



Greater
Hume
Council



Draft - Delivery Plan Budget

2025/26 to 2028/29

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Greater
Hume
Council

**Delivery Program 2025 to 2029
Operational Plan 2025-2026**

**Delivery Plan Budget
2025/26 to 2028/29**

**Income Statement, Balance Sheet,
Cashflow and Restricted Cash**

Greater Hume Council
Delivery Plan Budget
2025/26 to 2034/35

INCOME STATEMENT - CONSOLIDATED	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Projected Years			
	2024/25 \$ 000's	2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's
Income from Continuing Operations						
Revenue:						
Rates & Annual Charges	14,849	14,760	15,729	16,507	17,430	18,338
User Charges & Fees	8,050	7,967	8,578	8,922	9,293	9,688
Interest & Investment Revenue	966	976	1,062	1,306	1,346	1,122
Other Revenues	2,294	2,425	2,335	1,274	1,294	1,314
Grants & Contributions provided for Operating Purposes	14,485	17,498	15,468	16,106	17,164	18,944
Grants & Contributions provided for Capital Purposes	10,225	18,014	2,527	14,534	13,566	7,271
Other Income:						
Net gains from the disposal of assets	0	0	0	0	0	0
Joint Ventures & Associated Entities	0	0	0	0	0	0
Total Income from Continuing Operations	50,869	61,640	45,699	58,649	60,093	56,677
Expenses from Continuing Operations						
Employee Benefits & On-Costs	14,493	14,240	15,334	15,910	16,663	17,209
Borrowing Costs	100	100	76	1,145	1,159	1,111
Materials & Services	14,085	18,534	15,349	16,715	17,049	17,938
Depreciation & Amortisation	10,484	14,320	14,535	15,014	15,537	16,091
Other Expenses	511	545	492	503	517	532
Net Losses from the Disposal of Assets	0	0	0	0	0	0
Total Expenses from Continuing Operations	39,673	47,739	45,786	49,287	50,925	52,881
Operating Result from Continuing Operations	11,196	13,901	-87	9,362	9,168	3,796
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0
Net Operating Result for the Year	11,196	13,901	-87	9,362	9,168	3,796
Net Operating Result before Grants and Contributions provided for Capital Purposes	971	-4,113	-2,614	-5,172	-4,398	-3,475

Greater Hume Council
Delivery Plan Budget
2025/26 to 2028/29

INCOME STATEMENT - GENERAL FUND	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Projected Years			
	2024/25 \$ 000's	2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's
Income from Continuing Operations						
Revenue:						
Rates & Annual Charges	12,531	12,467	13,043	13,609	14,268	14,888
User Charges & Fees	6,440	6,288	6,595	6,789	6,998	7,219
Interest & Investment Revenue	878	801	823	936	925	909
Other Revenues	2,281	2,399	2,322	1,260	1,280	1,299
Grants & Contributions provided for Operating Purposes	14,433	17,476	15,438	16,106	17,164	18,944
Grants & Contributions provided for Capital Purposes	8,884	13,796	2,092	6,186	6,728	3,132
Other Income:	0	0	0	0	0	0
Net gains from the disposal of assets	0	0	0	0	0	0
Joint Ventures & Associated Entities	0	0	0	0	0	0
Total Income from Continuing Operations	45,447	53,227	40,313	44,886	47,363	46,391
Expenses from Continuing Operations						
Employee Benefits & On-Costs	13,110	12,838	13,900	14,440	15,146	15,642
Borrowing Costs	100	100	76	112	155	138
Materials & Services	12,280	16,404	13,110	14,258	14,927	15,673
Depreciation & Amortisation	9,184	13,020	13,171	13,534	13,932	14,349
Other Expenses	511	545	492	503	517	532
Net Losses from the Disposal of Assets	0	0	0	0	0	0
Total Expenses from Continuing Operations	35,184	42,908	40,749	42,847	44,677	46,334
Operating Result from Continuing Operations	10,263	10,318	-436	2,039	2,686	57
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0
Net Operating Result for the Year	10,263	10,318	-436	2,039	2,686	57
Net Operating Result before Grants and Contributions provided for Capital Purposes	1,379	-3,478	-2,528	-4,147	-4,042	-3,075

Greater Hume Council
Delivery Plan Budget
2025/26 to 2028/29

INCOME STATEMENT - WATER FUND	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Projected Years			
	2024/25 \$ 000's	2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's
Income from Continuing Operations						
Revenue:						
Rates & Annual Charges	714	847	909	959	1,046	1,141
User Charges & Fees	1,361	1,444	1,732	1,865	2,008	2,162
Interest & Investment Revenue	21	108	139	136	113	69
Other Revenues	0	0	0	0	0	0
Grants & Contributions provided for Operating Purposes	30	0	0	0	0	0
Grants & Contributions provided for Capital Purposes	1,125	4,170	219	4,373	2,854	146
Other Income:		0				
Net gains from the disposal of assets	0	0	0	0	0	0
Joint Ventures & Associated Entities	0	0	0	0	0	0
Total Income from Continuing Operations	3,251	6,569	2,999	7,333	6,021	3,518
Expenses from Continuing Operations						
Employee Benefits & On-Costs	583	583	617	626	646	667
Borrowing Costs	0	0	0	287	279	270
Materials & Services	1,259	1,281	1,452	1,412	1,499	1,615
Depreciation & Amortisation	533	533	578	627	680	738
Other Expenses	0	0	0	0	0	0
Net Losses from the Disposal of Assets	0	0	0	0	0	0
Total Expenses from Continuing Operations	2,376	2,397	2,647	2,952	3,104	3,290
Operating Result from Continuing Operations	875	4,172	352	4,381	2,917	228
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0
Net Operating Result for the Year	875	4,172	352	4,381	2,917	228
Net Operating Result before Grants and Contributions provided for Capital Purposes	-250	2	133	8	63	82

Greater Hume Council
Delivery Plan Budget
2025/26 to 2028/29

INCOME STATEMENT - SEWER FUND	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Projected Years			
	2024/25 \$ 000's	2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's
Income from Continuing Operations						
Revenue:						
Rates & Annual Charges	1,604	1,446	1,777	1,939	2,116	2,309
User Charges & Fees	249	235	251	268	287	307
Interest & Investment Revenue	67	67	100	234	308	144
Other Revenues	13	26	13	14	14	15
Grants & Contributions provided for Operating Purposes	22	22	30	0	0	0
Grants & Contributions provided for Capital Purposes	216	48	216	3,975	3,984	3,993
Other Income:		0				
Net gains from the disposal of assets	0	0	0	0	0	0
Joint Ventures & Associated Entities	0	0	0	0	0	0
Total Income from Continuing Operations	2,171	1,844	2,387	6,430	6,709	6,768
Expenses from Continuing Operations						
Employee Benefits & On-Costs	800	818	817	844	871	900
Borrowing Costs	0	0	0	746	725	703
Materials & Services	546	849	787	1,045	623	650
Depreciation & Amortisation	767	767	786	853	925	1,004
Other Expenses	0	0	0	0	0	0
Net Losses from the Disposal of Assets	0	0	0	0	0	0
Total Expenses from Continuing Operations	2,113	2,434	2,390	3,488	3,144	3,257
Operating Result from Continuing Operations	58	-590	-3	2,942	3,565	3,511
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0
Net Operating Result for the Year	58	-590	-3	2,942	3,565	3,511
Net Operating Result before Grants and Contributions provided for Capital Purposes	-158	-638	-219	-1,033	-419	-482

Greater Hume Council

Delivery Plan Budget

2025/26 to 2028/29

BALANCE SHEET - CONSOLIDATED	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Projected Years			
	2024/25 \$ 000's	2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's
ASSETS						
Current Assets						
Cash & Cash Equivalents	1,986	1,579	2,505	1,069	2,905	1,754
Investments	13,100	23,300	21,000	32,000	24,000	22,000
Receivables	7,500	7,500	7,500	7,500	7,500	7,500
Inventories	3,680	3,680	3,430	3,180	2,930	2,680
Other	20	0	20	20	20	21
Total Current Assets	26,286	36,059	34,455	43,769	37,355	33,955
Non-Current Assets						
Non Current Investments	0	0	0	0	0	0
Receivables	0	0	0	0	0	0
Inventories	0	0	0	0	0	0
Infrastructure, Property, Plant & Equipment	830,056	878,913	903,574	924,107	941,517	950,995
Investments Accounted for using the equity method	0	0	0	0	0	0
Investment Property	0	0	0	0	0	0
Intangible Assets	46	46	8	0	0	0
Right of Use Asset	0	0	0	0	0	0
Other	0	0	0	0	0	0
Total Non-Current Assets	830,102	878,959	903,582	924,107	941,517	950,995
TOTAL ASSETS	856,388	915,018	938,037	967,876	978,872	984,950
LIABILITIES						
Current Liabilities						
Bank Overdraft	0	0	0	0	0	0
Payables	3,261	3,261	3,261	3,261	3,261	3,261
Contract Liabilities	0	0	0	0	0	0
Lease Liabilities	0	0	0	0	0	0
Borrowings	409	409	915	965	896	939
Provisions	3,506	3,506	3,506	3,418	3,333	3,250
Asset Remediation Provision	0	1,829	1,829	1,829	1,829	1,829
Total Current Liabilities	7,176	9,005	9,511	9,473	9,319	9,279
Non-Current Liabilities						
Payables	1,400	1,400	1,400	1,400	1,400	1,400
Borrowings	1,943	1,943	1,031	19,116	18,220	17,280
Lease Liabilities	0	0	0	0	0	0
Employee Benefit Provisions	200	200	200	200	200	200
Asset Remediation Provision	5,152	2,875	2,875	2,875	2,875	2,875
Total Non-Current Liabilities	8,695	6,418	5,506	23,591	22,695	21,755
TOTAL LIABILITIES	15,871	15,423	15,017	33,064	32,014	31,034
Net Assets	840,517	899,595	923,020	934,812	946,858	953,916
EQUITY						
Retained Earnings	324,339	294,962	294,875	304,237	313,405	317,201
Revaluation Reserves	516,178	604,633	628,145	630,575	633,453	636,715
Council Equity Interest	840,517	899,595	923,020	934,812	946,858	953,916
Minority Equity Interest	-	-	-	-	-	-
Total Equity	840,517	899,595	923,020	934,812	946,858	953,916

Greater Hume Council

Delivery Plan Budget

2025/26 to 2028/29

BALANCE SHEET - GENERAL FUND	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Projected Years			
	2024/25 \$ 000's	2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's
ASSETS						
Current Assets						
Cash & Cash Equivalents	719	408	2,209	797	2,621	1,439
Investments	7,100	20,300	15,600	17,300	15,200	18,100
Receivables	6,550	6,550	6,459	6,460	6,461	6,463
Inventories	3,680	3,680	3,430	3,180	2,930	2,680
Other	20	0	20	20	20	21
Total Current Assets	18,069	30,938	27,718	27,757	27,232	28,703
Non-Current Assets						
Non Current Investments	0	0	0	0	0	0
Receivables	0	0	0	0	0	0
Inventories	0	0	0	0	0	0
Infrastructure, Property, Plant & Equipment	762,317	804,482	806,403	808,961	811,654	809,822
Investments Accounted for using the equity method	0	0	0	0	0	0
Investment Property	0	0	0	0	0	0
Intangible Assets	46	46	8	0	0	0
Right of Use Asset	0	0	0	0	0	0
Other	0	0	0	0	0	0
Total Non-Current Assets	762,363	804,528	806,411	808,961	811,654	809,822
TOTAL ASSETS	780,432	835,466	834,129	836,718	838,886	838,525
LIABILITIES						
Current Liabilities						
Bank Overdraft	0	0	0	0	0	0
Payables	2,874	2,874	2,861	2,861	2,861	2,861
Contract Liabilities	0	0	0	0	0	0
Lease Liabilities	0	0	0	0	0	0
Borrowings	409	409	915	433	334	344
Provisions	3,506	3,506	3,506	3,418	3,333	3,250
Asset Remediation Provision	-	1,829	1,829	1,829	1,829	1,829
Total Current Liabilities	6,789	8,618	9,111	8,541	8,357	8,284
Non-Current Liabilities						
Payables	1,400	1,400	1,400	1,400	1,400	1,400
Borrowings	1,943	1,943	1,031	2,151	1,817	1,472
Lease Liabilities	0	0	0	0	0	0
Employee Benefit Provisions	200	200	200	200	200	200
Provisions	5,152	2,875	2,875	2,875	2,875	2,875
	0	0	0	0	0	0
Total Non-Current Liabilities	8,695	6,418	5,506	6,626	6,292	5,947
TOTAL LIABILITIES	15,484	15,036	14,617	15,167	14,649	14,231
Net Assets	764,948	820,430	819,512	821,551	824,237	824,294
EQUITY						
Retained Earnings	297,169	264,196	263,278	265,317	268,003	268,060
Revaluation Reserves	467,779	556,234	556,234	556,234	556,234	556,234
Council Equity Interest	764,948	820,430	819,512	821,551	824,237	824,294
Minority Equity Interest	-	-	-	-	-	-
Total Equity	764,948	820,430	819,512	821,551	824,237	824,294

Greater Hume Council

Delivery Plan Budget

2025/26 to 2028/29

BALANCE SHEET - WATER FUND	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Projected Years			
	2024/25 \$ 000's	2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's
ASSETS						
Current Assets						
Cash & Cash Equivalents	485	529	22	81	108	131
Investments	5,000	3,000	2,500	3,700	1,600	2,000
Receivables	595	595	597	596	595	594
Inventories	0	0	0	0	0	0
Other	0	0	0	0	0	0
Total Current Assets	6,080	4,124	3,119	4,377	2,303	2,725
Non-Current Assets						
Non Current Investments	0	0	0	0	0	0
Receivables	0	0	0	0	0	0
Inventories	0	0	0	0	0	0
Infrastructure, Property, Plant & Equipment	24,399	30,307	43,151	52,213	58,361	59,470
Investments Accounted for using the equity method	0	0	0	0	0	0
Investment Property	0	0	0	0	0	0
Intangible Assets	0	0	0	0	0	0
Right of Use Asset	0	0	0	0	0	0
Other	0	0	0	0	0	0
Total Non-Current Assets	24,399	30,307	43,151	52,213	58,361	59,470
TOTAL ASSETS	30,479	34,431	46,270	56,590	60,664	62,195
LIABILITIES						
Current Liabilities						
Bank Overdraft	0	0	0	0	0	0
Payables	200	200	200	200	200	200
Contract Liabilities	0	0	0	0	0	0
Lease Liabilities	0	0	0	0	0	0
Borrowings	0	0	0	148	156	165
Provisions	0	0	0	0	0	0
Liabilities associated with assets classified as "held for sale"	0	0	0	0	0	0
Total Current Liabilities	200	200	200	348	356	365
Non-Current Liabilities						
Payables	0	0	0	0	0	0
Borrowings	0	0	0	4,712	4,556	4,391
Lease Liabilities	0	0	0	0	0	0
Employee Benefit Provisions	0	0	0	0	0	0
Provisions	0	0	0	0	0	0
Liabilities associated with assets classified as "held for sale"	0	0	0	0	0	0
Total Non-Current Liabilities	0	0	0	4,712	4,556	4,391
TOTAL LIABILITIES	200	200	200	5,060	4,912	4,756
Net Assets	30,279	34,231	46,070	51,530	55,752	57,439
EQUITY						
Retained Earnings	11,727	15,679	16,031	20,412	23,329	23,557
Revaluation Reserves	18,552	18,552	30,039	31,118	32,423	33,882
Council Equity Interest	30,279	34,231	46,070	51,530	55,752	57,439
Minority Equity Interest	-	-	-	-	-	-
Total Equity	30,279	34,231	46,070	51,530	55,752	57,439

Greater Hume Council

Delivery Plan Budget

2025/26 to 2028/29

BALANCE SHEET - SEWER FUND

	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Projected Years			
	2024/25 \$ 000's	2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's
ASSETS						
Current Assets						
Cash & Cash Equivalents	782	642	274	191	176	184
Investments	1,000	0	2,900	11,000	7,200	1,900
Receivables	355	355	444	444	444	443
Inventories	0	0	0	0	0	0
Other	0	0	0	0	0	0
Total Current Assets	2,137	997	3,618	11,635	7,820	2,527
Non-Current Assets						
Non Current Investments	0	0	0	0	0	0
Receivables	0	0	0	0	0	0
Inventories	0	0	0	0	0	0
Infrastructure, Property, Plant & Equipment	43,340	44,124	54,020	62,933	71,502	81,703
Investments Accounted for using the equity method	0	0	0	0	0	0
Investment Property	0	0	0	0	0	0
Intangible Assets	0	0	0	0	0	0
Right of Use Asset	0	0	0	0	0	0
Other	0	0	0	0	0	0
Total Non-Current Assets	43,340	44,124	54,020	62,933	71,502	81,703
TOTAL ASSETS	45,477	45,121	57,638	74,568	79,322	84,230
LIABILITIES						
Current Liabilities						
Bank Overdraft	0	0	0	0	0	0
Payables	187	187	200	200	200	200
Contract Liabilities	0	0	0	0	0	0
Lease Liabilities	0	0	0	0	0	0
Borrowings	0	0	0	384	406	430
Provisions	0	0	0	0	0	0
Liabilities associated with assets classified as "held for sale"	0	0	0	0	0	0
Total Current Liabilities	187	187	200	584	606	630
Non-Current Liabilities						
Payables	0	0	0	0	0	0
Borrowings	0	0	0	12,253	11,847	11,417
Lease Liabilities	0	0	0	0	0	0
Employee Benefit Provisions	0	0	0	0	0	0
Provisions	0	0	0	0	0	0
Liabilities associated with assets classified as "held for sale"	0	0	0	0	0	0
Total Non-Current Liabilities	0	0	0	12,253	11,847	11,417
TOTAL LIABILITIES	187	187	200	12,837	12,453	12,047
Net Assets	45,290	44,934	57,438	61,731	66,869	72,183
EQUITY						
Retained Earnings	15,443	15,087	15,566	18,508	22,073	25,584
Revaluation Reserves	29,847	29,847	41,872	43,223	44,796	46,599
Council Equity Interest	45,290	44,934	57,438	61,731	66,869	72,183
Minority Equity Interest	-	-	-	-	-	-
Total Equity	45,290	44,934	57,438	61,731	66,869	72,183

Greater Hume Shire Council

Delivery Plan Budget

2025/26 to 2028/29

CASH FLOW STATEMENT - CONSOLIDATED	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Projected Years			
	2024/25 \$ 000's	2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's
Cash Flows from Operating Activities						
Receipts:						
Rates & Annual Charges	14,849	14,760	15,729	16,507	17,444	18,338
User Charges & Fees	8,050	7,967	8,578	8,922	9,293	9,688
Interest & Investment Revenue Received	966	975	1,062	1,306	1,346	1,122
Grants & Contributions	24,710	35,511	17,995	30,640	30,730	26,215
Bonds & Deposits Received	0	0	0	0	0	0
Other	2,294	2,425	2,335	1,274	1,294	1,314
Payments:						
Employee Benefits & On-Costs	-14,493	-14,240	-15,334	-15,910	-16,663	-17,209
Materials & Services	-14,085	-18,553	-15,349	-16,715	-17,049	-17,938
Borrowing Costs	-100	-100	-76	-1,145	-1,159	-1,111
Bonds & Deposits Refunded	0	0	0	0	0	0
Other	-511	-545	-492	-503	-517	-532
Net Cash provided (or used in) Operating Activities	21,680	28,200	14,448	24,376	24,719	19,887
Cash Flows from Investing Activities						
Receipts:						
Sale of Investment Securities	0	0	739	0	7,773	2,456
Sale of Real Estate Assets	1,448	0	1,448	368	368	368
Sale of Infrastructure, Property, Plant & Equipment	207	242	412	240	276	379
Deferred Debtors Receipts	10	10	10	10	10	10
Other Investing Activity Receipts	0	0	0	0	0	0
Payments:						
Purchase of Investment Securities	-2,560	-5,113	-789	-11,208	0	-669
Purchase of Infrastructure, Property, Plant & Equipment	-20,887	-16,096	-16,096	-33,357	-30,345	-22,686
Purchase of Real Estate Assets	0	0	0	0	0	0
Purchase of Intangible Assets	0	0	0	0	0	0
Deferred Debtors & Advances Made	0	0	0	0	0	0
Other Investing Activity Payments	0	0	0	0	0	0
Net Cash provided (or used in) Investing Activities	-21,782	-20,957	-14,276	-43,947	-21,918	-20,142
Cash Flows from Financing Activities						
Receipts:						
Proceeds from Borrowings & Advances	0	0	0	19,050	0	0
Other Financing Activity Receipts	0	0	0	0	0	0
Payments:						
Repayment of Borrowings & Advances	-651	-651	-406	-915	-965	-896
Other Financing Activity Payments	0	0	0	0	0	0
Net Cash Flow provided (used in) Financing Activities	-651	-651	-406	18,135	-965	-896
Net Increase/(Decrease) in Cash & Cash Equivalents	-753	6,592	-234	-1,436	1,836	-1,151
plus: Cash, Cash Equivalents & Investments - beginning of year	2,739	12,804	2,739	2,505	1,069	2,905
Cash & Cash Equivalents - end of the year	1,986	19,396	2,505	1,069	2,905	1,754
Cash & Cash Equivalents - end of the year	1,986	1,579	2,505	1,069	2,905	1,754
Investments - end of the year	13,100	23,300	21,000	32,000	24,000	22,000
Cash, Cash Equivalents & Investments - end of the year	15,086	24,879	23,505	33,069	26,905	23,754
Representing:						
- External Restrictions	5,775	5,312	7,246	16,843	11,155	6,436
- Internal Restrictions	8,329	16,137	10,573	10,966	11,453	11,644
- Unrestricted	982	3,430	5,686	5,260	4,297	5,674
	15,086	24,879	23,505	33,069	26,905	23,754

Greater Hume Shire Council

Delivery Plan Budget

2025/26 to 2028/29

CASH FLOW STATEMENT - GENERAL FUND

	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Projected Years			
	2024/25 \$ 000's	2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's
Cash Flows from Operating Activities						
Receipts:						
Rates & Annual Charges	12,636	12,387	13,043	13,609	14,282	14,888
User Charges & Fees	6,390	6,272	6,532	6,789	6,998	7,219
Interest & Investment Revenue Received	916	800	823	936	925	909
Grants & Contributions	23,369	31,125	17,560	22,292	23,892	22,076
Bonds & Deposits Received	0	0	0	0	0	0
Other	2,282	2,413	2,322	1,260	1,280	1,299
Payments:						
Employee Benefits & On-Costs	-13,195	-12,839	-13,900	-14,440	-15,146	-15,642
Materials & Services	-12,456	-16,636	-13,109	-14,259	-14,927	-15,673
Borrowing Costs	-100	-100	-76	-1,145	-1,159	-1,111
Bonds & Deposits Refunded	0	0	0	0	0	0
Other	-511	-545	-492	-503	-517	-532
Net Cash provided (or used in) Operating Activities	19,331	22,877	12,703	14,539	15,628	13,433
Cash Flows from Investing Activities						
Receipts:						
Sale of Investment Securities	-500	0	0	0	2,276	-942
Sale of Real Estate Assets	1,448	0	1,448	368	368	368
Sale of Infrastructure, Property, Plant & Equipment	207	242	412	240	276	379
Deferred Debtors Receipts	10	10	10	10	10	10
Other Investing Activity Receipts	0	0	0	0	0	0
Payments:						
Purchase of Investment Securities	-2,560	-4,613	-789	-875	0	0
Purchase of Infrastructure, Property, Plant & Equipment	-18,626	-4,806	-11,310	-16,332	-16,301	-14,096
Purchase of Real Estate Assets	0	0	0	0	0	0
Purchase of Intangible Assets	0	0	0	0	0	0
Deferred Debtors & Advances Made	0	0	0	0	0	0
Other Investing Activity Payments	0	0	0	0	0	0
Net Cash provided (or used in) Investing Activities	-20,021	-9,167	-10,229	-16,589	-13,371	-14,281
Cash Flows from Financing Activities						
Receipts:						
Proceeds from Borrowings & Advances	0	0	0	1,050	0	0
Other Financing Activity Receipts	0	0	0	0	0	0
Payments:						
Repayment of Borrowings & Advances	-651	-651	-406	-412	-433	-334
Other Financing Activity Payments	0	0	0	0	0	0
Net Cash Flow provided (used in) Financing Activities	-651	-651	-406	638	-433	-334
Net Increase/(Decrease) in Cash & Cash Equivalents	-1,341	13,059	2,068	-1,412	1,824	-1,182
plus: Cash, Cash Equivalents & Investments - beginning of year	1,227	8,702	141	2,209	797	2,621
Cash & Cash Equivalents - end of the year	-114	21,761	2,209	797	2,621	1,439
Cash & Cash Equivalents - end of the year	719	408	2,209	797	2,621	1,439
Investments - end of the year	7,100	20,300	15,600	17,300	15,200	18,100
Cash, Cash Equivalents & Investments - end of the year	7,819	20,708	17,809	18,097	17,821	19,539
Representing:						
- External Restrictions	-1,325	3,220	1,550	1,871	2,071	2,220
- Internal Restrictions	8,329	16,137	10,573	10,966	11,453	11,644
- Unrestricted	982	3,430	5,686	5,260	4,297	3,734
	7,986	22,787	17,809	18,097	17,821	17,598

Greater Hume Shire Council

Delivery Plan Budget

2025/26 to 2028/29

CASH FLOW STATEMENT - WATER FUND	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Projected Years			
	2024/25 \$ 000's	2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's
Cash Flows from Operating Activities						
Receipts:						
Rates & Annual Charges	745	847	909	959	1,046	1,141
User Charges & Fees	1,361	1,445	1,732	1,865	2,008	2,162
Interest & Investment Revenue Received	20	108	139	136	113	69
Grants & Contributions	1,125	4,170	219	4,373	2,854	146
Bonds & Deposits Received	0	0	0	0	0	0
Other	0	0	0	0	0	0
Payments:						
Employee Benefits & On-Costs	-498	-583	-617	-626	-646	-667
Materials & Services	-1,083	-1,281	-1,453	-1,411	-1,499	-1,615
Borrowing Costs	0	0	0	0	0	0
Bonds & Deposits Refunded	0	0	0	0	0	0
Other	0	0	0	0	0	0
Net Cash provided (or used in) Operating Activities	1,670	4,706	929	5,296	3,876	1,236
Cash Flows from Investing Activities						
Receipts:						
Sale of Investment Securities	0	0	636	0	1,822	0
Sale of Real Estate Assets	0	0	0	0	0	0
Sale of Infrastructure, Property, Plant & Equipment	0	0	0	0	0	0
Deferred Debtors Receipts	0	0	0	0	0	0
Other Investing Activity Receipts	0	0	0	0	0	0
Payments:						
Purchase of Investment Securities	0	0	0	-1,487	0	-669
Purchase of Infrastructure, Property, Plant & Equipment	-1,930	-6,502	-2,508	-8,610	-5,523	-388
Purchase of Real Estate Assets	0	0	0	0	0	0
Purchase of Intangible Assets	0	0	0	0	0	0
Deferred Debtors & Advances Made	0	0	0	0	0	0
Other Investing Activity Payments	0	0	0	0	0	0
Net Cash provided (or used in) Investing Activities	-1,930	-6,502	-1,872	-10,097	-3,701	-1,057
Cash Flows from Financing Activities						
Receipts:						
Proceeds from Borrowings & Advances	0	0	0	5,000	0	0
Other Financing Activity Receipts	0	0	0	0	0	0
Payments:						
Repayment of Borrowings & Advances	0	0	0	-140	-148	-156
Other Financing Activity Payments	0	0	0	0	0	0
Net Cash Flow provided (used in) Financing Activities	0	0	0	4,860	-148	-156
Net Increase/(Decrease) in Cash & Cash Equivalents	-260	-1,796	-943	59	27	23
plus: Cash, Cash Equivalents & Investments - beginning of year	1,250	3,485	965	22	81	108
Cash & Cash Equivalents - end of the year	990	1,689	22	81	108	131
Cash & Cash Equivalents - end of the year	990	3,646	22	81	108	131
Investments - end of the year	1,000	0	2,500	3,700	1,600	2,000
Cash, Cash Equivalents & Investments - end of the year	1,990	3,646	2,522	3,781	1,708	2,131
Representing:						
- External Restrictions	1,990	3,646	2,522	3,781	1,708	2,131
- Internal Restrictions	0	0	0	0	0	0
- Unrestricted	0	0	0	0	0	0
	1,990	3,646	2,522	3,781	1,708	2,131

Greater Hume Shire Council

Delivery Plan Budget

2025/26 to 2028/29

CASH FLOW STATEMENT - SEWER FUND

	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Projected Years			
	2024/25 \$ 000's	2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's
Cash Flows from Operating Activities						
Receipts:						
Rates & Annual Charges	1,468	1,526	1,777	1,939	2,116	2,309
User Charges & Fees	299	250	314	268	287	307
Interest & Investment Revenue Received	30	67	100	234	308	144
Grants & Contributions	216	216	216	3,975	3,984	3,993
Bonds & Deposits Received	0	0	0	0	0	0
Other	12	12	13	14	14	15
Payments:						
Employee Benefits & On-Costs	-800	-818	-817	-844	-871	-900
Materials & Services	-546	-636	-787	-1,045	-623	-650
Borrowing Costs	0	0	0	0	0	0
Bonds & Deposits Refunded	0	0	0	0	0	0
Other	0	0	0	0	0	0
Net Cash provided (or used in) Operating Activities	679	617	816	4,541	5,215	5,218
Cash Flows from Investing Activities						
Receipts:						
Sale of Investment Securities	500	0	103	0	3,675	3,398
Sale of Real Estate Assets	0	0	0	0	0	0
Sale of Infrastructure, Property, Plant & Equipment	0	0	0	0	0	0
Deferred Debtors Receipts	0	0	0	0	0	0
Other Investing Activity Receipts	0	0	0	0	0	0
Payments:						
Purchase of Investment Securities	0	-500	0	-8,846	0	0
Purchase of Infrastructure, Property, Plant & Equipment	-331	-4,788	-2,278	-8,415	-8,521	-8,202
Purchase of Real Estate Assets	0	0	0	0	0	0
Purchase of Intangible Assets	0	0	0	0	0	0
Deferred Debtors & Advances Made	0	0	0	0	0	0
Other Investing Activity Payments	0	0	0	0	0	0
Net Cash provided (or used in) Investing Activities	169	-5,288	-2,175	-17,261	-4,846	-4,804
Cash Flows from Financing Activities						
Receipts:						
Proceeds from Borrowings & Advances	0	0	0	13,000	0	0
Other Financing Activity Receipts	0	0	0	0	0	0
Payments:						
Repayment of Borrowings & Advances	0	0	0	-363	-384	-406
Other Financing Activity Payments	0	0	0	0	0	0
Net Cash Flow provided (used in) Financing Activities	0	0	0	12,637	-384	-406
Net Increase/(Decrease) in Cash & Cash Equivalents	848	-4,671	-1,359	-83	-15	8
plus: Cash, Cash Equivalents & Investments - beginning of year	262	617	1,633	274	191	176
Cash & Cash Equivalents - end of the year	1,110	-4,054	274	191	176	184
Cash & Cash Equivalents - end of the year	1,110	-4,054	274	191	176	184
Investments - end of the year	4,000	4,500	2,900	11,000	7,200	1,900
Cash, Cash Equivalents & Investments - end of the year	5,110	446	3,174	11,191	7,376	2,084
Representing:						
- External Restrictions	5,110	446	3,174	11,191	7,376	2,084
- Internal Restrictions	0	0	0	0	0	0
- Unrestricted	0	0	0	0	0	0
	5,110	446	3,174	11,191	7,376	2,084

Delivery Plan Budget

2025/26 to 2028/29

Restricted Cash & Investments - Consolidated	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Projected Years			
	2024/25 \$ 000's	2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's	Budget 2028/29 \$ 000's
Cash & Investments						
Cash on Hand and at Bank	1,986	1,579	2,505	1,069	2,905	1,754
Term Deposits	13,100	23,300	21,000	32,000	24,000	22,000
Total Cash & Investments	15,086	24,879	23,505	33,069	26,905	23,754
External Restrictions						
Trust Fund	186	190	190	190	190	190
Unexpended Grants	0	0	0	0	0	0
Developer Contributions - General Fund	817	817	917	1,238	1,438	1,588
Developer Contributions - Voluntary Planning Agreements	891	421	421	421	421	421
Water Funds	2,287	1,993	2,522	3,781	1,708	2,131
Sewerage Funds	1,572	1,869	3,174	11,191	7,376	2,084
Town Improvement Funds & Other	22	22	22	22	22	22
TOTAL - EXTERNAL RESTRICTIONS	5,775	5,312	7,246	16,843	11,155	6,436
Internal Restrictions						
Aged Care Rental Units Reserve Jindera	17	50	37	0	0	0
Carabost Hall Reserve	7	7	7	7	7	7
Children Services Capital Improvements Reserve	316	316	317	317	317	317
Children Services Reserve	812	729	875	1,066	1,231	1,547
Council Owned Housing	68	37	89	140	193	245
Crown Lands Reserve	42	57	56	57	58	60
Culcairn Oasis Community Newsletter Reserve	15	15	15	15	15	15
Emergency Services Levy Reserve	327	290	290	290	290	290
Employee Entitlements	698	698	698	698	698	698
FAG Grant	0	7,505	0	0	0	0
Frampton Court Reserve	336	336	352	368	384	400
Gum Swamp Reserve	15	15	15	15	15	15
Henty Headerlines Newsletter Reserve	14	15	15	15	15	15
Holbrook Caravan Park Reserve	0	0	0	0	0	0
Holbrook Happenings Newsletter	9	29	29	1	1	1
Holbrook Woomargama Bypass Reserve	451	451	451	451	451	451
Jindera Admin Centre Reserve	73	73	73	73	70	73
Jindera Hostel Sale Proceeds Reserve	9	9	9	9	9	9
Jindera Medical Centre Reserve	13	13	22	19	26	24
Kala Court Rental Units Reserve	43	31	41	37	33	30
Kala Court Self Funded Units Reserve	238	230	239	246	252	258
Land Development Reserve	1,360	1,167	2,447	2,647	2,847	3,047
Library Donations Reserve	1	1	1	1	1	1
Low Income Housing Reserve	197	186	174	162	150	104
Moorwatha Cemetery	1	1	1	1	1	1
Morven Community Fund Reserve	19	19	19	19	19	19
Other Reserves	0	18	0	0	0	0
Plant Reserve	356	972	1,370	1,312	1,240	1,257
Quarry Rehabilitation Reserve	349	375	505	635	765	895
Regional & Community Local Infrastructure RLCIP Walking Track	10	10	10	10	10	10
Risk Management Reserve	23	61	61	0	0	0
Riverina Noxious Weeds Program	0	66	0	0	0	0
S355 Committee Reserves	851	1,271	1,271	1,271	1,271	1,271
State Roads RMCC Works Reserve	0	0	346	346	346	346
Submarine Museum Committee Reserve	32	34	34	34	34	34
Uncompleted works	0	0	0	0	0	0
Walbundrie Hall Reserve	7	7	7	7	7	7
Waste Management Reserve	1,254	677	677	677	677	177
Works Warranty Reserve	346	346	0	0	0	0
Youth Reserves	20	20	20	20	20	20
TOTAL - INTERNAL RESTRICTIONS	8,329	16,137	10,573	10,966	11,453	11,644
TOTAL INTERNALLY & EXTERNALLY RESTRICTED CASH	14,104	21,449	17,819	27,809	22,608	18,080
TOTAL UNRESTRICTED CASH	982	3,430	5,686	5,260	4,297	5,674



Greater
Hume
Council

Delivery Program 2025 to 2029 Operational Plan 2025-2026

**Delivery Plan Budget
2025/26 to 2028/29**

Budget Summary

Delivery Program 2025 to 2029

Delivery Plan Budget

2025/26 to 2028/29

Function	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Operating Revenue						
Governance	77,636	73,636	63,636	63,636	63,636	63,636
Administration	480,009	509,076	624,059	476,457	487,237	496,826
Public Order & Safety	397,047	392,008	406,191	418,377	430,928	443,855
Health	175,352	165,671	170,849	175,655	180,604	185,702
Environment	2,182,236	2,029,081	2,216,974	2,300,178	2,396,535	2,486,757
Community Services & Education	5,362,318	5,359,099	5,614,251	5,799,355	6,085,725	6,331,695
Housing & Community Activities	462,072	617,289	500,429	516,158	532,473	549,395
Water Supplies	2,399,941	2,399,941	2,780,418	2,959,305	3,166,910	3,372,345
Sewerage Services	1,954,620	2,284,818	2,171,482	2,455,294	2,725,854	2,775,492
Recreation & Culture	244,027	244,847	256,529	255,854	262,969	270,273
Mining, Manufacturing & Construction	182,326	182,146	151,986	156,546	161,243	166,080
Transport & Communication	9,185,434	11,573,058	9,606,797	10,203,196	10,927,419	12,419,649
Economic Affairs	1,871,326	1,952,343	1,920,941	855,108	868,864	883,031
General Purpose Revenues (Not attributed to Functions)	15,684,849	15,842,577	16,687,079	17,480,658	18,236,112	18,962,247
Total Operating Revenue	40,659,194	43,625,591	43,171,621	44,115,777	46,526,509	49,406,983
Operating Expenditure						
Governance	1,731,290	1,831,607	1,867,895	1,865,938	2,042,465	2,178,129
Administration	4,431,034	4,579,115	4,375,914	4,393,442	4,682,529	4,782,263
Public Order & Safety	1,522,137	1,554,720	1,613,821	1,669,993	1,731,286	1,791,586
Health	209,969	200,094	219,003	225,660	235,340	242,565
Environment	2,555,702	2,895,577	2,823,167	2,927,920	3,019,986	3,121,439
Community Services & Education	5,067,313	5,303,146	5,459,837	5,605,761	5,866,055	6,055,870
Housing & Community Activities	1,165,880	1,562,949	1,177,591	1,215,586	1,266,349	1,557,450
Water Supplies	2,375,530	2,396,671	2,646,790	2,952,578	3,104,210	3,291,341
Sewerage Services	2,112,594	2,221,072	2,390,228	3,487,437	3,145,258	3,257,074
Recreation & Culture	4,534,637	5,293,891	4,872,673	5,068,674	5,303,415	5,463,147
Mining, Manufacturing & Construction	370,809	629,934	430,484	453,613	482,079	501,880
Transport & Communication	12,631,753	18,220,192	16,805,905	18,296,297	18,889,191	19,458,694
Economic Affairs	965,124	1,050,066	1,103,182	1,123,951	1,157,336	1,179,020
Total Operating Expenditure	39,673,773	47,739,035	45,786,490	49,286,850	50,925,499	52,880,458
Net Operating Surplus / (Deficit)	985,422	(4,113,443)	(2,614,869)	(5,171,073)	(4,398,990)	(3,473,475)

Delivery Program 2025 to 2029

Delivery Plan Budget

2025/26 to 2028/29

Function	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Capital Revenue						
Governance	0	0	0	0	0	0
Administration	0	0	0	0	0	0
Public Order & Safety	0	150	0	0	0	0
Health	0	0	0	0	0	0
Environment	4,500,000	4,204,907	0	1,600,000	1,600,000	2,000,000
Community Services & Education	0	0	0	0	0	0
Housing & Community Activities	205,000	205,000	200,000	200,000	200,000	200,000
Water Supplies	4,169,550	4,169,550	218,865	4,373,351	2,853,922	145,603
Sewerage Services	216,000	216,000	216,000	3,974,640	3,983,626	3,992,971
Recreation & Culture	199,000	1,271,773	0	3,450,000	4,000,000	0
Mining, Manufacturing & Construction	0	0	0	0	0	0
Transport & Communication	920,000	7,946,815	1,892,000	936,000	928,000	932,000
Economic Affairs	0	0	0	0	0	0
Total Capital Revenue	10,209,550	18,014,195	2,526,865	14,533,991	13,565,548	7,270,574
Net Surplus / (Deficit) after Capital Revenue	11,194,972	13,900,752	(88,004)	9,362,918	9,166,558	3,797,099
Capital Expenditure						
Governance	18,000	15,600	60,000	0	0	0
Administration	1,377,000	1,504,807	1,667,000	1,376,860	1,400,250	1,500,850
Public Order & Safety	0	0	0	0	0	0
Health	60,000	115,000	15,000	0	65,000	0
Environment	4,750,000	4,735,946	560,000	2,250,000	2,200,000	3,050,000
Community Services & Education	106,000	127,445	166,000	166,000	266,000	161,000
Housing & Community Activities	65,000	152,668	10,000	10,000	10,000	10,000
Water Supplies	6,085,000	6,502,000	2,507,500	8,610,000	5,522,500	387,500
Sewerage Services	885,000	1,603,994	2,278,000	8,414,500	8,521,000	8,201,583
Recreation & Culture	482,000	2,126,021	695,000	5,485,000	4,865,000	275,000
Mining, Manufacturing & Construction	50,000	95,000	0	0	0	60,000
Transport & Communication	6,998,700	15,475,133	8,104,000	7,035,000	7,495,000	9,030,158
Economic Affairs	10,000	249,290	33,000	10,000	0	10,000
Total Capital Expenditure	20,886,700	32,702,904	16,095,500	33,357,360	30,344,750	22,686,091
Net Capital Expenditure	(10,677,150)	(14,688,709)	(13,568,635)	(18,823,369)	(16,779,202)	(15,415,517)
Net Surplus / (Deficit) after Capital Expenditure	(9,691,728)	(18,802,152)	(16,183,504)	(23,994,442)	(21,178,192)	(18,888,992)
Add Back: Non-Cash items included in operating result	10,484,216	14,320,087	14,535,433	15,014,116	15,537,194	16,091,158
Net Cash Surplus / (Deficit) after Capital Expenditure	792,488	(4,482,065)	(1,648,071)	(8,980,326)	(5,640,998)	(2,797,834)
Repayments from Deferred Debtors	10,129	10,129	10,129	10,129	10,129	10,129
Loan Funds Raised	0	0	0	19,050,000	0	0
Proceeds on Sale of Assets	207,000	242,000	411,500	240,000	276,000	379,000
Loan Repayments	(651,357)	(651,357)	(406,045)	(915,380)	(965,229)	(896,217)
Net Transfers (to) / from Reserves	(339,754)	5,015,521	1,635,179	(9,401,211)	6,313,368	3,300,671
Budgeted Net Increase / (Decrease) in Cash	18,505	134,228	2,692	3,212	(6,730)	(4,251)

Greater Hume Shire Council

Delivery Program 2025 to 2029

Delivery Plan Budget

2025/26 to 2028/29

Budget Summary						
Function: Governance	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Operating Revenue						
Elected Members Expenses	0	0	0	0	0	0
Governance Expenses	27,636	23,636	23,636	23,636	23,636	23,636
Risk Management	50,000	50,000	40,000	40,000	40,000	40,000
Total Operating Revenue	77,636	73,636	63,636	63,636	63,636	63,636
Operating Expenditure						
Elected Members Expenses	354,422	396,045	285,226	294,504	334,109	392,549
Governance Expenses	792,498	857,410	963,490	923,212	1,028,970	1,077,243
Risk Management	584,370	578,152	619,179	648,222	679,386	708,337
Total Operating Expenditure	1,731,290	1,831,607	1,867,895	1,865,938	2,042,465	2,178,129
Net Operating Surplus / (Deficit)	(1,653,654)	(1,757,971)	(1,804,259)	(1,802,302)	(1,978,829)	(2,114,493)

Greater Hume Shire Council

Delivery Program 2025 to 2029

Delivery Plan Budget

2025/26 to 2028/29

Budget Summary						
Function: Governance	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Capital Revenue						
Elected Members Expenses	0	0	0	0	0	0
Governance Expenses	0	0	0	0	0	0
Risk Management	0	0	0	0	0	0
Total Capital Revenue	0	0	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	(1,653,654)	(1,757,971)	(1,804,259)	(1,802,302)	(1,978,829)	(2,114,493)
Capital Expenditure						
Elected Members Expenses	0	0	0	0	0	0
Governance Expenses	18,000	15,600	60,000	0	0	0
Risk Management	0	0	0	0	0	0
Total Capital Expenditure	18,000	15,600	60,000	0	0	0
Net Capital Expenditure	(18,000)	(15,600)	(60,000)	0	0	0
Net Surplus / (Deficit) after Capital Expenditure	(1,671,654)	(1,773,571)	(1,864,259)	(1,802,302)	(1,978,829)	(2,114,493)
Add Back: Non-Cash items included in operating result	0	0	0	0	0	0
Net Cash Surplus / (Deficit) after Capital Expenditure	(1,671,654)	(1,773,571)	(1,864,259)	(1,802,302)	(1,978,829)	(2,114,493)
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfers (to) / from Reserves	38,148	108,148	0	0	0	0
Budgeted Net Increase / (Decrease) in Cash	(1,633,506)	(1,665,423)	(1,864,259)	(1,802,302)	(1,978,829)	(2,114,493)

Greater Hume Shire Council

Delivery Program 2025 to 2029

Delivery Plan Budget

2025/26 to 2028/29

Budget Summary

Function: Administration	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Operating Revenue						
Corporate Services Administration	213,177	233,204	192,306	196,662	200,129	203,700
Information Technology Services	0	0	0	0	0	0
Employment On-Costs	70,000	70,000	70,000	70,000	70,000	70,000
Engineering Administration	39,756	39,992	204,159	44,759	45,377	46,014
Depot Administration & Maintenance	0	5,304	0	0	0	0
Plant Operations	61,200	64,700	60,000	61,800	63,654	65,564
Road Safety Officer	95,876	95,876	97,594	103,236	108,077	111,548
Total Operating Revenue	480,009	509,076	624,059	476,457	487,237	496,826
Operating Expenditure						
Corporate Services Administration	2,389,803	2,387,376	2,445,353	2,560,475	2,669,463	2,733,214
Information Technology Services	1,409,800	1,409,800	1,244,511	1,252,122	1,286,705	1,328,310
Employment On-Costs	70,000	70,000	70,000	70,000	70,000	70,000
Engineering Administration	68,458	172,901	85,242	(54,667)	46,799	53,897
Depot Administration & Maintenance	251,294	278,615	292,539	301,783	313,325	323,277
Plant Operations	109,311	128,054	103,610	124,749	150,763	123,423
Road Safety Officer	132,368	132,368	134,659	138,980	145,474	150,142
Total Operating Expenditure	4,431,034	4,579,115	4,375,914	4,393,442	4,682,529	4,782,263
Net Operating Surplus / (Deficit)	(3,951,025)	(4,070,039)	(3,751,855)	(3,916,985)	(4,195,292)	(4,285,437)

Greater Hume Shire Council

Delivery Program 2025 to 2029

Delivery Plan Budget

2025/26 to 2028/29

Budget Summary

Function: Administration	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Capital Revenue						
Corporate Services Administration	0	0	0	0	0	0
Information Technology Services	0	0	0	0	0	0
Employment On-Costs	0	0	0	0	0	0
Engineering Administration	0	0	0	0	0	0
Depot Administration & Maintenance	0	0	0	0	0	0
Plant Operations	0	0	0	0	0	0
Road Safety Officer	0	0	0	0	0	0
Total Capital Revenue	0	0	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	(3,951,025)	(4,070,039)	(3,751,855)	(3,916,985)	(4,195,292)	(4,285,437)
Capital Expenditure						
Corporate Services Administration	40,000	82,400	70,000	40,000	30,000	40,000
Information Technology Services	90,000	115,000	40,000	0	0	0
Employment On-Costs	0	0	0	0	0	0
Engineering Administration	40,000	100,000	42,000	7,000	7,000	77,000
Depot Administration & Maintenance	68,000	68,407	65,000	62,000	50,000	50,000
Plant Operations	1,139,000	1,139,000	1,450,000	1,267,860	1,313,250	1,333,850
Road Safety Officer	0	0	0	0	0	0
Total Capital Expenditure	1,377,000	1,504,807	1,667,000	1,376,860	1,400,250	1,500,850
Net Capital Expenditure	(1,377,000)	(1,504,807)	(1,667,000)	(1,376,860)	(1,400,250)	(1,500,850)
Net Surplus / (Deficit) after Capital Expenditure	(5,328,025)	(5,574,846)	(5,418,855)	(5,293,845)	(5,595,542)	(5,786,287)
Add Back: Non-Cash items included in operating result	1,328,821	1,328,821	1,361,071	1,369,970	1,402,796	1,444,880
Net Cash Surplus / (Deficit) after Capital Expenditure	(3,999,204)	(4,246,025)	(4,057,784)	(3,923,875)	(4,192,746)	(4,341,407)
Repayments from Deferred Debtors	10,129	10,129	10,129	10,129	10,129	10,129
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	167,000	182,000	406,500	240,000	266,000	329,000
Loan Repayments	(53,813)	(53,813)	(26,175)	(27,060)	(27,975)	(28,921)
Net Transfers (to) / from Reserves	67,612	318,767	90,174	58,815	71,405	(17,134)
Budgeted Net Increase / (Decrease) in Cash	(3,808,276)	(3,788,942)	(3,577,156)	(3,641,991)	(3,873,187)	(4,048,333)

Greater Hume Shire Council

Delivery Program 2025 to 2029

Delivery Plan Budget

2025/26 to 2028/29

Budget Summary						
Function: Public Order & Safety	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Operating Revenue						
Animal Control	37,286	37,981	37,975	39,114	40,287	41,495
Fire Services	359,761	354,027	368,216	379,263	390,641	402,360
Emergency Services	0	0	0	0	0	0
Total Operating Revenue	397,047	392,008	406,191	418,377	430,928	443,855
Operating Expenditure						
Animal Control	230,742	231,232	240,323	247,932	258,873	267,072
Fire Services	1,218,534	1,263,028	1,312,227	1,358,915	1,407,303	1,457,373
Emergency Services	72,861	60,460	61,271	63,146	65,110	67,141
Total Operating Expenditure	1,522,137	1,554,720	1,613,821	1,669,993	1,731,286	1,791,586
Net Operating Surplus / (Deficit)	(1,125,090)	(1,162,712)	(1,207,630)	(1,251,616)	(1,300,358)	(1,347,731)

Greater Hume Shire Council

Delivery Program 2025 to 2029

Delivery Plan Budget

2025/26 to 2028/29

Budget Summary						
Function: Public Order & Safety	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Capital Revenue						
Animal Control	0	0	0	0	0	0
Fire Services	0	150	0	0	0	0
Emergency Services	0	0	0	0	0	0
Total Capital Revenue	0	150	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	(1,125,090)	(1,162,562)	(1,207,630)	(1,251,616)	(1,300,358)	(1,347,731)
Capital Expenditure						
Animal Control	0	0	0	0	0	0
Fire Services	0	0	0	0	0	0
Emergency Services	0	0	0	0	0	0
Total Capital Expenditure	0	0	0	0	0	0
Net Capital Expenditure	0	150	0	0	0	0
Net Surplus / (Deficit) after Capital Expenditure	(1,125,090)	(1,162,562)	(1,207,630)	(1,251,616)	(1,300,358)	(1,347,731)
Add Back: Non-Cash items included in operating result	95,758	95,758	97,767	100,238	102,783	105,404
Net Cash Surplus / (Deficit) after Capital Expenditure	(1,029,332)	(1,066,804)	(1,109,863)	(1,151,378)	(1,197,575)	(1,242,327)
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfers (to) / from Reserves	0	36,479	33,621	0	0	0
Budgeted Net Increase / (Decrease) in Cash	(1,029,332)	(1,030,324)	(1,076,242)	(1,151,378)	(1,197,575)	(1,242,327)

Greater Hume Shire Council

Delivery Program 2025 to 2029

Delivery Plan Budget

2025/26 to 2028/29

Budget Summary						
Function: Health	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Operating Revenue						
Health Administration	175,352	165,671	170,849	175,655	180,604	185,702
Total Operating Revenue	175,352	165,671	170,849	175,655	180,604	185,702
Operating Expenditure						
Health Administration	209,969	200,094	219,003	225,660	235,340	242,565
Total Operating Expenditure	209,969	200,094	219,003	225,660	235,340	242,565
Net Operating Surplus / (Deficit)	(34,617)	(34,423)	(48,154)	(50,005)	(54,736)	(56,863)

Greater Hume Shire Council

Delivery Program 2025 to 2029

Delivery Plan Budget

2025/26 to 2028/29

Budget Summary						
Function: Health	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Capital Revenue						
Health Administration	0	0	0	0	0	0
Total Capital Revenue	0	0	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	(34,617)	(34,423)	(48,154)	(50,005)	(54,736)	(56,863)
Capital Expenditure						
Health Administration	60,000	115,000	15,000	0	65,000	0
Total Capital Expenditure	60,000	115,000	15,000	0	65,000	0
Net Capital Expenditure	(60,000)	(115,000)	(15,000)	0	(65,000)	0
Net Surplus / (Deficit) after Capital Expenditure	(94,617)	(149,423)	(63,154)	(50,005)	(119,736)	(56,863)
Add Back: Non-Cash items included in operating result	16,880	16,880	17,302	17,821	18,356	18,907
Net Cash Surplus / (Deficit) after Capital Expenditure	(77,737)	(132,543)	(45,852)	(32,184)	(101,380)	(37,956)
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	25,000	35,000	5,000	0	10,000	0
Loan Repayments	0	0	0	0	0	0
Net Transfers (to) / from Reserves	0	45,000	0	0	0	0
Budgeted Net Increase / (Decrease) in Cash	(52,737)	(52,543)	(40,852)	(32,184)	(91,380)	(37,956)

Greater Hume Shire Council

Delivery Program 2025 to 2029

Delivery Plan Budget

2025/26 to 2028/29

Budget Summary

Function: Environment	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Operating Revenue						
Waste Management	2,082,482	2,024,081	2,121,220	2,201,535	2,294,810	2,381,964
Noxious Animals & Insects	0	0	0	0	0	0
Noxious Plants	89,754	0	89,754	92,447	95,220	98,077
Street Cleaning	10,000	5,000	6,000	6,196	6,505	6,716
Storm Water Management & Drainage	0	0	0	0	0	0
Total Operating Revenue	2,182,236	2,029,081	2,216,974	2,300,178	2,396,535	2,486,757
Operating Expenditure						
Waste Management	1,945,006	2,242,708	2,037,401	2,118,100	2,179,717	2,255,417
Noxious Animals & Insects	10,000	10,000	10,000	10,000	10,000	10,000
Noxious Plants	273,076	183,322	304,117	313,841	328,211	338,708
Street Cleaning	86,946	81,946	87,946	90,679	94,177	97,103
Storm Water Management & Drainage	240,674	377,601	383,703	395,300	407,881	420,211
Total Operating Expenditure	2,555,702	2,895,577	2,823,167	2,927,920	3,019,986	3,121,439
Net Operating Surplus / (Deficit)	(373,466)	(866,496)	(606,193)	(627,742)	(623,451)	(634,682)

Greater Hume Shire Council

Delivery Program 2025 to 2029

Delivery Plan Budget

2025/26 to 2028/29

Budget Summary

Function: Environment	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Capital Revenue						
Waste Management	0	0	0	0	0	0
Noxious Animals & Insects	0	0	0	0	0	0
Noxious Plants	0	0	0	0	0	0
Street Cleaning	0	0	0	0	0	0
Storm Water Management & Drainage	4,500,000	4,204,907	0	1,600,000	1,600,000	2,000,000
Total Capital Revenue	4,500,000	4,204,907	0	1,600,000	1,600,000	2,000,000
Net Surplus / (Deficit) after Capital Revenue	4,126,534	3,338,411	(606,193)	972,258	976,549	1,365,318
Capital Expenditure						
Waste Management	50,000	70,000	50,000	50,000	50,000	550,000
Noxious Animals & Insects	0	0	0	0	0	0
Noxious Plants	0	0	0	0	0	0
Street Cleaning	0	0	0	0	0	0
Storm Water Management & Drainage	4,700,000	4,665,946	510,000	2,200,000	2,150,000	2,500,000
Total Capital Expenditure	4,750,000	4,735,946	560,000	2,250,000	2,200,000	3,050,000
Net Capital Expenditure	(250,000)	(531,039)	(560,000)	(650,000)	(600,000)	(1,050,000)
Net Surplus / (Deficit) after Capital Expenditure	(623,466)	(1,397,535)	(1,166,193)	(1,277,742)	(1,223,451)	(1,684,682)
Add Back: Non-Cash items included in operating result	219,912	306,839	322,181	331,846	341,801	352,055
Net Cash Surplus / (Deficit) after Capital Expenditure	(403,554)	(1,090,696)	(844,012)	(945,896)	(881,650)	(1,332,627)
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfers (to) / from Reserves	0	601,840	0	0	0	500,000
Budgeted Net Increase / (Decrease) in Cash	(403,554)	(488,856)	(844,012)	(945,896)	(881,650)	(832,627)

Greater Hume Shire Council

Delivery Program 2025 to 2029

Delivery Plan Budget

2025/26 to 2028/29

Budget Summary						
Function: Community Services & Education	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Operating Revenue						
Family Day Care	745,572	625,445	623,589	641,985	660,933	680,449
Henty Children Services	983,820	1,093,019	1,065,139	1,103,758	1,143,734	1,185,118
Walla Children Services	773,154	777,379	1,064,609	1,101,443	1,139,530	1,178,913
Holbrook Children Services	1,810,630	1,910,630	1,653,400	1,711,316	1,771,220	1,833,177
Culcairn Children Services	644,750	541,051	803,122	827,216	947,149	1,021,072
Pre-Schools	0	0	0	0	0	0
Youth Services	3,500	3,500	3,500	3,605	3,713	3,824
Community Housing	55,255	44,255	55,255	56,913	58,620	60,379
Frampton Court Rental Units	118,404	118,404	118,404	121,956	125,615	129,383
Kala Court Rental Units	47,599	37,000	47,599	49,027	50,498	52,013
Kala Court Self Funded Units	85,620	79,380	85,620	86,650	87,711	88,803
Aged Care Rental Units - Culcairn	23,681	23,681	23,681	23,681	23,681	23,681
Aged Care Rental Units - Jindera	21,280	21,280	21,280	21,280	21,280	21,280
Other Community Services	49,053	84,075	49,053	50,525	52,041	53,603
Total Operating Revenue	5,362,318	5,359,099	5,614,251	5,799,355	6,085,725	6,331,695
Operating Expenditure						
Family Day Care	633,093	649,127	707,200	729,926	762,897	787,411
Henty Children Services	880,904	989,543	973,185	973,681	1,019,837	1,052,814
Walla Children Services	735,203	737,779	969,165	1,000,501	1,048,215	1,082,111
Holbrook Children Services	1,654,648	1,759,224	1,645,874	1,699,279	1,781,643	1,839,418
Culcairn Children Services	759,941	732,517	727,836	751,241	785,587	810,847
Pre-Schools	2,683	1,695	2,683	2,802	2,921	3,037
Youth Services	10,000	16,824	36,340	37,496	39,159	40,404
Community Housing	56,079	56,079	59,271	61,219	63,439	65,528
Frampton Court Rental Units	107,527	107,527	112,105	115,978	120,351	124,378
Kala Court Rental Units	46,327	50,654	44,724	46,220	47,851	49,429
Kala Court Self Funded Units	76,364	81,908	81,010	83,757	86,934	89,853
Aged Care Rental Units - Culcairn	25,011	25,141	25,461	26,327	27,345	28,263
Aged Care Rental Units - Jindera	29,644	30,047	25,094	25,940	26,927	27,830
Other Community Services	49,889	65,081	49,889	51,394	52,949	54,547
Total Operating Expenditure	5,067,313	5,303,146	5,459,837	5,605,761	5,866,055	6,055,870
Net Operating Surplus / (Deficit)	295,005	55,953	154,414	193,594	219,670	275,825

Greater Hume Shire Council

Delivery Program 2025 to 2029

Delivery Plan Budget

2025/26 to 2028/29

Budget Summary						
Function: Community Services & Education	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Capital Revenue						
Family Day Care	0	0	0	0	0	0
Henty Children Services	0	0	0	0	0	0
Walla Children Services	0	0	0	0	0	0
Holbrook Children Services	0	0	0	0	0	0
Culcairn Children Services	0	0	0	0	0	0
Pre-Schools	0	0	0	0	0	0
Youth Services	0	0	0	0	0	0
Community Housing	0	0	0	0	0	0
Frampton Court Rental Units	0	0	0	0	0	0
Kala Court Rental Units	0	0	0	0	0	0
Kala Court Self Funded Units	0	0	0	0	0	0
Aged Care Rental Units - Culcairn	0	0	0	0	0	0
Aged Care Rental Units - Jindera	0	0	0	0	0	0
Other Community Services	0	0	0	0	0	0
Total Capital Revenue	0	0	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	295,005	55,953	154,414	193,594	219,670	275,825
Capital Expenditure						
Family Day Care	0	0	0	40,000	100,000	0
Henty Children Services	0	2,183	40,000	0	0	50,000
Walla Children Services	0	0	0	0	0	0
Holbrook Children Services	0	8,977	0	0	0	0
Culcairn Children Services	0	0	0	0	0	0
Pre-Schools	0	0	0	0	0	0
Youth Services	0	0	0	0	40,000	0
Community Housing	24,000	24,000	24,000	24,000	24,000	24,000
Frampton Court Rental Units	24,000	24,000	24,000	24,000	24,000	24,000
Kala Court Rental Units	0	10,285	20,000	20,000	20,000	20,000
Kala Court Self Funded Units	28,000	28,000	28,000	28,000	28,000	28,000
Aged Care Rental Units - Culcairn	15,000	15,000	15,000	15,000	15,000	15,000
Aged Care Rental Units - Jindera	15,000	15,000	15,000	15,000	15,000	0
Other Community Services	0	0	0	0	0	0
Total Capital Expenditure	106,000	127,445	166,000	166,000	266,000	161,000
Net Capital Expenditure	(106,000)	(127,445)	(166,000)	(166,000)	(266,000)	(161,000)
Net Surplus / (Deficit) after Capital Expenditure	189,005	(71,492)	(11,586)	27,594	(46,330)	114,825
Add Back: Non-Cash items included in operating result	116,451	116,451	116,451	119,945	123,542	127,248
Net Cash Surplus / (Deficit) after Capital Expenditure	305,456	44,959	104,865	147,539	77,212	242,073
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	40,000
Loan Repayments	0	0	0	0	0	0
Net Transfers (to) / from Reserves	(315,475)	(54,160)	(141,224)	(185,101)	(156,487)	(322,634)
Budgeted Net Increase / (Decrease) in Cash	(10,019)	(9,201)	(36,359)	(37,562)	(79,275)	(40,561)

Greater Hume Shire Council

Delivery Program 2025 to 2029

Delivery Plan Budget

2025/26 to 2028/29

Budget Summary

Function: Housing & Community Amenities	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Operating Revenue						
Street Lighting	24,000	24,000	24,000	24,000	24,000	24,000
Public Cemeteries	67,183	67,183	70,207	72,312	74,481	76,715
Town Planning	251,693	406,910	260,034	270,436	281,253	292,504
Public Conveniences	0	0	0	0	0	0
Council Owned Housing	50,960	50,960	74,880	75,962	77,087	78,256
Wirraminna Environmental Education Centre	0	0	0	0	0	0
Other Community Amenities	68,236	68,236	71,308	73,448	75,652	77,920
Total Operating Revenue	462,072	617,289	500,429	516,158	532,473	549,395
Operating Expenditure						
Street Lighting	167,953	191,139	174,271	182,485	191,109	200,164
Public Cemeteries	157,924	158,692	167,428	172,587	179,064	184,585
Town Planning	506,124	873,452	491,019	504,479	525,565	790,146
Public Conveniences	281,042	286,208	291,142	300,563	313,322	323,409
Council Owned Housing	34,271	34,596	35,060	36,238	37,474	38,733
Wirraminna Environmental Education Centre	18,566	18,862	18,671	19,234	19,815	20,413
Other Community Amenities	0	0	0	0	0	0
Total Operating Expenditure	1,165,880	1,562,949	1,177,591	1,215,586	1,266,349	1,557,450
Net Operating Surplus / (Deficit)	(703,808)	(945,660)	(677,162)	(699,428)	(733,876)	(1,008,055)

Greater Hume Shire Council

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Delivery Plan Budget

2025/26 to 2028/29

Budget Summary

Function: Housing & Community Amenities	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Capital Revenue						
Street Lighting	0	0	0	0	0	0
Public Cemeteries	5,000	5,000	0	0	0	0
Town Planning	200,000	200,000	200,000	200,000	200,000	200,000
Public Conveniences	0	0	0	0	0	0
Council Owned Housing	0	0	0	0	0	0
Wirraminna Environmental Education Centre	0	0	0	0	0	0
Other Community Amenities	0	0	0	0	0	0
Total Capital Revenue	205,000	205,000	200,000	200,000	200,000	200,000
Net Surplus / (Deficit) after Capital Revenue	(498,808)	(740,660)	(477,162)	(499,428)	(533,876)	(808,055)
Capital Expenditure						
Street Lighting	0	0	0	0	0	0
Public Cemeteries	25,000	50,000	10,000	10,000	10,000	10,000
Town Planning	0	22,668	0	0	0	0
Public Conveniences	40,000	80,000	0	0	0	0
Council Owned Housing	0	0	0	0	0	0
Wirraminna Environmental Education Centre	0	0	0	0	0	0
Other Community Amenities	0	0	0	0	0	0
Total Capital Expenditure	65,000	152,668	10,000	10,000	10,000	10,000
Net Capital Expenditure	140,000	52,332	190,000	190,000	190,000	190,000
Net Surplus / (Deficit) after Capital Expenditure	(563,808)	(893,328)	(487,162)	(509,428)	(543,876)	(818,055)
Add Back: Non-Cash items included in operating result	59,866	59,866	60,782	62,606	64,484	66,419
Net Cash Surplus / (Deficit) after Capital Expenditure	(503,942)	(833,462)	(426,380)	(446,822)	(479,392)	(751,636)
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfers (to) / from Reserves	(228,488)	91,622	(251,619)	(251,877)	(252,131)	(252,417)
Budgeted Net Increase / (Decrease) in Cash	(732,430)	(741,840)	(677,999)	(698,699)	(731,523)	(1,004,053)

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2025/26 to 2028/29

Budget Summary

Function: Water Supplies	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Operating Revenue						
Water Supplies	2,399,941	2,399,941	2,780,418	2,959,305	3,166,910	3,372,345
Total Operating Revenue	2,399,941	2,399,941	2,780,418	2,959,305	3,166,910	3,372,345
Operating Expenditure						
Water Supplies	2,375,530	2,396,671	2,646,790	2,952,578	3,104,210	3,291,341
Total Operating Expenditure	2,375,530	2,396,671	2,646,790	2,952,578	3,104,210	3,291,341
Net Operating Surplus / (Deficit)	24,411	3,270	133,628	6,727	62,700	81,004

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2025/26 to 2028/29

Budget Summary

Function: Water Supplies	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Capital Revenue						
Water Supplies	4,169,550	4,169,550	218,865	4,373,351	2,853,922	145,603
Total Capital Revenue	4,169,550	4,169,550	218,865	4,373,351	2,853,922	145,603
Net Surplus / (Deficit) after Capital Revenue	4,193,961	4,172,820	352,493	4,380,078	2,916,622	226,607
Capital Expenditure						
Water Supplies	6,085,000	6,502,000	2,507,500	8,610,000	5,522,500	387,500
Total Capital Expenditure	6,085,000	6,502,000	2,507,500	8,610,000	5,522,500	387,500
Net Capital Expenditure	(1,915,450)	(2,332,450)	(2,288,635)	(4,236,649)	(2,668,578)	(241,897)
Net Surplus / (Deficit) after Capital Expenditure	(1,891,039)	(2,329,180)	(2,155,007)	(4,229,922)	(2,605,878)	(160,893)
Add Back: Non-Cash items included in operating result	532,735	532,735	578,017	627,148	680,456	738,295
Net Cash Surplus / (Deficit) after Capital Expenditure	(1,358,304)	(1,796,445)	(1,576,990)	(3,602,774)	(1,925,422)	577,402
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	5,000,000	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	(139,767)	(147,790)	(156,273)
Net Transfers (to) / from Reserves	1,358,304	1,796,445	1,576,990	(1,257,459)	2,073,212	(421,129)
Budgeted Net Increase / (Decrease) in Cash	0	0	0	0	0	0

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2025/26 to 2028/29

Budget Summary						
Function: Sewerage Services	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Operating Revenue						
Sewerage Services	1,954,620	2,284,818	2,171,482	2,455,294	2,725,854	2,775,492
Total Operating Revenue	1,954,620	2,284,818	2,171,482	2,455,294	2,725,854	2,775,492
Operating Expenditure						
Sewerage Services	2,112,594	2,221,072	2,390,228	3,487,437	3,145,258	3,257,074
Total Operating Expenditure	2,112,594	2,221,072	2,390,228	3,487,437	3,145,258	3,257,074
Net Operating Surplus / (Deficit)	(157,974)	63,746	(218,746)	(1,032,143)	(419,404)	(481,582)

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2025/26 to 2028/29

Budget Summary						
Function: Sewerage Services	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Capital Revenue						
Sewerage Services	216,000	216,000	216,000	3,974,640	3,983,626	3,992,971
Total Capital Revenue	216,000	216,000	216,000	3,974,640	3,983,626	3,992,971
Net Surplus / (Deficit) after Capital Revenue	58,026	279,746	(2,746)	2,942,497	3,564,222	3,511,389
Capital Expenditure						
Sewerage Services	885,000	1,603,994	2,278,000	8,414,500	8,521,000	8,201,583
Total Capital Expenditure	885,000	1,603,994	2,278,000	8,414,500	8,521,000	8,201,583
Net Capital Expenditure	(669,000)	(1,387,994)	(2,062,000)	(4,439,860)	(4,537,374)	(4,208,612)
Net Surplus / (Deficit) after Capital Expenditure	(826,974)	(1,324,248)	(2,280,746)	(5,472,003)	(4,956,778)	(4,690,194)
Add Back: Non-Cash items included in operating result	766,700	766,700	785,868	852,667	925,144	1,003,781
Net Cash Surplus / (Deficit) after Capital Expenditure	(60,274)	(557,548)	(1,494,878)	(4,619,336)	(4,031,634)	(3,686,413)
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	13,000,000	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	(363,394)	(384,253)	(406,309)
Net Transfers (to) / from Reserves	60,274	557,548	1,494,878	(8,017,270)	4,415,887	4,092,722
Budgeted Net Increase / (Decrease) in Cash	0	0	0	0	0	0

Greater Hume Shire Council

Delivery Program 2025 to 2029

Delivery Plan Budget

2025/26 to 2028/29

Budget Summary

Function: Recreation & Culture	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Operating Revenue						
Public Halls	4,750	4,750	3,200	2,065	2,127	2,191
Libraries	158,287	152,387	160,694	158,375	162,565	166,857
Museums	0	0	0	0	0	0
Swimming Pools	80,990	80,990	92,635	95,414	98,277	101,225
Sporting Grounds & Recreation Reserves	0	6,720	0	0	0	0
Parks & Gardens	0	0	0	0	0	0
Other Cultural Services	0	0	0	0	0	0
Total Operating Revenue	244,027	244,847	256,529	255,854	262,969	270,273
Operating Expenditure						
Public Halls	378,837	632,194	629,446	649,048	670,165	691,813
Libraries	832,737	838,833	782,831	804,994	836,298	861,906
Museums	41,077	47,765	42,679	44,341	46,078	47,822
Swimming Pools	993,120	993,120	1,033,619	1,112,021	1,208,071	1,237,779
Sporting Grounds & Recreation Reserves	1,761,668	2,094,538	1,839,339	1,896,576	1,959,736	2,021,742
Parks & Gardens	527,198	687,440	544,759	561,694	583,067	602,085
Other Cultural Services	0	0	0	0	0	0
Total Operating Expenditure	4,534,637	5,293,891	4,872,673	5,068,674	5,303,415	5,463,147
Net Operating Surplus / (Deficit)	(4,290,610)	(5,049,043)	(4,616,144)	(4,812,820)	(5,040,446)	(5,192,874)

Greater Hume Shire Council

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Delivery Plan Budget

2025/26 to 2028/29

Budget Summary

Function: Recreation & Culture	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Capital Revenue						
Public Halls	0	100,000	0	0	4,000,000	0
Libraries	199,000	208,417	0	0	0	0
Museums	0	0	0	0	0	0
Swimming Pools	0	133	0	3,450,000	0	0
Sporting Grounds & Recreation Reserves	0	782,800	0	0	0	0
Parks & Gardens	0	180,423	0	0	0	0
Other Cultural Services	0	0	0	0	0	0
Total Capital Revenue	199,000	1,271,773	0	3,450,000	4,000,000	0
Net Surplus / (Deficit) after Capital Revenue	(4,091,610)	(3,777,270)	(4,616,144)	(1,362,820)	(1,040,446)	(5,192,874)
Capital Expenditure						
Public Halls	0	450,920	110,000	50,000	4,020,000	20,000
Libraries	219,000	228,417	10,000	10,000	10,000	10,000
Museums	0	0	0	0	0	0
Swimming Pools	33,000	143,346	165,000	4,515,000	15,000	15,000
Sporting Grounds & Recreation Reserves	150,000	1,104,871	170,000	330,000	650,000	30,000
Parks & Gardens	80,000	198,467	240,000	580,000	170,000	200,000
Other Cultural Services	0	0	0	0	0	0
Total Capital Expenditure	482,000	2,126,021	695,000	5,485,000	4,865,000	275,000
Net Capital Expenditure	(283,000)	(854,248)	(695,000)	(2,035,000)	(865,000)	(275,000)
Net Surplus / (Deficit) after Capital Expenditure	(4,573,610)	(5,903,291)	(5,311,144)	(6,847,820)	(5,905,446)	(5,467,874)
Add Back: Non-Cash items included in operating result	1,898,697	2,548,697	2,223,473	2,290,179	2,358,885	2,429,652
Net Cash Surplus / (Deficit) after Capital Expenditure	(2,674,913)	(3,354,594)	(3,087,671)	(4,557,641)	(3,546,561)	(3,038,222)
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	1,050,000	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	(65,437)	(65,437)	(65,437)	(67,650)	(99,289)	(103,339)
Net Transfers (to) / from Reserves	100,000	771,087	250,000	580,000	500,000	50,000
Budgeted Net Increase / (Decrease) in Cash	(2,640,350)	(2,648,944)	(2,903,108)	(2,995,291)	(3,145,850)	(3,091,561)

Greater Hume Shire Council

Delivery Program 2025 to 2029

Delivery Plan Budget

2025/26 to 2028/29

Budget Summary						
Function: Mining, Manufacturing & Construction	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Operating Revenue						
Building Control Quarries & Pits	182,326 0	182,146 0	151,986 0	156,546 0	161,243 0	166,080 0
Total Operating Revenue	182,326	182,146	151,986	156,546	161,243	166,080
Operating Expenditure						
Building Control Quarries & Pits	497,511 (126,702)	526,636 103,298	557,104 (126,620)	580,132 (126,519)	608,494 (126,415)	628,187 (126,307)
Total Operating Expenditure	370,809	629,934	430,484	453,613	482,079	501,880
Net Operating Surplus / (Deficit)	(188,483)	(447,788)	(278,498)	(297,067)	(320,836)	(335,800)

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Delivery Plan Budget

2025/26 to 2028/29

Budget Summary						
Function: Mining, Manufacturing & Construction	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Capital Revenue						
Building Control	0	0	0	0	0	0
Quarries & Pits	0	0	0	0	0	0
Total Capital Revenue	0	0	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	(188,483)	(447,788)	(278,498)	(297,067)	(320,836)	(335,800)
Capital Expenditure						
Building Control	50,000	95,000	0	0	0	60,000
Quarries & Pits	0	0	0	0	0	0
Total Capital Expenditure	50,000	95,000	0	0	0	60,000
Net Capital Expenditure	(50,000)	(95,000)	0	0	0	(60,000)
Net Surplus / (Deficit) after Capital Expenditure	(238,483)	(542,788)	(278,498)	(297,067)	(320,836)	(395,800)
Add Back: Non-Cash items included in operating result	7,164	7,164	7,343	7,563	7,789	8,023
Net Cash Surplus / (Deficit) after Capital Expenditure	(231,319)	(535,624)	(271,155)	(289,504)	(313,047)	(387,777)
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	15,000	25,000	0	0	0	10,000
Loan Repayments	0	0	0	0	0	0
Net Transfers (to) / from Reserves	(130,000)	135,000	(130,000)	(130,000)	(130,000)	(130,000)
Budgeted Net Increase / (Decrease) in Cash	(346,319)	(375,624)	(401,155)	(419,504)	(443,047)	(507,777)

Greater Hume Shire Council

Delivery Program 2025 to 2029

Delivery Plan Budget

2025/26 to 2028/29

Budget Summary

Function: Transport & Communications	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Operating Revenue						
FAG Grant - Roads Component	2,704,813	2,762,012	2,872,492	2,987,392	3,106,888	3,231,164
Urban Local Roads	0	0	0	0	0	0
Sealed Rural Roads Local	3,195	3,195	0	0	0	0
Sealed Regional Roads Block Grant & Repair	1,940,300	1,972,000	2,019,058	2,061,300	2,574,092	2,758,444
Unsealed Rural Roads Local	0	0	0	0	0	0
Roads to Recovery	1,650,000	1,650,000	1,700,000	2,050,000	2,050,000	3,138,908
Bridges	0	0	0	0	0	0
Kerb & Gutter	0	0	0	0	0	0
Footpaths	0	0	0	0	0	0
Aerodromes	0	0	0	0	0	0
Bus Shelters	0	0	0	0	0	0
Ancillary Road Works	0	2,000	0	0	0	0
PAMPS & Cycleways	40,000	40,000	40,000	40,000	40,000	40,000
State Roads RMCC Works	2,847,126	2,847,126	2,975,247	3,064,504	3,156,439	3,251,133
Natural Disaster Recovery	0	2,296,725	0	0	0	0
Total Operating Revenue	9,185,434	11,573,058	9,606,797	10,203,196	10,927,419	12,419,649
Operating Expenditure						
FAG Grant - Roads Component	0	0	0	0	0	0
Urban Local Roads	1,210,485	1,686,437	1,836,802	2,127,479	2,193,237	2,255,598
Sealed Rural Roads Local	2,577,407	4,956,627	5,180,844	5,431,411	5,596,786	5,762,388
Sealed Regional Roads Block Grant & Repair	1,879,401	2,748,541	2,901,571	3,625,858	3,753,587	3,858,574
Unsealed Rural Roads Local	2,924,706	2,227,657	2,331,857	2,424,171	2,517,868	2,612,995
Roads to Recovery	0	0	0	0	0	0
Bridges	775,989	937,253	1,040,696	1,069,941	1,102,248	1,134,010
Kerb & Gutter	189,897	244,429	255,822	263,639	272,728	281,064
Footpaths	109,123	156,515	163,792	168,778	174,431	179,741
Aerodromes	32,063	33,326	33,440	34,507	35,678	36,818
Bus Shelters	5,556	5,556	5,834	6,009	6,189	6,375
Ancillary Road Works	0	0	0	0	0	0
PAMPS & Cycleways	80,000	80,000	80,000	80,000	80,000	80,000
State Roads RMCC Works	2,847,126	2,847,126	2,975,247	3,064,504	3,156,439	3,251,131
Natural Disaster Recovery	0	2,296,725	0	0	0	0
Road Safety Officer	0	0	0	0	0	0
Total Operating Expenditure	12,631,753	18,220,192	16,805,905	18,296,297	18,889,191	19,458,694
Net Operating Surplus / (Deficit)	(3,446,319)	(6,647,134)	(7,199,108)	(8,093,101)	(7,961,772)	(7,039,045)

Greater Hume Shire Council

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Delivery Plan Budget

2025/26 to 2028/29

Budget Summary

Function: Transport & Communications	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Capital Revenue						
FAG Grant - Roads Component	0	0	0	0	0	0
Urban Local Roads	0	213,924	0	0	0	0
Sealed Rural Roads Local	0	2,684,783	960,000	0	0	0
Sealed Regional Roads Block Grant & Repair	900,000	3,862,401	900,000	900,000	900,000	900,000
Unsealed Rural Roads Local	0	746,517	0	0	0	0
Roads to Recovery	0	0	0	0	0	0
Bridges	0	0	0	0	0	0
Kerb & Gutter	0	0	0	20,000	12,000	12,000
Footpaths	20,000	389,190	32,000	16,000	16,000	20,000
Aerodromes	0	0	0	0	0	0
Bus Shelters	0	0	0	0	0	0
Ancillary Road Works	0	50,000	0	0	0	0
PAMPS & Cycleways	0	0	0	0	0	0
State Roads RMCC Works	0	0	0	0	0	0
Natural Disaster Recovery	0	0	0	0	0	0
Road Safety Officer	0	0	0	0	0	0
Total Capital Revenue	920,000	7,946,815	1,892,000	936,000	928,000	932,000
Net Surplus / (Deficit) after Capital Revenue	(2,526,319)	1,299,681	(5,307,108)	(7,157,101)	(7,033,772)	(6,107,045)
Capital Expenditure						
FAG Grant - Roads Component	0	0	0	0	0	0
Urban Local Roads	480,500	898,694	530,000	630,000	680,000	980,000
Sealed Rural Roads Local	1,000,000	4,210,598	1,960,000	1,000,000	1,010,000	1,020,000
Sealed Regional Roads Block Grant & Repair	2,093,200	5,759,342	2,119,000	1,500,000	1,950,000	2,096,250
Unsealed Rural Roads Local	1,640,000	2,156,301	1,640,000	1,640,000	1,640,000	1,640,000
Roads to Recovery	1,650,000	1,650,000	1,700,000	2,050,000	2,050,000	3,138,908
Bridges	0	8,493	0	0	0	0
Kerb & Gutter	0	0	50,000	100,000	60,000	50,000
Footpaths	80,000	467,148	50,000	60,000	50,000	50,000
Aerodromes	0	182,232	0	0	0	0
Bus Shelters	5,000	10,000	5,000	5,000	5,000	5,000
Ancillary Road Works	50,000	132,325	50,000	50,000	50,000	50,000
PAMPS & Cycleways	0	0	0	0	0	0
State Roads RMCC Works	0	0	0	0	0	0
Natural Disaster Recovery	0	0	0	0	0	0
Road Safety Officer	0	0	0	0	0	0
Total Capital Expenditure	6,998,700	15,475,133	8,104,000	7,035,000	7,495,000	9,030,158
Net Capital Expenditure	(6,078,700)	(7,528,318)	(6,212,000)	(6,099,000)	(6,567,000)	(8,098,158)
Net Surplus / (Deficit) after Capital Expenditure	(9,525,019)	(14,175,452)	(13,411,108)	(14,192,101)	(14,528,772)	(15,137,203)
Add Back: Non-Cash items included in operating result	5,361,017	8,459,961	8,882,958	9,149,447	9,423,931	9,706,650
Net Cash Surplus / (Deficit) after Capital Expenditure	(4,164,002)	(5,715,491)	(4,528,150)	(5,042,654)	(5,104,841)	(5,430,553)
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	(388,874)	(388,874)	(168,003)	(167,810)	(152,881)	(44,918)
Net Transfers (to) / from Reserves	0	1,658,140	0	0	0	0
Budgeted Net Increase / (Decrease) in Cash	(4,552,876)	(4,446,225)	(4,696,153)	(5,210,464)	(5,257,722)	(5,475,471)

Greater Hume Shire Council

Delivery Program 2025 to 2029

Delivery Plan Budget

2025/26 to 2028/29

Budget Summary						
Function: Economic Affairs	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Operating Revenue						
Jindera Medical Centre	21,806	21,806	22,971	23,660	24,370	25,101
Caravan Parks	64,049	75,749	75,330	77,590	79,918	82,316
Tourism Operations	0	0	0	0	0	0
Visitor Information Centre	0	0	0	0	0	0
Submarine Museum	55,700	58,700	77,620	79,199	80,825	82,500
Economic Development	0	0	0	0	0	0
Community Development Grants	0	0	0	0	0	0
Community Development Projects	0	0	0	0	0	0
Real Estate Development	73,598	139,915	79,483	82,599	84,971	87,414
Real Estate Sales	1,448,093	1,448,093	1,448,093	368,093	368,094	368,093
Private Works	208,080	208,080	217,444	223,967	230,686	237,607
Total Operating Revenue	1,871,326	1,952,343	1,920,941	855,108	868,864	883,031
Operating Expenditure						
Jindera Medical Centre	26,032	26,276	27,061	27,902	28,790	29,689
Caravan Parks	71,940	83,921	91,096	94,292	97,636	101,032
Tourism Operations	183,381	183,381	193,847	200,000	208,782	215,411
Visitor Information Centre	206,307	206,364	223,782	231,008	243,158	249,360
Submarine Museum	26,059	28,990	29,783	29,940	30,104	30,276
Economic Development	144,026	144,026	193,776	199,094	207,179	212,928
Community Development Grants	0	0	15,000	15,000	15,000	15,000
Community Development Projects	15,000	78,730	0	0	0	0
Real Estate Development	92,765	98,764	120,240	111,860	105,386	97,384
Real Estate Sales	0	0	0	0	0	0
Private Works	199,614	199,614	208,597	214,855	221,301	227,940
Total Operating Expenditure	965,124	1,050,066	1,103,182	1,123,951	1,157,336	1,179,020
Net Operating Surplus / (Deficit)	906,202	902,277	817,759	(268,843)	(288,472)	(295,989)

Greater Hume Shire Council

Delivery Program 2025 to 2029

Delivery Plan Budget

2025/26 to 2028/29

Budget Summary						
Function: Economic Affairs	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Capital Revenue						
Jindera Medical Centre	0	0	0	0	0	0
Caravan Parks	0	0	0	0	0	0
Tourism Operations	0	0	0	0	0	0
Visitor Information Centre	0	0	0	0	0	0
Submarine Museum	0	0	0	0	0	0
Economic Development	0	0	0	0	0	0
Community Development Grants	0	0	0	0	0	0
Community Development Projects	0	0	0	0	0	0
Real Estate Development	0	0	0	0	0	0
Real Estate Sales	0	0	0	0	0	0
Private Works	0	0	0	0	0	0
Total Capital Revenue	0	0	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	906,202	902,277	817,759	(268,843)	(288,472)	(295,989)
Capital Expenditure						
Jindera Medical Centre	10,000	10,000	0	10,000	0	10,000
Caravan Parks	0	0	0	0	0	0
Tourism Operations	0	0	0	0	0	0
Visitor Information Centre	0	0	3,000	0	0	0
Submarine Museum	0	0	0	0	0	0
Economic Development	0	0	0	0	0	0
Community Development Grants	0	0	0	0	0	0
Community Development Projects	0	0	0	0	0	0
Real Estate Development	0	239,290	30,000	0	0	0
Real Estate Sales	0	0	0	0	0	0
Private Works	0	0	0	0	0	0
Total Capital Expenditure	10,000	249,290	33,000	10,000	0	10,000
Net Capital Expenditure	(10,000)	(249,290)	(33,000)	(10,000)	0	(10,000)
Net Surplus / (Deficit) after Capital Expenditure	896,202	652,987	784,759	(278,843)	(288,472)	(305,989)
Add Back: Non-Cash items included in operating result	80,215	80,215	82,220	84,686	87,227	89,844
Net Cash Surplus / (Deficit) after Capital Expenditure	976,417	733,202	866,979	(194,157)	(201,245)	(216,145)
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	(143,233)	(143,233)	(146,430)	(149,699)	(153,041)	(156,457)
Net Transfers (to) / from Reserves	(1,290,129)	(1,050,395)	(1,287,641)	(198,319)	(208,518)	(198,737)
Budgeted Net Increase / (Decrease) in Cash	(456,945)	(460,427)	(567,092)	(542,175)	(562,804)	(571,339)

Delivery Program 2025 to 2029

Delivery Plan Budget

2025/26 to 2028/29

Budget Summary						
Function: General Purpose Revenue	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Operating Revenue						
FAG Grant - General Component	4,366,853	4,524,925	4,705,922	4,894,159	5,089,925	5,293,522
Interest on Investments	765,748	765,748	797,593	912,194	900,406	884,929
General Rates - Residential	3,923,907	3,936,934	4,191,334	4,402,577	4,646,700	4,880,894
General Rates - Farmland	6,156,800	6,167,061	6,494,690	6,754,478	7,058,430	7,340,767
General Rates - Business	525,436	492,234	553,408	575,544	601,443	625,501
General Rates - Pensioner Concessions	(175,323)	(175,323)	(179,706)	(185,097)	(190,650)	(196,370)
General Rates - Pensioner Rates Subsidy	96,428	96,428	98,838	101,803	104,858	108,004
Ex Gratia Rates	0	0	0	0	0	0
Extra Charges on Overdue Rates	25,000	34,571	25,000	25,000	25,000	25,000
Emergency Services Property Levy	0	0	0	0	0	0
	15,684,849	15,842,577	16,687,079	17,480,658	18,236,112	18,962,247
Operating Expenditure						
FAG Grant - General Component	0	0				
Interest on Investments	0	0				
General Rates - Residential	0	0				
General Rates - Farmland	0	0				
General Rates - Business	0	0				
General Rates - Pensioner Concessions	0	0				
General Rates - Pensioner Rates Subsidy	0	0				
Ex Gratia Rates	0	0				
Extra Charges on Overdue Rates	0	0				
Total Operating Expenditure	0	0	0	0	0	0
Net Operating Surplus / (Deficit)	15,684,849	15,842,577	16,687,079	17,480,658	18,236,112	18,962,247

Delivery Program 2025 to 2029

Delivery Plan Budget

2025/26 to 2028/29

Budget Summary						
Function: General Purpose Revenue	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Capital Revenue						
FAG Grant - General Component	0	0				
Interest on Investments	0	0				
General Rates - Residential	0	0				
General Rates - Farmland	0	0				
General Rates - Business	0	0				
General Rates - Pensioner Concessions	0	0				
General Rates - Pensioner Rates Subsidy	0	0				
Ex Gratia Rates	0	0				
Extra Charges on Overdue Rates	0	0				
Total Capital Revenue	0	0	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	15,684,849	15,842,577	16,687,079	17,480,658	18,236,112	18,962,247
Capital Expenditure						
FAG Grant - General Component	0	0				
Interest on Investments	0	0				
General Rates - Residential	0	0				
General Rates - Farmland	0	0				
General Rates - Business	0	0				
General Rates - Pensioner Concessions	0	0				
General Rates - Pensioner Rates Subsidy	0	0				
Ex Gratia Rates	0	0				
Extra Charges on Overdue Rates	0	0				
Total Capital Expenditure	0	0	0	0	0	0
Net Capital Expenditure	0	0	0	0	0	0
Net Surplus / (Deficit) after Capital Expenditure	15,684,849	15,842,577	16,687,079	17,480,658	18,236,112	18,962,247
Add Back: Non-Cash items included in operating result	0	0	0	0	0	0
Net Cash Surplus / (Deficit) after Capital Expenditure	15,684,849	15,842,577	16,687,079	17,480,658	18,236,112	18,962,247
Repayments from Deferred Debtors	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfers (to) / from Reserves	0	0	0	0	0	0
Budgeted Net Increase / (Decrease) in Cash	15,684,849	15,842,577	16,687,079	17,480,658	18,236,112	18,962,247



Greater
Hume
Council

Delivery Program 2025 to 2029 Operational Plan 2025-2026

**Delivery Plan Budget
2025/26 to 2028/29**

Detailed Budget

Function: Governance	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Elected Members Expenses						
Operating Revenue						
Other Revenue	0	0	0	0	0	0
Total Operating Revenue	0	0	0	0	0	0
Capital Revenue						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	0	0	0	0	0
Total Capital Revenue	0	0	0	0	0	0
Operating Expenses						
Mayor & Elected Members Expenditure						
Mayoral Fee	25,546	25,546	26,202	26,988	27,798	28,632
Deputy Mayoral Fee	4,856	4,856	4,978	5,127	5,281	5,439
Councillors Fees	125,406	125,406	128,628	132,487	136,462	140,556
Councillor Superannuation	16,312	16,312	17,461	17,985	18,525	19,081
Provision of Facilities	6,463	6,463	6,000	6,180	6,365	6,556
Travelling Costs	21,009	19,359	21,954	22,613	23,291	23,990
Subsistence	6,027	6,027	6,298	6,487	6,682	6,882
Subscriptions	0	1,650	1,700	1,751	1,804	1,858
Telephone Charges	2,141	2,141	2,205	2,271	2,339	2,409
Training Non Salary Costs	15,000	15,000	7,500	7,500	7,500	16,000
Conferences & Seminars	15,000	15,000	15,000	15,450	15,914	16,391
Mayor & Elected Members Expenditure	237,760	237,760	237,926	244,839	251,961	267,794
Election Expenses	68,237	113,237	0	0	30,000	70,000
Councillors & Officers Liability Insurance	48,425	45,048	47,300	49,665	52,148	54,755
Total Operating Expenses	354,422	396,045	285,226	294,504	334,109	392,549
Capital Expenditure	0	0	0	0	0	0
Transfers (to) / From Reserves						
Uncompleted Works	0	45,000	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Reserves	0	0	0	0	0	0
Transfers (to) / From Reserves	0	45,000	0	0	0	0
Summary : Elected Members						
Total Operating Revenue	0	0	0	0	0	0
Total Operating Expenditure	354,422	396,045	285,226	294,504	334,109	392,549
Net Surplus/ (Deficit) from Operating	(354,422)	(396,045)	(285,226)	(294,504)	(334,109)	(392,549)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	0
Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	45,000	0	0	0	0
Net Result : Elected Members	(354,422)	(351,045)	(285,226)	(294,504)	(334,109)	(392,549)

Function: Governance	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Governance						
Operating Revenue						
User Fees & Charges	13,636	13,636	13,636	13,636	13,636	13,636
Other Revenue	0	0	0	0	0	0
Grants and Contributions for Operating purposes	14,000	10,000	10,000	10,000	10,000	10,000
Total Operating Revenue	27,636	23,636	23,636	23,636	23,636	23,636
Capital Revenue						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	0	0	0	0	0
Total Capital Revenue	0	0	0	0	0	0
Operating Expenses						
Staff Training	7,466	7,466	7,802	8,036	8,278	8,526
Civic Functions						
Australia Day Function	29,000	25,000	25,648	26,126	26,670	27,180
Anzac Day	16,100	16,100	16,825	17,330	12,306	12,675
Citizenship Ceremony	1,035	1,035	1,082	1,114	1,147	1,181
Miscellaneous Civic Functions	1,000	1,000	1,000	1,000	1,000	1,000
Civic Functions Total	47,135	43,135	44,555	45,570	41,123	42,036
Administration Expenditure	461,232	462,644	523,183	540,126	566,900	585,263
Professional Services						
General Manager Recruitment	0	0	25,000	0	0	0
Miscellaneous Professional Services	10,000	10,000	20,000	20,000	20,000	20,000
Customer Satisfaction Surveys	0	19,513	0	0	30,500	0
Audit Services Financial Reports	98,700	138,700	98,700	100,674	102,687	104,741
Internal Audit	37,295	37,295	80,227	42,634	88,913	91,580
Other Audit Services	0	0	0	0	0	0
Legal Expenses	0	1,350	2,700	2,781	2,864	2,950
Professional Services Total	145,995	206,858	226,627	166,089	244,964	219,271
Subscriptions	80,285	81,322	83,818	86,333	88,923	91,591
Council Contributions to Other Organisations	24,620	24,620	21,740	19,620	19,620	19,620
Depreciation	0	0	0	0	0	0
Project Expenses						
Service Reviews and Strategic Plans	25,000	17,387	40,000	41,200	42,436	93,709
Staff Satisfaction Survey	0	13,100	15,000	15,450	15,914	16,391
Softwoods Working Group Committee Meetings	765	765	765	788	812	836
Project Expenses Total	25,765	31,365	55,765	57,438	59,162	110,936
Total Operating Expenses	792,498	857,410	963,490	923,212	1,028,970	1,077,243

Function: Governance	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Capital Expenditure	18,000	15,600	60,000	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Transfers (to) / From Reserves						
Uncompleted Works	0	25,000	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Reserves	0	0	0	0	0	0
Transfers (to) / From Reserves	0	25,000	0	0	0	0
Summary : Governance						
Total Operating Revenue	27,636	23,636	23,636	23,636	23,636	23,636
Total Operating Expenditure	792,498	857,410	963,490	923,212	1,028,970	1,077,243
Net Surplus/ (Deficit) from Operating	(764,862)	(833,774)	(939,854)	(899,576)	(1,005,334)	(1,053,607)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	18,000	15,600	60,000	0	0	0
Net Surplus/ (Deficit) from Capital	(18,000)	(15,600)	(60,000)	0	0	0
Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	25,000	0	0	0	0
Net Result : Governance	(782,862)	(824,374)	(999,854)	(899,576)	(1,005,334)	(1,053,607)

Function: Governance	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Risk Management						
Operating Revenue						
Risk Incentive Payments	50,000	50,000	40,000	40,000	40,000	40,000
Grants & Subsidies Recurrent	0	0	0	0	0	0
Total Operating Revenue	50,000	50,000	40,000	40,000	40,000	40,000
Operating Expenses						
Staff Training	3,481	3,481	5,160	5,315	5,475	5,639
Administration Expenditure Salaries & Wages	177,180	177,180	156,194	164,004	172,204	177,801
Subscriptions	723	723	723	745	767	790
Insurance						
Property Insurance	10,101	9,722	10,208	10,718	11,254	11,817
Public Liability Insurance	333,348	328,378	344,797	362,037	380,139	399,146
Fidelity Guarantee & Professional Indemnity	16,297	15,537	16,314	17,130	17,987	18,886
Other	12,940	12,481	13,105	13,760	14,448	15,170
Excess Payable on Insurance Claims	15,000	15,000	15,000	15,000	15,000	15,000
Non-Recoverable Deed of Release Payments	15,300	15,650	15,668	16,145	16,637	17,144
Insurance Total	402,986	396,768	415,092	434,790	455,465	477,163
Project Expenses						
Events Management	0	0	39,010	40,278	42,292	43,666
Other Project Expenses	0	0	3,000	3,090	3,183	3,278
Project Expenses Total	0	0	39,010	40,278	42,292	43,666
Total Operating Expenses	584,370	578,152	619,179	648,222	679,386	708,337
Capital Expenditure	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Transfers (to) / From Reserves						
Uncompleted Works	0	0	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Risk Management Reserve	38,148	38,148	0	0	0	0
Transfers (to) / From Reserves	38,148	38,148	0	0	0	0
Summary : Risk Management						
Total Operating Revenue	50,000	50,000	40,000	40,000	40,000	40,000
Total Operating Expenditure	584,370	578,152	619,179	648,222	679,386	708,337
Net Surplus/ (Deficit) from Operating	(534,370)	(528,152)	(579,179)	(608,222)	(639,386)	(668,337)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	0
Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	38,148	38,148	0	0	0	0
Net Result : Risk Management	(496,222)	(490,004)	(579,179)	(608,222)	(639,386)	(668,337)

Function: Governance	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Summary : Governance						
Total Operating Revenue	77,636	73,636	63,636	63,636	63,636	63,636
Total Operating Expenditure	1,731,290	1,831,607	1,867,895	1,865,938	2,042,465	2,178,129
Net Surplus/ (Deficit) from Operating	(1,653,654)	(1,757,971)	(1,804,259)	(1,802,302)	(1,978,829)	(2,114,493)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	18,000	15,600	60,000	0	0	0
Net Surplus/ (Deficit) from Capital	(18,000)	(15,600)	(60,000)	0	0	0
Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	38,148	108,148	0	0	0	0
Net Result	(1,633,506)	(1,665,423)	(1,864,259)	(1,802,302)	(1,978,829)	(2,114,493)

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Function: Administration	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Corporate Services Management						
Operating Revenue						
Statutory Fees & Charges	29,925	29,925	25,524	26,290	27,079	27,891
User Fees & Charges	68,809	57,859	51,250	53,174	54,136	55,128
Other Revenue	114,443	114,975	115,532	117,198	118,914	120,681
Grants & Subsidies Recurrent	0	30,445	0	0	0	0
Total Operating Revenue	213,177	233,204	192,306	196,662	200,129	203,700
Capital Revenue						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	0	0	0	0	0
Total Capital Revenue	0	0	0	0	0	0
Operating Expenditure						
Administration Salaries & Wages	2,003,335	2,003,335	2,090,838	2,195,380	2,305,149	2,380,066
Administration Expenses - Other	284,980	286,797	279,160	289,535	298,220	307,167
Council Contributions	3,677	3,677	3,842	3,957	4,076	4,198
Council Offices - Cleaning	57,965	64,811	77,591	79,955	82,649	75,168
Council Offices - Maintenance	48,409	53,590	53,972	55,591	57,260	58,977
Debt Recovery Costs	65,000	65,000	65,000	65,000	65,000	65,000
Depreciation	158,718	158,718	162,686	167,567	172,594	177,772
Insurance	29,814	26,494	30,021	31,523	33,100	34,755
Legal Expenses	15,000	23,000	15,000	15,450	15,914	16,391
Loan Interest	653	653	0	0	0	0
Other Office Expenses	46,481	51,771	47,783	49,217	50,692	52,215
Staff Training	35,360	35,360	39,035	40,206	41,412	42,654
Subscriptions	24,748	25,245	25,909	26,668	27,450	28,256
Utilities	34,389	34,504	35,626	37,344	39,126	30,959
Valuation Expenses	65,717	65,613	68,674	70,734	72,856	75,042
Total Operating Expenses	2,874,246	2,898,568	2,995,137	3,128,127	3,265,498	3,348,620
Less: Overhead and Oncost Recoveries	(484,443)	(511,192)	(549,784)	(567,652)	(596,035)	(615,406)
Net Operating Expenses	2,389,803	2,387,376	2,445,353	2,560,475	2,669,463	2,733,214
Capital Expenditure						
Proceeds on Sale of Assets	40,000	82,400	70,000	40,000	30,000	40,000
Deferred Debtor Payments	0	0	0	0	0	0
Deferred Debtor Payments	10,129	10,129	10,129	10,129	10,129	10,129
Loan Principal Repayments	27,638	27,638	0	0	0	0
Transfers (to) / From Reserves						
Uncompleted Works	0	40,000	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Risk Management Reserve	0	0	0	0	0	0
Jindera Community Hub Reserve	0	0	0	0	0	0
Transfers (to) / From Reserves	0	40,000	0	0	0	0
Summary : Corporate Services Management						
Total Operating Revenue	213,177	233,204	192,306	196,662	200,129	203,700
Total Operating Expenditure	2,389,803	2,387,376	2,445,353	2,560,475	2,669,463	2,733,214
Net Surplus/ (Deficit) from Operating	(2,176,626)	(2,154,172)	(2,253,047)	(2,363,813)	(2,469,334)	(2,529,514)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	40,000	82,400	70,000	40,000	30,000	40,000
Net Surplus/ (Deficit) from Capital	(40,000)	(82,400)	(70,000)	(40,000)	(30,000)	(40,000)
Depreciation Contra	158,718	158,718	162,686	167,567	172,594	177,772
Loan Funds Raised	0	0	0	0	0	0
Deferred Debtor Repayments	10,129	10,129	10,129	10,129	10,129	10,129
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	27,638	27,638	0	0	0	0
Net Transfer (to) / from Reserves	0	40,000	0	0	0	0
Net Result : Corporate Services Management	(2,075,417)	(2,055,363)	(2,150,232)	(2,226,117)	(2,316,611)	(2,381,613)

Function: Administration	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Information Technology Services						
Capital Revenue						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	0	0	0	0	0
Total Capital Revenue	0	0	0	0	0	0
Operating Expenditure						
Administration Salaries & Wages	130,290	130,290	135,279	139,676	146,660	151,426
Computer Hardware <\$2000	30,000	30,000	35,000	36,050	37,132	38,246
Depreciation	85,592	85,592	86,762	57,431	50,881	52,407
Equipment Leases	11,000	11,000	11,400	11,400	11,400	11,400
Internet Charges	64,272	64,272	67,164	69,179	71,254	73,392
IT Contractors, Hardware and Projects	198,600	198,600	186,780	192,383	198,154	204,099
Software Licences & Upgrades	834,485	834,485	642,661	664,154	686,920	710,506
Software Maintenance & Support Calls	10,000	10,000	10,450	10,764	11,087	11,420
Website	45,561	45,561	69,015	71,085	73,217	75,414
Total Operating Expenditure	1,409,800	1,409,800	1,244,511	1,252,122	1,286,705	1,328,310
Capital Expenditure	90,000	115,000	40,000	0	0	0
Transfers (to) / From Reserves						
Uncompleted Works	0	25,000	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Risk Management Reserve	0	0	0	0	0	0
Transfers (to) / From Reserves	0	25,000	0	0	0	0
Summary : Information Technology Services						
Total Operating Revenue	0	0	0	0	0	0
Total Operating Expenditure	1,409,800	1,409,800	1,244,511	1,252,122	1,286,705	1,328,310
Net Surplus/ (Deficit) from Operating	(1,409,800)	(1,409,800)	(1,244,511)	(1,252,122)	(1,286,705)	(1,328,310)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	90,000	115,000	40,000	0	0	0
Net Surplus/ (Deficit) from Capital	(90,000)	(115,000)	(40,000)	0	0	0
Depreciation Contra	85,592	85,592	86,762	57,431	50,881	52,407
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	25,000	0	0	0	0
Net Result : Information Technology Services	(1,414,208)	(1,414,208)	(1,197,749)	(1,194,691)	(1,235,824)	(1,275,903)

Function: Administration	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Employment On-Costs						
Operating Revenue						
Sundry Income	0	0	0	0	0	0
Insurance Rebates	40,000	40,000	40,000	40,000	40,000	40,000
Workers Comp Accident Pays Recovered	30,000	30,000	30,000	30,000	30,000	30,000
Total Operating Revenue	70,000	70,000	70,000	70,000	70,000	70,000
Operating Expenditure						
Accident Pay	44,583	44,583	46,143	47,643	50,025	51,651
Annual Leave	1,002,156	1,002,277	1,030,550	1,064,043	1,117,245	1,153,555
Employee Assistance Program	20,000	20,000	20,700	21,373	22,442	23,171
Long Service Leave	442,590	442,590	453,710	468,456	491,879	507,865
Medicals	70,000	70,000	72,450	74,805	78,545	81,098
Employee Award Bonus Payment	0	110,371	127,646	131,794	138,384	142,881
Non Compensable Injury Management	27,000	27,000	0	0	0	0
Other Leave Expenses	29,919	29,919	25,600	26,432	27,754	28,656
Protective Clothing & Accessories	55,000	55,000	56,925	58,775	61,714	63,720
Public Holidays	547,670	547,670	563,160	581,463	610,536	630,378
Sick Leave	398,300	398,300	511,960	528,599	555,029	573,067
Special Leave (COVID)	0	0	0	0	0	0
Staff Recruitment Costs	30,000	30,000	20,000	20,150	20,305	20,464
Staff Training	135,000	135,000	180,790	186,403	193,561	199,573
Superannuation - Accumulation Scheme	1,490,960	1,490,960	1,628,050	1,680,962	1,765,010	1,822,373
Superannuation - Defined Benefit Plan	15,780	15,780	0	0	0	0
Uniform/Clothing Purchased	4,000	4,000	4,140	4,275	4,489	4,635
Work Health & Safety Expenses	5,000	5,000	5,000	5,150	5,305	5,464
Work Inspiration Day	2,101	2,101	2,101	2,164	2,229	2,295
Work Related Injury Management	30,000	30,000	30,000	30,000	30,000	30,000
Workers Comp Management Salaries & Wages	70,230	70,230	25,020	25,833	27,125	28,007
Workers Compensation Insurance	374,000	374,000	380,000	392,350	411,968	425,357
Total Operating Expenditure	4,794,289	4,904,781	5,183,945	5,350,670	5,613,545	5,794,210
Less: Payroll Oncost Recoveries	(4,724,289)	(4,834,781)	(5,113,945)	(5,280,670)	(5,543,545)	(5,724,210)
Net Operating Expenditure	70,000	70,000	70,000	70,000	70,000	70,000
Transfers (to) / From Reserves						
Uncompleted Works	0	0	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Risk Management Reserve	0	0	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0	0	0
Summary : Employment On-Costs						
Total Operating Revenue	70,000	70,000	70,000	70,000	70,000	70,000
Total Operating Expenditure	70,000	70,000	70,000	70,000	70,000	70,000
Net Surplus/ (Deficit) from Operating	0	0	0	0	0	0
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	0
Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0	0	0
Net Result : Employment On-Costs	0	0	0	0	0	0

Function: Administration	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Engineering Operations Management						
Operating Revenue						
User Fees & Charges	39,756	39,992	44,159	44,759	45,377	46,014
Other Revenue	0	0	0	0	0	0
Grants & Subsidies Recurrent	0	0	160,000	0	0	0
Total Operating Revenue	39,756	39,992	204,159	44,759	45,377	46,014
Capital Revenue						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	0	0	0	0	0
Total Capital Revenue	0	0	0	0	0	0
Operating Expenditure						
Administration Salaries & Wages	1,127,226	1,127,226	1,195,685	1,280,663	1,344,696	1,388,399
Administration Expenses - Other	109,420	117,951	91,081	95,813	98,688	101,649
Asset Management	328,310	404,542	486,890	511,235	596,797	614,243
Depreciation	27,445	27,445	28,131	28,975	29,844	30,739
Professional Consultancy	0	2,680	2,000	2,000	2,000	2,000
Programs & Events	5,150	30,150	5,330	5,503	5,778	5,966
Traffic Control	5,924	5,924	6,191	6,376	6,567	6,764
Jindera Flood Study	0	0	200,000	0	0	0
Staff Training	0	0	0	0	0	0
Subscriptions	4,511	4,511	3,890	3,823	3,919	4,017
Total Operating Expenditure	1,607,986	1,720,429	2,019,198	1,934,388	2,088,289	2,153,777
Less: Recoveries	(1,539,528)	(1,547,528)	(1,933,956)	(1,989,055)	(2,041,490)	(2,099,880)
Net Operating Expenditure	68,458	172,901	85,242	(54,667)	46,799	53,897
Capital Expenditure						
Proceeds on Sale of Assets	25,000	40,000	5,000	0	0	15,000
Transfers (to) / From Reserves						
Uncompleted Works	0	146,232	0	0	0	0
Unexpended Grants	0	2,680	0	0	0	0
Transfers (to) / From Reserves	0	148,912	0	0	0	0
Summary : Engineering Administration						
Total Operating Revenue	39,756	39,992	204,159	44,759	45,377	46,014
Total Operating Expenditure	68,458	172,901	85,242	(54,667)	46,799	53,897
Net Surplus/ (Deficit) from Operating	(28,702)	(132,909)	118,917	99,426	(1,422)	(7,883)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	40,000	100,000	42,000	7,000	7,000	77,000
Net Surplus/ (Deficit) from Capital	(40,000)	(100,000)	(42,000)	(7,000)	(7,000)	(77,000)
Depreciation Contra	27,445	27,445	28,131	28,975	29,844	30,739
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	25,000	40,000	5,000	0	0	15,000
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	148,912	0	0	0	0
Net Result : Engineering Administration	(16,257)	(16,552)	110,048	121,401	21,422	(39,144)

Function: Administration	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Depot						
Operating Revenue						
Other Revenue	0	5,304	0	0	0	0
Total Operating Revenue	0	5,304	0	0	0	0
Capital Revenue						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	0	0	0	0	0
Total Capital Revenue	0	0	0	0	0	0
Operating Expenditure						
Stores & Purchasing Administration	98,314	94,050	101,914	105,226	110,488	114,078
Depot Maintenance	62,605	86,605	70,922	73,049	75,240	77,497
Depot Operating Expenses	86,196	93,781	91,196	95,269	99,638	104,035
Depreciation	79,567	79,567	81,556	84,003	86,523	89,119
Interest on Loans	7,836	7,836	6,951	6,036	5,090	4,112
Total Operating Expenditure	334,518	361,839	352,539	363,583	376,979	388,841
Less: Recoveries	(83,224)	(83,224)	(60,000)	(61,800)	(63,654)	(65,564)
Net Operating Expenditure	251,294	278,615	292,539	301,783	313,325	323,277
Capital Expenditure	68,000	68,407	65,000	62,000	50,000	50,000
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Principal Repayments	26,175	26,175	26,175	27,060	27,975	28,921
Transfers (to) / From Reserves						
Uncompleted Works	0	22,000	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Plant Reserve	0	0	0	0	0	0
Transfers (to) / From Reserves	0	22,000	0	0	0	0
Summary : Depot Administration & Management						
Total Operating Revenue	0	5,304	0	0	0	0
Total Operating Expenditure	251,294	278,615	292,539	301,783	313,325	323,277
Net Surplus/ (Deficit) from Operating	(251,294)	(273,311)	(292,539)	(301,783)	(313,325)	(323,277)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	68,000	68,407	65,000	62,000	50,000	50,000
Net Surplus/ (Deficit) from Capital	(68,000)	(68,407)	(65,000)	(62,000)	(50,000)	(50,000)
Depreciation Contra	79,567	79,567	81,556	84,003	86,523	89,119
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	26,175	26,175	26,175	27,060	27,975	28,921
Net Transfer (to) / from Reserves	0	22,000	0	0	0	0
Net Result : Depot Administration & Management	(265,902)	(266,326)	(302,158)	(306,840)	(304,777)	(313,079)

Function: Administration	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Plant Operating						
Operating Revenue						
Diesel Fuel Rebate & Other Revenue	61,200	64,700	60,000	61,800	63,654	65,564
Total Operating Revenue	61,200	64,700	60,000	61,800	63,654	65,564
Capital Revenue						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	0	0	0	0	0
Total Capital Revenue	0	0	0	0	0	0
Operating Expenses						
Depreciation	977,499	977,499	1,001,936	1,031,994	1,062,954	1,094,843
Fuel & Oil	825,000	825,000	675,000	695,250	716,108	712,591
Insurance	151,812	170,555	178,033	186,935	196,282	206,096
Minor Plant Expenses	91,641	91,641	95,000	97,905	101,297	104,395
Tyres	60,000	60,000	80,000	82,400	84,872	87,418
Registration	140,000	140,000	140,000	144,200	148,526	152,982
Repairs and Maintenance	806,702	806,702	805,151	830,863	860,687	887,151
Total Plant Operating Expenses	3,052,654	3,071,397	2,975,120	3,069,547	3,170,726	3,245,476
Less: Plant Recoveries	(2,943,343)	(2,943,343)	(2,871,510)	(2,944,798)	(3,019,963)	(3,122,053)
Net Plant Operating Expenses	109,311	128,054	103,610	124,749	150,763	123,423
Capital Expenditure	1,139,000	1,139,000	1,450,000	1,267,860	1,313,250	1,333,850
Proceeds on Sale of Assets	142,000	142,000	401,500	240,000	266,000	314,000
Total Transfers (to) / from Plant Reserve	67,612	82,855	90,174	58,815	71,405	(17,134)
Summary : Plant						
Total Operating Revenue	61,200	64,700	60,000	61,800	63,654	65,564
Total Operating Expenditure	109,311	128,054	103,610	124,749	150,763	123,423
Net Surplus/ (Deficit) from Operating	(48,111)	(63,354)	(43,610)	(62,949)	(87,109)	(57,859)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	1,139,000	1,139,000	1,450,000	1,267,860	1,313,250	1,333,850
Net Surplus/ (Deficit) from Capital	(1,139,000)	(1,139,000)	(1,450,000)	(1,267,860)	(1,313,250)	(1,333,850)
Depreciation Contra	977,499	977,499	1,001,936	1,031,994	1,062,954	1,094,843
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	142,000	142,000	401,500	240,000	266,000	314,000
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	67,612	82,855	90,174	58,815	71,405	(17,134)
Net Result : Plant	0	0	0	0	0	0

Function: Administration	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Road Safety Officer						
Operating Revenue						
Grants & Subsidies Recurrent	10,000	10,000	10,000	10,300	10,609	10,927
Operating Contributions	85,876	85,876	87,594	92,936	97,468	100,621
Total Operating Revenue	95,876	95,876	97,594	103,236	108,077	111,548
Capital Revenue						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	0	0	0	0	0
Total Capital Revenue	0	0	0	0	0	0
Operating Expenses						
Salaries & Wages	111,040	111,040	112,560	116,218	122,029	125,995
Training	1,664	1,664	1,800	1,854	1,910	1,967
Other Administration Expenses	9,664	9,664	10,299	10,608	10,926	11,253
Project Expenses	10,000	10,000	10,000	10,300	10,609	10,927
Total Operating Expenses	132,368	132,368	134,659	138,980	145,474	150,142
Capital Expenditure	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Total Transfers (to) / from Reserve	0	0	0	0	0	0
Summary : Road Safety Officer						
Total Operating Revenue	95,876	95,876	97,594	103,236	108,077	111,548
Total Operating Expenditure	132,368	132,368	134,659	138,980	145,474	150,142
Net Surplus/ (Deficit) from Operating	(36,492)	(36,492)	(37,065)	(35,744)	(37,397)	(38,594)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	0
Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0	0	0
Net Result : Road Safety Officer	(36,492)	(36,492)	(37,065)	(35,744)	(37,397)	(38,594)
Summary : Administration						
Total Operating Revenue	480,009	509,076	624,059	476,457	487,237	496,826
Total Operating Expenditure	4,431,034	4,579,115	4,375,914	4,393,442	4,682,529	4,782,263
Net Surplus/ (Deficit) from Operating	(3,951,025)	(4,070,039)	(3,751,855)	(3,916,985)	(4,195,292)	(4,285,437)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	1,377,000	1,504,807	1,667,000	1,376,860	1,400,250	1,500,850
Net Surplus/ (Deficit) from Capital	(1,377,000)	(1,504,807)	(1,667,000)	(1,376,860)	(1,400,250)	(1,500,850)
Depreciation Contra	1,328,821	1,328,821	1,361,071	1,369,970	1,402,796	1,444,880
Loan Funds Raised	0	0	0	0	0	0
Deferred Debtor Repayments	10,129	10,129	10,129	10,129	10,129	10,129
Proceeds on Sale of Assets	167,000	182,000	406,500	240,000	266,000	329,000
Loan Repayments	53,813	53,813	26,175	27,060	27,975	28,921
Net Transfer (to) / from Reserves	67,612	318,767	90,174	58,815	71,405	(17,134)
Net Result : Administration	(3,808,276)	(3,788,942)	(3,577,156)	(3,641,991)	(3,873,187)	(4,048,333)

Function: Public Order & Safety	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Animal Control						
Operating Revenue						
Statutory Fees & Charges	36,740	36,740	37,475	38,599	39,757	40,949
User Fees & Charges	546	546	500	515	530	546
Other Revenue	0	695	0	0	0	0
Total Operating Revenue	37,286	37,981	37,975	39,114	40,287	41,495
Capital Revenue						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	0	0	0	0	0
Total Capital Revenue	0	0	0	0	0	0
Operating Expenditure						
Administration Expenditure	2,108	2,598	2,088	2,152	2,216	2,284
Debt Recovery Costs	518	518	550	567	584	602
Depreciation	474	474	474	474	474	474
Dog Impounding	192,883	192,883	201,121	207,502	216,770	223,653
Livestock Impounding	29,545	29,545	30,655	31,632	33,052	34,105
Professional Services - Legal	2,112	2,112	2,200	2,266	2,334	2,404
Staff Training	2,774	2,774	2,900	2,987	3,077	3,169
Utilities	328	328	335	352	366	381
Total Operating Expenditure	230,742	231,232	240,323	247,932	258,873	267,072
Capital Expenditure	0	0	0	0	0	0
Transfers (to) / From Reserves						
Uncompleted Works	0	0	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Reserves	0	0	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0	0	0
Summary : Animal Control						
Total Operating Revenue	37,286	37,981	37,975	39,114	40,287	41,495
Total Operating Expenditure	230,742	231,232	240,323	247,932	258,873	267,072
Net Surplus/ (Deficit) from Operating	(193,456)	(193,251)	(202,348)	(208,818)	(218,586)	(225,577)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	0
Depreciation Contra	474	474	474	474	474	474
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0	0	0
Net Result : Animal Control	(192,982)	(192,777)	(201,874)	(208,344)	(218,112)	(225,103)

Function: Public Order & Safety	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Fire Services						
Operating Revenue						
Annual Maintenance & Repair Grant	354,252	348,518	362,459	373,333	384,533	396,069
Donations	0	0	0	0	0	0
Other Revenue	5,509	5,509	5,757	5,930	6,108	6,291
Green Valley Fire	0	0	0	0	0	0
Total Operating Revenue	359,761	354,027	368,216	379,263	390,641	402,360
Capital Revenue						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	150	0	0	0	0
Total Capital Revenue	0	150	0	0	0	0
Operating Expenses						
Annual Maint & Repairs Grant Expenditure - GHSC	274,686	263,443	279,740	288,132	296,775	305,679
Annual Maint & Repairs Grant Expenditure - Albury City	85,075	85,075	88,476	91,130	93,863	96,679
Total Annual Maint & Repair Grant Expenditure	359,761	348,518	368,216	379,262	390,638	402,358
Greater Hume Shire Council Expenditure	55,417	156,576	156,966	161,950	167,102	172,343
Contributions to Fire Services						
Contribution to Rural Fire Service : Emergency Services Levy	651,563	609,574	633,957	659,315	685,688	713,116
Contribution to NSW Fire Brigade : Emergency Services Levy	71,437	68,003	70,723	73,552	76,494	79,554
Contributions to Fire Services Total	723,000	677,577	704,680	732,867	762,182	792,670
Other Operating Expenses						
Depreciation	80,356	80,356	82,365	84,836	87,381	90,002
Total Other Operating Expenses	80,356	80,356	82,365	84,836	87,381	90,002
Total Operating Expenditure	1,218,534	1,263,028	1,312,227	1,358,915	1,407,303	1,457,373
Capital Expenditure	0	0	0	0	0	0
Transfers (to) / From Reserves						
Section 94 Contributions	0	(150)	47,849	0	0	0
Uncompleted Works	0	0	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Emergency Services Levy Reserve	0	50,000	0	0	0	0
Transfers (to) / From Reserves	0	49,850	47,849	0	0	0
Summary : Fire Services						
Total Operating Revenue	359,761	354,027	368,216	379,263	390,641	402,360
Total Operating Expenditure	1,218,534	1,263,028	1,312,227	1,358,915	1,407,303	1,457,373
Net Surplus/ (Deficit) from Operating	(858,773)	(909,001)	(944,011)	(979,652)	(1,016,662)	(1,055,013)
Capital Revenue	0	150	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	150	0	0	0	0
Depreciation Contra	80,356	80,356	82,365	84,836	87,381	90,002
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	49,850	47,849	0	0	0
Net Result : Fire Services	(778,417)	(778,645)	(813,797)	(894,816)	(929,281)	(965,011)

Function: Public Order & Safety	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
State Emergency Services						
Operating Revenue						
User Fees & Charges	0	0	0	0	0	0
Recurrent Grants	0	0	0	0	0	0
Total Operating Revenue	0	0	0	0	0	0
Operating Expenditure						
Administration Expenditure	0	0	0	0	0	0
Depreciation	14,928	14,928	14,928	14,928	14,928	14,928
Emergency Services Levy	53,621	40,250	41,860	43,534	45,275	47,086
Insurance	2,078	2,714	2,182	2,291	2,406	2,526
Utilities	2,234	2,568	2,301	2,393	2,501	2,601
Total Operating Expenditure	72,861	60,460	61,271	63,146	65,110	67,141
Capital Expenditure	0	0	0	0	0	0
Transfers (to) / From Reserves						
Uncompleted Works	0	0	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Emergency Services Levy Reserve	0	(13,371)	(14,228)	0	0	0
Transfers (to) / From Reserves	0	(13,371)	(14,228)	0	0	0
Summary : State Emergency Services						
Total Operating Revenue	0	0	0	0	0	0
Total Operating Expenditure	72,861	60,460	61,271	63,146	65,110	67,141
Net Surplus/ (Deficit) from Operating	(72,861)	(60,460)	(61,271)	(63,146)	(65,110)	(67,141)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	0
Depreciation Contra	14,928	14,928	14,928	14,928	14,928	14,928
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	(13,371)	(14,228)	0	0	0
Net Result : State Emergency Services	(57,933)	(58,903)	(60,571)	(48,218)	(50,182)	(52,213)
Summary : Public Order & Safety						
Total Operating Revenue	397,047	392,008	406,191	418,377	430,928	443,855
Total Operating Expenditure	1,522,137	1,554,720	1,613,821	1,669,993	1,731,286	1,791,586
Net Surplus/ (Deficit) from Operating	(1,125,090)	(1,162,712)	(1,207,630)	(1,251,616)	(1,300,358)	(1,347,731)
Capital Revenue	0	150	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	150	0	0	0	0
Depreciation Contra	95,758	95,758	97,767	100,238	102,783	105,404
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	36,479	33,621	0	0	0
Net Result : Public Order & Safety	(1,029,332)	(1,030,324)	(1,076,242)	(1,151,378)	(1,197,575)	(1,242,327)

Function: Health	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Health Administration						
Operating Revenue						
User Fees & Charges	175,352	165,671	170,849	175,655	180,604	185,702
Other Revenue	0	0	0	0	0	0
Total Operating Revenue	175,352	165,671	170,849	175,655	180,604	185,702
Capital Revenue						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	0	0	0	0	0
Total Capital Revenue	0	0	0	0	0	0
Operating Expenditure						
Administration : Salaries & Wages	95,806	95,806	104,270	107,659	113,042	116,716
Administration Overhead Allocation	31,919	32,044	29,101	29,694	30,350	31,025
On-Site Sewerage	62,090	52,090	64,930	66,999	70,015	72,248
Staff Training	3,274	3,274	3,400	3,487	3,577	3,669
Depreciation Contra	16,880	16,880	17,302	17,821	18,356	18,907
Total Operating Expenditure	209,969	200,094	219,003	225,660	235,340	242,565
Capital Expenditure	60,000	115,000	15,000	0	65,000	0
Proceeds on Sale of Assets	25,000	35,000	5,000	0	10,000	0
Transfers (to) / From Reserves						
Uncompleted Works	0	45,000	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Reserves	0	0	0	0	0	0
Transfers (to) / From Reserves	0	45,000	0	0	0	0
Summary : Health Administration						
Total Operating Revenue	175,352	165,671	170,849	175,655	180,604	185,702
Total Operating Expenditure	209,969	200,094	219,003	225,660	235,340	242,565
Net Surplus/ (Deficit) from Operating	(34,617)	(34,423)	(48,154)	(50,005)	(54,736)	(56,863)
Capital Revenue	0		0	0	0	0
Capital Expenditure	60,000	115,000	15,000	0	65,000	0
Net Surplus/ (Deficit) from Capital	(60,000)	(115,000)	(15,000)	0	(65,000)	0
Depreciation Contra	16,880	16,880	17,302	17,821	18,356	18,907
Loan Funds Raised	0		0	0	0	0
Proceeds on Sale of Assets	25,000	35,000	5,000	0	10,000	0
Loan Repayments	0		0	0	0	0
Net Transfer (to) / from Reserves	0	45,000	0	0	0	0
Net Result : Health Administration	(52,737)	(52,543)	(40,852)	(32,184)	(91,380)	(37,956)

Function: Environment	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Waste Management						
Operating Revenue						
Rates & Annual Charges						
Std Combo Waste Residential	1,536,990	1,383,958	1,517,472	1,578,171	1,649,189	1,715,157
Std Combo Waste Business	221,370	130,473	136,125	141,570	147,941	153,859
Vacant Waste	13,320	12,397	12,195	12,195	12,195	12,195
Recycle Only Waste	9,450	6,916	7,268	7,559	7,899	8,215
Garbage Only Waste	79,980	74,177	38,430	39,967	41,766	43,437
Rural Garbage & Recycling	0	110,385	116,523	121,184	126,637	131,702
Business Garbage & Recycling	0	62,995	67,063	69,746	72,885	75,800
Organics	0	1,167	1,296	1,348	1,409	1,465
Pensioner Concessions	(27,500)	(27,500)	(27,500)	(28,325)	(29,175)	(30,050)
Total Rates & Annual Charges	1,833,610	1,754,968	1,868,872	1,943,415	2,030,746	2,111,780
User Fees & Charges						
Tipping Fees	173,747	173,747	177,223	182,541	188,018	193,657
Total User Fees & Charges	173,747	173,747	177,223	182,541	188,018	193,657
Grants & Subsidies Recurrent						
Pensioner Rates Subsidy	15,125	15,125	15,125	15,579	16,046	16,527
State Grants & Subsidies	0	15,347	0	0	0	0
Grants & Subsidies Recurrent	15,125	30,472	15,125	15,579	16,046	16,527
Other Revenue	60,000	64,894	60,000	60,000	60,000	60,000
Total Operating Revenue	2,082,482	2,024,081	2,121,220	2,201,535	2,294,810	2,381,964
Capital Revenue						
S7.11 Capital Contributions	0	0	0	0	0	0
Total Capital Revenue	0	0	0	0	0	0
Operating Expenditure						
Administration Expenses						
Administration : Salaries & Wages	85,254	85,254	104,528	107,925	113,321	117,004
Administration Overhead Allocation	53,974	53,974	55,863	57,679	60,563	62,531
Administration Expenses - Other	2,776	8,107	1,800	1,854	1,910	1,967
Depreciation	84,805	84,805	89,045	91,716	94,467	97,301
Insurance	16,479	15,082	15,836	16,628	17,459	18,332
Utilities	7,784	6,957	7,326	7,619	7,962	8,280
Administration Expenses	251,072	254,179	274,398	283,421	295,682	305,415
Other Operations Expenses						
Kerbside Collection	254,463	254,463	264,642	272,581	280,758	289,181
Organics	0	600,000	624,000	642,720	662,002	681,862
Recycling Services	934,937	334,937	348,334	358,784	369,548	380,634
Abandoned Vehicle Disposal	9,362	10,896	9,704	10,015	10,485	10,822
Drum Muster	5,118	5,118	5,118	5,184	5,273	5,344
Goods for Resale	4,500	5,554	0	0	0	0
Concrete Crushing	40,000	25,000	40,000	0	40,000	0
Tyre Disposal	0	300	0	40,000	0	40,000
Other Operations Expenses	1,248,380	1,236,268	1,291,798	1,329,284	1,368,066	1,407,843

Function: Environment	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Waste Site Operations						
Brocklesby Transfer Station	8,012	8,012	8,012	8,263	8,601	8,871
Burrumbuttock Transfer Station	9,216	9,216	9,603	9,901	10,279	10,598
Culcairn Landfill	125,133	125,133	126,285	130,305	136,118	140,452
Gerogery Transfer Station	10,987	10,987	10,987	11,336	11,836	12,212
Henty Transfer Station	13,963	13,963	16,963	17,493	18,194	18,763
Holbrook Landfill	109,508	109,508	109,508	113,024	118,316	122,115
Jindera Transfer Station	60,832	60,832	60,832	62,733	65,241	67,281
Mullengandera Transfer Station	13,302	13,302	13,302	13,725	14,334	14,790
Total Waste Site Operations	350,953	350,953	355,492	366,780	382,919	395,082
Waste Site Maintenance						
Brocklesby Transfer Station	1,616	1,616	1,616	1,664	1,714	1,765
Burrumbuttock Transfer Station	3,016	3,016	8,016	8,256	8,504	8,759
Culcairn Landfill	29,192	29,192	20,457	21,084	21,820	22,488
Gerogery Transfer Station	3,458	3,458	3,598	3,709	3,854	3,974
Henty Transfer Station	4,632	4,632	4,839	4,985	5,139	5,293
Holbrook Landfill	39,480	54,480	50,747	71,683	63,959	75,895
Jindera Transfer Station	8,805	8,805	18,768	19,331	19,911	20,509
Mullengandera Transfer Station	1,672	11,672	7,672	7,903	8,149	8,394
Walla Walla Landfill	1,599	283,306	0	0	0	0
Woomargama	1,131	1,131	0	0	0	0
Total Waste Site Maintenance	94,601	401,308	115,713	138,615	133,050	147,077
Total Operating Expenditure	1,945,006	2,242,708	2,037,401	2,118,100	2,179,717	2,255,417
Capital Expenditure	50,000	70,000	50,000	50,000	50,000	550,000
Loan Funds Raised	0	0	0	0	0	0
Loan Principal Repayments	0	0	0	0	0	0
Transfers (to) / From Reserves						
Uncompleted Works	0	20,000	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Section 7.11 Contributions	0	0	0	0	0	0
Waste Management Reserve	0	357,000	0	0	0	500,000
Transfers (to) / From Reserves	0	377,000	0	0	0	500,000
Summary : Waste Management						
Total Operating Revenue	2,082,482	2,024,081	2,121,220	2,201,535	2,294,810	2,381,964
Total Operating Expenditure	1,945,006	2,242,708	2,037,401	2,118,100	2,179,717	2,255,417
Net Surplus/ (Deficit) from Operating	137,476	(218,627)	83,819	83,435	115,093	126,547
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	50,000	70,000	50,000	50,000	50,000	550,000
Net Surplus/ (Deficit) from Capital	(50,000)	(70,000)	(50,000)	(50,000)	(50,000)	(550,000)
Add Back: Depreciation Contra	84,805	84,805	89,045	91,716	94,467	97,301
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	377,000	0	0	0	500,000
Net Result : Waste Management	172,281	173,178	122,864	125,151	159,560	173,848

Function: Environment	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Noxious Animals & Insects						
Operating Revenue						
Other Revenue	0	0	0	0	0	0
Total Operating Revenue	0	0	0	0	0	0
Operating Expenditure						
Elm Leaf Beetle	5,000	5,000	5,000	5,000	5,000	5,000
Feral Animals	5,000	5,000	5,000	5,000	5,000	5,000
Total Operating Expenditure	10,000	10,000	10,000	10,000	10,000	10,000
Transfers (to) / From Reserves						
Uncompleted Works	0	0	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Reserves	0	0	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0	0	0
Summary : Noxious Animals & Insects						
Total Operating Revenue	0	0	0	0	0	0
Total Operating Expenditure	10,000	10,000	10,000	10,000	10,000	10,000
Net Surplus/ (Deficit) from Operating	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	0
Add Back: Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0	0	0
Net Result : Noxious Animals & Insects	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)

Function: Environment	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Noxious Plants						
Operating Revenue						
WAP Program	89,754	0	89,754	92,447	95,220	98,077
Fees & Charges	0	0	0	0	0	0
Other Grants	0	0	0	0	0	0
Total Operating Revenue	89,754	0	89,754	92,447	95,220	98,077
Capital Revenue						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	0	0	0	0	0
Total Capital Revenue	0	0	0	0	0	0
Operating Expenditure						
Weeds Program	273,076	183,322	304,117	313,841	328,211	338,708
Total Operating Expenditure	273,076	183,322	304,117	313,841	328,211	338,708
Capital Expenditure	0	0	0	0	0	0
Transfers (to) / From Reserves						
Uncompleted Works	0	0	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0	0	0
Summary : Noxious Plants						
Total Operating Revenue	89,754	0	89,754	92,447	95,220	98,077
Total Operating Expenditure	273,076	183,322	304,117	313,841	328,211	338,708
Net Surplus/ (Deficit) from Operating	(183,322)	(183,322)	(214,363)	(221,394)	(232,991)	(240,631)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	0
Add Back: Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0	0	0
Net Result : Noxious Plants	(183,322)	(183,322)	(214,363)	(221,394)	(232,991)	(240,631)

Function: Environment	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Street Cleaning						
Operating Revenue						
User Fees & Charges						
Lockhart Sweeping	5,000	0	6,000	6,196	6,505	6,716
Total Operating Revenue	10,000	5,000	6,000	6,196	6,505	6,716
Capital Revenue						
Capital Grants	0	0	0	0	0	0
Capital Contributions	0	0	0	0	0	0
Total Capital Revenue	0	0	0	0	0	0
Operating Expenses						
Maintenance - Street Sweeping	0	0	0	0	0	0
Brocklesby	1,790	1,790	1,790	1,845	1,911	1,970
Burrumbuttock	2,579	2,579	2,579	2,659	2,757	2,842
Culcairn	18,238	18,238	21,238	21,899	22,754	23,462
Gerogery	2,293	2,293	2,293	2,363	2,446	2,521
Henty	11,839	11,839	11,839	12,204	12,654	13,044
Holbrook	16,876	16,876	19,876	20,495	21,292	21,955
Jindera	14,245	14,245	14,245	14,683	15,210	15,677
Walbundrie	2,750	2,750	2,750	2,835	2,942	3,033
Walla Walla	5,553	5,553	5,553	5,726	5,954	6,140
Woomargama	783	783	783	807	836	862
Total Maintenance - Street Sweeping	76,946	76,946	82,946	85,516	88,756	91,506
Private Works						
Lockhart Sweeping	5,000	0	5,000	5,163	5,421	5,597
Total Private Works	10,000	5,000	5,000	5,163	5,421	5,597
Total Operating Expenses	86,946	81,946	87,946	90,679	94,177	97,103
Capital Expenditure	0	0	0	0	0	0
Transfers (to) / From Reserves						
Street Cleaning Reserve	0	0	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0	0	0
Summary : Street Cleaning Reserve						
Total Operating Revenue	10,000	5,000	6,000	6,196	6,505	6,716
Total Operating Expenditure	86,946	81,946	87,946	90,679	94,177	97,103
Net Surplus/ (Deficit) from Operating	(76,946)	(76,946)	(81,946)	(84,483)	(87,672)	(90,387)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	0
Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0	0	0
Net Result : Street Cleaning Reserve	(76,946)	(76,946)	(81,946)	(84,483)	(87,672)	(90,387)

Function: Environment	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Stormwater Drainage						
Capital Revenue						
Capital Grants	4,500,000	4,204,907	0	1,600,000	1,600,000	2,000,000
Capital Contributions	0	0	0	0	0	0
Total Capital Revenue	4,500,000	4,204,907	0	1,600,000	1,600,000	2,000,000
Operating Expenses						
Stormwater Drainage Maintenance						
Clearing Drains	4,285	4,285	4,285	4,418	4,588	4,730
Minor Repairs	60,281	110,281	105,281	108,476	112,033	115,433
Mowing	3,075	3,075	3,075	3,170	3,292	3,395
Spraying	6,184	6,184	6,184	6,374	6,606	6,809
Other Maintenance	31,742	31,742	31,742	32,732	34,028	35,090
Stormwater Drainage Maintenance	105,567	155,567	150,567	155,170	160,547	165,457
Depreciation	135,107	222,034	233,136	240,130	247,334	254,754
Total Operating Expenditure	240,674	377,601	383,703	395,300	407,881	420,211
Capital Expenditure	4,700,000	4,665,946	510,000	2,200,000	2,150,000	2,500,000
Transfers (to) / From Reserves						
Uncompleted Works	0	24,840	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Land Development Reserve	0	200,000	0	0	0	0
Section 7.12 Contributions	0	0	0	0	0	0
Transfers (to) / From Reserves	0	224,840	0	0	0	0
Summary : Storm Water Drainage						
Total Operating Revenue	0	0	0	0	0	0
Total Operating Expenditure	240,674	377,601	383,703	395,300	407,881	420,211
Net Surplus/ (Deficit) from Operating	(240,674)	(377,601)	(383,703)	(395,300)	(407,881)	(420,211)
Capital Revenue	4,500,000	4,204,907	0	1,600,000	1,600,000	2,000,000
Capital Expenditure	4,700,000	4,665,946	510,000	2,200,000	2,150,000	2,500,000
Net Surplus/ (Deficit) from Capital	(200,000)	(461,039)	(510,000)	(600,000)	(550,000)	(500,000)
Depreciation Contra	135,107	222,034	233,136	240,130	247,334	254,754
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	224,840	0	0	0	0
Net Result : Storm Water Drainage	(305,567)	(391,766)	(660,567)	(755,170)	(710,547)	(665,457)

Function: Environment	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Summary : Environment						
Total Operating Revenue	2,182,236	2,029,081	2,216,974	2,300,178	2,396,535	2,486,757
Total Operating Expenditure	2,555,702	2,895,577	2,823,167	2,927,920	3,019,986	3,121,439
Net Surplus/ (Deficit) from Operating	(373,466)	(866,496)	(606,193)	(627,742)	(623,451)	(634,682)
Capital Revenue	4,500,000	4,204,907	0	1,600,000	1,600,000	2,000,000
Capital Expenditure	4,750,000	4,735,946	560,000	2,250,000	2,200,000	3,050,000
Net Surplus/ (Deficit) from Capital	(250,000)	(531,039)	(560,000)	(650,000)	(600,000)	(1,050,000)
Depreciation Contra	219,912	306,839	322,181	331,846	341,801	352,055
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	601,840	0	0	0	500,000
Net Result : Environment	(403,554)	(488,856)	(844,012)	(945,896)	(881,650)	(832,627)

Function: Community Services & Education	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Family Day Care						
Operating Revenue						
Admin Levy	716,300	596,300	583,268	600,766	618,789	637,353
Educator Levy	14,872	28,600	29,921	30,819	31,744	32,696
Grants & Contributions	0	0	0	0	0	0
Other Revenue	14,400	545	10,400	10,400	10,400	10,400
Total Operating Revenue	745,572	625,445	623,589	641,985	660,933	680,449
Operating Expenses						
Administration Expenditure						
Administration Salaries & Wages	437,100	437,100	487,170	503,003	528,153	545,318
Administration - Other	27,757	39,230	39,282	40,430	41,613	42,832
Building Maintenance	6,076	6,076	6,000	6,184	6,400	6,596
Cleaning	9,000	9,000	12,120	12,484	12,859	13,245
Insurance	0	0	0	0	0	0
Overhead Allocation	37,333	37,333	38,640	39,896	41,891	43,252
Computer / IT Expenditure	35,000	39,054	36,876	37,983	39,122	40,296
Furniture	0	0	0	0	0	0
Programs & Events	12,500	13,007	15,900	16,377	16,868	17,374
Rent	53,000	53,000	55,385	57,047	58,758	60,521
Subscriptions	2,327	2,327	2,327	2,397	2,469	2,543
Staff Training	2,500	2,500	2,500	2,575	2,652	2,732
Utilities	10,500	10,500	11,000	11,550	12,112	12,702
Depreciation	0	0	0	0	0	0
Total Operating Expenditure	633,093	649,127	707,200	729,926	762,897	787,411
Capital Expenditure	0	0	0	40,000	100,000	0
Proceeds on Sale of Assets	0	0	0	0	0	40,000
Transfers (to) / From Reserves						
Family Day Care Reserve	(112,479)	23,682	83,611	127,941	201,964	66,962
Transfers (to) / From Reserves	(112,479)	23,682	83,611	127,941	201,964	66,962
Summary : Family Day Care						
Total Operating Revenue	745,572	625,445	623,589	641,985	660,933	680,449
Total Operating Expenditure	633,093	649,127	707,200	729,926	762,897	787,411
Net Surplus/ (Deficit) from Operating	112,479	(23,682)	(83,611)	(87,941)	(101,964)	(106,962)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	40,000	100,000	0
Net Surplus/ (Deficit) from Capital	0	0	0	(40,000)	(100,000)	0
Add Back: Depreciation Contra	0	0.00	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	40,000
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	(112,479)	23,682	83,611	127,941	201,964	66,962
Net Result : Family Day Care	0	0	0	0	0	0

Function: Community Services & Education	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Children Services - Culcairn, Holbrook , Henty Walla Walla & Culcairn						
Operating Revenue						
Family Levy	870,000	820,000	971,400	1,000,543	1,039,247	1,085,148
CCCS Subsidies	2,030,000	1,950,000	2,161,250	2,234,401	2,396,426	2,507,923
Grants & Subsidies Recurrent	1,138,914	1,065,119	1,025,070	1,067,381	1,111,311	1,156,920
After School Hours Care	15,080	175,080	294,000	302,821	311,905	321,262
Vacation Care	158,360	23,360	134,550	138,587	142,744	147,027
Total Operating Revenue	4,212,354	4,033,559	4,586,270	4,743,733	5,001,633	5,218,280
Operating Expenditure						
Salaries & Wages - Child Facing	2,503,612	2,373,612	2,610,339	2,695,175	2,829,934	2,921,907
Salaries & Wages - Non Child Facing	581,245	581,245	538,277	555,771	583,561	602,528
Advertising and Marketing	8,000	8,000	8,000	8,300	8,581	8,872
Audit	5,481	5,481	3,000	3,090	3,182	3,278
Cleaning	65,014	65,543	54,017	55,637	57,308	59,027
Depreciation	0	0	0	0	0	0
Electricity	13,698	13,698	14,498	15,223	15,984	16,784
Equipment Purchases	15,000	15,000	10,000	10,300	10,610	10,928
Food	54,500	55,500	36,000	37,080	38,194	39,340
Furniture	0	0	0	0	0	0
Health & Hygiene	50,800	50,800	33,800	34,814	35,858	36,934
Insurance	11,115	10,677	11,201	11,762	12,350	12,968
IT Consultancy	71,020	81,324	81,675	84,125	86,648	89,248
Telephone and Internet	9,700	10,200	11,200	11,536	11,879	12,237
Maintenance	115,222	115,922	196,704	171,944	179,062	184,693
Other Expenses	86,369	90,835	43,869	45,194	46,623	48,030
Overheads Allocation	157,442	157,442	162,953	168,249	176,662	182,404
After School Hours Care	1,000	301,000	241,187	249,029	261,482	269,978
Vacation Care	155,100	155,100	121,505	125,357	130,817	134,966
Rates	6,648	7,854	8,563	8,905	9,306	9,678
Rent	68,236	68,236	71,308	73,448	75,652	77,920
Resources	23,500	23,600	26,000	26,780	27,584	28,411
Software Licences	6,480	6,480	4,000	4,120	4,244	4,371
Subscriptions	3,000	3,000	4,000	4,120	4,244	4,372
Training & Conferences	15,514	15,514	20,964	21,593	22,241	22,908
Water	3,000	3,000	3,000	3,150	3,276	3,408
Total Operating Expenditure	4,030,696	4,219,063	4,316,060	4,424,702	4,635,282	4,785,190
Capital Expenditure	0	11,160	40,000	0	0	50,000
Proceeds on Sale of Assets						
Transfers (to) / From Reserves						
Uncompleted Works	0	0	0	0	0	0
Unexpended Grant - Culcairn Children Services	0	0	0	0	0	0
Henty Children Services Reserve	(102,916)	(101,293)	(51,954)	(130,077)	(123,897)	(82,304)
Walla Walla Children Services Reserve	(37,951)	(39,600)	(95,444)	(100,942)	(91,315)	(96,802)
Holbrook Children Services Reserve	(155,982)	(142,429)	(7,526)	(12,037)	10,423	6,241
Holbrook Children Services Liquidation Proceeds Reserve	0	0	0	0	0	0
Culcairn Children Services Reserve	115,191	191,466	(75,286)	(75,975)	(161,562)	(210,225)
Culcairn Children Services Liquidation Proceeds Reserve	0	0	0	0	0	0
Transfers (to) / From Reserves	(181,658)	(91,856)	(230,210)	(319,031)	(366,351)	(383,090)
Summary : Children Services						
Total Operating Revenue	4,212,354	4,033,559	4,586,270	4,743,733	5,001,633	5,218,280
Total Operating Expenditure	4,030,696	4,219,063	4,316,060	4,424,702	4,635,282	4,785,190
Net Surplus/ (Deficit) from Operating	181,658	(185,504)	270,210	319,031	366,351	433,090
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	11,160	40,000	0	0	50,000
Net Surplus/ (Deficit) from Capital	0	(11,160)	(40,000)	0	0	(50,000)
Add Back: Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	(181,658)	(91,856)	(230,210)	(319,031)	(366,351)	(383,090)
Net Result : Children Services	0	(288,520)	0	0	0	0

Function: Community Services & Education	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Pre-School						
Operating Expenditure						
Henty Pre-School	1,152	0	1,152	1,198	1,252	1,302
Jindera Pre-School	1,531	1,695	1,531	1,604	1,669	1,735
Total Operating Expenditure	2,683	1,695	2,683	2,802	2,921	3,037
Transfers (to) / From Reserves						
Children Services Reserve	0	0	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0	0	0
Summary : Pre-School						
Total Operating Revenue	0	0	0	0	0	0
Total Operating Expenditure	2,683	1,695	2,683	2,802	2,921	3,037
Net Surplus/ (Deficit) from Operating	(2,683)	(1,695)	(2,683)	(2,802)	(2,921)	(3,037)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	0
Add Back: Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0	0	0
Net Result : Pre-School	(2,683)	(1,695)	(2,683)	(2,802)	(2,921)	(3,037)

Function: Community Services & Education	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Youth Services						
Operating Revenue						
User Fees & Charges	0	0	0	0	0	0
Grants & Subsidies Recurrent	3,500	3,500	3,500	3,605	3,713	3,824
Total Operating Revenue	3,500	3,500	3,500	3,605	3,713	3,824
Operating Expenditure						
Administration - Salaries & Wages	0	0	25,340	26,164	27,472	28,365
Administration - Other	0	0	1,000	1,030	1,060	1,092
Depreciation	0	0	0	0	0	0
Programs & Events	10,000	16,824	10,000	10,302	10,627	10,947
Total Operating Expenditure	10,000	16,824	36,340	37,496	39,159	40,404
Capital Expenditure	0	0	0	0	40,000	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Transfers (to) / From Reserves						
Uncompleted Works	0	0	0	0	0	0
Youth Reserves	0	0	0	0	0	0
Unexpended Grants	0	6,824	0	0	0	0
Transfers (to) / From Reserves	0	6,824	0	0	0	0
Summary : Youth Services						
Total Operating Revenue	3,500	3,500	3,500	3,605	3,713	3,824
Total Operating Expenditure	10,000	16,824	36,340	37,496	39,159	40,404
Net Surplus/ (Deficit) from Operating	(6,500)	(13,324)	(32,840)	(33,891)	(35,446)	(36,580)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	40,000	0
Net Surplus/ (Deficit) from Capital	0	0	0	0	(40,000)	0
Add Back: Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	6,824	0	0	0	0
Net Result : Youth Services	(6,500)	(6,500)	(32,840)	(33,891)	(75,446)	(36,580)

Function: Community Services & Education	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Aged Care Rental and Community Housing						
Operating Income						
Rent						
Community Housing	55,255	44,255	55,255	56,913	58,620	60,379
Frampton Court Rental Units	118,404	118,404	118,404	121,956	125,615	129,383
Kala Court Rental Units	47,599	37,000	47,599	49,027	50,498	52,013
Kala Court Self Funded Rental Units	34,320	28,080	34,320	35,350	36,411	37,503
Aged Care Rental Units Culcairn	23,681	23,681	23,681	23,681	23,681	23,681
Aged Care Rental Units Jindera	21,280	21,280	21,280	21,280	21,280	21,280
Total Rent	300,539	272,700	300,539	308,207	316,105	324,239
Other Income						
Kala Court Self Funded Rental Units Entry Contributions	51,300	51,300	51,300	51,300	51,300	51,300
Total Other Income	51,300	51,300	51,300	51,300	51,300	51,300
Total Operating Income	351,839	324,000	351,839	359,507	367,405	375,539
Operating Expenditure						
Community Housing	12,424	11,466	13,469	13,876	14,318	14,751
Frampton Court Rental Units	39,438	39,604	34,213	35,256	36,447	37,558
Kala Court Rental Units	19,711	19,711	19,711	20,306	20,937	21,568
Kala Court Self Funded Rental Units	23,023	23,023	23,023	23,736	24,636	25,399
Aged Care Rental Units Culcairn	11,064	11,064	11,064	11,404	11,813	12,177
Aged Care Rental Units Jindera	14,925	14,925	9,925	10,227	10,579	10,902
Total Maintenance	120,585	119,793	111,405	114,805	118,730	122,355
Operating Expenses						
Community Housing	16,246	17,204	18,393	19,112	20,043	20,827
Frampton Court Rental Units	35,357	35,191	45,160	47,008	49,179	51,053
Kala Court Rental Units	13,824	18,151	12,221	12,738	13,343	13,883
Kala Court Self Funded Rental Units	21,741	27,285	26,387	27,473	28,774	29,924
Aged Care Rental Units Culcairn	8,354	8,484	8,804	9,162	9,598	9,974
Aged Care Rental Units Jindera	8,394	8,797	8,844	9,198	9,638	10,017
Total Operating Expenses	103,916	115,113	119,809	124,691	130,575	135,678
Depreciation	116,451	116,451	116,451	119,945	123,542	127,248
Total Operating Expenditure	340,952	351,356	347,665	359,441	372,847	385,281

Function: Community Services & Education	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Capital Expenditure	106,000	116,285	126,000	126,000	126,000	111,000
Transfers (to) / From Reserves						
Community Housing	(2,585)	8,415	607	75	(259)	(801)
Frampton Court Rental Units	(19,609)	(19,609)	(15,031)	(15,692)	(15,989)	(16,772)
Kala Court Rental Units	(14,064)	11,147	4,333	4,017	3,782	3,438
Kala Court Self Funded Units	(12,856)	(1,072)	(8,210)	(7,441)	(6,301)	(5,480)
Aged Care Rental Units Culcairn	10,737	10,867	11,187	11,885	12,730	13,470
Aged Care Rental Units Jindera	17,039	17,492	12,489	13,145	13,937	(361)
S7.11 Reserve	0	(50)	0	0	0	0
Transfers (to) / From Reserves	(21,338)	27,190	5,375	5,989	7,900	(6,506)
Summary : Aged Care Rental and Community Housing						
Total Operating Revenue	351,839	324,000	351,839	359,507	367,405	375,539
Total Operating Expenditure	340,952	351,356	347,665	359,441	372,847	385,281
Net Surplus/ (Deficit) from Operating	10,887	(27,356)	4,174	66	(5,442)	(9,742)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	106,000	116,285	126,000	126,000	126,000	111,000
Net Surplus/ (Deficit) from Capital	(106,000)	(116,285)	(126,000)	(126,000)	(126,000)	(111,000)
Add Back: Depreciation Contra	116,451	116,451	116,451	119,945	123,542	127,248
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	(21,338)	27,190	5,375	5,989	7,900	(6,506)
Net Result : Aged Care Rental and Community Housing	0	0	0	0	0	0

Function: Community Services & Education	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Other Community Services						
Operating Revenue						
Culcairn Newsletter	6,398	6,398	6,398	6,590	6,788	6,992
Henty Newsletter	5,332	15,354	5,332	5,492	5,657	5,827
Holbrook Newsletter	37,323	62,323	37,323	38,443	39,596	40,784
Other	0	0	0	0	0	0
Total Operating Revenue	49,053	84,075	49,053	50,525	52,041	53,603
Operating Expenditure						
Culcairn Newsletter	6,398	6,398	6,398	6,590	6,788	6,992
Henty Newsletter	5,332	5,332	5,332	5,492	5,657	5,827
Holbrook Newsletter	37,323	42,323	37,323	38,443	39,596	40,784
Other	0	0	0	0	0	0
Culcairn Men's Shed	836	1,006	836	869	908	944
Holbrook Community Garden	0	10,022	0	0	0	0
Depreciation	0	0	0	0	0	0
Total Operating Expenditure	49,889	65,081	49,889	51,394	52,949	54,547
Transfers (to) / From Reserves						
Other Community Services	0	(20,000)	0	0	0	0
Transfers (to) / From Reserves	0	(20,000)	0	0	0	0
Summary : Other Community Services						
Total Operating Revenue	49,053	84,075	49,053	50,525	52,041	53,603
Total Operating Expenditure	49,889	65,081	49,889	51,394	52,949	54,547
Net Surplus/ (Deficit) from Operating	(836)	18,994	(836)	(869)	(908)	(944)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	0
Add Back: Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	(20,000)	0	0	0	0
Net result : Other Community Services	(836)	(1,006)	(836)	(869)	(908)	(944)
Summary : Community Services & Education						
Total Operating Revenue	5,362,318	5,070,579	5,614,251	5,799,355	6,085,725	6,331,695
Total Operating Expenditure	5,067,313	5,303,146	5,459,837	5,605,761	5,866,055	6,055,870
Net Surplus/ (Deficit) from Operating	295,005	(232,567)	154,414	193,594	219,670	275,825
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	106,000	127,445	166,000	166,000	266,000	161,000
Net Surplus/ (Deficit) from Capital	(106,000)	(127,445)	(166,000)	(166,000)	(266,000)	(161,000)
Add Back: Depreciation Contra	116,451	116,451	116,451	119,945	123,542	127,248
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	40,000
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	(315,475)	(54,160)	(141,224)	(185,101)	(156,487)	(322,634)
Net result : Community Services & Education	(10,019)	(297,721)	(36,359)	(37,562)	(79,275)	(40,561)

Function: Housing & Community Amenities	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Street Lighting						
Operating Revenue						
User Charges & Fees	24,000	24,000	24,000	24,000	24,000	24,000
Total Operating Revenue	24,000	24,000	24,000	24,000	24,000	24,000
Operating Expenditure						
Electricity	157,953	157,953	164,271	172,485	181,109	190,164
Street Light Installations	10,000	33,186	10,000	10,000	10,000	10,000
Total Operating Expenditure	167,953	191,139	174,271	182,485	191,109	200,164
Capital Expenditure	0	0	0	0	0	0
Transfers (to) / From Reserves						
Uncompleted Works	0	23,186	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Internal Reserves	0	0	0	0	0	0
Transfers (to) / From Reserves	0	23,186	0	0	0	0
Summary : Street Lighting						
Total Operating Revenue	24,000	24,000	24,000	24,000	24,000	24,000
Total Operating Expenditure	167,953	191,139	174,271	182,485	191,109	200,164
Net Surplus/ (Deficit) from Operating	(143,953)	(167,139)	(150,271)	(158,485)	(167,109)	(176,164)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	0
Add Back: Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	23,186	0	0	0	0
Net Result : Street Lighting	(143,953)	(143,953)	(150,271)	(158,485)	(167,109)	(176,164)

Function: Housing & Community Amenities	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Cemeteries						
Operating Revenue						
Cemetery Fees						
Cookardinia Cemetery	1,066	1,066	1,114	1,147	1,181	1,216
Culcairn Cemetery	15,996	15,996	16,716	17,217	17,734	18,266
Henty Cemetery	13,330	13,330	13,930	14,348	14,778	15,221
Holbrook Cemetery	17,595	17,595	18,387	18,939	19,507	20,092
Jindera Cemetery	9,065	9,065	9,473	9,757	10,050	10,352
Walla Walla Cemetery	9,065	9,065	9,473	9,757	10,050	10,352
Woomargama Cemetery	1,066	1,066	1,114	1,147	1,181	1,216
Total Operating Revenue	67,183	67,183	70,207	72,312	74,481	76,715
Capital Revenue						
Capital Grants and Contributions	5,000	5,000	0	0	0	0
Total Capital Revenue	5,000	5,000	0	0	0	0
Operating Expenses						
Cemetery Maintenance						
Burrumbuttock Cemetery	4,158	4,158	5,125	5,278	5,436	5,599
Cookardinia Cemetery	5,500	5,500	5,748	5,920	6,098	6,281
Culcairn Cemetery	15,416	15,416	16,077	16,568	17,135	17,659
Gerogery Cemetery	1,600	1,600	0	0	0	0
Gerogery West Cemetery	4,000	4,000	4,180	4,305	4,434	4,567
Goombargana Cemetery	2,175	2,175	2,269	2,339	2,420	2,494
Henty Cemetery	9,453	9,453	9,856	10,157	10,510	10,833
Holbrook Cemetery	20,767	20,767	21,589	22,268	23,175	23,903
Jindera Cemetery	3,895	3,895	4,054	4,180	4,342	4,477
Mullengandra Cemetery	6,000	6,000	6,270	6,458	6,652	6,852
Walbundrie Cemetery	3,000	3,000	3,135	3,229	3,326	3,426
Walla Walla Cemetery	8,781	8,781	9,165	9,443	9,752	10,047
Woomargama Cemetery	6,127	6,127	6,403	6,595	6,793	6,997
Total Cemetery Maintenance	90,872	90,872	93,871	96,740	100,073	103,135

Function: Housing & Community Amenities	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Cemetery Other Operating Expenses						
General Cemetery	36,533	36,533	43,274	44,680	46,914	48,439
Brocklesby Cemetery	0	0	0	0	0	0
Bungowannah Cemetery	282	1,330	282	282	282	282
Burrumbuttock Cemetery	592	592	592	606	622	637
Cookardinia Cemetery	406	406	406	411	416	421
Culcairn Cemetery	5,170	5,170	5,170	5,325	5,485	5,650
Gerogery Cemetery	0	0	0	0	0	0
Gerogery West Cemetery	0	0	0	0	0	0
Goombargana Cemetery	250	250	250	250	250	250
Henty Cemetery	8,482	8,470	8,483	8,738	9,000	9,270
Holbrook Cemetery	4,907	4,913	4,942	5,096	5,258	5,422
Jindera Cemetery	304	30	32	33	34	35
Moorwatha Cemetery	250	250	250	250	250	250
Mullengandra Cemetery	250	250	250	250	250	250
Walbundrie Cemetery	0	0	0	0	0	0
Walla Walla Cemetery	3,188	3,188	3,188	3,295	3,400	3,509
Woomargama Cemetery	0	0	0	0	0	0
Total Cemetery Other Operating Expenses	60,614	61,382	67,119	69,216	72,161	74,415
Depreciation	6,438	6,438	6,438	6,631	6,830	7,035
Total Cemeteries Operating Expenditure	157,924	158,692	167,428	172,587	179,064	184,585
Capital Expenditure	25,000	50,000	10,000	10,000	10,000	10,000
Transfers (to) / From Reserves						
Uncompleted Works	0	26,050	0	0	0	0
Transfers (to) / From Reserves	0	26,050	0	0	0	0
Summary : Cemeteries						
Total Operating Revenue	67,183	67,183	70,207	72,312	74,481	76,715
Total Operating Expenditure	157,924	158,692	167,428	172,587	179,064	184,585
Net Surplus/ (Deficit) from Operating	(90,741)	(91,509)	(97,221)	(100,275)	(104,583)	(107,870)
Capital Revenue	5,000	5,000	0	0	0	0
Capital Expenditure	25,000	50,000	10,000	10,000	10,000	10,000
Net Surplus/ (Deficit) from Capital	(20,000)	(45,000)	(10,000)	(10,000)	(10,000)	(10,000)
Add Back: Depreciation Contra	6,438	6,438	6,438	6,631	6,830	7,035
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	26,050	0	0	0	0
Net Result : Cemeteries	(104,303)	(104,021)	(100,783)	(103,644)	(107,753)	(110,835)

Function: Housing & Community Amenities	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Town Planning						
Operating Revenue						
User Fees & Charges	251,693	258,693	260,034	270,436	281,253	292,504
Grants & Subsidies	0	148,217	0	0	0	0
Solar Farm Contribution	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Total Operating Revenue	251,693	406,910	260,034	270,436	281,253	292,504
Capital Revenue						
Section 7.12 (94A) Development Consent Levies	200,000	200,000	200,000	200,000	200,000	200,000
Total Capital Revenue	200,000	200,000	200,000	200,000	200,000	200,000
Total Capital Revenue	200,000	200,000	200,000	200,000	200,000	200,000
Operating Expenditure						
Administration - Salaries & Wages	359,405	359,405	397,897	410,829	431,370	445,390
Administration - Other Expenses	15,539	18,039	11,942	12,285	12,639	13,003
Legal Expenses	75,000	85,549	75,000	75,000	75,000	75,000
Professional Services - Planning Consultant	0	8,730	0	0	0	0
Ton Planning LEP	0	0	0	0	0	0
Subscriptions	0	0	0	0	0	0
Staff Training	6,180	6,180	6,180	6,365	6,556	6,753
West Jindera Rezoning Studies	0	325,549	0	0	0	250,000
South Jindera Precint	0	20,000	0	0	0	0
Greater Hume Settlement Strategy	50,000	50,000	0	0	0	0
Total Operating Expenses	506,124	873,452	491,019	504,479	525,565	790,146
Capital Expenditure	0	22,668	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Transfers (to) / From Reserves						
Uncompleted Works	0	230,549	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Solar Farm Reserves	0	0	0	0	0	0
Section 7.12 Contributions	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)
Transfers (to) / From Reserves	(200,000)	30,549	(200,000)	(200,000)	(200,000)	(200,000)
Summary : Town Planning						
Total Operating Revenue	251,693	406,910	260,034	270,436	281,253	292,504
Total Operating Expenditure	506,124	873,452	491,019	504,479	525,565	790,146
Net Surplus/ (Deficit) from Operating	(254,431)	(466,542)	(230,985)	(234,043)	(244,312)	(497,642)
Capital Revenue	200,000	200,000	200,000	200,000	200,000	200,000
Capital Expenditure	0	22,668	0	0	0	0
Net Surplus/ (Deficit) from Capital	200,000	177,332	200,000	200,000	200,000	200,000
Add Back: Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	(200,000)	30,549	(200,000)	(200,000)	(200,000)	(200,000)
Net Result : Town Planning	(254,431)	(258,661)	(230,985)	(234,043)	(244,312)	(497,642)

Function: Housing & Community Amenities	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Public Conveniences						
Operating Expenses						
Public Toilets Maintenance						
Brocklesby Public Toilets	1,057	1,057	1,101	1,135	1,177	1,213
Burrumbuttock Public Toilets	1,057	1,057	1,096	1,131	1,184	1,222
Culcairn Public Toilets	5,399	5,577	5,620	5,795	6,016	6,203
Gerogery Public Toilets	1,876	2,154	1,949	2,010	2,094	2,160
Henty Public Toilets	3,793	3,825	3,942	4,067	4,236	4,370
Holbrook Public Toilets	6,986	6,986	7,268	7,495	7,790	8,034
10 Mile Creek Public Toilets	595	595	619	639	665	686
Submarine Area Public Toilets	596	631	620	640	667	688
Jindera Public Toilets	4,328	7,953	4,501	4,643	4,830	4,982
Walbundrie Public Toilets	1,056	1,409	1,101	1,135	1,176	1,212
Walla Walla Public Toilets	1,056	1,056	1,102	1,136	1,176	1,212
Woomargama Public Toilets	1,057	1,057	1,101	1,135	1,180	1,217
Total Public Toilets Maintenance	28,856	33,357	30,020	30,961	32,191	33,199
Public Toilets Other Operating Expenses						
Brocklesby Public Toilets	4,943	4,928	5,121	5,282	5,504	5,677
Burrumbuttock Public Toilets	4,591	4,591	4,769	4,920	5,128	5,290
Culcairn Public Toilets	18,273	18,916	18,934	19,584	20,501	21,208
Gerogery Public Toilets	4,340	4,340	4,508	4,650	4,848	5,001
Henty Public Toilets	21,747	21,696	22,541	23,286	24,282	25,067
Holbrook Public Toilets	27,962	27,894	28,906	29,948	31,223	32,303
10 Mile Creek Public Toilets	43,496	43,496	45,029	46,478	48,687	50,255
Submarine Area Public Toilets	45,246	45,246	46,934	48,432	50,629	52,246
Jindera Public Toilets	16,207	16,363	17,018	17,549	18,260	18,833
Walbundrie Public Toilets	11,105	11,105	11,512	11,881	12,437	12,837
Walla Walla Public Toilets	9,274	9,274	9,617	9,924	10,384	10,716
Woomargama Public Toilets	8,364	8,364	8,679	8,987	9,407	9,741
Total Public Toilets Other Operating Expenses	215,548	216,213	223,568	230,921	241,290	249,174
Depreciation	36,638	36,638	37,554	38,681	39,841	41,036
Total Public Toilets Expenditure	281,042	286,208	291,142	300,563	313,322	323,409
Capital Expenditure	40,000	80,000	0	0	0	0
Transfers (to) / From Reserves						
Uncompleted Works	0	40,000	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Transfers (to) / From Reserves	0	40,000	0	0	0	0
Summary : Public Conveniences						
Total Operating Revenue	0	0	0	0	0	0
Total Operating Expenditure	281,042	286,208	291,142	300,563	313,322	323,409
Net Surplus/ (Deficit) from Operating	(281,042)	(286,208)	(291,142)	(300,563)	(313,322)	(323,409)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	40,000	80,000	0	0	0	0
Net Surplus/ (Deficit) from Capital	(40,000)	(80,000)	0	0	0	0
Add Back: Depreciation Contra	36,638	36,638	37,554	38,681	39,841	41,036
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	40,000	0	0	0	0
Net Result : Public Conveniences	(284,404)	(289,570)	(253,588)	(261,882)	(273,481)	(282,373)

Function: Housing & Community Amenities	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Council Owned Housing						
Operating Revenue						
Rent						
46 Young Street, Holbrook	14,040	14,040	14,040	14,602	15,186	15,793
45 Lyne Street, Henty	23,920	23,920	47,840	47,840	47,840	47,840
10 Vine Street, Holbrook	13,000	13,000	13,000	13,520	14,061	14,623
Total Operating Revenue	50,960	50,960	74,880	75,962	77,087	78,256
Expenditure						
Maintenance						
46 Young Street, Holbrook	4,157	4,157	4,157	4,281	4,410	4,543
45 Lyne Street, Henty	4,157	4,157	4,157	4,281	4,410	4,543
10 Vine Street, Holbrook	3,135	3,135	3,135	3,229	3,326	3,426
Total Maintenance	11,449	11,449	11,449	11,791	12,146	12,512
Operating Expenses						
46 Young Street, Holbrook	3,403	3,557	3,660	3,790	3,936	4,076
45 Lyne Street, Henty	4,246	4,325	4,506	4,676	4,855	5,031
10 Vine Street, Holbrook	3,374	3,466	3,646	3,828	4,019	4,220
Total Operating Expenses	11,023	11,348	11,812	12,294	12,810	13,327
Depreciation	11,799	11,799	11,799	12,153	12,518	12,894
Total Operating Expenditure	34,271	34,596	35,060	36,238	37,474	38,733
Capital Expenditure	0	0	0	0	0	0
Transfers (to) / From Reserves						
Uncompleted Works	0	0	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Staff Housing Reserve Culcairn	0	0	(39,177)	(38,883)	(38,575)	(38,266)
Staff Housing Reserve Holbrook	(28,488)	(28,163)	(12,442)	(12,994)	(13,556)	(14,151)
Transfers (to) / From Reserves	(28,488)	(28,163)	(51,619)	(51,877)	(52,131)	(52,417)
Summary : Council Owned Housing						
Total Operating Revenue	50,960	50,960	74,880	75,962	77,087	78,256
Total Operating Expenditure	34,271	34,596	35,060	36,238	37,474	38,733
Net Surplus/ (Deficit) from Operating	16,689	16,364	39,820	39,724	39,613	39,523
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	0
Add Back: Depreciation Contra	11,799	11,799	11,799	12,153	12,518	12,894
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	(28,488)	(28,163)	(51,619)	(51,877)	(52,131)	(52,417)
Net Result : Council Owned Housing	0	0	0	0	0	0

Function: Housing & Community Amenities		Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Other Community Amenities							
Operating Revenue							
Wirraminna	0	0	0	0	0	0	0
Rent - Children Services Buildings	68,236	68,236	71,308	73,448	75,652	77,920	
Total Operating Revenue	68,236	68,236	71,308	73,448	75,652	77,920	
Capital Revenue							
Wirraminna	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
Total Capital Revenue	0	0	0	0	0	0	0
Operating Expenses							
Wirraminna (Including Depreciation)	18,566	18,862	18,671	19,234	19,815	20,413	
Other	0	0	0	0	0	0	0
Total Operating Expenditure	18,566	18,862	18,671	19,234	19,815	20,413	
Capital Expenditure		0	0	0	0	0	0
Loan Funds Raised		0	0	0	0	0	0
Loan Principal Repayments		0	0	0	0	0	0
Transfers (to) / From Reserves							
Wirraminna	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0	0	0	0
Summary : Other Community Amenities							
Total Operating Revenue	68,236	68,236	71,308	73,448	75,652	77,920	
Total Operating Expenditure	18,566	18,862	18,671	19,234	19,815	20,413	
Net Surplus/ (Deficit) from Operating	49,670	49,374	52,637	54,214	55,837	57,507	
Capital Revenue	0	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	0	0
Add Back: Depreciation Contra	(4,991)	(4,991)	(4,991)	(5,141)	(5,295)	(5,454)	
Loan Funds Raised	0	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0	0	0	0
Net Result : Other Community Amenities	54,661	54,365	57,628	59,355	61,132	62,961	
Summary : Housing & Community Amenities							
Total Operating Revenue	462,072	617,289	500,429	516,158	532,473	549,395	
Total Operating Expenditure	1,165,880	1,562,949	1,177,591	1,215,586	1,266,349	1,557,450	
Net Surplus/ (Deficit) from Operating	(703,808)	(945,660)	(677,162)	(699,428)	(733,876)	(1,008,055)	
Capital Revenue	205,000	205,000	200,000	200,000	200,000	200,000	
Capital Expenditure	65,000	152,668	10,000	10,000	10,000	10,000	
Net Surplus/ (Deficit) from Capital	140,000	52,332	190,000	190,000	190,000	190,000	
Add Back: Depreciation Contra	49,884	49,884	50,800	52,324	53,894	55,511	
Loan Funds Raised	0	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	0	
Loan Repayments	0	0	0	0	0	0	
Net Transfer (to) / from Reserves	(228,488)	91,622	(251,619)	(251,877)	(252,131)	(252,417)	
Net Result : Housing & Community Amenties	(732,430)	(741,840)	(677,999)	(698,699)	(731,523)	(1,004,053)	

Function: Water Supplies		Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Water Supplies							
Operating Revenue							
Rates & Annual Charges		817,658	817,658	894,084	975,267	1,063,821	1,160,416
Pensioner Concessions		(30,649)	(30,649)	(33,648)	(36,340)	(39,247)	(42,387)
Statutory Fees & Charges		0	0	0	0	0	0
User Fees & Charges		1,444,502	1,444,502	1,732,305	1,864,809	2,007,914	2,162,467
Pensioner Rates Subsidy		16,857	16,857	18,506	19,987	21,586	23,313
Interest & Investment Income		108,249	108,249	139,171	135,582	112,836	68,536
Operating Grants & Subsidies		43,325	43,325	30,000	0	0	0
Other Revenue		0	0	0	0	0	0
Total Operating Revenue		2,399,941	2,399,941	2,780,418	2,959,305	3,166,910	3,372,345
Capital Revenue							
Capital Grants		4,046,000	4,046,000	80,000	4,250,000	2,737,500	0
Capital Contributions		123,550	123,550	138,865	123,351	116,422	145,603
Total Capital Revenue		4,169,550	4,169,550	218,865	4,373,351	2,853,922	145,603
Operating Expenditure							
Villages Water Scheme							
Water Purchases - Albury City		873,000	873,000	963,500	1,040,580	1,123,826	1,213,732
Treatment Works	Maintenance	10,000	10,000	10,000	10,390	10,794	11,212
Treatment Works	Operating Expenses	3,425	3,425	3,425	3,562	3,700	3,849
Mains	Maintenance	78,425	94,825	153,863	100,929	104,555	108,320
Mains	Operating Expenses	64,500	64,500	84,000	81,735	84,565	87,492
Pumping Stations	Maintenance	3,250	3,250	3,250	3,120	3,240	3,370
Pumping Stations	Operating Expenses	79,940	79,940	82,220	85,960	89,877	93,972
Reservoirs	Maintenance	3,380	3,380	3,380	3,520	3,670	3,810
Reservoirs	Operating Expenses	47,000	47,000	47,000	47,814	39,173	50,580
Standpipes	Maintenance	4,000	4,000	4,000	4,150	1,060	1,090
Standpipes	Operating Expenses	12,750	12,750	18,500	19,636	20,848	22,140
Villages Water Total		1,179,670	1,196,070	1,373,138	1,401,396	1,485,308	1,599,567
Culcairn Water Scheme							
Treatment Works	Maintenance	16,250	16,250	16,250	14,290	14,590	15,170
Treatment Works	Operating Expenses	47,000	47,000	51,000	53,224	55,555	58,006
Mains	Maintenance	24,500	24,500	32,000	33,164	34,372	35,625
Mains	Operating Expenses	36,750	36,750	38,250	36,509	37,805	39,149
Pumping Stations	Maintenance	11,250	11,250	6,250	6,485	6,723	6,974
Pumping Stations	Operating Expenses	25,490	25,490	20,135	21,114	22,138	23,222
Reservoirs	Maintenance	2,250	2,250	2,250	2,340	2,430	2,520
Reservoirs	Operating Expenses	20,560	20,560	20,560	21,350	22,181	23,033
Standpipes	Maintenance	2,250	2,250	2,250	2,336	2,423	2,510
Standpipes	Operating Expenses	1,500	1,500	1,500	1,560	1,620	1,680
Culcairn Water Total		187,800	187,800	190,445	192,372	199,837	207,889
Other Expenses							
Depreciation		532,735	532,735	578,017	627,148	680,456	738,295
Administration		410,325	415,066	430,190	444,662	459,632	475,096
Professional Services		65,000	65,000	75,000	0	0	0
Other Expenses Total		1,008,060	1,012,801	1,083,207	1,071,810	1,140,088	1,213,391
Interest on Loans							
		0	0	0	287,000	278,977	270,494
Total Operating Expenditure		2,375,530	2,396,671	2,646,790	2,952,578	3,104,210	3,291,341

Function: Water Supplies	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Capital Expenditure	6,085,000	6,502,000	2,507,500	8,610,000	5,522,500	387,500
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Funds Raised	0	0	0	5,000,000	0	0
Loan Principal Repayments	0	0	0	139,767	147,790	156,273
Transfers (to) / From Reserves						
S64 Contributions	(123,550)	(123,550)	(138,865)	(123,351)	(116,422)	(145,603)
Water Fund Reserve	1,481,854	1,919,995	1,715,855	(1,134,108)	2,189,634	(275,526)
Transfers (to) / From Reserves	1,358,304	1,796,445	1,576,990	(1,257,459)	2,073,212	(421,129)
Summary : Water Supplies						
Total Operating Revenue	2,399,941	2,399,941	2,780,418	2,959,305	3,166,910	3,372,345
Total Operating Expenditure	2,375,530	2,396,671	2,646,790	2,952,578	3,104,210	3,291,341
Net Surplus/ (Deficit) from Operating	24,411	3,270	133,628	6,727	62,700	81,004
Capital Revenue	4,169,550	4,169,550	218,865	4,373,351	2,853,922	145,603
Capital Expenditure	6,085,000	6,502,000	2,507,500	8,610,000	5,522,500	387,500
Net Surplus/ (Deficit) from Capital	(1,915,450)	(2,332,450)	(2,288,635)	(4,236,649)	(2,668,578)	(241,897)
Depreciation Contra	532,735	532,735	578,017	627,148	680,456	738,295
Loan Funds Raised	0	0	0	5,000,000	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	139,767	147,790	156,273
Net Transfer (to) / from Reserves	1,358,304	1,796,445	1,576,990	(1,257,459)	2,073,212	(421,129)
Net Result : Water Supplies	0	0	0	0	0	0

Function: Sewerage Services		Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Sewerage Services							
Operating Revenue							
Rates & Annual Charges		1,643,879	1,643,879	1,792,677	1,955,453	2,133,008	2,326,685
Pensioner Concessions		(40,163)	(40,163)	(34,135)	(35,500)	(36,920)	(38,397)
Statutory Fees & Charges		0	0	0	0	0	0
User Fees & Charges		261,863	261,863	264,130	282,180	301,530	322,277
Pensioner Rates Subsidy		22,090	22,090	18,774	19,525	20,306	21,118
Interest & Investment Income		66,951	66,951	100,036	233,636	307,930	143,809
Operating Grants and Subsidies		0	330,198	30,000	0	0	0
Other Revenue		0	0	0	0	0	0
Total Operating Revenue		1,954,620	2,284,818	2,171,482	2,455,294	2,725,854	2,775,492
Capital Revenue							
Capital Grants		0	0	0	0	0	0
Capital Contributions		216,000	216,000	216,000	3,974,640	3,983,626	3,992,971
Total Capital Revenue		216,000	216,000	216,000	3,974,640	3,983,626	3,992,971
Operating Expenditure							
Burrumbuttock Sewer							
Mains	Maintenance	1,268	1,268	1,268	1,310	1,350	1,390
Mains	Operations Expenses	7,970	7,970	7,970	8,319	8,671	9,046
Pumping Stations	Maintenance	450	450	450	470	490	510
Pumping Stations	Operations Expenses	0	0	0	0	0	0
Reuse Water	Operations Expenses	1,155	1,155	1,155	10,670	1,300	1,350
Treatment Sewer	Maintenance	1,032	1,032	1,032	1,060	1,100	1,150
Treatment Sewer	Operations Expenses	0	0	0	0	0	0
Total Operating Expenses - Burrumbuttock Sewer		11,875	11,875	11,875	21,829	12,911	13,446
Culcairn Sewer							
Mains	Maintenance	9,750	9,750	9,750	10,110	10,510	10,920
Mains	Operations Expenses	5,750	5,750	5,750	8,990	9,340	9,690
Pumping Stations	Maintenance	10,000	10,000	10,000	10,380	10,780	11,190
Pumping Stations	Operations Expenses	31,960	31,960	31,960	33,250	34,590	35,980
Reuse Water	Maintenance	5,120	5,120	5,120	5,320	5,530	5,750
Reuse Water	Operations Expenses	23,570	23,570	23,570	24,490	25,440	26,430
Treatment Sewer	Maintenance	11,000	19,000	14,000	14,550	15,130	15,730
Treatment Sewer	Operations Expenses	71,590	71,590	72,477	75,310	78,250	81,310
Total Operating Expenses - Culcairn Sewer		168,740	176,740	172,627	182,400	189,570	197,000
Henty Sewer							
Mains	Maintenance	11,500	11,500	11,500	11,920	12,340	12,780
Mains	Operations Expenses	5,630	5,630	5,630	5,630	5,860	16,090
Pumping Stations	Maintenance	3,870	3,870	3,870	4,020	4,180	4,350
Pumping Stations	Operations Expenses	1,750	1,750	1,750	1,820	1,890	1,960
Reuse Water	Maintenance	5,120	5,120	5,120	5,320	5,530	5,750
Reuse Water	Operations Expenses	17,350	17,350	17,600	18,290	18,990	19,730
Treatment Sewer	Maintenance	9,150	40,000	14,150	14,710	15,290	15,890
Treatment Sewer	Operations Expenses	70,910	70,910	70,910	73,720	76,620	79,650
Total Operating Expenses - Henty Sewer		125,280	156,130	130,530	135,430	140,700	156,200
Holbrook Sewer							
Mains	Maintenance	11,000	11,000	11,000	11,420	11,840	12,280
Mains	Operations Expenses	18,000	8,000	8,000	11,110	11,540	11,980
Pumping Stations	Maintenance	4,750	4,750	4,750	4,930	5,110	5,300
Pumping Stations	Operations Expenses	36,190	36,190	36,880	38,430	40,070	41,760
Reuse Water	Maintenance	0	10,000	2,000	2,080	2,160	2,240
Reuse Water	Operations Expenses	0	0	0	0	0	0
Treatment Sewer	Maintenance	13,100	13,100	18,100	18,810	19,560	20,340
Treatment Sewer	Operations Expenses	175,070	175,070	175,801	182,290	189,010	195,990
Total Operating Expenses - Holbrook Sewer		258,110	258,110	256,531	269,070	279,290	289,890

Function: Sewerage Services		Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Jindera Sewer							
Mains	Maintenance	8,250	18,000	14,250	14,780	15,330	15,900
Mains	Operations Expenses	18,250	18,250	18,750	19,790	20,170	10,560
Pumping Stations	Maintenance	10,500	10,500	10,500	10,900	11,320	11,750
Pumping Stations	Operations Expenses	56,920	56,920	63,216	65,790	68,480	71,270
Reuse Water	Maintenance	0	0	0	0	0	0
Reuse Water	Operations Expenses	0	0	0	0	0	0
Treatment Works	Maintenance	3,250	41,000	78,750	442,070	4,650	4,830
Treatment Works	Operations Expenses	22,170	22,170	22,659	23,570	24,510	25,490
Total Operating Expenses - Jindera Sewer		119,340	166,840	208,125	576,900	144,460	139,800
Walla Walla Sewer							
Mains	Maintenance	5,750	5,750	5,750	5,970	6,200	6,440
Mains	Operations Expenses	3,390	4,414	3,390	3,390	3,530	3,670
Pumping Stations	Maintenance	4,550	4,550	4,550	4,730	4,920	5,120
Pumping Stations	Operations Expenses	16,805	16,805	16,805	17,490	18,200	18,930
Reuse Water	Maintenance	0	0	0	0	0	0
Reuse Water	Operations Expenses	1,460	1,460	1,460	1,520	1,580	1,640
Treatment Works	Maintenance	5,410	5,410	8,910	9,270	9,640	10,030
Treatment Works	Operations Expenses	48,780	48,780	48,780	50,650	52,580	54,600
Total Operating Expenses - Walla Walla Sewer		86,145	87,169	89,645	93,020	96,650	100,430
Other Expenses							
Depreciation		766,700	766,700	785,868	852,667	925,144	1,003,781
Administration		576,404	572,508	590,027	609,921	631,192	653,242
Professional Services		0	25,000	145,000	0	0	0
Other Expenses Total		1,343,104	1,364,208	1,520,895	1,462,588	1,556,336	1,657,023
Interest on Loans		0	0	0	746,200	725,341	703,285
Total Operating Expenditure		2,112,594	2,221,072	2,390,228	3,487,437	3,145,258	3,257,074
Capital Expenditure		885,000	1,603,994	2,278,000	8,414,500	8,521,000	8,201,583
Proceeds on Sale of Assets		0	0	0	0	0	0
Loan Funds Raised		0	0	0	13,000,000	0	0
Loan Principal Repayments		0	0	0	363,394	384,253	406,309
Transfers (to) / From Reserves							
S64 Contributions		(216,000)	(216,000)	(216,000)	(224,640)	(233,626)	(242,971)
Sewerage Services Reserve		276,274	773,548	1,710,878	(7,792,630)	4,649,513	4,335,693
Transfers (to) / From Reserves		60,274	557,548	1,494,878	(8,017,270)	4,415,887	4,092,722
Summary : Sewerage Services							
Total Operating Revenue		1,954,620	2,284,818	2,171,482	2,455,294	2,725,854	2,775,492
Total Operating Expenditure		2,112,594	2,221,072	2,390,228	3,487,437	3,145,258	3,257,074
Net Surplus/ (Deficit) from Operating		(157,974)	63,746	(218,746)	(1,032,143)	(419,404)	(481,582)
Capital Revenue		216,000	216,000	216,000	3,974,640	3,983,626	3,992,971
Capital Expenditure		885,000	1,603,994	2,278,000	8,414,500	8,521,000	8,201,583
Net Surplus/ (Deficit) from Capital		(669,000)	(1,387,994)	(2,062,000)	(4,439,860)	(4,537,374)	(4,208,612)
Depreciation Contra		766,700	766,700	785,868	852,667	925,144	1,003,781
Loan Funds Raised		0	0	0	13,000,000	0	0
Proceeds on Sale of Assets		0	0	0	0	0	0
Loan Repayments		0	0	0	363,394	384,253	406,309
Net Transfer (to) / from Reserves		60,274	557,548	1,494,878	(8,017,270)	4,415,887	4,092,722
Net Result : Sewerage Services		(0)	0	0	0	0	0

Function: Recreation & Culture	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Halls & Community Centres						
Operating Revenue						
User Fees & Charges	4,750	4,750	3,200	2,065	2,127	2,191
Total Operating Revenue	4,750	4,750	3,200	2,065	2,127	2,191
Capital Revenue						
Capital Grants	0	100,000	0	0	4,000,000	0
Capital Contributions	0	0	0	0	0	0
Total Capital Revenue	0	100,000	0	0	4,000,000	0
Operating Expenditure						
Hall Maintenance						
Brocklesby Public Hall	2,050	2,050	1,500	1,545	1,591	1,639
Brocklesby PO Public Hall	0	0	0	0	0	0
Bungowannah Public Hall	0	306	0	0	0	0
Burrumbuttock Public Hall	5,100	5,100	2,000	2,060	2,122	2,186
Carabost Public Hall	0	51	500	515	530	546
Cookardinia Public Hall	2,050	2,050	1,500	1,545	1,591	1,639
Culcairn Public Hall	6,100	6,100	6,000	6,180	6,365	6,556
Gerogery Public Hall	6,100	6,100	2,000	2,060	2,122	2,186
Holbrook Public Hall	6,100	6,100	6,000	6,180	6,365	6,556
Jindera Public Hall	1,020	1,020	1,500	1,545	1,591	1,639
Lankeys Creek Public Hall	3,000	3,000	1,500	1,549	1,626	1,679
Little Billabong Public Hall	2,040	2,040	1,500	1,545	1,591	1,639
Mullengandra Public Hall	1,500	1,500	1,500	1,545	1,591	1,639
Walbundrie Public Hall	2,040	2,242	1,500	1,545	1,591	1,639
Walla Walla Public Hall	2,330	2,330	3,000	2,330	2,400	2,472
Woomargama Public Hall	1,500	1,500	1,500	1,549	1,626	1,679
Wymah Public Hall	1,030	1,030	1,500	1,549	1,626	1,679
Total Hall Maintenance	41,960	42,519	33,000	33,242	34,328	35,373
Hall Other Operating Expenditure by Location						
Brocklesby Public Hall	6,564	6,314	6,590	6,880	7,181	7,491
Brocklesby PO Public Hall	4,006	3,840	0	0	0	0
Bungowannah Public Hall	273	200	211	219	229	238
Burrumbuttock Public Hall	5,271	5,677	7,145	7,456	7,786	8,123
Carabost Public Hall	1,558	1,505	1,998	2,098	2,202	2,311
Cookardinia Public Hall	4,438	4,345	4,544	4,732	4,930	5,132
Culcairn Public Hall	18,286	18,090	18,857	19,767	20,739	21,731
Gerogery Public Hall	5,937	5,845	6,476	6,758	7,051	7,351
Henty Public Hall	6,680	6,680	6,950	7,160	7,370	7,590
Holbrook Public Hall	15,888	15,684	17,760	18,532	19,345	20,181
Jindera Public Hall	6,722	6,784	6,866	7,160	7,462	7,767
Lankeys Creek Public Hall	2,932	2,874	2,998	3,115	3,235	3,359
Little Billabong Public Hall	3,325	3,250	3,392	3,528	3,668	3,813
Mullengandra Public Hall	3,434	6,339	3,494	3,624	3,759	3,899
Walbundrie Public Hall	5,807	5,847	6,114	6,408	6,716	7,033
Walla Walla Public Hall	9,217	9,790	10,254	10,710	11,193	11,684
Woomargama Public Hall	4,477	4,599	4,957	5,160	5,372	5,584
Wymah Public Hall	1,180	1,130	1,186	1,245	1,307	1,372
Total Hall Other Operating Expenditure by Location	105,995	108,793	109,792	114,552	119,545	124,659
Depreciation	230,882	480,882	486,654	501,254	516,292	531,781
Interest on Loans	0	0	0	0	0	0
Total Hall Expenditure	378,837	632,194	629,446	649,048	670,165	691,813

Function: Recreation & Culture		Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Capital Expenditure	0	450,920	110,000	50,000	4,020,000	20,000	
Transfers (to) / From Reserves							
Uncompleted Works	0	14,000	0	0	0	0	
Unexpended Grants	0	0	0	0	0	0	
Voluntary Planning Agreement - Solar Farms	0	340,000	0	0	0	0	
Reserve	0	0	50,000	30,000	0	0	
Transfers (to) / From Reserves	0	354,000	50,000	30,000	0	0	
Summary : Halls & Community Centres							
Total Operating Revenue	4,750	4,750	3,200	2,065	2,127	2,191	
Total Operating Expenditure	378,837	632,194	629,446	649,048	670,165	691,813	
Net Surplus/ (Deficit) from Operating	(374,087)	(627,444)	(626,246)	(646,983)	(668,038)	(689,622)	
Capital Revenue	0	100,000	0	0	4,000,000	0	
Capital Expenditure	0	450,920	110,000	50,000	4,020,000	20,000	
Net Surplus/ (Deficit) from Capital	0	(350,920)	(110,000)	(50,000)	(20,000)	(20,000)	
Add Back: Depreciation Contra	230,882	480,882	486,654	501,254	516,292	531,781	
Loan Funds Raised	0	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	0	
Loan Repayments	0	0	0	0	0	0	
Net Transfer (to) / from Reserves	0	354,000	50,000	30,000	0	0	
Net Result : Halls & Community Centres	(143,205)	(143,482)	(199,592)	(165,729)	(171,746)	(177,841)	

Function: Recreation & Culture		Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Public Libraries							
Operating Revenue							
User Charges & Fees	40,000	40,000	41,800	43,054	44,346	45,676	
Grants & Subsidies Recurrent	118,287	112,387	118,894	115,321	118,219	121,181	
Other Revenue	0	0	0	0	0	0	
Total Operating Revenue	158,287	152,387	160,694	158,375	162,565	166,857	
Capital Revenue							
Capital Grants	199,000	208,417	0	0	0	0	
Capital Contributions	0	0	0	0	0	0	
Total Capital Revenue	199,000	208,417	0	0	0	0	
Expenditure							
Library Maintenance	9,270	9,270	9,687	9,979	10,279	10,588	
Library Operating Expenditure							
Administration - Salaries & Wages	303,154	280,154	284,660	293,911	308,607	318,637	
Administration - Other Expenses	12,067	28,882	12,610	12,989	13,380	13,781	
Cleaning	28,384	33,384	35,464	36,564	37,955	39,133	
Insurance	13,955	13,385	14,055	14,757	15,496	16,271	
Overhead Distribution	38,742	38,742	40,485	41,700	42,951	44,240	
Programs & Events	7,000	7,000	0	0	0	0	
Security	1,088	2,176	2,137	2,201	2,267	2,335	
Subscriptions	11,200	11,200	11,650	11,820	12,164	12,519	
Training	3,000	3,000	3,000	1,500	2,793	2,849	
Utilities	21,579	18,129	18,417	19,286	20,211	21,152	
Total Library Operating Expenditure	440,169	436,052	422,478	434,728	455,824	470,917	
Library Donations & Contributions Expenditure	0	851	0	0	0	0	
Contribution to Riverina Regional Library	287,303	287,303	249,785	257,279	264,997	272,947	
Library Programs & Events							
Local Priority Grant Funding Expenditure	19,467	27,763	19,166	19,741	20,333	20,943	
Seniors Week	16,000	11,000	16,000	16,000	16,000	16,000	
Other Funded Programs	13,060	19,126	17,060	17,152	17,247	17,344	
Total Library Programs & Events	48,527	57,889	52,226	52,893	53,580	54,287	
Depreciation	47,468	47,468	48,655	50,115	51,618	53,167	
Total Library Expenditure	832,737	838,833	782,831	804,994	836,298	861,906	

Function: Recreation & Culture		Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Capital Expenditure	219,000	228,417	10,000	10,000	10,000	10,000	
Transfers (to) / From Reserves							
Uncompleted Works	0	0	0	0	0	0	
Unexpended Grants	0	12,670	0	0	0	0	
Library Donations Reserve	0	851	0	0	0	0	
Local Priority Grants	0	0	0	0	0	0	
Transfers (to) / From Reserves	0	13,521	0	0	0	0	
Summary : Public Libraries							
Total Operating Revenue	158,287	152,387	160,694	158,375	162,565	166,857	
Total Operating Expenditure	832,737	838,833	782,831	804,994	836,298	861,906	
Net Surplus/ (Deficit) from Operating	(674,450)	(686,446)	(622,137)	(646,619)	(673,733)	(695,049)	
Capital Revenue	199,000	208,417	0	0	0	0	
Capital Expenditure	219,000	228,417	10,000	10,000	10,000	10,000	
Net Surplus/ (Deficit) from Capital	(20,000)	(20,000)	(10,000)	(10,000)	(10,000)	(10,000)	
Add Back: Depreciation Contra	47,468	47,468	48,655	50,115	51,618	53,167	
Loan Funds Raised	0	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	0	
Loan Repayments	0	0	0	0	0	0	
Net Transfer (to) / from Reserves	0	13,521	0	0	0	0	
Net Result : Public Libraries	(646,982)	(645,457)	(583,482)	(606,504)	(632,115)	(651,882)	

Function: Recreation & Culture		Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Museums							
Operating Revenue							
Grants & Subsidies Recurrent		0	0	0	0	0	0
Total Operating Revenue		0	0	0	0	0	0
Capital Revenue							
Capital Grants		0	0	0	0	0	0
Capital Contributions		0	0	0	0	0	0
Total Capital Revenue		0	0	0	0	0	0
Operating Expenditure							
Maintenance							
Woolpack Inn Museum		1,664	1,664	1,750	1,803	1,857	1,913
Culcairn Station House		1,664	1,664	1,750	1,803	1,857	1,913
Headlie Taylor Museum		1,600	1,600	1,750	1,803	1,857	1,913
Total Museum Maintenance		4,928	4,928	5,250	5,409	5,571	5,739
Operating Expenses							
Woolpack Inn Museum		2,310	2,395	2,377	2,474	2,585	2,688
Culcairn Station House		12,114	11,947	12,486	13,060	13,653	14,263
Headlie Taylor Museum		1,099	1,054	1,106	1,161	1,219	1,280
Jindera Pioneer Museum		7,424	7,333	7,897	8,233	8,593	8,936
Jindera Craft Shop		2,290	2,109	2,378	2,483	2,590	2,693
Total Museum Operating Expenses		25,237	24,837	26,244	27,411	28,640	29,860
Total Museum Expenses		30,165	29,765	31,494	32,820	34,211	35,599
Programs and Events							
TVC & Social Media Marketing Campaign		0	7,088	0	0	0	0
Jindera Craft Shop		0	7,088	0	0	0	0
Depreciation		10,912	10,912	11,185	11,521	11,867	12,223
Total Operating Expenditure		41,077	36,853	31,494	32,820	34,211	35,599
Capital Expenditure		0	0	0	0	0	0
Transfers (to) / From Reserves							
Uncompleted Works		0	0	0	0	0	0
Unexpended Grants		0	7,088	0	0	0	0
Reserves		0	0	0	0	0	0
Transfers (to) / From Reserves		0	7,088	0	0	0	0
Summary : Museums							
Total Operating Revenue		0	0	0	0	0	0
Total Operating Expenditure		41,077	36,853	31,494	32,820	34,211	35,599
Net Surplus/ (Deficit) from Operating		(41,077)	(36,853)	(31,494)	(32,820)	(34,211)	(35,599)
Capital Revenue		0	0	0	0	0	0
Capital Expenditure		0	0	0	0	0	0
Net Surplus/ (Deficit) from Capital		0	0	0	0	0	0
Add Back: Depreciation Contra		(10,912)	0	0	0	0	0
Loan Funds Raised		0	0	0	0	0	0
Proceeds on Sale of Assets		0	0	0	0	0	0
Loan Repayments		0	0	0	0	0	0
Net Transfer (to) / from Reserves		0	7,088	0	0	0	0
Net Result : Museums		(30,165)	(29,765)	(31,494)	(32,820)	(34,211)	(35,599)

Function: Recreation & Culture	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Swimming Pools						
Operating Revenue						
User Charges & Fees						
Culcairn	9,431	10,756	9,856	10,152	10,457	10,770
Henty	17,197	14,300	17,971	18,510	19,065	19,637
Holbrook	17,196	20,165	17,970	18,509	19,064	19,636
Jindera	27,181	29,445	36,404	37,496	38,621	39,780
Walla Walla	9,985	6,324	10,434	10,747	11,070	11,402
Total Operating Revenue	80,990	80,990	92,635	95,414	98,277	101,225
Capital Revenue						
Capital Grants	0	0	0	2,000,000	0	0
Capital Contributions	0	133	0	1,450,000	0	0
Total Capital Revenue	0	133	0	3,450,000	0	0
Operating Expenditure						
Culcairn Swimming Pool						
Culcairn Swimming Pool - Maintenance	37,454	37,454	39,139	40,313	41,523	42,768
Culcairn Swimming Pool - Operating Expenses	91,832	91,832	85,255	88,443	92,702	96,062
Total Expenses - Culcairn Swimming Pool	129,286	129,286	124,394	128,756	134,225	138,830
Henty Swimming Pool						
Henty Swimming Pool - Maintenance	30,119	30,119	42,473	43,746	45,059	46,411
Henty Swimming Pool - Operating Expenses	90,704	90,704	87,814	91,102	95,516	98,999
Total Expenses - Henty Swimming Pool	120,823	120,823	130,287	134,848	140,575	145,410
Holbrook Swimming Pool						
Holbrook Swimming Pool - Maintenance	34,108	34,108	42,598	43,888	45,301	46,672
Holbrook Swimming Pool - Operating Expenses	98,255	98,255	98,750	102,446	107,374	111,297
Total Expenses - Holbrook Swimming Pool	132,363	132,363	141,348	146,334	152,675	157,969
Jindera Swimming Pool						
Jindera Swimming Pool - Maintenance	23,699	23,699	32,766	33,749	34,762	35,805
Jindera Swimming Pool - Operating Expenses	87,906	87,906	94,965	98,392	103,125	106,757
Total Expenses - Jindera Swimming Pool	111,605	111,605	127,731	132,141	137,887	142,562
Walla Walla Swimming Pool						
Walla Walla Swimming Pool - Maintenance	23,872	23,872	24,945	25,693	26,464	27,258
Walla Walla Swimming Pool - Operating Expenses	75,917	75,917	78,381	75,829	79,484	82,400
Total Expenses - Walla Walla Swimming Pool	99,789	99,789	103,326	101,522	105,948	109,658
Interest on Loans	19,591	19,591	17,378	67,590	123,906	118,109
Depreciation	379,663	379,663	389,155	400,830	412,855	425,241
Total Operating expenditure	993,120	993,120	1,033,619	1,112,021	1,208,071	1,237,779

Function: Recreation & Culture	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Capital Expenditure	33,000	143,346	165,000	4,515,000	15,000	15,000
Loan Funds Raised	0	0	0	1,050,000	0	0
Loan Principal Repayments	65,437	65,437	65,437	67,650	99,289	103,339
Transfers (to) / From Reserves						
Uncompleted Works	0	110,346	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Section 7.11 Contributions	0	(133)	0	0	0	0
Transfers (to) / From Reserves	0	110,213	0	0	0	0
Summary : Swimming Pools						
Total Operating Revenue	80,990	80,990	92,635	95,414	98,277	101,225
Total Operating Expenditure	993,120	993,120	1,033,619	1,112,021	1,208,071	1,237,779
Net Surplus/ (Deficit) from Operating	(912,130)	(912,130)	(940,984)	(1,016,607)	(1,109,794)	(1,136,554)
Capital Revenue	0	133	0	3,450,000	0	0
Capital Expenditure	33,000	143,346	165,000	4,515,000	15,000	15,000
Net Surplus/ (Deficit) from Capital	(33,000)	(143,213)	(165,000)	(1,065,000)	(15,000)	(15,000)
Add Back: Depreciation Contra	379,663	379,663	389,155	400,830	412,855	425,241
Loan Funds Raised	0	0	0	1,050,000	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	65,437	65,437	65,437	67,650	99,289	103,339
Net Transfer (to) / from Reserves	0	110,213	0	0	0	0
Net Result : Swimming Pools	(630,904)	(630,904)	(782,266)	(698,427)	(811,228)	(829,652)

Function: Recreation & Culture	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Sporting Grounds & Recreation Facilities						
Operating Revenue						
User Fees & Charges	0	6,720	0	0	0	0
Holbrook Complex Rental						
Total Operating Revenue	0	6,720	0	0	0	0
Capital Revenue						
Capital Grants	0	782,800	0	0	0	0
Capital Contributions	0	0	0	0	0	0
Total Capital Revenue	0	782,800	0	0	0	0
Operating Expenditure						
Maintenance Expenditure						
Brocklesby Rec Reserve	5,187	5,187	5,187	5,355	5,612	5,792
Bungowannah Rec Reserve	506	506	506	522	549	567
Burrumbuttock Rec Reserve	5,479	5,479	6,540	6,742	6,988	7,204
Cookardinia Rec Reserve	506	506	506	522	549	567
Culcairn Rec Reserve	85,802	85,802	88,669	91,100	94,407	97,243
Gerogery Rec Reserve	11,019	11,019	11,504	11,853	12,233	12,604
Gerogery West Rec Reserve	2,588	2,588	2,678	2,765	2,904	2,998
Henty Rec Reserve	79,806	79,806	82,903	85,473	88,717	91,467
Holbrook Sporting Complex	79,675	79,675	83,034	85,539	88,209	90,868
Jindera Rec Reserve	80,014	80,014	82,692	85,365	89,521	92,417
Morgans Lookout	3,090	3,090	3,229	3,326	3,426	3,529
Mullengandra Rec Reserve	505	505	523	540	567	585
Walbundrie Rec Reserve	22,329	26,849	22,827	23,526	24,351	25,098
Walla Walla Rec Reserve	11,881	11,881	12,331	12,722	13,285	13,707
Wymah Rec Reserve	3,090	3,090	3,229	3,326	3,426	3,529
Total Maintenance Expenditure	391,477	395,997	406,358	418,676	434,744	448,175
Operations Expenditure						
Brocklesby Rec Reserve	27,612	27,230	28,404	29,449	30,524	31,644
Bungowannah Rec Reserve	5,529	5,413	5,655	5,883	6,118	6,360
Burrumbuttock Rec Reserve	26,704	49,929	27,533	28,535	29,536	30,576
Cookardinia Rec Reserve	760	755	791	817	843	869
Culcairn Rec Reserve	33,056	32,348	33,745	35,170	36,623	38,137
Gerogery Rec Reserve	2,262	2,200	2,303	2,418	2,539	2,666
Gerogery West Rec Reserve	5,879	5,813	6,029	6,276	6,515	6,760
Henty Rec Reserve	29,474	28,911	30,078	31,318	32,555	33,841
Holbrook Sporting Complex	53,172	58,884	54,483	55,947	58,393	60,895
Jindera Rec Reserve	29,480	29,044	30,261	31,507	32,775	34,092
Mullengandra Rec Reserve	0	0	0	0	0	0
Walbundrie Rec Reserve	29,376	28,916	30,183	31,318	32,491	33,714
Walla Walla Rec Reserve	27,113	26,738	27,897	28,917	29,970	31,067
Woomargama Rec Reserve	0	0	0	0	0	0
Wymah Rec Reserve	5,510	8,094	6,649	6,907	7,172	7,445
Other Committees Rec Reserve	1,950	1,950	2,040	2,100	2,160	2,220
Total Operations Expenditure	277,877	306,227	286,051	296,562	308,214	320,286
Depreciation	1,092,314	1,392,314	1,146,930	1,181,338	1,216,778	1,253,281
Total Sporting Grounds and Rec Facilities Expenses	1,761,668	2,094,538	1,839,339	1,896,576	1,959,736	2,021,742

Function: Recreation & Culture		Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Capital Expenditure		150,000	1,104,871	170,000	330,000	650,000	30,000
Transfers (to) / From Reserves							
Uncompleted Works		0	102,225	0	0	0	0
Unexpended Grants		0	0	0	0	0	0
Voluntary Planning Agreement - Solar Farms		100,000	100,000	100,000	150,000	0	0
Unrestricted Cash Reserve		0	(50,000)	0	0	0	0
Brocklesby Sale Proceeds Reserve		0	145,996	0	0	0	0
S7.12 Developer Contributions		0	0	0	0	500,000	0
Risk Management Reserve		0	0	0	0	0	0
Transfers (to) / From Reserves		100,000	298,221	100,000	150,000	500,000	0
Summary : Sporting Grounds & Recreation Facilities							
Total Operating Revenue		0	6,720	0	0	0	0
Total Operating Expenditure		1,761,668	2,094,538	1,839,339	1,896,576	1,959,736	2,021,742
Net Surplus/ (Deficit) from Operating		(1,761,668)	(2,087,818)	(1,839,339)	(1,896,576)	(1,959,736)	(2,021,742)
Capital Revenue		0	782,800	0	0	0	0
Capital Expenditure		150,000	1,104,871	170,000	330,000	650,000	30,000
Net Surplus/ (Deficit) from Capital		(150,000)	(322,071)	(170,000)	(330,000)	(650,000)	(30,000)
Add Back: Depreciation Contra		1,092,314	1,392,314	1,146,930	1,181,338	1,216,778	1,253,281
Loan Funds Raised		0	0	0	0	0	0
Proceeds on Sale of Assets		0	0	0	0	0	0
Loan Repayments		0	0	0	0	0	0
Net Transfer (to) / from Reserves		100,000	298,221	100,000	150,000	500,000	0
Net Result : Sporting Grounds & Recreation Facilities		(719,354)	(719,354)	(762,409)	(895,238)	(892,958)	(798,461)

Function: Recreation & Culture	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Parks & Gardens						
Operating Revenue						
Sundry Income	0	0	0	0	0	0
Total Operating Revenue	0	0	0	0	0	0
Capital Revenue						
Capital Grants	0	180,000	0	0	0	0
Capital Contributions	0	423	0	0	0	0
Total Capital Revenue	0	180,423	0	0	0	0
Operating Expenditure						
Parks Maintenance Expenditure						
Brocklesby Parks	5,165	5,165	5,367	5,536	5,769	5,951
Burrumbuttock Parks	4,855	4,855	5,045	5,204	5,419	5,590
Culcairn Parks	25,840	82,023	26,816	27,670	28,900	29,820
Gerogery Parks	4,137	4,137	4,289	4,426	4,630	4,779
Henty Parks	24,409	24,455	25,337	26,142	27,291	28,158
Holbrook Parks	30,703	30,703	31,719	32,575	33,871	34,908
Holbrook-10 Mile Creek Parks	61,620	62,574	63,360	65,295	67,538	69,602
Holbrook-Ian Geddes Bush Walk	7,612	7,612	7,878	8,134	8,541	8,819
Holbrook-Submarine Area Parks	53,593	53,639	55,752	57,490	59,755	61,619
Jindera Parks	50,192	52,947	52,118	53,767	56,090	57,866
Morven Parks	1,172	1,172	1,213	1,252	1,315	1,358
Walbundrie Parks	2,344	2,344	2,437	2,513	2,615	2,697
Walla Walla Parks	28,552	28,552	29,720	30,642	31,812	32,799
Woomargama Parks	7,669	7,669	7,973	8,222	8,557	8,826
Maintenance Expenditure	307,863	367,847	319,024	328,868	342,103	352,792
Parks Other Operating Expenditure						
Burrumbuttock Parks	2,913	2,913	2,971	3,120	3,245	3,375
Burrumbuttock Parks	1,781	1,779	1,842	1,928	2,010	2,093
Culcairn Parks	16,155	16,147	16,530	17,336	18,037	18,758
Gerogery Parks	2,573	2,573	2,637	2,769	2,886	3,009
Henty Parks	10,726	10,632	11,024	11,548	12,064	12,596
Holbrook Parks	13,465	13,879	14,380	15,060	15,735	16,420
Holbrook-10 Mile Creek Parks	2,230	2,361	2,465	2,574	2,688	2,800
Holbrook-Submarine Area Parks	10,952	11,257	11,633	11,019	11,490	11,966
Jindera Parks	4,630	4,325	4,446	4,669	4,874	5,088
Jindera JVG Parks	8,918	8,846	9,186	9,609	10,030	10,450
Morven Parks	1,425	1,414	1,477	1,542	1,612	1,680
Walbundrie Parks	32	30	32	33	34	35
Walla Walla Parks	5,670	5,576	5,804	6,063	6,330	6,591
Woomargama Parks	407	403	414	435	454	473
Total Parks Other Operating Expenditure	81,877	82,135	84,841	87,705	91,489	95,334
Depreciation	137,458	237,458	140,894	145,121	149,475	153,959
Total Parks Expenditure	527,198	687,440	544,759	561,694	583,067	602,085

Function: Recreation & Culture		Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Capital Expenditure	80,000	198,467	240,000	580,000	170,000	200,000	
Transfers (to) / From Reserves							
Uncompleted Works	0	118,467	0	0	0	0	
Unexpended Grants	0	0	0	0	0	0	
Voluntary Planning Agreement - Solar Farms	0	(130,000)	100,000	0	0	0	
Section 7.12 Developer Contributions	0	(423)	0	300,000	0	50,000	
Transfers (to) / From Reserves	0	(11,956)	100,000	300,000	0	50,000	
Summary : Parks & Gardens							
Total Operating Revenue	0	0	0	0	0	0	
Total Operating Expenditure	527,198	687,440	544,759	561,694	583,067	602,085	
Net Surplus/ (Deficit) from Operating	(527,198)	(687,440)	(544,759)	(561,694)	(583,067)	(602,085)	
Capital Revenue	0	180,423	0	0	0	0	
Capital Expenditure	80,000	198,467	240,000	580,000	170,000	200,000	
Net Surplus/ (Deficit) from Capital	(80,000)	(18,044)	(240,000)	(580,000)	(170,000)	(200,000)	
Add Back: Depreciation Contra	137,458	237,458	140,894	145,121	149,475	153,959	
Loan Funds Raised	0	0	0	0	0	0	
Proceeds on Sale of Assets	0	0	0	0	0	0	
Loan Repayments	0	0	0	0	0	0	
Net Transfer (to) / from Reserves	0	(11,956)	100,000	300,000	0	50,000	
Net Result : Parks & Gardens	(469,740)	(479,982)	(543,865)	(696,573)	(603,592)	(598,126)	

Function: Recreation & Culture	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Summary : Recreation & Culture						
Total Operating Revenue	244,027	244,847	256,529	255,854	262,969	270,273
Total Operating Expenditure	4,534,637	5,282,979	4,861,488	5,057,153	5,291,548	5,450,924
Net Surplus/ (Deficit) from Operating	(4,290,610)	(5,038,131)	(4,604,959)	(4,801,299)	(5,028,579)	(5,180,651)
Capital Revenue	199,000	1,271,773	0	3,450,000	4,000,000	0
Capital Expenditure	482,000	2,126,021	695,000	5,485,000	4,865,000	275,000
Net Surplus/ (Deficit) from Capital	(283,000)	(854,248)	(695,000)	(2,035,000)	(865,000)	(275,000)
Add Back: Depreciation Contra	1,876,873	2,537,785	2,212,288	2,278,658	2,347,018	2,417,429
Loan Funds Raised	0	0	0	1,050,000	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	65,437	65,437	65,437	67,650	99,289	103,339
Net Transfer (to) / from Reserves	100,000	771,087	250,000	580,000	500,000	50,000
Net Result : Recreation & Culture	(2,640,350)	(2,648,944)	(2,903,108)	(2,995,291)	(3,145,850)	(3,091,561)

Function: Manufacturing, Mining & Construction	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Building Control						
Operating Revenue						
User Fees & Charges	182,326	182,146	151,986	156,546	161,243	166,080
Other Revenue						
Total Operating Revenue	182,326	182,146	151,986	156,546	161,243	166,080
Capital Revenue						
Capital Grants						
Capital Contributions						
Total Capital Revenue						
Operating Expenses						
Administration - Salaries & Wages	468,326	468,326	525,881	547,972	575,371	594,071
Administration - Other Expenses	17,719	17,719	17,760	18,293	18,841	19,406
Building Consultants Fees		29,125	0	0	0	0
Staff Training	6,000	6,000	6,000	6,180	6,365	6,556
Subscriptions	1,600	1,600	3,500	3,605	3,713	3,824
Total Operating Expenses	493,645	522,770	553,141	576,050	604,290	623,857
Capital Expenditure	50,000	95,000				60,000
Proceeds on Sale of Assets	15,000	25,000				10,000
Transfers (to) / From Reserves						
Uncompleted Works		35,000				
Unexpended Grants						
Reserves						
Transfers (to) / From Reserves		35,000				
Summary : Building Control						
Total Operating Revenue	182,326	182,146	151,986	156,546	161,243	166,080
Total Operating Expenditure	493,645	522,770	553,141	576,050	604,290	623,857
Net Surplus/ (Deficit) from Operating	(311,319)	(340,624)	(401,155)	(419,504)	(443,047)	(457,777)
Capital Revenue						
Capital Expenditure	50,000	95,000				60,000
Net Surplus/ (Deficit) from Capital	(50,000)	(95,000)				(60,000)
Depreciation Contra						
Loan Funds Raised						
Proceeds on Sale of Assets	15,000	25,000				10,000
Loan Repayments						
Net Transfer (to) / from Reserves		35,000				
Net Result : Building Control	(346,319)	(375,624)	(401,155)	(419,504)	(443,047)	(507,777)

Function: Manufacturing, Mining & Construction	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Quarries & Pits						
Operating Revenue						
User Fees & Charges						
Total Operating Revenue						
Operating Expenses						
Remediation Expenses		230,000				
Depreciation	3,298	3,298	3,380	3,481	3,585	3,693
Oncost Recoveries	(130,000)	(130,000)	(130,000)	(130,000)	(130,000)	(130,000)
Operating Expenses Total	(126,702)	103,298	(126,620)	(126,519)	(126,415)	(126,307)
Total Operating Expenses	(126,702)	103,298	(126,620)	(126,519)	(126,415)	(126,307)
Capital Expenditure						
Refer: Capital Expenditure Page						
Total Capital Expenditure						
Transfers (to) / From Reserves						
Uncompleted Works						
Unexpended Grants						
Landfill Rehabilitation Reserve		230,000				
Quarry Rehabilitation Reserve	(130,000)	(130,000)	(130,000)	(130,000)	(130,000)	(130,000)
Transfers (to) / From Reserves	(130,000)	100,000	(130,000)	(130,000)	(130,000)	(130,000)
Summary : Quarries & Pits						
Total Operating Revenue	0	0				
Total Operating Expenditure	-126,702	103,298	(126,620)	(126,519)	(126,415)	(126,307)
Net Surplus/ (Deficit) from Operating	126,702	-103,298	126,620	126,519	126,415	126,307
Capital Revenue	0	0				
Capital Expenditure	0	0				
Net Surplus/ (Deficit) from Capital	0	0				
Depreciation Contra	3,298	3,298	3,380	3,481	3,585	3,693
Loan Funds Raised	0	0				
Proceeds on Sale of Assets	0	0				
Loan Repayments	0	0				
Net Transfer (to) / from Reserves	-130,000	100,000	(130,000)	(130,000)	(130,000)	(130,000)
Net Result : Quarries & Pits	0	0	0	0	0	0
Summary : Manufacturing, Mining & Building						
Total Operating Revenue	182326	182146	151,986	156,546	161,243	166,080
Total Operating Expenditure	366943	626068	426,521	449,531	477,875	497,550
Net Surplus/ (Deficit) from Operating	-184617	(443,922)	(274,535)	(292,985)	(316,632)	(331,470)
Capital Revenue	0	0				
Capital Expenditure	50000	95000				60,000
Net Surplus/ (Deficit) from Capital	(50,000)	-95000				(60,000)
Depreciation Contra	3298	3298	3,380	3,481	3,585	3,693
Loan Funds Raised	0	0				
Proceeds on Sale of Assets	15000	25000				10,000
Loan Repayments	0	0				
Net Transfer (to) / from Reserves	-130000	135000	(130,000)	(130,000)	(130,000)	(130,000)
Net Result : Manufacturing, Mining & Building	(346,319)	(375,624)	(401,155)	(419,504)	(443,047)	(507,777)

Function: Transport & Communication	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Operating Revenue						
FAG Grant - Roads Component	2,704,813	2,762,012	2,872,492	2,987,392	3,106,888	3,231,164
Urban Roads - Roads to Recovery	900,000	900,000	800,000	600,000	600,000	1,688,908
Sealed Rural Roads - Roads to Recovery	750,000	750,000	900,000	1,450,000	1,450,000	1,450,000
Sealed Rural Roads - State Government Interest Subsidy	3,195	3,195	0	0	0	0
Sealed Regional Roads - Block Grant	1,940,300	1,972,000	2,019,058	2,061,300	2,574,092	2,758,444
Unsealed Rural Roads - Roads to Recovery	0	0	0	0	0	0
Natural Disaster Recovery Grants	0	2,296,725	0	0	0	0
Ancillary Roadworks - Rural Addressing	0	2,000	0	0	0	0
PAMPS Funding	40,000	40,000	40,000	40,000	40,000	40,000
Aerodromes	0	0	0	0	0	0
State Roads RMCC Works - Maintenance	787,950	787,950	823,408	848,110	873,553	899,760
State Roads RMCC Works - Ordered Works	2,059,176	2,059,176	2,151,839	2,216,394	2,282,886	2,351,373
Total Operating Revenue	9,185,434	11,573,058	9,606,797	10,203,196	10,927,419	12,419,649
Capital Revenue						
Urban Roads - Grants & Contributions	0	210,000	0	0	0	0
Sealed Rural Roads - Grants & Contributions	0	2,673,662	960,000	0	0	0
Sealed Rural Roads - Contribution to Works (Boral)	0	11,121	0	0	0	0
Sealed Regional Roads - Block Grant	450,000	900,000	450,000	450,000	450,000	450,000
Sealed Regional Roads - Regional Repair Contribution	450,000	460,462	450,000	450,000	450,000	450,000
Sealed Regional Roads - Other Funded Projects	0	2,501,939	0	0	0	0
Sam McPaul Memorial	0	50,000	0	0	0	0
Kerb & Gutter Contributions	0	0	0	20,000	12,000	12,000
Footpath Contributions	20,000	389,190	32,000	16,000	16,000	20,000
Bus Shelters	0	0	0	0	0	0
Bridges	0	0	0	0	0	0
Section 94 Contributions	0	750,441	0	0	0	0
Total Capital Revenue	920,000	7,946,815	1,892,000	936,000	928,000	932,000
Operating Expenditure						
Urban Roads - Tree Maintenance	264,195	264,195	275,018	283,545	294,329	303,458
Urban Roads - Town Maintenance	289,945	474,945	541,927	798,461	824,692	849,732
Urban Roads - Roads Maintenance	248,307	213,307	258,148	266,236	277,071	285,756
Sealed Rural Roads - Road Maintenance	911,459	1,011,459	1,049,179	1,181,507	1,223,995	1,261,640
Unsealed Rural Roads - Road Maintenance	1,548,030	1,548,030	1,618,249	1,689,155	1,760,802	1,833,217
Sealed Regional Roads - Road Maintenance	747,100	747,100	800,058	1,461,300	1,524,092	1,562,194
Natural Disaster Recovery Expenditure	0	2,296,725	0	0	0	0
State Roads RMCC Works - Maintenance	787,950	787,950	823,409	848,111	873,554	899,760
State Roads RMCC Works - Ordered Works	2,059,176	2,059,176	2,151,838	2,216,393	2,282,885	2,351,371
Kerb & Gutter Maintenance	55,184	55,184	57,115	58,971	61,920	63,932
Footpath Maintenance	54,784	54,784	56,974	58,755	61,107	63,017
Bus Shelters Maintenance	0	0	0	0	0	0
Bridges & Culverts Maintenance	152,704	94,211	155,502	158,191	163,145	166,734
Aerodromes Maintenance	18,986	18,986	19,818	20,418	21,077	21,715
Aerodromes - Other Expenditure	5,549	6,812	5,718	5,948	6,216	6,466
Ancillary Roadworks - Rural Addressing	0	0	0	0	0	0
Ancillary Roadworks - Other	0	0	0	0	0	0
PAMPS Project Expenditure	80,000	80,000	80,000	80,000	80,000	80,000
Loan Interest	47,367	47,367	29,994	19,859	10,375	3,052
Depreciation	5,361,017	8,459,961	8,882,958	9,149,447	9,423,931	9,706,650
Total Operating Expenditure	12,631,753	18,220,192	16,805,905	18,296,297	18,889,191	19,458,694

Function: Transport & Communication	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Capital Expenditure						
Urban Roads	480,500	898,694	530,000	630,000	680,000	980,000
Sealed Rural Roads	1,000,000	4,210,598	1,960,000	1,000,000	1,010,000	1,020,000
Unsealed Rural Roads	3,290,000	3,806,301	3,340,000	3,690,000	3,690,000	4,778,908
Regional Roads	2,093,200	5,759,342	2,119,000	1,500,000	1,950,000	2,096,250
Kerb & Gutter	0	0	50,000	100,000	60,000	50,000
Footpaths	80,000	467,148	50,000	60,000	50,000	50,000
Bridges & Culverts	0	8,493	0	0	0	0
Bus Shelters	5,000	10,000	5,000	5,000	5,000	5,000
Aerodromes	0	182,232	0	0	0	0
Ancillary Roadworks	50,000	132,325	50,000	50,000	50,000	50,000
PAMPS	0	0	0	0	0	0
Total Capital Expenditure	6,998,700	15,475,133	8,104,000	7,035,000	7,495,000	9,030,158
Loan Funds Raised	0	0	0	0	0	0
Loan Repayments	388,874	388,874	168,003	167,810	152,881	44,918
Transfers (to) / From Reserves						
Uncompleted Works	0	2,040,709	0	0	0	0
Unexpended Grants	0	428,993	0	0	0	0
Unrestricted Cash Reserve	0	(796,517)	0	0	0	0
Boral Contributions	0	(11,121)	0	0	0	0
S7.11 Contributions	0	(3,924)	0	0	0	0
Transfers (to) / From Reserves	0	1,658,140	0	0	0	0
Summary : Transport & Communications						
Total Operating Revenue	9,185,434	11,573,058	9,606,797	10,203,196	10,927,419	12,419,649
Total Operating Expenditure	12,631,753	18,220,192	16,805,905	18,296,297	18,889,191	19,458,694
Net Surplus/ (Deficit) from Operating	(3,446,319)	(6,647,134)	(7,199,108)	(8,093,101)	(7,961,772)	(7,039,045)
Capital Revenue	920,000	7,946,815	1,892,000	936,000	928,000	932,000
Capital Expenditure	6,998,700	15,475,133	8,104,000	7,035,000	7,495,000	9,030,158
Net Surplus/ (Deficit) from Capital	(6,078,700)	(7,528,318)	(6,212,000)	(6,099,000)	(6,567,000)	(8,098,158)
Add Back: Depreciation Contra	5,361,017	8,459,961	8,882,958	9,149,447	9,423,931	9,706,650
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	388,874	388,874	168,003	167,810	152,881	44,918
Net Transfer (to) / from Reserves	0	1,658,140	0	0	0	0
Net Result : Transport & Communications	(4,552,876)	(4,446,225)	(4,696,153)	(5,210,464)	(5,257,722)	(5,475,471)

Function: Economic Affairs	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Jindera Medical Centre						
Operating Revenue						
User Fees & Charges	21,806	21,806	22,971	23,660	24,370	25,101
Total Operating Revenue	21,806	21,806	22,971	23,660	24,370	25,101
Expenditure						
Maintenance	3,820	3,820	3,800	3,737	3,665	3,584
Operating Expenditure	11,383	11,627	12,161	12,732	13,349	13,976
Depreciation	10,829	10,829	11,100	11,433	11,776	12,129
Total Operating Expenditure	26,032	26,276	27,061	27,902	28,790	29,689
Capital Expenditure	10,000	10,000	0	10,000	0	10,000
Transfers (to) / From Reserves						
Uncompleted Works	0	0	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Jindera Medical Centre Reserves	3,397	3,641	(7,010)	2,809	(7,356)	2,459
Transfers (to) / From Reserves	3,397	3,641	(7,010)	2,809	(7,356)	2,459
Summary : Jindera Medical Centre						
Total Operating Revenue	21,806	21,806	22,971	23,660	24,370	25,101
Total Operating Expenditure	26,032	26,276	27,061	27,902	28,790	29,689
Net Surplus/ (Deficit) from Operating	(4,226)	(4,470)	(4,090)	(4,242)	(4,420)	(4,588)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	10,000	10,000	0	10,000	0	10,000
Net Surplus/ (Deficit) from Capital	(10,000)	(10,000)	0	(10,000)	0	(10,000)
Depreciation Contra	10,829	10,829	11,100	11,433	11,776	12,129
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	3,397	3,641	(7,010)	2,809	(7,356)	2,459
Net Result : Jindera Medical Centre	0	0	0	0	0	0

Function: Economic Affairs	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Caravan Parks						
Operating Revenue						
Culcairn Caravan Park Fees	64,049	75,749	75,330	77,590	79,918	82,316
Total Operating Revenue	64,049	75,749	75,330	77,590	79,918	82,316
Operating Expenditure						
Culcairn Caravan Park - Maintenance	8,615	8,615	8,976	9,252	9,587	9,882
Culcairn Caravan Park - Operations	43,031	55,012	61,319	63,615	65,981	68,420
Depreciation	20,294	20,294	20,801	21,425	22,068	22,730
Total Caravan Park Expenditure	71,940	83,921	91,096	94,292	97,636	101,032
Capital Expenditure	0	0	0	0	0	0
Transfers (to) / From Reserves						
Uncompleted Works	0	0	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0	0	0
Summary : Caravan Parks						
Total Operating Revenue	64,049	75,749	75,330	77,590	79,918	82,316
Total Operating Expenditure	71,940	83,921	91,096	94,292	97,636	101,032
Net Surplus/ (Deficit) from Operating	(7,891)	(8,172)	(15,766)	(16,702)	(17,718)	(18,716)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	0
Depreciation Contra	20,294	20,294	20,801	21,425	22,068	22,730
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0	0	0
Net Result : Caravan Parks	12,403	12,122	5,035	4,723	4,350	4,014

Function: Economic Affairs	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Tourism Operations						
Operating Revenue						
Grants & Subsidies Recurrent	0	0	0	0	0	0
Operating Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Total Operating Revenue	0	0	0	0	0	0
Operating Expenditure						
Administration Salaries & Wages	128,050	128,050	134,729	139,108	146,063	150,810
Tourism Initiatives	41,331	41,331	45,118	46,472	47,866	49,302
Programs & Events	14,000	14,000	14,000	14,420	14,853	15,299
Total Operating Expenditure	183,381	183,381	193,847	200,000	208,782	215,411
Capital Expenditure	0	0	0	0	0	0
Transfers (to) / From Reserves						
Uncompleted Works	0	0	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0	0	0
Summary : Tourism Operations						
Total Operating Revenue	0	0	0	0	0	0
Total Operating Expenditure	183,381	183,381	193,847	200,000	208,782	215,411
Net Surplus/ (Deficit) from Operating	(183,381)	(183,381)	(193,847)	(200,000)	(208,782)	(215,411)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	0
Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0.00	0.00	0	0	0	0
Net Result : Tourism Operations	(183,381)	(183,381)	(193,847)	(200,000)	(208,782)	(215,411)

Function: Economic Affairs	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Visitor Information Centre and Submarine Museum						
Operating Revenue						
Admission Fees	35,700	43,700	52,620	54,199	55,825	57,500
Tourism Sales and Other Revenue	20,000	15,000	25,000	25,000	25,000	25,000
Grants & Subsidies Recurrent	0	0	0	0	0	0
Total Operating Revenue	55,700	58,700	77,620	79,199	80,825	82,500
Operating Expenditure						
Administration Salaries & Wages	154,680	154,680	169,500	175,009	183,759	189,731
Goods for Resale	18,000	18,000	21,250	21,250	21,250	21,250
Maintenance Expenditure	2,758	3,676	3,348	3,451	3,579	3,690
Operating Expenditure	19,685	21,755	21,418	22,198	24,613	23,852
Submarine Museum Committee Expenditure	5,000	5,000	5,000	5,000	5,000	5,000
Depreciation	32,243	32,243	33,049	34,040	35,061	36,113
Total Operating Expenditure	232,366	235,354	253,565	260,948	273,262	279,636
Capital Expenditure	0	0	3,000	0	0	0
Transfers (to) / From Reserves						
Uncompleted Works	0	0	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Reserves	0	0	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0	0	0
Summary : Visitor Information Centre and Submarine Museum						
Total Operating Revenue	55,700	58,700	77,620	79,199	80,825	82,500
Total Operating Expenditure	232,366	235,354	253,565	260,948	273,262	279,636
Net Surplus/ (Deficit) from Operating	(176,666)	(176,654)	(175,945)	(181,749)	(192,437)	(197,136)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	3,000	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	(3,000)	0	0	0
Depreciation Contra	32,243	32,243	33,049	34,040	35,061	36,113
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0	0	0
Net Result : Visitor Information Centre and Submarine Museum	(144,423)	(144,411)	(145,896)	(147,709)	(157,376)	(161,023)

Function: Economic Affairs	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Economic Development						
Operating Revenue						
User Fees & Charges	0	0	0	0	0	0
Grants & Subsidies	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Total Operating Revenue	0	0	0	0	0	0
Operating Expenditure						
Administration Expenditure - Salaries & Wages	94,860	94,860	143,680	148,350	155,768	160,830
Administration Expenditure - Other	3,500	3,500	3,500	3,500	3,500	3,500
Subscriptions	20,666	20,666	21,596	22,244	22,911	23,598
Programs & Events	25,000	25,000	25,000	25,000	25,000	25,000
Total Operating Expenditure	144,026	144,026	193,776	199,094	207,179	212,928
Capital Expenditure	0	0	0	0	0	0
Transfers (to) / From Reserves						
Uncompleted Works	0	0	0	0	0	0
	0	0	0	0	0	0
Summary : Economic Development						
Total Operating Revenue	0	0	0	0	0	0
Total Operating Expenditure	144,026	144,026	193,776	199,094	207,179	212,928
Net Surplus/ (Deficit) from Operating	(144,026)	(144,026)	(193,776)	(199,094)	(207,179)	(212,928)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	0
Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0	0	0
Net Result : Economic Development	(144,026)	(144,026)	(193,776)	(199,094)	(207,179)	(212,928)

Function: Economic Affairs	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Community Development Grants and Projects						
Operating Revenue						
Mental Health Drug & Alcohol Program	0	0	0	0	0	0
Total Operating Revenue	0	0	0	0	0	0
Operating Expenditure						
Community Development Grants	0	0	15,000	15,000	15,000	15,000
Community Development Projects - Other	15,000	78,730	0	0	0	0
Total Operating Expenditure	15,000	78,730	15,000	15,000	15,000	15,000
Transfers (to) / From Reserves						
Uncompleted Works	0	63,730	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Reserves	0	0	0	0	0	0
Transfers (to) / From Reserves	0	63,730	0	0	0	0
Summary : Community Development Grants and Projects						
Total Operating Revenue	0	0	0	0	0	0
Total Operating Expenditure	15,000	78,730	15,000	15,000	15,000	15,000
Net Surplus/ (Deficit) from Operating	(15,000)	(78,730)	(15,000)	(15,000)	(15,000)	(15,000)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	0
Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	63,730	0	0	0	0
Net Result : Community Development Grants and Projects	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)

Function: Economic Affairs	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Real Estate Rental and Leasing						
Operating Revenue						
Property Leases	73,598	139,915	79,483	82,599	84,971	87,414
Land Sales	1,448,093	1,448,093	1,448,093	368,093	368,094	368,093
Total Operating Revenue	1,521,691	1,588,008	1,527,576	450,692	453,065	455,507
Expenditure						
Property Expenses	51,056	57,055	81,307	75,678	72,011	66,876
Depreciation	16,849	16,849	17,270	17,788	18,322	18,872
Interest on Loans	24,860	24,860	21,663	18,394	15,053	11,636
Total Operating Expenditure	92,765	98,764	120,240	111,860	105,386	97,384
Capital Expenditure	0	239,290	30,000	0	0	0
Loan Funds Raised	0	1,500,000	0	0	0	0
Loan Principal Repayments	143,233	143,233	146,430	149,699	153,041	156,457
Transfers (to) / From Reserves						
Uncompleted Works	0	0	0	0	0	0
Unexpended Grants	0	0	0	0	0	0
Crown Lands Reserve	(13,526)	(30,441)	(1,280,000)	(200,000)	(200,000)	(200,000)
Land Development Reserve	(1,280,000)	(1,087,325)	(631)	(1,128)	(1,162)	(1,196)
Transfers (to) / From Reserves	(1,293,526)	(1,117,766)	(1,280,631)	(201,128)	(201,162)	(201,196)
Summary : Real Estate Development						
Total Operating Revenue	1,521,691	1,588,008	1,527,576	450,692	453,065	455,507
Total Operating Expenditure	92,765	98,764	120,240	111,860	105,386	97,384
Net Surplus/ (Deficit) from Operating	1,428,926	1,489,243	1,407,336	338,832	347,679	358,123
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	239,290	30,000	0	0	0
Net Surplus/ (Deficit) from Capital	0	(239,290)	(30,000)	0	0	0
Add Back: Depreciation Contra	16,849	16,849	17,270	17,788	18,322	18,872
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	143,233	143,233	146,430	149,699	153,041	156,457
Net Transfer (to) / from Reserves	(1,293,526)	(1,117,766)	(1,280,631)	(201,128)	(201,162)	(201,196)
Net Result : Real Estate Development	9,016	5,803	(32,455)	5,793	11,798	19,342

Function: Economic Affairs	Original Budget 2024/25	Revised Budget as at 31 Dec 2024	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Private Works						
Operating Revenue						
Private Works Income	208,080	208,080	217,444	223,967	230,686	237,607
Total Operating Revenue	208,080	208,080	217,444	223,967	230,686	237,607
Operating Expenditure						
Private Works Expenditure	199,614	199,614	208,597	214,855	221,301	227,940
Total Operating Expenditure	199,614	199,614	208,597	214,855	221,301	227,940
Summary : Private Works						
Total Operating Revenue	208,080	208,080	217,444	223,967	230,686	237,607
Total Operating Expenditure	199,614	199,614	208,597	214,855	221,301	227,940
Net Surplus/ (Deficit) from Operating	8,466	8,466	8,847	9,112	9,385	9,667
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0	0	0
Depreciation Contra	0	0	0	0	0	0
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	0	0	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0	0	0
Net Result : Private Works	8,466	8,466	8,847	9,112	9,385	9,667
Summary : Economic Affairs						
Total Operating Revenue	1,871,326	1,952,343	1,920,941	855,108	868,864	883,031
Total Operating Expenditure	965,124	1,050,066	1,103,182	1,123,951	1,157,336	1,179,020
Net Surplus/ (Deficit) from Operating	906,202	902,277	817,759	(268,843)	(288,472)	(295,989)
Capital Revenue	0	0	0	0	0	0
Capital Expenditure	10,000	249,290	33,000	10,000	0	10,000
Net Surplus/ (Deficit) from Capital	(10,000)	(249,290)	(33,000)	(10,000)	0	(10,000)
Depreciation Contra	80,215	80,215	82,220	84,686	87,227	89,844
Loan Funds Raised	0	0	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0	0	0
Loan Repayments	143,233	143,233	146,430	149,699	153,041	156,457
Net Transfer (to) / from Reserves	(1,290,129)	(1,050,395)	(1,287,641)	(198,319)	(208,518)	(198,737)
Net Result : Economic Affairs	(456,945)	(460,427)	(567,092)	(542,175)	(562,804)	(571,339)



Greater
Hume
Council

Delivery Program 2025 to 2029 Operational Plan 2025-2026

**Delivery Plan Budget
2025/26 to 2028/29**

Capital Expenditure

GHC Budget Capital Works 2025/2026 to 2028/29

Governance

Title: Governance

MAP REF	Location	Job Description	Class			Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
	General Manager	Vehicle Replacement		New	TBA	Cash	\$ 60,000.00		\$ -	
							\$ 60,000.00	\$ -	\$ -	\$ -

Total Governance

\$ 60,000.00 \$ - \$ - \$ -

Administration

Title: Corporate Admin

MAP REF	Location	Job Description	Class			Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
	Administration Offices	Capital Improvements		Renewal		Cash	\$ 70,000.00	\$ 30,000.00	\$ 30,000.00	\$ 30,000.00
	Chief Financial Officer	Vehicle Replacement		New	D Hart	Cash			\$ -	
	Jindera Hub	Refurbishment		Renewal		Jindera Hub Reserve		\$ 10,000.00		\$ 10,000.00
							\$ 70,000.00	\$ 40,000.00	\$ 30,000.00	\$ 40,000.00

Title: Information Technology

MAP REF	Location	Job Description	Class			Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
		Network Cabling Upgrades (Various sites)		Upgrade		Cash	\$ 40,000.00			
		To be determined		Upgrade						
							\$ 40,000.00	\$ -	\$ -	\$ -

Title: Engineering Administration

MAP REF	Location	Job Description	Class			Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
	Director Engineering	Vehicle Replacement		New	G Blackie	Cash				\$ 70,000.00
	Manager Traffic & Infrastructure	Vehicle Replacement		New	M Oliver	Cash	\$ 15,000.00			
	Manager Assets	New Vehicle		New	TBA	Cash	\$ 20,000.00			
	Traffic Counters			New		Cash	\$ 7,000.00	\$ 7,000.00	\$ 7,000.00	\$ 7,000.00
							\$ 42,000.00	\$ 7,000.00	\$ 7,000.00	\$ 77,000.00

Title: Depot Administration and Management

MAP REF	Location	Job Description	Class	Distance	Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
	Various Depots	Capital Improvements		New	Cash				\$ 5,000.00
	Holbrook Depot	Storage Bays x4 (Stage 2 2nd Bay)		New	Cash	\$ 20,000.00			
	Henty Depot	Storage x3 (Stage 1 1st Bay)		New	Cash	\$ 20,000.00			
	Holbrook Depot	Vehicle Parking Awning		New	Cash	\$ 25,000.00			
	Holbrook Depot	Wind Strong Doors		New	Cash		\$ 22,000.00		
	Henty Depot	Storage x3 (Stage 2 2nd Bay)		New	Cash		\$ 20,000.00		
	Holbrook Depot	Storage Bays x4 (Stage 3 3rd Bay)		New	Cash		\$ 20,000.00		
	Henty Depot	Storage x3 (Stage 3 3rd Bay)		New	Cash			\$ 25,000.00	
	Holbrook Depot	Storage Bays x4 (Stage4 4th Bay)		New	Cash			\$ 25,000.00	
	Henty Depot	Electric Code Operated Gates		New	Cash				\$ 45,000.00
						\$ 65,000.00	\$ 62,000.00	\$ 50,000.00	\$ 50,000.00

Title: Plant Replacement

MAP REF	Location	Job Description	Class	Distance	Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
	Plant Purchases	Capital Expenditure as per Plant Replacement Program		New	Plant Replacement Reserve	\$ 1,450,000.00	\$ 1,267,860.00	\$ 1,313,250.00	\$ 1,333,850.00
						\$ 1,450,000.00	\$ 1,267,860.00	\$ 1,313,250.00	\$ 1,333,850.00

Total Administration

\$ 1,667,000.00 \$ 1,376,860.00 \$ 1,400,250.00 \$ 1,500,850.00

Public Order & Safety

Title: Fire Services

MAP REF	Location	Job Description	Class	Distance	Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
						\$ -	\$ -	\$ -	\$ -

Total Public Order & Safety

\$ - \$ - \$ - \$ -

Health Administration

Title: Health Administration

MAP REF	Location	Job Description	Class		Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
	Director Environment & Planning	Vehicle Replacement		New	C Kane	Cash	\$ -	\$ 65,000.00	
	Manager Waste and Facilities	Vehicle Replacement		New	J Waite	Cash	\$ 15,000.00	\$ -	
						\$ 15,000.00	\$ -	\$ 65,000.00	\$ -

Total Health Administration

\$ 15,000.00 \$ - \$ 65,000.00 \$ -

Environment

Title: Waste Management

MAP REF	Location	Job Description	Class		Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
	Landfill Stations	Capital Works		New	Cash	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00
	Holbrook Landfill	Replacement Compactor and Loader		New	Waste Management Reserve				\$ 500,000.00
						\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 550,000.00

Title: Stormwater Drainage

MAP REF	Location	Job Description	Class		Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
1	Brownrigg St Morven	Install underground drainage and regrade table drains and driveway culverts (Stage 2 and 3)		New	cash	\$ 480,000.00			
2	Fahey St Culcairn	Drainage in Barro Land from Fahey Crescent to Federal St		New	Cash	\$ 30,000.00			
	Holbrook Flood Mitigation	Albury St Culverts and Caravan Park Levee - Flood Mitigation Works		New	Grant/Loan		\$ 2,000,000.00		
	Smart St Henty	Replace open drain with piped drain Comer St to Smith St Henty		Upgrade	Cash				
	Comer/Keightley Intersection Henty	Upgrade culverts/ install concrete spoon drain to Smith St		Upgrade	Cash		\$ -	\$ 150,000.00	
	Edward St Walla Walla	Replace Earthen drain with Concrete Culverts/Concrete Spoon Drain		Upgrade	cash		\$ 200,000.00		
	Jindera Flood Mitigation	Flood Mitigation Works		New	Grant/Loan			\$ 2,000,000.00	
	Walla Walla Flood Mitigation	Flood Mitigation Works		New	Grant/Loan				\$ 2,500,000.00
						\$ 510,000.00	\$ 2,200,000.00	\$ 2,150,000.00	\$ 2,500,000.00

Total Environment

\$ 560,000.00 \$ 2,250,000.00 \$ 2,200,000.00 \$ 3,050,000.00

Community Services & Education

Title: Family Day Care

MAP REF	Location	Job Description	Class		Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
	Children Services Manager	Vehicle Replacement for Nissan Xtrail		New	Family Day Care Reserve			\$ 55,000.00	
	Children Services Co-ordinator	Vehicle Replacement for Nissan Xtrail		New	Family Day Care Reserve		\$ 40,000.00		
	Children Services Pool Car	Vehicle Replacement for Nissan Xtrail		New	Family Day Care Reserve			\$ 45,000.00	
						\$ -	\$ 40,000.00	\$ 100,000.00	\$ -

Title: Children Services

MAP REF	Location	Job Description	Class		Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
	Children Services Pool Car	Vehicle Replacement for Ford Focus Hatch		New	Children Services Reserve	\$ 40,000.00			
	Henty Children Services	Vehicle Replacement for Transit Van		New	Children Services Reserve				\$ 50,000.00
						\$ 40,000.00	\$ -	\$ -	\$ 50,000.00

Title: Youth Services

MAP REF	Location	Job Description	Class		Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
	Youth Services pool car	Vehicle Replacement (potential transfer to Holbrook Fleet)		New	Cash			\$ 40,000.00	
						\$ -	\$ -	\$ 40,000.00	\$ -

Title: Community Housing

MAP REF	Location	Job Description	Class		Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
	Community Housing	Refurbishment	4B	Renewal	Culcairn Community Housing Reserve	\$ 24,000.00	\$ 24,000.00	\$ 24,000.00	\$ 24,000.00
						\$ 24,000.00	\$ 24,000.00	\$ 24,000.00	\$ 24,000.00

Title: Frampton Court Rental Units

MAP REF	Location	Job Description	Class		Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
	Frampton Court	Refurbishment	4B	Renewal	Frampton Court Reserve	\$ 24,000.00	\$ 24,000.00	\$ 24,000.00	\$ 24,000.00
						\$ 24,000.00	\$ 24,000.00	\$ 24,000.00	\$ 24,000.00

Title: Kala Court Rental Units

MAP REF	Location	Job Description	Class		Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
	Kala Court	Refurbishment	4B	Renewal	Kala Court Rental Units Reserve	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00
						\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00

Title: Kala Court Self Funded Units

MAP REF	Location	Job Description	Class		Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
	Kala Court	Refurbishment	4B	Renewal	Kala Court Self Funded Units Reserve	\$ 28,000.00	\$ 28,000.00	\$ 28,000.00	\$ 28,000.00
						\$ 28,000.00	\$ 28,000.00	\$ 28,000.00	\$ 28,000.00

Title: Culcairn Aged Care Rental Units

MAP REF	Location	Job Description	Class		Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
	Aged Care Unit Refurbishment	Refurbishment		Renewal	Culcairn Aged Care Rental Units Reserve	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00
			4B	Renewal					
						\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00

Title: Jindera Aged Care Rental Units

MAP REF	Location	Job Description	Class		Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
	Aged Care Unit Refurbishment	Refurbishment		Renewal	Jindera Aged Care Rental Units Reserve	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ -
						\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ -

Total Community Services & Education

						\$ 166,000.00	\$ 206,000.00	\$ 366,000.00	\$ 161,000.00
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Housing & Community Amenities**Title: Cemeteries**

MAP REF	Location	Job Description	Class		Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
	Various Cemeteries	Plinth Repacements		New	Cash	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00
						\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00

Title: Town Planning

MAP REF	Location	Job Description	Class		Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
						\$ -	\$ -	\$ -	\$ -

Title: Public Conveniences

MAP REF	Location	Job Description	Class		Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
						\$ -	\$ -	\$ -	\$ -

Title: Council Owned Housing

MAP REF	Location	Job Description	Class		Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
						\$ -	\$ -	\$ -	\$ -

Total Housing & Community Amenities

\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00
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Water Supplies

Title: Villages Water Supply

MAP REF	Location	Job Description	Class			Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
	Villages Water Supply	Villages Water Supply Augmentation - Stage 1 - min. 50% grant funded (AlburyCity possible contributions unknown)	updated	Upgrade	Renewal/mains	Water Fund Reserves/50% Grant	\$ 900,000.00	\$ 4,500,000.00	\$ 4,500,000.00	
	Villages Water Supply	VWS Booster Pump Station Installation of Variable Frequency Drives, Power Factor Correction and High Efficiency Electric Motors	updated	Renewal	Renewal/mains	Water Fund Reserves/50% Grant	\$ 160,000.00	\$ -	\$ -	\$ -
	Villages Water Supply	VWS Booster Pump Station Security Fencing	updated	New	Renewal/mains	Water Fund Reserves	\$ -	\$ 7,500.00	\$ -	\$ -
	Villages Water Supply	VWS New Water Service Connections	updated	New	Renewal/mains	Water Fund Reserves	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00
	Villages Water Supply	VWS Luthers Road Water Main Extension - Connect to Colonial Drive - DN150 for 1,440m	updated	Renewal	Renewal/mains	Water Fund Reserves	\$ -	\$ -	\$ -	\$ 290,000.00
	Villages Water Supply	VWS Hawthorn Road Water Main Augmentation - DN150 for 4,410m	updated	Renewal	Renewal/mains	Water Fund Reserves	\$ -	\$ -	\$ -	\$ -
	Villages Water Supply	VWS SCADA installation of RTUs and Level Transducers on Gerogery West, Burrumbuttock, Brocklesby and Little Brocklesby Reservoirs	updated	Renewal	Renewal/mains	Water Fund Reserves	\$ 95,000.00	\$ -	\$ -	\$ -
	Villages Water Supply	General Minor Capital Works Allocation	updated	Renewal	Renewal/mains	Water Fund Reserves		\$ -	\$ -	\$ 50,000.00
	Villages Water Supply	Smart Metering VWS and Culcairn Water Supply Schemes - 2,500 meters	updated	New	Renewal/mains	Water Fund Reserves/50% Grant		\$ -	\$ -	
	<i>To be determined</i>						\$ -			
							\$ 1,180,000.00	\$ 4,532,500.00	\$ 4,525,000.00	\$ 365,000.00

Title: Culcairn Water Supply

MAP REF	Location	Job Description	Class			Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
	Culcairn Water Supply	Water Service Replacement		Renewal	Renewals/Mains	Water Fund Reserves	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00
	Culcairn Water Supply	Gordon St Reservoir repainting		Renewal	Renewal/Res	Water Fund Reserves	\$ 85,000.00			
	Culcairn Water Supply	Culcairn Water Supply Augmentation - min. 50% grant funded		Renewal	Renewal/Pumps	Water Fund Reserves/50% Grant	\$ 900,000.00	\$ 4,000,000.00	\$ 975,000.00	
	Culcairn Water Supply	Culcairn WFP Delta Water Conditioner		Renewal	Renewal/Pumps	Water Fund Reserves	\$ 25,000.00	\$ -	\$ -	\$ -
	Culcairn Water Supply	Culcairn WFP Standby Hi-Lift Pump Installation		Renewal	Renewal/Pumps	Water Fund Reserves	\$ -	\$ 35,000.00	\$ -	\$ -
	Culcairn Water Supply	Culcairn WFP Raise Switchboard, control and switch gear, pumps and instrumentation above flood level		Renewal	Renewal/Pumps	Water Fund Reserves	\$ 45,000.00	\$ -	\$ -	\$ -
	Culcairn Water Supply	Kinvara Estate Pressure Boosting System		New	Renewal/Pumps	Water Fund Reserves	\$ 250,000.00	\$ -	\$ -	\$ -
	Culcairn Water Supply	Culcairn WFP spare pump, riser column, electric motor and cable Bore 1		Renewal	Renewal/Pumps	Water Fund Reserves	\$ -	\$ 20,000.00	\$ -	\$ -
	Culcairn Water Supply	Culcairn WFP spare pump, riser column, electric motor and cable Bore 2		Renewal	Renewal/Pumps	Water Fund Reserves	\$ -	\$ -	\$ -	\$ -
	Culcairn Water Supply	Culcairn New Water Service Connections		New	Renewal/Pumps	Water Fund Reserves	\$ 7,500.00	\$ 7,500.00	\$ 7,500.00	\$ 7,500.00
	<i>To be determined</i>									
							\$ 1,327,500.00	\$ 4,077,500.00	\$ 997,500.00	\$ 22,500.00

Total Water Supplies

\$ 2,507,500.00 \$ 8,610,000.00 \$ 5,522,500.00 \$ 387,500.00

Sewerage Services

Title: Burrumbuttock Sewer Scheme

MAP REF	Location	Job Description	Class		Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
	Burrumbuttock Sewer	Burrumbuttock STP Augmentation		Upgrade	Upgrade/Treat	Sewerage Funds Reserve	\$ 100,000.00	\$ 180,000.00	
							\$ 100,000.00	\$ 180,000.00	\$ - \$ -

Title: Jindera Sewer Scheme

MAP REF	Location	Job Description	Class		Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
	Jindera Sewer	SPS Pump Replacement PS No 6 - Pump 1 (2011-15yrs)		Renewal	Renewals/Pump	Sewerage Funds Reserve	\$ 4,000.00		
	Jindera Sewer	SPS Pump Replacement PS No 6 - Pump 2 (2011-15yrs)		Renewal	Renewals/Pump	Sewerage Funds Reserve	\$ 4,000.00		
	Jindera Sewer	Switchboard Upgrade/Replacement (SPS1,2,3,4) 1986-40yrs		Upgrade	Upgrade/Pump	Sewerage Funds Reserve	\$ 80,000.00	\$ 65,000.00	
	Jindera Sewer	Heat shield for switchboards		Upgrade	Upgrade/Pump	Sewerage Funds Reserve	\$ 10,000.00	\$ 10,000.00	\$ 5,000.00
	Jindera Sewer	Jindera Sewerage Augmentation Stage 1 - min. 50% grant funded		Upgrade	Renewals/Mains	Sewerage Funds Reserve/50% Grant	\$ 1,500,000.00	\$ 7,500,000.00	\$ 7,500,000.00
	Jindera Sewer	Jindera Sewerage Augmentation Stage 2 - min. 50% grant funded		Renewal	Renewals/Mains	Sewerage Funds Reserve/50% Grant			\$ 2,000,000.00
	Jindera Sewer	Sewer Main Relining/Investigation/Manhole raising/(stormwater infiltration investigation)		Renewal	Renewals/Mains	Sewerage Funds Reserve		\$ 50,000.00	
	To be determined			Renewal					\$ 257,583.00
						\$ 1,598,000.00	\$ 7,575,000.00	\$ 7,555,000.00	\$ 7,757,583.00

Title: Culcairn Sewer Scheme

MAP REF	Location	Job Description	Class		Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
	Culcairn Sewer	Sewer Main Relining		Renewal	Sewerage Funds Reserve	\$ 10,000.00	\$ 12,000.00	\$ 12,000.00	\$ 100,000.00
	Culcairn Sewer	New Head of Works (Screen)		Renewal	Renewal/Treat	Sewerage Funds Reserve	\$ 60,000.00		
	Culcairn Sewer	Re-use Scheme Dosing Pump Replacement		Renewal	Renewals/Treat	Sewerage Funds Reserve	\$ 6,000.00		
	Culcairn Sewer	SPS Pump Replacement PS No 4 - Pump 1 (2003-25yrs)		Renewal	Sewerage Funds Reserve				\$ 7,000.00
	Culcairn Sewer	Aerator Replacement Culcairn STP		Renewal	Sewerage Funds Reserve	\$ -	\$ 120,000.00	\$ -	\$ -
	Culcairn Sewer	Culcairn Sewer Reuse Pump and electric motor - spare		Renewal	Sewerage Funds Reserve	\$ -	\$ 12,500.00	\$ -	\$ -
	Culcairn Sewer	Culcairn SPS 6 Pump Station Renewal		Renewal	Sewerage Funds Reserve	\$ -	\$ -	\$ 75,000.00	\$ -
	Culcairn Sewer	Culcairn SPS 2 switchboard cabinet, control and instrumentation refurbishment		Renewal	Sewerage Funds Reserve	\$ 30,000.00	\$ -	\$ -	\$ -
	Culcairn Sewer	Culcairn SPS 3 switchboard control and instrumentation refurbishment		Renewal	Sewerage Funds Reserve	\$ 16,000.00	\$ -	\$ -	\$ -
						\$ 56,000.00	\$ 210,500.00	\$ 87,000.00	\$ 107,000.00

Title: Henty Sewer Scheme

MAP REF	Location	Job Description	Class			Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
	Henty Sewer	Sewer Main Relining		Renewal	Renewals/Mains	Sewerage Funds Reserve	\$ 10,000.00	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00
	Henty Sewer	Re-use Scheme Dosing Pumps Replacement (2018-8yrs)		Renewal	Renewal/Treat	Sewerage Funds Reserve	\$ 6,000.00			
	Henty Sewer	Re-use Scheme Delivery Pump Replacement (2001-25yrs)		Renewal	Renewal/Treat	Sewerage Funds Reserve	\$ 20,000.00			
	Henty Sewer	Cleaning of Pasveer		Renewal	Renewal/Treat	Sewerage Funds Reserve		\$ 20,000.00		
	Henty Sewer	New Head of Works (Screen)		New	Renewal/Treat	Sewerage Funds Reserve			\$ 60,000.00	
	Henty Sewer	Reuse plant room rebuild		Renewal	Renewal/Treat	Sewerage Funds Reserve	\$ 40,000.00			
	Henty Sewer	Henty STP Aerator Replacement		Renewal	Renewal/Treat	Sewerage Funds Reserve	\$ 120,000.00	\$ -	\$ -	\$ -
	Henty Sewer	Henty STP P1000 channel repairs - includes hire of temporary 850EP STP		Renewal	Renewal/Treat	Sewerage Funds Reserve	\$ 150,000.00	\$ -	\$ -	\$ -
	Henty Sewer	Henty STP and SPS 1 switchboard cabinet, PLC and instrumentation refurbishment		Renewal	Renewal/Treat	Sewerage Funds Reserve	\$ 20,000.00	\$ -	\$ -	\$ -
							\$ 366,000.00	\$ 32,000.00	\$ 72,000.00	\$ 12,000.00

Title: Holbrook Sewer Scheme

MAP REF	Location	Job Description	Class			Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
	Holbrook Sewer	Sewer main relining		Renewal	Renewal/Mains	Sewerage Funds Reserve	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 150,000.00
	Holbrook Sewer	Upgrade/Replacement Trickling Filter Central Column Assembly		Renewal	Renewal/Treat	Sewerage Funds Reserve				
	Holbrook Sewer	Sludge Digester Mixer Replacement (2016-10yrs)		Renewal		Sewerage Funds Reserve				
	Holbrook Sewer	Smoke Testing	Rebudgget 2023-24	Renewal	Renewal/Treat	Sewerage Funds Reserve	\$ -		\$ 50,000.00	
	Holbrook Sewer	Replace line digester to sludge pond		Renewal	Renewal/Treat	Sewerage Funds Reserve	\$ 10,000.00			
	Holbrook Sewer	Holbrook STP PRP Works		Renewal	Renewal/Treat	Sewerage Funds Reserve	\$ 70,000.00	\$ 175,000.00	\$ 550,000.00	\$ 160,000.00
	Holbrook Sewer	Holbrook STP access stairwell to discharge sampling location 10 Mile Creek		Renewal	Renewal/Treat	Sewerage Funds Reserve	\$ 15,000.00	\$ -	\$ -	\$ -
	Holbrook Sewer	Holbrook SPS 1 renew solids removal grinder/basket + electrical upgrades		Renewal	Renewal/Treat	Sewerage Funds Reserve	\$ -	\$ 60,000.00	\$ -	\$ -
	Holbrook Sewer	Holbrook STP replace Inlet Screen, Auger and controller		Renewal	Renewal/Treat	Sewerage Funds Reserve	\$ -	\$ -	\$ 55,000.00	\$ -
	Holbrook Sewer	Holbrook SPS 3 switchboard control and instrumentation refurbishment		Renewal	Renewal/Treat	Sewerage Funds Reserve	\$ 16,000.00	\$ -	\$ -	\$ -
							\$ 136,000.00	\$ 260,000.00	\$ 680,000.00	\$ 310,000.00

Title: Walla Walla Sewer Scheme

MAP REF	Location	Job Description	Class			Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
	Walla Walla Sewer	Sewer main relining		Renewal	Renewal/Main	Sewerage Funds Reserve	\$ 7,000.00	\$ 7,000.00	\$ 7,000.00	\$ 7,000.00
	Walla Walla Sewer	SPS 4 Pump Replacement		Renewal	Renewal/Pump	Sewerage Funds Reserve				\$ 8,000.00
	Walla Walla Sewer	New Head of Works (Screen)		Renewal	Renewal/Treat	Sewerage Funds Reserve				
	Walla Walla Sewer	Aerator Replacement Walla Walla STP		Renewal	Renewal/Treat	Sewerage Funds Reserve	\$ -	\$ -	\$ 120,000.00	\$ -
	Walla Walla Sewer	Walla Walla STP switchboard cabinet, PLC and instrumentation refurbishment		Renewal	Renewal/Treat	Sewerage Funds Reserve	\$ -	\$ 60,000.00	\$ -	\$ -
	Walla Walla Sewer	Walla Walla SPS 1 switchboard cabinet, control and instrumentation refurbishment		Renewal	Renewal/Treat	Sewerage Funds Reserve	\$ -	\$ 30,000.00	\$ -	\$ -
	Walla Walla Sewer	Walla Walla SPS 2 switchboard cabinet, control and instrumentation refurbishment		Renewal	Renewal/Treat	Sewerage Funds Reserve	\$ -	\$ 30,000.00	\$ -	\$ -
	Walla Walla Sewer	Walla Walla SPS 4 switchboard cabinet, control and instrumentation refurbishment		Renewal	Renewal/Treat	Sewerage Funds Reserve	\$ -	\$ 30,000.00	\$ -	\$ -
	Walla Walla Sewer	Walla Walla SPS 1 replace well lid with FRP lid with integrated safety railing		Renewal	Renewal/Treat	Sewerage Funds Reserve	\$ 15,000.00	\$ -	\$ -	\$ -
							\$ 22,000.00	\$ 157,000.00	\$ 127,000.00	\$ 15,000.00

Total Sewerage Services

\$ 2,278,000.00	\$ 8,414,500.00	\$ 8,521,000.00	\$ 8,201,583.00
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Recreation & Culture

Title: Halls

MAP REF	Location	Job Description	Class	Renewal	Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
	Various Halls	To be determined		Renewal	Cash	\$ 10,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00
	Little Billabong	Wall & Floor Renovation		Renewal	Cash / S7.12	\$ 100,000.00			
	Mullendandra	Kitchen Replacement		Renewal	S7.12		\$ 30,000.00		
	Jindera	Multi Purpose Stadium		New	VPA/Grant to be confirmed			\$ 4,000,000.00	
						\$ 110,000.00	\$ 50,000.00	\$ 4,020,000.00	\$ 20,000.00

Title: Libraries

MAP REF	Location	Job Description	Class	Renewal	Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
	Various	To be determined		Renewal	Cash	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00
							\$ -	\$ -	\$ -
						\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00

Title: Museums

MAP REF	Location	Job Description	Class	Renewal	Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
						\$ -	\$ -	\$ -	\$ -

Title: Swimming Pools

MAP REF	Location	Job Description	Class	Renewal	Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
	Various	Pool Cleaner Replacements		Renewal	Cash	\$ -	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00
	Jindera Pool	Replacement Pool		Renewal	Cash Yr 1 / Possible Grant, VPA or possible Loan	\$ 100,000.00	\$ 4,500,000.00		
	Holbrook Pool	Filter Media Replacements		Renewal	Cash	\$ 65,000.00			
						\$ 165,000.00	\$ 4,515,000.00	\$ 15,000.00	\$ 15,000.00

Title: Sporting Fields & Recreation Grounds

MAP REF	Location	Job Description	Class		Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
3	Brocklesby Rec Ground	Replace Bore		Renewal	Cash				\$ -
	Culcairn Rec Ground	Replace Existing Cricket Nets		Renewal	S7.12	\$ 100,000.00			
	Henty Rec Ground	Shade Sails on Playground		New	Cash		\$ 30,000.00		
4	Henty Rec Ground	Seal Main Internal Road		New	Cash		\$ 150,000.00		
	Holbrook Rec Ground	Replacement of lights and switchboard at Tennis Courts		Renewal	Cash	\$ 50,000.00			
	Holbrook Rec Ground	Seal - Unsealed areas		New	Cash	\$ 20,000.00			
	Jindera Rec Ground	Create sealed parking area and road next to Netball Courts		New	VPA			\$ 150,000.00	
	Jindera Rec Ground	Net Behind Goals at northern end to protect netball players		New	VPA				\$ 30,000.00
	Walla Walla Rec Ground	Upgraded and Fenced Playground		Renewal	VPA		\$ 150,000.00		
	Culcairn	Removal of Gal Sheds near Station Masters house		Renewal	S7.12				
		Holbrook - Jingellic Walking Track		New	S7.12			\$ 500,000.00	
						\$ 170,000.00	\$ 330,000.00	\$ 650,000.00	\$ 30,000.00

Title: Parks & Gardens

MAP REF	Location	Job Description	Class		Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
	Holbrook	Develop Masterplans for both Sub Park and 10 Mile Park		New	Cash	\$ 40,000.00			
5	Holbrook	Gallipoli Park Replace Signs (Ex Transport Signs x 6 x \$3000 each)		Renewal	Cash	\$ 20,000.00			
6	Jindera	Replace existing furniture in Memorial Park		Renewal	Cash	\$ 20,000.00			
	Jindera	Install power to Pioneer Park and replace gas bbq and install lights in toilets and replace park furniture		Renewal	Cash	\$ -	\$ 50,000.00		
	Henty	Memorial Park Replace Playground Equipment		Renewal	Cash	\$ -	\$ 100,000.00		
	Henty	Bicentennial Park Replace Playground Equipment		Renewal	S7.12		\$ -	\$ 100,000.00	
	Henty	Memorial Park Ashphalting of Paths		New	S7.12		\$ 30,000.00		
	Henty	Memorial Park - Replace Public Toilets		Renewal	S7.12				\$ 150,000.00
7	Walla Walla	Lions Park - Replace Playground		Renewal	Cash	\$ 60,000.00			
	Walla Walla	Pump Track at Skate Park		New	VPA		\$ 100,000.00		
8	Walla Walla	Lions Park - New Toilet Facility		New	VPA	\$ 100,000.00			
	Walla Walla	Install Irrigation to Gardens, Green Space at Hall and Preschool		New	Cash			\$ 70,000.00	
	Morven	Updating of Community Space (Including toilets/bbq/seating tables)		New	Land Reserve and S7.12		\$ 300,000.00		
	Culcairn	Fencing of Eric Thomas Park		New	S7.12				\$ 50,000.00
						\$ 240,000.00	\$ 580,000.00	\$ 170,000.00	\$ 200,000.00

Total Recreation & Culture

\$ 695,000.00 \$ 5,485,000.00 \$ 4,865,000.00 \$ 275,000.00

Manufacturing & Mining
Title: Building Control

MAP REF	Location	Job Description	Class		Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
	Building Surveyor	Vehicle Replacement		New	R Rampal	Cash			\$ 60,000.00
						\$ -	\$ -	\$ -	\$ 60,000.00

Total Manufacturing & Mining

\$ - \$ - \$ - \$ 60,000.00

Transport & Communications

Title: Road Construction Program - Rural

MAP REF	Location	Job Description	Class		Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
9	Engineering Works	Survey and Design + Environmental Works Programs		Renewal	Cash	\$ 100,000.00	\$ 100,000.00	\$ 110,000.00	\$ 120,000.00
	REDCIP (Jingellic Road)	Environmental and Design Changes		Renewal	REDCIP	\$ 60,000.00			
	Burrumbuttock - Walla Road	Road Widening - Stage 1 of 4 Stages		Upgrade	RERRF	\$ 900,000.00			
						\$ 1,060,000.00	\$ 100,000.00	\$ 110,000.00	\$ 120,000.00

Title: Road Construction Program - Rural - (Roads to Recovery)

MAP REF	Location	Job Description	Class		Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
10	Jelbart Rd	Construct and Seal Remaining 1.8km	4A	New	1.8 Km	Roads to Recovery Funding	\$ 900,000.00		
	Burrumbuttock - Walla Road	Road Widening - Stage 1 (2,3,4 Stages of 4 stages)	4B	Upgrade	6 Km	Roads to Recovery Funding		\$ 700,000.00	\$ 700,000.00
	Henty Cookardinia Road	Reconstruction in 1km lengths per year from new Bridge to Lubkes Rd		Renewal		Roads to Recovery Funding		\$ 750,000.00	\$ 750,000.00
							\$ 900,000.00	\$ 1,450,000.00	\$ 1,450,000.00

Title: Road Construction Program - Urban

MAP REF	Location	Job Description	Class		Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
11	Balfour St/Railway Pde Culcairn	Overlay roads (CBD) with asphalt (Total Project \$750k - \$350 Cash / \$400k from RRBlock Grant)		Upgrade	Cash / Regional Roads Block Grant	\$ 350,000.00			
	Swift St Holbrook Young St to Bowler St	Reconstruct Hume and Bowler St Intersections and 100m of road		Renewal	Cash		\$ 450,000.00		
	Jindera St Jindera	Pioneer Drive to Dight St- Reconstruction new K&C and Footpath		Upgrade	Cash			\$ 500,000.00	
	Dight St Jindera	Watson St to Jindera St - Reconstruction new K&C and Footpath		Upgrade	Cash				\$ 800,000.00
						\$ 350,000.00	\$ 450,000.00	\$ 500,000.00	\$ 800,000.00

Title: Road Construction Program - Urban - (Roads to Recovery)

MAP REF	Location	Job Description	Class		Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
12	Queen St Walla Walla	Reconstruct (Complete length in urban area approx 500m and covering large drain) 3 stages		Renewal	Roads to Recovery Funding	\$ 600,000.00	\$ 600,000.00	\$ 600,000.00	
	Sladen St Lane	Reconstruction of pavement		Renewal	Roads to Recovery Funding	\$ 200,000.00			
13	Market St Walla Walla	New Kerb and Channel and Trees		New	Roads to Recovery Funding				\$ 400,000.00
	CBD lane way at rear of takeaway between Adams St and Creek St, Jindera	Construction and sealing of laneway + drainage (150m)		New	Roads to Recovery Funding				\$ 200,000.00
	Sladen St East Henty	Reconstruction of pavement		Renewal	Roads to Recovery Funding				\$ 500,000.00
	To be determined			Renewal	Roads to Recovery Funding				\$ 588,908.00
						\$ 800,000.00	\$ 600,000.00	\$ 600,000.00	\$ 1,688,908.00

Title: Bitumen Resealing Program - Rural									
MAP REF	Location	Job Description		Distance (Km)	Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
14	Coach Road	Start 1.9km Nth from Odewahns Road to Fellow Hills Rd (CH 17600 - CH 20700)	Renewal	3.10	Cash	\$ 135,000.00			
15	Tunnel Road	Timmines State Forest to River Rd (CH 10270 - CH 19805)	Renewal	9.52	Cash	\$ 243,000.00			
16	Four Mile lane	From Hume Hwy to Bridge (CH 0 - CH 6780)	Renewal	6.78	Cash	\$ 235,000.00			
17	Four Mile Lane	East from Bridge (CH 6780 - CH 12000)	Renewal	5.33	Cash	\$ 116,000.00			
18	Cummings Road	Start 330m Nth of Benambra Road to Lookout Rd (CH 15055 - CH 17550)	Renewal	2.47	Cash	\$ 101,000.00			
19	River Road	Dust seal final seals (starting west end of bridge) 8.013-8.079, 10.187-10.382, 17.987-18.159, 21.722-21.925, 23.616-23.798, 24.225-24.424	Renewal	4.58	Cash	\$ 70,000.00			
	Total		Renewal	31.78					
	Bowna Road	From Hume Hwy to 100m NE of Wymah Rd (CH0 - CH5000)	Renewal	5.00	Cash		\$ 250,000.00		
	Greenwood Road, Gerogery (West)	Glenellen Road to Lemke Road (CH 0 - CH 1638)	Renewal	1.45	Cash		\$ 54,000.00		
	Wymah Road	From Wagra Crk Bridge to 300m east of Wymah Ferry Rd (CH 17185 - CH 22060)	Renewal	4.88	Cash		\$ 190,000.00		
	Taylor's Road	Start Olympic Hwy for 2.7km (CH 0 - CH 2710) & Dust Seal (CH 4240 - CH 4545)	Renewal	3.00	Cash		\$ 120,000.00		
	Benambra Road	From Cummings Rd for 2.3km (CH 9238 - CH 11512)	Renewal	2.30	Cash		\$ 104,000.00		
	Hendersons Road	From Jingellic Road for 1.78km (CH 0 - CH 1776)	Renewal	1.78	Cash		\$ 34,000.00		
	Henty Ryan Road	Henty Pleasant Hills Road to Shire Boundary (Full Length)	Renewal	1.62	Cash		\$ 74,000.00		
	Tunnel Road	Start 860m from Woomargama Way for 1.6km (CH0 - CH1600)	Renewal	1.64	Cash		\$ 74,000.00		
	Total		Renewal	21.67					
	Bowna Road	From 100m NE of Wymah Rd to Sweetwater Rd (CH5000 - CH10000)	Renewal	5.00	Cash			\$ 255,000.00	
	Weeamera Road	Benambra Road to Boral Quarry Entrance (CH 0 - CH 2080)	Renewal	2.08	Cash			\$ 110,000.00	
	Tunnel Road	CH 2495 to CH 6120 (To just Sth of Ferndale Rd)	Renewal	3.63	Cash			\$ 120,000.00	
	Walla Walla Road	Gerogery West Rd to Station St (CH 8920 - CH 12180)	Renewal	3.26	Cash			\$ 125,000.00	
	Coach Road	Jobsons Rd to Odewahns Rd (CH 11800 - CH 15690)	Renewal	3.90	Cash			\$ 135,000.00	
	Coach Road	Start Approx at Prop #306 - Nth for 1km (Ch 2892 - CH 3850)	Renewal	1.00	Cash			\$ 45,000.00	
	Henty Pleasant Hills	Grubben Road to Henty Ryan Road (CH0 - CH2140)	Renewal	2.14	Cash			\$ 110,000.00	
	Total		Renewal	21.01					
	Wymah Road	1.6km from Bowna Rd to Hore Rd (CH 1630 - CH 5830)	Renewal	4.23	Cash				\$ 150,000.00
	Clancy Road	Burma Road to Bowna Road (CH 0 - CH 4035)	Renewal	4.04	Cash				\$ 165,000.00
	Burma Road	Clancy Road to end of seal (CH 0 - CH 69)	Renewal	0.69	Cash				\$ 37,000.00
	Walla Walla Road	Start at Morgans Rd Sth for 4.6km (CH 2700 - CH 7500)	Renewal	4.60	Cash				\$ 174,000.00
	Howlong Burrumbuttock Road	Fanning Lane to Shire Bndy (CH 13955 - CH 17290)	Renewal	3.35	Cash				\$ 134,000.00
	Henty Cookardinia Road	Bahrs Rd to Jerra Jerra Rd - Approx (CH 12820 - CH 18220)	Renewal	5.40	Cash				\$ 240,000.00
				22.31					
TOTAL						\$ 900,000.00	\$ 900,000.00	\$ 900,000.00	\$ 900,000.00

Title: Bitumen Resealing Program - Urban

MAP REF	Location	Job Description		Distance (m)	Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
20	Purtell St, Morven	Culcairn Holbrook Road to Brownrigg Street (CH 0 - CH 580)	Renewal	580.00	Cash	\$23,000.00			
21	Allan Street, Henty	Sladen Street to Rosler Parade (CH 0 - CH 960)	Renewal	960.00	Cash	\$40,000.00			
22	Fallon Street, Jindera	Adams St to Dight St (CH 0 - CH 220)	Renewal	220.00	Cash	\$10,000.00			
23	Second Ave, Henty	Sladen St East to First St	Renewal	238.00	Cash	\$9,000.00			
24	Second Ave, Henty	Third St to Fourth St	Renewal	130.00	Cash	\$6,000.00			
25	Munro Street, Culcairn	Wattle Street to Balfour Street (CH 0 - CH 387)	Renewal	387.00	Cash	\$14,000.00			
26	Munro Street, Culcairn	Balfour S to Baird St (CH 418 - CH 1506)	Renewal	1,088.00	Cash	\$38,000.00			
27	Berry Street, Woomargama	Woomargama Way to Tunnel Rd (C H0-CH 860)	Renewal	850.00	Cash	\$24,000.00			
28	Melbourne Street, Woomargama	Full Length - Service road	Renewal	120.00	Cash	\$6,000.00			
29	Burrumbuttock Recreation Road, Burrumbuttock	Howlong Burrumbuttock Rd to Road end (CH 0 - CH 1500)	Renewal	300.00	Cash	\$10,000.00			
	Total		Renewal	4,873.00					
	Edward Street, Woomargama	Berry Street to Boundary Street - Full Length	Renewal	830.00	Cash		\$ 23,000.00		
	Bardwell Street, Holbrook	Albury St to road end (CH 0 - CH 692)	Renewal	692.00	Cash		\$ 38,000.00		
	Bowler Street, Holbrook	Wilson St to Railway Prd (CH 0 - CH 729)	Renewal	729.00	Cash		\$ 32,000.00		
	Hume Street, Holbrook	Albury Street to Gundagai Street (CH 133 - CH 381)	Renewal	248.00	Cash		\$ 10,500.00		
	Spring Street, Holbrook	Bath Street to Raymond Street (CH 0 - CH 430)	Renewal	430.00	Cash		\$ 15,000.00		
	Webb Street, Holbrook	Young Street to Murdoch Place (CH0 - CH500 (minus Bowler St 20m)	Renewal	480.00	Cash		\$ 20,000.00		
	Wattle Street, Culcairn	Gordon Street to Munro Street (CH 0 - CH 241)	Renewal	242.00	Cash		\$ 9,000.00		
	Kierath Street, Henty	Ivor Street to Comer Street (CH 0 - CH 454)	Renewal	454.00	Cash		\$ 16,000.00		
	Hayes Street, Henty	Ivor Street to Comer Street (CH 0 - CH 450)	Renewal	450.00	Cash		\$ 16,500.00		
	Total		Renewal	6,283.00					
	Brownrigg Street, Morven	Culcairn Holbrook Rd to Mate St (CH 0 - CH 1305)	Renewal	1,305.00	Cash			\$ 61,000.00	
	Third Street, Henty	Railway Parade to Third Avenue (CH 0 - CH 349)	Renewal	349.00	Cash			\$ 13,000.00	
	Murray Street, Holbrook	Nolan Street to Nyhan Street (CH 0 - CH 390)	Renewal	390.00	Cash			\$ 15,000.00	
	Murray Street, Holbrook	Nyhan Street to Road end (CH 390 - CH 742)	Renewal	352.00	Cash			\$ 8,000.00	
	Baird Street, Culcairn	Melville Street to Hoy Street (CH 0 - CH 704)	Renewal	704.00	Cash			\$ 26,500.00	
	Gibson Street, Jindera	Dight Street to Road end	Renewal	160.00	Cash			\$ 7,000.00	
	Railway Parade, Culcairn	Hamilton Street to Heathcote Lane (CH 714 - CH 1260)	Renewal	547.00	Cash			\$ 21,500.00	
	Melrose Street, Culcairn	Melville Street to Gordon Street (CH 0 - CH 295)	Renewal	295.00	Cash			\$ 16,000.00	
	Purtell Street, Holbrook	Young Street to Bowler Street (CH 0 - CH 193)	Renewal	193.00	Cash			\$ 6,500.00	
	Thomas Place, Culcairn	McBean Street to Cul-da-sac (CH 0 - Ch132)	Renewal	132.00	Cash			\$ 5,500.00	
	Total		Renewal	6,283.00					
	Bond Street, Holbrook	Raymond St to Wallace St (CH 507 - CH717)	Renewal	210.00	Cash				\$ 11,000.00
	Young Street, Holbrook	Jingellic Rd to Road end (CH 1280 - Ch 1480)	Renewal	200.00	Cash				\$ 7,000.00
	First Street, Henty	Railway Parade to First Avenue (CH 0 - CH 120)	Renewal	120.00	Cash				\$ 6,000.00
	First Street, Henty	First Avenue to Third Avenue (CH 120 - CH 256)	Renewal	256.00	Cash				\$ 10,000.00
	Scholz Dr, Jindera	Urana Rd to Davis Dr (CH 0 - CH 340)	Renewal	340.00	Cash				\$ 21,000.00
	Davis Dr, Jindera	Full Length (C H0 - CH 530)	Renewal	530.00	Cash				\$ 21,500.00
	Begg Dr, Jindera	Davis Dr to Stockwell Dr (CH 0 - CH 220)	Renewal	220.00	Cash				\$ 9,000.00
	Stockwell Dr, Jindera	Scholz Dr to Road end (CH 0 - CH 530)	Renewal	530.00	Cash				\$ 20,500.00
	Fallon Street, Jindera	Creek St to road end (CH 0 - CH 175)	Renewal	170.00	Cash				\$ 12,500.00
	Adams Street, Jindera	Start 400m West of Jindera St to Bungowannah Rd	Renewal	650.00	Cash				\$ 28,500.00
	Sladen Street East, Henty	Railway Parade to Third Avenue (CH 0 - CH 451)	Renewal	451.00	Cash				\$ 18,000.00
	Black Street - Lane, Culcairn	Henty Street & Douglas Street (CH 0 - CH 203)	Renewal	203.00	Cash				\$ 5,500.00
	Smith Street, Henty	Smart Street to Lyne Street (CH 0 - CH 182)	Renewal	182.00	Cash				\$ 9,500.00
				4,062.00					
						\$ 180,000.00	\$ 180,000.00	\$ 180,000.00	\$ 180,000.00

Title: Gravel Resheeting Program

MAP REF	Location	Job Description	Class		Distance (Km)	Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
30	River Road	Ongoing Program		Renewal		Cash	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00
31	Bedggood Road	Full Length	6B	Renewal	2.10	Cash	\$ 59,000.00			
32	Bonnie Springs Road	Full Length	6B	Renewal	1.59	Cash	\$ 50,000.00			
33	Chinatown Lane	Full Length	5	Renewal	0.94	Cash	\$ 39,500.00			
34	Diffey's Road	Full Length	6B	Renewal	5.70	Cash	\$ 177,500.00			
35	Four Mile Lane	CH 12000 - CH 15600 & CH 17580 - CH 21100 & CH 21400 - CH24000 (9.72Km)	5	Renewal	9.72	Cash	\$ 338,000.00			
36	Glenlea Road East	East off Walla Walla Jindera Rd for 260m	6B	Renewal	0.26	Cash	\$ 6,500.00			
37	Gluepot Road	Alma Park Rd to Riders Rd (CH 4905 - CH 5505)	6B	Renewal	0.60	Cash	\$ 21,000.00			
38	Rockow Road	Full Length	6B	Renewal	0.50	Cash	\$ 16,000.00			
39	Gum Swamp Road	Full Length	6A	Renewal	4.10	Cash	\$ 210,000.00			
40	Scheinders Road	Full Length	6B	Renewal	3.24	Cash	\$ 113,500.00			
41	Singe Road	Full Length	5	Renewal	0.70	Cash	\$ 24,500.00			
42	Stonehaven Road	Kanimbla Rd to Clifton Ring Rd (CH 0 - CH 460 & CH 860 - CH 9420)	6B	Renewal	8.56	Cash	\$ 359,500.00			
43	The Elms Lane	Full Length	6B	Renewal	0.90	Cash	\$ 25,000.00			
		Total Class 5			\$ 11.36					
		Total Class 6			\$ 27.55					
		Total			\$ 38.91					
	Back Brocklesby Road	Ellis St to Wongadel Rd (CH 690 - CH 6330)	6B	Renewal	5.64	Cash		\$ 177,500.00		
	Barkers Road	Full Length	6A	Renewal	3.28	Cash		\$ 104,000.00		
	Brackley Road	Full Length	6B	Renewal	1.60	Cash		\$ 56,000.00		
	Brigadoon Lane	Full Length	6B	Renewal	1.80	Cash		\$ 50,000.00		
	Elmo Road	Full Length	6A	Renewal	3.40	Cash		\$ 107,000.00		
	Fullers Road	Urana Rd to Lennons Rd (CH 6120 - CH 8120)	6A	Renewal	2.00	Cash		\$ 70,000.00		
	Hudsons Road	Kywong Howlong Rd to Barkers Rd (CH 0 - CH 5220)	6A	Renewal	5.20	Cash		\$ 165,000.00		
	Kellys Road	Start on corner 1km East from Crawleys Rd to Green Acres Road (CH 9970 - CH 16410)	5	Renewal	6.44	Cash		\$ 225,000.00		
	Ryan Stock Route	From Sherwyn Road to Kelly Road, Full Length (Ch 0 to Ch 6060)	6B	Renewal	6.00	Cash		\$ 210,000.00		
	Stony Park Road	End of seal to Howlong Burrumbuttock Rd (CH 4236 - CH 8580)	5	Renewal	4.30	Cash		\$ 180,500.00		
	Top Springs Road	Full Length	6B	Renewal	2.70	Cash		\$ 95,000.00		
		Total Class 5			10.74					
		Total Class 6			31.62					
		Total			42.36					

Barbers Road	Full Length	6B	Renewal	3.28	Cash		\$	92,000.00	
Calool Lane	Full Length	6	Renewal	1.00	Cash		\$	35,000.00	
Davidson Lane	Full Length	6B	Renewal	0.40	Cash		\$	10,000.00	
Edgehill Stock Route	Full Length	6B	Renewal	5.20	Cash		\$	163,000.00	
Green Acres Road	Kotzurs Rd to Kellys Rd (CH 1100 - CH 2749)	6B	Renewal	1.65	Cash		\$	46,000.00	
Nolans Road	Full Length	6B	Renewal	2.50	Cash		\$	88,000.00	
Reynella Road	Full Length	6A	Renewal	4.20	Cash		\$	145,000.00	
Roblin Road	Full Length	6A	Renewal	4.38	Cash		\$	138,000.00	
Scheetz Road	Full Length (Brock Goombargana Rd to Elmo Rd)	6A	Renewal	3.70	Cash		\$	103,000.00	
Shady Grove Road	Full Length	6B	Renewal	2.50	Cash		\$	70,000.00	
Spring Valley Road	Maintained Length - Approx for 950 meters	6B	Renewal	0.95	Cash		\$	33,000.00	
Stewarts Road	Bedgood Rd to Thornbury Rd (CH 5140 - CH 7200)	6B	Renewal	2.06	Cash		\$	58,000.00	
Riders Road	Full Length	6B	Renewal	6.00	Cash		\$	195,000.00	
Vile Lane	Fanning Rd to Majors Crk Rd (CH 2030 - CH 4354)	6A	Renewal	2.33	Cash		\$	74,000.00	
Walla Cemetery Road	Full Length	6B	Renewal	2.70	Cash		\$	90,000.00	
Wenke Road	Full Length	6A	Renewal	3.00	Cash		\$	100,000.00	
	Total Class 5			-					
	Total Class 6			45.61					
	Total			45.61					
Balldale Walbundrie Road	McGorman Ln to 1400m south of Selby Rd	6A	Renewal	2.70	Cash		\$	115,000.00	
Bloomfield Road	Full Length	6A/6B	Renewal	6.70	Cash		\$	212,000.00	
Elmsley Lane	Full Length	6B	Renewal	1.60	Cash		\$	35,000.00	
Hickory Hill Road	Full Length	6B	Renewal	5.52	Cash		\$	155,000.00	
Hovell Road	Glenview Rd south to seal	5	Renewal	4.90	Cash		\$	172,000.00	
Kings Bridge Road	Full length	6B	Renewal	3.90	Cash		\$	137,000.00	
Klinberg Road	Full length	6B	Renewal	2.70	Cash		\$	85,000.00	
Kotzurs Road	Alma Park Road, eastwards 1800m	6B	Renewal	1.80	Cash		\$	55,000.00	
Mahers Road	Full Length	6B	Renewal	3.75	Cash		\$	131,000.00	
Mullembiah Road	Full length	6B	Renewal	4.50	Cash		\$	160,000.00	
Parnells Road	Full Length	6B	Renewal	1.47	Cash		\$	48,000.00	
Triangle Road	Full length	6B	Renewal	3.40	Cash		\$	135,000.00	
	Total Class 5			4.90					
	Total Class 6			44.28					
	Total			49.18					

\$ 1,640,000.00 \$ 1,640,000.00 \$ 1,640,000.00 \$ 1,640,000.00

Title: Bridge/Major Culvert Program

MAP REF	Location	Job Description	Class	Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
			Renewal	Cash				
			Renewal	Cash				
	To be determined							

\$ - \$ - \$ - \$ -

Title: Footpath Construction

MAP REF	Location	Job Description	Class		Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
44	Molkentin Road	Cade Court To Urana Street (northside)		New	Cash/Landowners Cont	\$ 50,000.00			
	Jacob Wenke Drive Walla Walla	Kotzur Circuit to Commercial Street - 180m		New	Cash/Landowners Cont		\$ 60,000.00		
	To be Determined			New	Cash			\$ 50,000.00	\$ 50,000.00
(50% income budgeted on above projects)						\$ 50,000.00	\$ 60,000.00	\$ 50,000.00	\$ 50,000.00

Title: Kerb & Gutter

MAP REF	Location	Job Description	Class		Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
45	Molkentin Road	Cade Court To Urana Street (northside)		New	Cash	\$ 50,000.00			
	Creek, St Jindera	Huon St to Mitchell St (Southside)		New	Cash		\$ 100,000.00		
	Rail Ave, Walla Walla	Short St to Lane (Southside)		New	Cash			\$ 60,000.00	
	To be Determined			New	Cash				\$ 50,000.00
(20% income budgeted on above projects)						\$ 50,000.00	\$ 100,000.00	\$ 60,000.00	\$ 50,000.00

Title: Aerodromes

	Location	Job Description	Class		Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
	Holbrook Airpark	Gravel resheeting		Renewal	Cash				
						\$ -	\$ -	\$ -	\$ -

Title: Bus Shelters

	Location	Job Description	Class		Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
	Various	Bus Shelters		New	Cash	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00
						\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00

Title: Town Services – Villages Vote

MAP REF	Location	Job Description	Class		Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
46	Morven	Install Streetlights		New	Cash	\$ 50,000.00			
	To be determined	Walbundrie,Morven,Woomargama,Burrumbuttock,Gerogery, Brocklesby		New	Cash		\$ 50,000.00	\$ 50,000.00	\$ 50,000.00
						\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00

REGIONAL ROADS PROGRAM
Regional Roads BLOCK GRANT Program

MAP REF	Location	Job Description	Class	Distance (Km)	Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
47	Routine Maintenance				Block Grant	\$122,749.00	\$260,530.00	\$272,611.00	\$279,426.00
	Sub Total - Maintenance					\$122,749.00	\$260,530.00	\$272,611.00	\$279,426.00
	CAPITAL								
	Bitumen Reseals	Start Just North of Prop #2629 to Burrum Walla Walla Road (CH19500 to CH21237)	Renewal	1.74	Block Grant	\$70,000.00			
	Guard Rail	Install Guard Rail and remove bus shelter at intersection of Hueske and Urana Road	Renewal		Block Grant	\$30,000.00			
	Rehabilitation/Heavy Patching		Renewal		Block Grant	\$40,000.00	\$120,000.00	\$220,000.00	\$225,500.00
	Sub Total - Capital					\$140,000.00	\$120,000.00	\$220,000.00	\$225,500.00
	TOTAL MR125					\$262,749.00	\$380,530.00	\$492,611.00	\$504,926.00
MAP REF	Location	Job Description	Class	Distance (Km)	Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
48	Routine Maintenance				Block Grant	\$67,512.00	\$156,317.00	\$163,567.00	\$167,656.00
	Sub Total - Maintenance					\$67,512.00	\$156,317.00	\$163,567.00	\$167,656.00
	CAPITAL								
	Rehabilitation/Heavy Patching		Renewal		Block Grant	\$22,000.00	\$66,000.00	\$116,000.00	\$118,900.00
	Bitumen Reseals	Start Prop #1839 to Mahers Road Rd (CH18390 - Ch21020)	Renewal	2.63	Block Grant	\$80,000.00			\$120,000.00
	Sub Total - Capital					\$102,000.00	\$66,000.00	\$116,000.00	\$238,900.00
	TOTAL MR211					\$169,512.00	\$222,317.00	\$279,567.00	\$406,556.00
MAP REF	Location	Job Description	Class	Distance (Km)	Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
49	Routine Maintenance				Block Grant	\$288,912.00	\$573,164.00	\$599,745.00	\$614,739.00
	Sub Total - Maintenance					\$288,912.00	\$573,164.00	\$599,745.00	\$614,739.00
	CAPITAL								
	Bitumen Reseals	Kings Bridge Rd to 250m West of Prop #1591 (CH 12820 - CH 16163)	Renewal	3.34	Block Grant	\$125,000.00			
	Bitumen Reseals	Start 1.5km east of Brittas Reserve Road for 1.6km (CH2280 - CH24400)	Renewal	1.60	Block Grant	\$75,000.00			
	Rehabilitation/Heavy Patching		Renewal		Block Grant	\$80,000.00	\$258,000.00	\$458,000.00	\$469,450.00
	Asphalting of Balfour St (CBD - Railway Pde)	Overlay roads (CBD) with asphalt (Total Project \$750k - \$350 Cash / \$400k from RRBlock Grant)	Renewal		Block Grant	\$400,000.00			
	Sub Total - Capital					\$680,000.00	\$258,000.00	\$458,000.00	\$469,450.00
	TOTAL MR331					\$968,912.00	\$831,164.00	\$1,057,745.00	\$1,084,189.00

MAP REF	Location	Job Description	Class	Distance (Km)	Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
51	Routine Maintenance				Block Grant	\$92,062.00	\$182,370.00	\$190,828.00	\$195,599.00
	Sub Total - Maintenance					\$ 92,062.00	\$ 182,370.00	\$ 190,828.00	\$ 195,599.00
	CAPITAL								
	Rehabilitation/Heavy Patching		Renewal		Block Grant	\$ 30,000.00	\$ 90,000.00	\$ 140,000.00	\$ 143,500.00
	Bitumen Reseals	Start Prop #1985, Nth for 5.1km to Prop #2484 (CH 19855 - CH 25000)	Renewal	5.15	Block Grant	\$ 155,000.00			
	Sub Total - Capital					\$ 185,000.00	\$ 90,000.00	\$ 140,000.00	\$ 143,500.00
	TOTAL MR370					\$ 277,062.00	\$ 272,370.00	\$ 330,828.00	\$ 339,099.00

MAP REF	Location	Job Description	Class	Distance (Km)	Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
	Routine Maintenance				Block Grant	\$5,000.00	\$13,026.00	\$13,631.00	\$13,972.00
	Sub Total - Maintenance					\$ 5,000.00	\$ 13,026.00	\$ 13,631.00	\$ 13,972.00
	CAPITAL								
	Rehabilitation/Heavy Patching		Renewal		Block Grant	\$ -	\$ -	\$ -	\$ -
	Bitumen Reseals		Renewal		Block Grant	\$ -	\$ -	\$ -	\$ -
	Sub Total - Capital					\$ -	\$ -	\$ -	\$ -
	TOTAL MR384					\$ 5,000.00	\$ 13,026.00	\$ 13,631.00	\$ 13,972.00

MAP REF	Location	Job Description	Class	Distance (Km)	Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
52	Routine Maintenance				Block Grant	\$67,513.00	\$117,238.00	\$122,675.00	\$125,742.00
	Sub Total - Maintenance					\$ 67,513.00	\$ 117,238.00	\$ 122,675.00	\$ 125,742.00
	CAPITAL								
	Rehabilitation/Heavy Patching		Renewal		Block Grant	\$ 22,000.00	\$ 66,000.00	\$ 116,000.00	\$ 118,900.00
	Bitumen Reseals	Pioneer Dr from Morgans Rd to Klemke Ave (CH0-CH480) and Comercial St from Klemke Ave to Walla Walla Rd (CH0 - CH1931)	Renewal	2.40	Block Grant	\$ 90,000.00	\$ -	\$ -	\$ -
	Sub Total - Capital					\$ 112,000.00	\$ 66,000.00	\$ 116,000.00	\$ 118,900.00
	TOTAL MR547					\$ 179,513.00	\$ 183,238.00	\$ 238,675.00	\$ 244,642.00

	Location	Job Description	Class	Distance (Km)	Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
		Line marking / Guardrail / Signage			Block Grant	\$ 156,310.00	\$ 158,655.00	\$ 161,035.00	\$ 163,451.00
	TOTAL					\$ 156,310.00	\$ 158,655.00	\$ 161,035.00	\$ 163,451.00

Regional Roads REPAIR Program

MAP REF	Location	Job Description	Class	Distance (Km)	Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
53	Jingellic Road (MR331)	Reconstruction of 1km at Wantagong (CH17800 - CH18800)	Renewal	1.00	\$450k from Repair Program/\$450k from Block Grant	\$ 450,000.00	\$ 1,230,000.00	\$ 660,000.00	\$ -
	TOTAL					\$ 450,000.00	\$ 1,230,000.00	\$ 660,000.00	\$ -

Total Regional Roads BLOCK GRANT Program

\$ 1,669,000.00 \$ 1,830,000.00 \$ 1,710,000.00 \$ 1,196,250.00

Summary Regional Roads BLOCK GRANT program									
Maintenance						\$ 643,748.00	\$ 1,302,645.00	\$ 1,363,057.00	\$ 1,397,134.00
Capital Expenditure						\$ 1,219,000.00	\$ 600,000.00	\$ 1,050,000.00	\$ 1,196,250.00
Traffic Facilities						\$ 156,310.00	\$ 158,655.00	\$ 161,035.00	\$ 163,451.00
Contribution to Repair Program (50% of Repair Project)						\$ 225,000.00	\$ 615,000.00	\$ 330,000.00	\$ -
Sub Total (Regional Road Block Grant)						\$ 2,244,058.00	\$ 2,676,300.00	\$ 2,904,092.00	\$ 2,756,835.00
Repair Program Grant (50% of Repair Project)						\$ 225,000.00	\$ 615,000.00	\$ 330,000.00	\$ -
Total Regional Roads BLOCK GRANT program						\$ 2,469,058.00	\$ 3,291,300.00	\$ 3,234,092.00	\$ 2,756,835.00
Regional Roads Other Programs									
Location	Job Description	Class		Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29	
TOTAL					\$ -	\$ -	\$ -	\$ -	
Total Transport & Communications						\$ 7,654,000.00	\$ 7,365,000.00	\$ 7,255,000.00	\$ 8,130,158.00
Economic Affairs									
Title: Jindera Medical Centre									
Location	Job Description	Class		Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29	
Jindera Medical Centre	Improvements		Renewal	Cash		\$ 10,000.00		\$ 10,000.00	
					\$ -	\$ 10,000.00	\$ -	\$ 10,000.00	
Title: Visitor Information Centre									
MAP REF	Location	Job Description	Class		Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
	VIC	Airconditioner Replacement		Renewal	Cash	\$ 3,000.00			
						\$ 3,000.00	\$ -	\$ -	\$ -
Title: Real Estate Development									
MAP REF	Location	Job Description	Class		Funding Source	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
	Culcairn	31a Balfour Street, Culcairn renovation detailed drawings		New	Cash	\$ 30,000.00			
							\$ -	\$ -	\$ -
						\$ 30,000.00	\$ -	\$ -	\$ -
Total Economic Affairs						\$ 33,000.00	\$ 10,000.00	\$ -	\$ 10,000.00

Summary						Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Governance						\$ 60,000.00	\$ -	\$ -	\$ -
Administration						\$ 1,667,000.00	\$ 1,376,860.00	\$ 1,400,250.00	\$ 1,500,850.00
Public Order & Safety						\$ -	\$ -	\$ -	\$ -
Health						\$ 15,000.00	\$ -	\$ 65,000.00	\$ -
Environment						\$ 560,000.00	\$ 2,250,000.00	\$ 2,200,000.00	\$ 3,050,000.00
Community Services & Education						\$ 166,000.00	\$ 206,000.00	\$ 366,000.00	\$ 161,000.00
Housing & Community Activities						\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00
Water Supplies						\$ 2,507,500.00	\$ 8,610,000.00	\$ 5,522,500.00	\$ 387,500.00
Sewerage Services						\$ 2,278,000.00	\$ 8,414,500.00	\$ 8,521,000.00	\$ 8,201,583.00
Recreation & Culture						\$ 695,000.00	\$ 5,485,000.00	\$ 4,865,000.00	\$ 275,000.00
Mining, Manufacturing & Construction						\$ -	\$ -	\$ -	\$ 60,000.00
Transport & Communication						\$ 7,654,000.00	\$ 7,365,000.00	\$ 7,255,000.00	\$ 8,130,158.00
Economic Affairs						\$ 33,000.00	\$ 10,000.00	\$ -	\$ 10,000.00
Total Capital Expenditure						\$ 15,645,500.00	\$ 33,727,360.00	\$ 30,204,750.00	\$ 21,786,091.00