



Greater
Hume
Council

Long Term Financial Plan

**10 Year Financial Plan
for the years
2022/23 to 2031/32
Base Case Scenario**

Greater Hume Council
10 Year Financial Plan
2022/23 to 2031/32
Base Case Scenario

Income Statement - Consolidated

Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
Income from Continuing Operations										
Revenue:										
Rates & Annual Charges	12,722	12,983	13,249	13,521	13,799	14,083	14,372	14,668	14,969	15,277
User Charges & Fees	7,038	7,242	7,411	7,586	7,748	7,915	8,087	8,262	8,442	8,626
Interest & Investment Revenue	183	279	387	458	471	472	473	579	579	580
Other Revenues	761	967	996	991	1,001	1,011	1,021	1,032	1,043	1,060
Grants & Contributions provided for Operating Purposes	12,527	12,750	13,078	13,315	13,724	13,947	14,174	14,406	14,642	14,883
Grants & Contributions provided for Capital Purposes	3,269	4,236	2,474	6,599	224	224	224	224	224	224
Other Income:										
Net gains from the disposal of assets	0	0	0	0	0	0	0	0	0	0
Joint Ventures & Associated Entities	0	0	0	0	0	0	0	0	0	0
Total Income from Continuing Operations	36,500	38,457	37,595	42,470	36,967	37,652	38,351	39,171	39,899	40,650
Expenses from Continuing Operations										
Employee Benefits & On-Costs	12,090	12,489	12,854	13,220	13,546	13,880	14,227	14,573	14,932	15,301
Borrowing Costs	151	123	96	73	59	43	29	20	12	4
Materials & Services	11,075	11,371	11,541	11,673	11,917	12,263	12,506	12,635	12,904	13,224
Depreciation & Amortisation	9,855	10,100	10,321	10,570	10,880	11,148	11,424	11,706	11,996	12,239
Other Expenses	547	558	568	574	586	597	609	621	633	644
Net Losses from the Disposal of Assets	0	0	0	0	0	0	0	0	0	0
Total Expenses from Continuing Operations	33,718	34,641	35,380	36,110	36,988	37,931	38,795	39,555	40,477	41,412
Operating Result from Continuing Operations	2,782	3,816	2,215	6,360	(21)	(279)	(444)	(384)	(578)	(762)
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0	0	0	0
Net Operating Result for the Year	2,782	3,816	2,215	6,360	(21)	(279)	(444)	(384)	(578)	(762)
Net Operating Result before Grants and Contributions provided for Capital Purposes	(487)	(420)	(259)	(239)	(245)	(503)	(668)	(608)	(802)	(986)

Greater Hume Council
10 Year Financial Plan
2022/23 to 2031/32
Base Case Scenario

Income Statement - General Fund

Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
Income from Continuing Operations										
Revenue:										
Rates & Annual Charges	10,509	10,719	10,932	11,149	11,372	11,600	11,830	12,066	12,306	12,551
User Charges & Fees	5,441	5,601	5,724	5,851	5,965	6,082	6,202	6,323	6,449	6,576
Interest & Investment Revenue	133	196	259	292	278	248	216	287	249	211
Other Revenues	749	955	984	978	988	998	1,008	1,018	1,029	1,046
Grants & Contributions provided for Operating Purposes	12,527	12,750	13,078	13,315	13,724	13,947	14,174	14,406	14,642	14,883
Grants & Contributions provided for Capital Purposes	(106)	4,236	2,474	6,599	224	224	224	224	224	224
Other Income:										
Net gains from the disposal of assets	0	0	0	0	0	0	0	0	0	0
Joint Ventures & Associated Entities	0	0	0	0	0	0	0	0	0	0
Total Income from Continuing Operations	29,253	34,457	33,451	38,184	32,551	33,099	33,654	34,324	34,899	35,491
Expenses from Continuing Operations										
Employee Benefits & On-Costs	11,132	11,509	11,849	12,190	12,490	12,798	13,118	13,436	13,767	14,107
Borrowing Costs	151	123	96	73	59	43	29	20	12	4
Materials & Services	9,197	9,502	9,662	9,738	9,984	10,287	10,583	10,584	10,816	11,108
Depreciation & Amortisation	8,798	9,017	9,210	9,432	9,714	9,952	10,198	10,450	10,708	10,919
Other Expenses	547	558	568	574	586	597	609	621	633	644
Net Losses from the Disposal of Assets	0	0	0	0	0	0	0	0	0	0
Total Expenses from Continuing Operations	29,825	30,709	31,385	32,007	32,833	33,677	34,537	35,111	35,936	36,782
Operating Result from Continuing Operations	(572)	3,748	2,066	6,177	(282)	(578)	(883)	(787)	(1,037)	(1,291)
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0	0	0	0
Net Operating Result for the Year	(572)	3,748	2,066	6,177	(282)	(578)	(883)	(787)	(1,037)	(1,291)
Net Operating Result before Grants and Contributions provided for Capital Purposes	(466)	(488)	(408)	(422)	(506)	(802)	(1,107)	(1,011)	(1,261)	(1,515)

Greater Hume Council
10 Year Financial Plan
2022/23 to 2031/32
Base Case Scenario

Income Statement - Water Fund

Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
Income from Continuing Operations										
Revenue:										
Rates & Annual Charges	745	767	790	814	838	863	889	916	943	972
User Charges & Fees	1,361	1,401	1,442	1,485	1,528	1,573	1,620	1,668	1,717	1,768
Interest & Investment Revenue	20	35	57	74	85	98	112	128	145	163
Other Revenues	0	0	0	0	0	0	0	0	0	0
Grants & Contributions provided for Operating Purposes	0	0	0	0	0	0	0	0	0	0
Grants & Contributions provided for Capital Purposes	1,125	0	0	0	0	0	0	0	0	0
Other Income:										
Net gains from the disposal of assets	0	0	0	0	0	0	0	0	0	0
Joint Ventures & Associated Entities	0	0	0	0	0	0	0	0	0	0
Total Income from Continuing Operations	3,251	2,203	2,289	2,373	2,451	2,534	2,621	2,712	2,805	2,903
Expenses from Continuing Operations										
Employee Benefits & On-Costs	498	509	522	535	548	562	576	590	605	620
Borrowing Costs	0	0	0	0	0	0	0	0	0	0
Materials & Services	1,083	1,099	1,106	1,138	1,143	1,163	1,197	1,210	1,233	1,256
Depreciation & Amortisation	446	457	469	480	492	505	517	530	543	557
Other Expenses	0	0	0	0	0	0	0	0	0	0
Net Losses from the Disposal of Assets	0	0	0	0	0	0	0	0	0	0
Total Expenses from Continuing Operations	2,027	2,065	2,097	2,153	2,183	2,230	2,290	2,330	2,381	2,433
Operating Result from Continuing Operations	1,224	138	192	220	268	304	331	382	424	470
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0	0	0	0
Net Operating Result for the Year	1,224	138	192	220	268	304	331	382	424	470
Net Operating Result before Grants and Contributions provided for Capital Purposes	99	138	192	220	268	304	331	382	424	470

Greater Hume Council
10 Year Financial Plan
2022/23 to 2031/32
Base Case Scenario

Income Statement - Sewer Fund

Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
Income from Continuing Operations										
Revenue:										
Rates & Annual Charges	1,468	1,497	1,527	1,558	1,589	1,620	1,653	1,686	1,720	1,754
User Charges & Fees	236	240	245	250	255	260	265	271	276	282
Interest & Investment Revenue	30	48	71	92	108	126	145	164	185	206
Other Revenues	12	12	12	13	13	13	13	14	14	14
Grants & Contributions provided for Operating Purposes	0	0	0	0	0	0	0	0	0	0
Grants & Contributions provided for Capital Purposes	2,250	0	0	0	0	0	0	0	0	0
Other Income:										
Net gains from the disposal of assets	0	0	0	0	0	0	0	0	0	0
Joint Ventures & Associated Entities	0	0	0	0	0	0	0	0	0	0
Total Income from Continuing Operations	3,996	1,797	1,855	1,913	1,965	2,019	2,076	2,135	2,195	2,256
Expenses from Continuing Operations										
Employee Benefits & On-Costs	460	471	483	495	508	520	533	547	560	574
Borrowing Costs	0	0	0	0	0	0	0	0	0	0
Materials & Services	795	770	773	797	790	813	726	841	855	860
Depreciation & Amortisation	611	626	642	658	674	691	709	726	745	763
Other Expenses	0	0	0	0	0	0	0	0	0	0
Net Losses from the Disposal of Assets	0	0	0	0	0	0	0	0	0	0
Total Expenses from Continuing Operations	1,866	1,867	1,898	1,950	1,972	2,024	1,968	2,114	2,160	2,197
Operating Result from Continuing Operations	2,130	(70)	(43)	(37)	(7)	(5)	108	21	35	59
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0	0	0	0
Net Operating Result for the Year	2,130	(70)	(43)	(37)	(7)	(5)	108	21	35	59
Net Operating Result before Grants and Contributions provided for Capital Purposes	(120)	(70)	(43)	(37)	(7)	(5)	108	21	35	59

Greater Hume Council

10 Year Financial Plan

2022/23 to 2031/32

Base Case Scenario

Balance Sheet - Consolidated

Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
ASSETS										
Current Assets										
Cash & Cash Equivalents	2,032	2,566	2,573	1,492	2,179	2,110	1,925	2,010	2,016	2,054
Investments	13,600	12,900	12,900	13,400	13,200	14,300	16,300	17,900	20,100	21,600
Receivables	5,500	5,500	5,500	5,500	5,500	5,500	5,000	5,000	4,500	4,500
Inventories	2,269	2,269	2,269	2,269	2,284	2,288	2,287	2,291	2,291	2,294
Other	20	20	20	21	21	22	22	23	23	23
Total Current Assets	23,421	23,255	23,262	22,682	23,184	24,220	25,534	27,224	28,930	30,471
Non-Current Assets										
Non Current Investments	0	0	0	0	0	0	0	0	0	0
Receivables	0	0	0	0	0	0	0	0	0	0
Inventories	0	0	0	0	0	0	0	0	0	0
Infrastructure, Property, Plant & Equipment	676,496	680,732	683,186	690,629	691,870	691,025	689,856	688,380	686,752	685,201
Investments Accounted for using the equity method	0	0	0	0	0	0	0	0	0	0
Investment Property	0	0	0	0	0	0	0	0	0	0
Intangible Assets	46	8	0	0	0	0	0	0	0	0
Right of Use Asset	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Non-Current Assets	676,542	680,740	683,186	690,629	691,870	691,025	689,856	688,380	686,752	685,201
TOTAL ASSETS	699,963	703,995	706,448	713,311	715,054	715,245	715,390	715,604	715,682	715,672
LIABILITIES										
Current Liabilities										
Bank Overdraft	0	0	0	0	0	0	0	0	0	0
Payables	3,261	3,261	3,261	3,261	3,261	3,261	3,261	3,261	3,261	3,261
Contract Liabilities	200	200	200	200	200	200	200	200	200	200
Lease Liabilities	200	200	200	200	200	200	200	200	200	200
Borrowings	680	676	429	486	500	400	411	373	298	10
Provisions	3,016	3,016	3,016	3,016	3,016	3,016	3,016	3,016	3,016	3,016
Total Current Liabilities	7,357	7,353	7,106	7,163	7,177	7,077	7,088	7,050	6,975	6,687
Non-Current Liabilities										
Payables	725	725	725	725	725	725	725	725	725	725
Borrowings	3,329	2,653	2,224	1,738	2,537	2,137	1,726	1,353	1,055	1,045
Lease Liabilities	200	200	200	200	200	200	200	200	200	200
Employee Benefit Provisions	559	559	559	559	559	559	559	559	559	559
Provisions	5,152	5,152	5,152	5,152	5,152	5,152	5,152	5,152	5,152	5,152
Total Non-Current Liabilities	9,965	9,289	8,860	8,374	9,173	8,773	8,362	7,989	7,691	7,681
TOTAL LIABILITIES	17,322	16,642	15,966	15,537	16,350	15,850	15,450	15,039	14,666	14,368
Net Assets	682,641	687,353	690,482	697,774	698,704	699,395	699,940	700,565	701,016	701,304

Greater Hume Council**10 Year Financial Plan**

2022/23 to 2031/32

Base Case Scenario

Balance Sheet - Consolidated**Projected Years**

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
EQUITY										
Retained Earnings	302,204	306,020	308,235	314,595	314,574	314,295	313,851	313,467	312,889	312,127
Revaluation Reserves	380,437	381,333	382,247	383,179	384,130	385,100	386,089	387,098	388,127	389,177
Council Equity Interest	682,641	687,353	690,482	697,774	698,704	699,395	699,940	700,565	701,016	701,304
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-
Total Equity	682,641	687,353	690,482	697,774	698,704	699,395	699,940	700,565	701,016	701,304

Greater Hume Council

10 Year Financial Plan

2022/23 to 2031/32

Base Case Scenario

Balance Sheet - General Fund

Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
ASSETS										
Current Assets										
Cash & Cash Equivalents	57	1,245	1,268	1,064	1,682	1,429	1,633	1,605	1,852	1,928
Investments	8,600	6,900	6,900	6,700	5,300	5,300	5,500	5,700	6,100	5,900
Receivables	4,625	4,625	4,625	4,625	4,625	4,625	4,125	4,125	3,625	3,625
Inventories	2,269	2,269	2,269	2,269	2,284	2,288	2,287	2,291	2,291	2,294
Other	20	20	20	21	21	22	22	23	23	23
Total Current Assets	15,571	15,059	15,082	14,679	13,912	13,664	13,567	13,744	13,891	13,770
Non-Current Assets										
Non Current Investments	0	0	0	0	0	0	0	0	0	0
Receivables	0	0	0	0	0	0	0	0	0	0
Inventories	0	0	0	0	0	0	0	0	0	0
Infrastructure, Property, Plant & Equipment	613,589	617,242	616,420	619,268	620,655	619,934	618,976	617,749	616,360	615,080
Investments Accounted for using the equity method	0	0	0	0	0	0	0	0	0	0
Investment Property	0	0	0	0	0	0	0	0	0	0
Intangible Assets	46	8	0	0	0	0	0	0	0	0
Right of Use Asset	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Non-Current Assets	613,635	617,250	616,420	619,268	620,655	619,934	618,976	617,749	616,360	615,080
TOTAL ASSETS	629,206	632,309	631,502	633,947	634,567	633,598	632,543	631,493	630,251	628,850
LIABILITIES										
Current Liabilities										
Bank Overdraft	0	0	0	0	0	0	0	0	0	0
Payables	3,061	3,061	3,061	3,061	3,061	3,061	3,061	3,061	3,061	3,061
Contract Liabilities	200	200	200	200	200	200	200	200	200	200
Lease Liabilities	200	200	200	200	200	200	200	200	200	200
Borrowings	680	676	429	486	500	400	411	373	298	10
Provisions	3,016	3,016	3,016	3,016	3,016	3,016	3,016	3,016	3,016	3,016
Total Current Liabilities	7,157	7,153	6,906	6,963	6,977	6,877	6,888	6,850	6,775	6,487
Non-Current Liabilities										
Payables	725	725	725	725	725	725	725	725	725	725
Borrowings	3,329	2,653	2,224	1,738	2,537	2,137	1,726	1,353	1,055	1,045
Lease Liabilities	200	200	200	200	200	200	200	200	200	200
Employee Benefit Provisions	559	559	559	559	559	559	559	559	559	559
Provisions	5,152	5,152	5,152	5,152	5,152	5,152	5,152	5,152	5,152	5,152
Total Non-Current Liabilities	9,965	9,289	8,860	8,374	9,173	8,773	8,362	7,989	7,691	7,681
TOTAL LIABILITIES	17,122	16,442	15,766	15,337	16,150	15,650	15,250	14,839	14,466	14,168
Net Assets	612,084	615,867	615,736	618,610	618,417	617,948	617,293	616,654	615,785	614,682

Greater Hume Council**10 Year Financial Plan**

2022/23 to 2031/32

Base Case Scenario

Balance Sheet - General Fund**Projected Years**

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
EQUITY										
Retained Earnings	269,551	273,299	273,115	275,917	275,635	275,057	274,274	273,487	272,450	271,159
Revaluation Reserves	342,533	342,568	342,621	342,692	342,782	342,891	343,019	343,167	343,335	343,524
Council Equity Interest	612,084	615,867	615,736	618,609	618,417	617,948	617,293	616,654	615,785	614,683
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-
Total Equity	612,084	615,867	615,736	618,609	618,417	617,948	617,293	616,654	615,785	614,683

Greater Hume Council

10 Year Financial Plan

2022/23 to 2031/32

Base Case Scenario

Balance Sheet - Water Fund

Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
ASSETS										
Current Assets										
Cash & Cash Equivalents	990	399	887	333	491	640	208	228	105	42
Investments	1,000	2,000	2,000	3,000	3,500	4,000	5,200	6,000	7,000	8,000
Receivables	520	520	520	520	520	520	520	520	520	520
Inventories	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Current Assets	2,510	2,919	3,407	3,853	4,511	5,160	5,928	6,748	7,625	8,562
Non-Current Assets										
Non Current Investments	0	0	0	0	0	0	0	0	0	0
Receivables	0	0	0	0	0	0	0	0	0	0
Inventories	0	0	0	0	0	0	0	0	0	0
Infrastructure, Property, Plant & Equipment	24,353	24,447	24,518	24,660	24,640	24,665	24,598	24,529	24,444	24,344
Investments Accounted for using the equity method	0	0	0	0	0	0	0	0	0	0
Investment Property	0	0	0	0	0	0	0	0	0	0
Intangible Assets	0	0	0	0	0	0	0	0	0	0
Right of Use Asset	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Non-Current Assets	24,353	24,447	24,518	24,660	24,640	24,665	24,598	24,529	24,444	24,344
TOTAL ASSETS	26,863	27,366	27,925	28,513	29,151	29,825	30,526	31,277	32,069	32,906
LIABILITIES										
Current Liabilities										
Bank Overdraft	0	0	0	0	0	0	0	0	0	0
Payables	200	200	200	200	200	200	200	200	200	200
Contract Liabilities	0	0	0	0	0	0	0	0	0	0
Lease Liabilities	0	0	0	0	0	0	0	0	0	0
Borrowings	0	0	0	0	0	0	0	0	0	0
Provisions	0	0	0	0	0	0	0	0	0	0
Total Current Liabilities	200	200	200	200	200	200	200	200	200	200
Non-Current Liabilities										
Payables	0	0	0	0	0	0	0	0	0	0
Borrowings	0	0	0	0	0	0	0	0	0	0
Lease Liabilities	0	0	0	0	0	0	0	0	0	0
Employee Benefit Provisions	0	0	0	0	0	0	0	0	0	0
Provisions	0	0	0	0	0	0	0	0	0	0
Total Non-Current Liabilities	0	0	0	0	0	0	0	0	0	0
TOTAL LIABILITIES	200	200	200	200	200	200	200	200	200	200
Net Assets	26,663	27,166	27,725	28,313	28,951	29,625	30,326	31,077	31,869	32,706

Greater Hume Council

10 Year Financial Plan

2022/23 to 2031/32

Base Case Scenario

Balance Sheet - Water Fund

Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
EQUITY										
Retained Earnings	12,846	12,984	13,176	13,396	13,664	13,968	14,299	14,681	15,105	15,575
Revaluation Reserves	13,817	14,182	14,549	14,917	15,287	15,657	16,027	16,396	16,764	17,131
Council Equity Interest	26,663	27,166	27,725	28,313	28,951	29,625	30,326	31,077	31,869	32,706
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-
Total Equity	26,663	27,166	27,725	28,313	28,951	29,625	30,326	31,077	31,869	32,706

Greater Hume Council
10 Year Financial Plan
2022/23 to 2031/32
Base Case Scenario

Balance Sheet - Sewer Fund

Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
ASSETS										
Current Assets										
Cash & Cash Equivalents	985	922	418	96	6	41	84	177	59	83
Investments	4,000	4,000	4,000	3,700	4,400	5,000	5,600	6,200	7,000	7,700
Receivables	355	355	355	355	355	355	355	355	355	355
Inventories	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Current Assets	5,340	5,277	4,773	4,151	4,761	5,396	6,039	6,732	7,414	8,138
Non-Current Assets										
Non Current Investments	0	0	0	0	0	0	0	0	0	0
Receivables	0	0	0	0	0	0	0	0	0	0
Inventories	0	0	0	0	0	0	0	0	0	0
Infrastructure, Property, Plant & Equipment	38,554	39,043	42,248	46,701	46,575	46,426	46,282	46,102	45,948	45,777
Investments Accounted for using the equity method	0	0	0	0	0	0	0	0	0	0
Investment Property	0	0	0	0	0	0	0	0	0	0
Intangible Assets	0	0	0	0	0	0	0	0	0	0
Right of Use Asset	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Non-Current Assets	38,554	39,043	42,248	46,701	46,575	46,426	46,282	46,102	45,948	45,777
TOTAL ASSETS	43,894	44,320	47,021	50,852	51,336	51,822	52,321	52,834	53,362	53,915
LIABILITIES										
Current Liabilities										
Bank Overdraft	0	0	0	0	0	0	0	0	0	0
Payables	0	0	0	0	0	0	0	0	0	0
Contract Liabilities	0	0	0	0	0	0	0	0	0	0
Lease Liabilities	0	0	0	0	0	0	0	0	0	0
Borrowings	0	0	0	0	0	0	0	0	0	0
Provisions	0	0	0	0	0	0	0	0	0	0
Total Current Liabilities	0	0	0	0	0	0	0	0	0	0
Non-Current Liabilities										
Payables	0	0	0	0	0	0	0	0	0	0
Borrowings	0	0	0	0	0	0	0	0	0	0
Lease Liabilities	0	0	0	0	0	0	0	0	0	0
Employee Benefit Provisions	0	0	0	0	0	0	0	0	0	0
Provisions	0	0	0	0	0	0	0	0	0	0
Total Non-Current Liabilities	0	0	0	0	0	0	0	0	0	0
TOTAL LIABILITIES	0	0	0	0	0	0	0	0	0	0
Net Assets	43,894	44,320	47,021	50,852	51,336	51,822	52,321	52,834	53,362	53,915

Greater Hume Council

10 Year Financial Plan

2022/23 to 2031/32

Base Case Scenario

Balance Sheet - Sewer Fund

Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
EQUITY										
Retained Earnings	19,807	19,737	21,944	25,282	25,275	25,270	25,278	25,299	25,334	25,393
Revaluation Reserves	24,087	24,583	25,077	25,570	26,061	26,552	27,043	27,535	28,028	28,522
Council Equity Interest	43,894	44,320	47,021	50,852	51,336	51,822	52,321	52,834	53,362	53,915
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-
Total Equity	43,894	44,320	47,021	50,852	51,336	51,822	52,321	52,834	53,362	53,915

Greater Hume Shire Council

10 Year Financial Plan

2022/23 to 2031/32

Base Case Scenario

Cash Flow Statement - Consolidated

Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
Cash Flows from Operating Activities										
Receipts:										
Rates & Annual Charges	12,722	12,983	13,263	13,521	13,799	14,083	14,372	14,668	14,969	15,277
User Charges & Fees	7,038	7,242	7,411	7,586	7,748	7,915	8,087	8,262	8,442	8,626
Interest & Investment Revenue Received	183	279	387	458	471	472	473	579	579	580
Grants & Contributions	15,796	16,986	15,552	19,914	13,948	14,171	14,398	14,630	14,866	15,107
Bonds & Deposits Received	0	0	0	0	0	0	0	0	0	0
Other	761	967	996	991	1,001	1,011	1,021	1,032	1,043	1,060
Payments:										
Employee Benefits & On-Costs	(12,090)	(12,489)	(12,854)	(13,220)	(13,546)	(13,880)	(14,227)	(14,573)	(14,932)	(15,301)
Materials & Services	(11,075)	(11,371)	(11,541)	(11,673)	(11,917)	(12,263)	(12,506)	(12,635)	(12,904)	(13,224)
Borrowing Costs	(151)	(123)	(96)	(73)	(59)	(43)	(29)	(20)	(12)	(4)
Bonds & Deposits Refunded	0	0	0	0	0	0	0	0	0	0
Other	(547)	(558)	(568)	(574)	(586)	(597)	(609)	(621)	(633)	(644)
Net Cash provided (or used in) Operating Activities	12,637	13,916	12,550	16,930	10,859	10,869	10,980	11,322	11,418	11,477
Cash Flows from Investing Activities										
Receipts:										
Sale of Investment Securities	1,484	744	0	0	151	0	0	0	0	0
Sale of Real Estate Assets	0	0	0	0	0	0	0	0	0	0
Sale of Infrastructure, Property, Plant & Equipment	218	174	348	260	350	345	370	345	345	355
Deferred Debtors Receipts	11	11	11	10	5	0	0	0	0	0
Other Investing Activity Receipts	0	0	0	0	0	0	0	0	0	0
Payments:										
Purchase of Investment Securities	0	0	0	(493)	0	(1,130)	(1,522)	(1,625)	(1,719)	(1,519)
Purchase of Infrastructure, Property, Plant & Equipment	(12,590)	(13,631)	(12,226)	(17,359)	(11,492)	(9,653)	(9,613)	(9,546)	(9,665)	(9,977)
Purchase of Real Estate Assets	0	0	0	0	0	0	0	0	0	0
Purchase of Intangible Assets	0	0	0	0	0	0	0	0	0	0
Deferred Debtors & Advances Made	0	0	0	0	0	0	0	0	0	0
Other Investing Activity Payments	0	0	0	0	0	0	0	0	0	0
Net Cash provided (or used in) Investing Activities	(10,877)	(12,702)	(11,867)	(17,582)	(10,986)	(10,438)	(10,765)	(10,826)	(11,039)	(11,141)

Greater Hume Shire Council

10 Year Financial Plan

2022/23 to 2031/32

Base Case Scenario

Cash Flow Statement - Consolidated

Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
Cash Flows from Financing Activities										
Receipts:										
Proceeds from Borrowings & Advances	0	0	0	0	1,300	0	0	0	0	0
Other Financing Activity Receipts	0	0	0	0	0	0	0	0	0	0
Payments:										
Repayment of Borrowings & Advances	(677)	(680)	(676)	(429)	(486)	(500)	(400)	(411)	(373)	(298)
Other Financing Activity Payments	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0
Net Cash Flow provided (used in) Financing Activities	(677)	(680)	(676)	(429)	814	(500)	(400)	(411)	(373)	(298)
Net Increase/(Decrease) in Cash & Cash Equivalents	1,083	534	7	(1,081)	687	(69)	(185)	85	6	38
plus: Cash, Cash Equivalents & Investments - beginning of year	949	2,032	2,566	2,573	1,492	2,179	2,110	1,925	2,010	2,016
Cash & Cash Equivalents - end of the year	2,032	2,566	2,573	1,492	2,179	2,110	1,925	2,010	2,016	2,054
Cash & Cash Equivalents - end of the year	2,032	2,566	2,573	1,492	2,179	2,110	1,925	2,010	2,016	2,054
Investments - end of the year	13,600	12,900	12,900	13,400	13,200	14,300	16,300	17,900	20,100	21,600
Cash, Cash Equivalents & Investments - end of the year	15,632	15,466	15,473	14,892	15,379	16,410	18,225	19,910	22,116	23,654
Representing:										
- External Restrictions	7,892	8,014	8,198	7,621	8,791	10,074	11,485	12,999	14,558	16,220
- Internal Restrictions	6,575	6,281	6,077	6,030	5,274	5,081	4,974	4,970	5,036	4,983
- Unrestricted	1,165	1,171	1,198	1,241	1,314	1,255	1,766	1,941	2,522	2,451
	15,632	15,466	15,473	14,892	15,379	16,410	18,225	19,910	22,116	23,654

Greater Hume Shire Council

10 Year Financial Plan

2022/23 to 2031/32

Base Case Scenario

Cash Flow Statement - General Fund

Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
Cash Flows from Operating Activities										
Receipts:										
Rates & Annual Charges	10,509	10,719	10,946	11,149	11,372	11,600	11,830	12,066	12,306	12,551
User Charges & Fees	5,378	5,601	5,724	5,851	5,965	6,082	6,202	6,323	6,449	6,576
Interest & Investment Revenue Received	133	196	259	292	278	248	216	287	249	211
Grants & Contributions	14,671	16,986	13,302	16,539	13,948	14,171	14,398	14,630	14,866	15,107
Bonds & Deposits Received	0	0	0	0	0	0	0	0	0	0
Other	749	955	984	978	988	998	1,008	1,018	1,029	1,046
Payments:	0	0	0	0	0	0	0	0	0	0
Employee Benefits & On-Costs	(11,132)	(11,509)	(11,849)	(12,190)	(12,490)	(12,798)	(13,118)	(13,436)	(13,767)	(14,107)
Materials & Services	(9,197)	(9,502)	(9,661)	(9,738)	(9,984)	(10,285)	(10,482)	(10,585)	(10,817)	(11,109)
Borrowing Costs	(151)	(123)	(96)	(73)	(59)	(43)	(29)	(20)	(12)	(4)
Bonds & Deposits Refunded	0	0	0	0	0	0	0	0	0	0
Other	(547)	(558)	(568)	(574)	(586)	(597)	(609)	(621)	(633)	(644)
Net Cash provided (or used in) Operating Activities	10,413	12,765	9,041	12,234	9,432	9,376	9,416	9,662	9,670	9,627
Cash Flows from Investing Activities										
Receipts:										
Sale of Investment Securities	984	744	0	(300)	151	0	0	0	0	0
Sale of Real Estate Assets	0	0	0	0	0	0	0	0	0	0
Sale of Infrastructure, Property, Plant & Equipment	218	174	348	260	350	345	370	345	345	355
Deferred Debtors Receipts	11	11	11	10	5	0	0	0	0	0
Other Investing Activity Receipts	0	0	0	0	0	0	0	0	0	0
Payments:	0	0	0	0	0	0	0	0	0	0
Purchase of Investment Securities	0	1,000	0	507	1,200	(30)	278	(225)	81	181
Purchase of Infrastructure, Property, Plant & Equipment	(10,329)	(12,826)	(8,700)	(12,487)	(11,333)	(9,442)	(9,460)	(9,400)	(9,477)	(9,789)
Purchase of Real Estate Assets	0	0	0	0	0	0	0	0	0	0
Purchase of Intangible Assets	0	0	0	0	0	0	0	0	0	0
Deferred Debtors & Advances Made	0	0	0	0	0	0	0	0	0	0
Other Investing Activity Payments	0	0	0	0	0	0	0	0	0	0
Net Cash provided (or used in) Investing Activities	(9,116)	(10,897)	(8,341)	(12,010)	(9,627)	(9,127)	(8,812)	(9,280)	(9,051)	(9,253)

Greater Hume Shire Council

10 Year Financial Plan

2022/23 to 2031/32

Base Case Scenario

Cash Flow Statement - General Fund

Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
Cash Flows from Financing Activities										
Receipts:										
Proceeds from Borrowings & Advances	0	0	0	0	1,300	0	0	0	0	0
Other Financing Activity Receipts	0	0	0	0	0	0	0	0	0	0
Payments:										
Repayment of Borrowings & Advances	(677)	(680)	(676)	(429)	(486)	(500)	(400)	(411)	(373)	(298)
Other Financing Activity Payments	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0
Net Cash Flow provided (used in) Financing Activities	(677)	(680)	(676)	(429)	814	(500)	(400)	(411)	(373)	(298)
Net Increase/(Decrease) in Cash & Cash Equivalents	620	1,188	24	(205)	619	(251)	204	(29)	246	76
plus: Cash, Cash Equivalents & Investments - beginning of year	(563)	57	1,245	1,269	1,064	1,683	1,432	1,636	1,607	1,853
Cash & Cash Equivalents - end of the year	57	1,245	1,269	1,064	1,683	1,432	1,636	1,607	1,853	1,929
Cash & Cash Equivalents - end of the year	57	1,245	1,269	1,064	1,683	1,432	1,636	1,607	1,853	1,929
Investments - end of the year	8,600	6,900	6,900	6,700	5,300	5,300	5,500	5,700	6,100	5,900
Cash, Cash Equivalents & Investments - end of the year	8,657	8,145	8,169	7,764	6,983	6,732	7,136	7,307	7,953	7,829
Representing:										
- External Restrictions	917	693	894	493	395	396	396	396	395	395
- Internal Restrictions	6,575	6,281	6,077	6,030	5,274	5,081	4,974	4,970	5,036	4,983
- Unrestricted	1,165	1,171	1,198	1,241	1,314	1,255	1,766	1,941	2,522	2,451
	8,657	8,145	8,169	7,764	6,983	6,732	7,136	7,307	7,953	7,829

Greater Hume Shire Council

10 Year Financial Plan

2022/23 to 2031/32

Base Case Scenario

Cash Flow Statement - Water Fund

Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
Cash Flows from Operating Activities										
Receipts:										
Rates & Annual Charges	745	767	790	814	838	863	889	916	943	972
User Charges & Fees	1,361	1,401	1,442	1,485	1,528	1,573	1,620	1,668	1,717	1,768
Interest & Investment Revenue Received	20	35	57	74	85	98	112	128	145	163
Grants & Contributions	1,125	0	0	0	0	0	0	0	0	0
Bonds & Deposits Received	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Payments:										
Employee Benefits & On-Costs	(498)	(509)	(522)	(535)	(548)	(562)	(576)	(590)	(605)	(620)
Materials & Services	(1,083)	(1,099)	(1,107)	(1,138)	(1,143)	(1,165)	(1,197)	(1,209)	(1,232)	(1,255)
Borrowing Costs	0	0	0	0	0	0	0	0	0	0
Bonds & Deposits Refunded	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Net Cash provided (or used in) Operating Activities	1,670	595	660	700	760	807	848	913	968	1,028
Cash Flows from Investing Activities										
Receipts:										
Sale of Investment Securities	0	0	0	0	0	0	0	0	0	0
Sale of Real Estate Assets	0	0	0	0	0	0	0	0	0	0
Sale of Infrastructure, Property, Plant & Equipment	0	0	0	0	0	0	0	0	0	0
Deferred Debtors Receipts	0	0	0	0	0	0	0	0	0	0
Other Investing Activity Receipts	0	0	0	0	0	0	0	0	0	0
Payments:										
Purchase of Investment Securities	0	(1,000)	0	(1,000)	(500)	(500)	(1,200)	(800)	(1,000)	(1,000)
Purchase of Infrastructure, Property, Plant & Equipment	(1,930)	(186)	(173)	(254)	(102)	(160)	(80)	(92)	(90)	(90)
Purchase of Real Estate Assets	0	0	0	0	0	0	0	0	0	0
Purchase of Intangible Assets	0	0	0	0	0	0	0	0	0	0
Deferred Debtors & Advances Made	0	0	0	0	0	0	0	0	0	0
Other Investing Activity Payments	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0
Net Cash provided (or used in) Investing Activities	(1,930)	(1,186)	(173)	(1,254)	(602)	(660)	(1,280)	(892)	(1,090)	(1,090)

Greater Hume Shire Council
10 Year Financial Plan
2022/23 to 2031/32
Base Case Scenario

Cash Flow Statement - Water Fund

Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
Cash Flows from Financing Activities										
Receipts:										
Proceeds from Borrowings & Advances	0	0	0	0	0	0	0	0	0	0
Other Financing Activity Receipts	0	0	0	0	0	0	0	0	0	0
Payments:										
Repayment of Borrowings & Advances	0	0	0	0	0	0	0	0	0	0
Other Financing Activity Payments	0	0	0	0	0	0	0	0	0	0
Net Cash Flow provided (used in) Financing Activities	0	0	0	0	0	0	0	0	0	0
Net Increase/(Decrease) in Cash & Cash Equivalents	(260)	(591)	487	(554)	158	147	(432)	21	(122)	(62)
plus: Cash, Cash Equivalents & Investments - beginning of year	1,250	990	399	886	332	490	637	205	226	104
Cash & Cash Equivalents - end of the year	990	399	886	332	490	637	205	226	104	42
Cash & Cash Equivalents - end of the year	990	399	886	332	490	637	205	226	104	42
Investments - end of the year	1,000	2,000	2,000	3,000	3,500	4,000	5,200	6,000	7,000	8,000
Cash, Cash Equivalents & Investments - end of the year	1,990	2,399	2,886	3,332	3,990	4,637	5,405	6,226	7,104	8,042
Representing:										
- External Restrictions	1,990	2,399	2,886	3,332	3,990	4,637	5,405	6,226	7,104	8,042
- Internal Restrictions	0	0	0	0	0	0	0	0	0	0
- Unrestricted	0	0	0	0	0	0	0	0	0	0
	1,990	2,399	2,886	3,332	3,990	4,637	5,405	6,226	7,104	8,042

Greater Hume Shire Council

10 Year Financial Plan

2022/23 to 2031/32

Base Case Scenario

Cash Flow Statement - Sewer Fund

Projected Years

	Budget 2022/23 \$ 000's	Budget 2022/23 \$ 000's	Budget 2022/23 \$ 000's	Budget 2022/23 \$ 000's	Budget 2022/23 \$ 000's	Budget 2022/23 \$ 000's	Budget 2022/23 \$ 000's	Budget 2022/23 \$ 000's	Budget 2022/23 \$ 000's	Budget 2022/23 \$ 000's
Cash Flows from Operating Activities										
Receipts:										
Rates & Annual Charges	1,468	1,497	1,527	1,558	1,589	1,620	1,653	1,686	1,720	1,754
User Charges & Fees	299	240	245	250	255	260	265	271	276	282
Interest & Investment Revenue Received	30	48	71	92	108	126	145	164	185	206
Grants & Contributions	0	0	2,250	3,375	0	0	0	0	0	0
Bonds & Deposits Received	0	0	0	0	0	0	0	0	0	0
Other	12	12	12	13	13	13	13	14	14	14
Payments:										
Employee Benefits & On-Costs	(460)	(471)	(483)	(495)	(508)	(520)	(533)	(547)	(560)	(574)
Materials & Services	(795)	(770)	(773)	(797)	(790)	(813)	(827)	(841)	(855)	(860)
Borrowing Costs	0	0	0	0	0	0	0	0	0	0
Bonds & Deposits Refunded	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Net Cash provided (or used in) Operating Activities	554	556	2,849	3,996	667	686	716	747	780	822
Cash Flows from Investing Activities										
Receipts:										
Sale of Investment Securities	500	0	0	300	0	0	0	0	0	0
Sale of Real Estate Assets	0	0	0	0	0	0	0	0	0	0
Sale of Infrastructure, Property, Plant & Equipment	0	0	0	0	0	0	0	0	0	0
Deferred Debtors Receipts	0	0	0	0	0	0	0	0	0	0
Other Investing Activity Receipts	0	0	0	0	0	0	0	0	0	0
Payments:										
Purchase of Investment Securities	0	0	0	0	(700)	(600)	(600)	(600)	(800)	(700)
Purchase of Infrastructure, Property, Plant & Equipment	(331)	(619)	(3,353)	(4,618)	(57)	(51)	(73)	(54)	(98)	(98)
Purchase of Real Estate Assets	0	0	0	0	0	0	0	0	0	0
Purchase of Intangible Assets	0	0	0	0	0	0	0	0	0	0
Deferred Debtors & Advances Made	0	0	0	0	0	0	0	0	0	0
Other Investing Activity Payments	0	0	0	0	0	0	0	0	0	0
Net Cash provided (or used in) Investing Activities	169	(619)	(3,353)	(4,318)	(757)	(651)	(673)	(654)	(898)	(798)

Greater Hume Shire Council

10 Year Financial Plan

2022/23 to 2031/32

Base Case Scenario

Cash Flow Statement - Sewer Fund

Projected Years

	Budget 2022/23 \$ 000's	Budget 2022/23 \$ 000's	Budget 2022/23 \$ 000's	Budget 2022/23 \$ 000's	Budget 2022/23 \$ 000's	Budget 2022/23 \$ 000's	Budget 2022/23 \$ 000's	Budget 2022/23 \$ 000's	Budget 2022/23 \$ 000's	Budget 2022/23 \$ 000's
Cash Flows from Financing Activities										
Receipts:										
Proceeds from Borrowings & Advances	0	0	0	0	0	0	0	0	0	0
Other Financing Activity Receipts	0	0	0	0	0	0	0	0	0	0
Payments:										
Repayment of Borrowings & Advances	0	0	0	0	0	0	0	0	0	0
Other Financing Activity Payments	0	0	0	0	0	0	0	0	0	0
Net Cash Flow provided (used in) Financing Activities	0	0	0	0	0	0	0	0	0	0
Net Increase/(Decrease) in Cash & Cash Equivalents	723	(63)	(504)	(322)	(90)	35	43	93	(118)	24
plus: Cash, Cash Equivalents & Investments - beginning of year	262	985	922	418	96	6	41	84	177	59
Cash & Cash Equivalents - end of the year	985	922	418	96	6	41	84	177	59	83
Cash & Cash Equivalents - end of the year	985	922	418	96	6	41	84	177	59	83
Investments - end of the year	4,000	4,000	4,000	3,700	4,400	5,041	5,684	6,200	7,000	7,700
Cash, Cash Equivalents & Investments - end of the year	4,985	4,922	4,418	3,796	4,406	5,041	5,684	6,377	7,059	7,783
Representing:										
- External Restrictions	4,985	4,922	4,418	3,796	4,406	5,041	5,684	6,377	7,059	7,783
- Internal Restrictions	0	0	0	0	0	0	0	0	0	0
- Unrestricted	0	0	0	0	0	0	0	0	0	0
	4,985	4,922	4,418	3,796	4,406	5,041	5,684	6,377	7,059	7,783

Greater Hume Shire Council
10 Year Financial Plan
2022/23 to 2031/32
Base Case Scenario

Restricted Cash & Investments - Consolidated

Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
Cash & Investments										
Cash on Hand and at Bank	2,032	2,566	2,573	1,492	2,179	2,110	1,925	2,010	2,016	2,054
Term Deposits	13,600	12,900	12,900	13,400	13,200	14,300	16,300	17,900	20,100	21,600
Total Cash & Investments	15,632	15,466	15,473	14,892	15,379	16,410	18,225	19,910	22,116	23,654
External Restrictions										
Trust Fund	205	205	205	205	205	205	205	205	205	205
Unexpended Grants	0	0	0	0	0	0	0	0	0	0
Developer Contributions - General Fund	687	462	662	262	162	162	162	162	162	162
Developer Contributions - Water Fund	1,029	1,029	1,029	1,029	1,029	1,029	1,029	1,029	1,029	1,029
Developer Contributions - Sewer Fund	982	982	982	982	982	982	982	982	982	982
Water Funds	961	1,371	1,858	2,304	2,963	3,611	4,379	5,200	6,078	7,015
Sewerage Funds	4,003	3,940	3,437	2,814	3,425	4,060	4,703	5,396	6,077	6,802
Town Improvement Funds & Other	25	25	25	25	25	25	25	25	25	25
TOTAL - EXTERNAL RESTRICTIONS	7,892	8,014	8,198	7,621	8,791	10,074	11,485	12,999	14,558	16,220

Greater Hume Shire Council

10 Year Financial Plan

2022/23 to 2031/32

Base Case Scenario

Restricted Cash & Investments - Consolidated

Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
Internal Restrictions										
Uncompleted works	0	0	0	0	0	0	0	0	0	0
Emergency Services Levy Reserve	230	230	230	230	230	230	230	230	230	230
Riverina Noxious Weeds Program	66	66	66	66	66	66	66	66	66	66
Risk Management Reserve	79	31	2	6	8	9	8	6	1	1
Employee Entitlements	823	823	823	1,003	1,063	1,089	1,089	1,089	1,089	1,089
Crown Lands Reserve	26	27	28	30	31	32	33	34	36	37
Jindera Hostel Sale Proceeds Reserve	9	9	9	9	9	9	9	9	9	9
Hobrook Hostel Sale Proceeds Reserve	0	0	0	0	0	0	0	0	0	0
Submarine Museum Committee Reserve	27	27	27	27	27	27	27	27	27	27
Jindera Medical Centre Reserve	0	2	0	3	0	3	0	5	1	7
Jindera Admin Centre Reserve	82	102	107	128	134	154	162	183	192	212
Children Services Reserve	599	597	595	634	664	686	679	658	656	596
Youth Reserves	4	4	4	4	4	4	4	4	4	4
Low Income Housing Reserve	167	124	100	76	52	27	3	3	3	3
Frampton Court Reserve	285	275	265	256	247	239	231	224	218	212
Kala Court Rental Units Reserve	31	12	21	7	16	2	12	2	12	3
Kala Court Self Funded Units Reserve	221	216	211	204	197	190	182	173	163	153
Aged Care Rental Units Reserve Jindera	60	54	48	41	34	27	20	12	4	0
Culcairn Oasis Community Newsletter Reserve	7	9	10	11	12	13	14	15	16	18
Henty Headerlines Newsletter Reserve	14	15	16	17	18	19	21	22	23	24
Library Donations Reserve	1	1	1	1	1	1	1	1	1	1
Gum Swamp Reserve	20	20	20	20	20	20	20	20	20	20
Carabost Hall Reserve	7	7	7	7	7	7	7	7	7	7
Walbundrie Hall Reserve	7	7	7	7	7	7	7	7	7	7
Council Owned Housing	63	68	73	78	82	87	92	97	101	106
Plant Reserve	1,182	912	736	483	304	85	3	18	89	6
Works Warranty Reserve	134	134	134	134	134	134	134	134	134	134
State Roads RMCC Works Reserve	144	144	144	144	144	144	144	144	144	144
FAG Grant Roads Component	55	55	55	55	55	55	55	55	55	55
Holbrook Woomargama Bypass Reserve	451	451	451	451	451	451	451	451	451	451
Holbrook Caravan Park Reserve	122	122	122	122	122	122	122	122	122	122
Morven Community Fund Reserve	19	19	19	19	19	19	19	19	19	19
Moorwatha Cemetery	1	1	1	1	1	1	1	1	1	1
Regional & Community Local Infrastructure RLCIP Walking Track	10	10	10	10	10	10	10	10	10	10
Waste Management Reserve	1,222	1,237	1,202	1,152	502	502	502	502	502	502
Land Development Reserve	44	57	70	81	90	97	103	107	110	194
Quarry Rehabilitation Reserve	363	413	463	513	513	513	513	513	513	513
TOTAL - INTERNAL RESTRICTIONS	6,575	6,281	6,077	6,030	5,274	5,081	4,974	4,970	5,036	4,983
TOTAL INTERNALLY & EXTERNALLY RESTRICTED CASH	14,467	14,295	14,275	13,651	14,065	15,155	16,459	17,969	19,594	21,203
TOTAL UNRESTRICTED CASH	1,165	1,171	1,198	1,241	1,314	1,255	1,766	1,941	2,522	2,451



Greater
Hume
Council

Long Term Financial Plan

**10 Year Financial Plan
for the years
2022/23 to 2031/32
Special Rate Variation Scenario**

Greater Hume Council
10 Year Financial Plan
2022/23 to 2031/32
Special Rate Variation Scenario

Income Statement - Consolidated

Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
Income from Continuing Operations										
Revenue:										
Rates & Annual Charges	12,722	12,983	13,682	14,421	15,202	16,029	16,903	17,827	18,805	19,840
User Charges & Fees	7,038	7,242	7,411	7,586	7,748	7,915	8,087	8,262	8,442	8,626
Interest & Investment Revenue	183	279	387	458	471	472	473	579	579	580
Other Revenues	761	967	996	991	1,001	1,011	1,021	1,032	1,043	1,060
Grants & Contributions provided for Operating Purposes	12,527	12,750	13,078	13,315	13,724	13,947	14,174	14,406	14,642	14,883
Grants & Contributions provided for Capital Purposes	3,269	4,236	2,474	6,599	224	224	224	224	224	224
Other Income:										
Net gains from the disposal of assets	0	0	0	0	0	0	0	0	0	0
Joint Ventures & Associated Entities	0	0	0	0	0	0	0	0	0	0
Total Income from Continuing Operations	36,500	38,457	38,028	43,370	38,370	39,598	40,882	42,330	43,735	45,213
Expenses from Continuing Operations										
Employee Benefits & On-Costs	12,090	12,489	12,854	13,220	13,546	13,880	14,227	14,573	14,932	15,301
Borrowing Costs	151	123	96	73	59	43	29	20	12	4
Materials & Services	11,075	11,371	11,550	11,692	11,946	12,305	12,561	12,700	12,985	13,318
Depreciation & Amortisation	9,855	10,100	10,321	10,570	10,880	11,148	11,424	11,706	11,996	12,239
Other Expenses	547	558	569	575	587	598	610	623	635	647
Net Losses from the Disposal of Assets	0	0	0	0	0	0	0	0	0	0
Total Expenses from Continuing Operations	33,718	34,641	35,390	36,130	37,018	37,974	38,851	39,622	40,560	41,509
Operating Result from Continuing Operations	2,782	3,816	2,638	7,240	1,352	1,624	2,031	2,708	3,175	3,704
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0	0	0	0
Net Operating Result for the Year	2,782	3,816	2,638	7,240	1,352	1,624	2,031	2,708	3,175	3,704
Net Operating Result before Grants and Contributions provided for Capital Purposes	(487)	(420)	164	641	1,128	1,400	1,807	2,484	2,951	3,480

Greater Hume Council
10 Year Financial Plan
2022/23 to 2031/32
Special Rate Variation Scenario

Income Statement - General Fund

Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
Income from Continuing Operations										
Revenue:										
Rates & Annual Charges	10,509	10,719	11,365	12,049	12,775	13,546	14,361	15,225	16,142	17,114
User Charges & Fees	5,441	5,601	5,724	5,851	5,965	6,082	6,202	6,323	6,449	6,576
Interest & Investment Revenue	133	196	259	292	278	248	216	287	249	211
Other Revenues	749	955	984	978	988	998	1,008	1,018	1,029	1,046
Grants & Contributions provided for Operating Purposes	12,527	12,750	13,078	13,315	13,724	13,947	14,174	14,406	14,642	14,883
Grants & Contributions provided for Capital Purposes	2,144	4,236	224	3,224	224	224	224	224	224	224
Other Income:										
Net gains from the disposal of assets	0	0	0	0	0	0	0	0	0	0
Joint Ventures & Associated Entities	0	0	0	0	0	0	0	0	0	0
Total Income from Continuing Operations	31,503	34,457	31,634	35,709	33,954	35,045	36,185	37,483	38,735	40,054
Expenses from Continuing Operations										
Employee Benefits & On-Costs	11,132	11,509	11,849	12,190	12,490	12,798	13,118	13,436	13,767	14,107
Borrowing Costs	151	123	96	73	59	43	29	20	12	4
Materials & Services	9,197	9,502	9,671	9,757	10,013	10,329	10,538	10,649	10,897	11,202
Depreciation & Amortisation	8,798	9,017	9,210	9,432	9,714	9,952	10,198	10,450	10,708	10,919
Other Expenses	547	558	569	575	587	598	610	623	635	647
Net Losses from the Disposal of Assets	0	0	0	0	0	0	0	0	0	0
Total Expenses from Continuing Operations	29,825	30,709	31,395	32,027	32,863	33,720	34,493	35,178	36,019	36,879
Operating Result from Continuing Operations	1,678	3,748	239	3,682	1,091	1,325	1,692	2,305	2,716	3,175
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0	0	0	0
Net Operating Result for the Year	1,678	3,748	239	3,682	1,091	1,325	1,692	2,305	2,716	3,175
Net Operating Result before Grants and Contributions provided for Capital Purposes	(466)	(488)	15	458	867	1,101	1,468	2,081	2,492	2,951

Greater Hume Council
10 Year Financial Plan
2022/23 to 2031/32
Special Rate Variation Scenario

Income Statement - Water Fund

Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
Income from Continuing Operations										
Revenue:										
Rates & Annual Charges	745	767	790	814	838	863	889	916	943	972
User Charges & Fees	1,361	1,401	1,442	1,485	1,528	1,573	1,620	1,668	1,717	1,768
Interest & Investment Revenue	20	35	57	74	85	98	112	128	145	163
Other Revenues	0	0	0	0	0	0	0	0	0	0
Grants & Contributions provided for Operating Purposes	0	0	0	0	0	0	0	0	0	0
Grants & Contributions provided for Capital Purposes	1,125	0	0	0	0	0	0	0	0	0
Other Income:										
Net gains from the disposal of assets	0	0	0	0	0	0	0	0	0	0
Joint Ventures & Associated Entities	0	0	0	0	0	0	0	0	0	0
Total Income from Continuing Operations	3,251	2,203	2,289	2,373	2,451	2,534	2,621	2,712	2,805	2,903
Expenses from Continuing Operations										
Employee Benefits & On-Costs	498	509	522	535	548	562	576	590	605	620
Borrowing Costs	0	0	0	0	0	0	0	0	0	0
Materials & Services	1,083	1,099	1,106	1,138	1,143	1,163	1,197	1,210	1,233	1,256
Depreciation & Amortisation	446	457	469	480	492	505	517	530	543	557
Other Expenses	0	0	0	0	0	0	0	0	0	0
Net Losses from the Disposal of Assets	0	0	0	0	0	0	0	0	0	0
Total Expenses from Continuing Operations	2,027	2,065	2,097	2,153	2,183	2,230	2,290	2,330	2,381	2,433
Operating Result from Continuing Operations	1,224	138	192	220	268	304	331	382	424	470
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0	0	0	0
Net Operating Result for the Year	1,224	138	192	220	268	304	331	382	424	470
Net Operating Result before Grants and Contributions provided for Capital Purposes	99	138	192	220	268	304	331	382	424	470

Greater Hume Council
10 Year Financial Plan
2022/23 to 2031/32
Special Rate Variation Scenario

Income Statement - Sewer Fund

Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
Income from Continuing Operations										
Revenue:										
Rates & Annual Charges	1,468	1,497	1,527	1,558	1,589	1,620	1,653	1,686	1,720	1,754
User Charges & Fees	236	240	245	250	255	260	265	271	276	282
Interest & Investment Revenue	30	48	71	92	108	126	145	164	185	206
Other Revenues	12	12	12	13	13	13	13	14	14	14
Grants & Contributions provided for Operating Purposes	0	0	0	0	0	0	0	0	0	0
Grants & Contributions provided for Capital Purposes	0	0	2,250	3,375	0	0	0	0	0	0
Other Income:										
Net gains from the disposal of assets	0	0	0	0	0	0	0	0	0	0
Joint Ventures & Associated Entities	0	0	0	0	0	0	0	0	0	0
Total Income from Continuing Operations	1,746	1,797	4,105	5,288	1,965	2,019	2,076	2,135	2,195	2,256
Expenses from Continuing Operations										
Employee Benefits & On-Costs	460	471	483	495	508	520	533	547	560	574
Borrowing Costs	0	0	0	0	0	0	0	0	0	0
Materials & Services	795	770	773	797	790	813	826	841	855	860
Depreciation & Amortisation	611	626	642	658	674	691	709	726	745	763
Other Expenses	0	0	0	0	0	0	0	0	0	0
Net Losses from the Disposal of Assets	0	0	0	0	0	0	0	0	0	0
Total Expenses from Continuing Operations	1,866	1,867	1,898	1,950	1,972	2,024	2,068	2,114	2,160	2,197
Operating Result from Continuing Operations	(120)	(70)	2,207	3,338	(7)	(5)	8	21	35	59
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0	0	0	0
Net Operating Result for the Year	(120)	(70)	2,207	3,338	(7)	(5)	8	21	35	59
Net Operating Result before Grants and Contributions provided for Capital Purposes	(120)	(70)	(43)	(37)	(7)	(5)	8	21	35	59

Greater Hume Council
10 Year Financial Plan
2022/23 to 2031/32
Special Rate Variation Scenario

Balance Sheet - Consolidated

Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
ASSETS										
Current Assets										
Cash & Cash Equivalents	2,032	2,566	2,546	1,445	2,040	2,024	1,824	1,721	2,040	2,034
Investments	13,600	12,900	12,900	13,400	13,200	14,300	16,300	17,900	19,700	21,300
Receivables	5,500	5,500	5,500	5,500	5,500	5,500	5,000	5,000	4,500	4,500
Inventories	2,269	2,269	2,269	2,269	2,284	2,288	2,287	2,291	2,291	2,294
Other	20	20	20	21	21	22	22	23	23	23
Total Current Assets	23,421	23,255	23,235	22,635	23,045	24,134	25,433	26,935	28,554	30,151
Non-Current Assets										
Non Current Investments	0	0	0	0	0	0	0	0	0	0
Receivables	0	0	0	0	0	0	0	0	0	0
Inventories	0	0	0	0	0	0	0	0	0	0
Infrastructure, Property, Plant & Equipment	676,496	680,732	683,636	691,979	694,685	695,690	697,011	698,815	701,027	703,886
Investments Accounted for using the equity method	0	0	0	0	0	0	0	0	0	0
Investment Property	0	0	0	0	0	0	0	0	0	0
Intangible Assets	46	8	0	0	0	0	0	0	0	0
Right of Use Asset	0	0	0	0	0	0	0	0	0	0
Total Non-Current Assets	676,542	680,740	683,636	691,979	694,685	695,690	697,011	698,815	701,027	703,886
TOTAL ASSETS	699,963	703,995	706,871	714,614	717,730	719,824	722,444	725,750	729,581	734,037
LIABILITIES										
Current Liabilities										
Bank Overdraft	0	0	0	0	0	0	0	0	0	0
Payables	3,261	3,261	3,261	3,261	3,261	3,261	3,261	3,261	3,261	3,261
Contract Liabilities	200	200	200	200	200	200	200	200	200	200
Lease Liabilities	200	200	200	200	200	200	200	200	200	200
Borrowings	680	676	429	486	500	400	411	373	298	10
Provisions	3,016	3,016	3,016	3,016	3,016	3,016	3,016	3,016	3,016	3,016
Total Current Liabilities	7,357	7,353	7,106	7,163	7,177	7,077	7,088	7,050	6,975	6,687
Non-Current Liabilities										
Payables	725	725	725	725	725	725	725	725	725	725
Borrowings	3,329	2,653	2,224	1,738	2,537	2,137	1,726	1,353	1,055	1,045
Lease Liabilities	200	200	200	200	200	200	200	200	200	200
Employee Benefit Provisions	559	559	559	559	559	559	559	559	559	559
Provisions	5,152	5,152	5,152	5,152	5,152	5,152	5,152	5,152	5,152	5,152
Total Non-Current Liabilities	9,965	9,289	8,860	8,374	9,173	8,773	8,362	7,989	7,691	7,681
TOTAL LIABILITIES	17,322	16,642	15,966	15,537	16,350	15,850	15,450	15,039	14,666	14,368
Net Assets	682,641	687,353	690,905	699,077	701,380	703,974	706,994	710,711	714,915	719,669

Greater Hume Council
10 Year Financial Plan
2022/23 to 2031/32
Special Rate Variation Scenario

Balance Sheet - Consolidated

Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
EQUITY										
Retained Earnings	302,204	306,020	308,658	315,898	317,250	318,874	320,905	323,613	326,788	330,492
Revaluation Reserves	380,437	381,333	382,247	383,179	384,130	385,100	386,089	387,098	388,127	389,177
Council Equity Interest	682,641	687,353	690,905	699,077	701,380	703,974	706,994	710,711	714,915	719,669
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-
Total Equity	682,641	687,353	690,905	699,077	701,380	703,974	706,994	710,711	714,915	719,669

Greater Hume Council
10 Year Financial Plan
2022/23 to 2031/32
Special Rate Variation Scenario

Balance Sheet - General Fund

Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
ASSETS										
Current Assets										
Cash & Cash Equivalents	57	1,245	1,241	1,016	1,543	1,342	1,532	1,316	1,876	1,909
Investments	8,600	6,900	6,900	6,700	5,300	5,300	5,500	5,700	5,700	5,600
Receivables	4,625	4,625	4,625	4,625	4,625	4,625	4,125	4,125	3,625	3,625
Inventories	2,269	2,269	2,269	2,269	2,284	2,288	2,287	2,291	2,291	2,294
Other	20	20	20	21	21	22	22	23	23	23
Total Current Assets	15,571	15,059	15,055	14,631	13,773	13,577	13,466	13,455	13,515	13,451
Non-Current Assets										
Non Current Investments	0	0	0	0	0	0	0	0	0	0
Receivables	0	0	0	0	0	0	0	0	0	0
Inventories	0	0	0	0	0	0	0	0	0	0
Infrastructure, Property, Plant & Equipment	613,589	617,242	616,870	620,618	623,470	624,599	626,131	628,184	630,635	633,765
Investments Accounted for using the equity method	0	0	0	0	0	0	0	0	0	0
Investment Property	0	0	0	0	0	0	0	0	0	0
Intangible Assets	46	8	0	0	0	0	0	0	0	0
Right of Use Asset	0	0	0	0	0	0	0	0	0	0
Total Non-Current Assets	613,635	617,250	616,870	620,618	623,470	624,599	626,131	628,184	630,635	633,765
TOTAL ASSETS	629,206	632,309	631,925	635,249	637,243	638,176	639,597	641,639	644,150	647,216
LIABILITIES										
Current Liabilities										
Bank Overdraft	0	0	0	0	0	0	0	0	0	0
Payables	3,061	3,061	3,061	3,061	3,061	3,061	3,061	3,061	3,061	3,061
Contract Liabilities	200	200	200	200	200	200	200	200	200	200
Lease Liabilities	200	200	200	200	200	200	200	200	200	200
Borrowings	680	676	429	486	500	400	411	373	298	10
Provisions	3,016	3,016	3,016	3,016	3,016	3,016	3,016	3,016	3,016	3,016
Total Current Liabilities	7,157	7,153	6,906	6,963	6,977	6,877	6,888	6,850	6,775	6,487
Non-Current Liabilities										
Payables	725	725	725	725	725	725	725	725	725	725
Borrowings	3,329	2,653	2,224	1,738	2,537	2,137	1,726	1,353	1,055	1,045
Lease Liabilities	200	200	200	200	200	200	200	200	200	200
Employee Benefit Provisions	559	559	559	559	559	559	559	559	559	559
Provisions	5,152	5,152	5,152	5,152	5,152	5,152	5,152	5,152	5,152	5,152
Total Non-Current Liabilities	9,965	9,289	8,860	8,374	9,173	8,773	8,362	7,989	7,691	7,681
TOTAL LIABILITIES	17,122	16,442	15,766	15,337	16,150	15,650	15,250	14,839	14,466	14,168
Net Assets	612,084	615,867	616,159	619,912	621,093	622,526	624,347	626,800	629,684	633,048

Greater Hume Council
10 Year Financial Plan
2022/23 to 2031/32
Special Rate Variation Scenario

Balance Sheet - General Fund

Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
EQUITY										
Retained Earnings	269,551	273,299	273,538	277,220	278,311	279,636	281,328	283,633	286,349	289,524
Revaluation Reserves	342,533	342,568	342,621	342,692	342,782	342,891	343,019	343,167	343,335	343,524
Council Equity Interest	612,084	615,867	616,159	619,912	621,093	622,527	624,347	626,800	629,684	633,048
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-
Total Equity	612,084	615,867	616,159	619,912	621,093	622,527	624,347	626,800	629,684	633,048

Greater Hume Council
10 Year Financial Plan
2022/23 to 2031/32
Special Rate Variation Scenario

Balance Sheet - Water Fund

Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
ASSETS										
Current Assets										
Cash & Cash Equivalents	990	399	887	333	491	640	208	228	105	42
Investments	1,000	2,000	2,000	3,000	3,500	4,000	5,200	6,000	7,000	8,000
Receivables	520	520	520	520	520	520	520	520	520	520
Inventories	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Current Assets	2,510	2,919	3,407	3,853	4,511	5,160	5,928	6,748	7,625	8,562
Non-Current Assets										
Non Current Investments	0	0	0	0	0	0	0	0	0	0
Receivables	0	0	0	0	0	0	0	0	0	0
Inventories	0	0	0	0	0	0	0	0	0	0
Infrastructure, Property, Plant & Equipment	24,353	24,447	24,518	24,660	24,640	24,665	24,598	24,529	24,444	24,344
Investments Accounted for using the equity method	0	0	0	0	0	0	0	0	0	0
Investment Property	0	0	0	0	0	0	0	0	0	0
Intangible Assets	0	0	0	0	0	0	0	0	0	0
Right of Use Asset	0	0	0	0	0	0	0	0	0	0
Total Non-Current Assets	24,353	24,447	24,518	24,660	24,640	24,665	24,598	24,529	24,444	24,344
TOTAL ASSETS	26,863	27,366	27,925	28,513	29,151	29,825	30,526	31,277	32,069	32,906
LIABILITIES										
Current Liabilities										
Bank Overdraft	0	0	0	0	0	0	0	0	0	0
Payables	200	200	200	200	200	200	200	200	200	200
Contract Liabilities	0	0	0	0	0	0	0	0	0	0
Lease Liabilities	0	0	0	0	0	0	0	0	0	0
Borrowings	0	0	0	0	0	0	0	0	0	0
Provisions	0	0	0	0	0	0	0	0	0	0
Total Current Liabilities	200	200	200	200	200	200	200	200	200	200
Non-Current Liabilities										
Payables	0	0	0	0	0	0	0	0	0	0
Borrowings	0	0	0	0	0	0	0	0	0	0
Lease Liabilities	0	0	0	0	0	0	0	0	0	0
Employee Benefit Provisions	0	0	0	0	0	0	0	0	0	0
Provisions	0	0	0	0	0	0	0	0	0	0
Total Non-Current Liabilities	0	0	0	0	0	0	0	0	0	0
TOTAL LIABILITIES	200	200	200	200	200	200	200	200	200	200
Net Assets	26,663	27,166	27,725	28,313	28,951	29,625	30,326	31,077	31,869	32,706

Greater Hume Council
10 Year Financial Plan
2022/23 to 2031/32
Special Rate Variation Scenario

Balance Sheet - Water Fund

Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
EQUITY										
Retained Earnings	12,846	12,984	13,176	13,396	13,664	13,968	14,299	14,681	15,105	15,575
Revaluation Reserves	13,817	14,182	14,549	14,917	15,287	15,657	16,027	16,396	16,764	17,131
Council Equity Interest	26,663	27,166	27,725	28,313	28,951	29,625	30,326	31,077	31,869	32,706
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-
Total Equity	26,663	27,166	27,725	28,313	28,951	29,625	30,326	31,077	31,869	32,706

Greater Hume Council
10 Year Financial Plan
2022/23 to 2031/32
Special Rate Variation Scenario

Balance Sheet - Sewer Fund

Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
ASSETS										
Current Assets										
Cash & Cash Equivalents	985	922	418	96	6	42	84	177	59	83
Investments	4,000	4,000	4,000	3,700	4,400	5,000	5,600	6,200	7,000	7,700
Receivables	355	355	355	355	355	355	355	355	355	355
Inventories	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Current Assets	5,340	5,277	4,773	4,151	4,761	5,397	6,039	6,732	7,414	8,138
Non-Current Assets										
Non Current Investments	0	0	0	0	0	0	0	0	0	0
Receivables	0	0	0	0	0	0	0	0	0	0
Inventories	0	0	0	0	0	0	0	0	0	0
Infrastructure, Property, Plant & Equipment	38,554	39,043	42,248	46,701	46,575	46,426	46,282	46,102	45,948	45,777
Investments Accounted for using the equity method	0	0	0	0	0	0	0	0	0	0
Investment Property	0	0	0	0	0	0	0	0	0	0
Intangible Assets	0	0	0	0	0	0	0	0	0	0
Right of Use Asset	0	0	0	0	0	0	0	0	0	0
Total Non-Current Assets	38,554	39,043	42,248	46,701	46,575	46,426	46,282	46,102	45,948	45,777
TOTAL ASSETS	43,894	44,320	47,021	50,852	51,336	51,823	52,321	52,834	53,362	53,915
LIABILITIES										
Current Liabilities										
Bank Overdraft	0	0	0	0	0	0	0	0	0	0
Payables	0	0	0	0	0	0	0	0	0	0
Contract Liabilities	0	0	0	0	0	0	0	0	0	0
Lease Liabilities	0	0	0	0	0	0	0	0	0	0
Borrowings	0	0	0	0	0	0	0	0	0	0
Provisions	0	0	0	0	0	0	0	0	0	0
Total Current Liabilities	0	0	0	0	0	0	0	0	0	0
Non-Current Liabilities										
Payables	0	0	0	0	0	0	0	0	0	0
Borrowings	0	0	0	0	0	0	0	0	0	0
Lease Liabilities	0	0	0	0	0	0	0	0	0	0
Employee Benefit Provisions	0	0	0	0	0	0	0	0	0	0
Provisions	0	0	0	0	0	0	0	0	0	0
Total Non-Current Liabilities	0	0	0	0	0	0	0	0	0	0
TOTAL LIABILITIES	0	0	0	0	0	0	0	0	0	0
Net Assets	43,894	44,320	47,021	50,852	51,336	51,823	52,321	52,834	53,362	53,915

Greater Hume Council
10 Year Financial Plan
2022/23 to 2031/32
Special Rate Variation Scenario

Balance Sheet - Sewer Fund

Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
EQUITY										
Retained Earnings	19,807	19,737	21,944	25,282	25,275	25,270	25,278	25,299	25,334	25,393
Revaluation Reserves	24,087	24,583	25,077	25,570	26,061	26,552	27,043	27,535	28,028	28,522
Council Equity Interest	43,894	44,320	47,021	50,852	51,336	51,822	52,321	52,834	53,362	53,915
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-
Total Equity	43,894	44,320	47,021	50,852	51,336	51,822	52,321	52,834	53,362	53,915

Greater Hume Shire Council

10 Year Financial Plan

2022/23 to 2031/32

Special Rate Variation Scenario

Cash Flow Statement - Consolidated

Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
Cash Flows from Operating Activities										
Receipts:										
Rates & Annual Charges	12,722	12,983	13,696	14,421	15,202	16,029	16,903	17,827	18,805	19,840
User Charges & Fees	7,038	7,242	7,411	7,586	7,748	7,915	8,087	8,262	8,442	8,626
Interest & Investment Revenue Received	183	279	387	458	471	472	473	579	579	580
Grants & Contributions	15,796	16,986	15,552	19,914	13,948	14,171	14,398	14,630	14,866	15,107
Bonds & Deposits Received	0	0	0	0	0	0	0	0	0	0
Other	761	967	996	991	1,001	1,011	1,021	1,032	1,043	1,060
Payments:										
Employee Benefits & On-Costs	(12,090)	(12,489)	(12,854)	(13,220)	(13,546)	(13,880)	(14,227)	(14,573)	(14,932)	(15,301)
Materials & Services	(11,075)	(11,371)	(11,550)	(11,692)	(11,946)	(12,305)	(12,561)	(12,700)	(12,985)	(13,318)
Borrowing Costs	(151)	(123)	(96)	(73)	(59)	(43)	(29)	(20)	(12)	(4)
Bonds & Deposits Refunded	0	0	0	0	0	0	0	0	0	0
Other	(547)	(558)	(569)	(575)	(587)	(598)	(610)	(623)	(635)	(647)
Net Cash provided (or used in) Operating Activities	12,637	13,916	12,973	17,810	12,232	12,772	13,455	14,414	15,171	15,943
Cash Flows from Investing Activities										
Receipts:										
Sale of Investment Securities	1,484	744	0	0	151	0	0	0	0	0
Sale of Real Estate Assets	0	0	0	0	0	0	0	0	0	0
Sale of Infrastructure, Property, Plant & Equipment	218	174	348	260	350	345	370	345	345	355
Deferred Debtors Receipts	11	11	11	10	5	0	0	0	0	0
Other Investing Activity Receipts	0	0	0	0	0	0	0	0	0	0
Payments:										
Purchase of Investment Securities	0	0	0	(493)	0	(1,130)	(1,522)	(1,625)	(1,319)	(1,619)
Purchase of Infrastructure, Property, Plant & Equipment	(12,590)	(13,631)	(12,676)	(18,259)	(12,957)	(11,503)	(12,103)	(12,826)	(13,505)	(14,387)
Purchase of Real Estate Assets	0	0	0	0	0	0	0	0	0	0
Purchase of Intangible Assets	0	0	0	0	0	0	0	0	0	0
Net Cash provided (or used in) Investing Activities	(10,877)	(12,702)	(12,317)	(18,482)	(12,451)	(12,288)	(13,255)	(14,106)	(14,479)	(15,651)

Greater Hume Shire Council
10 Year Financial Plan
2022/23 to 2031/32
Special Rate Variation Scenario

Cash Flow Statement - Consolidated

Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
Cash Flows from Financing Activities										
Receipts:										
Proceeds from Borrowings & Advances	0	0	0	0	1,300	0	0	0	0	0
Other Financing Activity Receipts	0	0	0	0	0	0	0	0	0	0
Payments:										
Repayment of Borrowings & Advances	(677)	(680)	(676)	(429)	(486)	(500)	(400)	(411)	(373)	(298)
Other Financing Activity Payments	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0
Net Cash Flow provided (used in) Financing Activities	(677)	(680)	(676)	(429)	814	(500)	(400)	(411)	(373)	(298)
Net Increase/(Decrease) in Cash & Cash Equivalents	1,083	534	(20)	(1,101)	595	(16)	(200)	(103)	319	(6)
plus: Cash, Cash Equivalents & Investments - beginning of year	949	2,032	2,566	2,546	1,445	2,040	2,024	1,824	1,721	2,040
Cash & Cash Equivalents - end of the year	2,032	2,566	2,546	1,445	2,040	2,024	1,824	1,721	2,040	2,034
Cash & Cash Equivalents - end of the year	2,032	2,566	2,546	1,445	2,040	2,024	1,824	1,721	2,040	2,034
Investments - end of the year	13,600	12,900	12,900	13,400	13,200	14,300	16,300	17,900	19,700	21,300
Cash, Cash Equivalents & Investments - end of the year	15,632	15,466	15,446	14,845	15,240	16,324	18,124	19,621	21,740	23,334
Representing:										
- External Restrictions	7,892	8,014	8,198	7,621	8,791	10,074	11,485	12,999	14,558	16,220
- Internal Restrictions	6,575	6,281	6,076	6,025	5,269	5,068	4,956	4,947	5,010	4,950
- Unrestricted	1,165	1,171	1,172	1,199	1,180	1,182	1,683	1,675	2,172	2,164
	15,632	15,466	15,446	14,845	15,240	16,324	18,124	19,621	21,740	23,334

Greater Hume Shire Council

10 Year Financial Plan

2022/23 to 2031/32

Special Rate Variation Scenario

Cash Flow Statement - General Fund

Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
Cash Flows from Operating Activities										
Receipts:										
Rates & Annual Charges	10,509	10,719	11,379	12,049	12,775	13,546	14,361	15,225	16,142	17,114
User Charges & Fees	5,378	5,601	5,724	5,851	5,965	6,082	6,202	6,323	6,449	6,576
Interest & Investment Revenue Received	133	196	259	292	278	248	216	287	249	211
Grants & Contributions	14,671	16,986	13,302	16,539	13,948	14,171	14,398	14,630	14,866	15,107
Bonds & Deposits Received	0	0	0	0	0	0	0	0	0	0
Other	749	955	984	978	988	998	1,008	1,018	1,029	1,046
Payments:	0	0	0	0	0	0	0	0	0	0
Employee Benefits & On-Costs	(11,132)	(11,509)	(11,849)	(12,190)	(12,490)	(12,798)	(13,118)	(13,436)	(13,767)	(14,107)
Materials & Services	(9,197)	(9,502)	(9,670)	(9,757)	(10,013)	(10,327)	(10,537)	(10,650)	(10,898)	(11,203)
Borrowing Costs	(151)	(123)	(96)	(73)	(59)	(43)	(29)	(20)	(12)	(4)
Bonds & Deposits Refunded	0	0	0	0	0	0	0	0	0	0
Other	(547)	(558)	(569)	(575)	(587)	(598)	(610)	(623)	(635)	(647)
Net Cash provided (or used in) Operating Activities	10,413	12,765	9,464	13,114	10,805	11,279	11,891	12,754	13,423	14,093
Cash Flows from Investing Activities										
Receipts:										
Sale of Investment Securities	984	744	0	(300)	151	0	0	0	0	0
Sale of Real Estate Assets	0	0	0	0	0	0	0	0	0	0
Sale of Infrastructure, Property, Plant & Equipment	218	174	348	260	350	345	370	345	345	355
Deferred Debtors Receipts	11	11	11	10	5	0	0	0	0	0
Other Investing Activity Receipts	0	0	0	0	0	0	0	0	0	0
Payments:	0	0	0	0	0	0	0	0	0	0
Purchase of Investment Securities	0	1,000	0	507	1,200	(30)	278	(225)	481	81
Purchase of Infrastructure, Property, Plant & Equipment	(10,329)	(12,826)	(9,150)	(13,387)	(12,798)	(11,293)	(11,949)	(12,680)	(13,317)	(14,199)
Purchase of Real Estate Assets	0	0	0	0	0	0	0	0	0	0
Purchase of Intangible Assets	0	0	0	0	0	0	0	0	0	0
Net Cash provided (or used in) Investing Activities	(9,116)	(10,897)	(8,791)	(12,910)	(11,092)	(10,978)	(11,301)	(12,560)	(12,491)	(13,763)

Greater Hume Shire Council
10 Year Financial Plan
2022/23 to 2031/32
Special Rate Variation Scenario

Cash Flow Statement - General Fund

Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
Cash Flows from Financing Activities										
Receipts:										
Proceeds from Borrowings & Advances	0	0	0	0	1,300	0	0	0	0	0
Other Financing Activity Receipts	0	0	0	0	0	0	0	0	0	0
Payments:										
Repayment of Borrowings & Advances	(677)	(680)	(676)	(429)	(486)	(500)	(400)	(411)	(373)	(298)
Other Financing Activity Payments	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0
Net Cash Flow provided (used in) Financing Activities	(677)	(680)	(676)	(429)	814	(500)	(400)	(411)	(373)	(298)
Net Increase/(Decrease) in Cash & Cash Equivalents	620	1,188	(3)	(225)	527	(199)	190	(217)	559	32
plus: Cash, Cash Equivalents & Investments - beginning of year	(563)	57	1,245	1,242	1,017	1,544	1,345	1,535	1,318	1,877
Cash & Cash Equivalents - end of the year	57	1,245	1,242	1,017	1,544	1,345	1,535	1,318	1,877	1,909
Cash & Cash Equivalents - end of the year	57	1,245	1,242	1,017	1,544	1,345	1,535	1,318	1,877	1,909
Investments - end of the year	8,600	6,900	6,900	6,700	5,300	5,300	5,500	5,700	5,700	5,600
Cash, Cash Equivalents & Investments - end of the year	8,657	8,145	8,142	7,717	6,844	6,645	7,035	7,018	7,577	7,509
Representing:										
- External Restrictions	917	693	894	493	395	395	396	396	395	395
- Internal Restrictions	6,575	6,281	6,076	6,025	5,269	5,068	4,956	4,947	5,010	4,950
- Unrestricted	1,165	1,171	1,172	1,199	1,180	1,182	1,683	1,675	2,172	2,164
	8,657	8,145	8,142	7,717	6,844	6,645	7,035	7,018	7,577	7,509

Greater Hume Shire Council

10 Year Financial Plan

2022/23 to 2031/32

Special Rate Variation Scenario

Cash Flow Statement - Water Fund

Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
Cash Flows from Operating Activities										
Receipts:										
Rates & Annual Charges	745	767	790	814	838	863	889	916	943	972
User Charges & Fees	1,361	1,401	1,442	1,485	1,528	1,573	1,620	1,668	1,717	1,768
Interest & Investment Revenue Received	20	35	57	74	85	98	112	128	145	163
Grants & Contributions	1,125	0	0	0	0	0	0	0	0	0
Bonds & Deposits Received	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Payments:										
Employee Benefits & On-Costs	(498)	(509)	(522)	(535)	(548)	(562)	(576)	(590)	(605)	(620)
Materials & Services	(1,083)	(1,099)	(1,107)	(1,138)	(1,143)	(1,165)	(1,197)	(1,209)	(1,232)	(1,255)
Borrowing Costs	0	0	0	0	0	0	0	0	0	0
Bonds & Deposits Refunded	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Net Cash provided (or used in) Operating Activities	1,670	595	660	700	760	807	848	913	968	1,028
Cash Flows from Investing Activities										
Receipts:										
Sale of Investment Securities	0	0	0	0	0	0	0	0	0	0
Sale of Real Estate Assets	0	0	0	0	0	0	0	0	0	0
Sale of Infrastructure, Property, Plant & Equipment	0	0	0	0	0	0	0	0	0	0
Deferred Debtors Receipts	0	0	0	0	0	0	0	0	0	0
Other Investing Activity Receipts	0	0	0	0	0	0	0	0	0	0
Payments:										
Purchase of Investment Securities	0	(1,000)	0	(1,000)	(500)	(500)	(1,200)	(800)	(1,000)	(1,000)
Purchase of Infrastructure, Property, Plant & Equipment	(1,930)	(186)	(173)	(254)	(102)	(160)	(80)	(92)	(90)	(90)
Purchase of Real Estate Assets	0	0	0	0	0	0	0	0	0	0
Purchase of Intangible Assets	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Net Cash provided (or used in) Investing Activities	(1,930)	(1,186)	(173)	(1,254)	(602)	(660)	(1,280)	(892)	(1,090)	(1,090)

Greater Hume Shire Council

10 Year Financial Plan

2022/23 to 2031/32

Special Rate Variation Scenario

Cash Flow Statement - Water Fund

Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
Cash Flows from Financing Activities										
Receipts:										
Proceeds from Borrowings & Advances	0	0	0	0	0	0	0	0	0	0
Other Financing Activity Receipts	0	0	0	0	0	0	0	0	0	0
Payments:										
Repayment of Borrowings & Advances	0	0	0	0	0	0	0	0	0	0
Other Financing Activity Payments	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0
Net Cash Flow provided (used in) Financing Activities	0	0	0	0	0	0	0	0	0	0
Net Increase/(Decrease) in Cash & Cash Equivalents	(260)	(591)	487	(554)	158	147	(432)	21	(122)	(62)
plus: Cash, Cash Equivalents & Investments - beginning of year	1,250	990	399	886	332	490	637	205	226	104
Cash & Cash Equivalents - end of the year	990	399	886	332	490	637	205	226	104	42
Cash & Cash Equivalents - end of the year	990	399	886	332	490	637	205	226	104	42
Investments - end of the year	1,000	2,000	2,000	3,000	3,500	4,000	5,200	6,000	7,000	8,000
Cash, Cash Equivalents & Investments - end of the year	1,990	2,399	2,886	3,332	3,990	4,637	5,405	6,226	7,104	8,042
Representing:										
- External Restrictions	1,990	2,399	2,886	3,332	3,990	4,637	5,405	6,226	7,104	8,042
- Internal Restrictions	0	0	0	0	0	0	0	0	0	0
- Unrestricted	0	0	0	0	0	0	0	0	0	0
	1,990	2,399	2,886	3,332	3,990	4,637	5,405	6,226	7,104	8,042

Greater Hume Shire Council

10 Year Financial Plan

2022/23 to 2031/32

Special Rate Variation Scenario

Cash Flow Statement - Sewer Fund

Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
Cash Flows from Operating Activities										
Receipts:										
Rates & Annual Charges	1,468	1,497	1,527	1,558	1,589	1,620	1,653	1,686	1,720	1,754
User Charges & Fees	299	240	245	250	255	260	265	271	276	282
Interest & Investment Revenue Received	30	48	71	92	108	126	145	164	185	206
Grants & Contributions	0	0	2,250	3,375	0	0	0	0	0	0
Bonds & Deposits Received	0	0	0	0	0	0	0	0	0	0
Other	12	12	12	13	13	13	13	14	14	14
Payments:										
Employee Benefits & On-Costs	(460)	(471)	(483)	(495)	(508)	(520)	(533)	(547)	(560)	(574)
Materials & Services	(795)	(770)	(773)	(797)	(790)	(813)	(827)	(841)	(855)	(860)
Borrowing Costs	0	0	0	0	0	0	0	0	0	0
Bonds & Deposits Refunded	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Net Cash provided (or used in) Operating Activities	554	556	2,849	3,996	667	686	716	747	780	822
Cash Flows from Investing Activities										
Receipts:										
Sale of Investment Securities	500	0	0	300	0	0	0	0	0	0
Sale of Real Estate Assets	0	0	0	0	0	0	0	0	0	0
Sale of Infrastructure, Property, Plant & Equipment	0	0	0	0	0	0	0	0	0	0
Deferred Debtors Receipts	0	0	0	0	0	0	0	0	0	0
Other Investing Activity Receipts	0	0	0	0	0	0	0	0	0	0
Payments:										
Purchase of Investment Securities	0	0	0	0	(700)	(600)	(600)	(600)	(800)	(700)
Purchase of Infrastructure, Property, Plant & Equipment	(331)	(619)	(3,353)	(4,618)	(57)	(50)	(74)	(54)	(98)	(98)
Purchase of Real Estate Assets	0	0	0	0	0	0	0	0	0	0
Purchase of Intangible Assets	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Net Cash provided (or used in) Investing Activities	169	(619)	(3,353)	(4,318)	(757)	(650)	(674)	(654)	(898)	(798)

Greater Hume Shire Council
10 Year Financial Plan
2022/23 to 2031/32
Special Rate Variation Scenario

Cash Flow Statement - Sewer Fund

Projected Years

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
Cash Flows from Financing Activities										
Receipts:										
Proceeds from Borrowings & Advances	0	0	0	0	0	0	0	0	0	0
Other Financing Activity Receipts	0	0	0	0	0	0	0	0	0	0
Payments:										
Repayment of Borrowings & Advances	0	0	0	0	0	0	0	0	0	0
Other Financing Activity Payments	0	0	0	0	0	0	0	0	0	0
Net Cash Flow provided (used in) Financing Activities	0	0	0	0	0	0	0	0	0	0
Net Increase/(Decrease) in Cash & Cash Equivalents	723	(63)	(504)	(322)	(90)	36	42	93	(118)	24
plus: Cash, Cash Equivalents & Investments - beginning of year	262	985	922	418	96	6	42	84	177	59
Cash & Cash Equivalents - end of the year	985	922	418	96	6	42	84	177	59	83
Cash & Cash Equivalents - end of the year	985	922	418	96	6	42	84	177	59	83
Investments - end of the year	4,000	4,000	4,000	3,700	4,400	5,000	5,600	6,200	7,000	7,700
Cash, Cash Equivalents & Investments - end of the year	4,985	4,922	4,418	3,796	4,406	5,042	5,684	6,377	7,059	7,783
Representing:										
- External Restrictions	4,985	4,922	4,418	3,796	4,406	5,042	5,684	6,377	7,059	7,783
- Internal Restrictions	0	0	0	0	0	0	0	0	0	0
- Unrestricted	0	0	0	0	0	0	0	0	0	0
	4,985	4,922	4,418	3,796	4,406	5,042	5,684	6,377	7,059	7,783

Greater Hume Shire Council
10 Year Financial Plan
2022/23 to 2031/32
Special Rate Variation Scenario

Projected Years

Restricted Cash & Investments - Consolidated

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
Cash & Investments										
Cash on Hand and at Bank	2,032	2,566	2,546	1,445	2,040	2,024	1,824	1,721	2,040	2,034
Term Deposits	13,600	12,900	12,900	13,400	13,200	14,300	16,300	17,900	19,700	21,300
Total Cash & Investments	15,632	15,466	15,446	14,845	15,240	16,324	18,124	19,621	21,740	23,334
External Restrictions										
Trust Fund	205	205	205	205	205	205	205	205	205	205
Unexpended Grants	0	0	0	0	0	0	0	0	0	0
Developer Contributions - General Fund	687	462	662	262	162	162	162	162	162	162
Developer Contributions - Water Fund	1,029	1,029	1,029	1,029	1,029	1,029	1,029	1,029	1,029	1,029
Developer Contributions - Sewer Fund	982	982	982	982	982	982	982	982	982	982
Water Funds	961	1,371	1,858	2,304	2,963	3,611	4,379	5,200	6,078	7,015
Sewerage Funds	4,003	3,940	3,437	2,814	3,425	4,060	4,703	5,396	6,077	6,802
Town Improvement Funds & Other	25	25	25	25	25	25	25	25	25	25
TOTAL - EXTERNAL RESTRICTIONS	7,892	8,014	8,198	7,621	8,791	10,074	11,485	12,999	14,558	16,220

Greater Hume Shire Council
10 Year Financial Plan
2022/23 to 2031/32
Special Rate Variation Scenario

Projected Years

Restricted Cash & Investments - Consolidated

	Budget 2022/23 \$ 000's	Budget 2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's	Budget 2029/30 \$ 000's	Budget 2030/31 \$ 000's	Budget 2031/32 \$ 000's
Internal Restrictions										
Uncompleted works	0	0	0	0	0	0	0	0	0	0
Emergency Services Levy Reserve	230	230	230	230	230	230	230	230	230	230
Riverina Noxious Weeds Program	66	66	66	66	66	66	66	66	66	66
Risk Management Reserve	79	31	2	6	8	9	8	6	1	1
Employee Entitlements	823	823	823	1,003	1,063	1,089	1,089	1,089	1,089	1,089
Crown Lands Reserve	26	27	28	30	31	32	33	34	36	37
Jindera Hostel Sale Proceeds Reserve	9	9	9	9	9	9	9	9	9	9
Submarine Museum Committee Reserve	27	27	27	27	27	27	27	27	27	27
Jindera Medical Centre Reserve	0	2	0	2	0	2	0	2	0	3
Jindera Admin Centre Reserve	82	102	107	128	133	154	160	183	190	212
Children Services Reserve	599	597	595	634	664	683	676	653	651	589
Youth Reserves	4	4	4	4	4	4	4	4	4	4
Low Income Housing Reserve	167	124	100	75	50	25	0	0	0	0
Frampton Court Reserve	285	275	265	255	246	236	228	220	212	205
Kala Court Rental Units Reserve	31	12	21	6	15	1	10	0	10	1
Kala Court Self Funded Units Reserve	221	216	210	204	197	189	180	170	160	146
Aged Care Rental Units Reserve Jindera	60	54	48	41	34	26	19	11	2	0
Culcairn Oasis Community Newsletter Reserve	7	9	10	11	12	13	14	15	16	18
Henty Headerlines Newsletter Reserve	14	15	16	17	18	19	21	22	23	24
Library Donations Reserve	1	1	1	1	1	1	1	1	1	1
Gum Swamp Reserve	20	20	20	20	20	20	20	20	20	20
Carabost Hall Reserve	7	7	7	7	7	7	7	7	7	7
Walbundrie Hall Reserve	7	7	7	7	7	7	7	7	7	7
Council Owned Housing	63	68	73	77	82	86	90	95	99	103
Plant Reserve	1,182	912	736	483	304	85	3	18	89	6
Works Warranty Reserve	134	134	134	134	134	134	134	134	134	134
State Roads RMCC Works Reserve	144	144	144	144	144	144	144	144	144	144
FAG Grant Roads Component	55	55	55	55	55	55	55	55	55	55
Holbrook Woomargama Bypass Reserve	451	451	451	451	451	451	451	451	451	451
Holbrook Caravan Park Reserve	122	122	122	122	122	122	122	122	122	122
Morven Community Fund Reserve	19	19	19	19	19	19	19	19	19	19
Moorwatha Cemetery	1	1	1	1	1	1	1	1	1	1
Regional & Community Local Infrastructure RLCIP Walking Track	10	10	10	10	10	10	10	10	10	10
Waste Management Reserve	1,222	1,237	1,202	1,152	502	502	502	502	502	502
Land Development Reserve	44	57	70	81	90	97	103	107	110	194
Quarry Rehabilitation Reserve	363	413	463	513	513	513	513	513	513	513
TOTAL - INTERNAL RESTRICTIONS	6,575	6,281	6,076	6,025	5,269	5,068	4,956	4,947	5,010	4,950
TOTAL INTERNALLY & EXTERNALLY RESTRICTED CASH	14,467	14,295	14,274	13,646	14,060	15,142	16,441	17,946	19,568	21,170
TOTAL UNRESTRICTED CASH	1,165	1,171	1,172	1,199	1,180	1,182	1,683	1,675	2,172	2,164