



Greater  
Hume  
Council

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## **Delivery Program 2023 to 2026 Operational Plan 2022-2023**

**Delivery Plan Budget  
2022/23 to 2025/26**

**Income Statement, Balance Sheet,  
Cashflow and Restricted Cash**

**Greater Hume Council**  
**Delivery Plan Budget**  
**2022/23 to 2025/26**

**INCOME STATEMENT - CONSOLIDATED**

**Projected Years**

	<b>Budget 2022/23 \$ 000's</b>	<b>Budget 2023/24 \$ 000's</b>	<b>Budget 2024/25 \$ 000's</b>	<b>Budget 2025/26 \$ 000's</b>
<b>Income from Continuing Operations</b>				
Revenue:				
Rates & Annual Charges	12,722	12,983	13,249	13,521
User Charges & Fees	7,038	7,242	7,411	7,586
Interest & Investment Revenue	183	279	387	458
Other Revenues	761	967	996	991
Grants & Contributions provided for Operating Purposes	12,527	12,750	13,078	13,315
Grants & Contributions provided for Capital Purposes	3,269	4,236	2,474	6,599
Other Income:				
Net gains from the disposal of assets	0	0	0	0
Joint Ventures & Associated Entities	0	0	0	0
<b>Total Income from Continuing Operations</b>	<b>36,500</b>	<b>38,457</b>	<b>37,595</b>	<b>42,470</b>
<b>Expenses from Continuing Operations</b>				
Employee Benefits & On-Costs	12,090	12,489	12,854	13,220
Borrowing Costs	151	123	96	73
Materials & Services	11,075	11,371	11,541	11,673
Depreciation & Amortisation	9,855	10,100	10,321	10,570
Other Expenses	547	558	568	574
Net Losses from the Disposal of Assets	0	0	0	0
<b>Total Expenses from Continuing Operations</b>	<b>33,718</b>	<b>34,641</b>	<b>35,380</b>	<b>36,110</b>
<b>Operating Result from Continuing Operations</b>	<b>2,782</b>	<b>3,816</b>	<b>2,215</b>	<b>6,360</b>
Discontinued Operations - Profit/(Loss)	0	0	0	0
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operating Result for the Year</b>	<b>2,782</b>	<b>3,816</b>	<b>2,215</b>	<b>6,360</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>-487</b>	<b>-420</b>	<b>-259</b>	<b>-239</b>

# Greater Hume Council

## Delivery Plan Budget

2022/23 to 2025/26

### BALANCE SHEET - CONSOLIDATED

### Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's
<b>ASSETS</b>				
<b>Current Assets</b>				
Cash & Cash Equivalents	2,032	2,566	2,573	1,492
Investments	13,600	12,900	12,900	13,400
Receivables	5,500	5,500	5,500	5,500
Inventories	2,269	2,269	2,269	2,269
Other	20	20	20	21
<b>Total Current Assets</b>	<b>23,421</b>	<b>23,255</b>	<b>23,262</b>	<b>22,682</b>
<b>Non-Current Assets</b>				
Non Current Investments	0	0	0	0
Receivables	0	0	0	0
Inventories	0	0	0	0
Infrastructure, Property, Plant & Equipment	676,496	680,732	683,186	690,629
Investments Accounted for using the equity method	0	0	0	0
Investment Property	0	0	0	0
Intangible Assets	46	8	0	0
Right of Use Asset	0	0	0	0
Other	0	0	0	0
<b>Total Non-Current Assets</b>	<b>676,542</b>	<b>680,740</b>	<b>683,186</b>	<b>690,629</b>
<b>TOTAL ASSETS</b>	<b>699,963</b>	<b>703,995</b>	<b>706,448</b>	<b>713,311</b>
<b>LIABILITIES</b>				
<b>Current Liabilities</b>				
Bank Overdraft	0	0	0	0
Payables	3,261	3,261	3,261	3,261
Contract Liabilities	200	200	200	200
Lease Liabilities	200	200	200	200
Borrowings	680	676	429	486
Provisions	3,016	3,016	3,016	3,016
Liabilities associated with assets classified as "held for sale"				
<b>Total Current Liabilities</b>	<b>7,357</b>	<b>7,353</b>	<b>7,106</b>	<b>7,163</b>
<b>Non-Current Liabilities</b>				
Payables	725	725	725	725
Borrowings	3,329	2,653	2,224	1,738
Lease Liabilities	200	200	200	200
Employee Benefit Provisions	559	559	559	559
Provisions	5152	5152	5152	5152
Liabilities associated with assets classified as "held for sale"	0	0	0	0
<b>Total Non-Current Liabilities</b>	<b>9,965</b>	<b>9,289</b>	<b>8,860</b>	<b>8,374</b>
<b>TOTAL LIABILITIES</b>	<b>17,322</b>	<b>16,642</b>	<b>15,966</b>	<b>15,537</b>
<b>Net Assets</b>	<b>682,641</b>	<b>687,353</b>	<b>690,482</b>	<b>697,774</b>
<b>EQUITY</b>				
Retained Earnings	302,204	306,020	308,235	314,595
Revaluation Reserves	380,437	381,333	382,247	383,179
Council Equity Interest	682,641	687,353	690,482	697,774
Minority Equity Interest	-	-	-	-
<b>Total Equity</b>	<b>682,641</b>	<b>687,353</b>	<b>690,482</b>	<b>697,774</b>

# Greater Hume Shire Council

## Delivery Plan Budget

2022/23 to 2025/26

### CASH FLOW STATEMENT - CONSOLIDATED

Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's
<b>Cash Flows from Operating Activities</b>				
<b>Receipts:</b>				
Rates & Annual Charges	12,722	12,983	13,263	13,521
User Charges & Fees	7,038	7,242	7,411	7,586
Interest & Investment Revenue Received	183	279	387	458
Grants & Contributions	15,796	16,986	15,552	19,914
Bonds & Deposits Received	0	0	0	0
Other	761	967	996	991
<b>Payments:</b>				
Employee Benefits & On-Costs	-12,090	-12,489	-12,854	-13,220
Materials & Services	-11,075	-11,371	-11,541	-11,673
Borrowing Costs	-151	-123	-96	-73
Bonds & Deposits Refunded	0	0	0	0
Other	-547	-558	-568	-574
<b>Net Cash provided (or used in) Operating Activities</b>	<b>12,637</b>	<b>13,916</b>	<b>12,550</b>	<b>16,930</b>
<b>Cash Flows from Investing Activities</b>				
<b>Receipts:</b>				
Sale of Investment Securities	1,484	744	0	0
Sale of Real Estate Assets	0	0	0	0
Sale of Infrastructure, Property, Plant & Equipment	218	174	348	260
Deferred Debtors Receipts	11	11	11	10
Other Investing Activity Receipts	0	0	0	0
<b>Payments:</b>				
Purchase of Investment Securities	0	0	0	-493
Purchase of Infrastructure, Property, Plant & Equipment	-12,590	-13,631	-12,226	-17,359
Purchase of Real Estate Assets	0	0	0	0
Purchase of Intangible Assets	0	0	0	0
Deferred Debtors & Advances Made	0	0	0	0
Other Investing Activity Payments	0	0	0	0
<b>Net Cash provided (or used in) Investing Activities</b>	<b>-10,877</b>	<b>-12,702</b>	<b>-11,867</b>	<b>-17,582</b>
<b>Cash Flows from Financing Activities</b>				
<b>Receipts:</b>				
Proceeds from Borrowings & Advances	0	0	0	0
Other Financing Activity Receipts	0	0	0	0
<b>Payments:</b>				
Repayment of Borrowings & Advances	-677	-680	-676	-429
Other Financing Activity Payments	0	0	0	0
<b>Net Cash Flow provided (used in) Financing Activities</b>	<b>-677</b>	<b>-680</b>	<b>-676</b>	<b>-429</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>1,083</b>	<b>534</b>	<b>7</b>	<b>-1,081</b>
<b>plus: Cash, Cash Equivalents &amp; Investments - beginning of year</b>	<b>949</b>	<b>2,032</b>	<b>2,566</b>	<b>2,573</b>
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>2,032</b>	<b>2,566</b>	<b>2,573</b>	<b>1,492</b>
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>2,032</b>	<b>2,566</b>	<b>2,573</b>	<b>1,492</b>
<b>Investments - end of the year</b>	<b>13,600</b>	<b>12,900</b>	<b>12,900</b>	<b>13,400</b>
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>15,632</b>	<b>15,466</b>	<b>15,473</b>	<b>14,892</b>
<b>Representing:</b>				
- External Restrictions	7,892	8,014	8,198	7,621
- Internal Restrictions	6,575	6,281	6,077	6,030
- Unrestricted	1,165	1,171	1,198	1,241
	<b>15,632</b>	<b>15,466</b>	<b>15,473</b>	<b>14,892</b>

# Greater Hume Shire Council

## Delivery Plan Budget

2022/23 to 2025/26

### Projected Years

## Restricted Cash & Investments - Consolidated

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's
<b>Cash &amp; Investments</b>				
Cash on Hand and at Bank	2032	2566	2573	1492
Term Deposits	13600	12900	12900	13400
<b>Total Cash &amp; Investments</b>	<b>15,632</b>	<b>15,466</b>	<b>15,473</b>	<b>14,892</b>
<b>External Restrictions</b>				
Trust Fund	205	205	205	205
Unexpended Grants	0	0	0	0
Developer Contributions - General Fund	687	462	662	262
Developer Contributions - Water Fund	1029	1029	1029	1029
Developer Contributions - Sewer Fund	982	982	982	982
Water Funds	961	1371	1858	2304
Sewerage Funds	4003	3940	3437	2814
Town Improvement Funds & Other	25	25	25	25
<b>TOTAL - EXTERNAL RESTRICTIONS</b>	<b>7,892</b>	<b>8,014</b>	<b>8,198</b>	<b>7,621</b>
<b>Internal Restrictions</b>				
Uncompleted works	0	0	0	0
Emergency Services Levy Reserve	230	230	230	230
Riverina Noxious Weeds Program	66	66	66	66
Risk Management Reserve	79	31	2	6
Employee Entitlements	823	823	823	1003
Crown Lands Reserve	26	27	28	30
Jindera Hostel Sale Proceeds Reserve	9	9	9	9
Hobrook Hostel Sale Proceeds Reserve	0	0	0	0
Submarine Museum Committee Reserve	27	27	27	27
Jindera Medical Centre Reserve	0	2	0	3
Jindera Admin Centre Reserve	82	102	107	128
Children Services Reserve	599	597	595	634
Youth Reserves	4	4	4	4
Low Income Housing Reserve	167	124	100	76
Frampton Court Reserve	285	275	265	256
Kala Court Rental Units Reserve	31	12	21	7
Kala Court Self Funded Units Reserve	221	216	211	204
Aged Care Rental Units Reserve Jindera	60	54	48	41
Culcairn Oasis Community Newsletter Reserve	7	9	10	11
Henty Headerlines Newsletter Reserve	14	15	16	17
Library Donations Reserve	1	1	1	1
Gum Swamp Reserve	20	20	20	20
Carabost Hall Reserve	7	7	7	7
Walbundrie Hall Reserve	7	7	7	7
Council Owned Housing	63	68	73	78
Plant Reserve	1182	912	736	483
Works Warranty Reserve	134	134	134	134
State Roads RMCC Works Reserve	144	144	144	144
FAG Grant Roads Component	55	55	55	55
Holbrook Woomargama Bypass Reserve	451	451	451	451
Holbrook Caravan Park Reserve	122	122	122	122
Morven Community Fund Reserve	19	19	19	19
Moorwatha Cemetery	1	1	1	1
Regional & Community Local Infrastructure RLCIP Walking Track	10	10	10	10
Waste Management Reserve	1222	1237	1202	1152
Land Development Reserve	44	57	70	81
Quarry Rehabilitation Reserve	363	413	463	513
<b>TOTAL - INTERNAL RESTRICTIONS</b>	<b>6,575</b>	<b>6,281</b>	<b>6,077</b>	<b>6,030</b>
<b>TOTAL INTERNALLY &amp; EXTERNALLY RESTRICTED CASH</b>	<b>14,467</b>	<b>14,295</b>	<b>14,275</b>	<b>13,651</b>
<b>TOTAL UNRESTRICTED CASH</b>	<b>1,165</b>	<b>1,171</b>	<b>1,198</b>	<b>1,241</b>



Greater  
Hume  
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## **Delivery Program 2023 to 2026 Operational Plan 2022-2023**

**Delivery Plan Budget  
2022/23 to 2025/26**

**Budget Summary**

# Greater Hume Shire Council

Delivery Program 2023 to 2026

## Delivery Plan Budget

2022/23 to 2025/26

Budget Summary						
Function	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Operating Revenue</b>						
Governance	77,273	475,474	42,273	57,273	77,273	77,273
Administration	329,113	459,851	335,577	340,708	344,921	349,218
Public Order & Safety	391,928	378,701	386,161	393,884	401,762	409,797
Health	158,258	158,258	165,727	169,042	172,423	175,872
Environment	1,346,821	1,363,681	1,364,518	1,389,788	1,415,561	1,426,846
Community Services & Education	3,431,056	4,255,843	3,724,916	3,975,825	4,122,480	4,277,581
Housing & Community Activities	343,581	411,501	406,520	412,736	419,074	425,539
Water Supplies	2,307,065	2,357,065	2,125,882	2,203,085	2,289,117	2,372,617
Sewerage Services	1,742,644	1,742,644	1,745,783	1,797,449	1,855,625	1,912,826
Recreation & Culture	231,625	233,515	234,451	251,812	256,368	261,005
Mining, Manufacturing & Construction	132,633	132,633	173,030	176,491	180,021	183,621
Transport & Communication	7,743,281	8,517,091	8,923,987	8,937,972	9,137,153	9,238,359
Economic Affairs	385,236	615,441	380,957	567,859	573,860	579,980
General Purpose Revenues (Not attributed to Functions)	12,749,826	12,867,182	13,220,956	13,546,206	13,876,323	14,180,640
<b>Total Operating Revenue</b>	<b>31,370,340</b>	<b>33,968,880</b>	<b>33,230,738</b>	<b>34,220,130</b>	<b>35,121,961</b>	<b>35,871,174</b>
<b>Operating Expenditure</b>						
Governance	1,316,992	1,838,589	1,365,068	1,474,165	1,554,511	1,491,153
Administration	2,871,294	2,986,158	3,070,081	3,219,940	3,239,212	3,311,065
Public Order & Safety	1,466,094	1,223,453	1,360,941	1,389,268	1,418,221	1,447,815
Health	186,378	186,378	190,020	195,029	200,177	205,470
Environment	1,699,200	1,806,240	1,762,448	1,815,077	1,848,983	1,903,804
Community Services & Education	3,384,847	4,185,546	4,005,748	4,125,557	4,242,098	4,362,165
Housing & Community Activities	764,359	871,446	895,912	916,495	937,630	959,333
Water Supplies	2,244,906	2,245,860	2,027,038	2,064,855	2,097,225	2,152,673
Sewerage Services	1,891,077	1,889,487	1,865,552	1,867,666	1,898,383	1,950,068
Recreation & Culture	4,093,328	4,277,153	4,302,249	4,387,191	4,492,512	4,600,536
Mining, Manufacturing & Construction	332,854	331,409	355,823	372,496	384,867	397,603
Transport & Communication	10,890,055	11,861,201	11,740,277	12,021,451	12,260,756	12,509,730
Economic Affairs	763,037	896,866	777,102	790,571	805,986	818,551
<b>Total Operating Expenditure</b>	<b>31,904,421</b>	<b>34,599,786</b>	<b>33,718,259</b>	<b>34,639,761</b>	<b>35,380,561</b>	<b>36,109,966</b>
<b>Net Operating Surplus / (Deficit)</b>	<b>(534,081)</b>	<b>(630,906)</b>	<b>(487,521)</b>	<b>(419,631)</b>	<b>(258,600)</b>	<b>(238,792)</b>

# Greater Hume Shire Council

Delivery Program 2023 to 2026

## Delivery Plan Budget

2022/23 to 2025/26

Budget Summary						
Function	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Capital Revenue</b>						
Governance	0	0	0	0	0	0
Administration	0	0	0	0	0	0
Public Order & Safety	0	25,673	0	0	0	0
Health	0	0	0	0	0	0
Environment	0	207,560	500,000	4,000,000	0	0
Community Services & Education	0	583	0	0	0	0
Housing & Community Activities	0	231,235	200,000	200,000	200,000	200,000
Water Supplies	0	38,780	1,125,000	0	0	0
Sewerage Services	4,500,000	4,552,680	0	0	2,250,000	3,375,000
Recreation & Culture	2,500	5,322,981	1,420,196	0	0	3,000,000
Mining, Manufacturing & Construction	0	0	0	0	0	0
Transport & Communication	5,738,000	8,031,000	24,000	36,000	24,000	24,000
Economic Affairs	0	0	0	0	0	0
<b>Total Capital Revenue</b>	<b>10,240,500</b>	<b>18,410,492</b>	<b>3,269,196</b>	<b>4,236,000</b>	<b>2,474,000</b>	<b>6,599,000</b>
<b>Net Surplus / (Deficit) after Capital Revenue</b>	<b>9,706,419</b>	<b>17,779,585</b>	<b>2,781,675</b>	<b>3,816,369</b>	<b>2,215,400</b>	<b>6,360,208</b>
<b>Capital Expenditure</b>						
Governance	0	0	60,000	30,000	0	60,000
Administration	1,373,000	1,470,327	865,000	1,373,000	1,445,000	1,455,000
Public Order & Safety	0	24,837	0	0	0	0
Health	0	0	0	0	90,000	0
Environment	503,000	1,421,387	650,000	4,310,000	130,000	130,000
Community Services & Education	134,000	148,764	382,000	153,000	163,000	187,000
Housing & Community Activities	55,000	197,120	165,000	5,000	45,000	85,000
Water Supplies	1,268,000	1,326,360	1,930,000	186,000	173,000	254,000
Sewerage Services	4,725,000	4,788,186	331,000	619,000	3,353,000	4,618,000
Recreation & Culture	247,700	6,218,068	1,681,696	590,000	252,000	3,955,000
Mining, Manufacturing & Construction	0	40,000	40,000	40,000	0	0
Transport & Communication	11,690,000	16,313,106	6,475,000	6,325,000	6,565,000	6,615,000
Economic Affairs	2,500,000	2,646,700	10,000	0	10,000	0
<b>Total Capital Expenditure</b>	<b>22,495,700</b>	<b>34,594,854</b>	<b>12,589,696</b>	<b>13,631,000</b>	<b>12,226,000</b>	<b>17,359,000</b>
<b>Net Capital Expenditure</b>	<b>(12,255,200)</b>	<b>(16,184,363)</b>	<b>(9,320,500)</b>	<b>(9,395,000)</b>	<b>(9,752,000)</b>	<b>(10,760,000)</b>
<b>Net Surplus / (Deficit) after Capital Expenditure</b>	<b>(12,789,281)</b>	<b>(16,815,269)</b>	<b>(9,808,021)</b>	<b>(9,814,631)</b>	<b>(10,010,600)</b>	<b>(10,998,792)</b>
<b>Add Back: Non-Cash items included in operating result</b>	<b>9,682,039</b>	<b>9,682,039</b>	<b>9,872,051</b>	<b>10,117,498</b>	<b>10,338,310</b>	<b>10,588,152</b>
<b>Net Cash Surplus / (Deficit) after Capital Expenditure</b>	<b>(3,107,242)</b>	<b>(7,133,230)</b>	<b>64,030</b>	<b>302,867</b>	<b>327,710</b>	<b>(410,640)</b>
<b>Repayments from Deferred Debtors</b>	<b>10,939</b>	<b>10,939</b>	<b>10,975</b>	<b>11,012</b>	<b>10,747</b>	<b>10,162</b>
<b>Loan Funds Raised</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Proceeds on Sale of Assets</b>	<b>179,000</b>	<b>204,000</b>	<b>218,000</b>	<b>174,000</b>	<b>348,000</b>	<b>260,000</b>
<b>Loan Repayments</b>	<b>(499,416)</b>	<b>(499,416)</b>	<b>(677,113)</b>	<b>(679,831)</b>	<b>(676,379)</b>	<b>(429,143)</b>
<b>Net Transfers (to) / from Reserves</b>	<b>1,924,437</b>	<b>6,016,974</b>	<b>422,766</b>	<b>170,771</b>	<b>21,642</b>	<b>623,304</b>
<b>Budgeted Net Increase / (Decrease) in Cash</b>	<b>7,718</b>	<b>99,267</b>	<b>38,658</b>	<b>(21,181)</b>	<b>31,720</b>	<b>53,683</b>



# Greater Hume Shire Council

Delivery Program 2023 to 2026

## Delivery Plan Budget

2022/23 to 2025/26

Budget Summary						
Function: Governance	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Operating Revenue</b>						
Elected Members Expenses	0	0	0	0	0	0
Governance Expenses	7,273	392,999	7,273	7,273	7,273	7,273
Risk Management	70,000	82,475	35,000	50,000	70,000	70,000
<b>Total Operating Revenue</b>	<b>77,273</b>	<b>475,474</b>	<b>42,273</b>	<b>57,273</b>	<b>77,273</b>	<b>77,273</b>
<b>Operating Expenditure</b>						
Elected Members Expenses	297,402	332,561	269,480	307,001	349,754	292,745
Governance Expenses	667,080	1,124,503	715,725	773,604	796,975	775,858
Risk Management	352,510	381,525	379,863	393,560	407,782	422,550
<b>Total Operating Expenditure</b>	<b>1,316,992</b>	<b>1,838,589</b>	<b>1,365,068</b>	<b>1,474,165</b>	<b>1,554,511</b>	<b>1,491,153</b>
<b>Net Operating Surplus / (Deficit)</b>	<b>(1,239,719)</b>	<b>(1,363,115)</b>	<b>(1,322,795)</b>	<b>(1,416,892)</b>	<b>(1,477,238)</b>	<b>(1,413,880)</b>

# Greater Hume Shire Council

Delivery Program 2023 to 2026

## Delivery Plan Budget

2022/23 to 2025/26

Budget Summary						
Function: Governance	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Capital Revenue</b>						
Elected Members Expenses	0	0	0	0	0	0
Governance Expenses	0	0	0	0	0	0
Risk Management	0	0	0	0	0	0
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Net Surplus / (Deficit) after Capital Revenue</b>	(1,239,719)	(1,363,115)	(1,322,795)	(1,416,892)	(1,477,238)	(1,413,880)
<b>Capital Expenditure</b>						
Elected Members Expenses	0	0	0	0	0	0
Governance Expenses	0	0	60,000	30,000	0	60,000
Risk Management	0	0	0	0	0	0
<b>Total Capital Expenditure</b>	0	0	60,000	30,000	0	60,000
<b>Net Capital Expenditure</b>	0	0	(60,000)	(30,000)	0	(60,000)
<b>Net Surplus / (Deficit) after Capital Expenditure</b>	(1,239,719)	(1,363,115)	(1,382,795)	(1,446,892)	(1,477,238)	(1,473,880)
<b>Add Back: Non-Cash items included in operating result</b>	0	0	0	0	0	0
<b>Net Cash Surplus / (Deficit) after Capital Expenditure</b>	(1,239,719)	(1,363,115)	(1,382,795)	(1,446,892)	(1,477,238)	(1,473,880)
<b>Repayments from Deferred Debtors</b>	0	0	0	0	0	0
<b>Loan Funds Raised</b>	0	0	0	0	0	0
<b>Proceeds on Sale of Assets</b>	0	0	10,000	0	0	20,000
<b>Loan Repayments</b>	0	0	0	0	0	0
<b>Net Transfers (to) / from Reserves</b>	0	104,425	51,600	38,148	19,742	(13,616)
<b>Budgeted Net Increase / (Decrease) in Cash</b>	(1,239,719)	(1,258,690)	(1,321,195)	(1,408,744)	(1,457,496)	(1,467,496)

# Greater Hume Shire Council

Delivery Program 2023 to 2026

## Delivery Plan Budget

2022/23 to 2025/26

### Budget Summary

Function: Administration	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Operating Revenue</b>						
Corporate Services Administration	207,592	284,980	224,801	228,712	231,680	234,708
Information Technology Services	0	0	0	0	0	0
Employment On-Costs	30,000	32,979	30,000	30,000	30,000	30,000
Engineering Administration	30,321	77,425	20,776	20,796	20,817	20,838
Depot Administration & Maintenance	0	3,267	0	0	0	0
Plant Operations	61,200	61,200	60,000	61,200	62,424	63,672
<b>Total Operating Revenue</b>	<b>329,113</b>	<b>459,851</b>	<b>335,577</b>	<b>340,708</b>	<b>344,921</b>	<b>349,218</b>
<b>Operating Expenditure</b>						
Corporate Services Administration	1,880,123	1,904,295	1,932,298	1,991,106	1,993,107	2,023,765
Information Technology Services	777,392	831,392	826,716	843,083	829,577	838,714
Employment On-Costs	(40,000)	(81,987)	30,000	30,000	30,000	30,000
Engineering Administration	(147,192)	(92,055)	(187,713)	(131,803)	(120,485)	(108,590)
Depot Administration & Maintenance	242,587	266,129	257,911	263,166	268,556	274,084
Plant Operations	158,384	158,384	210,869	224,388	238,457	253,092
<b>Total Operating Expenditure</b>	<b>2,871,294</b>	<b>2,986,158</b>	<b>3,070,081</b>	<b>3,219,940</b>	<b>3,239,212</b>	<b>3,311,065</b>
<b>Net Operating Surplus / (Deficit)</b>	<b>(2,542,181)</b>	<b>(2,526,307)</b>	<b>(2,734,504)</b>	<b>(2,879,232)</b>	<b>(2,894,291)</b>	<b>(2,961,847)</b>

# Greater Hume Shire Council

Delivery Program 2023 to 2026

## Delivery Plan Budget

2022/23 to 2025/26

### Budget Summary

Function: Administration	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Capital Revenue</b>						
Corporate Services Administration	0	0	0	0	0	0
Information Technology Services	0	0	0	0	0	0
Employment On-Costs	0	0	0	0	0	0
Engineering Administration	0	0	0	0	0	0
Depot Administration & Maintenance	0	0	0	0	0	0
Plant Operations	0	0	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Surplus / (Deficit) after Capital Revenue</b>	<b>(2,542,181)</b>	<b>(2,526,307)</b>	<b>(2,734,504)</b>	<b>(2,879,232)</b>	<b>(2,894,291)</b>	<b>(2,961,847)</b>
<b>Capital Expenditure</b>						
Corporate Services Administration	45,000	47,327	115,000	0	65,000	50,000
Information Technology Services	55,000	105,000	40,000	40,000	40,000	40,000
Employment On-Costs	0	0	0	0	0	0
Engineering Administration	5,000	50,000	5,000	50,000	5,000	55,000
Depot Administration & Maintenance	50,000	50,000	50,000	50,000	50,000	50,000
Plant Operations	1,218,000	1,218,000	655,000	1,233,000	1,285,000	1,260,000
<b>Total Capital Expenditure</b>	<b>1,373,000</b>	<b>1,470,327</b>	<b>865,000</b>	<b>1,373,000</b>	<b>1,445,000</b>	<b>1,455,000</b>
<b>Net Capital Expenditure</b>	<b>(1,373,000)</b>	<b>(1,470,327)</b>	<b>(865,000)</b>	<b>(1,373,000)</b>	<b>(1,445,000)</b>	<b>(1,455,000)</b>
<b>Net Surplus / (Deficit) after Capital Expenditure</b>	<b>(3,915,181)</b>	<b>(3,996,634)</b>	<b>(3,599,504)</b>	<b>(4,252,232)</b>	<b>(4,339,291)</b>	<b>(4,416,847)</b>
<b>Add Back: Non-Cash items included in operating result</b>	<b>1,214,296</b>	<b>1,214,296</b>	<b>1,292,468</b>	<b>1,323,809</b>	<b>1,325,163</b>	<b>1,350,059</b>
<b>Net Cash Surplus / (Deficit) after Capital Expenditure</b>	<b>(2,700,885)</b>	<b>(2,782,338)</b>	<b>(2,307,036)</b>	<b>(2,928,423)</b>	<b>(3,014,128)</b>	<b>(3,066,788)</b>
<b>Repayments from Deferred Debtors</b>	<b>10,939</b>	<b>10,939</b>	<b>10,975</b>	<b>11,012</b>	<b>10,747</b>	<b>10,162</b>
<b>Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Proceeds on Sale of Assets</b>	<b>179,000</b>	<b>194,000</b>	<b>183,000</b>	<b>164,000</b>	<b>298,000</b>	<b>210,000</b>
<b>Loan Repayments</b>	<b>(111,869)</b>	<b>(111,869)</b>	<b>(91,692)</b>	<b>(74,464)</b>	<b>(53,540)</b>	<b>(27,060)</b>
<b>Net Transfers (to) / from Reserves</b>	<b>288,405</b>	<b>419,514</b>	<b>(293,895)</b>	<b>261,488</b>	<b>177,802</b>	<b>244,046</b>
<b>Budgeted Net Increase / (Decrease) in Cash</b>	<b>(2,334,410)</b>	<b>(2,269,754)</b>	<b>(2,498,648)</b>	<b>(2,566,387)</b>	<b>(2,581,119)</b>	<b>(2,629,640)</b>

# Greater Hume Shire Council

Delivery Program 2023 to 2026

## Delivery Plan Budget

2022/23 to 2025/26

### Budget Summary

Function: Public Order & Safety	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Operating Revenue</b>						
Animal Control	45,901	45,901	46,813	47,749	48,704	49,678
Fire Services	346,027	332,800	339,348	346,135	353,058	360,119
Emergency Services	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>391,928</b>	<b>378,701</b>	<b>386,161</b>	<b>393,884</b>	<b>401,762</b>	<b>409,797</b>
<b>Operating Expenditure</b>						
Animal Control	222,583	223,262	219,088	225,053	231,187	237,494
Fire Services	1,200,070	962,934	1,100,495	1,122,288	1,144,525	1,167,217
Emergency Services	43,441	37,257	41,358	41,927	42,509	43,104
<b>Total Operating Expenditure</b>	<b>1,466,094</b>	<b>1,223,453</b>	<b>1,360,941</b>	<b>1,389,268</b>	<b>1,418,221</b>	<b>1,447,815</b>
<b>Net Operating Surplus / (Deficit)</b>	<b>(1,074,166)</b>	<b>(844,752)</b>	<b>(974,780)</b>	<b>(995,384)</b>	<b>(1,016,459)</b>	<b>(1,038,018)</b>

# Greater Hume Shire Council

Delivery Program 2023 to 2026

## Delivery Plan Budget

2022/23 to 2025/26

### Budget Summary

Function: Public Order & Safety	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Capital Revenue</b>						
Animal Control	0	0	0	0	0	0
Fire Services	0	25,673	0	0	0	0
Emergency Services	0	0	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>25,673</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Surplus / (Deficit) after Capital Revenue</b>	<b>(1,074,166)</b>	<b>(819,079)</b>	<b>(974,780)</b>	<b>(995,384)</b>	<b>(1,016,459)</b>	<b>(1,038,018)</b>
<b>Capital Expenditure</b>						
Animal Control	0	0	0	0	0	0
Fire Services	0	24,837	0	0	0	0
Emergency Services	0	0	0	0	0	0
<b>Total Capital Expenditure</b>	<b>0</b>	<b>24,837</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Capital Expenditure</b>	<b>0</b>	<b>836</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Surplus / (Deficit) after Capital Expenditure</b>	<b>(1,074,166)</b>	<b>(843,916)</b>	<b>(974,780)</b>	<b>(995,384)</b>	<b>(1,016,459)</b>	<b>(1,038,018)</b>
<b>Add Back: Non-Cash items included in operating result</b>	<b>89,336</b>	<b>89,336</b>	<b>91,886</b>	<b>93,798</b>	<b>95,758</b>	<b>97,767</b>
<b>Net Cash Surplus / (Deficit) after Capital Expenditure</b>	<b>(984,830)</b>	<b>(754,580)</b>	<b>(882,894)</b>	<b>(901,586)</b>	<b>(920,701)</b>	<b>(940,251)</b>
<b>Repayments from Deferred Debtors</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Proceeds on Sale of Assets</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Loan Repayments</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Transfers (to) / from Reserves</b>	<b>0</b>	<b>(231,078)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Budgeted Net Increase / (Decrease) in Cash</b>	<b>(984,830)</b>	<b>(985,658)</b>	<b>(882,894)</b>	<b>(901,586)</b>	<b>(920,701)</b>	<b>(940,251)</b>

# Greater Hume Shire Council

Delivery Program 2023 to 2026

## Delivery Plan Budget

2022/23 to 2025/26

Budget Summary						
Function: Health	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
Operating Revenue						
Health Administration	158,258	158,258	165,727	169,042	172,423	175,872
<b>Total Operating Revenue</b>	<b>158,258</b>	<b>158,258</b>	<b>165,727</b>	<b>169,042</b>	<b>172,423</b>	<b>175,872</b>
Operating Expenditure						
Health Administration	186,378	186,378	190,020	195,029	200,177	205,470
<b>Total Operating Expenditure</b>	<b>186,378</b>	<b>186,378</b>	<b>190,020</b>	<b>195,029</b>	<b>200,177</b>	<b>205,470</b>
<b>Net Operating Surplus / (Deficit)</b>	<b>(28,120)</b>	<b>(28,120)</b>	<b>(24,293)</b>	<b>(25,987)</b>	<b>(27,754)</b>	<b>(29,598)</b>

# Greater Hume Shire Council

Delivery Program 2023 to 2026

## Delivery Plan Budget

2022/23 to 2025/26

Budget Summary						
Function: Health	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Capital Revenue</b>						
Health Administration	0	0	0	0	0	0
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Net Surplus / (Deficit) after Capital Revenue</b>	(28,120)	(28,120)	(24,293)	(25,987)	(27,754)	(29,598)
<b>Capital Expenditure</b>						
Health Administration	0	0	0	0	90,000	0
<b>Total Capital Expenditure</b>	0	0	0	0	90,000	0
<b>Net Capital Expenditure</b>	0	0	0	0	(90,000)	0
<b>Net Surplus / (Deficit) after Capital Expenditure</b>	(28,120)	(28,120)	(24,293)	(25,987)	(117,754)	(29,598)
<b>Add Back: Non-Cash items included in operating result</b>	10,950	10,950	16,066	16,468	16,880	17,302
<b>Net Cash Surplus / (Deficit) after Capital Expenditure</b>	(17,170)	(17,170)	(8,227)	(9,519)	(100,874)	(12,296)
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	30,000	0
Loan Repayments	0	0	0	0	0	0
Net Transfers (to) / from Reserves	0	0	0	0	0	0
<b>Budgeted Net Increase / (Decrease) in Cash</b>	(17,170)	(17,170)	(8,227)	(9,519)	(70,874)	(12,296)



# Greater Hume Shire Council

Delivery Program 2023 to 2026

## Delivery Plan Budget

2022/23 to 2025/26

### Budget Summary

Function: Environment	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Operating Revenue</b>						
Waste Management	1,220,623	1,250,885	1,276,524	1,300,034	1,324,012	1,333,466
Noxious Animals & Insects	0	0	0	0	0	0
Noxious Plants	87,994	92,786	87,994	89,754	91,549	93,380
Street Cleaning	38,204	20,010	0	0	0	0
Storm Water Management & Drainage	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>1,346,821</b>	<b>1,363,681</b>	<b>1,364,518</b>	<b>1,389,788</b>	<b>1,415,561</b>	<b>1,426,846</b>
<b>Operating Expenditure</b>						
Waste Management	1,085,865	1,086,564	1,111,747	1,147,898	1,164,893	1,202,355
Noxious Animals & Insects	10,075	15,075	10,000	10,083	10,168	10,254
Noxious Plants	250,994	320,529	257,940	265,082	272,427	279,980
Street Cleaning	172,247	154,053	150,949	154,580	158,300	162,114
Storm Water Management & Drainage	180,019	230,019	231,812	237,434	243,195	249,101
<b>Total Operating Expenditure</b>	<b>1,699,200</b>	<b>1,806,240</b>	<b>1,762,448</b>	<b>1,815,077</b>	<b>1,848,983</b>	<b>1,903,804</b>
<b>Net Operating Surplus / (Deficit)</b>	<b>(352,379)</b>	<b>(442,559)</b>	<b>(397,930)</b>	<b>(425,289)</b>	<b>(433,422)</b>	<b>(476,958)</b>

# Greater Hume Shire Council

Delivery Program 2023 to 2026

## Delivery Plan Budget

2022/23 to 2025/26

Budget Summary						
Function: Environment	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Capital Revenue</b>						
Waste Management	0	1,760	0	0	0	0
Noxious Animals & Insects	0	0	0	0	0	0
Noxious Plants	0	0	0	0	0	0
Street Cleaning	0	0	0	0	0	0
Storm Water Management & Drainage	0	205,800	500,000	4,000,000	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>207,560</b>	<b>500,000</b>	<b>4,000,000</b>	<b>0</b>	<b>0</b>
<b>Net Surplus / (Deficit) after Capital Revenue</b>	<b>(352,379)</b>	<b>(234,999)</b>	<b>102,070</b>	<b>3,574,711</b>	<b>(433,422)</b>	<b>(476,958)</b>
<b>Capital Expenditure</b>						
Waste Management	0	264,398	0	0	50,000	50,000
Noxious Animals & Insects	0	0	0	0	0	0
Noxious Plants	0	0	0	0	0	0
Street Cleaning	0	0	0	0	0	0
Storm Water Management & Drainage	503,000	1,156,989	650,000	4,310,000	80,000	80,000
<b>Total Capital Expenditure</b>	<b>503,000</b>	<b>1,421,387</b>	<b>650,000</b>	<b>4,310,000</b>	<b>130,000</b>	<b>130,000</b>
<b>Net Capital Expenditure</b>	<b>(503,000)</b>	<b>(1,213,827)</b>	<b>(150,000)</b>	<b>(310,000)</b>	<b>(130,000)</b>	<b>(130,000)</b>
<b>Net Surplus / (Deficit) after Capital Expenditure</b>	<b>(855,379)</b>	<b>(1,656,386)</b>	<b>(547,930)</b>	<b>(735,289)</b>	<b>(563,422)</b>	<b>(606,958)</b>
<b>Add Back: Non-Cash items included in operating result</b>	<b>186,470</b>	<b>186,470</b>	<b>212,531</b>	<b>217,844</b>	<b>223,290</b>	<b>228,872</b>
<b>Net Cash Surplus / (Deficit) after Capital Expenditure</b>	<b>(668,909)</b>	<b>(1,469,916)</b>	<b>(335,399)</b>	<b>(517,445)</b>	<b>(340,132)</b>	<b>(378,086)</b>
<b>Repayments from Deferred Debtors</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Proceeds on Sale of Assets</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Loan Repayments</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Transfers (to) / from Reserves</b>	<b>303,000</b>	<b>1,066,268</b>	<b>35,000</b>	<b>140,000</b>	<b>35,000</b>	<b>50,000</b>
<b>Budgeted Net Increase / (Decrease) in Cash</b>	<b>(365,909)</b>	<b>(403,648)</b>	<b>(300,399)</b>	<b>(377,445)</b>	<b>(305,132)</b>	<b>(328,086)</b>

# Greater Hume Shire Council

Delivery Program 2023 to 2026

## Delivery Plan Budget

2022/23 to 2025/26

Budget Summary						
Function: Community Services & Education	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Operating Revenue</b>						
Family Day Care	597,000	598,000	644,443	656,999	669,806	682,870
Henty Children Services	959,647	964,592	747,938	769,560	791,815	814,723
Walla Children Services	478,349	480,349	550,772	566,683	583,060	599,918
Holbrook Children Services	1,038,056	1,186,474	933,554	960,538	988,313	1,016,899
Culcairn Children Services	0	596,887	487,414	654,852	715,743	782,723
Pre-Schools	0	0	0	0	0	0
Youth Services	23,560	95,097	23,981	24,460	24,949	25,447
Community Housing	43,163	43,163	45,548	46,687	47,854	49,050
Frampton Court Rental Units	88,080	88,080	91,005	93,280	95,612	98,002
Kala Court Rental Units	35,388	35,388	36,582	37,497	38,434	39,395
Kala Court Self Funded Units	85,076	85,076	77,508	78,163	78,835	79,523
Aged Care Rental Units - Culcairn	16,938	16,938	18,201	18,201	18,201	18,201
Aged Care Rental Units - Jindera	19,799	19,799	21,280	21,280	21,280	21,280
Other Community Services	46,000	46,000	46,690	47,625	48,578	49,550
<b>Total Operating Revenue</b>	<b>3,431,056</b>	<b>4,255,843</b>	<b>3,724,916</b>	<b>3,975,825</b>	<b>4,122,480</b>	<b>4,277,581</b>
<b>Operating Expenditure</b>						
Family Day Care	414,895	420,773	613,051	630,652	648,766	667,405
Henty Children Services	940,438	950,765	747,938	769,560	791,815	814,723
Walla Children Services	631,129	640,380	550,772	566,683	583,060	599,918
Holbrook Children Services	968,180	984,194	938,754	965,868	993,776	1,022,499
Culcairn Children Services	0	675,675	673,613	699,924	719,325	739,460
Pre-Schools	2,549	2,549	2,552	2,603	2,655	2,708
Youth Services	120,411	190,398	118,646	120,971	124,303	127,728
Community Housing	62,764	63,352	62,846	64,413	66,024	67,669
Frampton Court Rental Units	82,558	85,113	108,315	111,057	113,872	116,759
Kala Court Rental Units	34,381	37,813	40,115	41,141	42,195	43,279
Kala Court Self Funded Units	65,472	71,217	83,952	85,972	88,041	90,162
Aged Care Rental Units - Culcairn	16,638	16,788	17,246	17,678	18,121	18,575
Aged Care Rental Units - Jindera	17,738	18,835	17,834	18,297	18,770	19,256
Other Community Services	27,694	27,694	30,114	30,738	31,375	32,024
<b>Total Operating Expenditure</b>	<b>3,384,847</b>	<b>4,185,546</b>	<b>4,005,748</b>	<b>4,125,557</b>	<b>4,242,098</b>	<b>4,362,165</b>
<b>Net Operating Surplus / (Deficit)</b>	<b>46,209</b>	<b>70,297</b>	<b>(280,832)</b>	<b>(149,732)</b>	<b>(119,618)</b>	<b>(84,584)</b>

# Greater Hume Shire Council

Delivery Program 2023 to 2026

## Delivery Plan Budget

2022/23 to 2025/26

Budget Summary						
Function: Community Services & Education	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Capital Revenue</b>						
Family Day Care	0	0	0	0	0	0
Henty Children Services	0	0	0	0	0	0
Walla Children Services	0	0	0	0	0	0
Holbrook Children Services	0	0	0	0	0	0
Culcairn Children Services	0	0	0	0	0	0
Pre-Schools	0	0	0	0	0	0
Youth Services	0	0	0	0	0	0
Community Housing	0	0	0	0	0	0
Frampton Court Rental Units	0	0	0	0	0	0
Kala Court Rental Units	0	0	0	0	0	0
Kala Court Self Funded Units	0	0	0	0	0	0
Aged Care Rental Units - Culcairn	0	0	0	0	0	0
Aged Care Rental Units - Jindera	0	583	0	0	0	0
Other Community Services	0	0	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>583</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Surplus / (Deficit) after Capital Revenue</b>	<b>46,209</b>	<b>70,880</b>	<b>(280,832)</b>	<b>(149,732)</b>	<b>(119,618)</b>	<b>(84,584)</b>
<b>Capital Expenditure</b>						
Family Day Care	0	0	45,000	0	57,000	57,000
Henty Children Services	0	0	0	0	0	0
Walla Children Services	0	0	0	0	0	0
Holbrook Children Services	0	3,364	100,000	0	0	0
Culcairn Children Services	0	0	100,000	0	0	0
Pre-Schools	0	0	0	0	0	0
Youth Services	0	0	0	0	0	0
Community Housing	24,000	24,000	55,000	43,000	24,000	24,000
Frampton Court Rental Units	24,000	38,500	24,000	24,000	24,000	24,000
Kala Court Rental Units	28,000	24,900	0	28,000	0	24,000
Kala Court Self Funded Units	28,000	28,000	28,000	28,000	28,000	28,000
Aged Care Rental Units - Culcairn	15,000	15,000	15,000	15,000	15,000	15,000
Aged Care Rental Units - Jindera	15,000	15,000	15,000	15,000	15,000	15,000
Other Community Services	0	0	0	0	0	0
<b>Total Capital Expenditure</b>	<b>134,000</b>	<b>148,764</b>	<b>382,000</b>	<b>153,000</b>	<b>163,000</b>	<b>187,000</b>
<b>Net Capital Expenditure</b>	<b>(134,000)</b>	<b>(148,181)</b>	<b>(382,000)</b>	<b>(153,000)</b>	<b>(163,000)</b>	<b>(187,000)</b>
<b>Net Surplus / (Deficit) after Capital Expenditure</b>	<b>(87,791)</b>	<b>(77,884)</b>	<b>(662,832)</b>	<b>(302,732)</b>	<b>(282,618)</b>	<b>(271,584)</b>
<b>Add Back: Non-Cash items included in operating result</b>	<b>156,557</b>	<b>156,557</b>	<b>134,675</b>	<b>138,042</b>	<b>141,493</b>	<b>145,031</b>
<b>Net Cash Surplus / (Deficit) after Capital Expenditure</b>	<b>68,766</b>	<b>78,673</b>	<b>(528,157)</b>	<b>(164,690)</b>	<b>(141,125)</b>	<b>(126,553)</b>
<b>Repayments from Deferred Debtors</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Proceeds on Sale of Assets</b>	<b>0</b>	<b>0</b>	<b>15,000</b>	<b>0</b>	<b>20,000</b>	<b>20,000</b>
<b>Loan Repayments</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Transfers (to) / from Reserves</b>	<b>(149,850)</b>	<b>(158,207)</b>	<b>448,161</b>	<b>82,412</b>	<b>36,278</b>	<b>19,058</b>
<b>Budgeted Net Increase / (Decrease) in Cash</b>	<b>(81,084)</b>	<b>(79,534)</b>	<b>(64,996)</b>	<b>(82,278)</b>	<b>(84,847)</b>	<b>(87,495)</b>

# Greater Hume Shire Council

Delivery Program 2023 to 2026

## Delivery Plan Budget

2022/23 to 2025/26

Budget Summary						
Function: Housing & Community Amenities	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Operating Revenue</b>						
Street Lighting	24,000	24,000	24,000	24,000	24,000	24,000
Public Cemeteries	63,000	63,000	63,947	65,227	66,533	67,865
Town Planning	174,621	249,621	225,973	230,493	235,101	239,802
Public Conveniences	0	0	0	0	0	0
Council Owned Housing	32,760	26,880	28,600	29,016	29,440	29,872
Wirraminna Environmental Education Centre	0	0	0	0	0	0
Other Community Amenities	49,200	48,000	64,000	64,000	64,000	64,000
<b>Total Operating Revenue</b>	<b>343,581</b>	<b>411,501</b>	<b>406,520</b>	<b>412,736</b>	<b>419,074</b>	<b>425,539</b>
<b>Operating Expenditure</b>						
Street Lighting	117,395	117,395	120,388	121,606	122,839	124,087
Public Cemeteries	121,983	121,983	118,394	121,210	124,092	127,045
Town Planning	259,310	362,310	396,114	406,240	416,665	427,399
Public Conveniences	217,206	217,698	210,912	216,427	222,094	227,912
Council Owned Housing	33,965	36,594	34,704	35,460	36,232	37,023
Wirraminna Environmental Education Centre	14,500	15,466	15,400	15,552	15,708	15,867
Other Community Amenities	0	0	0	0	0	0
<b>Total Operating Expenditure</b>	<b>764,359</b>	<b>871,446</b>	<b>895,912</b>	<b>916,495</b>	<b>937,630</b>	<b>959,333</b>
<b>Net Operating Surplus / (Deficit)</b>	<b>(420,778)</b>	<b>(459,945)</b>	<b>(489,392)</b>	<b>(503,759)</b>	<b>(518,556)</b>	<b>(533,794)</b>

# Greater Hume Shire Council

Delivery Program 2023 to 2026

## Delivery Plan Budget

2022/23 to 2025/26

Budget Summary						
Function: Housing & Community Amenities	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Capital Revenue</b>						
Street Lighting	0	0	0	0	0	0
Public Cemeteries	0	0	0	0	0	0
Town Planning	0	128,350	200,000	200,000	200,000	200,000
Public Conveniences	0	93,609	0	0	0	0
Council Owned Housing	0	0	0	0	0	0
Wirraminna Environmental Education Centre	0	0	0	0	0	0
Other Community Amenities	0	9,276	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>231,235</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>
<b>Net Surplus / (Deficit) after Capital Revenue</b>	<b>(420,778)</b>	<b>(228,710)</b>	<b>(289,392)</b>	<b>(303,759)</b>	<b>(318,556)</b>	<b>(333,794)</b>
<b>Capital Expenditure</b>						
Street Lighting	0	0	0	0	0	0
Public Cemeteries	5,000	8,235	40,000	5,000	5,000	5,000
Town Planning	0	0	35,000	0	0	40,000
Public Conveniences	40,000	173,609	80,000	0	40,000	40,000
Council Owned Housing	10,000	6,000	10,000	0	0	0
Wirraminna Environmental Education Centre	0	0	0	0	0	0
Other Community Amenities	0	9,276	0	0	0	0
<b>Total Capital Expenditure</b>	<b>55,000</b>	<b>197,120</b>	<b>165,000</b>	<b>5,000</b>	<b>45,000</b>	<b>85,000</b>
<b>Net Capital Expenditure</b>	<b>(55,000)</b>	<b>34,115</b>	<b>35,000</b>	<b>195,000</b>	<b>155,000</b>	<b>115,000</b>
<b>Net Surplus / (Deficit) after Capital Expenditure</b>	<b>(475,778)</b>	<b>(425,830)</b>	<b>(454,392)</b>	<b>(308,759)</b>	<b>(363,556)</b>	<b>(418,794)</b>
<b>Add Back: Non-Cash items included in operating result</b>	<b>71,580</b>	<b>71,580</b>	<b>64,595</b>	<b>66,210</b>	<b>67,866</b>	<b>69,563</b>
<b>Net Cash Surplus / (Deficit) after Capital Expenditure</b>	<b>(404,198)</b>	<b>(354,250)</b>	<b>(389,797)</b>	<b>(242,549)</b>	<b>(295,690)</b>	<b>(349,231)</b>
<b>Repayments from Deferred Debtors</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Proceeds on Sale of Assets</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,000</b>
<b>Loan Repayments</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Transfers (to) / from Reserves</b>	<b>(60,525)</b>	<b>(113,131)</b>	<b>(255,126)</b>	<b>(205,067)</b>	<b>(205,007)</b>	<b>(384,943)</b>
<b>Budgeted Net Increase / (Decrease) in Cash</b>	<b>(464,723)</b>	<b>(467,381)</b>	<b>(644,923)</b>	<b>(447,616)</b>	<b>(500,697)</b>	<b>(724,174)</b>

# Greater Hume Shire Council

Delivery Program 2023 to 2026

## Delivery Plan Budget

2022/23 to 2025/26

Budget Summary						
Function: Water Supplies	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Operating Revenue</b>						
Water Supplies	2,307,065	2,357,065	2,125,882	2,203,085	2,289,117	2,372,617
<b>Total Operating Revenue</b>	<b>2,307,065</b>	<b>2,357,065</b>	<b>2,125,882</b>	<b>2,203,085</b>	<b>2,289,117</b>	<b>2,372,617</b>
<b>Operating Expenditure</b>						
Water Supplies	2,244,906	2,245,860	2,027,038	2,064,855	2,097,225	2,152,673
<b>Total Operating Expenditure</b>	<b>2,244,906</b>	<b>2,245,860</b>	<b>2,027,038</b>	<b>2,064,855</b>	<b>2,097,225</b>	<b>2,152,673</b>
<b>Net Operating Surplus / (Deficit)</b>	<b>62,159</b>	<b>111,205</b>	<b>98,844</b>	<b>138,230</b>	<b>191,892</b>	<b>219,944</b>

# Greater Hume Shire Council

Delivery Program 2023 to 2026

## Delivery Plan Budget

2022/23 to 2025/26

Budget Summary						
Function: Water Supplies	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Capital Revenue</b>						
Water Supplies	0	38,780	1,125,000	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>38,780</b>	<b>1,125,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Surplus / (Deficit) after Capital Revenue</b>	<b>62,159</b>	<b>149,985</b>	<b>1,223,844</b>	<b>138,230</b>	<b>191,892</b>	<b>219,944</b>
<b>Capital Expenditure</b>						
Water Supplies	1,268,000	1,326,360	1,930,000	186,000	173,000	254,000
<b>Total Capital Expenditure</b>	<b>1,268,000</b>	<b>1,326,360</b>	<b>1,930,000</b>	<b>186,000</b>	<b>173,000</b>	<b>254,000</b>
<b>Net Capital Expenditure</b>	<b>(1,268,000)</b>	<b>(1,287,580)</b>	<b>(805,000)</b>	<b>(186,000)</b>	<b>(173,000)</b>	<b>(254,000)</b>
<b>Net Surplus / (Deficit) after Capital Expenditure</b>	<b>(1,205,841)</b>	<b>(1,176,375)</b>	<b>(706,156)</b>	<b>(47,770)</b>	<b>18,892</b>	<b>(34,056)</b>
<b>Add Back: Non-Cash items included in operating result</b>	<b>452,680</b>	<b>452,680</b>	<b>446,013</b>	<b>457,163</b>	<b>468,592</b>	<b>480,307</b>
<b>Net Cash Surplus / (Deficit) after Capital Expenditure</b>	<b>(753,161)</b>	<b>(723,695)</b>	<b>(260,143)</b>	<b>409,393</b>	<b>487,484</b>	<b>446,251</b>
<b>Repayments from Deferred Debtors</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Proceeds on Sale of Assets</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Loan Repayments</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Transfers (to) / from Reserves</b>	<b>753,161</b>	<b>723,695</b>	<b>260,143</b>	<b>(409,393)</b>	<b>(487,484)</b>	<b>(446,251)</b>
<b>Budgeted Net Increase / (Decrease) in Cash</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# Greater Hume Shire Council

Delivery Program 2023 to 2026

## Delivery Plan Budget

2022/23 to 2025/26

Budget Summary						
Function: Sewerage Services	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
Operating Revenue						
Sewerage Services	1,742,644	1,742,644	1,745,783	1,797,449	1,855,625	1,912,826
Total Operating Revenue	1,742,644	1,742,644	1,745,783	1,797,449	1,855,625	1,912,826
Operating Expenditure						
Sewerage Services	1,891,077	1,889,487	1,865,552	1,867,666	1,898,383	1,950,068
Total Operating Expenditure	1,891,077	1,889,487	1,865,552	1,867,666	1,898,383	1,950,068
Net Operating Surplus / (Deficit)	(148,433)	(146,843)	(119,769)	(70,217)	(42,758)	(37,242)

# Greater Hume Shire Council

Delivery Program 2023 to 2026

## Delivery Plan Budget

2022/23 to 2025/26

Budget Summary						
Function: Sewerage Services	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Capital Revenue</b>						
Sewerage Services	4,500,000	4,552,680	0	0	2,250,000	3,375,000
<b>Total Capital Revenue</b>	<b>4,500,000</b>	<b>4,552,680</b>	<b>0</b>	<b>0</b>	<b>2,250,000</b>	<b>3,375,000</b>
<b>Net Surplus / (Deficit) after Capital Revenue</b>	<b>4,351,567</b>	<b>4,405,837</b>	<b>(119,769)</b>	<b>(70,217)</b>	<b>2,207,242</b>	<b>3,337,758</b>
<b>Capital Expenditure</b>						
Sewerage Services	4,725,000	4,788,186	331,000	619,000	3,353,000	4,618,000
<b>Total Capital Expenditure</b>	<b>4,725,000</b>	<b>4,788,186</b>	<b>331,000</b>	<b>619,000</b>	<b>3,353,000</b>	<b>4,618,000</b>
<b>Net Capital Expenditure</b>	<b>(225,000)</b>	<b>(235,506)</b>	<b>(331,000)</b>	<b>(619,000)</b>	<b>(1,103,000)</b>	<b>(1,243,000)</b>
<b>Net Surplus / (Deficit) after Capital Expenditure</b>	<b>(373,433)</b>	<b>(382,349)</b>	<b>(450,769)</b>	<b>(689,217)</b>	<b>(1,145,758)</b>	<b>(1,280,242)</b>
<b>Add Back: Non-Cash items included in operating result</b>	<b>627,340</b>	<b>627,340</b>	<b>611,062</b>	<b>626,339</b>	<b>641,997</b>	<b>658,047</b>
<b>Net Cash Surplus / (Deficit) after Capital Expenditure</b>	<b>253,907</b>	<b>244,991</b>	<b>160,293</b>	<b>(62,878)</b>	<b>(503,761)</b>	<b>(622,195)</b>
<b>Repayments from Deferred Debtors</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Proceeds on Sale of Assets</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Loan Repayments</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Transfers (to) / from Reserves</b>	<b>(253,907)</b>	<b>(244,991)</b>	<b>(160,293)</b>	<b>62,878</b>	<b>503,761</b>	<b>622,195</b>
<b>Budgeted Net Increase / (Decrease) in Cash</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# Greater Hume Shire Council

Delivery Program 2023 to 2026

## Delivery Plan Budget

2022/23 to 2025/26

Budget Summary						
Function: Recreation & Culture	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Operating Revenue</b>						
Public Halls	2,200	2,250	3,200	3,350	3,417	3,486
Libraries	128,206	130,046	128,894	144,562	147,478	150,440
Museums	0	0	0	0	0	0
Swimming Pools	75,950	75,950	77,088	78,631	80,204	81,810
Sporting Grounds & Recreation Reserves	25,269	25,269	25,269	25,269	25,269	25,269
Parks & Gardens	0	0	0	0	0	0
Other Cultural Services	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>231,625</b>	<b>233,515</b>	<b>234,451</b>	<b>251,812</b>	<b>256,368</b>	<b>261,005</b>
<b>Operating Expenditure</b>						
Public Halls	342,617	345,274	351,856	355,834	364,749	373,895
Libraries	769,276	824,100	823,165	842,946	863,228	884,024
Museums	35,288	42,014	50,815	37,669	38,543	39,439
Swimming Pools	940,701	942,568	945,384	967,109	988,430	1,010,289
Sporting Grounds & Recreation Reserves	1,432,996	1,550,718	1,571,230	1,609,983	1,649,714	1,690,478
Parks & Gardens	572,450	572,479	559,799	573,650	587,848	602,411
Other Cultural Services	0	0	0	0	0	0
<b>Total Operating Expenditure</b>	<b>4,093,328</b>	<b>4,277,153</b>	<b>4,302,249</b>	<b>4,387,191</b>	<b>4,492,512</b>	<b>4,600,536</b>
<b>Net Operating Surplus / (Deficit)</b>	<b>(3,861,703)</b>	<b>(4,043,638)</b>	<b>(4,067,798)</b>	<b>(4,135,379)</b>	<b>(4,236,144)</b>	<b>(4,339,531)</b>

# Greater Hume Shire Council

Delivery Program 2023 to 2026

## Delivery Plan Budget

2022/23 to 2025/26

Budget Summary						
Function: Recreation & Culture	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Capital Revenue</b>						
Public Halls	0	0	0	0	0	3,000,000
Libraries	0	199,696	199,696	0	0	0
Museums	0	0	10,500	0	0	0
Swimming Pools	2,500	2,500	1,210,000	0	0	0
Sporting Grounds & Recreation Reserves	0	5,059,911	0	0	0	0
Parks & Gardens	0	60,874	0	0	0	0
Other Cultural Services	0	0	0	0	0	0
<b>Total Capital Revenue</b>	<b>2,500</b>	<b>5,322,981</b>	<b>1,420,196</b>	<b>0</b>	<b>0</b>	<b>3,000,000</b>
<b>Net Surplus / (Deficit) after Capital Revenue</b>	<b>(3,859,203)</b>	<b>1,279,343</b>	<b>(2,647,602)</b>	<b>(4,135,379)</b>	<b>(4,236,144)</b>	<b>(1,339,531)</b>
<b>Capital Expenditure</b>						
Public Halls	7,500	25,150	5,000	5,000	5,000	3,005,000
Libraries	0	222,516	199,696	0	0	0
Museums	0	0	0	0	0	0
Swimming Pools	90,200	208,200	1,252,000	75,000	7,000	0
Sporting Grounds & Recreation Reserves	125,000	5,619,261	135,000	390,000	70,000	770,000
Parks & Gardens	25,000	142,941	90,000	120,000	170,000	180,000
Other Cultural Services	0	0	0	0	0	0
<b>Total Capital Expenditure</b>	<b>247,700</b>	<b>6,218,068</b>	<b>1,681,696</b>	<b>590,000</b>	<b>252,000</b>	<b>3,955,000</b>
<b>Net Capital Expenditure</b>	<b>(245,200)</b>	<b>(895,087)</b>	<b>(261,500)</b>	<b>(590,000)</b>	<b>(252,000)</b>	<b>(955,000)</b>
<b>Net Surplus / (Deficit) after Capital Expenditure</b>	<b>(4,106,903)</b>	<b>(4,938,725)</b>	<b>(4,329,298)</b>	<b>(4,725,379)</b>	<b>(4,488,144)</b>	<b>(5,294,531)</b>
<b>Add Back: Non-Cash items included in operating result</b>	<b>1,770,348</b>	<b>1,770,348</b>	<b>1,816,240</b>	<b>1,861,647</b>	<b>1,908,189</b>	<b>1,955,894</b>
<b>Net Cash Surplus / (Deficit) after Capital Expenditure</b>	<b>(2,336,555)</b>	<b>(3,168,377)</b>	<b>(2,513,058)</b>	<b>(2,863,732)</b>	<b>(2,579,955)</b>	<b>(3,338,637)</b>
<b>Repayments from Deferred Debtors</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Proceeds on Sale of Assets</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Loan Repayments</b>	<b>(59,223)</b>	<b>(59,223)</b>	<b>(61,225)</b>	<b>(63,296)</b>	<b>(65,437)</b>	<b>(67,650)</b>
<b>Net Transfers (to) / from Reserves</b>	<b>0</b>	<b>750,627</b>	<b>0</b>	<b>270,000</b>	<b>0</b>	<b>600,000</b>
<b>Budgeted Net Increase / (Decrease) in Cash</b>	<b>(2,395,778)</b>	<b>(2,476,973)</b>	<b>(2,574,283)</b>	<b>(2,657,028)</b>	<b>(2,645,392)</b>	<b>(2,806,287)</b>

# Greater Hume Shire Council

Delivery Program 2023 to 2026

## Delivery Plan Budget

2022/23 to 2025/26

Budget Summary						
Function: Mining, Manufacturing & Construction	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Operating Revenue</b>						
Building Control Quarries & Pits	132,633 0	132,633 0	173,030 0	176,491 0	180,021 0	183,621 0
<b>Total Operating Revenue</b>	<b>132,633</b>	<b>132,633</b>	<b>173,030</b>	<b>176,491</b>	<b>180,021</b>	<b>183,621</b>
<b>Operating Expenditure</b>						
Building Control Quarries & Pits	379,714 (46,860)	379,714 (48,305)	402,605 (46,782)	419,198 (46,702)	431,487 (46,620)	444,138 (46,535)
<b>Total Operating Expenditure</b>	<b>332,854</b>	<b>331,409</b>	<b>355,823</b>	<b>372,496</b>	<b>384,867</b>	<b>397,603</b>
<b>Net Operating Surplus / (Deficit)</b>	<b>(200,221)</b>	<b>(198,776)</b>	<b>(182,793)</b>	<b>(196,005)</b>	<b>(204,846)</b>	<b>(213,982)</b>

# Greater Hume Shire Council

Delivery Program 2023 to 2026

## Delivery Plan Budget

2022/23 to 2025/26

Budget Summary						
Function: Mining, Manufacturing & Construction	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Capital Revenue</b>						
Building Control	0	0	0	0	0	0
Quarries & Pits	0	0	0	0	0	0
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Net Surplus / (Deficit) after Capital Revenue</b>	(200,221)	(198,776)	(182,793)	(196,005)	(204,846)	(213,982)
<b>Capital Expenditure</b>						
Building Control	0	40,000	40,000	40,000	0	0
Quarries & Pits	0	0	0	0	0	0
<b>Total Capital Expenditure</b>	0	40,000	40,000	40,000	0	0
<b>Net Capital Expenditure</b>	0	(40,000)	(40,000)	(40,000)	0	0
<b>Net Surplus / (Deficit) after Capital Expenditure</b>	(200,221)	(238,776)	(222,793)	(236,005)	(204,846)	(213,982)
<b>Add Back: Non-Cash items included in operating result</b>	5,640	5,640	6,990	7,164	7,343	7,527
<b>Net Cash Surplus / (Deficit) after Capital Expenditure</b>	(194,581)	(233,136)	(215,803)	(228,841)	(197,503)	(206,455)
<b>Repayments from Deferred Debtors</b>	0	0	0	0	0	0
<b>Loan Funds Raised</b>	0	0	0	0	0	0
<b>Proceeds on Sale of Assets</b>	0	10,000	10,000	10,000	0	0
<b>Loan Repayments</b>	0	0	0	0	0	0
<b>Net Transfers (to) / from Reserves</b>	(50,000)	(21,445)	(50,000)	(50,000)	(50,000)	(50,000)
<b>Budgeted Net Increase / (Decrease) in Cash</b>	(244,581)	(244,581)	(255,803)	(268,841)	(247,503)	(256,455)

# Greater Hume Shire Council

Delivery Program 2023 to 2026

## Delivery Plan Budget

2022/23 to 2025/26

Budget Summary						
Function: Transport & Communications	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Operating Revenue</b>						
FAG Grant - Roads Component	2,186,189	2,241,640	2,286,473	2,332,202	2,378,846	2,426,423
Urban Local Roads	0	0	0	0	0	0
Sealed Rural Roads Local	30,866	18,566	18,000	30,866	26,905	22,905
Sealed Regional Roads Block Grant & Repair	2,026,239	2,026,239	2,810,000	2,810,000	2,810,000	2,810,000
Unsealed Rural Roads Local	0	0	0	0	0	0
Roads to Recovery	1,550,000	1,550,000	1,000,000	900,000	1,000,000	1,000,000
Bridges	0	0	0	0	0	0
Kerb & Gutter	0	0	0	0	0	0
Footpaths	0	0	0	0	0	0
Aerodromes	0	659	0	0	0	0
Bus Shelters	0	0	0	0	0	0
Ancillary Road Works	0	0	0	0	0	0
PAMPS & Cycleways	40,000	40,000	40,000	40,000	40,000	40,000
State Roads RMCC Works	1,800,000	2,530,000	2,710,000	2,764,200	2,819,484	2,875,874
Natural Disaster Recovery	0	0	0	0	0	0
Road Safety Officer	109,987	109,987	59,514	60,704	61,918	63,157
<b>Total Operating Revenue</b>	<b>7,743,281</b>	<b>8,517,091</b>	<b>8,923,987</b>	<b>8,937,972</b>	<b>9,137,153</b>	<b>9,238,359</b>
<b>Operating Expenditure</b>						
FAG Grant - Roads Component	0	0	0	0	0	0
Urban Local Roads	1,167,900	1,167,900	1,116,982	1,135,195	1,153,385	1,173,582
Sealed Rural Roads Local	2,221,080	2,221,080	2,367,645	2,415,092	2,463,903	2,516,434
Sealed Regional Roads Block Grant & Repair	2,009,819	2,100,306	1,827,740	1,854,684	1,882,301	1,910,609
Unsealed Rural Roads Local	2,404,430	2,404,430	2,531,943	2,590,929	2,651,302	2,713,097
Roads to Recovery	0	0	0	0	0	0
Bridges	749,114	699,114	693,252	758,083	776,285	794,927
Kerb & Gutter	177,080	177,080	179,986	184,745	189,631	194,647
Footpaths	100,572	100,572	103,486	106,073	108,726	111,447
Aerodromes	29,289	29,948	30,496	31,164	31,847	32,546
Bus Shelters	6,550	6,550	5,288	5,420	5,556	5,695
Ancillary Road Works	0	0	0	0	0	0
PAMPS & Cycleways	80,000	280,000	80,000	80,000	80,000	80,000
State Roads RMCC Works	1,800,000	2,530,000	2,710,000	2,764,200	2,819,484	2,875,874
Natural Disaster Recovery	0	0	0	0	0	0
Road Safety Officer	144,221	144,221	93,459	95,866	98,336	100,872
<b>Total Operating Expenditure</b>	<b>10,890,055</b>	<b>11,861,201</b>	<b>11,740,277</b>	<b>12,021,451</b>	<b>12,260,756</b>	<b>12,509,730</b>
<b>Net Operating Surplus / (Deficit)</b>	<b>(3,146,774)</b>	<b>(3,344,110)</b>	<b>(2,816,290)</b>	<b>(3,083,479)</b>	<b>(3,123,603)</b>	<b>(3,271,371)</b>

# Greater Hume Shire Council

Delivery Program 2023 to 2026

## Delivery Plan Budget

2022/23 to 2025/26

Budget Summary						
Function: Transport & Communications	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Capital Revenue</b>						
FAG Grant - Roads Component	0	0	0	0	0	0
Urban Local Roads	0	2,816	0	0	0	0
Sealed Rural Roads Local	3,190,000	5,237,003	0	0	0	0
Sealed Regional Roads Block Grant & Repair	2,532,000	2,532,000	0	0	0	0
Unsealed Rural Roads Local	0	(71,399)	0	0	0	0
Roads to Recovery	0	0	0	0	0	0
Bridges	0	250,000	0	0	0	0
Kerb & Gutter	0	0	0	20,000	8,000	8,000
Footpaths	16,000	68,914	24,000	16,000	16,000	16,000
Aerodromes	0	0	0	0	0	0
Bus Shelters	0	0	0	0	0	0
Ancillary Road Works	0	11,666	0	0	0	0
PAMPS & Cycleways	0	0	0	0	0	0
State Roads RMCC Works	0	0	0	0	0	0
Natural Disaster Recovery	0	0	0	0	0	0
Road Safety Officer	0	0	0	0	0	0
<b>Total Capital Revenue</b>	<b>5,738,000</b>	<b>8,031,000</b>	<b>24,000</b>	<b>36,000</b>	<b>24,000</b>	<b>24,000</b>
<b>Net Surplus / (Deficit) after Capital Revenue</b>	<b>2,591,226</b>	<b>4,686,890</b>	<b>(2,792,290)</b>	<b>(3,047,479)</b>	<b>(3,099,603)</b>	<b>(3,247,371)</b>
<b>Capital Expenditure</b>						
FAG Grant - Roads Component	0	0	0	0	0	0
Urban Local Roads	280,000	939,369	530,000	480,000	480,000	480,000
Sealed Rural Roads Local	4,490,000	6,968,815	1,000,000	1,000,000	1,000,000	1,000,000
Sealed Regional Roads Block Grant & Repair	3,732,000	3,732,000	2,060,000	2,060,000	2,060,000	2,060,000
Unsealed Rural Roads Local	1,383,000	2,295,709	1,640,000	1,690,000	1,740,000	1,790,000
Roads to Recovery	1,550,000	1,550,000	1,000,000	900,000	1,000,000	1,000,000
Bridges	130,000	430,000	130,000	0	150,000	150,000
Kerb & Gutter	0	0	0	100,000	40,000	40,000
Footpaths	40,000	173,947	60,000	40,000	40,000	40,000
Aerodromes	30,000	30,000	0	0	0	0
Bus Shelters	5,000	15,000	5,000	5,000	5,000	5,000
Ancillary Road Works	50,000	178,266	50,000	50,000	50,000	50,000
PAMPS & Cycleways	0	0	0	0	0	0
State Roads RMCC Works	0	0	0	0	0	0
Natural Disaster Recovery	0	0	0	0	0	0
Road Safety Officer	0	0	0	0	0	0
<b>Total Capital Expenditure</b>	<b>11,690,000</b>	<b>16,313,106</b>	<b>6,475,000</b>	<b>6,325,000</b>	<b>6,565,000</b>	<b>6,615,000</b>
<b>Net Capital Expenditure</b>	<b>(5,952,000)</b>	<b>(8,282,106)</b>	<b>(6,451,000)</b>	<b>(6,289,000)</b>	<b>(6,541,000)</b>	<b>(6,591,000)</b>
<b>Net Surplus / (Deficit) after Capital Expenditure</b>	<b>(9,098,774)</b>	<b>(11,626,216)</b>	<b>(9,267,290)</b>	<b>(9,372,479)</b>	<b>(9,664,603)</b>	<b>(9,862,371)</b>
<b>Add Back: Non-Cash items included in operating result</b>	<b>5,009,399</b>	<b>5,009,399</b>	<b>5,102,692</b>	<b>5,230,260</b>	<b>5,361,017</b>	<b>5,495,043</b>
<b>Net Cash Surplus / (Deficit) after Capital Expenditure</b>	<b>(4,089,375)</b>	<b>(6,616,817)</b>	<b>(4,164,598)</b>	<b>(4,142,219)</b>	<b>(4,303,586)</b>	<b>(4,367,328)</b>
<b>Repayments from Deferred Debtors</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Proceeds on Sale of Assets</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Loan Repayments</b>	<b>(328,324)</b>	<b>(328,324)</b>	<b>(387,150)</b>	<b>(401,966)</b>	<b>(414,169)</b>	<b>(188,003)</b>
<b>Net Transfers (to) / from Reserves</b>	<b>100,000</b>	<b>2,703,269</b>	<b>230,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Budgeted Net Increase / (Decrease) in Cash</b>	<b>(4,317,699)</b>	<b>(4,241,872)</b>	<b>(4,321,748)</b>	<b>(4,544,185)</b>	<b>(4,717,755)</b>	<b>(4,555,331)</b>



# Greater Hume Shire Council

Delivery Program 2023 to 2026

## Delivery Plan Budget

2022/23 to 2025/26

Budget Summary						
Function: Economic Affairs	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Operating Revenue</b>						
Jindera Medical Centre	26,661	19,885	20,258	20,663	21,076	21,498
Caravan Parks	56,970	26,970	47,000	55,440	56,549	57,680
Tourism Operations	0	65,000	0	0	0	0
Visitor Information Centre	1,319	1,319	1,293	1,319	1,345	1,372
Submarine Museum	29,224	29,224	23,200	29,224	29,688	30,162
Economic Development	0	22,000	0	0	0	0
Community Development Grants	0	0	0	0	0	0
Community Development Projects	0	0	0	0	0	0
Real Estate Development	71,062	71,043	89,206	89,120	89,029	88,933
Real Estate Sales	0	180,000	0	168,093	168,093	168,093
Private Works	200,000	200,000	200,000	204,000	208,080	212,242
<b>Total Operating Revenue</b>	<b>385,236</b>	<b>615,441</b>	<b>380,957</b>	<b>567,859</b>	<b>573,860</b>	<b>579,980</b>
<b>Operating Expenditure</b>						
Jindera Medical Centre	36,318	35,384	26,246	26,623	27,003	27,385
Caravan Parks	83,986	81,677	65,680	67,034	68,419	69,834
Tourism Operations	44,960	109,960	40,958	41,777	42,612	43,465
Visitor Information Centre	179,211	179,211	193,652	199,125	206,359	210,554
Submarine Museum	14,374	27,984	13,057	13,249	13,446	13,648
Economic Development	132,490	154,490	134,681	137,684	140,774	143,952
Community Development Grants	0	21,947	0	0	0	0
Community Development Projects	15,000	21,783	15,000	15,000	15,000	15,000
Real Estate Development	66,698	65,228	97,828	96,279	94,697	93,083
Real Estate Sales	0	9,202	0	0	0	0
Private Works	190,000	190,000	190,000	193,800	197,676	201,630
<b>Total Operating Expenditure</b>	<b>763,037</b>	<b>896,866</b>	<b>777,102</b>	<b>790,571</b>	<b>805,986</b>	<b>818,551</b>
<b>Net Operating Surplus / (Deficit)</b>	<b>(377,801)</b>	<b>(281,425)</b>	<b>(396,145)</b>	<b>(222,712)</b>	<b>(232,126)</b>	<b>(238,571)</b>

# Greater Hume Shire Council

Delivery Program 2023 to 2026

## Delivery Plan Budget

2022/23 to 2025/26

Budget Summary						
Function: Economic Affairs	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Capital Revenue</b>						
Jindera Medical Centre	0	0	0	0	0	0
Caravan Parks	0	0	0	0	0	0
Tourism Operations	0	0	0	0	0	0
Visitor Information Centre	0	0	0	0	0	0
Submarine Museum	0	0	0	0	0	0
Economic Development	0	0	0	0	0	0
Community Development Grants	0	0	0	0	0	0
Community Development Projects	0	0	0	0	0	0
Real Estate Development	0	0	0	0	0	0
Real Estate Sales	0	0	0	0	0	0
Private Works	0	0	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Surplus / (Deficit) after Capital Revenue</b>	<b>(377,801)</b>	<b>(281,425)</b>	<b>(396,145)</b>	<b>(222,712)</b>	<b>(232,126)</b>	<b>(238,571)</b>
<b>Capital Expenditure</b>						
Jindera Medical Centre	0	0	10,000	0	10,000	0
Caravan Parks	0	50,000	0	0	0	0
Tourism Operations	0	0	0	0	0	0
Visitor Information Centre	0	0	0	0	0	0
Submarine Museum	0	0	0	0	0	0
Economic Development	0	0	0	0	0	0
Community Development Grants	0	0	0	0	0	0
Community Development Projects	0	0	0	0	0	0
Real Estate Development	2,500,000	2,596,700	0	0	0	0
Real Estate Sales	0	0	0	0	0	0
Private Works	0	0	0	0	0	0
<b>Total Capital Expenditure</b>	<b>2,500,000</b>	<b>2,646,700</b>	<b>10,000</b>	<b>0</b>	<b>10,000</b>	<b>0</b>
<b>Net Capital Expenditure</b>	<b>(2,500,000)</b>	<b>(2,646,700)</b>	<b>(10,000)</b>	<b>0</b>	<b>(10,000)</b>	<b>0</b>
<b>Net Surplus / (Deficit) after Capital Expenditure</b>	<b>(2,877,801)</b>	<b>(2,928,125)</b>	<b>(406,145)</b>	<b>(222,712)</b>	<b>(242,126)</b>	<b>(238,571)</b>
<b>Add Back: Non-Cash items included in operating result</b>	<b>87,443</b>	<b>87,443</b>	<b>76,833</b>	<b>78,754</b>	<b>80,722</b>	<b>82,740</b>
<b>Net Cash Surplus / (Deficit) after Capital Expenditure</b>	<b>(2,790,358)</b>	<b>(2,840,682)</b>	<b>(329,312)</b>	<b>(143,958)</b>	<b>(161,404)</b>	<b>(155,831)</b>
<b>Repayments from Deferred Debtors</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Loan Funds Raised</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Proceeds on Sale of Assets</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Loan Repayments</b>	<b>0</b>	<b>0</b>	<b>(137,046)</b>	<b>(140,105)</b>	<b>(143,233)</b>	<b>(146,430)</b>
<b>Net Transfers (to) / from Reserves</b>	<b>994,153</b>	<b>1,018,028</b>	<b>157,176</b>	<b>(19,695)</b>	<b>(8,450)</b>	<b>(17,185)</b>
<b>Budgeted Net Increase / (Decrease) in Cash</b>	<b>(296,205)</b>	<b>(322,654)</b>	<b>(309,182)</b>	<b>(303,758)</b>	<b>(313,087)</b>	<b>(319,446)</b>

# Delivery Program 2023 to 2026

## Delivery Plan Budget

2022/23 to 2025/26

Budget Summary						
Function: General Purpose Revenue	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Operating Revenue</b>						
FAG Grant - General Component	3,433,718	3,537,334	3,608,080	3,680,242	3,753,847	3,828,924
Interest on Investments	75,846	75,846	106,703	170,542	234,030	266,396
General Rates - Residential	3,353,571	3,375,587	3,510,480	3,580,690	3,652,304	3,725,350
General Rates - Farmland	5,461,435	5,465,483	5,579,666	5,691,259	5,805,084	5,921,186
General Rates - Business	457,476	445,152	466,122	475,444	484,953	494,652
General Rates - Pensioner Concessions	(182,712)	(182,712)	(166,875)	(171,047)	(175,323)	(179,706)
General Rates - Pensioner Rates Subsidy	100,492	100,492	91,781	94,076	96,428	98,838
Ex Gratia Rates	0	0	0	0	0	0
Extra Charges on Overdue Rates	50,000	50,000	25,000	25,000	25,000	25,000
Emergency Services Property Levy	0	0	0	0	0	0
	<b>12,749,826</b>	<b>12,867,182</b>	<b>13,220,956</b>	<b>13,546,206</b>	<b>13,876,323</b>	<b>14,180,640</b>
<b>Operating Expenditure</b>						
FAG Grant - General Component	0	0				
Interest on Investments	0	0				
General Rates - Residential	0	0				
General Rates - Farmland	0	0				
General Rates - Business	0	0				
General Rates - Pensioner Concessions	0	0				
General Rates - Pensioner Rates Subsidy	0	0				
Ex Gratia Rates	0	0				
Extra Charges on Overdue Rates	0	0				
	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Operating Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operating Surplus / (Deficit)</b>	<b>12,749,826</b>	<b>12,867,182</b>	<b>13,220,956</b>	<b>13,546,206</b>	<b>13,876,323</b>	<b>14,180,640</b>

# Delivery Program 2023 to 2026

## Delivery Plan Budget

2022/23 to 2025/26

Budget Summary						
Function: General Purpose Revenue	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Capital Revenue</b>						
FAG Grant - General Component	0	0				
Interest on Investments	0	0				
General Rates - Residential	0	0				
General Rates - Farmland	0	0				
General Rates - Business	0	0				
General Rates - Pensioner Concessions	0	0				
General Rates - Pensioner Rates Subsidy	0	0				
Ex Gratia Rates	0	0				
Extra Charges on Overdue Rates	0	0				
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Surplus / (Deficit) after Capital Revenue</b>	<b>12,749,826</b>	<b>12,867,182</b>	<b>13,220,956</b>	<b>13,546,206</b>	<b>13,876,323</b>	<b>14,180,640</b>
<b>Capital Expenditure</b>						
FAG Grant - General Component	0	0				
Interest on Investments	0	0				
General Rates - Residential	0	0				
General Rates - Farmland	0	0				
General Rates - Business	0	0				
General Rates - Pensioner Concessions	0	0				
General Rates - Pensioner Rates Subsidy	0	0				
Ex Gratia Rates	0	0				
Extra Charges on Overdue Rates	0	0				
<b>Total Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Surplus / (Deficit) after Capital Expenditure</b>	<b>12,749,826</b>	<b>12,867,182</b>	<b>13,220,956</b>	<b>13,546,206</b>	<b>13,876,323</b>	<b>14,180,640</b>
<b>Add Back: Non-Cash items included in operating result</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Cash Surplus / (Deficit) after Capital Expenditure</b>	<b>12,749,826</b>	<b>12,867,182</b>	<b>13,220,956</b>	<b>13,546,206</b>	<b>13,876,323</b>	<b>14,180,640</b>
<b>Repayments from Deferred Debtors</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Proceeds on Sale of Assets</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Loan Repayments</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Transfers (to) / from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Budgeted Net Increase / (Decrease) in Cash</b>	<b>12,749,826</b>	<b>12,867,182</b>	<b>13,220,956</b>	<b>13,546,206</b>	<b>13,876,323</b>	<b>14,180,640</b>



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## **Delivery Program 2023 to 2026 Operational Plan 2022-2023**

**Delivery Plan Budget  
2022/23 to 2025/26**

**Detailed Budget**

Function: Governance	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Elected Members Expenses</b>						
<b>Operating Revenue</b>						
Other Revenue	0	0	0	0	0	0
<b>Total Operating Revenue</b>	0	0	0	0	0	0
<b>Capital Revenue</b>						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	0	0	0	0	0
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Operating Expenses</b>						
<b>Mayor &amp; Elected Members Expenditure</b>						
Mayoral Fee	23,466	23,466	24,053	24,775	25,518	26,284
Deputy Mayoral Fee	4,459	4,459	4,570	4,707	4,848	4,993
Councillors Fees	115,173	115,173	118,052	121,594	125,242	128,999
Provision of Facilities	6,242	6,242	21,737	22,326	22,931	23,553
Travelling Costs	20,293	20,293	20,597	21,009	21,429	21,858
Subsistence	5,822	5,822	5,909	6,027	6,148	6,271
Telephone Charges	2,232	2,232	3,550	3,611	3,674	3,737
Sundry Expenses	0	0	0	0	0	0
Training Non Salary Costs	15,000	15,000	15,000	15,000	20,000	15,000
Conferences & Seminars	7,711	7,711	15,000	15,300	15,606	15,918
<b>Mayor &amp; Elected Members Expenditure</b>	200,398	200,398	228,468	234,349	245,396	246,613
<b>Election Expenses</b>	60,000	92,728	0	30,000	60,000	0
<b>Councillors &amp; Officers Liability Insurance</b>	37,004	39,435	41,012	42,652	44,358	46,132
<b>Total Operating Expenses</b>	297,402	332,561	269,480	307,001	349,754	292,745
<b>Capital Expenditure</b>	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	32,728	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Reserves	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>	0	32,728	0	0	0	0
<b>Summary : Elected Members</b>						
Total Operating Revenue	0	0	0	0	0	0
Total Operating Expenditure	297,402	332,561	269,480	307,001	349,754	292,745
<b>Net Surplus/ (Deficit) from Operating</b>	(297,402)	(332,561)	(269,480)	(307,001)	(349,754)	(292,745)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
<b>Net Surplus/ (Deficit) from Capital</b>	0	0	0	0	0	0
Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	32,728	0	0	0	0
<b>Net Result : Elected Members</b>	(297,402)	(299,833)	(269,480)	(307,001)	(349,754)	(292,745)

Function: Governance	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Governance</b>						
<b>Operating Revenue</b>						
User Fees & Charges	7,273	7,273	7,273	7,273	7,273	7,273
Other Revenue	0	0	0	0	0	0
Grants and Contributions for Operating purposes	0	385,726	0	0	0	0
<b>Total Operating Revenue</b>	<b>7,273</b>	<b>392,999</b>	<b>7,273</b>	<b>7,273</b>	<b>7,273</b>	<b>7,273</b>
<b>Capital Revenue</b>						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	0	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating Expenses</b>						
<b>Staff Training</b>	7,000	7,000	7,106	7,248	7,392	7,540
<b>Civic Functions</b>						
Australia Day Function	14,000	14,000	14,000	14,309	14,623	14,946
Vietnam Veterans Day Memorial	75	75	0	0	0	0
Anzac Day	1,500	1,500	1,527	1,564	1,602	1,641
Citizenship Ceremony	1,000	1,000	1,015	1,035	1,056	1,077
Miscellaneous Civic Functions	1,000	1,000	1,000	1,000	1,000	1,000
<b>Civic Functions Total</b>	<b>17,575</b>	<b>17,575</b>	<b>17,542</b>	<b>17,908</b>	<b>18,281</b>	<b>18,664</b>
<b>Administration Expenditure</b>	397,860	397,860	460,828	474,554	488,691	503,250
<b>Professional Services</b>						
General Manager Recruitment	25,000	25,000	0	0	0	0
Miscellaneous Professional Services	10,000	10,000	10,000	10,000	10,000	10,000
Customer Satisfaction Surveys	0	0	0	30,000	0	0
Audit Services Financial Reports	64,500	64,500	68,197	69,561	70,952	72,371
Internal Audit	28,500	28,500	32,000	32,640	33,293	33,959
Other Audit Services	0	0	0	0	0	0
<b>Professional Services Total</b>	<b>128,000</b>	<b>128,000</b>	<b>110,197</b>	<b>142,201</b>	<b>114,245</b>	<b>116,330</b>
<b>Subscriptions</b>	81,860	91,860	81,282	82,908	84,566	86,258
<b>Council Contributions to Other Organisations</b>	24,020	25,020	23,020	23,020	23,020	18,020
<b>Depreciation</b>	0	0	0	0	0	0
<b>Project Expenses</b>						
Service Reviews and Strategic Plans	0	34,000	15,000	25,000	60,000	25,000
LG Professionals Self Assessment Program	10,000	10,000	0	0	0	0
Loose Fill Asbestos Meetings	0	26,697	0	0	0	0
Council Rebrand	0	0	0	0	0	0
Softwoods Working Group Committee Meetings	765	765	750	765	780	796
Bushfire Community Resilience and Economic Recovery	0	385,726	0	0	0	0
Miscellaneous Projects	0	0	0	0	0	0
<b>Project Expenses Total</b>	<b>10,765</b>	<b>457,188</b>	<b>15,750</b>	<b>25,765</b>	<b>60,780</b>	<b>25,796</b>
<b>Total Operating Expenses</b>	<b>667,080</b>	<b>1,124,503</b>	<b>715,725</b>	<b>773,604</b>	<b>796,975</b>	<b>775,858</b>

Function: Governance	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
Capital Expenditure	0	0	60,000	30,000	0	60,000
Proceeds on Sale of Assets	0	0	10,000	0	0	20,000
Transfers (to) / From Reserves						
Uncompleted Works	0	71,697	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Reserves	0	0	0	0	0	0
Transfers (to) / From Reserves	0	71,697	0	0	0	0
Summary : Governance						
Total Operating Revenue	7,273	392,999	7,273	7,273	7,273	7,273
Total Operating Expenditure	667,080	1,124,503	715,725	773,604	796,975	775,858
Net Surplus/ (Deficit) from Operating	(659,807)	(731,504)	(708,452)	(766,331)	(789,702)	(768,585)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	60,000	30,000	0	60,000
Net Surplus/ (Deficit) from Capital	0	0	(60,000)	(30,000)	0	(60,000)
Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	10,000	0	0	20,000
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	71,697	0	0	0	0
Net Result : Governance	(659,807)	(659,807)	(758,452)	(796,331)	(789,702)	(808,585)



Function: Governance	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Risk Management</b>						
<b>Operating Revenue</b>						
Other Revenue	70,000	82,475	35,000	50,000	70,000	70,000
Grants & Subsidies Recurrent	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>70,000</b>	<b>82,475</b>	<b>35,000</b>	<b>50,000</b>	<b>70,000</b>	<b>70,000</b>
<b>Capital Revenue</b>						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	0	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating Expenses</b>						
<b>Staff Training</b>	3,264	13,964	3,313	3,379	3,447	3,516
<b>Administration Expenditure Salaries &amp; Wages</b>	52,620	52,620	51,600	53,148	54,742	56,384
<b>Subscriptions</b>	544	695	709	723	737	752
<b>Insurance</b>						
Property Insurance	7,894	12,652	13,158	13,684	14,231	14,800
Public Liability Insurance	254,520	252,270	262,361	272,855	283,769	295,120
Fidelity Guarantee & Professional Indemnity	10,729	10,905	11,341	11,795	12,267	12,758
Other	6,939	7,097	7,381	7,676	7,983	8,302
Excess Payable on Insurance Claims	15,000	15,000	15,000	15,000	15,000	15,000
Non-Recoverable Deed of Release Payments	1,000	16,000	15,000	15,300	15,606	15,918
<b>Insurance Total</b>	<b>296,082</b>	<b>313,924</b>	<b>324,241</b>	<b>336,310</b>	<b>348,856</b>	<b>361,898</b>
<b>Project Expenses</b>						
Risk Management Signs	0	0	0	0	0	0
<b>Project Expenses Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Operating Expenses</b>	<b>352,510</b>	<b>381,525</b>	<b>379,863</b>	<b>393,560</b>	<b>407,782</b>	<b>422,550</b>
<b>Capital Expenditure</b>	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	0	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Risk Management Reserve	0	0	51,600	38,148	19,742	(13,616)
<b>Transfers (to) / From Reserves</b>	<b>0</b>	<b>0</b>	<b>51,600</b>	<b>38,148</b>	<b>19,742</b>	<b>(13,616)</b>
<b>Summary : Risk Management</b>						
Total Operating Revenue	70,000	82,475	35,000	50,000	70,000	70,000
Total Operating Expenditure	352,510	381,525	379,863	393,560	407,782	422,550
<b>Net Surplus/ (Deficit) from Operating</b>	<b>(282,510)</b>	<b>(299,050)</b>	<b>(344,863)</b>	<b>(343,560)</b>	<b>(337,782)</b>	<b>(352,550)</b>
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
<b>Net Surplus/ (Deficit) from Capital</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	0	51,600	38,148	19,742	(13,616)
<b>Net Result : Risk Management</b>	<b>(282,510)</b>	<b>(299,050)</b>	<b>(293,263)</b>	<b>(305,412)</b>	<b>(318,040)</b>	<b>(366,166)</b>

Function: Governance	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Summary : Governance</b>						
Total Operating Revenue	77,273	475,474	42,273	57,273	77,273	77,273
Total Operating Expenditure	1,316,992	1,838,589	1,365,068	1,474,165	1,554,511	1,491,153
<b>Net Surplus/ (Deficit) from Operating</b>	<b>(1,239,719)</b>	<b>(1,363,115)</b>	<b>(1,322,795)</b>	<b>(1,416,892)</b>	<b>(1,477,238)</b>	<b>(1,413,880)</b>
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	60,000	30,000	0	60,000
<b>Net Surplus/ (Deficit) from Capital</b>	<b>0</b>	<b>0</b>	<b>(60,000)</b>	<b>(30,000)</b>	<b>0</b>	<b>(60,000)</b>
Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	10,000	0	0	20,000
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	104,425	51,600	38,148	19,742	(13,616)
<b>Net Result</b>	<b>(1,239,719)</b>	<b>(1,258,690)</b>	<b>(1,321,195)</b>	<b>(1,408,744)</b>	<b>(1,457,496)</b>	<b>(1,467,496)</b>

Function: Administration	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Corporate Services Management</b>						
<b>Operating Revenue</b>						
Statutory Fees & Charges	31,850	31,850	36,550	37,281	38,027	38,788
User Fees & Charges	79,603	83,391	78,343	80,524	81,728	82,957
Other Revenue	96,139	101,139	109,908	110,907	111,925	112,963
Grants & Subsidies Recurrent	0	68,600	0	0	0	0
<b>Total Operating Revenue</b>	<b>207,592</b>	<b>284,980</b>	<b>224,801</b>	<b>228,712</b>	<b>231,680</b>	<b>234,708</b>
<b>Capital Revenue</b>						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	0	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating Expenditure</b>						
Administration Salaries & Wages	1,549,989	1,549,989	1,523,910	1,569,627	1,616,716	1,665,217
Administration Expenses - Other	215,098	217,103	224,984	229,484	234,072	238,755
Council Contributions	3,500	23,500	3,500	3,570	3,641	3,714
Council Offices - Cleaning	57,653	57,653	58,665	60,138	61,650	53,200
Council Offices - Maintenance	35,700	35,700	36,236	36,960	37,699	38,454
Crown Lands Management Act Expenditure	0	46,642	0	0	0	0
Debt Recovery Costs	65,000	65,000	65,000	65,000	65,000	65,000
Depreciation	124,594	124,594	151,070	154,847	158,718	162,686
Insurance	15,127	20,358	21,174	22,020	22,901	23,817
Legal Expenses	5,281	5,281	5,200	5,304	5,410	5,518
Loan Interest	10,233	10,233	6,247	2,504	613	0
Other Office Expenses	48,938	48,938	49,666	50,660	51,675	52,707
Publications - Quarterly Newsletter	10,000	10,000	10,000	10,200	10,404	10,612
Staff Training	38,760	48,760	38,000	38,760	39,535	40,326
Subscriptions	17,924	17,924	17,926	18,286	18,652	19,024
Utilities	55,983	55,788	53,387	54,003	54,626	45,259
Valuation Expenses	55,135	57,401	90,962	106,081	61,223	62,387
<b>Total Operating Expenses</b>	<b>2,308,915</b>	<b>2,394,864</b>	<b>2,355,927</b>	<b>2,427,444</b>	<b>2,442,535</b>	<b>2,486,676</b>
Less: Overhead and Oncost Recoveries	(428,792)	(490,569)	(423,629)	(436,338)	(449,428)	(462,911)
<b>Net Operating Expenses</b>	<b>1,880,123</b>	<b>1,904,295</b>	<b>1,932,298</b>	<b>1,991,106</b>	<b>1,993,107</b>	<b>2,023,765</b>
<b>Capital Expenditure</b>						
Proceeds on Sale of Assets	45,000	47,327	115,000	0	65,000	50,000
Deferred Debtor Payments	15,000	15,000	35,000	0	15,000	20,000
Loan Principal Repayments	10,939	10,939	10,975	11,012	10,747	10,162
	88,180	88,180	67,202	49,146	27,365	0
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	10,000	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Risk Management Reserve	9,072	9,072	9,088	9,270	9,455	9,644
Jindera Community Hub Reserve	(18,071)	(17,957)	(7,194)	(17,471)	(7,750)	(18,034)
<b>Transfers (to) / From Reserves</b>	<b>(8,999)</b>	<b>1,115</b>	<b>1,894</b>	<b>(8,201)</b>	<b>1,705</b>	<b>(8,390)</b>
<b>Summary : Corporate Services Management</b>						
Total Operating Revenue	207,592	284,980	224,801	228,712	231,680	234,708
Total Operating Expenditure	1,880,123	1,904,295	1,932,298	1,991,106	1,993,107	2,023,765
<b>Net Surplus/ (Deficit) from Operating</b>	<b>(1,672,531)</b>	<b>(1,619,315)</b>	<b>(1,707,497)</b>	<b>(1,762,394)</b>	<b>(1,761,427)</b>	<b>(1,789,057)</b>
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	45,000	47,327	115,000	0	65,000	50,000
<b>Net Surplus/ (Deficit) from Capital</b>	<b>(45,000)</b>	<b>(47,327)</b>	<b>(115,000)</b>	<b>0</b>	<b>(65,000)</b>	<b>(50,000)</b>
Depreciation Contra	124,594	124,594	151,070	154,847	158,718	162,686
Loan Funds Raised	0	0	0	0	0	0
Deferred Debtor Repayments	10,939	10,939	10,975	11,012	10,747	10,162
Proceeds on Sale of Assets	15,000	15,000	35,000	0	15,000	20,000
Loan Repayments	88,180	88,180	67,202	49,146	27,365	0
Net Transfer (to) / from Reserves	(8,999)	1,115	1,894	(8,201)	1,705	(8,390)
<b>Net Result : Corporate Services Management</b>	<b>(1,664,177)</b>	<b>(1,603,174)</b>	<b>(1,690,760)</b>	<b>(1,653,882)</b>	<b>(1,667,622)</b>	<b>(1,654,599)</b>

Function: Administration	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Information Technology Services</b>						
<b>Capital Revenue</b>						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	0	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating Expenditure</b>						
Administration Salaries & Wages	197,910	197,910	202,190	208,256	214,504	220,939
Computer Hardware <\$2000	22,440	22,440	22,777	23,233	23,698	24,172
Depreciation	85,322	85,322	83,338	84,451	54,822	47,960
Equipment Leases	21,600	21,600	24,816	24,816	24,816	24,816
Internet Charges	58,752	58,752	59,633	60,826	62,043	63,284
IT Consultants	20,910	24,910	21,224	21,648	22,081	22,523
Software Licences & Upgrades	335,458	379,819	377,738	384,753	391,911	399,214
Software Maintenance & Support Calls	5,000	10,639	5,000	5,100	5,202	5,306
Website	30,000	30,000	30,000	30,000	30,500	30,500
<b>Total Operating Expenditure</b>	<b>777,392</b>	<b>831,392</b>	<b>826,716</b>	<b>843,083</b>	<b>829,577</b>	<b>838,714</b>
<b>Capital Expenditure</b>	<b>55,000</b>	<b>105,000</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	104,000	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Risk Management Reserve	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>	<b>0</b>	<b>104,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Summary : Information Technology Services</b>						
Total Operating Revenue	0	0	0	0	0	0
Total Operating Expenditure	777,392	831,392	826,716	843,083	829,577	838,714
<b>Net Surplus/ (Deficit) from Operating</b>	<b>(777,392)</b>	<b>(831,392)</b>	<b>(826,716)</b>	<b>(843,083)</b>	<b>(829,577)</b>	<b>(838,714)</b>
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	55,000	105,000	40,000	40,000	40,000	40,000
<b>Net Surplus/ (Deficit) from Capital</b>	<b>(55,000)</b>	<b>(105,000)</b>	<b>(40,000)</b>	<b>(40,000)</b>	<b>(40,000)</b>	<b>(40,000)</b>
Depreciation Contra	85,322	85,322	83,338	84,451	54,822	47,960
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	104,000	0	0	0	0
<b>Net Result : Information Technology Services</b>	<b>(747,070)</b>	<b>(747,070)</b>	<b>(783,378)</b>	<b>(798,632)</b>	<b>(814,755)</b>	<b>(830,754)</b>

Function: Administration	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Employment On-Costs</b>						
<b>Operating Revenue</b>						
Sundry Income	0	2,979	0	0	0	0
Insurance Rebates	0	0	0	0	0	0
Workers Comp Accident Pays Recovered	30,000	30,000	30,000	30,000	30,000	30,000
<b>Total Operating Revenue</b>	30,000	32,979	30,000	30,000	30,000	30,000
<b>Operating Expenditure</b>						
Accident Pay	41,000	41,000	41,820	43,075	44,367	45,698
Annual Leave	810,396	810,396	841,000	866,230	892,217	918,984
Employee Assistance Program	8,882	8,882	15,000	15,450	15,914	16,391
Long Service Leave	361,323	361,323	374,570	385,807	397,381	409,302
Medicals	35,875	35,875	75,000	77,250	79,568	81,955
Non Compensable Injury Management	30,750	30,750	31,365	32,306	33,275	34,273
Other Leave Expenses	29,630	29,630	28,907	29,774	30,667	31,587
Protective Clothing & Accessories	43,050	43,050	60,000	61,800	63,654	65,564
Public Holidays	440,648	440,648	459,250	473,028	487,219	501,836
RDO/TIL Adjustments	0	0	0	0	0	0
Redundancy Pay	0	0	0	0	0	0
Sick Leave	320,466	320,466	417,500	430,025	442,926	456,214
Special Leave (COVID)	0	0	0	0	0	0
Staff Recruitment Costs	20,404	20,404	25,200	25,404	25,612	25,824
Staff Training	147,955	147,955	104,664	107,257	109,917	112,645
Superannuation - Accumulation Scheme	963,715	963,715	1,075,732	1,108,004	1,141,244	1,175,481
Superannuation - Defined Benefit Plan	129,491	129,491	88,837	91,502	94,247	97,074
Uniform/Clothing Purchased	5,638	5,638	5,751	5,924	6,102	6,285
Unused Leave paid to Estate	0	0	0	0	0	0
Work Health & Safety Expenses	0	3,311	8,000	8,160	8,323	8,489
Work Inspiration Day	1,632	1,632	2,000	2,040	2,081	2,122
Work Related Injury Management	30,000	30,000	30,000	30,000	30,000	30,000
Workers Comp Management Salaries & Wages	52,620	52,620	76,040	78,321	80,671	83,091
Workers Compensation Insurance	303,760	258,794	279,835	288,230	296,877	305,783
<b>Total Operating Expenditure</b>	3,777,235	3,735,580	4,040,471	4,159,587	4,282,262	4,408,598
Less: Payroll Oncost Recoveries	(3,817,235)	(3,817,567)	(4,010,471)	(4,129,587)	(4,252,262)	(4,378,598)
<b>Net Operating Expenditure</b>	(40,000)	(81,987)	30,000	30,000	30,000	30,000
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	0	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Risk Management Reserve	0	(44,966)	0	0	0	0
<b>Transfers (to) / From Reserves</b>	0	(44,966)	0	0	0	0
<b>Summary : Employment On-Costs</b>						
Total Operating Revenue	30,000	32,979	30,000	30,000	30,000	30,000
Total Operating Expenditure	(40,000)	(81,987)	30,000	30,000	30,000	30,000
<b>Net Surplus/ (Deficit) from Operating</b>	70,000	114,966	0	0	0	0
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
<b>Net Surplus/ (Deficit) from Capital</b>	0	0	0	0	0	0
Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	(44,966)	0	0	0	0
<b>Net Result : Employment On-Costs</b>	70,000	70,000	0	0	0	0

Function: Administration	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Engineering Operations Management</b>						
<b>Operating Revenue</b>						
User Fees & Charges	30,321	37,681	20,776	20,796	20,817	20,838
Other Revenue	0	1,928	0	0	0	0
Grants & Subsidies Recurrent	0	37,816	0	0	0	0
<b>Total Operating Revenue</b>	30,321	77,425	20,776	20,796	20,817	20,838
<b>Capital Revenue</b>						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	0	0	0	0	0
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Operating Expenditure</b>						
Administration Salaries & Wages	1,032,980	1,118,340	1,179,146	1,260,638	1,298,457	1,337,411
Administration Expenses - Other	62,383	62,383	63,493	64,761	66,057	67,379
Depreciation	21,000	21,000	26,776	27,445	28,131	28,834
Flood Studies	0	49,777	0	0	0	0
Professional Consultancy	0	0	0	0	0	0
Programs & Events	28,121	28,121	5,000	5,150	5,305	5,464
Traffic Control	5,722	5,722	5,808	5,924	6,043	6,164
Trainees employed through Agency	0	0	0	0	0	0
Staff Training	0	0	0	0	0	0
Subscriptions	3,940	3,940	3,730	3,823	3,919	4,017
<b>Total Operating Expenditure</b>	1,154,146	1,289,283	1,283,953	1,367,741	1,407,912	1,449,269
Less: Recoveries	(1,301,338)	(1,381,338)	(1,471,666)	(1,499,544)	(1,528,397)	(1,557,859)
<b>Net Operating Expenditure</b>	(147,192)	(92,055)	(187,713)	(131,803)	(120,485)	(108,590)
<b>Capital Expenditure</b>	5,000	50,000	5,000	50,000	5,000	55,000
Proceeds on Sale of Assets	0	15,000	0	15,000	0	20,000
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	41,961	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>	0	41,961	0	0	0	0
<b>Summary : Engineering Administration</b>						
Total Operating Revenue	30,321	77,425	20,776	20,796	20,817	20,838
Total Operating Expenditure	(147,192)	(92,055)	(187,713)	(131,803)	(120,485)	(108,590)
<b>Net Surplus/ (Deficit) from Operating</b>	177,513	169,480	208,489	152,599	141,302	129,428
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	5,000	50,000	5,000	50,000	5,000	55,000
<b>Net Surplus/ (Deficit) from Capital</b>	(5,000)	(50,000)	(5,000)	(50,000)	(5,000)	(55,000)
Depreciation Contra	21,000	21,000	26,776	27,445	28,131	28,834
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	15,000	0	15,000	0	20,000
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	41,961	0	0	0	0
<b>Net Result : Engineering Administration</b>	193,513	197,441	230,265	145,044	164,433	123,262

Function: Administration	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Depot</b>						
<b>Operating Revenue</b>						
Other Revenue	0	3,267	0	0	0	0
<b>Total Operating Revenue</b>	<b>0</b>	<b>3,267</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Capital Revenue</b>						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	0	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating Expenditure</b>						
Stores & Purchasing Administration	158,900	73,540	77,690	80,021	82,422	84,894
Depot Maintenance	58,707	78,707	59,588	60,781	61,996	63,235
Depot Operating Expenses	69,900	78,802	73,486	74,904	76,362	77,857
Depreciation	89,600	89,600	77,626	79,567	81,556	83,595
Interest on Loans	10,322	10,322	9,521	8,693	7,836	6,951
<b>Total Operating Expenditure</b>	<b>387,429</b>	<b>330,971</b>	<b>297,911</b>	<b>303,966</b>	<b>310,172</b>	<b>316,532</b>
Less: Recoveries	(144,842)	(64,842)	(40,000)	(40,800)	(41,616)	(42,448)
<b>Net Operating Expenditure</b>	<b>242,587</b>	<b>266,129</b>	<b>257,911</b>	<b>263,166</b>	<b>268,556</b>	<b>274,084</b>
<b>Capital Expenditure</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>
<b>Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Proceeds on Sale of Assets	0	0	0	0	0	0
<b>Loan Principal Repayments</b>	<b>23,689</b>	<b>23,689</b>	<b>24,490</b>	<b>25,318</b>	<b>26,175</b>	<b>27,060</b>
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	20,000	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Plant Reserve	40,000	40,000	0	0	0	0
<b>Transfers (to) / From Reserves</b>	<b>40,000</b>	<b>60,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Summary : Depot Administration &amp; Management</b>						
Total Operating Revenue	0	3,267	0	0	0	0
Total Operating Expenditure	242,587	266,129	257,911	263,166	268,556	274,084
<b>Net Surplus/ (Deficit) from Operating</b>	<b>(242,587)</b>	<b>(262,862)</b>	<b>(257,911)</b>	<b>(263,166)</b>	<b>(268,556)</b>	<b>(274,084)</b>
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	50,000	50,000	50,000	50,000	50,000	50,000
<b>Net Surplus/ (Deficit) from Capital</b>	<b>(50,000)</b>	<b>(50,000)</b>	<b>(50,000)</b>	<b>(50,000)</b>	<b>(50,000)</b>	<b>(50,000)</b>
Depreciation Contra	89,600	89,600	77,626	79,567	81,556	83,595
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	23,689	23,689	24,490	25,318	26,175	27,060
Net Transfer (to) / from Reserves	40,000	60,000	0	0	0	0
<b>Net Result : Depot Administration &amp; Management</b>	<b>(186,676)</b>	<b>(186,951)</b>	<b>(254,775)</b>	<b>(258,917)</b>	<b>(263,175)</b>	<b>(267,549)</b>

Function: Administration	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Plant Operating</b>						
<b>Operating Revenue</b>						
Diesel Fuel Rebate & Other Revenue	61,200	61,200	60,000	61,200	62,424	63,672
<b>Total Operating Revenue</b>	61,200	61,200	60,000	61,200	62,424	63,672
<b>Capital Revenue</b>						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	0	0	0	0	0
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Operating Expenses</b>						
Depreciation	893,780	893,780	953,658	977,499	1,001,936	1,026,984
Fuel & Oil	582,624	582,624	699,149	713,132	727,395	741,943
Insurance	116,080	116,080	118,982	123,741	128,691	133,839
Insurance Claims Excess	0	0	0	0	0	0
Minor Plant Expenses	81,200	81,200	82,418	84,270	86,164	88,102
Tyres	50,840	50,840	51,603	52,635	53,688	54,762
Registration	161,160	161,160	135,000	137,700	140,454	143,263
Repairs and Maintenance	758,330	758,330	734,574	751,216	768,250	785,683
<b>Total Plant Operating Expenses</b>	2,644,014	2,644,014	2,775,384	2,840,193	2,906,578	2,974,576
Less: Plant Recoveries	(2,485,630)	(2,485,630)	(2,564,515)	(2,615,805)	(2,668,121)	(2,721,484)
<b>Net Plant Operating Expenses</b>	158,384	158,384	210,869	224,388	238,457	253,092
<b>Capital Expenditure</b>	1,218,000	1,218,000	655,000	1,233,000	1,285,000	1,260,000
Proceeds on Sale of Assets	164,000	164,000	148,000	149,000	283,000	170,000
<b>Total Transfers (to) / from Plant Reserve</b>	257,404	257,404	(295,789)	269,689	176,097	252,436
<b>Summary : Plant</b>						
Total Operating Revenue	61,200	61,200	60,000	61,200	62,424	63,672
Total Operating Expenditure	158,384	158,384	210,869	224,388	238,457	253,092
<b>Net Surplus/ (Deficit) from Operating</b>	(97,184)	(97,184)	(150,869)	(163,188)	(176,033)	(189,420)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	1,218,000	1,218,000	655,000	1,233,000	1,285,000	1,260,000
<b>Net Surplus/ (Deficit) from Capital</b>	(1,218,000)	(1,218,000)	(655,000)	(1,233,000)	(1,285,000)	(1,260,000)
Depreciation Contra	893,780	893,780	953,658	977,499	1,001,936	1,026,984
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	164,000	164,000	148,000	149,000	283,000	170,000
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	257,404	257,404	(295,789)	269,689	176,097	252,436
<b>Net Result : Plant</b>	0	0	0	0	0	0
<b>Summary : Administration</b>						
Total Operating Revenue	329,113	459,851	335,577	340,708	344,921	349,218
Total Operating Expenditure	2,871,294	2,986,158	3,070,081	3,219,940	3,239,212	3,311,065
<b>Net Surplus/ (Deficit) from Operating</b>	(2,542,181)	(2,526,307)	(2,734,504)	(2,879,232)	(2,894,291)	(2,961,847)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	1,373,000	1,470,327	865,000	1,373,000	1,445,000	1,455,000
<b>Net Surplus/ (Deficit) from Capital</b>	(1,373,000)	(1,470,327)	(865,000)	(1,373,000)	(1,445,000)	(1,455,000)
Depreciation Contra	1,214,296	1,214,296	1,292,468	1,323,809	1,325,163	1,350,059
Loan Funds Raised	0	0	0	0	0	0
Deferred Debtor Repayments	10,939	10,939	10,975	11,012	10,747	10,162
Proceeds on Sale of Assets	179,000	194,000	183,000	164,000	298,000	210,000
Loan Repayments	111,869	111,869	91,692	74,464	53,540	27,060
Net Transfer (to) / from Reserves	288,405	419,514	(293,895)	261,488	177,802	244,046
<b>Net Result : Administration</b>	(2,334,410)	(2,269,754)	(2,498,648)	(2,566,387)	(2,581,119)	(2,629,640)



Function: Public Order & Safety	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Animal Control</b>						
<b>Operating Revenue</b>						
Statutory Fees & Charges	44,901	44,901	45,798	46,714	47,648	48,601
User Fees & Charges	1,000	1,000	1,015	1,035	1,056	1,077
Other Revenue	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>45,901</b>	<b>45,901</b>	<b>46,813</b>	<b>47,749</b>	<b>48,704</b>	<b>49,678</b>
<b>Capital Revenue</b>						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	0	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating Expenditure</b>						
Administration Expenditure	1,040	1,719	1,730	1,765	1,801	1,838
Computer / IT Costs	0	0	0	0	0	0
Debt Recovery Costs	500	500	508	518	528	539
Depreciation	474	474	474	474	474	474
Dog Impounding	175,834	175,834	179,084	184,008	189,071	194,278
Livestock Impounding	39,778	39,778	32,259	33,155	34,077	35,024
Professional Services - Legal	2,040	2,040	2,071	2,112	2,154	2,197
Staff Training	2,601	2,601	2,640	2,693	2,747	2,802
Utilities	316	316	322	328	335	342
<b>Total Operating Expenditure</b>	<b>222,583</b>	<b>223,262</b>	<b>219,088</b>	<b>225,053</b>	<b>231,187</b>	<b>237,494</b>
<b>Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	0	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Reserves	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Summary : Animal Control</b>						
Total Operating Revenue	45,901	45,901	46,813	47,749	48,704	49,678
Total Operating Expenditure	222,583	223,262	219,088	225,053	231,187	237,494
<b>Net Surplus/ (Deficit) from Operating</b>	<b>(176,682)</b>	<b>(177,361)</b>	<b>(172,275)</b>	<b>(177,304)</b>	<b>(182,483)</b>	<b>(187,816)</b>
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
<b>Net Surplus/ (Deficit) from Capital</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Depreciation Contra	474	474	474	474	474	474
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0	0	0
<b>Net Result : Animal Control</b>	<b>(176,208)</b>	<b>(176,887)</b>	<b>(171,801)</b>	<b>(176,830)</b>	<b>(182,009)</b>	<b>(187,342)</b>

Function: Public Order & Safety	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Fire Services</b>						
<b>Operating Revenue</b>						
Annual Maintenance & Repair Grant	340,627	327,400	333,948	340,627	347,440	354,389
Donations	0	0	0	0	0	0
Other Revenue	5,400	5,400	5,400	5,508	5,618	5,730
Green Valley Fire	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>346,027</b>	<b>332,800</b>	<b>339,348</b>	<b>346,135</b>	<b>353,058</b>	<b>360,119</b>
<b>Capital Revenue</b>						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	25,673	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>25,673</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating Expenses</b>						
Annual Maint & Repairs Grant Expenditure - GHSC	259,035	248,047	251,389	256,417	261,545	266,776
Annual Maint & Repairs Grant Expenditure - Albury City	86,992	86,992	87,959	89,719	91,514	93,344
Greater Hume Shire Council Expenditure	44,792	42,553	45,623	45,935	46,253	46,578
<b>Contributions to Fire Services</b>						
Contribution to Rural Fire Service : Emergency Services Levy	679,680	463,572	579,875	591,473	603,302	615,368
Contribution to NSW Fire Brigade : Emergency Services Levy	58,291	50,490	59,165	60,348	61,555	62,786
<b>Contributions to Fire Services Total</b>	<b>737,971</b>	<b>514,062</b>	<b>639,040</b>	<b>651,821</b>	<b>664,857</b>	<b>678,154</b>
<b>Other Operating Expenses</b>						
Depreciation	71,280	71,280	76,484	78,396	80,356	82,365
<b>Total Other Operating Expenses</b>	<b>71,280</b>	<b>71,280</b>	<b>76,484</b>	<b>78,396</b>	<b>80,356</b>	<b>82,365</b>
<b>Total Operating Expenditure</b>	<b>1,200,070</b>	<b>962,934</b>	<b>1,100,495</b>	<b>1,122,288</b>	<b>1,144,525</b>	<b>1,167,217</b>
<b>Capital Expenditure</b>	0	24,837	0	0	0	0
<b>Transfers (to) / From Reserves</b>						
Section 94 Contributions	0	(836)	0	0	0	0
Uncompleted Works	0	0	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Reserves	0	(223,909)	0	0	0	0
<b>Transfers (to) / From Reserves</b>	<b>0</b>	<b>(224,745)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Summary : Fire Services</b>						
Total Operating Revenue	346,027	332,800	339,348	346,135	353,058	360,119
Total Operating Expenditure	1,200,070	962,934	1,100,495	1,122,288	1,144,525	1,167,217
<b>Net Surplus/ (Deficit) from Operating</b>	<b>(854,043)</b>	<b>(630,134)</b>	<b>(761,147)</b>	<b>(776,153)</b>	<b>(791,467)</b>	<b>(807,098)</b>
Capital Revenue	0	25,673	0	0	0	0
Capital Expenditure	0	24,837	0	0	0	0
<b>Net Surplus/ (Deficit) from Capital</b>	<b>0</b>	<b>836</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Depreciation Contra	71,280	71,280	76,484	78,396	80,356	82,365
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	(224,745)	0	0	0	0
<b>Net Result : Fire Services</b>	<b>(782,763)</b>	<b>(782,763)</b>	<b>(684,663)</b>	<b>(697,757)</b>	<b>(711,111)</b>	<b>(724,733)</b>

Function: Public Order & Safety	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>State Emergency Services</b>						
<b>Operating Revenue</b>						
User Fees & Charges	0	0	0	0	0	0
Recurrent Grants	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating Expenditure</b>						
Administration Expenditure	0	0	0	0	0	0
Depreciation	17,582	17,582	14,928	14,928	14,928	14,928
Emergency Services Levy	22,105	15,772	22,437	22,886	23,344	23,811
Insurance	1,767	1,922	1,998	2,078	2,161	2,247
Utilities	1,987	1,981	1,995	2,035	2,076	2,118
<b>Total Operating Expenditure</b>	<b>43,441</b>	<b>37,257</b>	<b>41,358</b>	<b>41,927</b>	<b>42,509</b>	<b>43,104</b>
<b>Capital Expenditure</b>	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	0	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Reserves	0	(6,333)	0	0	0	0
<b>Transfers (to) / From Reserves</b>	<b>0</b>	<b>(6,333)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Summary : State Emergency Services</b>						
Total Operating Revenue	0	0	0	0	0	0
Total Operating Expenditure	43,441	37,257	41,358	41,927	42,509	43,104
<b>Net Surplus/ (Deficit) from Operating</b>	<b>(43,441)</b>	<b>(37,257)</b>	<b>(41,358)</b>	<b>(41,927)</b>	<b>(42,509)</b>	<b>(43,104)</b>
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
<b>Net Surplus/ (Deficit) from Capital</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Depreciation Contra	17,582	17,582	14,928	14,928	14,928	14,928
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	(6,333)	0	0	0	0
<b>Net Result : State Emergency Services</b>	<b>(25,859)</b>	<b>(26,008)</b>	<b>(26,430)</b>	<b>(26,999)</b>	<b>(27,581)</b>	<b>(28,176)</b>
<b>Summary : Public Order &amp; Safety</b>						
Total Operating Revenue	391,928	378,701	386,161	393,884	401,762	409,797
Total Operating Expenditure	1,466,094	1,223,453	1,360,941	1,389,268	1,418,221	1,447,815
<b>Net Surplus/ (Deficit) from Operating</b>	<b>(1,074,166)</b>	<b>(844,752)</b>	<b>(974,780)</b>	<b>(995,384)</b>	<b>(1,016,459)</b>	<b>(1,038,018)</b>
Capital Revenue	0	25,673	0	0	0	0
Capital Expenditure	0	24,837	0	0	0	0
<b>Net Surplus/ (Deficit) from Capital</b>	<b>0</b>	<b>836</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Depreciation Contra	89,336	89,336	91,886	93,798	95,758	97,767
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	(231,078)	0	0	0	0
<b>Net Result : Public Order &amp; Safety</b>	<b>(984,830)</b>	<b>(985,658)</b>	<b>(882,894)</b>	<b>(901,586)</b>	<b>(920,701)</b>	<b>(940,251)</b>

Function: Health	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Health Administration</b>						
<b>Operating Revenue</b>						
User Fees & Charges	158,258	158,258	165,727	169,042	172,423	175,872
Other Revenue	0	0	0	0	0	0
<b>Total Operating Revenue</b>	158,258	158,258	165,727	169,042	172,423	175,872
<b>Capital Revenue</b>						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	0	0	0	0	0
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Operating Expenditure</b>						
Administration Expenditure	110,374	110,374	113,327	116,304	119,365	122,514
On-Site Sewerage	61,953	61,953	57,487	59,064	60,685	62,352
Staff Training	3,101	3,101	3,140	3,193	3,247	3,302
<b>Total Operating Expenditure</b>	175,428	175,428	173,954	178,561	183,297	188,168
<b>Capital Expenditure</b>	0	0	0	0	90,000	0
<b>Proceeds on Sale of Assets</b>	0	0	0	0	30,000	0
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	0	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Reserves	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>	0	0	0	0	0	0
<b>Summary : Health Administration</b>						
Total Operating Revenue	158,258	158,258	165,727	169,042	172,423	175,872
Total Operating Expenditure	175,428	175,428	173,954	178,561	183,297	188,168
<b>Net Surplus/ (Deficit) from Operating</b>	(17,170)	(17,170)	(8,227)	(9,519)	(10,874)	(12,296)
Capital Revenue	0		0	0	0	0
Capital Expenditure	0		0	0	90,000	0
<b>Net Surplus/ (Deficit) from Capital</b>	0		0	0	(90,000)	0
Depreciation Contra	0		0	0	0	0
Loan Funds Raised	0		0	0	0	0
Proceeds on Sale of Assets	0		0	0	30,000	0
Loan Repayments	0		0	0	0	0
Net Transfer (to) / from Reserves	0		0	0	0	0
<b>Net Result : Health Administration</b>	(17,170)	(17,170)	(8,227)	(9,519)	(70,874)	(12,296)

Function: Environment	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Waste Management</b>						
<b>Operating Revenue</b>						
<b>Rates &amp; Annual Charges</b>						
Std Combo Waste Residential	831,326	845,997	859,848	877,045	894,586	912,478
Std Combo Waste Business	125,481	126,924	128,898	131,476	134,106	136,788
Vacant Waste	13,920	13,352	13,280	13,280	13,280	13,280
Recycle Only Waste	8,580	8,920	9,039	9,220	9,404	9,592
Garbage Only Waste	42,630	41,118	41,990	42,830	43,687	44,561
Pensioner Concessions	(59,431)	(59,431)	(55,625)	(57,016)	(58,441)	(59,902)
<b>Total Rates &amp; Annual Charges</b>	962,506	976,880	997,430	1,016,835	1,036,622	1,056,797
<b>User Fees &amp; Charges</b>						
Tipping Fees	158,930	158,930	167,000	170,340	173,747	177,222
<b>Total User Fees &amp; Charges</b>	158,930	158,930	167,000	170,340	173,747	177,222
<b>Grants &amp; Subsidies Recurrent</b>						
Pensioner Rates Subsidy	32,687	32,687	30,594	31,359	32,143	32,947
State Grants & Subsidies	0	0	0	0	0	0
<b>Grants &amp; Subsidies Recurrent</b>	32,687	32,687	30,594	31,359	32,143	32,947
<b>Other Revenue</b>	66,500	82,388	81,500	81,500	81,500	66,500
<b>Total Operating Revenue</b>	1,220,623	1,250,885	1,276,524	1,300,034	1,324,012	1,333,466
<b>Capital Revenue</b>						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	0	0	0	0	0
S94 Capital Contributions	0	1,760	0	0	0	0
<b>Total Capital Revenue</b>	0	1,760	0	0	0	0
<b>Operating Expenditure</b>						
<b>Administration Expenses</b>						
Administration : Salaries & Wages	85,379	85,379	75,445	77,708	80,039	82,440
Administration Overhead Allocation	49,405	49,405	50,146	51,650	53,200	54,796
Administration Expenses - Other	1,530	2,030	1,500	1,530	1,561	1,592
Depreciation	63,070	63,070	80,719	82,737	84,805	86,925
Environmental Management Plan	0	0	0	0	0	0
Insurance	14,185	14,514	13,720	14,269	14,840	15,434
Staff Training	0	0	0	0	0	0
Utilities	7,115	6,985	7,034	7,175	7,319	7,465
<b>Administration Expenses</b>	220,684	221,383	228,564	235,069	241,764	248,652
<b>Other Operations Expenses</b>						
Abandoned Vehicle Disposal	8,636	8,636	8,802	9,052	9,310	9,575
Drum Muster	5,100	5,100	5,000	5,051	5,103	5,156
Goods for Resale	4,896	4,896	4,800	4,896	4,994	5,094
Kerbside Collection	315,500	315,500	321,810	328,246	334,811	341,507
Recycling Services	188,400	188,400	192,168	196,011	199,931	203,930
<b>Other Operations Expenses</b>	522,532	522,532	532,580	543,256	554,149	565,262
<b>Waste Site Operations</b>						
Brocklesby Transfer Station	7,060	7,060	7,186	7,370	7,559	7,754
Burrumbuttock Transfer Station	8,574	8,574	8,720	8,930	9,145	9,366
Culcairn Landfill	82,866	82,866	84,416	86,732	89,113	91,562
Gerogery Transfer Station	10,260	10,260	10,450	10,732	11,022	11,321
Henty Transfer Station	11,100	11,100	11,297	11,584	11,879	12,182
Holbrook Landfill	72,329	72,329	74,494	76,563	78,691	80,878
Jindera Transfer Station	58,400	58,400	59,425	60,918	62,449	64,020
Mullengandera Transfer Station	12,300	12,300	12,529	12,869	13,218	13,578
<b>Total Waste Site Operations</b>	262,889	262,889	268,517	275,698	283,076	290,661

Function: Environment	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Waste Site Maintenance</b>						
Brocklesby Transfer Station	2,300	2,300	1,538	1,569	1,600	1,632
Burrumbuttock Transfer Station	2,300	2,300	1,538	1,569	1,600	1,632
Culcairn Landfill	24,710	24,710	27,719	28,319	28,933	29,560
Gerogery Transfer Station	3,220	3,220	3,272	3,351	3,433	3,517
Henty Transfer Station	4,340	4,340	4,406	4,496	4,588	4,683
Holbrook Landfill	30,630	30,630	31,466	42,151	33,051	43,771
Jindera Transfer Station	8,160	8,160	8,000	8,160	8,323	8,489
Mullengandera Transfer Station	1,560	1,560	1,586	1,622	1,659	1,697
Walla Walla Landfill	1,500	1,500	1,500	1,545	1,591	1,639
Woomargama	1,040	1,040	1,061	1,093	1,126	1,160
<b>Total Waste Site Maintenance</b>	<b>79,760</b>	<b>79,760</b>	<b>82,086</b>	<b>93,875</b>	<b>85,904</b>	<b>97,780</b>
<b>Total Operating Expenditure</b>	<b>1,085,865</b>	<b>1,086,564</b>	<b>1,111,747</b>	<b>1,147,898</b>	<b>1,164,893</b>	<b>1,202,355</b>
<b>Capital Expenditure</b>	0	264,398	0	0	50,000	50,000
<b>Loan Funds Raised</b>	0	0	0	0	0	0
<b>Loan Principal Repayments</b>	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>						
Section 94 Contributions	0	(1,760)	0	0	0	0
Uncompleted Works	0	264,398	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Waste Management Reserve	0	(17,302)	(15,000)	(15,000)	35,000	50,000
Domestic Waste Management Reserve	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>	<b>0</b>	<b>245,336</b>	<b>(15,000)</b>	<b>(15,000)</b>	<b>35,000</b>	<b>50,000</b>
<b>Summary : Waste Management</b>						
Total Operating Revenue	1,220,623	1,250,885	1,276,524	1,300,034	1,324,012	1,333,466
Total Operating Expenditure	1,085,865	1,086,564	1,111,747	1,147,898	1,164,893	1,202,355
<b>Net Surplus/ (Deficit) from Operating</b>	<b>134,758</b>	<b>164,321</b>	<b>164,777</b>	<b>152,136</b>	<b>159,119</b>	<b>131,111</b>
Capital Revenue	0	1,760	0	0	0	0
Capital Expenditure	0	264,398	0	0	50,000	50,000
<b>Net Surplus/ (Deficit) from Capital</b>	<b>0</b>	<b>(262,638)</b>	<b>0</b>	<b>0</b>	<b>(50,000)</b>	<b>(50,000)</b>
Add Back: Depreciation Contra	63,070	63,070	80,719	82,737	84,805	86,925
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	245,336	(15,000)	(15,000)	35,000	50,000
<b>Net Result : Waste Management</b>	<b>197,828</b>	<b>210,089</b>	<b>230,496</b>	<b>219,873</b>	<b>228,924</b>	<b>218,036</b>

Function: Environment	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Noxious Animals &amp; Insects</b>						
<b>Operating Revenue</b>						
Other Revenue	0	0	0	0	0	0
<b>Total Operating Revenue</b>	0	0	0	0	0	0
<b>Operating Expenditure</b>						
Elm Leaf Beetle	5,000	10,000	5,000	5,000	5,000	5,000
Feral Animals	5,075	5,075	5,000	5,083	5,168	5,254
<b>Total Operating Expenditure</b>	10,075	15,075	10,000	10,083	10,168	10,254
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	5,000	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Reserves	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>	0	5,000	0	0	0	0
<b>Summary : Noxious Animals &amp; Insects</b>						
Total Operating Revenue	0	0	0	0	0	0
Total Operating Expenditure	10,075	15,075	10,000	10,083	10,168	10,254
<b>Net Surplus/ (Deficit) from Operating</b>	(10,075)	(15,075)	(10,000)	(10,083)	(10,168)	(10,254)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
<b>Net Surplus/ (Deficit) from Capital</b>	0	0	0	0	0	0
Add Back: Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	5,000	0	0	0	0
<b>Net Result : Noxious Animals &amp; Insects</b>	(10,075)	(10,075)	(10,000)	(10,083)	(10,168)	(10,254)

Function: Environment	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Noxious Plants</b>						
<b>Operating Revenue</b>						
WAP Program	87,994	87,994	87,994	89,754	91,549	93,380
Fees & Charges	0	0	0	0	0	0
Other Grants	0	4,792	0	0	0	0
<b>Total Operating Revenue</b>	<b>87,994</b>	<b>92,786</b>	<b>87,994</b>	<b>89,754</b>	<b>91,549</b>	<b>93,380</b>
<b>Capital Revenue</b>						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	0	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating Expenditure</b>						
Regional Management Plans Linked	0	0	0	0	0	0
Rapid Response Plans	0	0	0	0	0	0
Regional Inspection Program	250,994	250,994	257,940	265,082	272,427	279,980
Invasive Weeds LCA Lands	0	0	0	0	0	0
Invasive Weeds Private Land	0	0	0	0	0	0
Regional Committee Strategy	0	0	0	0	0	0
Competency Based Qualifications	0	0	0	0	0	0
Meri Principals	0	0	0	0	0	0
New Invasive Species	0	0	0	0	0	0
Prevent the spread of Invasive Species	0	0	0	0	0	0
Widespread Invasive Species	0	0	0	0	0	0
Capacity Building - Manage Invasive Species	0	0	0	0	0	0
Murray Local Land Service 2018/19 Project	0	40,000	0	0	0	0
Public Lands Biodiversity Grant	0	4,792	0	0	0	0
Balldale Walbundrie Connected Corridors	0	9,743	0	0	0	0
Murray Weeds Action Program	0	15,000	0	0	0	0
<b>Total Operating Expenditure</b>	<b>250,994</b>	<b>320,529</b>	<b>257,940</b>	<b>265,082</b>	<b>272,427</b>	<b>279,980</b>
<b>Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	0	0	0	0	0
Murray & Riverina Weeds Action Program	0	15,000	0	0	0	0
Balldale Walbundrie Connected Corridors Grant	0	9,743	0	0	0	0
Murray Local Land Services Grant	0	40,000	0	0	0	0
<b>Transfers (to) / From Reserves</b>	<b>0</b>	<b>64,743</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Summary : Noxious Plants</b>						
Total Operating Revenue	87,994	92,786	87,994	89,754	91,549	93,380
Total Operating Expenditure	250,994	320,529	257,940	265,082	272,427	279,980
<b>Net Surplus/ (Deficit) from Operating</b>	<b>(163,000)</b>	<b>(227,743)</b>	<b>(169,946)</b>	<b>(175,328)</b>	<b>(180,878)</b>	<b>(186,600)</b>
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
<b>Net Surplus/ (Deficit) from Capital</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Add Back: Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	64,743	0	0	0	0
<b>Net Result : Noxious Plants</b>	<b>(163,000)</b>	<b>(163,000)</b>	<b>(169,946)</b>	<b>(175,328)</b>	<b>(180,878)</b>	<b>(186,600)</b>



Function: Environment	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Street Cleaning</b>						
<b>Operating Revenue</b>						
<b>User Fees &amp; Charges</b>						
Lockhart Sweeping	23,822	8,970	0	0	0	0
The Rock Sweeping	14,382	11,040	0	0	0	0
<b>Total Operating Revenue</b>	38,204	20,010	0	0	0	0
<b>Capital Revenue</b>						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	0	0	0	0	0
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Operating Expenses</b>						
<b>Maintenance - Street Sweeping</b>	0	0	0	0	0	0
Brocklesby	1,669	1,669	1,696	1,735	1,775	1,816
Burrumbuttock	2,402	2,402	2,442	2,500	2,559	2,619
Culcairn	34,258	34,258	34,840	35,676	36,533	37,411
Gerogery	2,139	2,139	2,174	2,224	2,274	2,326
Henty	23,501	23,501	23,901	24,475	25,064	25,668
Holbrook	39,699	39,699	40,378	41,357	42,361	43,390
Jindera	27,673	25,355	28,141	28,811	29,497	30,201
Walbundrie	2,559	2,559	2,602	2,665	2,728	2,793
Walla Walla	13,795	13,795	14,033	14,378	14,732	15,095
Woomargama	730	730	742	759	777	795
<b>Total Maintenance - Street Sweeping</b>	148,425	146,107	150,949	154,580	158,300	162,114
<b>Private Works</b>						
Lockhart Sweeping	11,911	3,373	0	0	0	0
The Rock Sweeping	11,911	4,573	0	0	0	0
<b>Total Private Works</b>	23,822	7,946	0	0	0	0
<b>Total Operating Expenses</b>	172,247	154,053	150,949	154,580	158,300	162,114
<b>Capital Expenditure</b>	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>						
<b>Street Cleaning Reserve</b>	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>	0	0	0	0	0	0
<b>Summary : Street Cleaning Reserve</b>						
Total Operating Revenue	38,204	20,010	0	0	0	0
Total Operating Expenditure	172,247	154,053	150,949	154,580	158,300	162,114
<b>Net Surplus/ (Deficit) from Operating</b>	(134,043)	(134,043)	(150,949)	(154,580)	(158,300)	(162,114)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
<b>Net Surplus/ (Deficit) from Capital</b>	0	0	0	0	0	0
Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0	0	0
<b>Net Result : Street Cleaning Reserve</b>	(134,043)	(134,043)	(150,949)	(154,580)	(158,300)	(162,114)

Function: Environment	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Stormwater Drainage</b>						
<b>Capital Revenue</b>						
Capital Grants	0	205,800	500,000	4,000,000	0	0
Capital Contributions	0	0	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>205,800</b>	<b>500,000</b>	<b>4,000,000</b>	<b>0</b>	<b>0</b>
<b>Operating Expenses</b>						
<b>Stormwater Drainage Maintenance</b>						
Clearing Drains	6,248	6,248	4,053	4,151	4,251	4,355
Minor Repairs	15,703	15,703	57,176	58,457	59,767	61,109
Mowing	2,861	2,861	2,909	2,979	3,051	3,125
Spraying	2,318	2,318	5,860	5,995	6,133	6,275
Other Maintenance	29,489	79,489	30,002	30,745	31,508	32,290
<b>Stormwater Drainage Maintenance</b>	<b>56,619</b>	<b>106,619</b>	<b>100,000</b>	<b>102,327</b>	<b>104,710</b>	<b>107,154</b>
<b>Depreciation</b>	<b>123,400</b>	<b>123,400</b>	<b>131,812</b>	<b>135,107</b>	<b>138,485</b>	<b>141,947</b>
<b>Total Operating Expenditure</b>	<b>180,019</b>	<b>230,019</b>	<b>231,812</b>	<b>237,434</b>	<b>243,195</b>	<b>249,101</b>
<b>Capital Expenditure</b>	<b>503,000</b>	<b>1,156,989</b>	<b>650,000</b>	<b>4,310,000</b>	<b>80,000</b>	<b>80,000</b>
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	448,189	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Reserves	0	0	50,000	0	0	0
Section 7.12 Contributions	303,000	303,000	0	155,000	0	0
<b>Transfers (to) / From Reserves</b>	<b>303,000</b>	<b>751,189</b>	<b>50,000</b>	<b>155,000</b>	<b>0</b>	<b>0</b>
<b>Summary : Storm Water Drainage</b>						
Total Operating Revenue	0	0	0	0	0	0
Total Operating Expenditure	180,019	230,019	231,812	237,434	243,195	249,101
<b>Net Surplus/ (Deficit) from Operating</b>	<b>(180,019)</b>	<b>(230,019)</b>	<b>(231,812)</b>	<b>(237,434)</b>	<b>(243,195)</b>	<b>(249,101)</b>
Capital Revenue	0	205,800	500,000	4,000,000	0	0
Capital Expenditure	503,000	1,156,989	650,000	4,310,000	80,000	80,000
<b>Net Surplus/ (Deficit) from Capital</b>	<b>(503,000)</b>	<b>(951,189)</b>	<b>(150,000)</b>	<b>(310,000)</b>	<b>(80,000)</b>	<b>(80,000)</b>
Depreciation Contra	123,400	123,400	131,812	135,107	138,485	141,947
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	303,000	751,189	50,000	155,000	0	0
<b>Net Result : Storm Water Drainage</b>	<b>(256,619)</b>	<b>(306,619)</b>	<b>(200,000)</b>	<b>(257,327)</b>	<b>(184,710)</b>	<b>(187,154)</b>
<b>Summary : Environment</b>						
Total Operating Revenue	1,346,821	1,363,681	1,364,518	1,389,788	1,415,561	1,426,846
Total Operating Expenditure	1,699,200	1,806,240	1,762,448	1,815,077	1,848,983	1,903,804
<b>Net Surplus/ (Deficit) from Operating</b>	<b>(352,379)</b>	<b>(442,559)</b>	<b>(397,930)</b>	<b>(425,289)</b>	<b>(433,422)</b>	<b>(476,958)</b>
Capital Revenue	0	207,560	500,000	4,000,000	0	0
Capital Expenditure	503,000	1,421,387	650,000	4,310,000	130,000	130,000
<b>Net Surplus/ (Deficit) from Capital</b>	<b>(503,000)</b>	<b>(1,213,827)</b>	<b>(150,000)</b>	<b>(310,000)</b>	<b>(130,000)</b>	<b>(130,000)</b>
Depreciation Contra	186,470	186,470	212,531	217,844	223,290	228,872
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	303,000	1,066,268	35,000	140,000	35,000	50,000
<b>Net Result : Environment</b>	<b>(365,909)</b>	<b>(403,648)</b>	<b>(300,399)</b>	<b>(377,445)</b>	<b>(305,132)</b>	<b>(328,086)</b>

Function: Community Services & Education	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Family Day Care</b>						
<b>Operating Revenue</b>						
Admin Levy	577,500	577,500	627,813	640,369	653,176	666,240
Educator Levy	19,500	19,500	16,630	16,630	16,630	16,630
Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	1,000	0	0	0	0
<b>Total Operating Revenue</b>	<b>597,000</b>	<b>598,000</b>	<b>644,443</b>	<b>656,999</b>	<b>669,806</b>	<b>682,870</b>
<b>Operating Expenses</b>						
<b>Administration Expenditure</b>						
Administration Salaries & Wages	605,280	605,280	490,783	505,506	520,671	536,291
Administration - Other	(317,860)	(311,982)	17,034	17,374	17,722	18,074
Overhead Allocation	34,000	34,000	35,020	36,071	37,153	38,268
Computer / IT Expenditure	12,294	12,294	9,480	9,669	9,863	10,060
Programs & Events	2,816	2,816	3,774	3,849	3,925	4,004
Rent	28,005	28,005	35,706	36,420	37,148	37,891
Subscriptions	3,060	3,060	2,550	2,601	2,653	2,706
Staff Training	8,160	8,160	2,040	2,081	2,123	2,165
Utilities	4,120	4,120	0	0	0	0
Depreciation	35,020	35,020	16,664	17,081	17,508	17,946
<b>Total Operating Expenditure</b>	<b>414,895</b>	<b>420,773</b>	<b>613,051</b>	<b>630,652</b>	<b>648,766</b>	<b>667,405</b>
<b>Capital Expenditure</b>	0	0	45,000	0	57,000	57,000
Proceeds on Sale of Assets	0	0	15,000	0	20,000	20,000
<b>Transfers (to) / From Reserves</b>						
Family Day Care Reserve	(217,125)	(212,247)	(18,056)	(43,428)	(1,548)	3,589
<b>Transfers (to) / From Reserves</b>	<b>(217,125)</b>	<b>(212,247)</b>	<b>(18,056)</b>	<b>(43,428)</b>	<b>(1,548)</b>	<b>3,589</b>
<b>Summary : Family Day Care</b>						
Total Operating Revenue	597,000	598,000	644,443	656,999	669,806	682,870
Total Operating Expenditure	414,895	420,773	613,051	630,652	648,766	667,405
<b>Net Surplus/ (Deficit) from Operating</b>	<b>182,105</b>	<b>177,227</b>	<b>31,392</b>	<b>26,347</b>	<b>21,040</b>	<b>15,465</b>
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	45,000	0	57,000	57,000
<b>Net Surplus/ (Deficit) from Capital</b>	<b>0</b>	<b>0</b>	<b>(45,000)</b>	<b>0</b>	<b>(57,000)</b>	<b>(57,000)</b>
Add Back: Depreciation Contra	35,020	35,020.00	16,664	17,081	17,508	17,946
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	15,000	0	20,000	20,000
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	(217,125)	(212,247)	(18,056)	(43,428)	(1,548)	3,589
<b>Net Result : Family Day Care</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Function: Community Services & Education	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Children Services - Culcairn, Holbrook , Henty Walla Walla &amp; Culcairn</b>						
<b>Operating Revenue</b>						
Family Levy	973,713	1,144,205	579,813	644,550	672,616	702,739
CCCS Subsidies	960,880	1,230,184	1,361,311	1,501,399	1,572,610	1,648,876
Grants & Subsidies Recurrent	541,459	853,913	778,554	805,684	833,705	862,648
Donations and Sundry Income	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>2,476,052</b>	<b>3,228,302</b>	<b>2,719,678</b>	<b>2,951,633</b>	<b>3,078,931</b>	<b>3,214,263</b>
<b>Capital Revenue</b>						
Capital Grants & Subsidies	0	0	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating Expenditure</b>						
Salaries & Wages - Child Facing	1,095,860	1,901,487	2,077,798	2,140,131	2,204,334	2,270,464
Salaries & Wages - Non Child Facing	713,410	502,436	375,597	386,864	398,470	410,424
Advertising and Marketing	2,000	2,200	1,122	1,144	1,166	1,189
Audit	0	0	408	416	424	432
Cleaning	21,135	39,135	7,281	13,963	13,149	12,473
Depreciation	7,500	7,500	5,200	5,330	5,463	5,600
Electricity	9,584	9,584	12,322	12,445	12,569	12,696
Equipment Purchases	35,000	51,882	15,200	15,504	15,814	16,130
Food	8,500	15,500	18,768	19,144	19,526	19,916
Furniture	0	0	0	0	0	0
Insurance	3,995	5,562	5,784	6,015	6,256	6,506
Telephone and Internet	1,020	6,020	10,710	10,923	11,141	11,362
Maintenance	21,296	53,296	55,543	56,922	58,339	59,789
Other Expenses	3,550	34,550	94,221	96,105	98,026	99,985
Overheads Allocation	462,266	462,266	139,490	143,675	147,985	152,425
Rates	4,481	9,446	5,555	5,667	5,781	5,897
Rent	48,000	48,000	48,960	49,938	50,937	51,957
Resources	48,450	47,450	20,808	21,225	21,650	22,081
Software Licences	0	0	9,180	9,364	9,551	9,742
Subscriptions	0	0	0	0	0	0
Training & Conferences	50,000	51,000	3,060	3,120	3,183	3,246
Water	3,700	3,700	4,070	4,140	4,212	4,286
<b>Total Operating Expenditure</b>	<b>2,539,747</b>	<b>3,251,014</b>	<b>2,911,077</b>	<b>3,002,035</b>	<b>3,087,976</b>	<b>3,176,600</b>
<b>Capital Expenditure</b>	<b>0</b>	<b>3,364</b>	<b>200,000</b>			
<b>Proceeds on Sale of Assets</b>						
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	0	0	0	0	0
Unexpended Grant - Culcairn Children Services	0	0	0	0	0	0
Henty Children Services Reserve	(21,709)	(16,327)	0	0	0	0
Walla Walla Children Services Reserve	152,780	160,031	0	0	0	0
Holbrook Children Services Reserve	(74,876)	(203,916)	100,000	0	0	0
Culcairn Children Services Reserve	0	78,788	286,199	45,072	3,582	(43,263)
<b>Transfers (to) / From Reserves</b>	<b>56,195</b>	<b>18,576</b>	<b>386,199</b>	<b>45,072</b>	<b>3,582</b>	<b>(43,263)</b>
<b>Summary : Children Services - Henty &amp; Walla Walla</b>						
Total Operating Revenue	2,476,052	3,228,302	2,719,678	2,951,633	3,078,931	3,214,263
Total Operating Expenditure	2,539,747	3,251,014	2,911,077	3,002,035	3,087,976	3,176,600
<b>Net Surplus/ (Deficit) from Operating</b>	<b>(63,695)</b>	<b>(22,712)</b>	<b>(191,399)</b>	<b>(50,402)</b>	<b>(9,045)</b>	<b>37,663</b>
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	3,364	200,000	0	0	0
<b>Net Surplus/ (Deficit) from Capital</b>	<b>0</b>	<b>(3,364)</b>	<b>(200,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>
Add Back: Depreciation Contra	7,500	7,500	5,200	5,330	5,463	5,600
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	56,195	18,576	386,199	45,072	3,582	(43,263)
<b>Net Result : Children Services - Henty &amp; Walla Walla</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Function: Community Services & Education	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Pre-School</b>						
<b>Operating Expenditure</b>						
Henty Pre-School	1,041	1,040	1,068	1,089	1,111	1,133
Jindera Pre-School	1,508	1,509	1,484	1,514	1,544	1,575
Pre-School Service Reviews	0	0	0	0	0	0
<b>Total Operating Expenditure</b>	<b>2,549</b>	<b>2,549</b>	<b>2,552</b>	<b>2,603</b>	<b>2,655</b>	<b>2,708</b>
<b>Transfers (to) / From Reserves</b>						
Children Services Reserve	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Summary : Pre-School</b>						
Total Operating Revenue	0	0	0	0	0	0
Total Operating Expenditure	2,549	2,549	2,552	2,603	2,655	2,708
<b>Net Surplus/ (Deficit) from Operating</b>	<b>(2,549)</b>	<b>(2,549)</b>	<b>(2,552)</b>	<b>(2,603)</b>	<b>(2,655)</b>	<b>(2,708)</b>
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
<b>Net Surplus/ (Deficit) from Capital</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Add Back: Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0	0	0
<b>Net Result : Pre-School</b>	<b>(2,549)</b>	<b>(2,549)</b>	<b>(2,552)</b>	<b>(2,603)</b>	<b>(2,655)</b>	<b>(2,708)</b>
<b>Youth Services</b>						
<b>Operating Revenue</b>						
User Fees & Charges	367	367	360	367	374	381
Grants & Subsidies Recurrent	1,800	73,337	1,800	1,836	1,873	1,910
Other Revenue	0	0	0	0	0	0
Operating Contributions	21,393	21,393	21,821	22,257	22,702	23,156
<b>Total Operating Revenue</b>	<b>23,560</b>	<b>95,097</b>	<b>23,981</b>	<b>24,460</b>	<b>24,949</b>	<b>25,447</b>
<b>Operating Expenditure</b>						
Administration - Salaries & Wages	89,600	89,600	87,550	90,177	92,882	95,668
Administration - Other	6,650	5,100	6,642	6,774	6,910	7,048
Depreciation	2,010	2,010	1,971	2,020	2,071	2,123
Programs & Events	22,151	93,688	22,483	22,000	22,440	22,889
<b>Total Operating Expenditure</b>	<b>120,411</b>	<b>190,398</b>	<b>118,646</b>	<b>120,971</b>	<b>124,303</b>	<b>127,728</b>
<b>Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Proceeds on Sale of Assets	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	0	0	0	0	0
Youth Reserves	0	0	15,704	0	0	0
Unexpended Grants	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>	<b>0</b>	<b>0</b>	<b>15,704</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Summary : Youth Services</b>						
Total Operating Revenue	23,560	95,097	23,981	24,460	24,949	25,447
Total Operating Expenditure	120,411	190,398	118,646	120,971	124,303	127,728
<b>Net Surplus/ (Deficit) from Operating</b>	<b>(96,851)</b>	<b>(95,301)</b>	<b>(94,665)</b>	<b>(96,511)</b>	<b>(99,354)</b>	<b>(102,281)</b>
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
<b>Net Surplus/ (Deficit) from Capital</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Add Back: Depreciation Contra	2,010	2,010	1,971	2,020	2,071	2,123
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	0	15,704	0	0	0
<b>Net Result : Youth Services</b>	<b>(94,841)</b>	<b>(93,291)</b>	<b>(76,990)</b>	<b>(94,491)</b>	<b>(97,283)</b>	<b>(100,158)</b>

Function: Community Services & Education	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Aged Care Rental and Community Housing</b>						
<b>Operating Income</b>						
<b>Rent</b>						
Community Housing	43,163	43,163	45,548	46,687	47,854	49,050
Frampton Court Rental Units	88,080	88,080	91,005	93,280	95,612	98,002
Kala Court Rental Units	35,388	35,388	36,582	37,497	38,434	39,395
Kala Court Self Funded Rental Units	26,766	26,766	26,208	26,863	27,535	28,223
Aged Care Rental Units Culcairn	16,938	16,938	18,201	18,201	18,201	18,201
Aged Care Rental Units Jindera	19,799	19,799	21,280	21,280	21,280	21,280
<b>Total Rent</b>	230,134	230,134	238,824	243,808	248,916	254,151
<b>Other Income</b>						
Kala Court Self Funded Rental Units Entry Contributions	58,310	58,310	51,300	51,300	51,300	51,300
<b>Total Other Income</b>	58,310	58,310	51,300	51,300	51,300	51,300
<b>Total Operating Income</b>	288,444	288,444	290,124	295,108	300,216	305,451
<b>Capital Revenue</b>						
S94 Contributions	0	583	0	0	0	0
<b>Total Capital Revenue</b>	0	583	0	0	0	0
<b>Operating Expenditure</b>						
Community Housing	20,278	20,278	22,650	23,164	23,692	24,227
Frampton Court Rental Units	26,296	26,510	48,910	50,133	51,389	52,676
Kala Court Rental Units	11,327	11,327	13,100	13,372	13,649	13,933
Kala Court Self Funded Rental Units	20,725	20,929	36,800	37,573	38,360	39,165
Aged Care Rental Units Culcairn	4,906	4,906	5,300	5,426	5,555	5,686
Aged Care Rental Units Howlong	0	0	0	0	0	0
Aged Care Rental Units Jindera	4,680	5,551	5,100	5,222	5,346	5,473
<b>Total Maintenance</b>	88,212	89,501	131,860	134,890	137,991	141,160
<b>Operating Expenses</b>						
Community Housing	15,876	16,464	14,108	14,509	14,923	15,348
Frampton Court Rental Units	24,847	27,188	28,250	28,990	29,751	30,533
Kala Court Rental Units	10,513	13,945	14,839	15,289	15,754	16,234
Kala Court Self Funded Rental Units	14,670	20,211	17,075	17,570	18,081	18,607
Aged Care Rental Units Culcairn	6,408	6,558	6,622	6,795	6,973	7,156
Aged Care Rental Units Jindera	6,998	7,224	6,714	6,904	7,099	7,300
<b>Total Operating Expenses</b>	79,312	91,590	87,608	90,057	92,581	95,178
<b>Depreciation</b>	112,027	112,027	110,840	113,611	116,451	119,362
<b>Total Operating Expenditure</b>	279,551	293,118	330,308	338,558	347,023	355,700
<b>Capital Expenditure</b>	134,000	145,400	137,000	153,000	106,000	130,000
<b>Transfers (to) / From Reserves</b>						
Community Housing	16,991	17,579	46,210	33,986	14,761	14,525
Frampton Court Rental Units	(12,937)	4,118	10,155	9,843	9,528	9,207
Kala Court Rental Units	14,452	14,784	(8,643)	19,164	(9,031)	14,772
Kala Court Self Funded Rental Units Entry Contributions	(21,681)	(15,936)	4,367	4,980	5,606	6,249
Aged Care Rental Units Culcairn	9,376	9,526	8,721	9,020	9,327	9,641
Aged Care Rental Units Jindera	6,879	7,976	5,534	5,846	6,165	6,493
S94 Reserve	0	(583)	0	0	0	0
<b>Transfers (to) / From Reserves</b>	13,080	37,464	66,344	82,839	36,356	60,887
<b>Summary : Aged Care Rental and Community Housing</b>						
Total Operating Revenue	288,444	288,444	290,124	295,108	300,216	305,451
Total Operating Expenditure	279,551	293,118	330,308	338,558	347,023	355,700
<b>Net Surplus/ (Deficit) from Operating</b>	8,893	(4,674)	(40,184)	(43,450)	(46,807)	(50,249)
Capital Revenue	0	583	0	0	0	0
Capital Expenditure	134,000	145,400	137,000	153,000	106,000	130,000
<b>Net Surplus/ (Deficit) from Capital</b>	(134,000)	(144,817)	(137,000)	(153,000)	(106,000)	(130,000)
Add Back: Depreciation Contra	112,027	112,027	110,840	113,611	116,451	119,362
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	13,080	37,464	66,344	82,839	36,356	60,887
<b>Net Result : Aged Care Rental and Community Housing</b>	0	0	0	0	0	0

Function: Community Services & Education	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Other Community Services</b>						
<b>Operating Revenue</b>						
Culcairn Newsletter	6,000	6,000	6,090	6,212	6,336	6,463
Henty Newsletter	5,000	5,000	5,075	5,177	5,281	5,387
Holbrook Newsletter	35,000	35,000	35,525	36,236	36,961	37,700
Other	0	0	0	0	0	0
<b>Total Operating Revenue</b>	46,000	46,000	46,690	47,625	48,578	49,550
<b>Operating Expenditure</b>						
Culcairn Newsletter	5,000	5,000	5,075	5,177	5,281	5,387
Henty Newsletter	4,000	4,000	4,060	4,141	4,224	4,308
Holbrook Newsletter	17,850	17,399	18,118	18,481	18,851	19,228
Other	0	0	0	0	0	0
Culcairn Men's Shed	844	1,295	2,861	2,939	3,019	3,101
Depreciation	0	0	0	0	0	0
<b>Total Operating Expenditure</b>	27,694	27,694	30,114	30,738	31,375	32,024
<b>Transfers (to) / From Reserves</b>						
Other Community Services	(2,000)	(2,000)	(2,030)	(2,071)	(2,112)	(2,155)
<b>Transfers (to) / From Reserves</b>	(2,000)	(2,000)	(2,030)	(2,071)	(2,112)	(2,155)
<b>Summary : Other Community Services</b>						
Total Operating Revenue	46,000	46,000	46,690	47,625	48,578	49,550
Total Operating Expenditure	27,694	27,694	30,114	30,738	31,375	32,024
<b>Net Surplus/ (Deficit) from Operating</b>	18,306	18,306	16,576	16,887	17,203	17,526
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
<b>Net Surplus/ (Deficit) from Capital</b>	0	0	0	0	0	0
Add Back: Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	(2,000)	(2,000)	(2,030)	(2,071)	(2,112)	(2,155)
<b>Net result : Other Community Services</b>	16,306	16,306	14,546	14,816	15,091	15,371
<b>Summary : Community Services &amp; Education</b>						
Total Operating Revenue	3,431,056	4,255,843	3,724,916	3,975,825	4,122,480	4,277,581
Total Operating Expenditure	3,384,847	4,185,546	4,005,748	4,125,557	4,242,098	4,362,165
<b>Net Surplus/ (Deficit) from Operating</b>	46,209	70,297	(280,832)	(149,732)	(119,618)	(84,584)
Capital Revenue	0	583	0	0	0	0
Capital Expenditure	134,000	148,764	382,000	153,000	163,000	187,000
<b>Net Surplus/ (Deficit) from Capital</b>	(134,000)	(148,181)	(382,000)	(153,000)	(163,000)	(187,000)
Add Back: Depreciation Contra	156,557	156,557	134,675	138,042	141,493	145,031
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	15,000	0	20,000	20,000
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	(149,850)	(158,207)	448,161	82,412	36,278	19,058
<b>Net result : Community Services &amp; Education</b>	(81,084)	(79,534)	(64,996)	(82,278)	(84,847)	(87,495)

Function: Housing & Community Amenities	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Street Lighting</b>						
<b>Operating Revenue</b>						
User Charges & Fees	24,000	24,000	24,000	24,000	24,000	24,000
<b>Total Operating Revenue</b>	24,000	24,000	24,000	24,000	24,000	24,000
<b>Operating Expenditure</b>						
Electricity	99,780	99,780	102,773	103,801	104,839	105,887
Street Light Installations	10,000	10,000	10,000	10,000	10,000	10,000
<b>Total Operating Expenditure</b>	109,780	109,780	112,773	113,801	114,839	115,887
<b>Capital Expenditure</b>	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	0	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Internal Reserves	(60,000)	(60,000)	(60,000)	0	0	(180,000)
<b>Transfers (to) / From Reserves</b>	(60,000)	(60,000)	(60,000)	0	0	(180,000)
<b>Summary : Street Lighting</b>						
Total Operating Revenue	24,000	24,000	24,000	24,000	24,000	24,000
Total Operating Expenditure	109,780	109,780	112,773	113,801	114,839	115,887
<b>Net Surplus/ (Deficit) from Operating</b>	(85,780)	(85,780)	(88,773)	(89,801)	(90,839)	(91,887)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
<b>Net Surplus/ (Deficit) from Capital</b>	0	0	0	0	0	0
Add Back: Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	(60,000)	(60,000)	(60,000)	0	0	(180,000)
<b>Net Result : Street Lighting</b>	(145,780)	(145,780)	(148,773)	(89,801)	(90,839)	(271,887)



Function: Housing & Community Amenities	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Cemeteries</b>						
<b>Operating Revenue</b>						
<b>Cemetery Fees</b>						
Cookardinia Cemetery	1,000	1,025	1,015	1,035	1,056	1,077
Culcairn Cemetery	27,500	27,475	15,225	15,530	15,841	16,158
Gerogery West Cemetery	0	0	0	0	0	0
Henty Cemetery	0	0	12,688	12,942	13,201	13,465
Holbrook Cemetery	16,500	16,500	16,748	17,083	17,425	17,774
Jindera Cemetery	8,500	8,500	8,628	8,801	8,977	9,157
Walla Walla Cemetery	8,500	8,500	8,628	8,801	8,977	9,157
Woomargama Cemetery	1,000	1,000	1,015	1,035	1,056	1,077
<b>Total Operating Revenue</b>	<b>63,000</b>	<b>63,000</b>	<b>63,947</b>	<b>65,227</b>	<b>66,533</b>	<b>67,865</b>
<b>Capital Revenue</b>						
Capital Grants and Contributions	0	0	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating Expenses</b>						
<b>Cemetery Maintenance</b>						
Burrumbuttock Cemetery	4,900	4,900	4,974	5,072	5,174	5,277
Cookardinia Cemetery	3,000	3,000	3,045	3,106	3,168	3,231
Culcairn Cemetery	11,500	11,500	11,688	11,952	12,223	12,499
Gerogery Cemetery	1,500	1,000	1,500	1,546	1,592	1,640
Gerogery West Cemetery	2,500	3,000	1,800	1,836	1,873	1,910
Goombargana Cemetery	1,735	1,735	1,112	1,139	1,167	1,195
Henty Cemetery	6,157	11,157	6,026	6,167	6,312	6,460
Holbrook Cemetery	13,919	13,919	19,610	20,109	20,617	21,139
Jindera Cemetery	4,673	4,673	3,684	3,773	3,865	3,958
Mullengandra Cemetery	1,750	1,750	547	558	569	580
Walbundrie Cemetery	4,000	4,000	1,540	1,571	1,602	1,634
Walla Walla Cemetery	7,180	7,180	6,437	6,577	6,718	6,862
Woomargama Cemetery	3,683	3,683	3,121	3,183	3,246	3,311
<b>Total Cemetery Maintenance</b>	<b>66,497</b>	<b>71,497</b>	<b>65,084</b>	<b>66,589</b>	<b>68,126</b>	<b>69,696</b>

Function: Housing & Community Amenities	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
Cemetery Other Operating Expenses						
General Cemetery	26,221	21,221	24,436	25,169	25,924	26,702
Brocklesby Cemetery	0	0	0	0	0	0
Bungowannah Cemetery	280	280	280	280	280	280
Burrumbuttock Cemetery	800	800	576	583	590	597
Cookardinia Cemetery	250	250	250	250	250	250
Culcairn Cemetery	5,020	5,020	4,921	5,020	5,120	5,223
Gerogery Cemetery	0	0	0	0	0	0
Gerogery West Cemetery	0	0	0	0	0	0
Goombargana Cemetery	250	250	250	250	250	250
Henty Cemetery	5,385	5,385	8,021	8,181	8,344	8,512
Holbrook Cemetery	5,692	5,692	4,627	4,719	4,814	4,911
Jindera Cemetery	585	585	282	288	294	300
Moorwatha Cemetery	250	250	250	250	250	250
Mullengandra Cemetery	250	250	250	250	250	250
Walbundrie Cemetery	0	0	0	0	0	0
Walla Walla Cemetery	3,103	3,103	3,039	3,100	3,162	3,225
Woomargama Cemetery	0	0	0	0	0	0
Total Cemetery Other Operating Expenses	48,086	43,086	47,182	48,340	49,528	50,750
Total Cemeteries Operating Expenditure	114,583	114,583	112,266	114,929	117,654	120,446
Capital Expenditure	5,000	8,235	40,000	5,000	5,000	5,000
Transfers (to) / From Reserves						
Uncompleted Works	0	3,235	0	0	0	0
Transfers (to) / From Reserves	0	3,235	0	0	0	0
Summary : Cemeteries						
Total Operating Revenue	63,000	63,000	63,947	65,227	66,533	67,865
Total Operating Expenditure	114,583	114,583	112,266	114,929	117,654	120,446
Net Surplus/ (Deficit) from Operating	(51,583)	(51,583)	(48,319)	(49,702)	(51,121)	(52,581)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	5,000	8,235	40,000	5,000	5,000	5,000
Net Surplus/ (Deficit) from Capital	(5,000)	(8,235)	(40,000)	(5,000)	(5,000)	(5,000)
Add Back: Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	3,235	0	0	0	0
Net Result : Cemeteries	(56,583)	(56,583)	(88,319)	(54,702)	(56,121)	(57,581)

Function: Housing & Community Amenities	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Town Planning</b>						
<b>Operating Revenue</b>						
User Fees & Charges	174,621	199,621	225,973	230,493	235,101	239,802
Grants & Subsidies	0	50,000	0	0	0	0
Other Revenue	0	0	0	0	0	0
<b>Total Operating Revenue</b>	174,621	249,621	225,973	230,493	235,101	239,802
<b>Capital Revenue</b>						
Section 7.12 (94A) Development Consent Levies	0	128,350	200,000	200,000	200,000	200,000
<b>Total Capital Revenue</b>	0	128,350	200,000	200,000	200,000	200,000
<b>Total Capital Revenue</b>	0	128,350	200,000	200,000	200,000	200,000
<b>Operating Expenditure</b>						
Administration - Salaries & Wages	191,277	191,277	323,363	333,064	343,056	353,348
Administration - Other Expenses	15,433	65,433	5,751	5,836	5,922	6,010
Legal Expenses	25,000	50,000	50,000	50,000	50,000	50,000
Professional Services - Planning Consultant	22,500	22,500	12,000	12,240	12,485	12,735
Subscriptions	0	0	0	0	0	0
Staff Training	5,100	5,100	5,000	5,100	5,202	5,306
Town Planning LEP	0	28,000	0	0	0	0
<b>Total Operating Expenses</b>	259,310	362,310	396,114	406,240	416,665	427,399
<b>Capital Expenditure</b>	0	0	35,000	0	0	40,000
Proceeds on Sale of Assets	0	0	0	0	0	10,000
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	28,000	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Reserves	0	0	0	0	0	0
Section 7.12 Contributions	0	(128,350)	(200,000)	(200,000)	(200,000)	(200,000)
<b>Transfers (to) / From Reserves</b>	0	(100,350)	(200,000)	(200,000)	(200,000)	(200,000)
<b>Summary : Town Planning</b>						
Total Operating Revenue	174,621	249,621	225,973	230,493	235,101	239,802
Total Operating Expenditure	259,310	362,310	396,114	406,240	416,665	427,399
<b>Net Surplus/ (Deficit) from Operating</b>	(84,689)	(112,689)	(170,141)	(175,747)	(181,564)	(187,597)
Capital Revenue	0	128,350	200,000	200,000	200,000	200,000
Capital Expenditure	0	0	35,000	0	0	40,000
<b>Net Surplus/ (Deficit) from Capital</b>	0	128,350	165,000	200,000	200,000	160,000
Add Back: Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	10,000
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	(100,350)	(200,000)	(200,000)	(200,000)	(200,000)
<b>Net Result : Town Planning</b>	(84,689)	(84,689)	(205,141)	(175,747)	(181,564)	(217,597)

Function: Housing & Community Amenities	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Public Conveniences</b>						
<b>Capital Revenue</b>						
Capital Grants	0	93,609	0	0	0	0
Capital Contributions	0	0	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>93,609</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating Expenses</b>						
<b>Public Toilets Maintenance</b>						
Brocklesby Public Toilets	524	524	512	525	539	553
Burrumbuttock Public Toilets	524	524	512	525	539	553
Culcairn Public Toilets	4,181	4,181	4,090	4,192	4,297	4,404
Gerogery Public Toilets	1,573	1,573	1,536	1,577	1,619	1,662
Henty Public Toilets	3,661	3,661	3,580	3,672	3,766	3,863
Holbrook Public Toilets	4,712	4,712	6,605	6,767	6,934	7,106
10 Mile Creek Public Toilets	574	574	562	576	590	604
Submarine Area Public Toilets	522	522	562	577	592	607
Jindera Public Toilets	3,661	3,661	3,580	3,672	3,766	3,863
Walbundrie Public Toilets	522	522	511	524	537	550
Walla Walla Public Toilets	522	522	511	524	537	550
Woomargama Public Toilets	522	522	511	524	537	550
<b>Total Public Toilets Maintenance</b>	<b>21,498</b>	<b>21,498</b>	<b>23,072</b>	<b>23,655</b>	<b>24,253</b>	<b>24,865</b>
<b>Public Toilets Other Operating Expenses</b>						
Brocklesby Public Toilets	4,633	4,656	4,592	4,711	4,835	4,962
Burrumbuttock Public Toilets	4,416	4,416	4,330	4,443	4,560	4,679
Culcairn Public Toilets	15,061	15,283	15,044	15,449	15,865	16,296
Gerogery Public Toilets	4,191	4,191	4,094	4,201	4,310	4,424
Henty Public Toilets	16,431	16,401	16,171	16,597	17,035	17,485
Holbrook Public Toilets	38,847	38,891	38,200	39,180	40,187	41,222
10 Mile Creek Public Toilets	14,314	14,283	14,011	14,406	14,812	15,228
Submarine Area Public Toilets	21,674	21,674	21,161	21,766	22,388	23,027
Jindera Public Toilets	13,382	13,676	13,162	13,487	13,821	14,163
Walbundrie Public Toilets	8,734	8,704	8,501	8,738	8,982	9,232
Walla Walla Public Toilets	6,943	6,943	6,783	6,969	7,160	7,357
Woomargama Public Toilets	7,092	7,092	6,919	7,081	7,248	7,418
<b>Total Public Toilets Other Operating Expenses</b>	<b>155,718</b>	<b>156,210</b>	<b>152,968</b>	<b>157,028</b>	<b>161,203</b>	<b>165,493</b>
<b>Depreciation</b>	<b>39,990</b>	<b>39,990</b>	<b>34,872</b>	<b>35,744</b>	<b>36,638</b>	<b>37,554</b>
<b>Total Public Toilets Expenditure</b>	<b>217,206</b>	<b>217,698</b>	<b>210,912</b>	<b>216,427</b>	<b>222,094</b>	<b>227,912</b>
<b>Capital Expenditure</b>	<b>40,000</b>	<b>173,609</b>	<b>80,000</b>	<b>0</b>	<b>40,000</b>	<b>40,000</b>
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	40,000	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Holbrook Sportsground Toilets Grant	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>	<b>0</b>	<b>40,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Summary : Public Conveniences</b>						
Total Operating Revenue	0	0	0	0	0	0
Total Operating Expenditure	217,206	217,698	210,912	216,427	222,094	227,912
<b>Net Surplus/ (Deficit) from Operating</b>	<b>(217,206)</b>	<b>(217,698)</b>	<b>(210,912)</b>	<b>(216,427)</b>	<b>(222,094)</b>	<b>(227,912)</b>
Capital Revenue	0	93,609	0	0	0	0
Capital Expenditure	40,000	173,609	80,000	0	40,000	40,000
<b>Net Surplus/ (Deficit) from Capital</b>	<b>(40,000)</b>	<b>(80,000)</b>	<b>(80,000)</b>	<b>0</b>	<b>(40,000)</b>	<b>(40,000)</b>
Add Back: Depreciation Contra	39,990	39,990	34,872	35,744	36,638	37,554
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	40,000	0	0	0	0
<b>Net Result : Public Conveniences</b>	<b>(217,216)</b>	<b>(217,708)</b>	<b>(256,040)</b>	<b>(180,683)</b>	<b>(225,456)</b>	<b>(230,358)</b>

Function: Housing & Community Amenities	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Council Owned Housing</b>						
<b>Operating Revenue</b>						
<b>Rent</b>						
46 Young Street, Holbrook	10,920	10,920	10,400	10,608	10,820	11,036
45 Lyne Street, Henty	10,920	10,920	7,800	7,800	7,800	7,800
65 Peel Street, Holbrook	10,920	5,040				
<b>Total Operating Revenue</b>	32,760	26,880	18,200	18,408	18,620	18,836
<b>Expenditure</b>						
<b>Maintenance</b>						
46 Young Street, Holbrook	3,978	3,978	4,900	4,998	5,097	5,199
45 Lyne Street, Henty	3,978	4,478	4,300	4,386	4,473	4,562
65 Peel Street, Holbrook	2,971	4,491				
<b>Total Maintenance</b>	10,927	12,947	9,200	9,384	9,570	9,761
<b>Operating Expenses</b>						
46 Young Street, Holbrook	3,187	3,096	3,079	3,141	3,204	3,269
45 Lyne Street, Henty	3,329	3,395	3,560	3,631	3,704	3,778
65 Peel Street, Holbrook	4,792	5,426				
<b>Total Operating Expenses</b>	11,308	11,917	6,639	6,772	6,908	7,047
<b>Depreciation</b>	11,730	11,730	11,230	11,511	11,799	12,094
<b>Total Operating Expenditure</b>	33,965	36,594	27,069	27,667	28,277	28,902
<b>Capital Expenditure</b>	10,000	6,000	10,000	0	0	0
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	0	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Staff Housing Reserve Culcairn	0	0	0	0	0	0
Staff Housing Reserve Holbrook	(525)	3,984	7,639	(2,252)	(2,142)	(2,028)
<b>Transfers (to) / From Reserves</b>	(525)	3,984	7,639	(2,252)	(2,142)	(2,028)
<b>Summary : Council Owned Housing</b>						
Total Operating Revenue	32,760	26,880	18,200	18,408	18,620	18,836
Total Operating Expenditure	33,965	36,594	27,069	27,667	28,277	28,902
<b>Net Surplus/ (Deficit) from Operating</b>	(1,205)	(9,714)	(8,869)	(9,259)	(9,657)	(10,066)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	10,000	6,000	10,000	0	0	0
<b>Net Surplus/ (Deficit) from Capital</b>	(10,000)	(6,000)	(10,000)	0	0	0
Add Back: Depreciation Contra	11,730	11,730	11,230	11,511	11,799	12,094
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	(525)	3,984	7,639	(2,252)	(2,142)	(2,028)
<b>Net Result : Council Owned Housing</b>	0	0	0	0	0	0

Function: Housing & Community Amenities	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Other Community Amenities</b>						
<b>Operating Revenue</b>						
Wirraminna	0	0	0	0	0	0
Rent - Children Services Buildings	49,200	48,000	64,000	64,000	64,000	64,000
<b>Total Operating Revenue</b>	49,200	48,000	64,000	64,000	64,000	64,000
<b>Capital Revenue</b>						
Wirraminna	0	0	0	0	0	0
Other	0	9,276	0	0	0	0
<b>Total Capital Revenue</b>	0	9,276	0	0	0	0
<b>Operating Expenses</b>						
Wirraminna (Including Depreciation)	14,500	15,466	15,400	15,552	15,708	15,867
Other	0	0	0	0	0	0
<b>Total Operating Expenditure</b>	14,500	15,466	15,400	15,552	15,708	15,867
<b>Capital Expenditure</b>	0	9,276	0	0	0	0
<b>Loan Funds Raised</b>	0	0	0	0	0	0
<b>Loan Principal Repayments</b>	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>						
Wirraminna	0	0	0	0	0	0
Other	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>	0	0	0	0	0	0
<b>Summary : Other Community Amenities</b>						
Total Operating Revenue	49,200	48,000	64,000	64,000	64,000	64,000
Total Operating Expenditure	14,500	15,466	15,400	15,552	15,708	15,867
<b>Net Surplus/ (Deficit) from Operating</b>	34,700	32,534	48,600	48,448	48,292	48,133
Capital Revenue	0	9,276	0	0	0	0
Capital Expenditure	0	9,276	0	0	0	0
<b>Net Surplus/ (Deficit) from Capital</b>	0	0	0	0	0	0
Add Back: Depreciation Contra	(4,845)	(4,845)	(4,750)	(4,869)	(4,991)	(5,116)
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0	0	0
<b>Net Result : Other Community Amenities</b>	39,545	37,379	53,350	53,317	53,283	53,249
<b>Summary : Housing &amp; Community Amenities</b>						
Total Operating Revenue	343,581	411,501	396,120	402,128	408,254	414,503
Total Operating Expenditure	749,344	856,431	874,534	894,616	915,237	936,413
<b>Net Surplus/ (Deficit) from Operating</b>	(405,763)	(444,930)	(478,414)	(492,488)	(506,983)	(521,910)
Capital Revenue	0	231,235	200,000	200,000	200,000	200,000
Capital Expenditure	55,000	197,120	165,000	5,000	45,000	85,000
<b>Net Surplus/ (Deficit) from Capital</b>	(55,000)	34,115	35,000	195,000	155,000	115,000
Add Back: Depreciation Contra	46,875	46,875	41,352	42,386	43,446	44,532
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	10,000
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	(60,525)	(113,131)	(252,361)	(202,252)	(202,142)	(382,028)
<b>Net Result : Housing &amp; Community Amenities</b>	(464,723)	(467,381)	(644,923)	(447,616)	(500,697)	(724,174)

Function: Water Supplies		Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Water Supplies</b>							
<b>Operating Revenue</b>							
Rates & Annual Charges		977,691	977,691	769,461	792,545	816,322	840,811
Pensioner Concessions		(28,460)	(28,460)	(55,125)	(56,779)	(58,482)	(60,236)
Statutory Fees & Charges		0	0	0	0	0	0
User Fees & Charges		1,325,649	1,375,649	1,360,746	1,400,789	1,442,032	1,484,513
Pensioner Rates Subsidy		15,653	15,653	30,319	31,228	32,165	33,130
Interest & Investment Income		16,532	16,532	20,481	35,302	57,080	74,399
Operating Grants & Subsidies		0	0	0	0	0	0
Other Revenue		0	0	0	0	0	0
<b>Total Operating Revenue</b>		<b>2,307,065</b>	<b>2,357,065</b>	<b>2,125,882</b>	<b>2,203,085</b>	<b>2,289,117</b>	<b>2,372,617</b>
<b>Capital Revenue</b>							
Capital Grants		0	0	1,125,000	0	0	0
Capital Contributions		0	38,780	0	0	0	0
<b>Total Capital Revenue</b>		<b>0</b>	<b>38,780</b>	<b>1,125,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating Expenditure</b>							
<b>Villages Water Scheme</b>							
Water Purchases - Albury City		911,088	911,088	757,398	772,546	787,997	803,757
Treatment Works	Maintenance	1,040	1,040	1,060	1,090	1,120	1,150
Treatment Works	Operating Expenses	3,190	3,190	3,250	3,313	3,376	3,439
Mains	Maintenance	93,640	93,640	95,510	81,852	83,752	85,708
Mains	Operating Expenses	57,420	57,420	58,570	59,740	60,940	62,160
Pumping Stations	Maintenance	3,120	3,120	3,180	3,120	3,180	3,240
Pumping Stations	Operating Expenses	76,910	76,910	78,450	78,988	79,536	80,094
Reservoirs	Maintenance	3,120	3,120	3,190	3,250	3,330	3,390
Reservoirs	Operating Expenses	45,370	45,370	36,070	46,947	37,845	48,773
Standpipes	Maintenance	3,080	3,080	3,140	3,210	1,170	1,200
Standpipes	Operating Expenses	3,710	3,710	3,780	3,860	3,940	4,030
<b>Villages Water Total</b>		<b>1,201,688</b>	<b>1,201,688</b>	<b>1,043,598</b>	<b>1,057,916</b>	<b>1,066,186</b>	<b>1,096,941</b>
<b>Culcairn Water Scheme</b>							
Treatment Works	Maintenance	5,200	5,200	5,310	5,410	5,520	5,630
Treatment Works	Operating Expenses	40,430	40,430	41,230	42,210	43,220	44,260
Mains	Maintenance	22,890	22,890	23,350	23,820	24,300	24,790
Mains	Operating Expenses	34,030	34,030	34,710	35,440	36,180	36,940
Pumping Stations	Maintenance	10,400	10,400	10,610	10,820	11,040	11,260
Pumping Stations	Operating Expenses	25,560	25,560	26,070	26,130	26,190	26,260
Reservoirs	Maintenance	2,080	2,080	2,120	2,160	2,200	2,240
Reservoirs	Operating Expenses	8,610	8,610	19,900	20,290	20,690	21,090
Standpipes	Maintenance	740	740	750	770	790	810
Standpipes	Operating Expenses	1,220	1,220	1,240	1,260	1,280	1,300
<b>Culcairn Water Total</b>		<b>151,160</b>	<b>151,160</b>	<b>165,290</b>	<b>168,310</b>	<b>171,410</b>	<b>174,580</b>
<b>Other Expenses</b>							
Depreciation		452,680	452,680	446,013	457,163	468,592	480,307
Administration		399,378	400,332	372,137	381,466	391,037	400,845
Professional Services		40,000	40,000	0	0	0	0
<b>Other Expenses Total</b>		<b>892,058</b>	<b>893,012</b>	<b>818,150</b>	<b>838,629</b>	<b>859,629</b>	<b>881,152</b>
<b>Total Operating Expenditure</b>		<b>2,244,906</b>	<b>2,245,860</b>	<b>2,027,038</b>	<b>2,064,855</b>	<b>2,097,225</b>	<b>2,152,673</b>

Function: Water Supplies		Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Capital Expenditure</b>		1,268,000	1,326,360	1,930,000	186,000	173,000	254,000
Proceeds on Sale of Assets		0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>							
S64 Contributions		0	(38,780)	0	0	0	0
Water Fund Reserve		753,161	762,475	260,143	(409,393)	(487,484)	(446,251)
<b>Transfers (to) / From Reserves</b>		753,161	723,695	260,143	(409,393)	(487,484)	(446,251)
<b>Summary : Water Supplies</b>							
Total Operating Revenue		2,307,065	2,357,065	2,125,882	2,203,085	2,289,117	2,372,617
Total Operating Expenditure		2,244,906	2,245,860	2,027,038	2,064,855	2,097,225	2,152,673
<b>Net Surplus/ (Deficit) from Operating</b>		62,159	111,205	98,844	138,230	191,892	219,944
Capital Revenue		0	38,780	1,125,000	0	0	0
Capital Expenditure		1,268,000	1,326,360	1,930,000	186,000	173,000	254,000
<b>Net Surplus/ (Deficit) from Capital</b>		(1,268,000)	(1,287,580)	(805,000)	(186,000)	(173,000)	(254,000)
Depreciation Contra		452,680	452,680	446,013	457,163	468,592	480,307
Loan Funds Raised		0	0	0	0	0	0
Proceeds on Sale of Assets		0	0	0	0	0	0
Loan Repayments		0	0	0	0	0	0
Net Transfer (to) / from Reserves		753,161	723,695	260,143	(409,393)	(487,484)	(446,251)
<b>Net Result : Water Supplies</b>		0	0	0	0	0	0



Function: Sewerage Services		Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Sewerage Services</b>							
<b>Operating Revenue</b>							
Rates & Annual Charges		1,434,477	1,434,477	1,485,415	1,515,123	1,545,426	1,576,334
Pensioner Concessions		(55,100)	(55,100)	(39,375)	(40,163)	(40,966)	(41,785)
Statutory Fees & Charges		0	0	0	0	0	0
User Fees & Charges		309,840	309,840	247,664	252,617	257,669	262,823
Pensioner Rates Subsidy		30,305	30,305	21,656	22,090	22,531	22,982
Interest & Investment Income		23,122	23,122	30,423	47,782	70,965	92,472
Operating Grants and Subsidies		0	0	0	0	0	0
Other Revenue		0	0	0	0	0	0
<b>Total Operating Revenue</b>		<b>1,742,644</b>	<b>1,742,644</b>	<b>1,745,783</b>	<b>1,797,449</b>	<b>1,855,625</b>	<b>1,912,826</b>
<b>Capital Revenue</b>							
Capital Grants		0	0	0	0	0	0
Capital Contributions		4,500,000	4,552,680	0	0	2,250,000	3,375,000
<b>Total Capital Revenue</b>		<b>4,500,000</b>	<b>4,552,680</b>	<b>0</b>	<b>0</b>	<b>2,250,000</b>	<b>3,375,000</b>
<b>Operating Expenditure</b>							
<b>Burrumbuttock Sewer</b>							
Mains	Maintenance	1,170	1,170	1,190	1,220	1,250	1,280
Mains	Operations Expenses	7,830	7,830	7,990	8,110	8,240	8,370
Pumping Stations	Maintenance	430	430	440	450	460	470
Pumping Stations	Operations Expenses	0	0	0	0	0	0
Reuse Water	Operations Expenses	1,080	1,080	1,110	1,130	1,150	1,170
Treatment Sewer	Maintenance	970	970	990	1,010	1,040	1,070
Treatment Sewer	Operations Expenses	0	0	0	0	0	0
<b>Total Operating Expenses - Burrumbuttock Sewer</b>		<b>11,480</b>	<b>11,480</b>	<b>11,720</b>	<b>11,920</b>	<b>12,140</b>	<b>12,360</b>
<b>Culcairn Sewer</b>							
Mains	Maintenance	8,210	8,210	8,370	8,540	8,710	8,880
Mains	Operations Expenses	5,850	5,850	5,970	5,630	5,740	5,850
Pumping Stations	Maintenance	10,020	10,020	10,220	10,420	10,630	10,840
Pumping Stations	Operations Expenses	27,810	27,810	28,370	28,690	29,020	29,360
Reuse Water	Maintenance	4,920	4,920	5,020	5,120	5,220	5,320
Reuse Water	Operations Expenses	23,740	23,740	24,210	24,610	25,020	25,430
Treatment Sewer	Maintenance	8,730	8,730	8,900	9,080	9,260	9,450
Treatment Sewer	Operations Expenses	68,790	68,790	70,170	71,220	72,290	73,380
<b>Total Operating Expenses - Culcairn Sewer</b>		<b>158,070</b>	<b>158,070</b>	<b>161,230</b>	<b>163,310</b>	<b>165,890</b>	<b>168,510</b>
<b>Henty Sewer</b>							
Mains	Maintenance	10,810	10,810	11,020	11,250	11,480	11,710
Mains	Operations Expenses	12,850	12,850	5,970	5,630	5,740	15,850
Pumping Stations	Maintenance	3,720	3,720	3,790	3,870	3,950	4,030
Pumping Stations	Operations Expenses	1,420	1,420	1,450	1,480	1,510	1,540
Reuse Water	Maintenance	4,920	4,920	5,020	5,120	5,220	5,320
Reuse Water	Operations Expenses	16,510	16,510	16,850	17,120	17,390	17,670
Treatment Sewer	Maintenance	8,730	8,730	8,900	9,080	9,260	9,450
Treatment Sewer	Operations Expenses	68,090	68,090	69,450	70,480	71,530	72,600
<b>Total Operating Expenses - Henty Sewer</b>		<b>127,050</b>	<b>127,050</b>	<b>122,450</b>	<b>124,030</b>	<b>126,080</b>	<b>138,170</b>
<b>Holbrook Sewer</b>							
Mains	Maintenance	10,580	10,580	10,790	11,000	11,220	11,440
Mains	Operations Expenses	15,540	15,540	15,650	18,010	8,170	8,330
Pumping Stations	Maintenance	4,590	4,590	4,680	4,770	4,870	4,970
Pumping Stations	Operations Expenses	34,960	34,960	35,660	36,090	36,530	36,980
Reuse Water	Maintenance	0	0	0	0	0	0
Reuse Water	Operations Expenses	0	0	0	0	0	0
Treatment Sewer	Maintenance	12,580	12,580	12,830	13,090	13,350	13,620
Treatment Sewer	Operations Expenses	164,040	164,040	167,320	170,370	173,470	176,640
<b>Total Operating Expenses - Holbrook Sewer</b>		<b>242,290</b>	<b>242,290</b>	<b>246,930</b>	<b>253,330</b>	<b>247,610</b>	<b>251,980</b>
<b>Jindera Sewer</b>							
Mains	Maintenance	7,990	7,990	8,150	8,320	8,490	8,660
Mains	Operations Expenses	15,200	15,200	15,300	18,240	18,400	18,570
Pumping Stations	Maintenance	10,040	10,040	10,240	10,440	10,650	10,860
Pumping Stations	Operations Expenses	54,680	54,680	55,770	56,570	57,380	58,210
Reuse Water	Maintenance	0	0	0	0	0	0
Reuse Water	Operations Expenses	0	0	0	0	0	0
Treatment Works	Maintenance	3,120	3,120	3,180	3,240	3,300	3,370
Treatment Works	Operations Expenses	18,810	18,810	19,190	19,480	19,780	20,080
<b>Total Operating Expenses - Jindera Sewer</b>		<b>109,840</b>	<b>109,840</b>	<b>111,830</b>	<b>116,290</b>	<b>118,000</b>	<b>119,750</b>

Function: Sewerage Services		Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Walla Walla Sewer</b>							
Mains	Maintenance	5,460	5,460	5,570	5,680	5,790	5,900
Mains	Operations Expenses	3,530	3,530	3,600	3,390	3,460	3,530
Pumping Stations	Maintenance	4,370	4,370	4,460	4,550	4,640	4,730
Pumping Stations	Operations Expenses	16,150	16,150	16,480	16,720	16,970	17,220
Reuse Water	Maintenance	0	0	0	0	0	0
Reuse Water	Operations Expenses	1,400	1,400	1,430	1,460	1,490	1,520
Treatment Works	Maintenance	5,200	5,200	5,300	5,410	5,520	5,630
Treatment Works	Operations Expenses	39,520	39,520	40,310	40,940	41,580	42,230
<b>Total Operating Expenses - Walla Walla Sewer</b>		75,630	75,630	77,150	78,150	79,450	80,760
<b>Other Expenses</b>							
Depreciation		627,340	627,340	611,062	626,339	641,997	658,047
Administration		499,377	497,787	523,180	494,297	507,216	520,491
Professional Services		40,000	40,000	0	0	0	0
<b>Other Expenses Total</b>		1,166,717	1,165,127	1,134,242	1,120,636	1,149,213	1,178,538
<b>Total Operating Expenditure</b>		1,891,077	1,889,487	1,865,552	1,867,666	1,898,383	1,950,068
<b>Capital Expenditure</b>		4,725,000	4,788,186	331,000	619,000	3,353,000	4,618,000
Proceeds on Sale of Assets		0	0	0	0	0	0
Loan Principal Repayments		0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>							
S64 Contributions		0	(52,680)	0	0	0	0
Sewerage Services Reserve		(253,907)	(192,311)	(160,293)	62,878	503,761	622,195
<b>Transfers (to) / From Reserves</b>		(253,907)	(244,991)	(160,293)	62,878	503,761	622,195
<b>Summary : Sewerage Services</b>							
Total Operating Revenue		1,742,644	1,742,644	1,745,783	1,797,449	1,855,625	1,912,826
Total Operating Expenditure		1,891,077	1,889,487	1,865,552	1,867,666	1,898,383	1,950,068
<b>Net Surplus/ (Deficit) from Operating</b>		(148,433)	(146,843)	(119,769)	(70,217)	(42,758)	(37,242)
Capital Revenue		4,500,000	4,552,680	0	0	2,250,000	3,375,000
Capital Expenditure		4,725,000	4,788,186	331,000	619,000	3,353,000	4,618,000
<b>Net Surplus/ (Deficit) from Capital</b>		(225,000)	(235,506)	(331,000)	(619,000)	(1,103,000)	(1,243,000)
Depreciation Contra		627,340	627,340	611,062	626,339	641,997	658,047
Loan Funds Raised		0	0	0	0	0	0
Proceeds on Sale of Assets		0	0	0	0	0	0
Loan Repayments		0	0	0	0	0	0
Net Transfer (to) / from Reserves		(253,907)	(244,991)	(160,293)	62,878	503,761	622,195
<b>Net Result : Sewerage Services</b>		0	0	0	0	0	0

Function: Recreation & Culture		Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Halls &amp; Community Centres</b>							
<b>Operating Revenue</b>							
User Fees & Charges		2,200	2,250	3,200	3,350	3,417	3,486
<b>Total Operating Revenue</b>		<b>2,200</b>	<b>2,250</b>	<b>3,200</b>	<b>3,350</b>	<b>3,417</b>	<b>3,486</b>
<b>Capital Revenue</b>							
Capital Grants		0	0	0	0	0	3,000,000
Capital Contributions		0	0	0	0	0	0
<b>Total Capital Revenue</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,000,000</b>
<b>Operating Expenditure</b>							
<b>Hall Maintenance</b>							
Brocklesby Public Hall		1,000	1,000	1,000	1,020	1,040	1,061
Brocklesby PO Public Hall		1,500	1,500	1,000	1,030	1,061	1,093
Bungowannah Public Hall		0	0	0	0	0	0
Burrumbuttock Public Hall		2,500	2,500	5,000	5,100	5,202	5,306
Carabost Public Hall		2,400	2,400	2,500	2,550	2,601	2,653
Cookardinia Public Hall		1,000	1,000	4,000	4,080	4,162	4,245
Culcairn Public Hall		3,480	3,480	5,000	5,100	5,202	5,306
Gerogery Public Hall		1,500	1,500	5,000	5,100	5,202	5,306
Holbrook Public Hall		5,200	5,200	5,000	5,100	5,202	5,306
Jindera Public Hall		2,000	2,000	1,000	1,020	1,040	1,061
Lankeys Creek Public Hall		1,000	1,000	2,000	2,060	2,122	2,186
Little Billabong Public Hall		1,000	1,000	1,000	1,020	1,040	1,061
Mullengandra Public Hall		520	520	2,000	2,040	2,081	2,123
Walbundrie Public Hall		3,000	3,000	2,000	2,040	2,081	2,123
Walla Walla Public Hall		1,500	1,500	7,000	2,330	2,377	2,425
Woomargama Public Hall		1,000	1,000	2,000	2,060	2,122	2,186
Wymah Public Hall		6,400	6,400	1,000	1,030	1,061	1,093
<b>Total Hall Maintenance</b>		<b>35,000</b>	<b>35,000</b>	<b>46,500</b>	<b>42,680</b>	<b>43,596</b>	<b>44,534</b>
<b>Hall Other Operating Expenditure by Location</b>							
Brocklesby Public Hall		6,216	6,425	6,632	6,818	7,009	7,206
Brocklesby PO Public Hall		2,558	2,782	2,894	3,010	3,130	3,255
Bungowannah Public Hall		0	241	243	248	253	258
Burrumbuttock Public Hall		3,911	4,064	4,247	4,373	4,502	4,635
Carabost Public Hall		1,372	1,455	1,188	1,226	1,266	1,307
Cookardinia Public Hall		3,291	3,435	3,599	3,703	3,810	3,919
Culcairn Public Hall		22,111	22,563	14,666	15,029	15,404	15,792
Gerogery Public Hall		3,432	3,558	4,872	4,993	5,119	5,247
Henty Public Hall		6,200	6,200	6,300	6,430	6,560	6,690
Holbrook Public Hall		12,092	12,347	12,641	12,997	13,364	13,743
Jindera Public Hall		5,750	5,729	5,923	6,075	6,230	6,389
Lankeys Creek Public Hall		2,202	2,291	2,427	2,494	2,563	2,633
Little Billabong Public Hall		2,465	2,563	2,708	2,786	2,866	2,948
Mullengandra Public Hall		2,485	2,605	2,687	2,760	2,836	2,915
Walbundrie Public Hall		4,329	4,481	4,718	4,844	4,974	5,108
Walla Walla Public Hall		5,057	5,189	5,121	5,262	5,406	5,555
Woomargama Public Hall		3,916	3,955	3,907	3,996	4,086	4,178
Wymah Public Hall		633	794	826	859	893	929
<b>Total Hall Other Operating Expenditure by Location</b>		<b>88,020</b>	<b>90,677</b>	<b>85,599</b>	<b>87,903</b>	<b>90,271</b>	<b>92,707</b>
<b>Depreciation</b>		219,597	219,597	219,757	225,251	230,882	236,654
<b>Interest on Loans</b>		0	0	0	0	0	0
<b>Total Hall Expenditure</b>		<b>342,617</b>	<b>345,274</b>	<b>351,856</b>	<b>355,834</b>	<b>364,749</b>	<b>373,895</b>

Function: Recreation & Culture		Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
Capital Expenditure		7,500	25,150	5,000	5,000	5,000	3,005,000
Transfers (to) / From Reserves							
Uncompleted Works		0	17,650	0	0	0	0
Unexpended Grants		0	0	0	0	0	0
S94 Reserves		0	0	0	0	0	0
Reserve		0	0	0	0	0	0
Transfers (to) / From Reserves		0	17,650	0	0	0	0
Summary : Halls & Community Centres							
Total Operating Revenue		2,200	2,250	3,200	3,350	3,417	3,486
Total Operating Expenditure		342,617	345,274	351,856	355,834	364,749	373,895
Net Surplus/ (Deficit) from Operating		(340,417)	(343,024)	(348,656)	(352,484)	(361,332)	(370,409)
Capital Revenue		0	0	0	0	0	3,000,000
Capital Expenditure		7,500	25,150	5,000	5,000	5,000	3,005,000
Net Surplus/ (Deficit) from Capital		(7,500)	(25,150)	(5,000)	(5,000)	(5,000)	(5,000)
Add Back: Depreciation Contra		219,597	219,597	219,757	225,251	230,882	236,654
Loan Funds Raised		0	0	0	0	0	0
Proceeds on Sale of Assets		0	0	0	0	0	0
Loan Repayments		0	0	0	0	0	0
Net Transfer (to) / from Reserves		0	17,650	0	0	0	0
Net Result : Halls & Community Centres		(128,320)	(130,927)	(133,899)	(132,233)	(135,450)	(138,755)

Function: Recreation & Culture		Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
Public Libraries							
Operating Revenue							
User Charges & Fees		28,887	32,409	33,381	34,048	34,729	35,424
Grants & Subsidies Recurrent		99,319	97,637	95,513	110,514	112,749	115,016
Other Revenue		0	0	0	0	0	0
Total Operating Revenue		128,206	130,046	128,894	144,562	147,478	150,440
Capital Revenue							
Capital Grants		0	199,696	199,696	0	0	0
Capital Contributions		0	0	0	0	0	0
Total Capital Revenue		0	199,696	199,696	0	0	0
Expenditure							
Library Maintenance		5,000	9,443	5,076	5,178	5,282	5,388
Library Operating Expenditure							
Administration		298,834	303,586	310,067	319,246	328,697	338,429
Cleaning		26,382	25,234	26,838	27,496	28,172	28,865
Computer / IT		7,500	4,500	0	0	0	0
Insurance		10,726	9,059	9,422	9,799	10,191	10,599
Overhead Distribution		36,331	36,331	36,876	37,614	38,366	39,133
Program&Events		6,000	8,244	6,000	6,120	6,242	6,367
Security		1,020	2,168	1,035	1,056	1,077	1,099
Subscriptions		2,530	1,078	2,568	2,619	2,672	2,725
Training		3,102	3,102	3,149	3,212	3,277	3,343
Utilities		25,307	24,997	25,633	25,949	26,271	26,597
Total Library Operating Expenditure		417,732	418,299	421,588	433,111	444,965	457,157
Library Donations & Contributions Expenditure		0	0	0	0	0	0
Contribution to Riverina Regional Library		275,147	275,147	327,665	334,218	340,902	347,720
Library Programs & Events							
Local Priority Grant Funding Expenditure		18,156	42,034	17,656	18,009	18,369	18,737
Seniors Week		8,500	8,500	6,000	6,120	6,242	6,367
Other Funded Programs		0	25,936	0	0	0	0
Total Library Programs & Events		26,656	76,470	23,656	24,129	24,611	25,104
Depreciation		44,741	44,741	45,180	46,310	47,468	48,655
Total Library Expenditure		769,276	824,100	823,165	842,946	863,228	884,024
Capital Expenditure		0	222,516	199,696	0	0	0
Transfers (to) / From Reserves							
Uncompleted Works		0	25,364	0	0	0	0
Unexpended Grants		0	22,936	0	0	0	0
Library Capital Grant		0	0	0	0	0	0
Local Priority Grants		0	23,878	0	0	0	0
Transfers (to) / From Reserves		0	72,178	0	0	0	0
Summary : Public Libraries							
Total Operating Revenue		128,206	130,046	128,894	144,562	147,478	150,440
Total Operating Expenditure		769,276	824,100	823,165	842,946	863,228	884,024
Net Surplus/ (Deficit) from Operating		(641,070)	(694,054)	(694,271)	(698,384)	(715,750)	(733,584)
Capital Revenue		0	199,696	199,696	0	0	0
Capital Expenditure		0	222,516	199,696	0	0	0
Net Surplus/ (Deficit) from Capital		0	(22,820)	0	0	0	0
Add Back: Depreciation Contra		44,741	44,741	45,180	46,310	47,468	48,655
Loan Funds Raised		0	0	0	0	0	0
Proceeds on Sale of Assets		0	0	0	0	0	0
Loan Repayments		0	0	0	0	0	0
Net Transfer (to) / from Reserves		0	72,178	0	0	0	0
Net Result : Public Libraries		(596,329)	(599,955)	(649,091)	(652,074)	(668,282)	(684,929)

Function: Recreation & Culture	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Museums</b>						
<b>Operating Revenue</b>						
Grants & Subsidies Recurrent	0	0	10,500	0	0	0
<b>Total Operating Revenue</b>	0	0	10,500	0	0	0
<b>Capital Revenue</b>						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	0	0	0	0	0
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Operating Expenditure</b>						
<b>Maintenance</b>						
Woolpack Inn Museum	1,561	1,561	1,584	1,616	1,648	1,681
Culcairn Station House	1,561	1,561	1,584	1,616	1,648	1,681
Headlie Taylor Museum	1,500	1,500	1,523	1,553	1,584	1,616
<b>Total Museum Maintenance</b>	4,622	4,622	4,691	4,785	4,880	4,978
<b>Operating Expenses</b>						
Woolpack Inn Museum	2,361	2,360	2,382	2,430	2,479	2,529
Culcairn Station House	6,979	7,208	7,983	8,192	8,407	8,629
Headlie Taylor Museum	643	733	763	794	826	859
Jindera Pioneer Museum	8,245	8,163	8,244	8,409	8,577	8,748
Jindera Craft Shop	2,348	2,338	2,366	2,413	2,462	2,511
<b>Total Musuem Operating Expenses</b>	20,576	20,802	21,738	22,238	22,751	23,276
<b>Total Museum Expenses</b>	25,198	25,424	26,429	27,023	27,631	28,254
<b>Programs and Events</b>						
Let's Get Digital Grant Project	0	6,500	0	0	0	0
Skill Workshop for volunteer & collections management	0	0	14,000	0	0	0
<b>Jindera Craft Shop</b>	0	6,500	14,000	0	0	0
<b>Total Operating Expenditure</b>	25,198	31,924	40,429	27,023	27,631	28,254
<b>Capital Expenditure</b>	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	0	0	0	0	0
Unexpended Grants	0	6,500	0	0	0	0
Reserves	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>	0	6,500	0	0	0	0
<b>Summary : Museums</b>						
Total Operating Revenue	0	0	10,500	0	0	0
Total Operating Expenditure	25,198	31,924	40,429	27,023	27,631	28,254
<b>Net Surplus/ (Deficit) from Operating</b>	(25,198)	(31,924)	(29,929)	(27,023)	(27,631)	(28,254)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
<b>Net Surplus/ (Deficit) from Capital</b>	0	0	0	0	0	0
Add Back: Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	6,500	0	0	0	0
<b>Net Result : Museums</b>	(25,198)	(25,424)	(29,929)	(27,023)	(27,631)	(28,254)

Function: Recreation & Culture	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Swimming Pools</b>						
<b>Operating Revenue</b>						
User Charges & Fees						
Culcairn	8,843	8,843	8,976	9,156	9,339	9,526
Henty	16,126	16,126	16,368	16,696	17,030	17,371
Holbrook	16,127	16,127	16,368	16,695	17,029	17,370
Jindera	25,490	25,490	25,872	26,390	26,918	27,457
Walla Walla	9,364	9,364	9,504	9,694	9,888	10,086
<b>Total Operating Revenue</b>	<b>75,950</b>	<b>75,950</b>	<b>77,088</b>	<b>78,631</b>	<b>80,204</b>	<b>81,810</b>
<b>Capital Revenue</b>						
Capital Grants	0	0	1,210,000	0	0	0
Capital Contributions	2,500	2,500	0	0	0	0
<b>Total Capital Revenue</b>	<b>2,500</b>	<b>2,500</b>	<b>1,210,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating Expenditure</b>						
<b>Culcairn Swimming Pool</b>						
Culcairn Swimming Pool - Maintenance	35,123	35,123	35,650	36,363	37,091	37,832
Culcairn Swimming Pool - Operating Expenses	82,987	83,407	84,196	86,290	88,443	90,655
<b>Total Expenses - Culcairn Swimming Pool</b>	<b>118,110</b>	<b>118,530</b>	<b>119,846</b>	<b>122,653</b>	<b>125,534</b>	<b>128,487</b>
<b>Henty Swimming Pool</b>						
Henty Swimming Pool - Maintenance	24,304	24,304	28,669	29,242	29,828	30,425
Henty Swimming Pool - Operating Expenses	81,989	82,360	83,104	85,208	87,369	89,592
<b>Total Expenses - Henty Swimming Pool</b>	<b>106,293</b>	<b>106,664</b>	<b>111,773</b>	<b>114,450</b>	<b>117,197</b>	<b>120,017</b>
<b>Holbrook Swimming Pool</b>						
Holbrook Swimming Pool - Maintenance	27,498	27,498	32,298	33,093	33,909	34,747
Holbrook Swimming Pool - Operating Expenses	88,685	89,134	90,018	92,323	94,693	97,130
<b>Total Expenses - Holbrook Swimming Pool</b>	<b>116,183</b>	<b>116,632</b>	<b>122,316</b>	<b>125,416</b>	<b>128,602</b>	<b>131,877</b>
<b>Jindera Swimming Pool</b>						
Jindera Swimming Pool - Maintenance	22,223	22,223	22,557	23,009	23,470	23,939
Jindera Swimming Pool - Operating Expenses	79,453	79,769	80,347	82,523	84,762	87,066
<b>Total Expenses - Jindera Swimming Pool</b>	<b>101,676</b>	<b>101,992</b>	<b>102,904</b>	<b>105,532</b>	<b>108,232</b>	<b>111,005</b>
<b>Walla Walla Swimming Pool</b>						
Walla Walla Swimming Pool - Maintenance	19,100	19,100	23,403	23,872	24,350	24,838
Walla Walla Swimming Pool - Operating Expenses	71,709	72,020	70,937	73,792	75,769	77,803
<b>Total Expenses - Walla Walla Swimming Pool</b>	<b>90,809</b>	<b>91,120</b>	<b>94,340</b>	<b>97,664</b>	<b>100,119</b>	<b>102,641</b>
<b>Interest on Loans</b>	<b>25,805</b>	<b>25,805</b>	<b>23,802</b>	<b>21,731</b>	<b>19,591</b>	<b>17,378</b>
<b>Depreciation</b>	<b>381,825</b>	<b>381,825</b>	<b>370,403</b>	<b>379,663</b>	<b>389,155</b>	<b>398,884</b>
<b>Total Operating expenditure</b>	<b>940,701</b>	<b>942,568</b>	<b>945,384</b>	<b>967,109</b>	<b>988,430</b>	<b>1,010,289</b>

Function: Recreation & Culture		Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Capital Expenditure</b>		90,200	208,200	1,252,000	75,000	7,000	0
<b>Loan Funds Raised</b>		0	0	0	0	0	0
<b>Loan Principal Repayments</b>		59,223	59,223	61,225	63,296	65,437	67,650
<b>Transfers (to) / From Reserves</b>							
Uncompleted Works		0	118,000	0	0	0	0
Unexpended Grants		0	0	0	0	0	0
Section 94 Contributions		0	0	0	0	0	0
Waste Management Reserve		0	0	0	0	0	0
Section 7.12 (94A) Contributions		0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>		0	118,000	0	0	0	0
<b>Summary : Swimming Pools</b>							
Total Operating Revenue		75,950	75,950	77,088	78,631	80,204	81,810
Total Operating Expenditure		940,701	942,568	945,384	967,109	988,430	1,010,289
<b>Net Surplus/ (Deficit) from Operating</b>		(864,751)	(866,618)	(868,296)	(888,478)	(908,226)	(928,479)
Capital Revenue		2,500	2,500	1,210,000	0	0	0
Capital Expenditure		90,200	208,200	1,252,000	75,000	7,000	0
<b>Net Surplus/ (Deficit) from Capital</b>		(87,700)	(205,700)	(42,000)	(75,000)	(7,000)	0
Add Back: Depreciation Contra		381,825	381,825	370,403	379,663	389,155	398,884
Loan Funds Raised		0	0	0	0	0	0
Proceeds on Sale of Assets		0	0	0	0	0	0
Loan Repayments		59,223	59,223	61,225	63,296	65,437	67,650
Net Transfer (to) / from Reserves		0	118,000	0	0	0	0
<b>Net Result : Swimming Pools</b>		(629,849)	(631,716)	(601,118)	(647,111)	(591,508)	(597,245)



Function: Recreation & Culture	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Sporting Grounds &amp; Recreation Facilities</b>						
<b>Operating Revenue</b>						
User Fees & Charges						
Holbrook Complex Rental	25,269	25,269	25,269	25,269	25,269	25,269
<b>Total Operating Revenue</b>	25,269	25,269	25,269	25,269	25,269	25,269
<b>Capital Revenue</b>						
Capital Grants	0	4,126,104	0	0	0	0
Capital Contributions	0	933,807	0	0	0	0
<b>Total Capital Revenue</b>	0	5,059,911	0	0	0	0
<b>Operating Expenditure</b>						
<b>Maintenance Expenditure</b>						
Brocklesby Rec Reserve	2,869	2,869	2,926	3,014	3,105	3,198
Bungowanah Rec Reserve	465	465	474	488	502	517
Burrumbuttock Rec Reserve	2,853	2,853	5,909	6,039	6,173	6,308
Cookardinia Rec Reserve	465	465	474	488	502	518
Culcairn Rec Reserve	35,048	66,298	135,703	138,680	141,723	144,836
Gerogery Rec Reserve	10,311	10,311	10,472	10,692	10,916	11,145
Gerogery West Rec Reserve	2,693	2,693	2,747	2,829	2,914	3,001
Henty Rec Reserve	15,840	47,090	16,144	16,526	16,917	17,317
Holbrook Sporting Complex	62,922	94,172	63,703	65,054	66,433	67,842
Holbrook Rec Reserves	0	0	200	204	208	212
Jindera Rec Reserve	32,119	63,369	32,720	33,616	34,536	35,480
Mullengandra Rec Reserve	465	465	474	488	503	518
Walbundrie Rec Reserve	9,557	9,557	9,717	9,944	10,177	10,415
Walla Walla Rec Reserve	7,338	7,338	7,470	7,662	7,859	8,061
Wymah Rec Reserve	9,055	9,055	9,236	9,421	9,609	9,801
<b>Total Maintenance Expenditure</b>	192,000	317,000	298,369	305,145	312,077	319,169
<b>Operations Expenditure</b>						
Brocklesby Rec Reserve	20,416	21,200	21,480	21,987	22,511	23,052
Bungowanah Rec Reserve	4,274	4,440	4,533	4,660	4,790	4,923
Burrumbuttock Rec Reserve	21,531	21,887	22,130	22,649	23,185	23,737
Cookardinia Rec Reserve	670	676	689	702	715	728
Culcairn Rec Reserve	51,376	35,847	28,854	29,708	30,585	31,496
Gerogery Rec Reserve	1,983	2,076	1,795	1,845	1,896	1,949
Gerogery West Rec Reserve	4,119	4,205	4,269	4,374	4,481	4,590
Henty Rec Reserve	30,557	29,936	20,245	20,810	21,387	21,988
Holbrook Sporting Complex	51,249	50,307	50,425	51,648	52,908	54,207
Holbrook Rec Reserves	1,638	1,641	1,653	1,686	1,720	1,754
Jindera Rec Reserve	30,010	30,757	23,595	24,219	24,857	25,520
Mullengandra Rec Reserve	2,600	7,509	0	0	0	0
Walbundrie Rec Reserve	23,623	24,525	24,946	25,599	26,275	26,974
Walla Walla Rec Reserve	20,689	22,386	22,721	23,285	23,868	24,470
Woomargama Rec Reserve	100	100	102	104	106	108
Wymah Rec Reserve	4,366	4,431	4,524	4,650	4,779	4,911
Other Committees Rec Reserve	1,200	1,200	1,220	1,240	1,260	1,280
<b>Total Operations Expenditure</b>	270,401	263,123	233,181	239,166	245,323	251,687
<b>Depreciation</b>	970,595	970,595	1,039,680	1,065,672	1,092,314	1,119,622
<b>Total Sporting Grounds and Rec Facilities Expenses</b>	1,432,996	1,550,718	1,571,230	1,609,983	1,649,714	1,690,478

Function: Recreation & Culture		Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Capital Expenditure</b>		125,000	5,619,261	135,000	390,000	70,000	770,000
<b>Transfers (to) / From Reserves</b>							
Uncompleted Works		0	55,148	0	0	0	0
Unexpended Grants		0	0	0	0	0	0
Holbrook Hostel Reserve		0	173,444	0	270,000	0	600,000
Unrestricted Cash		0	0	0	0	0	0
Hobrook Caravan Park Reserve		0	250,640	0	0	0	0
Land Sales Reserve		0	0	0	0	0	0
Risk Management Reserve		0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>		0	479,232	0	270,000	0	600,000
<b>Summary : Sporting Grounds &amp; Recreation Facilities</b>							
Total Operating Revenue		25,269	25,269	25,269	25,269	25,269	25,269
Total Operating Expenditure		1,432,996	1,550,718	1,571,230	1,609,983	1,649,714	1,690,478
<b>Net Surplus/ (Deficit) from Operating</b>		(1,407,727)	(1,525,449)	(1,545,961)	(1,584,714)	(1,624,445)	(1,665,209)
Capital Revenue		0	5,059,911	0	0	0	0
Capital Expenditure		125,000	5,619,261	135,000	390,000	70,000	770,000
<b>Net Surplus/ (Deficit) from Capital</b>		(125,000)	(559,350)	(135,000)	(390,000)	(70,000)	(770,000)
Add Back: Depreciation Contra		970,595	970,595	1,039,680	1,065,672	1,092,314	1,119,622
Loan Funds Raised		0	0	0	0	0	0
Proceeds on Sale of Assets		0	0	0	0	0	0
Loan Repayments		0	0	0	0	0	0
Net Transfer (to) / from Reserves		0	479,232	0	270,000	0	600,000
<b>Net Result : Sporting Grounds &amp; Recreation Facilities</b>		(562,132)	(634,972)	(641,281)	(639,042)	(602,131)	(715,587)

Function: Recreation & Culture		Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Parks &amp; Gardens</b>							
<b>Operating Revenue</b>							
Sundry Income		0	60,192	0	0	0	0
<b>Total Operating Revenue</b>		0	60,192	0	0	0	0
<b>Capital Revenue</b>							
Capital Grants		0	60,192	0	0	0	0
Capital Contributions		0	682	0	0	0	0
<b>Total Capital Revenue</b>		0	682	0	0	0	0
<b>Operating Expenditure</b>							
<b>Parks Maintenance Expenditure</b>							
Brocklesby Parks		6,367	6,367	4,463	4,552	4,643	4,736
Burrumbuttock Parks		6,245	6,245	8,339	8,506	8,676	8,850
Culcairn Parks		57,340	57,340	58,407	59,998	61,634	63,315
Gerogery Parks		6,459	6,459	6,567	6,721	6,878	7,038
Henty Parks		40,375	40,375	41,141	42,290	43,471	44,687
Holbrook Parks		51,408	51,408	52,342	53,721	55,136	56,587
Holbrook-10 Mile Creek Parks		38,789	38,789	39,432	40,345	41,281	42,239
Holbrook-Ian Geddes Bush Walk		7,001	7,001	7,141	7,355	7,576	7,803
Holbrook-Submarine Area Parks		49,799	49,799	50,662	51,913	53,196	54,512
Jindera Parks		46,466	46,466	47,315	48,573	49,866	51,194
Morven Parks		1,077	1,077	1,099	1,132	1,166	1,201
Walbundrie Parks		2,176	2,176	2,214	2,270	2,327	2,385
Walla Walla Parks		26,563	26,563	27,015	27,665	28,331	29,014
Woomargama Parks		7,115	7,115	7,241	7,426	7,615	7,808
<b>Maintenance Expenditure</b>		347,180	347,180	353,378	362,467	371,796	381,369
<b>Parks Other Operating Expenditure</b>							
Burrumbuttock Parks		3,529	3,529	2,800	2,856	2,913	2,971
Burrumbuttock Parks		4,157	4,166	1,542	1,573	1,604	1,637
Culcairn Parks		15,317	15,103	15,393	15,706	16,025	16,351
Gerogery Parks		2,100	2,100	2,467	2,510	2,554	2,598
Henty Parks		11,841	11,447	9,565	9,756	9,950	10,151
Holbrook Parks		12,589	12,354	12,612	12,836	13,063	13,295
Holbrook-10 Mile Creek Parks		2,168	2,333	2,379	2,440	2,502	2,567
Holbrook-Submarine Area Parks		9,529	9,527	9,065	9,225	9,387	9,552
Jindera Parks		5,868	6,001	4,283	4,361	4,440	4,521
Jindera JVG Parks		8,100	8,590	8,732	8,928	9,129	9,336
Morven Parks		1,222	1,244	1,264	1,294	1,324	1,355
Walbundrie Parks		32	30	30	31	32	33
Walla Walla Parks		4,968	5,014	5,086	5,184	5,284	5,385
Woomargama Parks		350	361	369	378	387	396
<b>Total Parks Other Operating Expenditure</b>		81,770	81,799	75,587	77,078	78,594	80,148
<b>Depreciation</b>		143,500	143,500	130,834	134,105	137,458	140,894
<b>Total Parks Expenditure</b>		572,450	572,479	559,799	573,650	587,848	602,411

Function: Recreation & Culture		Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
Capital Expenditure		25,000	142,941	90,000	120,000	170,000	180,000
Transfers (to) / From Reserves							
Uncompleted Works	0	57,749	0	0	0	0	0
Unexpended Grants	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0
Section 94 Contributions	0	(682)	0	0	0	0	0
Transfers (to) / From Reserves	0	57,067	0	0	0	0	0
Summary : Parks & Gardens							
Total Operating Revenue	0	60,192	0	0	0	0	0
Total Operating Expenditure	572,450	572,479	559,799	573,650	587,848	602,411	
Net Surplus/ (Deficit) from Operating	(572,450)	(512,287)	(559,799)	(573,650)	(587,848)	(602,411)	
Capital Revenue	0	682	0	0	0	0	0
Capital Expenditure	25,000	142,941	90,000	120,000	170,000	180,000	
Net Surplus/ (Deficit) from Capital	(25,000)	(142,259)	(90,000)	(120,000)	(170,000)	(180,000)	
Add Back: Depreciation Contra	143,500	143,500	130,834	134,105	137,458	140,894	
Loan Funds Raised	0	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	57,067	0	0	0	0	0
Net Result : Parks & Gardens	(453,950)	(453,979)	(518,965)	(559,545)	(620,390)	(641,517)	

Function: Recreation & Culture		Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Other Cultural Services</b>							
<b>Operating Revenue</b>							
Heritage Grants		0	0	0	0	0	0
<b>Total Operating Revenue</b>		0	0	0	0	0	0
<b>Operating Expenditure</b>							
Heritage Grant Expenditure		0	0	0	0	0	0
<b>Total Operating Expenditure</b>		0	0	0	0	0	0
<b>Capital Expenditure</b>		0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>							
Uncompleted Works		0	0	0	0	0	0
Unexpended Grant - RLCIP		0	0	0	0	0	0
Unexpended Grant - Morven Fishing Club		0	0	0	0	0	0
Reserves		0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>		0	0	0	0	0	0
<b>Summary : Other Cultural Services</b>							
Total Operating Revenue		0	0	0	0	0	0
Total Operating Expenditure		0	0	0	0	0	0
<b>Net Surplus/ (Deficit) from Operating</b>		0	0	0	0	0	0
Capital Revenue		0	0	0	0	0	0
Capital Expenditure		0	0	0	0	0	0
<b>Net Surplus/ (Deficit) from Capital</b>		0	0	0	0	0	0
Add Back: Depreciation Contra		0	0	0	0	0	0
Loan Funds Raised		0	0	0	0	0	0
Proceeds on Sale of Assets		0	0	0	0	0	0
Loan Repayments		0	0	0	0	0	0
Net Transfer (to) / from Reserves		0	0	0	0	0	0
<b>Net Result : Other Cultural Services</b>		0	0	0	0	0	0
<b>Summary : Recreation &amp; Culture</b>							
Total Operating Revenue		231,625	293,707	244,951	251,812	256,368	261,005
Total Operating Expenditure		4,083,238	4,267,063	4,291,863	4,376,545	4,481,600	4,589,351
<b>Net Surplus/ (Deficit) from Operating</b>		(3,851,613)	(3,973,356)	(4,046,912)	(4,124,733)	(4,225,232)	(4,328,346)
Capital Revenue		2,500	5,262,789	1,409,696	0	0	3,000,000
Capital Expenditure		247,700	6,218,068	1,681,696	590,000	252,000	3,955,000
<b>Net Surplus/ (Deficit) from Capital</b>		(245,200)	(955,279)	(272,000)	(590,000)	(252,000)	(955,000)
Add Back: Depreciation Contra		1,760,258	1,760,258	1,805,854	1,851,001	1,897,277	1,944,709
Loan Funds Raised		0	0	0	0	0	0
Proceeds on Sale of Assets		0	0	0	0	0	0
Loan Repayments		59,223	59,223	61,225	63,296	65,437	67,650
Net Transfer (to) / from Reserves		0	750,627	0	270,000	0	600,000
<b>Net Result : Recreation &amp; Culture</b>		(2,395,778)	(2,476,973)	(2,574,283)	(2,657,028)	(2,645,392)	(2,806,287)

Function: Manufacturing, Mining & Construction	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Building Control</b>						
<b>Operating Revenue</b>						
User Fees & Charges	132,633	132,633	173,030	176,491	180,021	183,621
Other Revenue						
<b>Total Operating Revenue</b>	<b>132,633</b>	<b>132,633</b>	<b>173,030</b>	<b>176,491</b>	<b>180,021</b>	<b>183,621</b>
<b>Capital Revenue</b>						
Capital Grants						
Capital Contributions						
<b>Total Capital Revenue</b>						
<b>Operating Expenses</b>						
Administration Expenditure	367,114	367,114	388,557	405,052	417,038	429,380
Staff Training	5,000	5,000	5,100	5,000	5,100	5,202
Subscriptions	5,100	5,100	5,176	5,280	5,386	5,494
<b>Total Operating Expenses</b>	<b>377,214</b>	<b>377,214</b>	<b>398,833</b>	<b>415,332</b>	<b>427,524</b>	<b>440,076</b>
<b>Capital Expenditure</b>		40,000	40,000	40,000		
Proceeds on Sale of Assets		10,000	10,000	10,000		
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works		30,000				
Unexpended Grants						
Reserves						
<b>Transfers (to) / From Reserves</b>		30,000				
<b>Summary : Building Control</b>						
Total Operating Revenue	132,633	132,633	173,030	176,491	180,021	183,621
Total Operating Expenditure	377,214	377,214	398,833	415,332	427,524	440,076
<b>Net Surplus/ (Deficit) from Operating</b>	<b>(244,581)</b>	<b>(244,581)</b>	<b>(225,803)</b>	<b>(238,841)</b>	<b>(247,503)</b>	<b>(256,455)</b>
Capital Revenue						
Capital Expenditure		40,000	40,000	40,000		
<b>Net Surplus/ (Deficit) from Capital</b>		<b>(40,000)</b>	<b>(40,000)</b>	<b>(40,000)</b>		
Depreciation Contra						
Loan Funds Raised						
Proceeds on Sale of Assets		10,000	10,000	10,000		
Loan Repayments						
Net Transfer (to) / from Reserves		30,000				
<b>Net Result : Building Control</b>	<b>(244,581)</b>	<b>(244,581)</b>	<b>(255,803)</b>	<b>(268,841)</b>	<b>(247,503)</b>	<b>(256,455)</b>

Function: Manufacturing, Mining & Construction	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Quarries &amp; Pits</b>						
<b>Operating Revenue</b>						
User Fees & Charges						
<b>Total Operating Revenue</b>						
<b>Capital Revenue</b>						
Capital Grants & Contributions						
Capital Grants						
Capital Contributions						
<b>Capital Grants &amp; Contributions Total</b>						
<b>Total Capital Revenue</b>						
<b>Operating Expenses</b>						
Remediation Expenses		2,585				
Depreciation	3,140	3,140	3,218	3,298	3,380	3,465
Oncost Recoveries	(50,000)	(54,030)	(50,000)	(50,000)	(50,000)	(50,000)
<b>Operating Expenses Total</b>	(46,860)	(48,305)	(46,782)	(46,702)	(46,620)	(46,535)
<b>Total Operating Expenses</b>	(46,860)	(48,305)	(46,782)	(46,702)	(46,620)	(46,535)
<b>Capital Expenditure</b>						
Refer: Capital Expenditure Page						
<b>Total Capital Expenditure</b>						
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works						
Unexpended Grants						
Quarry Rehabilitation Reserve	(50,000)	(51,445)	(50,000)	(50,000)	(50,000)	(50,000)
<b>Transfers (to) / From Reserves</b>	(50,000)	(51,445)	(50,000)	(50,000)	(50,000)	(50,000)
<b>Summary : Quarries &amp; Pits</b>						
Total Operating Revenue	0	0				
Total Operating Expenditure	-46,860	-48,305	(46,782)	(46,702)	(46,620)	(46,535)
<b>Net Surplus/ (Deficit) from Operating</b>	46,860	48,305	46,782	46,702	46,620	46,535
Capital Revenue	0	0				
Capital Expenditure	0	0				
<b>Net Surplus/ (Deficit) from Capital</b>	0	0				
Depreciation Contra	3,140	3,140	3,218	3,298	3,380	3,465
Loan Funds Raised	0	0				
Proceeds on Sale of Assets	0	0				
Loan Repayments	0	0				
Net Transfer (to) / from Reserves	-50,000	-51,445	(50,000)	(50,000)	(50,000)	(50,000)
<b>Net Result : Quarries &amp; Pits</b>	0	0				
<b>Summary : Manufacturing, Mining &amp; Building</b>						
Total Operating Revenue	132633	132633	173,030	176,491	180,021	183,621
Total Operating Expenditure	330354	328909	352,051	368,630	380,904	393,541
<b>Net Surplus/ (Deficit) from Operating</b>	-197721	-196276	(179,021)	(192,139)	(200,883)	(209,920)
Capital Revenue	0	0				
Capital Expenditure	0	40000	40,000	40,000		
<b>Net Surplus/ (Deficit) from Capital</b>	0	-40000	(40,000)	(40,000)		
Depreciation Contra	3140	3140	3,218	3,298	3,380	3,465
Loan Funds Raised	0	0				
Proceeds on Sale of Assets	0	10000	10,000	10,000		
Loan Repayments	0	0				
Net Transfer (to) / from Reserves	-50000	-21445	(50,000)	(50,000)	(50,000)	(50,000)
<b>Net Result : Manufacturing, Mining &amp; Building</b>	(244,581)	(244,581)	(255,803)	(268,841)	(247,503)	(256,455)

Function: Transport & Communication	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Operating Revenue</b>						
FAG Grant - Roads Component	2,186,189	2,241,640	2,286,473	2,332,202	2,378,846	2,426,423
Urban Roads - Roads to Recovery	0	0	0	0	0	0
Sealed Rural Roads - Roads to Recovery	1,550,000	1,550,000	1,000,000	900,000	1,000,000	1,000,000
Sealed Rural Roads - State Government Interest Subsidy	30,866	18,566	18,000	30,866	26,905	22,905
Sealed Regional Roads - Block Grant	2,026,239	2,026,239	2,810,000	2,810,000	2,810,000	2,810,000
Unsealed Rural Roads - Roads to Recovery	0	0	0	0	0	0
Natural Disaster Recovery Grants	0	0	0	0	0	0
Ancillary Roadworks - Rural Addressing	0	0	0	0	0	0
PAMPS Funding	40,000	40,000	40,000	40,000	40,000	40,000
Aerodromes	0	659	0	0	0	0
State Roads RMCC Works - Maintenance	600,000	730,000	750,000	765,000	780,300	795,906
State Roads RMCC Works - Ordered Works	1,200,000	1,800,000	1,960,000	1,999,200	2,039,184	2,079,968
Roads Safety Officer - Operating Grants	7,283	7,283	7,392	7,540	7,691	7,845
Roads Safety Officer - Contributions by Councils	102,704	102,704	52,122	53,164	54,227	55,312
<b>Total Operating Revenue</b>	<b>7,743,281</b>	<b>8,517,091</b>	<b>8,923,987</b>	<b>8,937,972</b>	<b>9,137,153</b>	<b>9,238,359</b>
<b>Capital Revenue</b>						
Urban Roads - Contribution to Works	0	0	0	0	0	0
Sealed Rural Roads - Grants & Contributions	3,190,000	5,237,003	0	0	0	0
Sealed Rural Roads - Contribution to Works (Boral)	0	0	0	0	0	0
Sealed Regional Roads - Block Grant	463,000	463,000	0	0	0	0
Sealed Regional Roads - Regional Repair Contribution	463,000	463,000	0	0	0	0
Sealed Regional Roads - Other Funded Projects	1,606,000	1,606,000	0	0	0	0
Sam McPaul Memorial	0	11,666	0	0	0	0
Kerb & Gutter Contributions	0	0	0	20,000	8,000	8,000
Footpath Contributions	16,000	68,914	24,000	16,000	16,000	16,000
Bus Shelters	0	0	0	0	0	0
Bridges	0	250,000	0	0	0	0
Section 94 Contributions	0	(68,583)	0	0	0	0
<b>Total Capital Revenue</b>	<b>5,738,000</b>	<b>8,031,000</b>	<b>24,000</b>	<b>36,000</b>	<b>24,000</b>	<b>24,000</b>
<b>Operating Expenditure</b>						
Urban Roads - Roads Maintenance	450,604	240,604	210,000	215,450	221,047	226,793
Urban Roads - Tree Maintenance	252,335	462,335	500,000	512,000	524,300	536,908
Sealed Rural Roads - Road Maintenance	800,000	800,000	764,975	783,366	802,217	821,541
Unsealed Rural Roads - Road Maintenance	1,154,289	1,154,289	1,221,603	1,247,830	1,274,626	1,302,004
Sealed Regional Roads - Road Maintenance	826,239	916,726	750,000	750,000	750,000	750,000
Natural Disaster Recovery Expenditure	0	0	0	0	0	0
State Roads RMCC Works - Maintenance	600,000	730,000	750,000	765,000	780,300	795,906
State Roads RMCC Works - Ordered Works	1,200,000	1,800,000	1,960,000	1,999,200	2,039,184	2,079,968
Kerb & Gutter Maintenance	51,000	51,000	51,765	53,318	54,918	56,566
Footpath Maintenance	51,000	51,000	51,765	53,059	54,387	55,750
Bus Shelters Maintenance	500	500	0	0	0	0
Bridges & Culverts Maintenance	150,000	100,000	100,000	150,000	153,000	156,060
Aerodromes Maintenance	17,774	17,708	18,041	18,422	18,811	19,209
Aerodromes - Other Expenditure	4,525	5,250	5,290	5,398	5,508	5,621
Ancillary Roadworks - Rural Addressing	0	0	0	0	0	0
Ancillary Roadworks - Other	0	0	0	0	0	0
PAMPS Project Expenditure	80,000	280,000	80,000	80,000	80,000	80,000
Road Safety Officer - Administration	113,115	113,115	61,887	63,662	65,488	67,367
Road Safety Officer - Council Contribution	23,823	23,823	24,180	24,664	25,157	25,660
Road Safety Officer - Programs	7,283	7,283	7,392	7,540	7,691	7,845
Loan Interest	98,169	98,169	80,687	62,282	43,105	27,489
Depreciation	5,009,399	5,009,399	5,102,692	5,230,260	5,361,017	5,495,043
<b>Total Operating Expenditure</b>	<b>10,890,055</b>	<b>11,861,201</b>	<b>11,740,277</b>	<b>12,021,451</b>	<b>12,260,756</b>	<b>12,509,730</b>



Function: Transport & Communication	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Capital Expenditure</b>						
Urban Roads	280,000	939,369	530,000	480,000	480,000	480,000
Sealed Rural Roads	4,490,000	6,968,815	1,000,000	1,000,000	1,000,000	1,000,000
Unsealed Rural Roads	2,933,000	3,845,709	2,640,000	2,590,000	2,740,000	2,790,000
Regional Roads	3,732,000	3,732,000	2,060,000	2,060,000	2,060,000	2,060,000
Kerb & Gutter	0	0	0	100,000	40,000	40,000
Footpaths	40,000	173,947	60,000	40,000	40,000	40,000
Bridges & Culverts	130,000	430,000	130,000	0	150,000	150,000
Bus Shelters	5,000	15,000	5,000	5,000	5,000	5,000
Aerodromes	30,000	30,000	0	0	0	0
Ancillary Roadworks	50,000	178,266	50,000	50,000	50,000	50,000
PAMPS	0	0	0	0	0	0
Road Safety Officer	0	0	0	0	0	0
<b>Total Capital Expenditure</b>	<b>11,690,000</b>	<b>16,313,106</b>	<b>6,475,000</b>	<b>6,325,000</b>	<b>6,565,000</b>	<b>6,615,000</b>
<b>Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Loan Repayments</b>	<b>328,324</b>	<b>328,324</b>	<b>387,150</b>	<b>401,966</b>	<b>414,169</b>	<b>188,003</b>
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	2,661,536	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Reserves	0	(2,816)	230,000	0	0	0
S94 Contributions	100,000	100,000	0	0	0	0
<b>Transfers (to) / From Reserves</b>	<b>100,000</b>	<b>2,758,720</b>	<b>230,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Summary : Transport &amp; Communications</b>						
Total Operating Revenue	7,743,281	8,517,091	8,923,987	8,937,972	9,137,153	9,238,359
Total Operating Expenditure	10,890,055	11,861,201	11,740,277	12,021,451	12,260,756	12,509,730
<b>Net Surplus/ (Deficit) from Operating</b>	<b>(3,146,774)</b>	<b>(3,344,110)</b>	<b>(2,816,290)</b>	<b>(3,083,479)</b>	<b>(3,123,603)</b>	<b>(3,271,371)</b>
Capital Revenue	5,738,000	8,031,000	24,000	36,000	24,000	24,000
Capital Expenditure	11,690,000	16,313,106	6,475,000	6,325,000	6,565,000	6,615,000
<b>Net Surplus/ (Deficit) from Capital</b>	<b>(5,952,000)</b>	<b>(8,282,106)</b>	<b>(6,451,000)</b>	<b>(6,289,000)</b>	<b>(6,541,000)</b>	<b>(6,591,000)</b>
Add Back: Depreciation Contra	5,009,399	5,009,399	5,102,692	5,230,260	5,361,017	5,495,043
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	328,324	328,324	387,150	401,966	414,169	188,003
Net Transfer (to) / from Reserves	100,000	2,758,720	230,000	0	0	0
<b>Net Result : Transport &amp; Communications</b>	<b>(4,317,699)</b>	<b>(4,186,421)</b>	<b>(4,321,748)</b>	<b>(4,544,185)</b>	<b>(4,717,755)</b>	<b>(4,555,331)</b>

Function: Economic Affairs	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Jindera Medical Centre</b>						
<b>Operating Revenue</b>						
User Fees & Charges	26,661	19,885	20,258	20,663	21,076	21,498
<b>Total Operating Revenue</b>	26,661	19,885	20,258	20,663	21,076	21,498
<b>Expenditure</b>						
Maintenance	4,023	2,023	3,919	3,820	3,712	3,595
Operating Expenditure	18,295	19,361	12,020	12,238	12,462	12,690
Depreciation	14,000	14,000	10,307	10,565	10,829	11,100
<b>Total Operating Expenditure</b>	36,318	35,384	26,246	26,623	27,003	27,385
<b>Capital Expenditure</b>	0	0	10,000	0	10,000	0
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	0	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Jindera Medical Centre Reserves	(4,343)	1,499	5,681	(4,605)	5,098	(5,213)
<b>Transfers (to) / From Reserves</b>	(4,343)	1,499	5,681	(4,605)	5,098	(5,213)
<b>Summary : Jindera Medical Centre</b>						
Total Operating Revenue	26,661	19,885	20,258	20,663	21,076	21,498
Total Operating Expenditure	36,318	35,384	26,246	26,623	27,003	27,385
<b>Net Surplus/ (Deficit) from Operating</b>	(9,657)	(15,499)	(5,988)	(5,960)	(5,927)	(5,887)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	10,000	0	10,000	0
<b>Net Surplus/ (Deficit) from Capital</b>	0	0	(10,000)	0	(10,000)	0
Depreciation Contra	14,000	14,000	10,307	10,565	10,829	11,100
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	(4,343)	1,499	5,681	(4,605)	5,098	(5,213)
<b>Net Result : Jindera Medical Centre</b>	0	0	0	0	0	0

Function: Economic Affairs		Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Caravan Parks</b>							
<b>Operating Revenue</b>							
Culcairn Caravan Park Fees		56,970	26,970	47,000	55,440	56,549	57,680
Holbrook Caravan Park Fees		0	0	0	0	0	0
<b>Total Operating Revenue</b>		56,970	26,970	47,000	55,440	56,549	57,680
<b>Operating Expenditure</b>							
Culcairn Caravan Park - Maintenance		15,313	15,313	8,162	8,351	8,545	8,743
Culcairn Caravan Park - Operations		42,756	40,447	37,719	38,389	39,073	39,770
Holbrook Caravan Park - Maintenance		0	0	0	0	0	0
Holbrook Caravan Park - Operations		0	0	0	0	0	0
Depreciation		25,917	25,917	19,799	20,294	20,801	21,321
<b>Total Caravan Park Expenditure</b>		83,986	81,677	65,680	67,034	68,419	69,834
<b>Capital Expenditure</b>		0	50,000	0	0	0	0
<b>Transfers (to) / From Reserves</b>							
Uncompleted Works		0	50,000	0	0	0	0
Unexpended Grants		0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>		0	50,000	0	0	0	0
<b>Summary : Caravan Parks</b>							
Total Operating Revenue		56,970	26,970	47,000	55,440	56,549	57,680
Total Operating Expenditure		83,986	81,677	65,680	67,034	68,419	69,834
<b>Net Surplus/ (Deficit) from Operating</b>		(27,016)	(54,707)	(18,680)	(11,594)	(11,870)	(12,154)
Capital Revenue		0	0	0	0	0	0
Capital Expenditure		0	50,000	0	0	0	0
<b>Net Surplus/ (Deficit) from Capital</b>		0	(50,000)	0	0	0	0
Depreciation Contra		25,917	25,917	19,799	20,294	20,801	21,321
Loan Funds Raised		0	0	0	0	0	0
Proceeds on Sale of Assets		0	0	0	0	0	0
Loan Repayments		0	0	0	0	0	0
Net Transfer (to) / from Reserves		0	50,000	0	0	0	0
<b>Net Result : Caravan Parks</b>		(1,099)	(28,790)	1,119	8,700	8,931	9,167

Function: Economic Affairs	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Tourism Operations</b>						
<b>Operating Revenue</b>						
Grants & Subsidies Recurrent	0	65,000	0	0	0	0
Operating Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
<b>Total Operating Revenue</b>	0	65,000	0	0	0	0
<b>Operating Expenditure</b>						
Tourism Initiatives	31,960	31,960	27,958	28,517	29,087	29,669
Programs & Events	13,000	78,000	13,000	13,260	13,525	13,796
<b>Total Operating Expenditure</b>	44,960	109,960	40,958	41,777	42,612	43,465
<b>Capital Expenditure</b>	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>						
Uncompleted Works	0	0	0	0	0	0
Unexpended Grants - Stream 1121 Marketing Henty Machinery Field Days	0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>	0	0	0	0	0	0
<b>Summary : Tourism Operations</b>						
Total Operating Revenue	0	65,000	0	0	0	0
Total Operating Expenditure	44,960	109,960	40,958	41,777	42,612	43,465
<b>Net Surplus/ (Deficit) from Operating</b>	(44,960)	(44,960)	(40,958)	(41,777)	(42,612)	(43,465)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
<b>Net Surplus/ (Deficit) from Capital</b>	0	0	0	0	0	0
Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0.00	0.00	0	0	0	0
<b>Net Result : Tourism Operations</b>	(44,960)	(44,960)	(40,958)	(41,777)	(42,612)	(43,465)

Function: Economic Affairs	Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
Visitor Information Centre and Submarine Museum						
Operating Revenue						
Admission Fees	22,000	22,000	16,000	22,000	22,440	22,889
Tourism Sales and Other Revenue	8,543	8,543	8,493	8,543	8,593	8,645
Grants & Subsidies Recurrent	0	0	0	0	0	0
Total Operating Revenue	30,543	30,543	24,493	30,543	31,033	31,534
Operating Expenditure						
Administration Salaries & Wages	128,525	128,525	141,930	146,188	150,574	155,091
Goods for Resale	5,000	5,000	5,000	5,000	5,000	5,000
Maintenance Expenditure	2,097	2,097	2,134	2,187	2,242	2,298
Operating Expenditure	20,903	34,513	21,955	22,442	24,544	23,458
Submarine Museum Committee Expenditure	5,500	5,500	5,000	5,100	5,202	5,306
Depreciation	31,560	31,560	30,690	31,457	32,243	33,049
Total Operating Expenditure	193,585	207,195	206,709	212,374	219,805	224,202
Capital Expenditure	0	0	0	0	0	0
Transfers (to) / From Reserves						
Uncompleted Works	0	0	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Reserves	0	13,401	0	0	0	0
Transfers (to) / From Reserves	0	13,401	0	0	0	0
Summary : Visitor Information Centre and Submarine Museum						
Total Operating Revenue	30,543	30,543	24,493	30,543	31,033	31,534
Total Operating Expenditure	193,585	207,195	206,709	212,374	219,805	224,202
Net Surplus/ (Deficit) from Operating	(163,042)	(176,652)	(182,216)	(181,831)	(188,772)	(192,668)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	0
Depreciation Contra	31,560	31,560	30,690	31,457	32,243	33,049
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	13,401	0	0	0	0
Net Result : Visitor Information Centre and Submarine Museum	(131,482)	(131,691)	(151,526)	(150,374)	(156,529)	(159,619)

Function: Economic Affairs		Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Economic Development</b>							
<b>Operating Revenue</b>							
User Fees & Charges	0	0	0	0	0	0	0
Grants & Subsidies	0	22,000	0	0	0	0	0
Other Revenue	0	0	0	0	0	0	0
<b>Total Operating Revenue</b>	0	22,000	0	0	0	0	0
<b>Operating Expenditure</b>							
Administration Expenditure - Salaries & Wages	85,110	85,110	87,010	89,620	92,309	95,078	
Administration Expenditure - Other	3,000	3,000	3,000	3,000	3,000	3,000	
Subscriptions	19,380	19,380	19,671	20,064	20,465	20,874	
Programs & Events	25,000	47,000	25,000	25,000	25,000	25,000	
<b>Total Operating Expenditure</b>	132,490	154,490	134,681	137,684	140,774	143,952	
<b>Capital Expenditure</b>		0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>							
Uncompleted Works	0	0	0	0	0	0	0
Growing Local Economies Grant	0	0	0	0	0	0	0
Small Business Promotion Grant	0	0	0	0	0	0	0
Holbrook Festival Reserve	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>Summary : Economic Development</b>							
Total Operating Revenue	0	22,000	0	0	0	0	0
Total Operating Expenditure	132,490	154,490	134,681	137,684	140,774	143,952	
<b>Net Surplus/ (Deficit) from Operating</b>	(132,490)	(132,490)	(134,681)	(137,684)	(140,774)	(143,952)	
Capital Revenue	0	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0	0
<b>Net Surplus/ (Deficit) from Capital</b>	0	0	0	0	0	0	0
Depreciation Contra	0	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0	0	0	0
<b>Net Result : Economic Development</b>	(132,490)	(132,490)	(134,681)	(137,684)	(140,774)	(143,952)	

Function: Economic Affairs		Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Community Development Grants and Projects</b>							
<b>Operating Revenue</b>							
Mental Health Drug & Alcohol Program		0	0	0	0	0	0
<b>Total Operating Revenue</b>		0	0	0	0	0	0
<b>Operating Expenditure</b>							
Community Development Grants		0	21,947	0	0	0	0
Community Development Meetings		0	6,783	0	0	0	0
Community Development Projects - Other		15,000	15,000	15,000	15,000	15,000	15,000
Health & Wellbeing Forum		0	0	0	0	0	0
<b>Total Operating Expenditure</b>		15,000	43,730	15,000	15,000	15,000	15,000
<b>Transfers (to) / From Reserves</b>							
Uncompleted Works		0	21,947	0	0	0	0
Unexpended Grants		0	6,783	0	0	0	0
Reserves		0	0	0	0	0	0
<b>Transfers (to) / From Reserves</b>		0	28,730	0	0	0	0
<b>Summary : Community Development Grants and Projects</b>							
Total Operating Revenue		0	0	0	0	0	0
Total Operating Expenditure		15,000	43,730	15,000	15,000	15,000	15,000
<b>Net Surplus/ (Deficit) from Operating</b>		(15,000)	(43,730)	(15,000)	(15,000)	(15,000)	(15,000)
Capital Revenue		0	0	0	0	0	0
Capital Expenditure		0	0	0	0	0	0
<b>Net Surplus/ (Deficit) from Capital</b>		0	0	0	0	0	0
Depreciation Contra		0	0	0	0	0	0
Loan Funds Raised		0	0	0	0	0	0
Proceeds on Sale of Assets		0	0	0	0	0	0
Loan Repayments		0	0	0	0	0	0
Net Transfer (to) / from Reserves		0	28,730	0	0	0	0
<b>Net Result : Community Development Grants and Projects</b>		(15,000)	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)

Function: Economic Affairs		Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Real Estate Rental and Leasing</b>							
<b>Operating Revenue</b>							
Property Leases		71,062	71,043	89,206	89,120	89,029	88,933
<b>Total Operating Revenue</b>		71,062	71,043	89,206	89,120	89,029	88,933
<b>Expenditure</b>							
Property Expenses		50,732	49,262	50,744	51,853	52,988	54,150
Depreciation		15,966	15,966	16,037	16,438	16,849	17,270
Interest on Loans		0	0	31,047	27,988	24,860	21,663
<b>Total Operating Expenditure</b>		66,698	65,228	97,828	96,279	94,697	93,083
<b>Capital Expenditure</b>		2,500,000	2,596,700	0	0	0	0
<b>Loan Funds Raised</b>		1,500,000	1,500,000	0	0	0	0
<b>Loan Principal Repayments</b>		0	0	137,046	140,105	143,233	146,430
<b>Transfers (to) / From Reserves</b>							
Uncompleted Works		0	0	0	0	0	0
Unexpended Grants		0	0	0	0	0	0
Land Development Reserve		1,000,000	1,096,700	152,569	154,099	155,663	157,261
Crown Lands Reserve		(1,504)	(1,504)	(1,074)	(1,096)	(1,118)	(1,140)
<b>Transfers (to) / From Reserves</b>		998,496	1,095,196	151,495	153,003	154,545	156,121
<b>Summary : Real Estate Development</b>							
Total Operating Revenue		71,062	71,043	89,206	89,120	89,029	88,933
Total Operating Expenditure		66,698	65,228	97,828	96,279	94,697	93,083
<b>Net Surplus/ (Deficit) from Operating</b>		4,364	5,815	(8,622)	(7,159)	(5,668)	(4,150)
Capital Revenue		0	0	0	0	0	0
Capital Expenditure		2,500,000	2,596,700	0	0	0	0
<b>Net Surplus/ (Deficit) from Capital</b>		(2,500,000)	(2,596,700)	0	0	0	0
Add Back: Depreciation Contra		15,966	15,966	16,037	16,438	16,849	17,270
Loan Funds Raised		1,500,000	1,500,000	0	0	0	0
Proceeds on Sale of Assets		0	0	0	0	0	0
Loan Repayments		0	0	137,046	140,105	143,233	146,430
Net Transfer (to) / from Reserves		998,496	1,095,196	151,495	153,003	154,545	156,121
<b>Net Result : Real Estate Development</b>		18,826	20,277	21,864	22,177	22,493	22,811
					ERROR	ERROR	ERROR



Function: Economic Affairs		Original Budget 2021/22	Revised Budget as at 31 Dec 2021	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
<b>Private Works</b>							
<b>Operating Revenue</b>							
Private Works Income		200,000	200,000	200,000	204,000	208,080	212,242
<b>Total Operating Revenue</b>		200,000	200,000	200,000	204,000	208,080	212,242
<b>Operating Expenditure</b>							
Private Works Expenditure		190,000	190,000	190,000	193,800	197,676	201,630
<b>Total Operating Expenditure</b>		190,000	190,000	190,000	193,800	197,676	201,630
<b>Summary : Private Works</b>							
Total Operating Revenue		200,000	200,000	200,000	204,000	208,080	212,242
Total Operating Expenditure		190,000	190,000	190,000	193,800	197,676	201,630
<b>Net Surplus/ (Deficit) from Operating</b>		10,000	10,000	10,000	10,200	10,404	10,612
Capital Revenue		0	0	0	0	0	0
Capital Expenditure		0	0	0	0	0	0
<b>Net Surplus/ (Deficit) from Capital</b>		0	0	0	0	0	0
Depreciation Contra		0	0	0	0	0	0
Loan Funds Raised		0	0	0	0	0	0
Proceeds on Sale of Assets		0	0	0	0	0	0
Loan Repayments		0	0	0	0	0	0
Net Transfer (to) / from Reserves		0	0	0	0	0	0
<b>Net Result : Private Works</b>		10,000	10,000	10,000	10,200	10,404	10,612
<b>Summary : Economic Affairs</b>							
Total Operating Revenue		385,236	435,441	380,957	399,766	405,767	411,887
Total Operating Expenditure		763,037	887,664	777,102	790,571	805,986	818,551
<b>Net Surplus/ (Deficit) from Operating</b>		(377,801)	(452,223)	(396,145)	(390,805)	(400,219)	(406,664)
Capital Revenue		0	0	0	0	0	0
Capital Expenditure		2,500,000	2,646,700	10,000	0	10,000	0
<b>Net Surplus/ (Deficit) from Capital</b>		(2,500,000)	(2,646,700)	(10,000)	0	(10,000)	0
Depreciation Contra		87,443	87,443	76,833	78,754	80,722	82,740
Loan Funds Raised		1,500,000	1,500,000	0	0	0	0
Proceeds on Sale of Assets		0	0	0	0	0	0
Loan Repayments		0	0	137,046	140,105	143,233	146,430
Net Transfer (to) / from Reserves		994,153	1,188,826	157,176	148,398	159,643	150,908
<b>Net Result : Economic Affairs</b>		(296,205)	(322,654)	(309,182)	(303,758)	(313,087)	(319,446)