,586	63.78%
Cleaning	26,382	25,234	18,196	0	25,234	72.11%
Computer / IT	7,500	4,500	5,767	0	4,500	128.15%
Insurance	10,726	9,059	9,060	0	9,059	100.01%
Overhead Distribution	36,331	36,331	36,331	0	36,331	100.00%
Program&Events	6,000	8,244	6,352	0	8,244	77.05%
Security	1,020	2,168	1,249	0	2,168	57.61%
Subscriptions	2,530	1,078	1,078	0	1,078	100.00%
Training	3,102	3,102	512	0	3,102	16.51%
Utilities	25,307	24,997	11,411	0	24,997	45.65%
Total Library Operating Expenditure	417,732	418,299	283,589	0	418,299	67.80%
Library Donations & Contributions Expenditure	0	0	0	0	0	
Contribution to Riverina Regional Library	275,147	275,147	275,147	0	275,147	100.00%
Library Programs & Events						
Local Priority Grant Funding Expenditure	18,156	42,034	11,498	0	42,034	27.35%
Seniors Week	8,500	8,500	4,464	0	8,500	52.51%
Other Funded Programs	0	25,936	7,725	0	25,936	29.78%
Total Library Programs & Events	26,656	76,470	23,686	0	76,470	30.97%
Depreciation	44,741	44,741	0	0	44,741	0.00%
Total Library Expenditure	769,276	824,100	593,666	0	824,100	72.04%
Capital Expenditure	0	222,516	101,387	0	222,516	45.56%
Transfers (to) / From Reserves						
Uncompleted Works	0	25,364	0	0	25,364	0.00%
Unexpended Grants	0	22,936	0	0	22,936	0.00%
Library Capital Grant	0	0	0	0	0	0.00%
Local Priority Grants	0	23,878	0	0	23,878	0.00%
Transfers (to) / From Reserves	0	72,178	0	0	72,178	0.00%
Summary : Public Libraries						
Total Operating Revenue	128,206	130,046	111,614	0	130,046	85.83%
Total Operating Expenditure	769,276	824,100	593,666	0	824,100	72.04%
Net Surplus/ (Deficit) from Operating	(641,070)	(694,054)	(482,052)	0	(694,054)	69.45%
Capital Revenue	0	199,696	199,696	0	199,696	100.00%
Capital Expenditure	0	222,516	101,387	0	222,516	45.56%
Net Surplus/ (Deficit) from Capital	0	(22,820)	98,309	0	(22,820)	-430.80%
Add Back: Depreciation Contra	44,741	44,741	0	0	44,741	0.00%
Loan Funds Raised	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	
Loan Repayments	0	0	0	0	0	
Net Transfer (to) / from Reserves	0	72,178	0	0	72,178	0.00%
Net Result : Public Libraries	(596,329)	(599,955)	(383,743)	0	(599,955)	44.60%

Function: Recreation & Culture	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Museums						
Operating Revenue						
Grants & Subsidies Recurrent	0	0	0	0	0	
Total Operating Revenue	0	0	0	0	0	
Capital Revenue						
Capital Grants	0	0	2,246	2,203	2,203	101.94%
Capital Contributions	0	0	0	0	0	
Total Capital Revenue	0	0	2,246	2,203	2,203	101.94%
Operating Expenditure						
Maintenance						
Woolpack Inn Museum	1,561	1,561	0	0	1,561	0.00%
Culcairn Station House	1,561	1,561	1,464	0	1,561	93.78%
Headlie Taylor Museum	1,500	1,500	0	0	1,500	0.00%
Total Museum Maintenance	4,622	4,622	1,464	0	4,622	31.67%
Operating Expenses						
Woolpack Inn Museum	2,361	2,360	2,170	0	2,360	91.94%
Culcairn Station House	6,979	7,208	6,719	0	7,208	93.22%
Headlie Taylor Museum	643	733	733	0	733	100.03%
Jindera Pioneer Museum	8,245	8,163	8,679	1,565	9,728	89.21%
Jindera Craft Shop	2,348	2,338	1,853	0	2,338	79.24%
Total Museum Operating Expenses	20,576	20,802	20,154	1,565	22,367	90.10%
Total Museum Expenses	25,198	25,424	21,618	1,565	26,989	80.10%
Programs and Events						
Let's Get Digital Grant Project	0	6,500	6,500	0	6,500	100.00%
Jindera Craft Shop	0	6,500	6,500	0	6,500	100.00%
Total Operating Expenditure	25,198	31,924	28,118	1,565	33,489	83.96%
Capital Expenditure	0	0	2,224	2,224	2,224	99.98%
Transfers (to) / From Reserves						
Uncompleted Works	0	0	0	0	0	
Unexpended Grants	0	6,500	0	0	6,500	0.00%
Reserves	0	0	0	0	0	
Transfers (to) / From Reserves	0	6,500	0	0	6,500	0.00%
Summary : Museums						
Total Operating Revenue	0	0	0	0	0	
Total Operating Expenditure	25,198	31,924	28,118	1,565	33,489	83.96%
Net Surplus/ (Deficit) from Operating	(25,198)	(31,924)	(28,118)	(1,565)	(33,489)	83.96%
Capital Revenue	0	0	2,246	2,203	2,203	
Capital Expenditure	0	0	2,224	2,224	2,224	99.98%
Net Surplus/ (Deficit) from Capital	0	0	22	(21)	(21)	99.98%
Add Back: Depreciation Contra	0	0	0	0	0	
Loan Funds Raised	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	
Loan Repayments	0	0	0	0	0	
Net Transfer (to) / from Reserves	0	6,500	0	0	6,500	0.00%
Net Result : Museums	(25,198)	(25,424)	(28,096)	(1,586)	(27,010)	103.86%

Function: Recreation & Culture	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Swimming Pools						
Operating Revenue						
User Charges & Fees						
Culcairn	8,843	8,843	8,940	2,197	11,040	80.98%
Henty	16,126	16,126	12,362	(2,324)	13,802	89.56%
Holbrook	16,127	16,127	16,045	940	17,067	94.01%
Jindera	25,490	25,490	21,403	(601)	24,889	85.99%
Walla Walla	9,364	9,364	5,822	(1,215)	8,149	71.44%
Total Operating Revenue	75,950	75,950	64,571	(1,003)	74,947	86.16%
Capital Revenue						
Capital Grants	0	0	0	0	0	
Capital Contributions	2,500	2,500	3,672	3,672	6,172	59.49%
Total Capital Revenue	2,500	2,500	3,672	3,672	6,172	59.49%
Operating Expenditure						
Culcairn Swimming Pool						
Culcairn Swimming Pool - Maintenance	35,123	35,123	27,539	(4,735)	30,388	90.62%
Culcairn Swimming Pool - Operating Expenses	82,987	83,407	59,918	(14,786)	68,621	87.32%
Total Expenses - Culcairn Swimming Pool	118,110	118,530	87,457	(19,521)	99,009	88.33%
Henty Swimming Pool						
Henty Swimming Pool - Maintenance	24,304	24,304	27,997	6,130	30,434	91.99%
Henty Swimming Pool - Operating Expenses	81,989	82,360	68,551	(4,882)	77,478	88.48%
Total Expenses - Henty Swimming Pool	106,293	106,664	96,548	1,248	107,912	89.47%
Holbrook Swimming Pool						
Holbrook Swimming Pool - Maintenance	27,498	27,498	44,013	21,731	49,229	89.40%
Holbrook Swimming Pool - Operating Expenses	88,685	89,134	76,004	2,596	91,730	82.86%
Total Expenses - Holbrook Swimming Pool	116,183	116,632	120,017	24,327	140,959	85.14%
Jindera Swimming Pool						
Jindera Swimming Pool - Maintenance	22,223	22,223	36,113	15,584	37,807	95.52%
Jindera Swimming Pool - Operating Expenses	79,453	79,769	66,725	(4,256)	75,513	88.36%
Total Expenses - Jindera Swimming Pool	101,676	101,992	102,838	11,328	113,320	90.75%
Walla Walla Swimming Pool						
Walla Walla Swimming Pool - Maintenance	19,100	19,100	22,927	6,740	25,840	88.73%
Walla Walla Swimming Pool - Operating Expenses	71,709	72,020	58,283	(4,302)	67,718	86.07%
Total Expenses - Walla Walla Swimming Pool	90,809	91,120	81,210	2,438	93,558	86.80%
Interest on Loans	25,805	25,805	13,271	0	25,805	51.43%
Depreciation	381,825	381,825	0	0	381,825	0.00%
Total Operating expenditure	940,701	942,568	501,341	19,820	962,388	52.09%

Function: Recreation & Culture	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Capital Expenditure	90,200	208,200	0	0	208,200	0.00%
Loan Funds Raised	0	0	0	0	0	
Loan Principal Repayments	59,223	59,223	0	0	59,223	0.00%
Transfers (to) / From Reserves						
Uncompleted Works	0	118,000	0	0	118,000	0.00%
Unexpended Grants	0	0	0	0	0	
Section 94 Contributions	0	0	0	(3,672)	(3,672)	0.00%
Waste Management Reserve	0	0	0	0	0	
Section 7.12 (94A) Contributions	0	0	0	0	0	
Transfers (to) / From Reserves	0	118,000	0	(3,672)	114,328	0.00%
Summary : Swimming Pools						
Total Operating Revenue	75,950	75,950	64,571	(1,003)	74,947	86.16%
Total Operating Expenditure	940,701	942,568	501,341	19,820	962,388	52.09%
Net Surplus/ (Deficit) from Operating	(864,751)	(866,618)	(436,769)	(20,823)	(887,441)	49.22%
Capital Revenue	2,500	2,500	3,672	3,672	6,172	59.49%
Capital Expenditure	90,200	208,200	0	0	208,200	0.00%
Net Surplus/ (Deficit) from Capital	(87,700)	(205,700)	3,672	3,672	(202,028)	-1.82%
Add Back: Depreciation Contra	381,825	381,825	0	0	381,825	0.00%
Loan Funds Raised	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	
Loan Repayments	59,223	59,223	0	0	59,223	0.00%
Net Transfer (to) / from Reserves	0	118,000	0	(3,672)	114,328	0.00%
Net Result : Swimming Pools	(629,849)	(631,716)	(433,097)	(20,823)	(652,539)	66.37%

Function: Recreation & Culture	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Sporting Grounds & Recreation Facilities						
Operating Revenue						
User Fees & Charges						
Holbrook Complex Rental	25,269	25,269	25,360	0	25,269	100.36%
Total Operating Revenue	25,269	25,269	25,360	0	25,269	100.36%
Capital Revenue						
Capital Grants	0	4,126,104	1,885,071	27,610	4,153,714	45.38%
Capital Contributions	0	933,807	0	27,610	961,417	0.00%
Total Capital Revenue	0	5,059,911	1,885,071	55,220	5,115,131	36.85%
Operating Expenditure						
Maintenance Expenditure						
Brocklesby Rec Reserve	2,869	2,869	3,473	2,000	4,869	71.33%
Bungowannah Rec Reserve	465	465	0	0	465	0.00%
Burrumbuttock Rec Reserve	2,853	2,853	4,740	3,000	5,853	80.98%
Cookardina Rec Reserve	465	465	362	0	465	77.94%
Culcairn Rec Reserve	35,048	66,298	100,221	55,000	121,298	82.62%
Gerogery Rec Reserve	10,311	10,311	4,859	0	10,311	47.13%
Gerogery West Rec Reserve	2,693	2,693	672	0	2,693	24.96%
Henty Rec Reserve	15,840	47,090	87,365	50,000	97,090	89.98%
Holbrook Sporting Complex	62,922	94,172	104,973	20,000	114,172	91.94%
Holbrook Rec Reserves	0	0	129	0	0	
Jindera Rec Reserve	32,119	63,369	72,648	20,000	83,369	87.14%
Mullengandra Rec Reserve	465	465	0	0	465	0.00%
Walbundrie Rec Reserve	9,557	9,557	8,222	0	9,557	86.03%
Walla Walla Rec Reserve	7,338	7,338	4,318	0	7,338	58.85%
Wymah Rec Reserve	9,055	9,055	103	0	9,055	1.13%
Total Maintenance Expenditure	192,000	317,000	392,087	150,000	467,000	83.96%
Operations Expenditure						
Brocklesby Rec Reserve	20,416	21,200	21,098	0	21,200	99.52%
Bungowannah Rec Reserve	4,274	4,440	4,440	0	4,440	99.99%
Burrumbuttock Rec Reserve	21,531	21,887	21,303	0	21,887	97.33%
Cookardina Rec Reserve	670	676	676	0	676	100.03%
Culcairn Rec Reserve	51,376	35,847	31,614	0	35,847	88.19%
Gerogery Rec Reserve	1,983	2,076	1,539	0	2,076	74.13%
Gerogery West Rec Reserve	4,119	4,205	3,880	0	4,205	92.27%
Henty Rec Reserve	30,557	29,936	24,936	0	29,936	83.30%
Holbrook Sporting Complex	51,249	50,307	31,951	0	50,307	63.51%
Holbrook Rec Reserves	1,638	1,641	5,132	0	1,641	312.75%
Jindera Rec Reserve	30,010	30,757	26,478	0	30,757	86.09%
Mullengandra Rec Reserve	2,600	7,509	0	0	7,509	0.00%
Walbundrie Rec Reserve	23,623	24,525	24,525	0	24,525	100.00%
Walla Walla Rec Reserve	20,689	22,386	22,505	0	22,386	100.53%
Woomargama Rec Reserve	100	100	18	0	100	17.50%
Wymah Rec Reserve	4,366	4,431	4,431	0	4,431	99.99%
Other Committees Rec Reserve	1,200	1,200	1,200	0	1,200	100.00%
Total Operations Expenditure	270,401	263,123	225,727	0	263,123	85.79%
Depreciation	970,595	970,595	0	0	970,595	0.00%
Total Sporting Grounds and Rec Facilities Expenses	1,432,996	1,550,718	617,814	150,000	1,700,718	36.33%

Function: Recreation & Culture	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Capital Expenditure	125,000	5,619,261	3,387,971	55,220	5,674,481	59.71%
Transfers (to) / From Reserves						
Uncompleted Works	0	55,148	0	0	55,148	0.00%
Unexpended Grants	0	0	0	0	0	
Holbrook Hostel Reserve	0	173,444	0	0	173,444	0.00%
Unrestricted Cash	0	0	0	0	0	
Hobrook Caravan Park Reserve	0	250,640	0	0	250,640	0.00%
Land Sales Reserve	0	0	0	0	0	
Risk Management Reserve	0	0	0	0	0	
Transfers (to) / From Reserves	0	479,232	0	0	479,232	0.00%
Summary : Sporting Grounds & Recreation Facilities						
Total Operating Revenue	25,269	25,269	25,360	0	25,269	100.36%
Total Operating Expenditure	1,432,996	1,550,718	617,814	150,000	1,700,718	36.33%
Net Surplus/ (Deficit) from Operating	(1,407,727)	(1,525,449)	(592,454)	(150,000)	(1,675,449)	35.36%
Capital Revenue	0	5,059,911	1,885,071	55,220	5,115,131	36.85%
Capital Expenditure	125,000	5,619,261	3,387,971	55,220	5,674,481	59.71%
Net Surplus/ (Deficit) from Capital	(125,000)	(559,350)	(1,502,900)	0	(559,350)	268.69%
Add Back: Depreciation Contra	970,595	970,595	0	0	970,595	0.00%
Loan Funds Raised	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	
Loan Repayments	0	0	0	0	0	
Net Transfer (to) / from Reserves	0	479,232	0	0	479,232	0.00%
Net Result : Sporting Grounds & Recreation Facilities	(562,132)	(634,972)	(2,095,355)	(150,000)	(784,972)	266.93%

Function: Recreation & Culture	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Parks & Gardens						
Operating Revenue						
Sundry Income	0	60,192	2,192	0	60,192	3.64%
Total Operating Revenue	0	60,192	2,192	0	60,192	3.64%
Capital Revenue						
Capital Grants	0	60,192	2,192	0	60,192	3.64%
Capital Contributions	0	682	26,278	0	682	3853.08%
Total Capital Revenue	0	682	26,278	0	682	3853.08%
Operating Expenditure						
Parks Maintenance Expenditure						
Brocklesby Parks	6,367	6,367	5,123	0	6,367	80.47%
Burrumbuttock Parks	6,245	6,245	2,642	(1,000)	5,245	50.37%
Culcairn Parks	57,340	57,340	27,016	(20,000)	37,340	72.35%
Gerogery Parks	6,459	6,459	2,238	0	6,459	34.66%
Henty Parks	40,375	40,375	12,743	(10,000)	30,375	41.95%
Holbrook Parks	51,408	51,408	26,387	(20,000)	31,408	84.01%
Holbrook-10 Mile Creek Parks	38,789	38,789	34,938	0	38,789	90.07%
Holbrook-Ian Geddes Bush Walk	7,001	7,001	33,278	30,000	37,001	89.94%
Holbrook-Submarine Area Parks	49,799	49,799	19,382	(10,000)	39,799	48.70%
Jindera Parks	46,466	46,466	27,282	(10,000)	36,466	74.82%
Morven Parks	1,077	1,077	1,241	1,000	2,077	59.77%
Walbundrie Parks	2,176	2,176	1,502	0	2,176	69.03%
Walla Walla Parks	26,563	26,563	23,892	0	26,563	89.94%
Woomargama Parks	7,115	7,115	15,531	10,000	17,115	90.75%
Maintenance Expenditure	347,180	347,180	233,196	(30,000)	317,180	73.52%
Parks Other Operating Expenditure						
Burrumbuttock Parks	3,529	3,529	584	0	3,529	16.53%
Burrumbuttock Parks	4,157	4,166	1,032	0	4,166	24.77%
Culcairn Parks	15,317	15,103	8,397	0	15,103	55.60%
Gerogery Parks	2,100	2,100	715	0	2,100	34.03%
Henty Parks	11,841	11,447	6,576	0	11,447	57.45%
Holbrook Parks	12,589	12,354	6,538	0	12,354	52.92%
Holbrook-10 Mile Creek Parks	2,168	2,333	2,280	0	2,333	97.74%
Holbrook-Submarine Area Parks	9,529	9,527	4,139	0	9,527	43.45%
Jindera Parks	5,868	6,001	2,396	0	6,001	39.93%
Jindera JVG Parks	8,100	8,590	7,990	0	8,590	93.02%
Morven Parks	1,222	1,244	1,115	0	1,244	89.65%
Walbundrie Parks	32	30	30	0	30	100.00%
Walla Walla Parks	4,968	5,014	3,622	0	5,014	72.24%
Woomargama Parks	350	361	252	0	361	69.85%
Total Parks Other Operating Expenditure	81,770	81,799	45,666	0	81,799	55.83%
Depreciation	143,500	143,500	0	0	143,500	0.00%
Total Parks Expenditure	572,450	572,479	278,862	(30,000)	542,479	51.41%

Function: Recreation & Culture	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Capital Expenditure	25,000	142,941	90,298	2,900	145,841	61.92%
Transfers (to) / From Reserves						
Uncompleted Works	0	57,749	0	0	57,749	0.00%
Unexpended Grants	0	0	0	0	0	
Reserves	0	0	0	0	0	
Section 94 Contributions	0	(682)	0	0	(682)	0.00%
Transfers (to) / From Reserves	0	57,067	0	0	57,067	0.00%
Summary : Parks & Gardens						
Total Operating Revenue	0	60,192	2,192	0	60,192	3.64%
Total Operating Expenditure	572,450	572,479	278,862	(30,000)	542,479	51.41%
Net Surplus/ (Deficit) from Operating	(572,450)	(512,287)	(276,670)	30,000	(482,287)	57.37%
Capital Revenue	0	682	26,278	0	682	3853.08%
Capital Expenditure	25,000	142,941	90,298	2,900	145,841	61.92%
Net Surplus/ (Deficit) from Capital	(25,000)	(142,259)	(64,020)	(2,900)	(145,159)	44.10%
Add Back: Depreciation Contra	143,500	143,500	0	0	143,500	0.00%
Loan Funds Raised	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	
Loan Repayments	0	0	0	0	0	
Net Transfer (to) / from Reserves	0	57,067	0	0	57,067	0.00%
Net Result : Parks & Gardens	(453,950)	(453,979)	(340,690)	27,100	(426,879)	79.81%

Function: Recreation & Culture	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Other Cultural Services						
Operating Revenue						
Heritage Grants	0	0	0	0	0	
Total Operating Revenue	0	0	0	0	0	
Operating Expenditure						
Heritage Grant Expenditure	0	0	0	0	0	
Total Operating Expenditure	0	0	0	0	0	
Capital Expenditure	0	0	0	0	0	
Transfers (to) / From Reserves						
Uncompleted Works	0	0	0	0	0	
Unexpended Grant - RLCIP	0	0	0	0	0	
Unexpended Grant - Morven Fishing Club	0	0	0	0	0	
Reserves	0	0	0	0	0	
Transfers (to) / From Reserves	0	0	0	0	0	
Summary : Other Cultural Services						
Total Operating Revenue	0	0	0	0	0	
Total Operating Expenditure	0	0	0	0	0	
Net Surplus/ (Deficit) from Operating	0	0	0	0	0	
Capital Revenue	0	0	0	0	0	
Capital Expenditure	0	0	0	0	0	
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	
Add Back: Depreciation Contra	0	0	0	0	0	
Loan Funds Raised	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	
Loan Repayments	0	0	0	0	0	
Net Transfer (to) / from Reserves	0	0	0	0	0	
Net Result : Other Cultural Services	0	0	0	0	0	
Summary : Recreation & Culture						
Total Operating Revenue	231,625	293,707	206,691	148	293,855	70.34%
Total Operating Expenditure	4,083,238	4,267,063	2,125,351	144,885	4,411,948	48.17%
Net Surplus/ (Deficit) from Operating	(3,851,613)	(3,973,356)	(1,918,660)	(144,737)	(4,118,093)	46.59%
Capital Revenue	2,500	5,262,789	2,116,963	79,731	5,342,520	39.60%
Capital Expenditure	247,700	6,218,068	3,600,516	78,980	6,297,048	57.18%
Net Surplus/ (Deficit) from Capital	(245,200)	(955,279)	(1,483,554)	751	(954,528)	155.30%
Add Back: Depreciation Contra	1,760,258	1,760,258	0	0	1,760,258	0.00%
Loan Funds Raised	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	
Loan Repayments	59,223	59,223	0	0	59,223	0.00%
Net Transfer (to) / from Reserves	0	750,627	0	(3,672)	746,955	0.00%
Net Result : Recreation & Culture	(2,395,778)	(2,476,973)	(3,402,213)	(147,658)	(2,624,631)	117.91%

Function: Manufacturing, Mining & Construction	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Building Control						
Operating Revenue						
User Fees & Charges	132,633	132,633	144,051	37,051	169,684	84.89%
Other Revenue						
Total Operating Revenue	132,633	132,633	144,051	37,051	169,684	84.89%
Capital Revenue						
Capital Grants						
Capital Contributions						
Total Capital Revenue						
Operating Expenses						
Administration Expenditure	367,114	367,114	271,863	3,000	370,114	73.33%
Staff Training	5,000	5,000	4,478		5,000	89.56%
Subscriptions	5,100	5,100	450		5,100	17.65%
Total Operating Expenses	377,214	377,214	276,791	3,000	380,214	72.80%
Capital Expenditure		40,000			40,000	
Proceeds on Sale of Assets		10,000			10,000	
Transfers (to) / From Reserves		30,000			30,000	0.00%
Uncompleted Works						
Unexpended Grants						
Reserves						
Transfers (to) / From Reserves		30,000			30,000	0.00%
Summary : Building Control						
Total Operating Revenue	132,633	132,633	144,051	37,051	169,684	84.89%
Total Operating Expenditure	377,214	377,214	276,791	3,000	380,214	72.80%
Net Surplus/ (Deficit) from Operating	(244,581)	(244,581)	(132,740)	34,051	(210,530)	63.05%
Capital Revenue						
Capital Expenditure		40,000			40,000	0.00%
Net Surplus/ (Deficit) from Capital		(40,000)			(40,000)	0.00%
Depreciation Contra						
Loan Funds Raised						
Proceeds on Sale of Assets		10,000			10,000	0.00%
Loan Repayments						
Net Transfer (to) / from Reserves		30,000			30,000	0.00%
Net Result : Building Control	(244,581)	(244,581)	(132,740)	34,051	(210,530)	63.05%

Function: Manufacturing, Mining & Construction	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Quarries & Pits						
Operating Revenue						
User Fees & Charges						
Total Operating Revenue						
Capital Revenue						
Capital Grants & Contributions						
Capital Grants						
Capital Contributions						
Capital Grants & Contributions Total						
Total Capital Revenue						
Operating Expenses						
Remediation Expenses		2,585	54,963	417,530	420,115	13.1%
Depreciation	3,140	3,140			3,140	0.0%
Oncost Recoveries	(50,000)	(54,030)	(67,587)	(25,000)	(79,030)	
Operating Expenses Total	(46,860)	(48,305)	(12,625)	392,530	344,225	13.1%
Total Operating Expenses	(46,860)	(48,305)	(12,625)	392,530	344,225	-3.7%
Capital Expenditure						
Refer: Capital Expenditure Page						
Total Capital Expenditure						
Transfers (to) / From Reserves						
Uncompleted Works						
Unexpended Grants						
Waste Management Reserve				143,597	143,597	0.0%
Quarry Rehabilitation Reserve	(50,000)	(51,445)	(12,625)	248,933	197,488	-6.4%
Transfers (to) / From Reserves	(50,000)	(51,445)	(12,625)	392,530	341,085	-3.7%
Summary : Quarries & Pits						
Total Operating Revenue	0		0	0	0	
Total Operating Expenditure	-46,860	(48,305)	-12,625	392,530	344,225	-3.67%
Net Surplus/ (Deficit) from Operating	46,860	48,305	12,625	-392,530	-344,225	-3.67%
Capital Revenue	0		0	0	0	
Capital Expenditure	0		0	0	0	
Net Surplus/ (Deficit) from Capital	0		0	0	0	
Depreciation Contra	3,140	3,140	0	0	3,140	0.00%
Loan Funds Raised	0		0	0	0	
Proceeds on Sale of Assets	0		0	0	0	
Loan Repayments	0		0	0	0	
Net Transfer (to) / from Reserves	-50,000	(51,445)	-12,625	392,530	341,085	-3.70%
Net Result : Quarries & Pits	0		0	0	0	
Summary : Manufacturing, Mining & Building						
Total Operating Revenue	132633	132,633	144051	37051	169684	84.89%
Total Operating Expenditure	330354	328,909	264166	395530	724439	36.46%
Net Surplus/ (Deficit) from Operating	-197721	(196,276)	-120116	-358479	-554755	21.65%
Capital Revenue	0		0	0	0	
Capital Expenditure	0	40,000	0	0	40000	0.00%
Net Surplus/ (Deficit) from Capital	0	(40,000)	0	0	-40000	0.00%
Depreciation Contra	3140	3,140	0	0	3140	0.00%
Loan Funds Raised	0		0	0	0	
Proceeds on Sale of Assets	0	10,000	0	0	10000	0.00%
Loan Repayments	0		0	0	0	
Net Transfer (to) / from Reserves	-50000	(21,445)	-12625	392530	371085	-3.40%
Net Result : Manufacturing, Mining & Building	(244,581)	(244,581)	-132740	34051	(210,530)	63.05%

Function: Transport & Communication	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022
Operating Revenue					
FAG Grant - Roads Component	2,186,189	2,241,640	795,987	0	2,241,640
Urban Roads - Roads to Recovery	400,000	400,000	947,476	43,000	443,000
Sealed Rural Roads - Roads to Recovery	1,150,000	1,150,000	147,122	1,576,255	2,726,255
Sealed Rural Roads - State Government Interest Subsidy	30,866	18,566	9,771	0	18,566
Sealed Regional Roads - Block Grant	2,026,239	2,026,239	1,145,000	(113,357)	1,912,882
Unsealed Rural Roads - Roads to Recovery	0	0	0	567,225	567,225
Natural Disaster Recovery Grants	0	0	0	0	0
Ancillary Roadworks - Rural Addressing	0	0	0	0	0
PAMPS Funding	40,000	40,000	0	(40,000)	0
Aerodromes	0	659	659	0	659
State Roads RMCC Works - Maintenance	600,000	730,000	410,761	0	730,000
State Roads RMCC Works - Ordered Works	1,200,000	1,800,000	0	0	1,800,000
Roads Safety Officer - Operating Grants	7,283	7,283	0	0	7,283
Roads Safety Officer - Contributions by Councils	102,704	102,704	0	0	102,704
Total Operating Revenue	7,743,281	8,517,091	3,456,776	2,033,123	10,550,214
Capital Revenue					
Urban Roads - Contribution to Works	0	0	0	0	0
Sealed Rural Roads - Grants & Contributions	3,190,000	5,237,003	593,433	(1,562,348)	3,674,654
Sealed Rural Roads - Contribution to Works (Boral)	0	0	27,502	27,502	27,502
Sealed Regional Roads - Block Grant	463,000	463,000	58,607	(26,294)	436,706
Sealed Regional Roads - Regional Repair Contribution	463,000	463,000	(58,607)	(36,294)	426,706
Sealed Regional Roads - Other Funded Projects	1,606,000	1,606,000	(20,462)	0	1,606,000
Sam McPaul Memorial	0	11,666	(834)	0	11,666
Kerb & Gutter Contributions	0	0	0	0	0
Footpath Contributions	16,000	68,914	40,255	27,161	96,075
Bus Shelters	0	0	0	0	0
Bridges	0	250,000	207,000	25,760	275,760
Section 94 Contributions	0	(68,583)	(66,791)	476,792	408,209
Total Capital Revenue	5,738,000	8,031,000	780,104	(1,067,721)	6,963,278
Operating Expenditure					
Urban Roads - Roads Maintenance	450,604	240,604	218,285	43,000	283,604
Urban Roads - Tree Maintenance	252,335	462,335	381,590	0	462,335
Sealed Rural Roads - Road Maintenance	800,000	800,000	848,529	265,000	1,065,000
Unsealed Rural Roads - Road Maintenance	1,154,289	1,154,289	1,130,311	148,451	1,302,740
Sealed Regional Roads - Road Maintenance	826,239	916,726	644,020	(163,945)	752,781
Natural Disaster Recovery Expenditure	0	0	17,909	0	0
State Roads RMCC Works - Maintenance	600,000	730,000	595,586	0	730,000
State Roads RMCC Works - Ordered Works	1,200,000	1,800,000	168,761	0	1,800,000
Kerb & Gutter Maintenance	51,000	51,000	4,054	0	51,000
Footpath Maintenance	51,000	51,000	27,974	0	51,000
Bus Shelters Maintenance	500	500	0	0	500
Bridges & Culverts Maintenance	150,000	100,000	13,089	(80,000)	20,000
Aerodromes Maintenance	17,774	17,708	5,370	0	17,708
Aerodromes - Other Expenditure	4,525	5,250	5,250	0	5,250
Ancillary Roadworks - Rural Addressing	0	0	0	0	0
Ancillary Roadworks - Other	0	0	0	0	0
PAMPS Project Expenditure	80,000	280,000	0	(166,806)	113,194
Road Safety Officer - Administration	113,115	113,115	21,246	0	113,115
Road Safety Officer - Council Contribution	23,823	23,823	0	0	23,823
Road Safety Officer - Programs	7,283	7,283	0	0	7,283
Loan Interest	98,169	98,169	55,696	0	98,169
Depreciation	5,009,399	5,009,399	0	0	5,009,399
Total Operating Expenditure	10,890,055	11,861,201	4,137,669	45,700	11,906,901

Function: Transport & Communication	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022
Capital Expenditure					
Urban Roads	280,000	939,369	641,995	(97,358)	842,011
Sealed Rural Roads	4,490,000	6,968,815	3,858,023	921,265	7,890,079
Unsealed Rural Roads	2,933,000	3,845,709	1,035,278	(65,805)	3,779,904
Regional Roads	3,732,000	3,732,000	1,666,918	(12,000)	3,720,000
Kerb & Gutter	0	0	0	0	0
Footpaths	40,000	173,947	73,109	153,967	327,914
Bridges & Culverts	130,000	430,000	25,760	(24,240)	405,760
Bus Shelters	5,000	15,000	0	0	15,000
Aerodromes	30,000	30,000	0	0	30,000
Ancillary Roadworks	50,000	178,266	26,221	0	178,266
PAMPS	0	0	0	0	0
Road Safety Officer	0	0	0	0	0
Total Capital Expenditure	11,690,000	16,313,106	7,327,305	875,829	17,188,934
Loan Funds Raised	0	0	0	0	0
Loan Repayments	328,324	328,324	0	0	328,324
Transfers (to) / From Reserves					
Uncompleted Works	0	2,661,536	0	0	2,661,536
Unexpended Grants	0	0	0	0	0
Reserves	0	(55,451)	(27,502)	827,949	772,498
S7.11 Contributions	0	(2,816)	0	(1,792)	(4,608)
S7.12 Contributions	100,000	100,000	0	0	100,000
Transfers (to) / From Reserves	100,000	2,703,269	(27,502)	826,157	3,529,426
Summary : Transport & Communications					
Total Operating Revenue	7,743,281	8,517,091	3,456,776	2,033,123	10,550,214
Total Operating Expenditure	10,890,055	11,861,201	4,137,669	45,700	11,906,901
Net Surplus/ (Deficit) from Operating	(3,146,774)	(3,344,110)	(680,893)	1,987,423	(1,356,687)
Capital Revenue	5,738,000	8,031,000	780,104	(1,067,721)	6,963,278
Capital Expenditure	11,690,000	16,313,106	7,327,305	875,829	17,188,934
Net Surplus/ (Deficit) from Capital	(5,952,000)	(8,282,106)	(6,547,201)	(1,943,550)	(10,225,656)
Add Back: Depreciation Contra	5,009,399	5,009,399	0	0	5,009,399
Loan Funds Raised	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0
Loan Repayments	328,324	328,324	0	0	328,324
Net Transfer (to) / from Reserves	100,000	2,703,269	(27,502)	826,157	3,529,426
Net Result : Transport & Communications	(4,317,699)	(4,241,872)	(7,255,596)	870,030	(3,371,842)

Function: Economic Affairs	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Jindera Medical Centre						
Operating Revenue						
User Fees & Charges	26,661	19,885	16,556	0	19,885	83.26%
Total Operating Revenue	26,661	19,885	16,556	0	19,885	83.26%
Expenditure						
Maintenance	4,023	2,023	1,745	0	2,023	86.27%
Operating Expenditure	18,295	19,361	13,459	0	19,361	69.51%
Depreciation	14,000	14,000	0	0	14,000	0.00%
Total Operating Expenditure	36,318	35,384	15,204	0	35,384	42.97%
Capital Expenditure	0	0	0	0	0	
Transfers (to) / From Reserves						
Uncompleted Works	0	0	0	0	0	
Unexpended Grants	0	0	0	0	0	
Jindera Medical Centre Reserves	(4,343)	1,499	(1,353)	0	1,499	-90.23%
Transfers (to) / From Reserves	(4,343)	1,499	(1,353)	0	1,499	-90.23%
Summary : Jindera Medical Centre						
Total Operating Revenue	26,661	19,885	16,556	0	19,885	83.26%
Total Operating Expenditure	36,318	35,384	15,204	0	35,384	42.97%
Net Surplus/ (Deficit) from Operating	(9,657)	(15,499)	1,353	0	(15,499)	-8.73%
Capital Revenue	0	0	0	0	0	
Capital Expenditure	0	0	0	0	0	
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	
Depreciation Contra	14,000	14,000	0	0	14,000	0.00%
Loan Funds Raised	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	
Loan Repayments	0	0	0	0	0	
Net Transfer (to) / from Reserves	(4,343)	1,499	(1,353)	0	1,499	-90.23%
Net Result : Jindera Medical Centre	0	0	0	0	0	

Function: Economic Affairs	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Caravan Parks						
Operating Revenue						
Culcairn Caravan Park Fees	56,970	26,970	19,349	0	26,970	71.74%
Holbrook Caravan Park Fees	0	0	0	0	0	
Total Operating Revenue	56,970	26,970	19,349	0	26,970	71.74%
Operating Expenditure						
Culcairn Caravan Park - Maintenance	15,313	15,313	3,890	(8,000)	7,313	53.19%
Culcairn Caravan Park - Operations	42,756	40,447	23,178	0	40,447	57.30%
Holbrook Caravan Park - Maintenance	0	0	0	0	0	
Holbrook Caravan Park - Operations	0	0	0	0	0	
Depreciation	25,917	25,917	0	0	25,917	0.00%
Total Caravan Park Expenditure	83,986	81,677	27,068	(8,000)	73,677	36.74%
Capital Expenditure	0	50,000	0	0	50,000	0.00%
Transfers (to) / From Reserves						
Uncompleted Works	0	50,000	0	0	50,000	
Unexpended Grants	0	0	0	0	0	
Transfers (to) / From Reserves	0	50,000	0	0	50,000	
Summary : Caravan Parks						
Total Operating Revenue	56,970	26,970	19,349	0	26,970	71.74%
Total Operating Expenditure	83,986	81,677	27,068	(8,000)	73,677	36.74%
Net Surplus/ (Deficit) from Operating	(27,016)	(54,707)	(7,719)	8,000	(46,707)	16.53%
Capital Revenue	0	0	0	0	0	
Capital Expenditure	0	50,000	0	0	50,000	0.00%
Net Surplus/ (Deficit) from Capital	0	(50,000)	0	0	(50,000)	0.00%
Depreciation Contra	25,917	25,917	0	0	25,917	0.00%
Loan Funds Raised	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	
Loan Repayments	0	0	0	0	0	
Net Transfer (to) / from Reserves	0	50,000	0	0	50,000	
Net Result : Caravan Parks	(1,099)	(28,790)	(7,719)	8,000	(20,790)	10.90%

Function: Economic Affairs	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Tourism Operations						
Operating Revenue						
Grants & Subsidies Recurrent	0	65,000	65,000	0	65,000	100.00%
Operating Contributions	0	0	810	810	810	100.00%
Other Revenue	0	0	0	0	0	
Total Operating Revenue	0	65,000	65,810	810	65,810	100.00%
Operating Expenditure						
Tourism Initiatives	31,960	31,960	22,298	0	31,960	69.77%
Programs & Events	13,000	78,000	7,200	0	78,000	9.23%
Total Operating Expenditure	44,960	109,960	29,498	0	109,960	26.83%
Capital Expenditure	0	0	7,292	0	0	
Transfers (to) / From Reserves						
Uncompleted Works	0	0	0	0	0	
Unexpended Grants - Stream 1121 Marketing Henty Machinery Field Days	0	0	0	0	0	0.00%
Transfers (to) / From Reserves	0	0	0	0	0	0.00%
Summary : Tourism Operations						
Total Operating Revenue	0	65,000	65,810	810	65,810	100.00%
Total Operating Expenditure	44,960	109,960	29,498	0	109,960	26.83%
Net Surplus/ (Deficit) from Operating	(44,960)	(44,960)	36,312	810	(44,150)	-82.25%
Capital Revenue	0	0	0	0	0	
Capital Expenditure	0	0	7,292	0	0	
Net Surplus/ (Deficit) from Capital	0	0	(7,292)	0	0	
Depreciation Contra	0	0	0	0	0	
Loan Funds Raised	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	
Loan Repayments	0	0	0	0	0	
Net Transfer (to) / from Reserves	0.00	0.00	0.00	0.00	0.00	0.00%
Net Result : Tourism Operations	(44,960)	(44,960)	29,020	810	(44,150)	-49.06%

Function: Economic Affairs	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Visitor Information Centre and Submarine Museum						
Operating Revenue						
Admission Fees	22,000	22,000	12,548	(7,000)	15,000	83.65%
Tourism Sales and Other Revenue	8,543	8,543	5,494	0	8,543	64.31%
Grants & Subsidies Recurrent	0	0	(15,000)	0	0	
Total Operating Revenue	30,543	30,543	3,042	(7,000)	23,543	12.92%
Operating Expenditure						
Administration Salaries & Wages	128,525	128,525	111,510	0	128,525	86.76%
Goods for Resale	5,000	5,000	19,756	0	5,000	395.11%
Maintenance Expenditure	2,097	2,097	1,537	0	2,097	73.30%
Operating Expenditure	20,903	34,513	44,148	10,150	44,663	98.85%
Submarine Museum Committee Expenditure	5,500	5,500	1,830	0	5,500	33.27%
Depreciation	31,560	31,560	0	0	31,560	0.00%
Total Operating Expenditure	193,585	207,195	178,781	10,150	217,345	82.26%
Capital Expenditure	0	0	0	0	0	
Transfers (to) / From Reserves						
Uncompleted Works	0	0	0	0	0	
Unexpended Grants	0	0	0	0	0	
Reserves	0	13,401	0	10,150	23,551	0.00%
Transfers (to) / From Reserves	0	13,401	0	10,150	23,551	0.00%
Summary : Visitor Information Centre and Submarine Museum						
Total Operating Revenue	30,543	30,543	3,042	(7,000)	23,543	12.92%
Total Operating Expenditure	193,585	207,195	178,781	10,150	217,345	82.26%
Net Surplus/ (Deficit) from Operating	(163,042)	(176,652)	(175,739)	(17,150)	(193,802)	90.68%
Capital Revenue	0	0	0	0	0	
Capital Expenditure	0	0	0	0	0	
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	
Depreciation Contra	31,560	31,560	0	0	31,560	0.00%
Loan Funds Raised	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	
Loan Repayments	0	0	0	0	0	
Net Transfer (to) / from Reserves	0	13,401	0	10,150	23,551	0.00%
Net Result : Visitor Information Centre and Submarine Museum	(131,482)	(131,691)	(175,739)	(7,000)	(138,691)	126.71%

Function: Economic Affairs	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Economic Development						
Operating Revenue						
User Fees & Charges	0	0	0	0	0	
Grants & Subsidies	0	22,000	34,832	12,832	34,832	100.00%
Other Revenue	0	0	9	0	0	
Total Operating Revenue	0	22,000	34,841	12,832	34,832	100.03%
Operating Expenditure						
Administration Expenditure - Salaries & Wages	85,110	85,110	62,536	0	85,110	73.48%
Administration Expenditure - Other	3,000	3,000	17,598	0	3,000	586.61%
Subscriptions	19,380	19,380	1,000	0	19,380	5.16%
Programs & Events	25,000	47,000	25,108	12,832	59,832	27.86%
Total Operating Expenditure	132,490	154,490	106,242	12,832	167,322	58.45%
Capital Expenditure	0	0	0	0	0	
Transfers (to) / From Reserves						
Uncompleted Works	0	0	0	0	0	
Growing Local Economies Grant	0	0	0	0	0	
Small Business Promotion Grant	0	0	0	0	0	0.00%
Holbrook Festival Reserve	0	0	0	0	0	
	0	0	0	0	0	0.00%
Summary : Economic Development						
Total Operating Revenue	0	22,000	34,841	12,832	34,832	100.03%
Total Operating Expenditure	132,490	154,490	106,242	12,832	167,322	58.45%
Net Surplus/ (Deficit) from Operating	(132,490)	(132,490)	(71,401)	0	(132,490)	47.52%
Capital Revenue	0	0	0	0	0	
Capital Expenditure	0	0	0	0	0	
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	
Depreciation Contra	0	0	0	0	0	
Loan Funds Raised	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	
Loan Repayments	0	0	0	0	0	
Net Transfer (to) / from Reserves	0	0	0	0	0	0.00%
Net Result : Economic Development	(132,490)	(132,490)	(71,401)	0	(132,490)	46.81%

Function: Economic Affairs	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Community Development Grants and Projects						
Operating Revenue						
Mental Health Drug & Alcohol Program	0	0	0	0	0	
Total Operating Revenue	0	0	0	0	0	
Operating Expenditure						
Community Development Grants	0	21,947	0	0	21,947	0.00%
Community Development Meetings	0	6,783	0	0	6,783	0.00%
Community Development Projects - Other	15,000	15,000	0	0	15,000	56.26%
Health & Wellbeing Forum	0	0	0	0	0	
Total Operating Expenditure	15,000	43,730	0	0	43,730	19.30%
Transfers (to) / From Reserves						
Uncompleted Works	0	21,947	0	0	21,947	0.00%
Unexpended Grants	0	6,783	0	0	6,783	0.00%
Reserves	0	0	0	0	0	
Transfers (to) / From Reserves	0	28,730	0	0	28,730	0.00%
Summary : Community Development Grants and Projects						
Total Operating Revenue	0	0	0	0	0	
Total Operating Expenditure	15,000	43,730	0	0	43,730	19.30%
Net Surplus/ (Deficit) from Operating	(15,000)	(43,730)	0	0	(43,730)	19.30%
Capital Revenue	0	0	0	0	0	
Capital Expenditure	0	0	0	0	0	
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	
Depreciation Contra	0	0	0	0	0	
Loan Funds Raised	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	
Loan Repayments	0	0	0	0	0	
Net Transfer (to) / from Reserves	0	28,730	0	0	28,730	0.00%
Net Result : Community Development Grants and Projects	(15,000)	(15,000)	0	0	(15,000)	56.26%

Function: Economic Affairs	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Real Estate Rental and Leasing						
Operating Revenue						
Property Leases	71,062	71,043	56,113	2,068	73,111	76.75%
Total Operating Revenue	71,062	71,043	56,113	2,068	73,111	76.75%
Expenditure						
Property Expenses	50,732	49,262	49,160	4,603	53,865	91.26%
Depreciation	15,966	15,966	0	0	15,966	0.00%
Interest on Loans	0	0	0	0	0	
Total Operating Expenditure	66,698	65,228	49,160	4,603	69,831	70.40%
Capital Expenditure	2,500,000	2,596,700	1,120,694	0	2,596,700	43.16%
Loan Funds Raised	1,500,000	1,500,000	0	0	1,500,000	
Loan Principal Repayments	0	0	0	0	0	
Transfers (to) / From Reserves						
Uncompleted Works	0	0	0	0	0	
Unexpended Grants	0	0	0	0	0	
Land Development Reserve	1,000,000	1,096,700	0	0	1,096,700	0.00%
Crown Lands Reserve	(1,504)	(1,504)	0	0	(1,504)	0.00%
Transfers (to) / From Reserves	998,496	1,095,196	0	0	1,095,196	0.00%
Summary : Real Estate Development						
Total Operating Revenue	71,062	71,043	56,113	2,068	73,111	76.75%
Total Operating Expenditure	66,698	65,228	49,160	4,603	69,831	70.40%
Net Surplus/ (Deficit) from Operating	4,364	5,815	6,953	(2,535)	3,280	212.00%
Capital Revenue	0	0	0	0	0	
Capital Expenditure	2,500,000	2,596,700	1,120,694	0	2,596,700	43.16%
Net Surplus/ (Deficit) from Capital	(2,500,000)	(2,596,700)	(1,120,694)	0	(2,596,700)	43.16%
Add Back: Depreciation Contra	15,966	15,966	0	0	15,966	0.00%
Loan Funds Raised	1,500,000	1,500,000	0	0	1,500,000	
Proceeds on Sale of Assets	0	0	0	0	0	
Loan Repayments	0	0	0	0	0	
Net Transfer (to) / from Reserves	998,496	1,095,196	0	0	1,095,196	0.00%
Net Result : Real Estate Development	18,826	20,277	(1,113,740)	(2,535)	17,742	113.17%

Function: Economic Affairs	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Real Estate Sales						
Operating Revenue						
Sale of Property	0	180,000	524,728	344,728	524,728	100.00%
Total Operating Revenue	0	180,000	524,728	344,728	524,728	100.00%
Expenditure						
Advertising	0	0	0	0	0	
Sundry Expenses	0	1,836	2,316	480	2,316	100.02%
Agents Fees and Commissions	0	0	0	0	0	
Solicitors Fees	0	3,180	22,661	19,480	22,660	100.00%
Valuation Expenses	0	0	0	0	0	
Property Insurance	0	0	0	0	0	
Water Charges	0	48	18	40	88	20.52%
Rates	0	(28)	42	0	(28)	-148.96%
Grounds Maintenance	0	4,166	4,731	565	4,731	100.01%
Total Expenditure	0	9,202	29,768	20,565	29,767	100.00%
Transfers (to) / From Reserves						
Uncompleted Works	0	0	0	0	0	
Unexpended Grants	0	0	0	0	0	
Jindera Industrial Estate Reserve	0	(170,798)	(494,960)	(324,163)	(494,961)	0.00%
Walla Walla Sportsground Reserve	0	0	0	0	0	
Transfers (to) / From Reserves	0	(170,798)	(494,960)	(324,163)	(494,961)	0.00%
Summary : Real Estate Sales						
Total Operating Revenue	0	180,000	524,728	344,728	524,728	100.00%
Total Operating Expenditure	0	9,202	29,768	20,565	29,767	100.00%
Net Surplus/ (Deficit) from Operating	0	170,798	494,960	324,163	494,961	100.00%
Capital Revenue	0	0	0	0	0	
Capital Expenditure	0	0	0	0	0	
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	
Add Back: Depreciation Contra	0	0	0	0	0	
Loan Funds Raised	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	
Loan Repayments	0	0	0	0	0	
Net Transfer (to) / from Reserves	0	(170,798)	(494,960)	(324,163)	(494,961)	0.00%
Net Result : Real Estate Sales	0	0	0	0	0	

Function: Economic Affairs	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Private Works						
Operating Revenue						
Private Works Income	200,000	200,000	219,018	0	200,000	109.51%
Total Operating Revenue	200,000	200,000	219,018	0	200,000	109.51%
Operating Expenditure						
Private Works Expenditure	190,000	190,000	269,564	0	190,000	141.88%
Total Operating Expenditure	190,000	190,000	269,564	0	190,000	141.88%
Summary : Private Works						
Total Operating Revenue	200,000	200,000	219,018	0	200,000	109.51%
Total Operating Expenditure	190,000	190,000	269,564	0	190,000	141.88%
Net Surplus/ (Deficit) from Operating	10,000	10,000	(50,546)	0	10,000	-505.46%
Capital Revenue	0	0	0	0	0	
Capital Expenditure	0	0	0	0	0	
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	
Depreciation Contra	0	0	0	0	0	
Loan Funds Raised	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	
Loan Repayments	0	0	0	0	0	
Net Transfer (to) / from Reserves	0	0	0	0	0	
Net Result : Private Works	10,000	10,000	(50,546)	0	10,000	-505.46%
Summary : Economic Affairs						
Total Operating Revenue	385,236	615,441	939,457	353,438	968,879	96.96%
Total Operating Expenditure	763,037	896,866	705,285	40,150	937,016	75.27%
Net Surplus/ (Deficit) from Operating	(377,801)	(281,425)	234,172	313,288	31,863	734.94%
Capital Revenue	0	0	0	0	0	
Capital Expenditure	2,500,000	2,646,700	1,127,986	0	2,646,700	42.62%
Net Surplus/ (Deficit) from Capital	(2,500,000)	(2,646,700)	(1,127,986)	0	(2,646,700)	42.62%
Depreciation Contra	87,443	87,443	0	0	87,443	0.00%
Loan Funds Raised	1,500,000	1,500,000	0	0	1,500,000	
Proceeds on Sale of Assets	0	0	0	0	0	
Loan Repayments	0	0	0	0	0	
Net Transfer (to) / from Reserves	994,153	1,018,028	(496,312)	(314,013)	704,015	-0.12%
Net Result : Economic Affairs	(296,205)	(322,654)	(1,390,126)	(725)	(323,379)	64.29%



Greater
Hume
Council

Delivery Program 2017 to 2022 Operational Plan 2021-2022

**Quarterly Budget Review
Period ended 31 March 2022**

Capital Expenditure

GHC Capital Works 2021/2022

Governance

Title: Governance

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	% Budget Used
Governance	Vehicle Replacement	Cash		\$ -	\$ -	\$ -	\$ -	
Culcairn Council Chambers	Replace furniture and install new audio visual equipment	Cash		\$ -	\$ -	\$ -	\$ -	
			\$ -	\$ -	\$ -	\$ -	\$ -	

Total Governance

\$ - \$ - \$ - \$ - \$ -

Administration

Title: Corporate Admin

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment	Revised Budget as at 31 March 2022	
Administration Offices	Replacement Airconditioner - Culcairn Waiting Room	Cash	\$ -	\$ -	\$ 2,327.40	\$ 2,327.00	\$ 2,327.00	100.02%
Administration Offices		Cash	\$ -	\$ 2,327.00	\$ -	-\$ 2,327.00	\$ -	
Chief Financial Officer	Vehicle Replacement	Cash	\$ 45,000.00	\$ 45,000.00	\$ -	\$ -	\$ 45,000.00	0.00%
Director Corporate & Community Services	Vehicle Replacement	Cash	\$ -	\$ -	\$ -	\$ -	\$ -	
Corporate Services Manager	Vehicle Replacement	Cash						
			\$ 45,000.00	\$ 47,327.00	\$ 2,327.40	\$ -	\$ 47,327.00	4.92%

Title: Information Technology

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment	Revised Budget as at 31 March 2022	
Corporate Admin	Computer Equipment Replacement	Cash	\$ 40,000.00	\$ 82,745.00	\$ -	-\$ 20,100.00	\$ 62,645.00	0.00%
Environment & Planning	Planning Platform Software	State Government Funding	\$ 15,000.00	\$ 15,000.00	\$ 6,703.14	\$ -	\$ 15,000.00	44.69%
Culcairn Office	SFP Port Network Switches	Cash		\$ 7,255.00	\$ 9,344.55	\$ 2,100.00	\$ 9,355.00	99.89%
			\$ 55,000.00	\$ 105,000.00	\$ 16,047.69	-\$ 18,000.00	\$ 87,000.00	18.45%

Title: Engineering Administration

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment	Revised Budget as at 31 March 2022	
Engineering	Traffic Counters	Cash	\$ 5,000.00	\$ 2,537.00	\$ -	\$ -	\$ 2,537.00	0.00%
Director Engineering	Vehicle Replacement	Cash	\$ -	\$ 45,000.00	\$ -	\$ -	\$ 45,000.00	0.00%
Engineering	Emlid Dual Frequency GNSS Mapping Kit	Cash	\$ -	\$ 2,463.00	\$ 2,462.88	\$ -	\$ 2,463.00	100.00%
				\$ -			\$ -	
			\$ 5,000.00	\$ 50,000.00	\$ 2,462.88	\$ -	\$ 50,000.00	4.93%

Title: Depot Administration and Management

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment	Revised Budget as at 31 March 2022	
Various Depots	Capital Improvements	Cash / Plant Replacement Reserve	\$ 50,000.00	\$ 47,000.00	\$ -	-\$ 25,100.00	\$ 21,900.00	0.00%
Culcairn Depot	Stores Roller Door	Cash		\$ 3,000.00	\$ 3,000.00	\$ -	\$ 3,000.00	100.00%
Jindera Depot	Bridge/Maintenace Shed Roller Door	Cash		\$ -	\$ -	\$ 8,800.00	\$ 8,800.00	0.00%
Jindera Depot	Mesh Wall & PA Door	Cash		\$ -	\$ -	\$ 5,500.00	\$ 5,500.00	
Jindera Depot	Power/Data Cable	Cash		\$ -	\$ -	\$ 10,800.00	\$ 10,800.00	
			\$ 50,000.00	\$ 50,000.00	\$ 3,000.00	\$ -	\$ 50,000.00	6.00%

Title: Plant Replacement

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment	Revised Budget as at 31 March 2022	
Plant Purchases	Capital expenditure as per plant replacement program	Plant Replacement Reserve	\$ 1,218,000.00	\$ 1,218,000.00	\$ 933,577.54	\$ -	\$ 1,218,000.00	76.65%
				\$ -	\$ -	\$ -	\$ -	
			\$ 1,218,000.00	\$ 1,218,000.00	\$ 933,577.54	\$ -	\$ 1,218,000.00	76.65%

Total Administration			\$ 1,373,000.00	\$ 1,470,327.00	\$ 957,415.51	-\$ 18,000.00	\$ 1,452,327.00	65.92%
----------------------	--	--	-----------------	-----------------	---------------	---------------	-----------------	--------

Public Order & Safety

Title: Animal Control

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	
				\$ -	\$ -	\$ -	\$ -	
			\$ -	\$ -	\$ -	\$ -	\$ -	

Title: Fire Services

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	
				\$ -	\$ -	\$ -	\$ -	
Bucki RFB	Mezzanine Floor	RFFF Funding		\$ 13,655.00	\$ 13,654.55	\$ -	\$ 13,655.00	100.00%
Central Holbrook RFB	Mezzanine Floor	RFFF Funding		\$ 11,182.00	\$ 11,181.82	\$ -	\$ 11,182.00	100.00%
				\$ -	\$ -	\$ -	\$ -	
			\$ -	\$ 24,837.00	\$ 24,836.37	\$ -	\$ 24,837.00	200.00%
Total Public Order & Safety			\$ -	\$ 24,837.00	\$ 24,836.37	\$ -	\$ 24,837.00	100.00%

Health Administration

Title: Health Administration

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	
				\$ -	\$ -	\$ -	\$ -	
				\$ -	\$ -	\$ -	\$ -	
			\$ -	\$ -	\$ -	\$ -	\$ -	
Total Health Administration			\$ -	\$ -	\$ -	\$ -	\$ -	

Environment

Title: Waste Management

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment	Revised Budget as at 31 March 2022	
Landfill Stations - to be determined	Capital Works	Cash		\$ -	\$ -	\$ -	\$ -	
Culcairn Landfill	Remote Access and Weighbridge	Uncompleted Works / Waste Management Reserve		\$ 264,398.00	\$ 145,404.75	\$ -	\$ 264,398.00	54.99%
				\$ -	\$ -	\$ -	\$ -	
			\$ -	\$ 264,398.00	\$ 145,404.75	\$ -	\$ 264,398.00	54.99%

Title: Stormwater Drainage

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Adjustment Required	Revised Budget as at 31 March 2022	
Molkentin Road, Jindera (Land Acq year 1 - Build year 2)	Year 2 Construct Open Drainage and Install New Culvert Under Molkenti	Uncompleted Works	\$ -	\$ 312,527.00	\$ -	\$ -	\$ 312,527.00	0.00%
Fahey Crescent, Culcairn		Uncompleted Works		\$ 30,000.00	\$ -	\$ -	\$ 30,000.00	0.00%
Gerogery Township Drainage	Upgrade of Drainage in Gerogery	Uncompleted Works/LRCIP		\$ 87,008.00	\$ 8,395.80	\$ -	\$ 87,008.00	9.65%
Gerogery Township Drainage	Upgrade of Drainage in Gerogery	Uncompleted Works/LRCIP		\$ -	\$ 375.90	\$ -	\$ -	
Balfour Street Drainage	Trunk Drainage & Replace K&G	Uncompleted Works/LRCIP		\$ 163,360.00	\$ 12,125.87	\$ 815,000.00	\$ 978,360.00	1.24%
Flood mitigation Works	Culcairn & Holbrook	Subject to Grant		\$ -	\$ -	\$ -	\$ -	
Brownrigg St Morven	Install Underground Draining and regrade table drains and driveway culverts	50% S7.12 Contribution Plan, 50% cash	\$ 200,000.00	\$ 200,000.00	\$ 9,358.00	\$ -	\$ 200,000.00	4.68%
Commercial St, Walla	Modify drainage/kerb and channel and install disabled bay outside of medical centre	Cash	\$ 70,000.00	\$ 70,000.00	\$ -	\$ -	\$ 70,000.00	0.00%
Ivor ST, Henty	Modify drainage/kerb and channel and install disabled bay outside of medical centre	Cash	\$ 30,000.00	\$ 30,000.00	\$ 2,415.00	\$ -	\$ 30,000.00	8.05%
Culcairn	Flood Mitigation Works	S7.12 Contribution Plan/Uncompleted Works	\$ 176,788.00	\$ 237,882.00	\$ -	\$ -	\$ 237,882.00	0.00%
Henty	Flood Mitigation Works	S7.12 Contribution Plan	\$ 26,212.00	\$ 26,212.00	\$ -	\$ -	\$ 26,212.00	0.00%
Urana Street, Jindera (bw Molkentin Road & Pioneer Drive) Total				\$ -	\$ 997.50	\$ -	\$ -	
				\$ -	\$ -		\$ -	
			\$ 503,000.00	\$ 1,156,989.00	\$ 33,668.07	\$ 815,000.00	\$ 1,971,989.00	1.71%
Total Environment			\$ 503,000.00	\$ 1,421,387.00	\$ 179,072.82	\$ 815,000.00	\$ 2,236,387.00	8.01%

Community Services & Education

Title: Family Day Care

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment	Revised Budget as at 31 March 2022	
			\$ -	\$ -	\$ -	\$ -	\$ -	
			\$ -	\$ -	\$ -	\$ -	\$ -	

Title: Children Services - Henty

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment	Revised Budget as at 31 March 2022	
			\$ -	\$ -	\$ -	\$ -	\$ -	
			\$ -	\$ -	\$ -	\$ -	\$ -	

Title: Children Services - Holbrook

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment	Revised Budget as at 31 March 2022	
Holbrook Children Services	Air Conditioner	Children Services Reserve	\$ -	\$ 3,364.00	\$ 3,363.90	\$ -	\$ 3,364.00	100.00%
			\$ -	\$ 3,364.00	\$ 3,363.90	\$ -	\$ 3,364.00	100.00%

Title: Youth Services

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment	Revised Budget as at 31 March 2022	
				\$ -	\$ -	\$ -	\$ -	
			\$ -	\$ -	\$ -	\$ -	\$ -	

Title: Community Housing

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment	Revised Budget as at 31 March 2022	
Community Housing	Refurbishment	Culcairn Community Housing Reserve	\$ 24,000.00	\$ 11,300.00	\$ -	\$ -	\$ 11,300.00	0.00%
15 Black Street, Culcain	Lino Replacement and Repainting	Culcairn Community Housing Reserve		\$ 12,700.00	\$ 12,698.50	\$ -	\$ 12,700.00	99.99%
			\$ 24,000.00	\$ 24,000.00	\$ 12,698.50	\$ -	\$ 24,000.00	52.91%

Title: Frampton Court Rental Units

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment	Revised Budget as at 31 March 2022	
Frampton Court	Refurbishment	Frampton Court Reserve	\$ 24,000.00	\$ 35,000.00	\$ -	-\$ 30,047.00	\$ 4,953.00	0.00%
Unit 9 Frampton Court, Holbrook	Lino Replacement	Frampton Court Reserve		\$ 3,500.00	\$ 3,500.00	\$ -	\$ 3,500.00	100.00%
Painting	Painting	Frampton Court Reserve		\$ -	\$ 30,046.90	\$ 30,047.00	\$ 30,047.00	
				\$ -	\$ -	\$ -	\$ -	
			\$ 24,000.00	\$ 38,500.00	\$ 33,546.90	\$ -	\$ 38,500.00	87.13%

Title: Kala Court Rental Units

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment	Revised Budget as at 31 March 2022	
Kala Court	Refurbishment	Kala Court Rental Units Reserve	\$ 28,000.00	\$ 24,900.00	\$ -	-\$ 2,246.00	\$ 22,654.00	0.00%
Unit 3 Kala Court, Holbrook	Carpet Replacement	Kala Court Rental Units Reserve		\$ 3,100.00	\$ 5,345.45	\$ 2,246.00	\$ 5,346.00	
			\$ 28,000.00	\$ 28,000.00	\$ 5,345.45	\$ -	\$ 28,000.00	19.09%

Title: Kala Court Self Funded Units

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment	Revised Budget as at 31 March 2022	
Kala Court	Refurbishment	Kala Court Self Funded Units Reserve	\$ 28,000.00	\$ 25,600.00	\$ -		\$ 25,600.00	0.00%
Unit 6 Kala Court, Holbrook	Lino replacement	Kala Court Self Funded Units Reserve		\$ 2,400.00	\$ 2,400.00		\$ 2,400.00	100.00%
			\$ 28,000.00	\$ 28,000.00	\$ 2,400.00	\$ -	\$ 28,000.00	8.57%

Title: Culcairn Aged Care Rental Units

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment	Revised Budget as at 31 March 2022	
Aged Care Unit Refurbishment	Refurbishment	Culcairn Aged Care Rental Units Reserve	\$ 15,000.00	\$ 12,462.00	\$ -		\$ 12,462.00	0.00%
Unit 1 - 9 Elizabeth Street Culcairn	New Airconditioner	Culcairn Aged Care Rental Units Reserve		\$ 2,538.00	\$ 2,538.00		\$ 2,538.00	100.00%
				\$ -		\$ -	\$ -	
			\$ 15,000.00	\$ 15,000.00	\$ 2,538.00	\$ -	\$ 15,000.00	16.92%

Title: Jindera Aged Care Rental Units

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment	Revised Budget as at 31 March 2022	
Aged Care Unit Refurbishment	Refurbishment	Jindera Aged Care Rental Units Reserve	\$ 15,000.00	\$ 6,674.00	\$ -		\$ 6,674.00	0.00%
Unit 3 - 84 Creek Street, Jindera	Carpet Replacement & Repainting	Jindera Aged Care Rental Units Reserve		\$ 8,326.00	\$ 8,326.10		\$ 8,326.00	
			\$ 15,000.00	\$ 15,000.00	\$ 8,326.10	\$ -	\$ 15,000.00	55.51%

Total Community Services & Education			\$ 134,000.00	\$ 151,864.00	\$ 68,218.85	\$ -	\$ 151,864.00	44.92%
--------------------------------------	--	--	---------------	---------------	--------------	------	---------------	--------

Housing & Community Amenities

Title: Cemeteries

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment	Revised Budget as at 31 March 2022	
Various Cemeteries	To be determined	Cash	\$ 5,000.00	\$ 8,235.00			\$ 8,235.00	0.00%
				\$ -			\$ -	
			\$ 5,000.00	\$ 8,235.00	\$ -	\$ -	\$ 8,235.00	0.00%

Title: Town Planning

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment	Revised Budget as at 31 March 2022	
				\$ -	\$ -		\$ -	
				\$ -			\$ -	
			\$ -	\$ -	\$ -	\$ -	\$ -	0.00%

Title: Public Conveniences

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment	Revised Budget as at 31 March 2022	
Construct new Holbrook CBD Toilet	Public Toilets Upgrade	Cash	\$ 40,000.00	\$ 40,000.00	\$ -		\$ 40,000.00	0.00%
Gallipoli Victoria Cross Rest Area, Holbrook Toilet Upgrade	Public Toilets Upgrade	Uncompleted Works		\$ 40,000.00	\$ -		\$ 40,000.00	0.00%
Morgans Lookout	Public Toilets Upgrade	LRCIP		\$ 16,674.00	\$ 1,463.31		\$ 16,674.00	8.78%
Ten Mile Creek Gardens	Changing Places Facility	LRCIP		\$ 14,059.00	\$ 57,960.25	\$ 18,901.00	\$ 32,960.00	175.85%
Walbundrie	Walbundrie Comfort Stop	LRCIP / Villages Vote	\$ -	\$ 62,876.00	\$ 132,536.01		\$ 62,876.00	210.79%
			\$ 40,000.00	\$ 173,609.00	\$ 191,959.57	\$ 18,901.00	\$ 192,510.00	99.71%

Title: Council Owned Housing

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment	Revised Budget as at 31 March 2022	
Lyne Street, Henty - Doctors Residence	Refurbishment	Council Owned Housing Reserve	\$ 10,000.00	\$ -	\$ -		\$ -	
46 Young Street, Holbrook - Pool House	Air Conditioner			\$ 6,000.00	\$ 3,119.10		\$ 6,000.00	51.99%
				\$ -			\$ -	
			\$ 10,000.00	\$ 6,000.00	\$ 3,119.10	\$ -	\$ 6,000.00	51.99%

Title: Other Community Amenities

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment	Revised Budget as at 31 March 2022	
Wirraminna Environmental Education Centre	Public Toilets Upgrade	Drought Communities Funding/ Committee Contribution		\$ 9,276.00	\$ 9,276.00		\$ 9,276.00	100.00%
			\$ -	\$ 9,276.00	\$ 9,276.00	\$ -	\$ 9,276.00	100.00%

Total Housing & Community Amenities			\$ 55,000.00	\$ 197,120.00	\$ 204,354.67	\$ 18,901.00	\$ 216,021.00	94.60%
-------------------------------------	--	--	--------------	---------------	---------------	--------------	---------------	--------

Water Supplies

Title: Villages Water Supply

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	
Villages Water Supply	Jindera - Pioneer Drive (West to Bungowannah Road) upgrade 100mm water main to 150mmx 450m	Water Fund Reserves	\$ 160,000.00	\$ 160,000.00	\$ -		\$ 160,000.00	0.00%
Villages Water Supply	New Service Connections	Water Fund Reserves		\$ 23,837.00	\$ 29,315.87	\$ 5,479.00	\$ 29,316.00	100.00%
Villages Water Supply	Jindera Gap - Solar Panel	Water Fund Reserves		\$ 3,250.00	\$ 3,250.00		\$ 3,250.00	100.00%
Villages Water Supply	Jindera Recreation Ground - Meter Connection	Water Fund Reserves	\$ 8,000.00	\$ 8,000.00	\$ -		\$ 8,000.00	0.00%
			\$ 168,000.00	\$ 195,087.00	\$ 32,565.87	\$ 5,479.00	\$ 200,566.00	16.24%

Title: Culcairn Water Supply

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	
Culcairn Water Supply	Water Mains Replacement	Water Fund Reserves	\$ 50,000.00	\$ 50,000.00	\$ 2,400.00		\$ 50,000.00	4.80%
Culcairn Water Supply	Telemetry/Online Monitoring	Water Fund Reserves	\$ 30,000.00	\$ 30,000.00	\$ 21,300.00	-\$ 8,700.00	\$ 21,300.00	100.00%
Culcairn Water Supply	New Service Connections	Water Fund Reserves		\$ 2,245.00	\$ 3,320.22	\$ 7,755.00	\$ 10,000.00	33.20%
Culcairn Water Supply	Black St Reservoir Business Case	25% Water Fund Reserves/ 75% Grant confirmed		\$ -	\$ 53,060.05	\$ 53,060.00	\$ 53,060.00	100.00%
Culcairn Water Supply	Black St Reservoir Renewal/Upgrade	25% Water Fund Reserves/ 75% Subject to Grant	\$ 1,000,000.00	\$ 1,000,000.00	\$ -		\$ 1,000,000.00	0.00%
Culcairn Water Supply	Chlorine Dosing Pump (2007 - 8 yrs)	Water Fund Reserves	\$ 10,000.00	\$ 10,000.00	\$ -		\$ 10,000.00	0.00%
Culcairn Water Supply	Water Service Replacement	Water Fund Reserves	\$ 10,000.00	\$ 10,000.00	\$ -		\$ 10,000.00	0.00%
Culcairn Water Supply	Bore 1 Pump Replacement (2015- 6 yrs.)	Water Fund Reserves		\$ 12,918.00	\$ 12,917.95		\$ 12,918.00	100.00%
Culcairn Water Supply	Chlorine Analyser	Water Fund Reserves		\$ 16,110.00	\$ 18,335.26	\$ 2,225.00	\$ 18,335.00	100.00%
			\$ 1,100,000.00	\$ 1,131,273.00	\$ 111,333.48	\$ 54,340.00	\$ 1,185,613.00	9.39%

Total Water Supplies	\$ 1,268,000.00	\$ 1,326,360.00	\$ 143,899.35	\$ 59,819.00	\$ 1,386,179.00	10.38%
----------------------	-----------------	-----------------	---------------	--------------	-----------------	--------

Sewerage Services

Title: Burrumbuttock Sewer Scheme

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	
Burrumbuttock Sewer	New Oxidation Ponds	Sewerage Funds Reserve		\$ -			\$ -	
Burrumbuttock Sewer	STW Pump Replacement	Sewerage Funds Reserve		\$ -			\$ -	
			\$ -	\$ -	\$ -	\$ -	\$ -	

Title: Jindera Sewer Scheme

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	
Jindera Sewer	Upgrade Wastewater Treatment Business Case	25% Sewer Fund Reserves/ 75% Grant confirmed		\$ -			\$ -	
Jindera Sewer	SPS - Telemetry/Data Logger Monitoring		\$ 40,000.00	\$ 40,000.00	\$ 38,430.00	-\$ 1,570.00	\$ 38,430.00	100.00%
Jindera Sewer	Upgrade Wastewater Treatment Plant	25% Sewer Fund Reserves/ 75% Subject to Grant	\$ 4,500,000.00	\$ 4,500,000.00	\$ -		\$ 4,500,000.00	0.00%
Jindera Sewer	Purchase of Land - Jindera Wastewater Treatment Plant	Sewerage Funds Reserve	\$ -	\$ -	\$ -		\$ -	
Jindera Sewer	Sewer Main Relining	Sewerage Funds Reserve	\$ 3,000.00	\$ 3,000.00	\$ -		\$ 3,000.00	0.00%
Jindera Sewer	SPS1, Invet Valve	Sewerage Funds Reserve		\$ 76.00	\$ 76.14		\$ 76.00	100.18%
Jindera Sewer	SPS Pump Replacement PS No 4 - Pump 1 (2003-25yrs)	Sewerage Funds Reserve		\$ -	\$ 4,121.93	\$ 4,122.00	\$ 4,122.00	100.00%
Jindera Sewer	SPS Pump Replacement PS No 3	Sewerage Funds Reserve		\$ -	\$ 4,121.93	\$ 4,122.00	\$ 4,122.00	100.00%
Jindera Sewer	Replace PLC & Switch Board Upgrade	Sewerage Funds Reserve		\$ 30,000.00	\$ 30,000.00		\$ 30,000.00	100.00%
			\$ 4,543,000.00	\$ 4,573,076.00	\$ 76,750.00	\$ 6,674.00	\$ 4,579,750.00	1.68%

Title: Culcairn Sewer Scheme

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	
Culcairn Sewer	Sewer Main Relining	Sewerage Funds Reserve	\$ 5,000.00	\$ 5,000.00	\$ 6,000.00	\$ 5,000.00	\$ 10,000.00	60.00%
Culcairn Sewer	Solar Panels	Sewerage Funds Reserve		\$ 2,333.00	\$ 2,333.27		\$ 2,333.00	100.01%
Culcairn Sewer	Telemetry	Sewerage Funds Reserve	\$ 50,000.00	\$ 50,000.00	\$ 47,800.00	-\$ 2,200.00	\$ 47,800.00	100.00%
				\$ -			\$ -	
			\$ 55,000.00	\$ 57,333.00	\$ 56,133.27	\$ 2,800.00	\$ 60,133.00	93.35%

Title: Henty Sewer Scheme

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment	Revised Budget as at 31 March 2022	
Henty Sewer	Sewer Main Relining	Sewerage Funds Reserve	\$ 5,000.00	\$ 5,000.00	\$ 11,360.00	\$ 10,000.00	\$ 15,000.00	75.73%
Henty Sewer	Solar Power	Sewerage Funds Reserve		\$ 2,333.00	\$ 2,333.27		\$ 2,333.00	100.01%
Henty Sewer	PS No1 - Pump 1 Replacement (1996-25yrs)	Sewerage Funds Reserve	\$ 10,000.00	\$ 10,000.00	\$ -		\$ 10,000.00	0.00%
Henty Sewer	Replace PLC & Switch Board Upgrade (2003- 20yrs)	Sewerage Funds Reserve	\$ 40,000.00	\$ 44,227.00	\$ 44,227.27		\$ 44,227.00	100.00%
			\$ 55,000.00	\$ 61,560.00	\$ 57,920.54	\$ 10,000.00	\$ 71,560.00	80.94%

Title: Holbrook Sewer Scheme

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment	Revised Budget as at 31 March 2022	
Holbrook Sewer	Sewer main relining	Sewerage Funds Reserve	\$ 15,000.00	\$ 15,000.00	\$ 8,210.00		\$ 15,000.00	54.73%
Holbrook Sewer	Sewer main relining - 10 mile creek crossing	Sewerage Funds Reserve	\$ -	\$ -	\$ -	\$ 40,000.00	\$ 40,000.00	0.00%
Holbrook Sewer	Extend Sewer - 18 Bath Street, Holbrook	Sewerage Funds Reserve		\$ 11,250.00	\$ 11,250.00		\$ 11,250.00	100.00%
Holbrook Sewer	Solar Power	Sewerage Funds Reserve		\$ 2,333.00	\$ 2,333.27		\$ 2,333.00	100.01%
Holbrook Sewer	SPS 1- Replace old switch controller for pumps	Sewerage Funds Reserve	\$ 12,000.00	\$ 12,000.00	\$ -		\$ 12,000.00	0.00%
Holbrook Sewer	Sludge Digester Mixer Renewal	Sewerage Funds Reserve	\$ -	\$ 8,300.00	\$ 8,300.28		\$ 8,300.00	100.00%
				\$ -			\$ -	
			\$ 27,000.00	\$ 48,883.00	\$ 30,093.55	\$ 40,000.00	\$ 88,883.00	33.86%

Title: Walla Walla Sewer Scheme

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment	Revised Budget as at 31 March 2022	
Walla Walla Sewer	Sewer main relining	Sewerage Funds Reserve	\$ 5,000.00	\$ 5,000.00	\$ 5,400.00	\$ 5,000.00	\$ 10,000.00	54.00%
Walla Walla Sewer	Replace PLC & Switch Board Upgrade (2003- 20yrs)	Sewerage Funds Reserve	\$ 40,000.00	\$ 40,000.00	\$ -		\$ 40,000.00	0.00%
Walla Walla Sewer	Solar Power	Sewerage Funds Reserve		\$ 2,334.00	\$ 2,333.27		\$ 2,334.00	99.97%
				\$ -			\$ -	
			\$ 45,000.00	\$ 47,334.00	\$ 7,733.27	\$ 5,000.00	\$ 52,334.00	14.78%

Total Sewerage Services			\$ 4,725,000.00	\$ 4,788,186.00	\$ 228,630.63	\$ 64,474.00	\$ 4,852,660.00	4.71%
-------------------------	--	--	-----------------	-----------------	---------------	--------------	-----------------	-------

Recreation & Culture

Title: Halls

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	
Various Halls	To be determined	Uncompleted Works		\$ 11,000.00	\$ -		\$ 11,000.00	0.00%
Jindera	Multi Purpose Stadium	Grant to be confirmed		\$ 6,650.00	\$ -		\$ 6,650.00	0.00%
Carabost	Fencing	Carabost Hall Reserve	\$ 2,500.00	\$ 2,500.00	\$ -		\$ 2,500.00	0.00%
Holbrook	Exit Doors	Cash	\$ 5,000.00	\$ 5,000.00	\$ -		\$ 5,000.00	0.00%
Lankeys Creek Hall	Ceiling	Bushfire Communities Resilience and Economic Recovery Fund Round 2		\$ -	\$ 18,636.37	\$ 18,636.00	\$ 18,636.00	100.00%
			\$ 7,500.00	\$ 25,150.00	\$ 18,636.37	\$ 18,636.00	\$ 43,786.00	42.56%

Title: Libraries

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment	Revised Budget as at 31 March 2022	
Holbrook	Library Refurbishment	Uncompleted Works/Grant	\$ -	\$ 209,696.00	\$ 101,387.00		\$ 209,696.00	48.35%
Holbrook - Meeting Room	Tech Upgrade	Uncompleted Works		\$ 12,820.00	\$ -		\$ 12,820.00	0.00%
			\$ -	\$ 222,516.00	\$ 101,387.00	\$ -	\$ 222,516.00	45.56%

Title: Museums

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment	Revised Budget as at 31 March 2022	
Headlie Taylor Header Museum	Touchscreen Awning	Grant		\$ -	\$ 2,223.64	\$ 2,224.00	\$ 2,224.00	99.98%
				\$ -	\$ -		\$ -	
			\$ -	\$ -	\$ 2,223.64	\$ 2,224.00	\$ 2,224.00	99.98%

Title: Swimming Pools

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment	Revised Budget as at 31 March 2022	
Culcairn Pool	Balance Tank/Filtration Plant	Uncompleted Works		\$ 50,000.00	\$ -		\$ 50,000.00	0.00%
Walla Walla Pool	Amenities Upgrade	Uncompleted Works		\$ 30,000.00	\$ -		\$ 30,000.00	0.00%
Culcairn Pool	Backup Pump (Culcairn)	Uncompleted Works		\$ 6,000.00	\$ -		\$ 6,000.00	0.00%
Culcairn Pool	Watering System	Cash	\$ 10,000.00	\$ 10,000.00	\$ -		\$ 10,000.00	0.00%
Culcairn Pool	Painting	Cash	\$ 30,000.00	\$ 30,000.00	\$ -		\$ 30,000.00	0.00%
Jindera Pool	Sand Filter Replacement	Cash	\$ 30,000.00	\$ 30,000.00	\$ -		\$ 30,000.00	0.00%
Henty Pool	Exhaust Fans	Cash	\$ 2,600.00	\$ 2,600.00	\$ -		\$ 2,600.00	0.00%
Holbrook Pool	Exhaust Fans	Cash	\$ 2,600.00	\$ 2,600.00	\$ -		\$ 2,600.00	0.00%
Jindera Pool	Wall Tiling	Cash	\$ 10,000.00	\$ 10,000.00	\$ -		\$ 10,000.00	0.00%
Various	Pool Cleaner Replacements	Uncompleted Works	\$ -	\$ 7,000.00	\$ -		\$ 7,000.00	0.00%
Jindera Pool	Toilet Facilities Upgrade	Uncompleted Works		\$ 20,000.00	\$ -		\$ 20,000.00	0.00%
Walla Walla Pool	Electrical upgrade - Kitchen Area	Uncompleted Works		\$ 5,000.00	\$ -		\$ 5,000.00	0.00%
Jindera Pool	Shade - South Side	Cash/Contribution by Committee (\$2.5k)	\$ 5,000.00	\$ 5,000.00	\$ -		\$ 5,000.00	0.00%
				\$ -	\$ -		\$ -	
			\$ 90,200.00	\$ 208,200.00	\$ -	\$ -	\$ 208,200.00	0.00%

Title: Sporting Fields & Recreation Grounds

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	
Jindera Skatepark	Repairs to Drink Bubbler - Move to Maintenance	Cash	\$ -	\$ -	\$ 371.70		\$ -	
Culcairn, Henty, Holbrook and Jindera Ovals	Renovation works	Cash	\$ 50,000.00	\$ -	\$ -		\$ -	
Culcairn Sportsground	Upgrade of Playing Surface	Cash	\$ -	\$ -	\$ 3,154.69		\$ -	
Henty Rec Ground	Upgrade of Playing Surface	Cash	\$ -	\$ -	\$ 3,154.69		\$ -	
Henty Sportsground	Connection to Sewer	Cash		\$ -	\$ 23,635.50		\$ -	
Jindera Rec Ground	Upgrade of Playing Surface	Cash	\$ -	\$ -	\$ 8,965.38		\$ -	
Holbrook Sportsground	Upgrade of Playing Surfaces	Drought Communities		\$ -	\$ 9,327.64		\$ -	
Holbrook Rec Ground	Installation of new stormwater drainage	Cash	\$ 75,000.00	\$ 75,000.00	\$ 86,382.08		\$ 75,000.00	115.18%
Walbundrie	Upgrade of Playing Surface	Uncompleted Works	\$ -	\$ 7,854.00	\$ -		\$ 7,854.00	0.00%
Burrumbuttock	New Bore	Uncompleted Works	\$ -	\$ 36,160.00	-\$ 2,175.00		\$ 36,160.00	-6.01%
Walla Walla Sportsground	New Function Rooms, Kiosk & Amenities	Uncompleted Works	\$ -	\$ 6,225.00	\$ -		\$ 6,225.00	0.00%
Burrumbuttock Rec Ground	Multipurpose Community Centre	Cash		\$ 1,965,779.00	\$ -		\$ 1,965,779.00	0.00%
Brocklesby Recreation Reserve	New Function Rooms			\$ -	\$ 18,928.63		\$ -	
Walla Walla	Shared Paths	Stronger Country Communities/S7.12 Plan (\$100k)		\$ 187,975.00	\$ 340,898.51		\$ 187,975.00	181.35%
Holbrook Sporting Complex	Multipurpose Function Room and Catering Facilities Including catering E	Various		\$ 1,938,908.00	\$ 1,827,305.15		\$ 1,938,908.00	94.24%
Brocklesby Recreation Reserve	Female Friendly Change Rooms	Various		\$ -	\$ 245,009.69		\$ -	
Holbrook Sportsground	Sheepyard Panels & Stackable Storage Bins	Showground Stimulus		\$ 15,509.00	\$ 16,275.00		\$ 15,509.00	104.94%
Holbrook Sportsground	Fabricate Portable Cattle Stalls	Showground Stimulus		\$ 82,000.00	\$ 86,100.00		\$ 82,000.00	105.00%
Walbundrie Recreation Ground	Erect Shelter Sheds and Install Solar Panels	Showground Stimulus		\$ 119,122.00	\$ 125,067.14		\$ 119,122.00	104.99%
Walbundrie Recreation Ground	Multipurpose Shed	Showground Stimulus		\$ -	\$ 101,223.83		\$ -	
Henty Showground	Henty Sportsground Function Room extensions & refurbishment	Various		\$ 1,159,702.00	\$ 468,570.15		\$ 1,159,702.00	40.40%
Henty Showground	Fence Replacement	Cash		\$ 10,026.56	\$ 10,026.56		\$ 10,026.56	100.00%
Walla Walla North Tennis Club	Fence Upgrade	Riverina Water Grant		\$ 15,000.00	\$ 15,750.00		\$ 15,000.00	105.00%
Brocklesby Recreation Reserve	Solar & Battery Installation	Grant & Committee		\$ -	\$ -	\$ 55,220.00	\$ 55,220.00	0.00%
			\$ 125,000.00	\$ 5,619,260.56	\$ 3,387,971.34	\$ 55,220.00	\$ 5,674,480.56	59.71%

Title: Parks & Gardens

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Adjustment Required	Revised Budget as at 31 March 2022	
To be determined	Parks & Gardens Improvements	Cash		\$ -			\$ -	
Jindera	Adventure Playground Jindera	Funded from Land sales		\$ -	\$ 1,575.00		\$ -	
Holbrook Skate Park	Upgrade (Completion of Concrete Bowl)	Uncompleted Works		\$ 50,000.00	\$ 47,884.78		\$ 50,000.00	95.77%
Walla Walla Sportsground	Walla Walla Skate Park	Uncompleted Works (\$50K)/ LRCIP (\$150k)		-\$ 20,772.00	\$ 2,773.05		-\$ 20,772.00	-13.35%
Memorial Park Henty	Replace Playground Edging	Uncompleted Works		\$ -	\$ 165.18		\$ -	
Undertake clean up of Government Dam Reserve	Henty	Uncompleted Works		\$ 7,749.00	\$ -		\$ 7,749.00	0.00%
Jindera Village Green	Hot mix paths	LRCIP		\$ 10,964.00	\$ -		\$ 10,964.00	0.00%
Holbrook Gallipoli Victoria Cross Rest Area (Sub Park)	Install Shade Sail over Playground/Park Furniture Upgrade	Cash		\$ -	\$ -		\$ -	
Holbrook 10 Mile Creek Park	Install new shade over new all abilities play items	Cash	\$ 15,000.00	\$ 15,000.00	\$ 17,900.00	\$ 2,900.00	\$ 17,900.00	100.00%
Holbrook Library	Install footpath outside of Holbrook Library in Park to link disabled carpark	Cash	\$ 10,000.00	\$ 10,000.00	\$ -		\$ 10,000.00	0.00%
Culcarim	Relocation of Eric Thomas Park Footbridge	Grant		\$ 50,000.00	\$ -		\$ 50,000.00	0.00%
Walla Walla	Walla Walla Fitness Park	Grant		\$ 20,000.00	\$ 20,000.00		\$ 20,000.00	100.00%
				\$ -	\$ -		\$ -	
			\$ -	\$ -	\$ -		\$ -	
			\$ 25,000.00	\$ 142,941.00	\$ 90,298.01	\$ 2,900.00	\$ 145,841.00	61.92%

Total Recreation & Culture	\$ 247,700.00	\$ 6,218,067.56	\$ 3,600,516.36	\$ 78,980.00	\$ 6,297,047.56	57.18%
----------------------------	---------------	-----------------	-----------------	--------------	-----------------	--------

Manufacturing & Mining

Title: Building Control

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment	Revised Budget as at 31 March 2022	
Environmental Health & Building Surveyor	Vehicle Replacement	Uncompleted Works	\$ -	\$ 40,000.00			\$ 40,000.00	0.00%
				\$ -			\$ -	
			\$ -	\$ 40,000.00	\$ -	\$ -	\$ 40,000.00	0.00%

Total Manufacturing & Mining	\$ -	\$ 40,000.00	\$ -	\$ -	\$ 40,000.00	0.00%
------------------------------	------	--------------	------	------	--------------	-------

Transport & Communications

Title: Road Construction Program - Rural

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	
Grubben Road Rail Crossing	Completion of Henty Rail Crossing Project	To be determined	\$ -	\$ 1,348,032.70	\$ 1,659,654.23	\$ 311,621.53	\$ 1,659,654.23	100.00%
Tunnel Road	Tunnel Road Reconstruction Works - Olsen	Uncompleted Works		\$ 5,648.00	\$ -	\$ -	\$ 5,648.00	0.00%
Engineering Works	Survey and Design + Environmental Works Programs	Cash	\$ 40,000.00	\$ 40,000.00	\$ 391,275.27	\$ -	\$ 40,000.00	978.19%
Coppabella Road - Completely Grant Funded	Reconstruct 8km Commencing 8km from Tumbarumba Road to Millswood Road + One New Bridge	100% Funded		\$ -	\$ -	\$ -	\$ -	
Fellow Hills Road	Reconstruction of 4km starting Coach Rd	Total Cost \$1.4m - Grant \$1.05m approved	\$ 1,050,000.00	\$ 1,721,970.00	\$ 394,462.43	-\$ 671,970.00	\$ 1,050,000.00	37.57%
Bloomfield Road	Replace bridge with causeway and culvert	Total Cost \$240k. Grant \$180K Cash \$60k	\$ 240,000.00	\$ 267,000.00	\$ 122,138.97	-\$ 27,000.00	\$ 240,000.00	50.89%
Coppabella Road	Undertake repair works first 4km from Tumbarumba Rd and repair bridge over Coppabella Creek	Cash	\$ 300,000.00	\$ 300,000.00	\$ 19,556.20	\$ -	\$ 300,000.00	6.52%
Gerogery Road	Reconstruct from Gerogery West to Shire Boundary Total 4.5km	Grant						
Burrumbuttock Brockelsby Road			\$ 1,960,000.00	\$ 1,960,000.00	\$ 164,540.36	\$ -	\$ 1,960,000.00	8.39%
				\$ -	\$ 930.62	\$ -	\$ -	
	Reconstruction of 4km Brocklesby Balldale Road to Woodland Road	RMS Funded / \$450k in 2022-23 budget from R2R - Total \$1761255		\$ -	\$ -	\$ 1,311,255.00	\$ 1,311,255.00	0.00%
To be determined								
			\$ 3,590,000.00	\$ 5,642,650.70	\$ 2,752,558.08	\$ 923,906.53	\$ 6,566,557.23	41.92%

Title: Road Construction Program - Rural - (Roads to Recovery)

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	
Gerogery Road	Reconstruct from Gerogery West to Shire Boundary Total 4.5km	Roads to Recovery Funding	\$ 650,000.00	\$ 650,000.00	\$ -	\$ -	\$ 650,000.00	0.00%
Fellow Hills Road	Reconstruction of 4km starting Coach Rd	Total Cost \$1.4m - Grant \$1.05m approved	\$ 350,000.00	\$ 350,000.00	\$ 350,000.00	\$ -	\$ 350,000.00	100.00%
Cummings Road - Total Project Cost \$2.22m - Grant lodged for	Reconstruct and Widen Remaining 6 km to Olympic Highway (Subject to Grant)	RMS Funded		\$ -	\$ 345,637.88	\$ 345,637.00	\$ 345,637.00	100.00%
To be determined				\$ -	\$ -	\$ -	\$ -	
			\$ 1,000,000.00	\$ 1,000,000.00	\$ 695,637.88	\$ 345,637.00	\$ 1,345,637.00	200.00%

Title: Road Construction Program - Urban

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	
Croft Street Holbrook	Reconstruct Kerb and Channel and Install Drainage	Uncompleted Works		\$ 310,478.32	\$ 321,984.08	\$ -	\$ 310,478.32	103.71%
Urana Street/Pioneer Drive, Jindera	Construction of Roundabout	(Funding \$250k Regional Rd, \$100k \$7.12 , \$150 RTR Total \$500k)	\$ 100,000.00	\$ 100,000.00	\$ -	\$ -	\$ 100,000.00	0.00%
Woomargama	Streetscape Works	Cash		\$ -	\$ 41.95	\$ -	\$ -	
Pioneer Drive, Jindera	Pech Avenue to Jindera Street + Streetlighting to Urana Street (includes	Roads to Recovery Funding		\$ 1,659.00	\$ 1,659.42	\$ 1,659.00	\$ 3,318.00	50.01%
				\$ -	\$ -	\$ -	\$ -	
To be determined		Cash		\$ 177,677.00	\$ -	-\$ 101,659.00	\$ 76,018.00	0.00%
				\$ -	\$ -	\$ -	\$ -	
			\$ 100,000.00	\$ 589,814.32	\$ 323,685.45	-\$ 100,000.00	\$ 489,814.32	66.08%

Title: Road Construction Program - Urban - (Roads to Recovery)

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	
Molkentin Road + Tourist Bay at Rec Ground Jindera	Urana St to Kade Court (includes extension of Footpath East Side of Urana Rd from Kade Crt to Village Green)	Roads to Recovery Funding	\$ 400,000.00	\$ 400,000.00	\$ 18.38	\$ -	\$ 400,000.00	0.00%
Urana Street/Pioneer Drive, Jindera	Construction of Roundabout	Total \$500k)	\$ 150,000.00	\$ 150,000.00	\$ -	\$ -	\$ 150,000.00	0.00%
				\$ -	\$ -	\$ -	\$ -	
				\$ -	\$ -	\$ -	\$ -	
				\$ -	\$ -	\$ -	\$ -	
			\$ 550,000.00	\$ 550,000.00	\$ 18.38	\$ -	\$ 550,000.00	0.00%

Title: Bitumen Resealing Program - Rural

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	
Back Walbundrie Rand Rd	From Shire Boundary (CH1794 to Ch 4758 and Ch5870 to Ch8754) Total 5.85km	Cash	\$ 148,000.00	\$ 184,058.29	\$ 184,058.29	\$ -	\$ 184,058.29	100.00%
Burrumbuttock Brocklesby Rd	From Brocklesby for 5km (CH4950 - CH10000)	Cash	\$ 139,000.00	\$ 134,912.30	\$ 134,912.30	\$ -	\$ 134,912.30	100.00%
Drumwood Rd	From Walla Walla Jindera Rd to end of seal (CH0 - CH 2000)	Cash	\$ 61,000.00	\$ 71,244.30	\$ 71,244.30	\$ -	\$ 71,244.30	100.00%
Henty Cookardinia Rd	From Lubkes Rd, east for 3km (Ch6320 to Ch9320)	Cash	\$ 84,000.00	\$ 64,956.11	\$ 64,956.11	\$ -	\$ 64,956.11	100.00%
Malabar Rd	From Jingellic Rd to end of seal (CH0 - CH255) & (Ch 350 - Ch 450) Total 0.355km	Cash	\$ 5,500.00	\$ 13,999.00	\$ 13,999.00	\$ -	\$ 13,999.00	100.00%
Morven Cookardinia Rd	From 3.7km north of Carabobala Lane, north for 3km (CH7000 - CH10000)	Cash	\$ 76,000.00	\$ 117,750.23	\$ 117,750.23	\$ -	\$ 117,750.23	100.00%
Mountain Creek Rd	From Culcairn Holbrook Rd south for 2.6km (CH29000 - CH31600)	Cash	\$ 98,000.00	\$ 119,592.13	\$ 117,334.09	-\$ 2,258.04	\$ 117,334.09	100.00%
Racecourse Rd	Entire length (CH0 - CH1700)	Cash	\$ 38,500.00	\$ 29,808.95	\$ 29,808.95	\$ -	\$ 29,808.95	100.00%
Coppabella Rd	Start from 500m south of Logans Rd, north for 4.3km to Tumbarumba Rd (CH 0 - to CH 4300)	cash	\$ 116,000.00	\$ 147,231.41	\$ 147,231.41	\$ -	\$ 147,231.41	100.00%
Western Rd	From Property #485, north to boundary (CH4863 - CH12870)	Cash	\$ 134,000.00	\$ 224,130.95	\$ 224,130.95	\$ -	\$ 224,130.95	100.00%
Alma Park Rd		Cash	\$ -	\$ -	\$ 39.35	\$ 39.35	\$ 39.35	100.00%
Final Seals to be Determined		Uncompleted Works		\$ 218,480.33		-\$ 423.20	\$ 218,057.13	0.00%
TOTAL			\$ 900,000.00	\$ 1,326,164.00	\$ 1,105,464.98	-\$ 2,641.89	\$ 1,323,522.11	83.52%

Title: Bitumen Resealing Program - Urban

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Adjustment Required	Revised Budget as at 31 March 2022	
Welton St, Holbrook	Bowler St to Spurr St (CH 0 - CH 350)	Cash	\$ 12,000.00	\$ 13,954.40	\$ 13,954.40	\$ -	\$ 13,954.40	100.00%
Victoria St, Culcairn	Melville St to Gordon St (CH 253 - CH 480)	Cash	\$ 7,500.00	\$ 14,412.83	\$ 14,631.98	\$ 219.15	\$ 14,631.98	100.00%
Murray St Woomargama	Woomaragama Way to Edward St (CH 0 - CH 270)	Cash	\$ 5,000.00	\$ 5,726.74	\$ 5,726.74	\$ -	\$ 5,726.74	100.00%
Frampton St, Holbrook	Wallace St to End (Cul de sac) (CH 0 - CH 225)	Cash	\$ 7,600.00	\$ 8,622.36	\$ 8,622.36	\$ -	\$ 8,622.36	100.00%
Vine St, Holbrook	Wallace St to Steel St (CH 0 - CH 210)	Cash	\$ 7,500.00	\$ 8,306.76	\$ 8,306.76	\$ -	\$ 8,306.76	100.00%
Kirndeene St, Culcairn	Balfour St to Douglas St (CH 0 - CH 475)	Cash	\$ 17,000.00	\$ 18,535.65	\$ 18,750.50	\$ 214.85	\$ 18,750.50	100.00%
Wallace St, Holbrook	Railway Parade to Albury St (CH 310 - CH 1210)	Cash	\$ 35,400.00	\$ 30,252.85	\$ 30,467.70	\$ 214.85	\$ 30,467.70	100.00%
Station St, Gerogery	Olympic Highway to Cross St (CH 0 - CH 520)	Cash	\$ 14,000.00	\$ 15,104.88	\$ 15,319.73	\$ 214.85	\$ 15,319.73	100.00%
Creek St, Jindera	Full Length - Jindera St to Mitchell St (excluding drain)	Cash	\$ 40,000.00	\$ 17,350.22	\$ 17,350.22	\$ -	\$ 17,350.22	100.00%
Fraser St, Culcairn	Balfour St to South St (CH 0 - CH 240)	Cash	\$ 7,500.00	\$ 6,444.04	\$ 6,444.04	\$ -	\$ 6,444.04	100.00%
Elizabeth St, Culcairn	McBean St to Kirndeene St (CH 0 - CH 220)	Cash	\$ 6,500.00	\$ 6,188.69	\$ 6,188.69	\$ -	\$ 6,188.69	100.00%
Ivor St, Henty	Sladen St to Keightley St (CH0 - CH280)	Cash	\$ 18,000.00	\$ 15,044.28	\$ 15,259.13	\$ 214.85	\$ 15,259.13	100.00%
Lawrence Ct, Jindera	Fallon St to Rd end (Cul de sac) 64m	Cash	\$ 2,000.00	\$ 2,844.67	\$ 2,844.67	\$ -	\$ 2,844.67	100.00%
Douglas Street Walla Walla	Albury St to Racecourse Rd (500m)	Cash		\$ -	\$ 32.10	\$ 32.10	\$ 32.10	100.00%
Balfour Street, Culcairn	Railway Pde to McBean Street	Cash		\$ 18,075.00	\$ -	\$ -	\$ 18,075.00	0.00%
Townview Avenue, Walla Walla	Scholz St to dead end	Cash		\$ 12,029.66	\$ 12,029.66	\$ -	\$ 12,029.66	100.00%
Kotzer Circuit, Walla Walla	Jacob Wenke Drive to End	Cash		\$ -	\$ -	\$ -	\$ -	
Bruce Street, Holbrook	Wallace St to Bath St	Cash		\$ -	\$ -	\$ -	\$ -	
Ross Street, Holbrook	Swift St & Albury Street	Cash		\$ 5,811.75	\$ -	\$ -	\$ 5,811.75	0.00%
Campbell Court, Burrumbuttock	Howlong Burrumbuttock Rd to road end (CH0 - CH80)	Cash		\$ 3,723.62	\$ 3,723.62	\$ -	\$ 3,723.62	100.00%
Buckland Court, Burrumbuttock	Gibson Drive to road end (CH0 - CH66)	Cash		\$ 3,574.78	\$ 3,574.78	\$ -	\$ 3,574.78	100.00%
Gibson Street, Burrumbuttock	Howlong Burrumbuttock Rd to end (CH0 - CH105)	Cash		\$ 4,681.84	\$ 5,264.19	\$ 582.35	\$ 5,264.19	100.00%
McBean Street, Culcairn	Balfour St to Hamilton St (CH0 - CH920)	Cash		\$ 29,386.44	\$ 29,386.44	\$ -	\$ 29,386.44	100.00%
Albert Street, Culcairn	McBean St to Kirndeene St (CH0 - CH130)	Cash		\$ 3,177.86	\$ 3,392.71	\$ 214.85	\$ 3,392.71	100.00%
Sarah Street, Gerogery West	Charles St to road end (CH0 - CH1250)	Cash		\$ 35,292.57	\$ 35,292.57	\$ -	\$ 35,292.57	100.00%
Thomas Street, Gerogery West	Gerogery Rd to Huon St (CH0 - CH1400)	Cash		\$ 32,192.77	\$ 32,192.77	\$ -	\$ 32,192.77	100.00%
Bath Street, Holbrook	Albury St to Racecourse Rd (500m)	Cash		\$ 14,236.57	\$ 14,236.57	\$ -	\$ 14,236.57	100.00%
Enterprise Drive, Holbrook	Full length (CH0 - CH314)	Cash		\$ 10,000.00	\$ -	\$ -	\$ 10,000.00	0.00%
Swift Street, Holbrook		Cash		\$ -	\$ 199.04	\$ 199.04	\$ 199.04	100.00%
Murdoch Place, Holbrook		Cash		\$ 6,503.56	\$ 6,503.56	\$ -	\$ 6,503.56	100.00%
		Cash		\$ -	\$ -	\$ -	\$ -	
Jubilee Park Road, Culcairn		Cash		\$ 8,079.89	\$ 8,614.85	\$ 535.00	\$ 8,614.89	100.00%
			\$ 180,000.00	\$ 349,554.68	\$ 318,309.78	\$ 2,641.89	\$ 352,196.57	90.38%

Title: Gravel Resheeting Program

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment	Revised Budget as at 31 March 2022	
River Road	Ongoing Program	Cash	\$200,000.00	\$ 200,000.00	\$ -	\$ -	\$ 200,000.00	0.00%
				\$ -	\$ -	\$ -	\$ -	
Plunkett Rd	Full Length exc seal (CH 110 - CH 2020)	Cash	\$ 70,000.00	\$ 70,000.00	\$ 37,178.05	\$ -	\$ 70,000.00	53.11%
Merri Meric Rd	From CH2450 to end of Rd (CH 2455 - CH 8625) 4.2km	Cash	\$ 86,000.00	\$ 86,000.00	\$ -	\$ -	\$ 86,000.00	0.00%
Selby Rd	End of seal to Balldale Walbundrie Rd (CH 8616 - CH 13485)	Cash	\$ 188,000.00	\$ 188,000.00	\$ -	\$ -	\$ 188,000.00	0.00%
Back Henty Rd (Extra funding to be sealed)	From End of Seal to Feedlot rail crossing (CH 825 - CH 2825)	Cash	\$ 110,000.00	\$ 110,000.00	\$ -	\$ -	\$ 110,000.00	0.00%
Courtney Lane	From Kywong Howlong Rd for 1.3km (CH 4320 - CH 2970)	Cash	\$ 41,000.00	\$ 41,000.00	\$ -	\$ -	\$ 41,000.00	0.00%
Orange Promise Rd	From Cummings Rd for 1.4km (CH 0 - CH 1406)	Cash	\$ 50,000.00	\$ 50,000.00	\$ -	\$ -	\$ 50,000.00	0.00%
Clifton Rd	From Kywong Howlong Rd to First Driveway (CH 0 - CH 2430)	Cash	\$ 76,000.00	\$ 76,000.00	\$ -	\$ -	\$ 76,000.00	0.00%
Scholz Rd	Full Length (CH 0 - CH 1810)	Cash	\$ 63,000.00	\$ 63,000.00	\$ -	\$ -	\$ 63,000.00	0.00%
Stein Rd	Full Length (CH 0 - CH 3000)	Cash	\$ 84,000.00	\$ 84,000.00	\$ -	\$ -	\$ 84,000.00	0.00%
Crawleys Rd	Stolls Rd to Kellys Rd (CH 2360 - CH 5680)	Cash	\$ 93,000.00	\$ 93,000.00	\$ -	\$ -	\$ 93,000.00	0.00%
Jennings Rd	End of seal - Gravel Section (CH 6100 - CH 6930)	Cash	\$ 30,000.00	\$ 30,000.00	\$ -	\$ -	\$ 30,000.00	0.00%
Maloney Rd	Walla Walbundrie Rd to Walla West Rd	Cash	\$ 95,000.00	\$ 95,000.00	\$ -	\$ -	\$ 95,000.00	0.00%
Morgans Rd		Cash	\$ 52,000.00	\$ 52,000.00	\$ -	\$ -	\$ 52,000.00	0.00%
Bunyans Rd	Full Length (CH 0 - CH 4100)	Cash	\$ 145,000.00	\$ 145,000.00	\$ -	\$ -	\$ 145,000.00	0.00%
Drums/Verdon Road		LRCIP	\$ -	-\$ 38,564.00	\$ 6,049.00	\$ 44,613.00	\$ 6,049.00	100.00%
Triggs Road		LRCIP	\$ -	-\$ 704.00	\$ -	\$ 704.00	\$ -	
Finlay Road		LRCIP	\$ -	-\$ 30,904.00	\$ -	\$ 30,904.00	\$ -	
Rockingham Road		LRCIP	\$ -	-\$ 71,538.00	\$ -	\$ 71,538.00	\$ -	
Lennons Road		LRCIP	\$ -	\$ 70,311.00	\$ 24,702.01	-\$ 45,609.00	\$ 24,702.00	100.00%
Ferndale Road		Cash		\$ -	\$ 2,365.04	\$ 1,114.00	\$ 1,114.00	212.30%
Bethel Road		Cash		\$ -	\$ 42.00		\$ -	
Coppabella Road		Cash		\$ -	\$ 128,557.69	\$ 128,558.00	\$ 128,558.00	100.00%
Brocklesby Goombargana Road - 2 sections - total 2.9kms		Cash		\$ -	\$ 136.92		\$ -	
Walla West Road		Cash		\$ -	\$ 19,549.65	\$ 19,550.00	\$ 19,550.00	100.00%
Yambla Road		Cash		\$ -	\$ 3,927.00	\$ 3,927.00	\$ 3,927.00	100.00%
Heriots Road				\$ -			\$ -	
Morgans Road		Cash		\$ -	\$ 626.77	\$ -	\$ -	
Morgans Road	Chinatown Lane to Rockville Rd (CH686 - CH1850)	Cash		\$ 40,000.00	\$ -	\$ -	\$ 40,000.00	0.00%
Browns Road	Full Length (CH0 - CH1300)	Cash		\$ 13,655.00	\$ 519.75	\$ -	\$ 13,655.00	3.81%
Alma Park Cemetery Road	Full Length (CH0 - CH4656)	Cash		\$ 129,097.00	\$ 68,346.46	\$ -	\$ 129,097.00	52.94%
Sutherland Road	Full Length (Ch0 - CH 3060)	Cash		\$ 94,743.00	\$ 47,621.53	\$ -	\$ 94,743.00	50.26%
Kotzurs Road	Green Acres Rd to Ryan Stock Route (CH3445 - CH4688)	Cash		\$ 39,872.00	\$ -	\$ -	\$ 39,872.00	0.00%
Gravel Re-sheet Program to be carried forward	Refer Council Report April 2021			\$ 640,000.00	\$ -	-\$ 640,000.00	\$ -	
				\$ -	\$ -	\$ -	\$ -	
To be Determined		Uncompleted Works		\$ 26,741.00	\$ -	-\$ 26,741.00	\$ -	
				\$ -	\$ -	\$ -	\$ -	
				\$ -	\$ -	\$ -	\$ -	
				\$ -	\$ -	\$ -	\$ -	

\$ 1,383,000.00 \$ 2,295,709.00 \$ 339,621.87 -\$ 411,442.00 \$ 1,884,267.00 18.02%

Title: Bridge/Major Culvert Program

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Adjustment Required	Revised Budget as at 31 March 2022	
Jingellic Rd - Access Rd King Parrot Creek	Install Low Level Bridge/Causeway	Cash	\$ 130,000.00	\$ 130,000.00	\$ -	\$ -	\$ 130,000.00	0.00%
Ferndale Road Bridge	Bridge/culvert replacement and widening and reconstruction of 300m of Ferndale Road			\$ 250,000.00	\$ -	\$ -	\$ 250,000.00	0.00%
Fellow Hills Road	Drain Upgrade	Uncompleted Works		\$ 50,000.00	\$ -	-\$ 50,000.00	\$ -	
Coppabella Road	Bridge Over Coppabella Creek	Natural Disaster funding		\$ -	\$ 25,760.35	\$ 25,760.00	\$ 25,760.00	100.00%
				\$ -	\$ -	\$ -	\$ -	
			\$ 130,000.00	\$ 430,000.00	\$ 25,760.35	-\$ 24,240.00	\$ 405,760.00	6.35%

Title: Footpath Construction

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment	Revised Budget as at 31 March 2022	
Fraser Street, Culcairn		Uncompleted Works		\$ 36,659.00	\$ -	\$ -	\$ 36,659.00	0.00%
FOOTPATH - 2018/19 - Balfour Street		Uncompleted Works		\$ 36,600.00	\$ -	\$ -	\$ 36,600.00	0.00%
Melville St (Olympic Highway), Culcairn	Melrose St to Queen St (Eastside)	Cash	\$ 40,000.00	\$ 40,000.00	\$ -	\$ -	\$ 40,000.00	0.00%
Jindera St Jindera	Foothpath & Kerb & Channel	Cash		\$ -	\$ 9,641.96	\$ 9,642.00	\$ 9,642.00	100.00%
Urana St Jindera	Creek St to Pioneer Park (East Side)	Pamps & Landholders Contribution		\$ -	\$ 63,467.26	\$ 63,467.00	\$ 63,467.00	100.00%
Adams St Jindera	In front of St Johns School	Cash		\$ -	\$ -	\$ 15,000.00	\$ 15,000.00	0.00%
Jindera st, Jindera	From Pioneer Drive roundabout to Pech Avenue	Cash		\$ -	\$ -	\$ 18,524.00	\$ 18,524.00	0.00%
McBean St Culcairn		Pamps & Landholders Contribution		\$ -	\$ -	\$ 83,000.00	\$ 83,000.00	0.00%
To be Determined		Uncompleted Works		\$ 60,688.00	\$ -	-\$ 35,666.00	\$ 25,022.00	0.00%
				\$ -	\$ -	\$ -	\$ -	
				\$ -	\$ -	\$ -	\$ -	

(40% income budgeted on above projects)

\$ 40,000.00	\$ 173,947.00	\$ 73,109.22	\$ 153,967.00	\$ 327,914.00	22.30%
--------------	---------------	--------------	---------------	---------------	--------

Title: Kerb & Gutter

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Adjustment Required	Revised Budget as at 31 March 2022	
		Cash		\$ -	\$ -	\$ -	\$ -	
To be Determined		Cash		\$ -	\$ -	\$ -	\$ -	

(20% income budgeted on above projects)

\$ -	\$ -	\$ -	\$ -	\$ -	
------	------	------	------	------	--

Title: Aerodromes

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Adjustment Required	Revised Budget as at 31 March 2022	
Holbrook Airpark	Gravel resheeting	Cash	\$ 30,000.00	\$ 30,000.00	\$ -	\$ -	\$ 30,000.00	0.00%

(20% income budgeted on above projects)

\$ 30,000.00	\$ 30,000.00	\$ -	\$ -	\$ 30,000.00	0.00%
--------------	--------------	------	------	--------------	-------

Title: Bus Shelters

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment	Revised Budget as at 31 March 2022	
Various	Bus Shelters	Cash	\$ 5,000.00	\$ 15,000.00	\$ -	\$ -	\$ 15,000.00	0.00%
				\$ -	\$ -	\$ -	\$ -	

(20% income budgeted on above projects)

\$ 5,000.00	\$ 15,000.00	\$ -	\$ -	\$ 15,000.00	0.00%
-------------	--------------	------	------	--------------	-------

Title: Other Structures

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment	Revised Budget as at 31 March 2022	
Jingellic/Talmalmo	Sam McPaul Memorial	LRCIP	\$ -	\$ 11,665.89	\$ 24,860.41	\$ -	\$ 11,665.89	213.10%
				\$ -	\$ -	\$ -	\$ -	

(20% income budgeted on above projects)

\$ -	\$ 11,665.89	\$ 24,860.41	\$ -	\$ 11,665.89	213.10%
------	--------------	--------------	------	--------------	---------

Title: Town Services – Villages Vote

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment	Revised Budget as at 31 March 2022	
Gerogery Drainage Works	In addition to 150K from S7.12 Funds			\$ -	\$ -	\$ -	\$ -	
Walbundrie	Contribution towards to new rest area next to RFS Station in Billabong St		\$ 50,000.00	\$ 50,000.00	\$ 1,360.46	\$ -	\$ 50,000.00	2.72%
Brocklesby	Blacksmith Park, Playground Equipment	Uncompleted Works		\$ 50,000.00	\$ -	\$ -	\$ 50,000.00	0.00%
Morven	Gravel Footpaths	Uncompleted Works		\$ 40,000.00	\$ -	\$ -	\$ 40,000.00	0.00%
To be determined	Walbundrie,Morven,Woomargama,Burrumbuttock,Gerogery, Brocklesby	Uncompleted Works		\$ 26,600.00	\$ -	\$ -	\$ 26,600.00	0.00%
				\$ -		\$ -	\$ -	
			\$ 50,000.00	\$ 166,600.00	\$ 1,360.46	\$ -	\$ 166,600.00	0.82%

REGIONAL ROADS PROGRAM
Regional Roads BLOCK GRANT Program

MR125 Urana Road	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Adjustment Required	Revised Budget as at 31 March 2022	
Routine Maintenance		Grant	\$ 135,648.00	\$ 135,648.00	\$ 161,583.83	\$ 35,000.00	\$ 170,648.00	94.69%
Sub Total - Maintenance			\$ 135,648.00	\$ 135,648.00	\$ 161,583.83	\$ 35,000.00	\$ 170,648.00	94.69%
CAPITAL								
Urana Street/Pioneer Drive, Jindera	Construction of Roundabout	(Funding \$250k Regional Rd, \$100k S7.12, \$150 RTR Total \$500k)	\$ 250,000.00	\$ 250,000.00	\$ -	\$ -	\$ 250,000.00	0.00%
Rehabilitation/Heavy Patching		Grant	\$ 30,000.00	\$ 30,000.00	\$ -	\$ -	\$ 30,000.00	0.00%
Sub Total - Capital			\$ 280,000.00	\$ 280,000.00	\$ -	\$ -	\$ 280,000.00	0.00%
				\$ -		\$ -	\$ -	
TOTAL MR125			\$ 415,648.00	\$ 415,648.00	\$ 161,583.83	\$ 35,000.00	\$ 450,648.00	35.86%

MR211 Holbrook-Wagga Road	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Adjustment Required	Revised Budget as at 31 March 2022	
Routine Maintenance		Grant	\$ 81,389.00	\$ 81,389.00	\$ 49,911.20	-\$ 25,000.00	\$ 56,389.00	88.51%
Sub Total - Maintenance			\$ 81,389.00	\$ 81,389.00	\$ 49,911.20	-\$ 25,000.00	\$ 56,389.00	88.51%
CAPITAL								
Rehabilitation/Heavy Patching		Grant	\$ 33,000.00	\$ 33,000.00	\$ -	\$ -	\$ 33,000.00	0.00%
Bitumen Reseals		Grant		\$ -	\$ -	\$ -	\$ -	
Sub Total - Capital			\$ 33,000.00	\$ 33,000.00	\$ -	\$ -	\$ 33,000.00	0.00%
TOTAL MR211			\$ 114,389.00	\$ 114,389.00	\$ 49,911.20	-\$ 25,000.00	\$ 89,389.00	55.84%

MR331 Walbundrie-Jingellic Road	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Adjustment Required	Revised Budget as at 31 March 2022	
Routine Maintenance		Grant	\$ 298,425.00	\$ 298,425.00	\$ 315,878.31	\$ 50,000.00	\$ 348,425.00	90.66%
Sub Total - Maintenance			\$ 298,425.00	\$ 298,425.00	\$ 315,878.31	\$ 50,000.00	\$ 348,425.00	90.66%
CAPITAL								
Rehabilitation/Heavy Patching		Grant		\$ -	\$ 8,847.30	\$ -	\$ -	
Bitumen Reseals		Uncompleted Works	\$ 132,000.00	\$ 132,000.00	\$ 2,920.91	-\$ 12,000.00	\$ 120,000.00	2.43%
Contribution to Culcairn - Holbrook Rd Morven Project	Total Project Cost \$1.36m 50% Funded HVSP Round 7	Grant	\$ 680,000.00	\$ 680,000.00	\$ 1,171,779.39	\$ -	\$ 680,000.00	172.32%
Sub Total - Capital			\$ 812,000.00	\$ 812,000.00	\$ 1,183,547.60	-\$ 12,000.00	\$ 800,000.00	147.94%
TOTAL MR331			\$ 1,110,425.00	\$ 1,110,425.00	\$ 1,499,425.91	\$ 38,000.00	\$ 1,148,425.00	130.56%

MR370 Kywong-Howlong Road	Job Description	Funding Source		Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Adjustment Required	Revised Budget as at 31 March 2022	
Routine Maintenance		Grant	\$ 94,953.00	\$ 94,953.00	\$ 51,117.04	-\$ 40,000.00	\$ 54,953.00	93.02%
Sub Total - Maintenance			\$ 94,953.00	\$ 94,953.00	\$ 51,117.04	-\$ 40,000.00	\$ 54,953.00	93.02%
CAPITAL								
Rehabilitation/Heavy Patching		Grant	\$ 45,000.00	\$ 45,000.00	\$ -	\$ -	\$ 45,000.00	0.00%
Bitumen Reseals		Grant		\$ -	\$ -	\$ -	\$ -	
Sub Total - Capital			\$ 45,000.00	\$ 45,000.00	\$ -	\$ -	\$ 45,000.00	0.00%
TOTAL MR370			\$ 139,953.00	\$ 139,953.00	\$ 51,117.04	-\$ 40,000.00	\$ 99,953.00	51.14%

MR384 Wagga-Tumba Road	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Adjustment Required	Revised Budget as at 31 March 2022	
Routine Maintenance		Grant	\$ 6,782.00	\$ 6,782.00	\$ 4,547.71	\$ 2,000.00	\$ 8,782.00	51.78%
Sub Total - Maintenance			\$ 6,782.00	\$ 6,782.00	\$ 4,547.71	\$ 2,000.00	\$ 8,782.00	51.78%
Heavy Patching		Grant		\$ -	\$ -	\$ -	\$ -	
				\$ -	\$ -	\$ -	\$ -	
Sub Total - Capital			\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
TOTAL MR384			\$ 6,782.00	\$ 6,782.00	\$ 4,547.71	\$ 2,000.00	\$ 8,782.00	51.78%

MR547 Jinderra-Walla Road	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment	Revised Budget as at 31 March 2022	
Routine Maintenance		Grant	\$ 61,042.00	\$ 61,042.00	\$ 45,691.52	-\$ 10,000.00	\$ 51,042.00	89.52%
Sub Total - Maintenance			\$ 61,042.00	\$ 61,042.00	\$ 45,691.52	-\$ 10,000.00	\$ 51,042.00	89.52%
CAPITAL					\$ -			
Rehabilitation/Heavy Patching		Grant	\$ 30,000.00	\$ 30,000.00	\$ -	\$ -	\$ 30,000.00	0.00%
Bitumen Reseals		Grant		\$ -	\$ -	\$ -	\$ -	
				\$ -	\$ -	\$ -	\$ -	
Sub Total - Capital			\$ 30,000.00	\$ 30,000.00	\$ -	\$ -	\$ 30,000.00	0.00%
TOTAL MR547			\$ 91,042.00	\$ 91,042.00	\$ 45,691.52	-\$ 10,000.00	\$ 81,042.00	56.38%

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment	Revised Budget as at 31 March 2022	
	Line marking / Guardrail / Signage	Grant	\$ 148,000.00	\$ 148,000.00	\$ 15,290.40	\$ -	\$ 148,000.00	10.33%
TOTAL			\$ 148,000.00	\$ 148,000.00	\$ 15,290.40	\$ -	\$ 148,000.00	10.33%

Regional Roads REPAIR Program

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment	Revised Budget as at 31 March 2022	
MR331 Jingellic - Holbrook Road	Wantagong - Reconstruction 10 km (2 km per year in 5 stages)	Grant	\$ 926,000.00	\$ 926,000.00	\$ -	\$ -	\$ 926,000.00	0.00%
TOTAL			\$ 926,000.00	\$ 926,000.00	\$ -	\$ -	\$ 926,000.00	0.00%

Total Regional Roads BLOCK GRANT Program	\$ 2,126,000.00	\$ 2,126,000.00	\$ 1,183,547.60	-\$ 12,000.00	\$ 2,114,000.00	147.94%
--	-----------------	-----------------	-----------------	---------------	-----------------	---------

Summary Regional Roads BLOCK GRANT program

Maintenance			\$ 678,239.00	\$ 678,239.00	\$ 628,729.61	\$ 12,000.00	\$ 690,239.00	91.09%
Capital Expenditure			\$ 1,200,000.00	\$ 1,200,000.00	\$ 1,183,547.60	-\$ 12,000.00	\$ 1,188,000.00	99.63%
Traffic Facilities			\$ 148,000.00	\$ 148,000.00	\$ 15,290.40	\$ -	\$ 148,000.00	10.33%
Contribution to Repair Program (50%of Repair Project)			\$ 463,000.00	\$ 463,000.00	\$ -	\$ -	\$ 463,000.00	0.00%
Sub Total (Regional Road Block Grant)			\$ 2,489,239.00	\$ 2,489,239.00	\$ 1,827,567.61	\$ -	\$ 2,489,239.00	73.42%
Repair Program Grant (50% of Repair Project)			\$ 463,000.00	\$ 463,000.00	\$ -	\$ -	\$ 463,000.00	0.00%
Total Regional Roads BLOCK GRANT program			\$ 2,952,239.00	\$ 2,952,239.00	\$ 1,827,567.61	\$ -	\$ 2,952,239.00	

Regional Roads - Other Funded Programs

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment Required	Revised Budget as at 31 March 2022	
Contribution to Culcairn - Holbrook Rd Morven Project	From End of existing construction near Thugga Lane west for 1.9 km.	HVSPP Grant	\$ 680,000.00	\$ 680,000.00	\$ -	\$ -	\$ 680,000.00	0.00%
Wantagong - 5 Bridges - Jingellic Road	Widening and Strengthening of 5 bridges	Bridges Renewal Program Grant	\$ 926,000.00	\$ 926,000.00	\$ -	\$ -	\$ 926,000.00	0.00%
Urana Road	Install Guardrail and Audio Tactile Line Marking 20/21 Project P0047460			\$ -	\$ 483,370.50	\$ -	\$ -	
Albury Street, Holbrook	School Zone Safety Program - crossover			\$ -	\$ -	\$ -	\$ -	
			\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL			\$ 1,606,000.00	\$ 1,606,000.00	\$ 483,370.50	\$ -	\$ 1,606,000.00	30.10%

Total Transport & Communications	\$ 11,690,000.00	\$ 16,313,105.59	\$ 7,327,304.96	\$ 875,828.53	\$ 17,188,934.12	#VALUE!
----------------------------------	------------------	------------------	-----------------	---------------	------------------	---------

Economic Affairs

Title: Caravan Parks

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment	Revised Budget as at 31 March 2022	
Culcairn Caravan Park	New Cabin	Cash		\$ 50,000.00	\$ -	\$ -	\$ 50,000.00	0.00%
			\$ -	\$ 50,000.00	\$ -	\$ -	\$ 50,000.00	0.00%

Title: Tourism Operations

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Budget Adjustment	Revised Budget as at 31 March 2022	
	Town Signs	Cash		\$ -	\$ 7,292.00	\$ -	\$ -	
			\$ -	\$ -	\$ 7,292.00	\$ -	\$ -	

Title: Real Estate Development

Location	Job Description	Funding Source	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Actual as at 31 March 2022	Adjustment Required	Revised Budget as at 31 March 2022	
Culcairn Subdivision	Land Subdivision Development	Land Development Reserve	\$ 2,100,000.00	\$ 2,100,000.00	\$ -	\$ -	\$ 2,100,000.00	0.00%
Culcairn Subdivision	Purchase 74 Walbundrie Road, Culcairn	Land Development Reserve		\$ -	\$ 21,357.50	\$ -	\$ -	
Holbrook Industrial Estate	Enterprise Drive	Land Development Reserve		\$ -	\$ 175,035.72	\$ -	\$ -	
Holbrook CBD	124 Albury Street	Land Development Reserve	\$ 400,000.00	\$ 400,000.00	\$ -	\$ -	\$ 400,000.00	0.00%
Jindera Industrial Estate	Jindera Industrial Estate Stage I	Land Development Reserve		\$ -	\$ 3,416.30	\$ -	\$ -	
Jindera Industrial Estate	Installation of New Fencing	Land Development Reserve		\$ -	\$ 911.65	\$ -	\$ -	
Jindera Industrial Estate - Stage III		Land Development Reserve		\$ 96,700.00	\$ 14,225.00	\$ -	\$ 96,700.00	14.71%
Jacob Wenke Estate Stage 2		Land Development Reserve		\$ -	\$ 4,443.81	\$ -	\$ -	
Jacob Wenke Estate Stage 3		Land Development Reserve		\$ -	\$ 15,000.00	\$ -	\$ -	
Jarrick Way, Jindera 7 lot Subdivision		Land Development Reserve		\$ -	\$ 253,654.71	\$ -	\$ -	
95-99 Albury Street, Holbrook		Land Development Reserve		\$ -	\$ 85,848.98	\$ -	\$ -	
10 Vine Street, Holbrook		Land Development Reserve		\$ -	\$ 546,800.00	\$ -	\$ -	
			\$ 2,500,000.00	\$ 2,596,700.00	\$ 1,120,693.67	\$ -	\$ 2,596,700.00	43.16%
Total Economic Affairs			\$ 2,500,000.00	\$ 2,646,700.00	\$ 1,127,985.67	\$ -	\$ 2,646,700.00	42.62%

Summary								
Governance			\$ -	\$ -	\$ -	\$ -	\$ -	
Administration			\$ 1,373,000.00	\$ 1,470,327.00	\$ 957,415.51	-\$ 18,000.00	\$ 1,452,327.00	65.92%
Public Order & Safety			\$ -	\$ 24,837.00	\$ 24,836.37	\$ -	\$ 24,837.00	100.00%
Health			\$ -	\$ -	\$ -	\$ -	\$ -	
Environment			\$ 503,000.00	\$ 1,421,387.00	\$ 179,072.82	\$ 815,000.00	\$ 2,236,387.00	8.01%
Community Services & Education			\$ 134,000.00	\$ 151,864.00	\$ 68,218.85	\$ -	\$ 151,864.00	44.92%
Housing & Community Activities			\$ 55,000.00	\$ 197,120.00	\$ 204,354.67	\$ 18,901.00	\$ 216,021.00	94.60%
Water Supplies			\$ 1,268,000.00	\$ 1,326,360.00	\$ 143,899.35	\$ 59,819.00	\$ 1,386,179.00	10.38%
Sewerage Services			\$ 4,725,000.00	\$ 4,788,186.00	\$ 228,630.63	\$ 64,474.00	\$ 4,852,660.00	4.71%
Recreation & Culture			\$ 247,700.00	\$ 6,218,067.56	\$ 3,600,516.36	\$ 78,980.00	\$ 6,297,047.56	57.18%
Mining, Manufacturing & Construction			\$ -	\$ 40,000.00	\$ -	\$ -	\$ 40,000.00	0.00%
Transport & Communication			\$ 11,690,000.00	\$ 16,313,105.59	\$ 7,327,304.96	\$ 875,828.53	\$ 17,188,934.12	42.63%
Economic Affairs			\$ 2,500,000.00	\$ 2,646,700.00	\$ 1,127,985.67	\$ -	\$ 2,646,700.00	42.62%
Total Capital Expenditure			\$ 22,495,700.00	\$ 34,597,954.15	\$ 13,862,235.19	\$ 1,895,002.53	\$ 36,492,956.68	37.99%

Document Name	Document Version Number	Review Date
Terms of Reference	1.0.0	As Required
Date Adopted	Minute Number	Status
18 May 2022		New

Committee Status

The Committee shall be established as a Committee of Council under Section 355 of the Local Government Act (1993) (the Act) and have authorised such functions under Section 377 Delegated Functions of the Act as detailed in the Committees' TERMS OF REFERENCE.

Name of the Committee

The name of the Committee shall be the:

Bowna Wymah Community Committee

Membership

Committee is to consist of community representatives appointed in accordance with Greater Hume Councils Management Committee Guidelines.

Council may appoint one Councillor and the General Manager or his/her delegate shall be an ex-officio member.

Term of Office

The Committee may be dissolved at any time by Council but normally holds office for a four year term, ceasing three months after each general election of Council.

Members are welcome to nominate for another term.

Office Bearers

The meetings will be chaired by the person elected to that position at the first meeting.

Any Chair of the committee holds that position for one calendar year from the date of his/her election/nomination. The Chair may be nominated/elected again for additional year/s appointment.

Meeting Frequency and Duration of Meetings

- Organisation of the meetings shall be the responsibility of the Chairperson of the Committee in consultation with the Secretary/Treasurer of the Committee.
- **A minimum of four (4) meetings shall be held annually.**
- Meetings shall be held at a time and venue determined by the Committee.
- Notices of Meetings shall be distributed to the Committee and invitees at least five working days prior to the Meetings.

Objectives and Scope

The purpose of this Committee is to:

Wymah Recreation Reserve

- Provide and manage a complex for the community where sport related activities can be staged.
- Interact with relevant Council staff to maintain the Wymah Recreation Reserve in order that the reserve is efficiently managed, operated and planned so as to meet the present and future needs of the community.
- Overview the operating procedures of the reserve and make recommendations to Council with the aim of improving efficiencies and effectiveness.
- Allocate the use of the reserve and its facilities to the various users.

- Monitor the community's perception of the reserve and hall and provide guidance and suggestions for improvements to its operation.
- Provide comment and feedback on Council policies affecting the operation of the reserve.
- Consider and make recommendations to Council on major items of expenditure considered essential or desirable for the reserve.

Wymah Museum

- Interact with relevant Council staff to maintain the Wymah Public School building in order that the hall is efficiently managed, operated and planned so as to meet the present and future needs of the community.
- Overview the operating procedures of the building and make recommendations to Council with the aim of improving efficiencies and effectiveness.
- Allocate the use of the building and its facilities to the various users.
- Monitor the community's perception of the building and provide guidance and suggestions for improvements to its operation.
- Provide comment and feedback on Council policies affecting the operation of the building.
- Consider and make recommendations to Council on major items of expenditure considered essential or desirable for the building.

Advisory Role

- To consider issues to and affecting the Bowna Wymah community and make recommendations to Council regarding the allocation of resources for expenditure within the Bowna Wymah area.
 - To ensure ongoing communication between the community and Council.
 - To provide advice from a broad community perspective on the current and future development of Bowna Wymah and the surrounding area.
 - To provide a forum for the members of the Bowna Wymah community to raise issues of concern to the local community.
 - To make recommendations to Council regarding the expenditure of funds on capital related works within the Bowna Wymah area.
 - To actively liaise with the residents of Bowna Wymah and surrounds to seek opinions from a broad cross-section of the community regarding the development of the area.
 - Encourage community input to support and participate in projects as necessary.
 - Invite advice from other community members or committees to assist with special projects.
- Annually review and develop the strategic plan to ensure that objectives are achieved and that the plan maintains its relevance and is addressing community needs.

Recommendations Made by the Committee

All recommendations made by the Committee shall be by those who are in attendance at the Meeting and voting.

All recommendations shall be carried by the voting majority.

Distribution of Minutes

Minutes of the Committee's deliberations and its recommendations shall be made available to Council at the earliest opportunity after any meeting of the Committee.

Minutes of all meetings shall be distributed to all Committee members.

Limitation of Functions

In accordance with Section 377 of the Local Government Act 1993, members of the committee may not undertake a range of activities including, but not limited to:

- Fix fees for the use or hire of any Council facility
- Borrowing of money with the exception of an Internal Loan as provided by Council
- Voting of money for expenditure on its works, services or operations
- Enter into legal action on behalf of Council
- Incur expenditure by Council other than in accordance with an express authority
- Accept tenders
- Enter into contracts binding Council
- Make any payment to Board members other than reimbursement of properly incurred expenditure
- Classify or reclassify public land
- Make application, or give notice, to the Governor or Minister.

Responsibility of Committee Members

- Committee members will be required to act in accordance with the Management Committee Guidelines, Council's Code of Conduct and Work Health and Safety legislation.
- To act at all times in accordance with Council Policy and Procedures, Section 355 of the Local Government Act - Committees of Council and Section 377 Delegated Functions of the Act.
- Attend meetings and be punctual.
- If unable to attend a meeting send an apology.
- Raise issues and concerns, report on initiatives and issues which may be relevant to or of interest to the community.
- Participate in discussions and decision making.
- Follow up recommendations and actions as recorded in the Minutes.
- To perform other duties which may be authorised from time to time by Council.
- Requests from the Committee will be forwarded to the General Manager for appropriate actions. Copies of minutes will not be deemed as correspondence.

Alteration of Terms of Reference and Operation Guidelines

The Terms of Reference may be altered or amended by the Committee at an ordinary meeting provided due notice is given and only with the endorsement and approval of Greater Hume Council.

Recommendations to Council to amend or change the Terms of Reference for the Committee, including the Committee Functions, will need to be endorsed by the majority of the Committee.

Termination of Membership

Membership of the Committee will be terminated automatically after a member's absence from three (3) consecutive meetings without apologies.

Members will be expected to attend a minimum of 50% of Ordinary Meetings during each calendar year.

Financial Accounts

Management Committees of Greater Hume Council are subject to the same standards of financial accountability as Council, and it is therefore important that Committees manage their finances well.

- All funds and assets held by the Committee remain the property of Council.
- Each Committee who handles public funds on behalf of Council, will open an account at a local financial institution and operate the daily transactions from it.
- The Committee should maintain and keep accurate financial reports including completion of Bank Reconciliations.
- Financial reports will be submitted to Council annually to ensure compliance with GST requirements.
- Committees are not able to commit or expend any monies greater than \$5,000, without the prior reference and approval from Council.
- If an expenditure item is over the amount of \$1,000 an Order Requisition must be obtained from Council.
- Quotations must be obtained for all purchases over \$1,000 in accordance with Councils Procurement Policy and Procedures.
- The Committee will have the discretion to pay tax invoices with minor amounts of GST and be reimbursed annually once Council is in receipt of the financial reports.

Funds

- All funds raised are the property of Council and shall be held for the purposes of improvement to the Jindera Community Garden.
- Funds may be invested in Council's Trust Fund to be returned on instructions as directed by the Committee with interest thereon, or in any investment authorised for the investment of funds of any Local Government Authority.

Voluntary Workers Insurance

Committee members and Volunteers will have the following cover –

Voluntary workers are covered while engaged on a journey (as defined) undertaken on the Insured's business, including any Incidental Private Travel. Cover under this Policy (Business Travel and Group Personal Accident insurance) shall be whilst engaged in or on any authorised voluntary work directly or indirectly connected with or on behalf of council.

It is extremely important however that where activities other than Committee meetings (eg; working bees) are undertaken proper risk management practices are put in place and details of all volunteers attending is recorded..

TOURISM AND PROMOTIONS REPORT - APRIL 2022

Prepared by: Kerrie Wise, Executive Assistant, Governance, Tourism and Promotions

Greater Hume Council Websites

Delivery Plan - 1.1.2.1

Objective - Engagement by Council to demonstrate Council leadership. (Continued implementation of the GHC Communication Plan.) (Maintain and manage the Greater Hume Council suite of websites which are compliant with accessibility standards. Seamless CMS(OpenCities) is the provider of Council's websites – Greater Hume Council, Visit Greater Hume, Greater Hume Children Services and Town and Village websites.)

Comments

		Greater Hume greaterhume.nsw.gov.au		GH Children Services ghchildren.com.au		Visit Greater Hume visitgreaterhume.com.au	
April 2022		22	21	22	21	22	21
Website Traffic	New	5188	3960	349	520	923	522
	Returning	1690	1355	130	219	151	49
Traffic Source	Organic	3591	3240	280	561	573	339
	Direct	1023	705	177	158	125	77
	Referral	1240	593	5	1	277	82
	Social	136	252	17	19	0	35
Device Paths	Desktop	2791	2159	207	320	360	213
	Mobile	2895	2611	269	387	531	289
	Tablet	211	184	3	32	55	29
Bounce Rate	%	51.38	57.35	60.13	23.95	73.23	71.18

www.greaterhume.nsw.gov.au - top pages:

1. Events Calendar - Anzac Day Services in Greater Hume
2. Living in Greater Hume – Waste Facilities Opening Times Charges and Accepted Waste
3. Your Greater Hume Council - Building and Development
4. Contact Us
5. Your Greater Hume Council - Careers With Us

www.ghchildren.com.au – top pages:

1. Family Day Care
2. Family Day Care – Enrol Your Child/Children
3. News - Higher Child Care Subsidy and Removal of Annual Cap
4. Featured Content – Enrol Your Child/Our Services
5. Contact Us

www.visitgreaterhume.com.au – top pages:

1. Natural Wonders - Wymah Ferry
2. Featured Content - Revealing Histories
3. Culcairn - Explore Eat Stay/ Culcairn Caravan Park
4. Natural Wonders - Morgan's Lookout
5. Holbrook

Social Media

Delivery Plan - 1.1.2.1

Objective - Engagement by Council to demonstrate Council leadership. (Continued implementation of the GHC Communication Plan.) Implement and enhance on line communication tools using technologies such as social networking mechanism.

Comments

- Instagram, #visitgreaterhume – 967 followers
- Individual facebook pages:
 - Greater Hume Council – 2900 followers
 - Visit Greater Hume – 590 followers
 - Holbrook Submarine Museum – 1152 followers
 - Greater Hume Children's Services – 913 followers
 - Greater Hume Youth Advisory Committee – 494 followers
 - Buy Local in Greater Hume – 569 followers

Greater Hume Council Newsletters

Delivery Plan - 1.2.1.1

Objective - Implement the planned community engagement processes using various communication strategies. (Develop four Council newsletters (Autumn, Winter, Spring and Summer) and a rates notice insert whilst ensuring effective and targeted content.)

Comments

The Winter edition of Greater Hume Council Newsletter is planned to be developed and sent out electronically first week of June.

Grants and Funding

Delivery Plan - 3.2.1.2, 4.1.1.1

Objective - Continue to support and develop sporting facilities and other community infrastructure. Identify opportunities for external grant funding.

Comments

Greater Hume has now partnered with GrantGuru to provide is the most comprehensive grants database in Australia that includes grants and assistance across all levels of government and the private sector (philanthropic grants), each summarised into a one-page template for easy comparison. This grant portal is available to Council staff, local businesses, community and sporting groups throughout Greater Hume. The following grant applications have been recently submitted:

Name	About	Current
Austrade's Regional Tourism Bushfire Recovery Grant – Stream One - \$30,000 – Greater Hume and Henty Machinery Field Days Promotional Production	This project will be developing and promoting the videos, photography, social media posts, advertising and Hume Highway signage in order to attract visitors both old and new to Greater Hume and Henty Machinery Field Days.	Austrade has granted an extension to this grant to end of 2022 to cover the Henty Machinery Field Days in Sept 2022. Additional filming is being planned in the Autumn months by Angry Ant Marketing, Wagga Wagga.
Create NSW - Regional Cultural Fund - Digitisation Round – \$332,745 - In partnership with Albury City (lead agency)) - Murray Region Digitisation Hub	The Project involves the engagement of a Digitisation Project Officer and development of a Digitisation Hub (Thurgoona Collection Store, 2 Hoffman Road, Thurgoona) to implement professional training programs for individual museums and facilitating the digitisation of at least 400 objects. AlburyCity is lead agent.	All six museums are busy organising their significant items digital information. There has also been one on one sessions and a two day training workshop in early April, with each of the museums on how to use scanners and cameras at the new Digitisation Hub.
Museums & Galleries NSW - \$13,000	Greater Hume has engaged Nomad Films to research, develop, film and edit a 6 episode web series on each of the community museums, Culcairn Station Masters House Museum, Headlie Taylor Header Museum, Holbrook Submarine Museum, Holbrook Woolpack Inn Museum, Jindera Pioneer Museum and Wymah Schoolhouse Museum.	Helen Newman and Alyson Evans from Nomad Films (http://www.nomadfilms.com.au/) have now completed the videos. The videos are now featured on Visit Greater Hume website.
NSW Government - Bushfire Local Economy Recovery Fund - \$451,054 – Hanel's Lookout	This project at Hanel's Lookout (Woomargama National Park) will create viewing platforms, walk ways, sealed car park, sealed Hanel's Road, toilet, picnic area and signage.	Tenders and environmental assessment has commenced with major works during 2022 with minor works completed by April 2023.
Stronger Country Communities Fund - Round 4	11 applications were submitted from various community groups and 9 GH Council applications. Totaling \$3,224,567.00	4 Successful applications - GHC Culcairn Recreation Ground new playground, Billabong Little Athletics at Henty, Holbrook Gym Club and Jindera Netball Club.
Crown Reserves Improvement Grant	4 applications from community groups were submitted. Two applications successful	Walbundrie Sportsground (\$192,129 new multipurpose shed) and Jindera Park (\$87,681 amenities block).
Culture, Heritage and Arts Regional Tourism (CHART) program	Purchase of essential conservation materials for six community run museums to assist them to appropriately care for their collections.	Successful - \$12,727.98. Now organising purchase of conservation materials.
Riverina Water	Painting and lighting for AE2 exhibition space.	Successful - \$20,198.20. Finalising financial agreement with Riverina Water.

Cultural Tourism Accelerator Grant	Marketing of films developed in Let's Get Digital grant, see above.	Successful - \$10,000 - Television commercial and social media video have been developed by Frank & Ernest. Adverts are now running on Prime Television from mid April.
NSW Government's Reconnecting Regional NSW - Community Events Program	This funding is for existing or new events in Greater Hume, it is one off funding. Greater Hume Council has been allocated \$301,708 to provide to events in Greater Hume, there are strict conditions, the event must be held before 31 March 2023.	Council has called for expressions of interest by Wednesday 25 May, expressions of interest will be assessed and shortlisted by Wednesday 8 June and a Greater Hume Application will be submitted to the NSW Government by 5pm AEST Friday 24 June 2022
NSW Government - COVID 19 Pandemic Support Funding	\$20,000 - The program aims to assist councils with the least capacity to respond to COVID-19 impacts and those impacted by border closures.	In partnership with Murray Regional Tourism a cooperative marketing plan has been developed including social media campaign, content shoot to upgrade images, developing Alpaca Map itineraries, dedicated blogs and e news consumer takeover.

Greater Hume Tourism and Promotions

Delivery Plan - 3.3.1.1

Objective - Implement the Greater Hume Visitor Experience Plan which was endorsed March 2014 by Greater Hume Council.

Comments

- Monthly newsletters sent to all Greater Hume Tourism Operators, providing latest information on tourism opportunities, marketing, social media and promotional campaigns as well as relevant contacts and statistics.
- Currently managing over 160 Greater Hume ATDW Listings. The Australian Tourism Data Warehouse (ATDW) is Australia's national platform for digital tourism marketing in Australia. Established in 2001, the ATDW is jointly owned and managed by all Australian state and territory government tourism bodies. ATDW distributes this information to over 60 partners' websites to support local tourism businesses in expanding their on line exposure, bookings and marketing.
- Scheduled another social media Welcome to Greater Hume campaign, providing reels, tours and ideas of what people can do in Greater Hume during 2022. There will be a particular emphasis on producing reels with our themes of history and heritage and natural environment. The average reach on our posts is currently 1500.
- Submitted visitor and What's On advertising in Out and About Autumn 2022 Edition in Border Mail. The print run is 24,000, 14,000 are inserted into The Border Mail and the additional 10,000 distributed. Distribution is to all Visitor Information Centres through NE Victoria and South West NSW/Riverina plus Canberra and Melbourne. Other business (inc motels) and advertisers.
- Emailed (over 600) 'What's On in April' to Visitor Information Centres in NSW and VIC, coach/bus/tour companies, tourism operators within shire and regional, media, visitor information points and to interested residents in shire.
- Wagga Wagga City Council (WWCC) partnership for marketing cooperative involving Lockhart, Narrandera, Coolamon, Junee, Cootamundra/Gundagai and the unique and authentic experiences we offer through day trip itineraries. Go to <https://visitwagga.com/thedriveway/greater-hume> to see television and social media campaigns.
- Austrade's Regional Tourism Bushfire Recovery Grant – Stream One - \$30,000 – Greater Hume and Henty Machinery Field Days Promotional Production - Austrade has given an extension to this grant to end of 2022 to cover the Henty Machinery Field Days in Sept 2022, please refer to Grants and Funding section.
- COVID 19 Pandemic Support Funding - A Greater Hume promotional campaign in partnership with Murray Regional Tourism and Destination NSW, please refer to Grants and Funding section.

Visitor Information Centre and Submarine Museum

Delivery Plan - 3.3.1.1.06, 3.3.1.1.05

Objective - Offering visitors to Greater Hume information and advice on accommodation, places to eat, attractions, maps, tours, road conditions, events and other general information. Reception and admission to Submarine Museum.

Comments

Visitor Information Centre Statistics:

Apr 2022 - Walk In – 2326, Phone Calls - 55, Emails – 2.

Apr 2019 - Walk In – 1806, Phone Calls - 33, Emails – 7.

Submarine Museum Statistics:

Apr 2022 - Adult - 242, Child - 200, Concession - 230, Family - 116, Group - 9, Total - 797.

Apr 2019 - Adult - 107, Child - 134, Concession - 26, Family - 152, Group - 85, Total - 504.

Events

Delivery Plan - 3.3.1.1, 2.1.1.1

Objective - To assist with the promotion of Greater Hume's many and varied events. Encourage more residents to be involved in Greater Hume and events.

Comments

- Supporting the following events - Jindera Pioneer Museum, Jindera Community Garage Sale, G -Rodge Markets, Holbrook Easter Fly-in, Holbrook Sheep and Wool Fair and ANZAC Day events.
 - Currently revising the Greater Hume Events Guide.
 - NSW Government's Reconnecting Regional NSW - Community Events Program - funding is available for Greater Hume events, please refer to Grants and Funding section.
-

Australia Day

Delivery Plan - 1.1.2.7 and 2.1.1.1

Objective - Recognise community leaders and their efforts and encourage others in the community to take up leadership roles.

Comments

Currently advertising to community an Expression of Interest to host Australia Day in 2023, applications are due 28 May 2022.

Signage

Delivery Plan - 3.3.1.1

Objective - Implement the Greater Hume Visitor Experience Plan which was endorsed March 2014 by Greater Hume Council.

Comments

Currently organising visit Greater Hume signage on Hume Highway and Coronation Sign, Culcairn Sportsground.

Murray Regional Tourism (MRT)

Delivery Plan - 3.3.1.1

Objective - Implement the Greater Hume Visitor Experience Plan which was endorsed March 2014 by Greater Hume Council. (MRT is a joint venture between Albury, Balranald, Berrigan, Campaspe, Corowa, Deniliquin, Gannawarra, Greater Hume, Mildura, Moira, Murray, Swan Hill, Wakool, Wodonga, as well as Tourism Vic and Destination NSW.)

Comments

- Currently attending monthly zoom meetings with MRT and the VIC network group.
 - Planning to extend the Love The Murray campaign and cooperative marketing initiatives.
 - Attending the Good Food and Wine Show in June 2022 in Melbourne, three operators are attending, Flyfaire Wines, Wymah Organics and Lupins for Life.
 - Working with MRT to develop a Greater Hume promotional campaign, see COVID 19 Pandemic Support Funding, please refer to Grants and Funding section.
-

Museums and Heritage

Delivery Plan - 3.3.1.1

Objective - Implement the Greater Hume Visitor Experience Plan which was endorsed March 2014 by Greater Hume Council. (GHC currently has 11 public or private museums and three historical societies. Museum Advisor (Vanessa Keenan) – In partnership with Albury City Council and Museums and Galleries NSW.)

Comment

The Museum Adviser has been reaching out to museums mostly relating to the two successful grants we have obtained (Let's Get Digital and Digitisation of Museums), please refer to Grants and Funding section. . All six museums are busy organising their significant items digital information. There has also been one on one sessions and a two day workshop planned for early April, with each of the museums on how to use scanners and cameras at the new Digitisation Hub. Television (Prime Television) and Social Media advertisements currently being rolled out from mid April to October showcasing the videos which have been developed for each of the six museums.

Murray Arts

Delivery Plan - 3.3.1.1

Objective - Implement the Greater Hume Visitor Experience Plan which was endorsed March 2014 by Greater Hume Council. (Murray Arts aim is to actively assist the ongoing development of, and participation in, arts and culture throughout the Border region.)

Comment

Have been appointed to the Murray Arts Strategic Advisory Council (MASAC), which meets twice a year and sits alongside the Murray Arts Board to guide the direction of the organisation towards achieving its goals.

GREATER HUME SHIRE COUNCIL

Schedule of the Director Corporate Community Services' Schedule of Information to Council Meeting -
Wednesday 18th May, 2022

COMBINED BANK ACCOUNT FOR THE MONTH ENDED 30th April, 2022

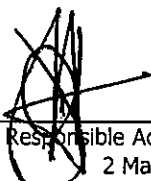
CASHBOOK RECONCILIATION

	General Fund	Trust Fund
General Ledger Cashbook Balance as at 1st April, 2022	-231,117.76	42,117.74
Cashbook Movement as at 30th April, 2022	173,192.52	17.56
Less: Term Deposits included in Cashbook Balance (Trust only)	0.00	0.00
General Ledger Cashbook Balance as at 30th April, 2022	<u>-57,925.24</u>	<u>42,135.30</u>

BANK STATEMENT RECONCILIATION

Bank Statement Balance as at 30th April, 2022	NAB	\$0.00	42,135.30
	Hume	\$6,643.73	
	Bendigo	\$0.00	
	WAW	\$0.00	
	Total	<u>6,643.73</u>	<u>42,135.30</u>
(LESS) Unpresented Cheques as at 30th April, 2022		-65,334.97	0.00
(LESS) Unpresented EFT Payments as at 30th April, 2022		0.00	0.00
PLUS Outstanding Deposits as at 30th April, 2022		766.00	0.00
PLUS / (LESS) Unmatched Cashbook Transactions 30th April, 2022			0.00
Cashbook Balance as at 30th April, 2022		<u>-57,925.24</u>	<u>42,135.30</u>

I certify that all of Council's surplus funds have been invested in accordance with the Act, the regulations and Council's investment policies and that all cheques drawn have been checked and are fully supported by vouchers and invoices and have been certified for payment.


Responsible Accounting Officer
2 May 2022

This is page no.1 of Schedule No.1 of the Director Corporate & Community Services' Schedule of Information to Ordinary Council Meeting held on 18th May, 2022

GENERAL MANAGER

MAYOR

Application No.	Location	Development Type	Est. Cost	Received	Determination	Total Elapsed Days	Stop Days	Adjusted Elapsed Days	
DA/2022/3	Applicant: Acespan Industries 87 Urana ST JINDERA PLT: 2 DP: 778110	New Outdoor Undercover Training Structure	\$14,655	7/01/2022	Approved	29/04/2022	101	12	101
DA/2022/24	Applicant: Ventia Pty Limited 77-79 Main ST BROCKLESBY Lot: 7 Sec: 1 DP: 3349	Telecommunication Facility - New Satellite Dish	\$30,000	2/02/2022	Approved	12/04/2022	15	55	15
DA/2022/45	Applicant: North East Sheds & Alfrescos 13 Terlich WY JINDERA Lot: 106 DP: 1267384	New Shed	\$81,530	22/03/2022	Approved	13/04/2022	23	0	23
DA/2022/46	Applicant: S M Murtagh 5 Terlich WY JINDERA Lot: 102 DP: 1267384	New Shed	\$40,000	22/03/2022	Approved	14/04/2022	24	0	24
DA/2022/47	Applicant: Narellan Pools 16 Durakar CL JINDERA Lot: 2 DP: 1203870	New Swimming Pool	\$61,414	28/03/2022	Approved	21/04/2022	25	0	25
DA/2022/48	Applicant: Narellan Pools 54 Durakar CL JINDERA Lot: 5 DP: 1203870	New Swimming Pool	\$45,283	17/03/2022	Approved	21/04/2022	22	14	22
DA/2022/49	Applicant: K Schultz 9 Queen ST WALBUNDRIE Lot: 178 DP: 753763	Dwelling Alterations & Additions	\$107,800	31/03/2022	Approved	29/04/2022	30	0	30
DA/2022/51	Applicant: Critos Construction & Rigging 24 Federal ST CULCAIRN Lot: 1 DP: 1272192	New Carport	\$10,406	31/03/2022	Approved	29/04/2022	30	0	30



c_dm073


Approved Between 1/04/2022 and 30/04/2022

05/05/2022

Application No.		Location	Development Type	Est. Cost	Received	Determination	Total Elapsed Days	Stop Days	Adjusted Elapsed Days	
DA/2022/65	Applicant: I Muller 652 Alma Park RD WALLA WALLA Lot: 168 DP: 655526	Demolition of Existing Dwelling and New Dwelling & Garage		\$456,500	8/04/2022	Approved	27/04/2022	20	0	20
CDC/2022/19	Applicant: I & M Pools Pty Ltd 51 Malabar RD HOLBROOK Lot: 108 DP: 791516	New Swimming Pool		\$43,995	13/04/2022	Approved – Private Certifier	13/04/2022	1	0	1
CDC/2022/21	Applicant: Hadar Homes 5 Rosler ST JINDERA Lot: 203 DP: 1280394	New Dwelling and Garage		\$488,808	22/04/2022	Approved – Private Certifier	22/04/2022	1	0	1
CDC/2022/22	Applicant: J G King Homes 51 Market ST WALLA WALLA Lot: 321 DP: 1231353	New Dwelling and Garage		\$250,729	30/04/2022	Approved – Private Certifier	30/04/2022	1	0	1

Report Totals & Averages

Total Number of Applications :	12	Average Elapsed Calendar Days:	31.17	Total Elapsed Calendar Days:	374.00
Total Estimated Cost :	1,631,120.00	Average Calendar Stop Days:	6.75	Total Calendar Stop Days:	81.00
		Average Adjusted Calendar Days:	24.42	Total Adjusted Calendar Days:	293.00


Director Environment & Planning
Greater Hume Shire Council

Holbrook District Community and Business Group

Present: Marilyn & Graham Perritt, Rita Bowler, Sara King, Milton Golenburg, Vicki Schuur, Elizabeth Maclean, Gail Chynoweth.

Apologies: Stephen Lum, Kayleen Laffan, Carla Black, Irene Liston, Bill Wearn.

Minutes: Vicki to write a 'thank you' to Santa.

Planning meeting: Council paying Fiona Slate to attend. 10am Thursday 10th Feb at CTC. RSVP by tomorrow to Vicki.

Moved: Graham Perritt. Seconded: Marilyn Perritt.

Meals On Wheels interested in applying through Riverina Water for funding to install more seating along the main street.

Correspondence: Letter received from Nic McHenry requesting permission to represent this group at Council. We're not interested at this stage in her proposal.

General Business:

Railway: Graham has done some investigation. Land is nearly all private property - Rosewood - Tumba Trail took 17 years and mega dollars to complete.

Miniature Rail: closed indefinitely due to Covid issues, flooding etc.

Solo Art sub-group. Vicki to help them to move to the next step.

Two proposed new businesses opening: Candles in the old Op-shop & Saddlery/ leatherwork in old butcher near laundromat.

Decorated pavers was an idea from many years ago. It could still be done, it would attract more visitors.

Lions Club investigating replacing the banners near the bridge.

6.30pm start was suggested, let Vicki know your preference.

Meeting closed 7.20pm

Next meeting 7th March.

Meeting on the 5th April at the Riverina Hotel:

Present: Rita Bowler, Marilyn & Graham Perritt, Stephen Lum, Elizabeth Maclean, Gail Chynoweth, Vicki Schuur.

Minutes from last meeting:

Read by Stephen Lum. Vicki Schuur moved, Elizabeth Maclean seconded.

Business Arising:

Horse Shoes didn't go ahead. Vicki approached St Patricks School but we ran out of time. In the future they look forward to doing it with more time. They will liaise with us and vice versa.

We need a Facebook page. Carlee Willis approached to do an emblem. Vicki showed us what she did. This logo is for the facebook group. Thank you to Carlee Willis for doing it. Moved by Gail Chynoweth and seconded Rita Bowler. All in favour: everyone else.

Stickers: Vicki took photo of current stickers at the Submarine Museum. Stickers to promote Holbrook. It's a council sticker and in circulation ready for use. Vicki showed us some designs. Outback antics did a design: Min of 500 stickers. \$1.50 each. You would buy them off council then sell at a set price. Vicki to approach council with the 2 designs.

Strategic Plan: Marilyn Perritt to take and read.

Bendigo Bank: haven't done that yet. (See minutes from last meeting).

Bags and flags: haven't done yet.

Fantastic opportunity to be able to speak at monthly council meeting. Phoebe Bull did a great job. 5 minutes that went onto 15 minutes because they kept asking questions. Why haven't they implemented a master plan in all towns. Why don't we do it with every town. Fiona Slade said for \$50,000 this is what she can do. We would have to tender it out.

Haven't heard back from council about the Phoebe and Vicki meeting.

Business arising:

Elizabeth printed the flyer for the Holbrook Halfway dance. In Holbrook Happenings calendar. Elizabeth said she would see if you can have spectators depending on covid.

Rita tried applying for funding but tricky with questions. We need an ABN to get funding. We need to talk to Kerrie Wise about what to do. Rita doesn't know how to answer the questions. What criteria are we.

Marilyn: Council sends out Mr Fisher Community leadership. It's \$30 to do the course. Vicki encourages everyone to look at it and attend if you can.

Pink and Picasso sold out.

Happy Birthday to Rita who turned 60.

Meeting closed 7.08pm.

Next Meeting: 3rd May 6.30pm at The Riverina Hotel.

3rd May 2022

Business Meeting

Present: Rita Bowler, Gail Chynoweth, Marilyn & Graham Perritt, Elizabeth Maclean, Stephen Lum, Kayleen Laffen, Phoebe Bull, Vicki Schuur.

Apologies: Sam Pincott.

Minutes from last meeting: Read by Elizabeth Maclean. Seconded: Gail Chynoweth.

Business Arising:

Strategic Plan: Council officially hasn't responded. But Lea Parker has: we can tell the group it has not been within the budget. Lea Parker disappointed with that. But there is another avenue they can get money from. Hopefully they can earmark it for us. Same scenarios in other towns. We will see what council can do. Have a meeting with Lea Parker to talk about it. Anyone else can come to that meeting.

Elizabeth Maclean: went to Goulburn to square dance convention. They can have spectators at the Holbrook convention. Council said it's unsafe to use the upstairs shire hall. Elizabeth Maclean spoke to Carly Toll about it but she didn't know. Will get back to Elizabeth Maclean.
Gail Chynoweth: Is it an issue that it's unsafe or unclean?

6th May is the **Football and Netball debs**. It's in the club rooms. Its booking was cancelled from shire hall.

Tim Fisher leadership program: Tanya Saunders is doing it. Tanya said not much interest. Vicki Schuur: Missed opportunity.

Business:

Letter from Margaret Killalea: Event funding opportunity through NSW Government Reconnecting Regional NSW Community Event Program. GHSC total allocation \$301,708

Rita Bowler: Kerrie Wise keen on 'A day on the Green' event that is similar. It's one-off money so not for future events. It's only a small portion of that funding figure. Not sure on the practicalities of it. Music during the day, food stalls etc. It would be a lot of work. Kerrie Wise wanted money to go for an event: something we could build on each year. Regional produce type dinner or market. We would the proposal in.

Kayleen Laffen: an idea could be to bring a celebrity chef in and have a paid sit down dinner and have the food producers involved. Market: paddock to store Market that follows into the dinner. Launch into the market and continue it quarterly. It doesn't take much money to continue the market on. Do the dinner as a fundraiser. Kayleen Laffen knows the lady who organised the event in Kahuna and will get contacts from her. And submit it with a proposal. Due by the end of May. Have a subcommittee to do the market. It has to be held by the end of March 2023. It will take 12 months to organise it. March tends to be busy because of the nice weather. Tumbafest is on a little earlier in March. Triathlons are also on during that time. However, the dinner will attract higher end people. Kayleen Laffen paid \$220 per ticket in Kahuna. They had major sponsors etc and we could possibly use their templates and use them for ourselves. Have a Farmers market in the daytime and the dinner at night. Manu created a menu from the local produces and flew into each farm. He didn't cook it but he designed the menu. Brown brothers was the major sponsor and freely donated. They generated enough money to build a preschool in Kahuna. They had about 200 people and a live auction. Regional tourism (RegionalNSW) will get onboard. At the moment gathering enthusiasm and information about it. Vicki Schuur to meet with Sam Pincott. There is no obligation if you get the money. The questions are pretty straight forward.

Phoebe Bull: Parkes have the Elvis Presley festival. Could we do a Beatles festival and link with the submarine. However Albury do a Beatles festival. Kayleen Laffen: A Winter blues festival?

In the past the Holbrook Markets started 'good' but then the vendors stopped coming. It was on too often and was too small. (Kayleen Laffen). It wasn't enough and that's why it didn't succeed. It didn't have much atmosphere.

Gail Chynoweth: There have been many over the years many markets and they haven't succeeded.

Kayleen Laffen: The Christmas markets at St Patricks had a great vibe and was a success.

We need someone with a passion for something to get something started.

We all agree to do Kayleen Laffen's idea and see how we go.

The Bendigo Bank: ongoing thing. Haven't been able to do it yet.

Bags and flags: still ongoing. Bags like the ones Bridie sold where nice, they were stylish. Should we see how Bridie got them made?

Pambula village: got a NAB bank grant and had beautiful white flags that say 'good things come in small villages'. It looks good. Pambula had bags in each store that connected it, it was excellent.

Rita Bowler: Limosin National was on last week. They camped and used the motels and used the food places. 80 for dinner for the Club. Feedback: they were keen to come back next year with more cattle. South Australian breeders were there. Local Limosin group organised it. It's usually been held in a regional centre except this time. It has a flow on effect for Holbrook. It was on last week. It can be annual here at Holbrook. It's been in Wodonga for years.

Closed Meeting 7.21pm.

Next meeting Tuesday 7th June. 6.30pm.

HENTY COMMUNITY DEVELOPMENT COMMITTEE

MEETING AGENDA 25/02/2022

Meeting Opened: 6.30PM

Present: Yvonne Booth, Daphne Hannam, Garry Small, Graham Klemke, Steph Bedggood, Tayla Roulston, Dennis Kane

Apologies: Neil Meyer, Annette Schilg
Moved: Y. Booth Seconded: Steph Bedggood

Minutes of the last Meeting: 31-01-2022

Moved: Steph Bedggood Seconded: Y. Booth
Business Arising: See General Business

Treasurers Report: Steph Bedggood
Attached Report. Closing Balance: \$73.93

Moved: Steph Bedggood, Seconded: Garry Small

Correspondence:
IN: Emails have been continually forwarded during the month

•
OUT:
•

Greater Hume Shire Council Report:

No report available
Discussion re- thanking Doug for his leadership etc. Send letter
Moved Y. Booth Seconded: D. Hannam

General Business

1/ Off the Leash area Smith Street: **No Changes.**

2/ Facebook' page... an ongoing project.

Update: Reach down this month – continue to monitor.

3/ Sign Railway Parade- One new business using sign.

4/ PROJECT: Cleanup Railway yard beside Dales Funeral Service and South side of Sladen Street
UPDATE: Nothing new.

5/ *Welcome Packs* – Discussion re content- Approach retailers/businesses to provide vouchers etc., Information packs

UPDATE; Yvonne Booth

6/ Greater Hume Shire Australia day Citizen of the Year 2023.

Discussion: 2023 Possible more formal interview process by HCDC.
Prepare nominations earlier and invite nominee's to HCDC meeting.
Prepare application with nominee to ensure nothing is missed off their resume.

7/ ANZAC Day ceremony 2022 Discussion re possibly HCDC involvement
Approached Louisa Heycox. Henty to likely to join The Rock chapter.
Discussed HCDC assisting with BBQ on ANZAC day in the park.
BB have indicated they will consider sponsoring BBQ. **Organize at March meeting**

8/Henty Museum Project –

- *Next meeting 1st Feb 2022, -*

UPDATE: *Invitation extended to HCHM committee to attend next meeting*

9/ Doodle Cooma Swamp Wetlands Project Presentation – Kellie Penfold.
Kellie presented Swamp Wetlands project initiated by Landcare. 2 stages:
Firstly, put up signage for the swamp etc.
Update: Nothing to report

10/ Discussion on Greater Hume Bins for Sladen Street.
HCDC recommended bins to be the same green color of the light posts in the main street. If cut outs on sign need to be colored use cream color as cream pavers. Letter to Council

FROM THE FLOOR: Cemetery requires mowing Letter to GHC.

Next Meeting: Monday 28th March 2022 Meeting 6.30pm

Meeting Closed: 7.10pm

Minutes of Ordinary Meeting of Lankeys Creek Hall Committee Held at Lankeys Creek Hall at 7:06PM Monday 11 April 2022

Welcome Chairperson welcomes the attendees and declares the meeting open.

In Attendance Jane, Lauren, Mikaela, Raymond, Linda, Brigitte, Kylie, Bill, Sheila

Apologies Carmel, Sharon motion accepted.

Confirmation of Minutes

- Secretary (Lauren) confirmed minutes for meeting on 06/12/2021 were sent to the committee on 04/04/2022 for review.
- A motion to approve the minutes of the previous meeting (06/12/2021) was made by Linda and seconded by Raymond

Business Arising

From Previous Meeting

- Roster for mowing
 - 11/04/2022 - Alison H sent email regarding a grant submitted by the RFS being unsuccessful, Lauren awaiting confirmation on if this was the grant with the lawn mower which was proposed to assist in maintenance at the hall.
 - Explore other options for access to mower for the Hall – Brigitte to follow up contacts
 - Look at getting a mower for the Hall – possibly apply for alternate grant which closes on Friday 15/04/2022
 - Kylie to follow up with Alison H to apply for grant
 - Alternatively look at hiring someone to mow the lawn in short term – Mikaela to follow up local service

Correspondence In

- Remittances received on 09/12/2021, 23/12/2021, 11/01/2022. Forwarded to treasurer, confirmed received.
- Hall hire request for 18th birthday party 12/02/2022 – Previously discussed outside of meeting
- Hall hire – 18th managed by Jane

Correspondence Out

- Secretary provided hall hire forms to community member and upon receipt of these forms provided to council – Previously discussed outside of meeting

Financial Report

- Remittances received on 09/12/2021, 23/12/2021, 11/01/2022
- Payment for Hall Hire received
- Bank balance \$29,317.98
- Out: Origin Bill, Trevor and Sharon's party
- In: Two deposits for the hall hire

Items on Agenda

- Australia's Biggest Morning Tea planning
 - Registered, proposed date 15/05/2022
 - Run as a breakfast event, bacon, and eggs on barbeque with bread rolls – Jane and Linda
 - Juice for kids
 - Check gas of BBQ
 - Committee to bring cakes and other snacks (ideally yellow themed)
 - Start time: 9:30am
 - Donation to attend – donation box, QR code for donations if no cash
 - Clean up and set up 14/05/2022
 - Decorations – Brigitte to see if daffodils can be arranged, cake stands
 - Yellow serviettes / cups – Mikaela
- Review process in relation to grant utilisation

- Jane has been arranging the kitchen quotes
 - Urban Form not proceeding via vendor panel and pulled out
 - Followed up with alternate provider who did not respond
 - Need to get new quote for kitchen to send to Steve P. to get funds
- Need to identify alternate organisations for fit out / quoting for cabinet maker
 - Raymond to explore contacts in Albury
 - Linda to get alternate quotes for kitchen
 - Hold on consideration of Bunnings / Ikea kitchens
- Deadline is 12 months of getting funds
 - Anticipated maximum fund \$8,000
- Vote to request for council to upgrade Jingellic Road
 - Motion against.
- Vote to add secretary (Lauren) and President (Jane) to Hall bank account
 - Passed 9 for, 0 against.
- Vote to remove Sheila from bank account
 - Passed 9 for 0 against
- Emergency exit signs
 - Emergency exit signs are wired to lighting switch, need to get electrician to review and possibly re-wire
 - Bill to ask Simon or Jane to contact Ferg the electrician

General Business

- Bin – Sheila to ask Ben to empty
 - Ongoing management is for people passing to empty when heading to town/ tip
 - Buy small bin and bin liners – Mikaela
 - Signs on wheelie bins to state bottles only

Next Meeting To be confirmed

Meeting Close 7:59pm.